

STATE OF NEW YORK
PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

COMMITTEE DAY

AGENDA

June 4, 2025

10:00 a.m.

90 Church Street, 4th Floor, Conference Rooms 4 A/B, NYC, 10007

I. COMMITTEE ON ESTABLISHMENT AND PROJECT REVIEW

Peter Robinson, Chair

A. Applications for Construction of Health Care Facilities/Agencies

Acute Care Services – Construction

| | <u>Number</u> | <u>Applicant/Facility</u> |
|----|----------------------|--|
| 1. | 251025 C | Stony Brook University Hospital (Suffolk County) |
| 2. | 251044 C | Delaware Valley Hospital Inc (Delaware County) |
| 3. | 251096 C | New York-Presbyterian Hospital - Columbia Presbyterian Center (New York County) |
| 4. | 251126 C | NYU Langone Hospitals (Richmond County) |

Cardiac Services – Construction

| | <u>Number</u> | <u>Applicant/Facility</u> |
|----|----------------------|--|
| 1. | 242313 C | Samaritan Medical Center (Jefferson County) |
| 2. | 251001 C | Mount Sinai South Nassau (Nassau County) |

Ambulatory Surgery Centers – Construction

| | <u>Number</u> | <u>Applicant/Facility</u> |
|----|----------------------|---|
| 1. | 242332 C | OrthoNY Surgical Suites (Saratoga County) |
| 2. | 251136 C | Specialists' One-Day Surgery Center, LLC (Onondaga County) |

Residential Healthcare Facility – Construction

1. 242314 C Van Rensselaer Manor
(Rensselaer County)

B. Applications for Establishment and Construction of Health Care Facilities/Agencies

Acute Care Services – Establishment

- | <u>Number</u> | <u>Applicant/Facility</u> |
|---------------|---|
| 1. 241015 E | Centralus Health, Inc. (Tompkins County) |

Ambulatory Surgery Centers – Establish/Construct

- | <u>Number</u> | <u>Applicant/Facility</u> |
|---------------|---|
| 1. 251101 B | Bronx Endovascular Center LLC (Bronx County) |
| 2. 251137 B | Wellness Way ASC, LLC (Albany County) |
| 3. 251118 E | OrthoNY Ambulatory Surgery Center - Albany (Albany County) |
| 4. 251131 E | OrthoNY Surgical Suites (Saratoga County) |
| 5. 251147 E | Everett Road Surgery Center (Albany County) |

Diagnostic and Treatment Centers – Establish/Construct

- | <u>Number</u> | <u>Applicant/Facility</u> |
|---------------|---|
| 1. 241290 E | Elmira Community Health (Chemung County) |
| 2. 251068 B | Tri-Med Health Pavilion (Queens County) |
| 3. 251106 B | Accelerated Care Inc. (New York County) |

Dialysis Services – Establishment

| <u>Number</u> | <u>Applicant/Facility</u> |
|----------------------|--|
| 1. 251114 E | Bronx Renal Services LLC (Bronx County) |

C. Certificates

Certificate of Amendment of the Certificate of Incorporation

Applicant

Finger Lakes Migrant Health Care Project, Inc.

Certificate of Assumed Name

Applicant

Community Health Center of Buffalo, Inc.

Amended and Restated Certificate of Incorporation

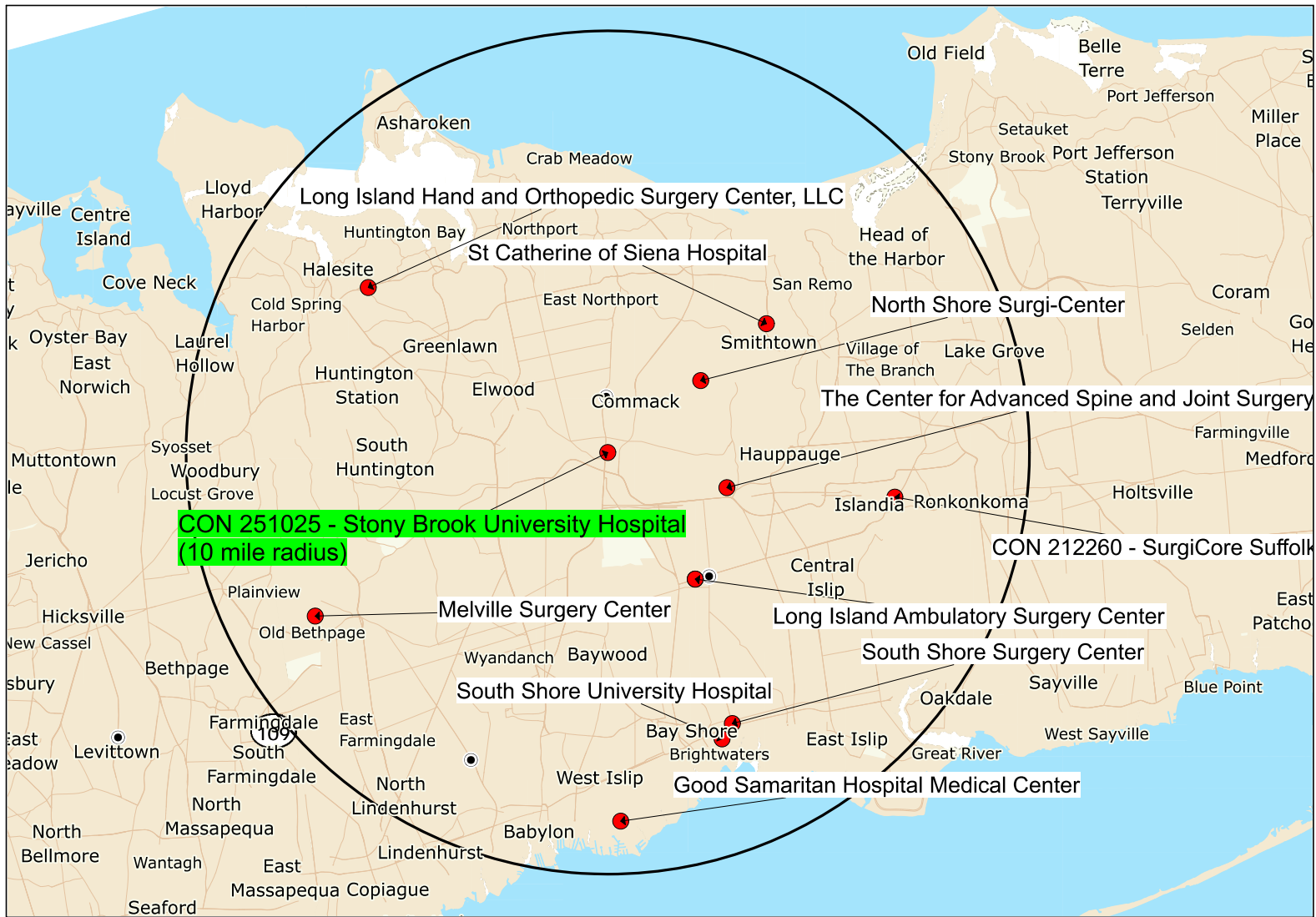
Applicant

Finger Lakes Health Foundation, Inc.

Restated Certificate of Incorporation

Applicant

Geneva General Hospital



Map depicts facilities within a 10-mile radius of CON 251025 providing single-specialty orthopedics or multi-specialty ambulatory surgical services.

STONY BROOK UNIVERSITY HOSPITAL,
STONY BROOK UNIVERSITY

CON#251025
BFA Attachment A

Balance Sheet

December 31, 2023

(in thousands of dollars)

Assets and Deferred Outflows of Resources

Current assets:

| | | |
|---|----|---------|
| Cash and cash held by the State | \$ | 44,498 |
| Patient accounts receivable, net of allowance for doubtful accounts of approximately \$414,000 | | 258,785 |
| Estimated disproportionate share receivable | | 306,072 |
| Due from third-party payors | | 21,315 |
| Due from State of New York | | 11,363 |
| Due from State of New York - professional liability | | 7,500 |
| Inventories | | 27,364 |
| Prepaid expenses and other current assets | | 40,276 |

| | | |
|----------------------|--|----------------|
| Total current assets | | <u>717,173</u> |
|----------------------|--|----------------|

Assets whose use is limited:

| | | |
|--|--|---------|
| Internally designated | | 2 |
| Lease proceeds | | 32,325 |
| Estimated disproportionate share receivable, net of current portion | | 23,431 |
| Long-term patient accounts receivable, net | | 1,467 |
| Due from State of New York - professional liability, net of current portion | | 164,034 |
| Lease and SBITA assets, net | | 160,149 |
| Capital assets, net | | 637,515 |
| Other assets | | 13,667 |

| | | |
|--------------|--|------------------|
| Total assets | | <u>1,749,763</u> |
|--------------|--|------------------|

| | | |
|--------------------------------|--|----------------|
| Deferred outflows of resources | | <u>225,266</u> |
|--------------------------------|--|----------------|

| | | |
|---|----|-------------------------|
| Total assets and deferred outflows of resources | \$ | <u><u>1,975,029</u></u> |
|---|----|-------------------------|

Liabilities, Deferred Inflows of Resources and Net Position

| | |
|--|---------------------|
| Current liabilities: | |
| Current maturities of long-term debt, SBITA and leases | \$ 46,741 |
| Accounts payable, accrued expenses and other | 151,075 |
| Accrued salaries and wages | 68,545 |
| Accrued employee benefits | 64,496 |
| Accrued interest | 7,271 |
| Due to State of New York - professional liability | 7,500 |
| Due to State of New York | 213,238 |
| Due to third-party payors | 28,934 |
| Due to Clinical Practice Management Plan ("CPMP") | <u>5,367</u> |
| Total current liabilities | <u>593,167</u> |
| Long-term obligations, net of current maturities: | |
| Accrued employee benefits | 70,147 |
| Due to State of New York - professional liability | 164,034 |
| Due to third-party payors | 46,596 |
| Due to State of New York | 72,590 |
| Long-term debt | 296,714 |
| Lease and SBITA obligations | 160,903 |
| Pension liability, net | <u>329,715</u> |
| Total liabilities | <u>1,733,866</u> |
| Commitments and contingencies (note 11) | |
| Deferred inflows of resources | <u>26,673</u> |
| Total liabilities and deferred inflows of resources | <u>1,760,539</u> |
| Net position: | |
| Net investment in capital assets | 258,303 |
| Unrestricted | <u>(43,813)</u> |
| Total net position | <u>214,490</u> |
| Total liabilities, deferred inflows of resources and net position | <u>\$ 1,975,029</u> |

See accompanying notes to the financial statements.

Statement of Revenues, Expenses and Changes in Net Position

Year ended December 31, 2023

(in thousands of dollars)

Operating revenues:

| | |
|--|------------------|
| Net patient service revenue (net of provision for bad debts of approximately \$61,000) | \$ 1,751,029 |
| Disproportionate share revenue | 333,836 |
| Other operating revenues | <u>33,830</u> |
| Total operating revenues | <u>2,118,695</u> |

Operating expenses before professional liability:

| | |
|--|------------------|
| Salaries and wages | 935,253 |
| Employee benefits | 310,776 |
| Pension expense | 129,153 |
| Supplies and other expenses | 757,076 |
| Depreciation and amortization | <u>105,028</u> |
| Total operating expenses before professional liability | <u>2,237,286</u> |

| | |
|--|-----------|
| Operating loss before professional liability | (118,591) |
|--|-----------|

| | |
|---|---------------|
| Other operating income - professional liability | <u>46,062</u> |
|---|---------------|

| | |
|---|-----------------|
| Operating loss after professional liability | <u>(72,529)</u> |
|---|-----------------|

Non-operating revenues (expenses):

| | |
|--|---------------|
| State of New York appropriations, net | 72,786 |
| State of New York professional liability appropriation | (46,062) |
| Interest expense on capital-related debt | (18,527) |
| Interest income | 5,674 |
| Nonoperating grants | <u>4,225</u> |
| Total non-operating revenues, net | <u>18,096</u> |

| | |
|--------------------------------------|----------|
| Deficiency of revenues over expenses | (54,433) |
|--------------------------------------|----------|

| | |
|-----------------------|--------------|
| Capital contributions | <u>4,974</u> |
|-----------------------|--------------|

| | |
|--------------------------|----------|
| Decrease in net position | (49,459) |
|--------------------------|----------|

| | |
|---------------------------------------|----------------|
| Net position at the beginning of year | <u>263,949</u> |
|---------------------------------------|----------------|

| | |
|---------------------------------|--------------------------|
| Net position at the end of year | <u><u>\$ 214,490</u></u> |
|---------------------------------|--------------------------|

See accompanying notes to the financial statements.

DELAWARE VALLEY HOSPITAL, INC.

STATEMENTS OF FINANCIAL POSITION
December 31,

| ASSETS | 2023 | 2022 |
|--|----------------------|----------------------|
| Current assets: | | |
| Cash and cash equivalents | \$ 9,374,770 | \$ 6,642,285 |
| Short-term investments | 9,007,065 | 3,522,722 |
| Patient accounts receivable | 3,611,142 | 3,165,001 |
| Inventories | 503,886 | 457,583 |
| Prepaid expenses and other assets | 615,932 | 533,697 |
| Total current assets | 23,112,795 | 14,321,288 |
| Property and equipment, net | 12,090,304 | 10,071,221 |
| Operating lease right-of-use assets | 178,881 | 220,706 |
| Assets limited as to use | 897,179 | 1,137,550 |
| Long-term investments | 10,292,965 | 11,416,385 |
| Total assets | <u>\$ 46,572,124</u> | <u>\$ 37,167,150</u> |
| LIABILITIES AND NET ASSETS | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 160,334 | \$ 154,825 |
| Current portion of operating lease liabilities | 42,380 | 40,712 |
| Accounts payable | 655,229 | 606,873 |
| Accrued expenses and other liabilities | 1,352,440 | 1,135,886 |
| Due to affiliates, net | 1,027,336 | 1,047,197 |
| Current portion of estimated due to third-party payors | 1,052,767 | 1,562,048 |
| Total current liabilities | 4,290,486 | 4,547,541 |
| Long-term liabilities: | | |
| Long-term debt, net of current portion | 1,252,195 | 1,412,529 |
| Long-term portion of operating lease liabilities | 142,228 | 184,608 |
| Long-term portion of estimated due to third-party payors | 1,791,994 | 1,766,994 |
| Total liabilities | 7,476,903 | 7,911,672 |
| Commitments and contingencies (note 10) | | |
| Net assets: | | |
| Without donor restrictions | 38,736,348 | 28,894,591 |
| With donor restrictions | 358,873 | 360,887 |
| Total net assets | 39,095,221 | 29,255,478 |
| Total liabilities and net assets | <u>\$ 46,572,124</u> | <u>\$ 37,167,150</u> |

DELAWARE VALLEY HOSPITAL, INC.

STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
For the Years Ended December 31,

| | 2023 | 2022 |
|--|----------------------|----------------------|
| Revenues and other support without donor restrictions: | | |
| Net patient service revenue | \$ 40,549,242 | \$ 32,786,368 |
| Other operating revenue | 760,722 | 747,947 |
| Net assets released from restrictions | 2,869 | 500 |
| Total revenues and other support without donor restrictions | 41,312,833 | 33,534,815 |
| Expenses: | | |
| Supplies, services and other | 18,393,790 | 15,852,041 |
| Salaries and wages | 10,963,034 | 9,857,064 |
| Employee benefits | 2,649,406 | 2,389,390 |
| Depreciation | 1,293,697 | 1,179,079 |
| Interest expense | 121,748 | 152,216 |
| Total expenses | 33,421,675 | 29,429,790 |
| Income from operations | 7,891,158 | 4,105,025 |
| Non-operating income (expense): | | |
| Unrealized gain (loss) on investments | 1,443,068 | (1,512,356) |
| Investment income | 491,922 | 211,505 |
| Other revenue, net | 4,638 | 31,188 |
| Contributions | 1,310 | 1,845 |
| Loss on extinguishment of debt | - | (159,014) |
| Total non-operating income (expense) | 1,940,938 | (1,426,832) |
| Excess of revenues over expenses | 9,832,096 | 2,678,193 |
| Change in net assets without donor restriction: | | |
| Donations for purchases of property and equipment | 9,661 | 13,971 |
| Cumulative effect of change in accounting principle | - | (4,037) |
| Increase in net assets without donor restrictions | 9,841,757 | 2,688,127 |
| With donor restrictions: | | |
| Contributions | 855 | 29,931 |
| Net assets released from restrictions | (2,869) | (500) |
| (Decrease) increase in net assets with donor restrictions | (2,014) | 29,431 |
| Increase in net assets | 9,839,743 | 2,717,558 |
| Net assets at beginning of year | 29,255,478 | 26,537,920 |
| Net assets at end of year | \$ 39,095,221 | \$ 29,255,478 |

DELAWARE VALLEY HOSPITAL
BALANCE SHEET
December 31, 2024

| | <u>12/31/2024</u> | <u>11/30/2024</u> | AUDITED <u>12/31/2023</u> |
|--|-------------------|-------------------|-------------------------------------|
| CURRENT ASSETS: | | | |
| Cash & Cash equivalents | 18,679,440 | 14,245,793 | 9,374,769 |
| Short-term Investments | 9,368,987 | 14,418,991 | 9,007,065 |
| Accounts receivable, net | 3,608,937 | 3,849,984 | 3,611,143 |
| Inventory | 620,406 | 864,791 | 503,886 |
| Prepaid expenses and other assets | 587,331 | 537,589 | 615,932 |
| Current portion of assets limited as to use | - | - | - |
| Due from affiliate | - | - | - |
| Total current assets | 32,865,101 | 33,917,148 | 23,112,795 |
| Assets whose use is limited: | | | |
| Board designated fund investments: | | | |
| Other | 377,328 | 377,533 | 390,121 |
| Funded depreciation | 3,303,930 | 3,439,012 | 523,079 |
| Total non-current assets whose use is limited | 3,681,258 | 3,816,545 | 913,200 |
| LONG-TERM ASSETS: | | | |
| Long-term investments | 11,499,692 | 11,800,533 | 10,276,944 |
| Operating Lease-Right of Use | 135,947 | 139,563 | 178,881 |
| Property, plant, & equipment | 12,912,732 | 12,727,431 | 12,090,304 |
| Total Long Term Assets | 24,548,371 | 24,667,527 | 22,546,129 |
| TOTAL ASSETS | 61,094,730 | 62,401,220 | 46,572,124 |
| | | | |
| | <u>12/31/2024</u> | <u>11/30/2024</u> | AUDITED <u>12/31/2023</u> |
| CURRENT LIABILITIES: | | | |
| Current portion of L.T. obligations | 166,346 | 165,835 | 160,334 |
| Current portion of Operating Lease Liabilities | 43,317 | 43,992 | 42,380 |
| Accounts payable | 1,044,171 | 1,216,331 | 655,229 |
| Accrued payroll, taxes and other liabilities | 903,089 | 931,350 | 873,335 |
| Due to affiliates | 1,624,363 | 3,133,540 | 1,027,335 |
| Accrued paid time off | 567,935 | 595,010 | 479,124 |
| Deferred revenue | 614,964 | 819,952 | - |
| Estimated third-party payor settlements, net | 2,109,938 | 2,305,362 | 2,844,761 |
| Total current liabilities | 7,074,123 | 9,211,372 | 6,082,498 |
| LONG-TERM LIABILITIES: | | | |
| Long-term obligations, net of current portion | 1,085,866 | 1,099,999 | 1,252,176 |
| Non Current portion of Operating Lease Liabilities | 98,911 | 101,810 | 142,228 |
| Other noncurrent liabilities | - | - | - |
| Total Other Liabilities | 1,184,777 | 1,201,809 | 1,394,404 |
| NET ASSETS | | | |
| Unrestricted Funds | 52,495,756 | 51,647,980 | 38,740,386 |
| Temporarily Restricted Funds | 25,902 | 25,887 | 40,664 |
| Permanently Restricted Funds | 318,209 | 318,209 | 318,209 |
| Change in Accounting Principle-Operating Lease | (4,037) | (4,037) | (4,037) |
| Total Net Assets | 52,835,830 | 51,988,039 | 39,095,222 |
| TOTAL LIABILITIES & NET ASSETS | 61,094,730 | 62,401,220 | 46,572,124 |

CON # 251044
BFA Attachment B
(Cont.)

CON # 251044
BFA Attachment B
(Cont.)

Health Equity Impact Assessment

Part 1 – Project Details

CON Number: 251044

Facility Name: Delaware Valley Hospital

Project Type: Full Review

Independent Entity: Horn Research, LLC

Part 2 – Health Equity Impact Summary

A summary statement or paragraph that succinctly demonstrates the anticipated health equity impacts of the proposed project (200 words or less).

The impacts of this project are entirely beneficial. While positive impacts exist for all medically underserved groups, the groups most affected are low-income people, LGBTQIA+ or other-than-cisgender people, people with disabilities, older adults, persons living with a prevalent infectious disease or condition, and persons living in rural areas. 94% of the Applicant's patients live in a rural zip code and the service area has larger ratios of older adults, low-income families, and people with disabilities than surrounding communities. Most of these groups will benefit from reduced travel and transportation barriers, and increased access to community space and social service organizations, such as the Delaware County Mental Health Service. The new facility will house all inpatient and specialty services and support functions, improving access to care for people with disabilities who may have ambulatory difficulties. The private rooms with en-suite bathrooms will provide equitable and safe access to private spaces and provides the opportunity for gender-confirming room assignments, which impacts transgendered and gender non-conforming people. The new rooms will also improve care for those with a prevalent infectious disease or condition by reducing or eliminating cross-infection between patients. For older adults, increased access to preventative screening can improve early detection and health outcomes. No unintended impacts were identified.

| Part 3 – Impact Assessment | | |
|--|-------------------------------------|---|
| When answering questions in Part 3, the reviewer should be guided by the tenet, “Have my responses been reasonable considering the potential health consequences for a proposed project?” | No or small impact may occur | Moderate to large impact may occur |
| 1. Will the proposed project result in an adverse change in health outcomes experienced by the potentially impacted medically underserved group(s)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 2. Will the proposed project result in a reduction of use of services and health care by the potentially impacted medically underserved group(s)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 3. Will the proposed project result in a reduction of access to quality services and health care? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 4. Will the proposed project result in an increase in health disparities or negative health consequences experienced by the potentially impacted medically underserved group(s)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 5. Will the proposed project increase systemic barriers to equitable access to services and health care (e.g., architectural barriers, indigent care, transportation, language barriers, etc.)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 6. Will the proposed project adversely affect the perceived health status, quality of life, access to programs/services, etc. of potentially impacted medically underserved groups? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| 7. Will the proposed project impede the achievement of the highest level of health for the potentially impacted medically underserved group(s)? | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

Key insights from community engagement and a summary of how the applicant plans to mitigate any negative health equity impacts to the medically underserved groups identified (200 words or less).

The Independent Entity engaged with a wide variety of stakeholders, including organizations representing patients and caregivers, employees, and organizations representing community residents. 84% of the stakeholders engaged were in favor of the project. All the stakeholders who did not express support for the project either responded they didn't know if they supported the project or declined to comment further. 90% of respondents identified as rural residents. Themes of the meaningful engagement centered on improved access to care, reduced travel time, and improvement of rural healthcare.

While no unintended negative impacts were identified by the Independent Entity, the Applicant identified areas of deficiency, including physical accessibility, language accessibility and insufficient transportation options. The Applicant's mitigation plan includes a more accessible design of the new construction, employment of patient navigators to assist high-risk individuals, enhanced translation services, and collaboration with local agencies to coordinate transportation solutions.

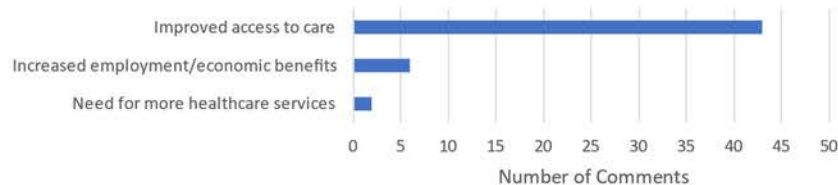
Table depicting the impact of the project on each medically underserved group.

| Underserved Group | Impact of Project on Demographic |
|---|--|
| Low-income | <ul style="list-style-type: none"> Low-income people, particularly children, in the Applicant's service area are at risk of being underserved for primary care. Offering more expansive specialist care and preventive screenings will likely improve access for many low-income residents with chronic disease in the Applicant's service area and potentially reduce health disparities. Adding these services locally will also reduce the need for this medically underserved group to travel for care and improve health equity. |
| Racial and Ethnic Minorities | <ul style="list-style-type: none"> Black, Indigenous, and People of Color (BIPOC) residents will have equal access to primary care after implementing the Medical Neighborhood project. The project has the potential to increase access to specialist care, which may support BIPOC residents to improve health outcomes and reduce potentially preventable hospitalizations and premature death. A key to ensuring this improvement will be outreach to the BIPOC population on the resources available. |
| Immigrants and Refugees | <ul style="list-style-type: none"> Low-income immigrants will have equal access to primary care after implementing the Medical Neighborhood project and increased access to specialist care. The DVH Medical Neighborhood project intends to improve access to multiple types of care and commensurate community resources. This grouping of medical and social care options is likely to provide better opportunities for immigrants to receive navigation support and better care. A key to ensuring this improvement will be outreach to the immigrant population and partnering with immigrant service groups. |
| Women | <ul style="list-style-type: none"> For women, the Applicant's Medical Neighborhood plan will increase access to specialty care such as cardiac and pulmonary rehabilitation and assessment, and access to enhanced behavioral health services, which will directly affect this population. In addition, the plan to allow on-site community space to other services such as the Office for the Aging and support groups could be beneficial to socially isolated, older women living alone. The project will not improve access to prenatal or gynecology care, an area of concern. |
| LGBTQ or other-than-cisgender people | <ul style="list-style-type: none"> A key element of the Medical Neighborhood project is to shift from semi-private inpatient beds to private rooms with en-suite bathrooms. This will provide a process and policy toward assigning beds and allowing gender non-conforming individuals to have equitable and safe access to inpatient care. In addition, the project is expected to expand behavioral health care which is a key need identified for LGBTQIA+ individuals. In addition, offering community space for other agencies, can increase access to other services for LGBTQIA+ people. Affirmative outreach to the LGBTQIA+ community will help ensure this medically underserved group has the knowledge of the improved access options. |

| | |
|--|--|
| | |
| People with disabilities | <ul style="list-style-type: none"> • The Medical Neighborhood Project will improve physical access to primary care by upgrading and streamlining the primary care facilities for people with ambulatory disabilities. Increasing access to specialty care locally will improve access for people with disabilities by reducing transportation barriers. In addition, offering community space for other agencies, such as the independent living center, can increase access to other services for people with disabilities. |
| Older Adults | <ul style="list-style-type: none"> • The Medical Neighborhood Project will improve physical access to primary care by upgrading and streamlining the primary care facilities for older adults, particularly those with mobility difficulties. Increasing access to local preventive care and screening can improve early detection and improve health outcomes for older adults. Increasing access to specialty care locally will improve access for older adults by reducing transportation barriers. In addition, offering community space for other agencies, such as the Office for the Aging, can increase access to other services. |
| Persons living with a prevalent infectious disease or condition | <ul style="list-style-type: none"> • People with infectious diseases will have increased access to specialty care because of the Medical Neighborhood project. In addition, the project's plan to create private rooms will improve care for those with a prevalent infectious disease or condition by reducing or eliminating cross-infection between patients. |
| Persons living in rural areas | <ul style="list-style-type: none"> • Increasing access to specialty care locally will improve access for people living in rural parts of the Applicant's service area by reducing transportation barriers and should improve care for chronic condition and care management. |
| People who are eligible for or receive public health benefits | <ul style="list-style-type: none"> • Increasing access to specialty care locally will improve access for people who have public health benefits by reducing transportation barriers. In addition, offering community space for other agencies can increase access to other services available to these residents. |
| People who do not have third-party health coverage or have inadequate third-party health coverage | <ul style="list-style-type: none"> • The increase in local access to specialty care through the Medical Neighborhood project may improve access for employed people with inadequate insurance by reducing travel times and time away from work. |

153 Stakeholders were engaged; organizations representing residents, patients or residents and/or their care givers and employees. 84% were in support of the project.

Themes from Meaningful Engagement



In their words...

"I feel the expansion would be a great asset to our community. It would allow for more job opportunities, as well as improved health care. As a school nurse, the addition of the Walk-In has been such an asset to the children. They are seen prompt, diagnosed, and able to return to school in a timely manner while decreasing the spread of infection. Having specialty clinics locally would also help decrease time missed from school since a medical appointment typically is an all-day event at times due to the travel."

- Organizations Representing Residents

"Combining all services under one roof with easy access will make DVH a state-of-the-art medical facility. It's much easier for patients to be able to see a provider, get testing done, pick up scripts, see other providers, and get information under one roof without having to travel all over the village or country."

- Patients or Residents and/or Their Caregivers

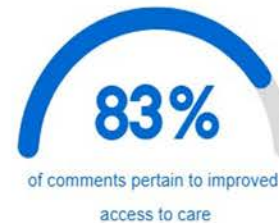
"I believe this is exactly what this town needs. Not only will it bring more employment opportunities, but like I had said before. There are many people in this community who cannot drive or just do not have transportation, to get to their needed specialty healthcare appointments. With this expansion and bringing in more healthcare providers, these patients will be able to get the healthcare they need."

- Employees

Stakeholders have feedback about:

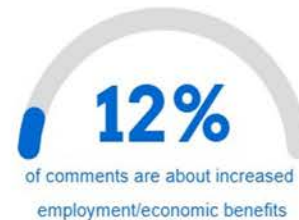
Improved Access to Care

Stakeholders believe the proposed expansion will provide patients and families access to care closer to where they live and access to more specialists. Stakeholders also hope that the expansion will reduce travel time for appointments.



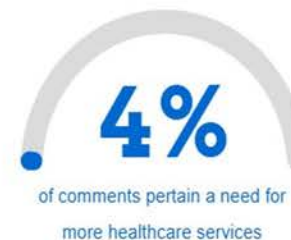
Increased Employment/Economic Benefit

Stakeholders hope the project will provide more job opportunities and produce growth for the community, patients, and staff. Stakeholders also feel that the expansion will have a positive impact on the community with a potential to increase the number of residents in the future.



Need for More Healthcare

Stakeholder comments mention the need for more healthcare services in the Applicant's catchment area including primary care, dentists and pediatricians. Stakeholders feel that providing more services under one roof with easy access will make the Applicant a state of art medical facility.



Part 4 – Conclusion

☒ Approval is recommended based on the information and analysis presented in the Health Equity Impact Assessment and the applicant's mitigation plan, which demonstrates the proposed project will not result in any significant adverse health equity impacts.

☐ Approval is not recommended based on the information and analysis presented in the Health Equity Impact Assessment, which demonstrates that the proposed project may result in one or more potentially large or significant adverse health equity impacts.

Lead DOH Office:

Health Equity Impact Assessment Unit, Office of Health Equity and Human Rights

Date:

3/24/25

Full Name of Reviewer:

Courtney Chambers

Health Equity Impact Assessment Unit Director:

Olutomisin Akanbi

The New York and Presbyterian Hospital

Unaudited Consolidated Statements of Financial Position
(In Thousands)

| | (Unaudited) September 30 2024 | (Audited) December 31 2023 |
|---|-------------------------------------|----------------------------------|
| Assets | | |
| Current assets: | | |
| Cash, cash equivalents and short-term investments: | | |
| Cash and cash equivalents | \$ 812,523 | \$ 631,591 |
| Short-term investments | 2,734,277 | 2,803,218 |
| Total cash, cash equivalents and short-term investments | 3,546,800 | 3,434,809 |
| Patient accounts receivable – net | 1,677,495 | 1,637,582 |
| Other current assets | 661,956 | 702,632 |
| Assets limited as to use – current portion | 57,315 | 88,425 |
| Professional liabilities insurance recoveries receivable and related deposits – current portion | 100,291 | 100,291 |
| Beneficial interest in net assets held by related organizations – current portion | 85,756 | 69,267 |
| Due from related organizations – net | 78,806 | 12,889 |
| Total current assets | 6,208,419 | 6,045,895 |
| Assets limited as to use – noncurrent | 6,867,724 | 5,987,681 |
| Property, buildings and equipment – net | 5,154,097 | 5,019,790 |
| Operating lease assets | 496,618 | 515,848 |
| Other noncurrent assets – net | 109,491 | 175,145 |
| Professional liabilities insurance recoveries receivable and related deposits – noncurrent | 378,707 | 375,009 |
| Beneficial interest in net assets held by related organizations – noncurrent | 2,956,065 | 2,768,286 |
| Total assets | \$ 22,171,121 | \$ 20,887,654 |

Continued on following page.

The New York and Presbyterian Hospital

Unaudited Consolidated Statements of Financial Position (continued)
(In Thousands)

| | (Unaudited) September 30 2024 | (Audited) December 31 2023 |
|--|-------------------------------------|----------------------------------|
| Liabilities and net assets | | |
| Current liabilities: | | |
| Long-term debt – current portion | \$ 73,439 | \$ 74,372 |
| Operating lease liability – current portion | 64,315 | 70,009 |
| Accounts payable and accrued expenses | 1,069,945 | 1,163,814 |
| Accrued salaries and related liabilities | 912,127 | 854,144 |
| Postretirement benefit liability – current portion | 5,502 | 5,502 |
| Professional and other insurance liabilities – current portion | 122,493 | 121,184 |
| Other current liabilities | 292,303 | 328,272 |
| Total current liabilities | 2,540,124 | 2,617,297 |
| Long-term debt | 3,781,138 | 3,826,648 |
| Operating lease liability | 459,431 | 473,585 |
| Professional and other insurance liabilities | 914,965 | 907,169 |
| Postretirement benefit liability | 43,689 | 42,876 |
| Other noncurrent liabilities | 736,745 | 711,866 |
| Total liabilities | 8,476,092 | 8,579,441 |
| Commitments and contingencies | | |
| Net assets: | | |
| Net assets without donor restrictions | 10,614,872 | 9,434,393 |
| Net assets with donor restrictions | 3,080,157 | 2,873,820 |
| Total net assets | 13,695,029 | 12,308,213 |
| Total liabilities and net assets | \$ 22,171,121 | \$ 20,887,654 |

See accompanying notes.

The New York and Presbyterian Hospital
Unaudited Consolidated Statements of Operations
(In Thousands)

| | (Unaudited) | |
|--|--------------------------------|--------------|
| | Nine Months Ended September 30 | |
| | 2024 | 2023 |
| Operating revenues | | |
| Net patient service revenue | \$ 8,827,816 | \$ 7,924,368 |
| Other revenue | 1,052,293 | 1,303,482 |
| Total operating revenues | 9,880,109 | 9,227,850 |
| Operating expenses | | |
| Salaries and wages | 4,484,896 | 4,137,553 |
| Employee benefits | 1,108,079 | 979,101 |
| Supplies and other expenses | 3,450,267 | 3,208,038 |
| Interest expense, net of amortization | 109,469 | 119,183 |
| Depreciation and amortization | 430,258 | 446,399 |
| Total operating expenses | 9,582,969 | 8,890,274 |
| Operating income | 297,140 | 337,576 |
| Investment return, net | 796,923 | 377,495 |
| Expected return on plan assets and other components of net periodic pension and postretirement cost | 44,610 | 41,982 |
| Excess of revenues over expenses | 1,138,673 | 757,053 |
| Other changes in net assets without donor restrictions: | | |
| Net asset transfers to related parties | (8,060) | (423) |
| Net asset transfers from New York-Presbyterian Healthcare System, Inc. | 4,607 | — |
| Other changes in net assets | (316) | (375) |
| Disaster Relief Fund receipts from Federal Emergency Management Agency for the purchase of fixed assets | — | 63,000 |
| Distributions from New York-Presbyterian Fund, Inc. for the purchase of fixed assets | 44,972 | 81,958 |
| Change in pension and postretirement benefit liabilities to be recognized in future periods | 603 | (14,963) |
| Change in net assets without donor restrictions | \$ 1,180,479 | \$ 886,250 |

See accompanying notes.



Facilities listed on the map provide all of the services proposed by the new facility highlighted in green within a 5 mile radius. Services Proposed: Medical Services - Other Medical Specialties, Radiology-Therapeutic, Radiology Therapeutic O/P.

NYU Langone Health
Combined Balance Sheets
August 31, 2024 and 2023

| <i>(in thousands)</i> | 2024 | 2023 |
|--|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 1,621,379 | \$ 403,339 |
| Short-term investments | 1,848,680 | 2,962,828 |
| Assets limited as to use | 73,675 | 48,354 |
| Patient accounts receivable, net | 1,532,383 | 1,223,088 |
| Contributions receivable | 126,162 | 140,939 |
| Insurance receivables - billed | 6,257 | 8,362 |
| Other current assets | 736,364 | 700,380 |
| Total current assets | 5,944,900 | 5,487,290 |
| Long-term investments | 1,578,407 | 1,364,893 |
| Assets limited as to use, less current portion | 1,840,128 | 1,630,594 |
| Contributions receivable, less current portion | 310,133 | 326,814 |
| Professional liabilities insurance recovery receivable | 48,119 | 51,426 |
| Operating lease right-of-use assets | 1,572,334 | 1,497,096 |
| Other assets | 108,120 | 139,782 |
| Property, plant and equipment, net | 9,718,126 | 9,323,599 |
| Total assets | <u>\$ 21,120,267</u> | <u>\$ 19,821,494</u> |
| Liabilities and Net Assets | | |
| Current liabilities | | |
| Current portion of long-term debt and finance lease obligations | \$ 121,602 | \$ 97,123 |
| Current portion of operating lease obligations | 145,761 | 137,119 |
| Accounts payable and accrued expenses | 908,953 | 803,480 |
| Accrued salaries and related liabilities | 842,420 | 827,207 |
| Other current liabilities | 193,347 | 161,760 |
| Total current liabilities | 2,212,083 | 2,026,689 |
| Long-term debt and finance lease obligations, less current portion | 5,407,923 | 5,589,990 |
| Long-term operating lease obligations, less current portion | 1,597,792 | 1,510,736 |
| Professional liabilities | 1,032,601 | 967,038 |
| Accrued pension and postretirement liabilities | 357,702 | 402,538 |
| Other liabilities | 1,098,793 | 974,376 |
| Total liabilities | <u>11,706,894</u> | <u>11,471,367</u> |
| Net assets | | |
| Net assets without donor restrictions | 7,458,117 | 6,567,666 |
| Net assets with donor restrictions | 1,955,256 | 1,782,461 |
| Total net assets | <u>9,413,373</u> | <u>8,350,127</u> |
| Total liabilities and net assets | <u>\$ 21,120,267</u> | <u>\$ 19,821,494</u> |

NYU Langone Health
Combined Statements of Operations
Years Ended August 31, 2024 and 2023

(in thousands)

| | 2024 | 2023 |
|---|-------------------|---------------------|
| Operating revenue | | |
| Net patient service revenue | \$ 11,059,864 | \$ 9,779,562 |
| Pharmacy revenue | 870,909 | 686,810 |
| Grants and sponsored programs | 788,183 | 757,389 |
| Insurance premiums earned | 27,692 | 27,555 |
| Contributions | 47,796 | 33,763 |
| Endowment distribution and return on short-term investments | 315,514 | 199,310 |
| Other revenue | 861,609 | 774,972 |
| Net assets released from restrictions for operating purposes | 98,251 | 65,334 |
| Total operating revenue | <u>14,069,818</u> | <u>12,324,695</u> |
| Operating expenses | | |
| Salaries and wages | 6,439,367 | 5,668,426 |
| Employee benefits | 1,790,521 | 1,483,958 |
| Supplies and other | 4,363,183 | 3,866,748 |
| Depreciation and amortization | 823,675 | 727,387 |
| Interest | 221,636 | 219,387 |
| Total operating expenses | <u>13,638,382</u> | <u>11,965,906</u> |
| Gain from operations | 431,436 | 358,789 |
| Other items | | |
| Other components of pension and postretirement costs | 24,386 | 28,179 |
| Investment return, net | 208,514 | 117,895 |
| Proceeds from settlements | 122,246 | 508,000 |
| Other | 49,315 | (285) |
| Excess of revenue over expenses | <u>835,897</u> | <u>1,012,578</u> |
| Other changes in net assets without donor restrictions | | |
| Changes in pension and postretirement obligations | 13,171 | 155,727 |
| Net assets released from restrictions for capital purposes | 38,726 | 103,569 |
| Other | 2,657 | 5,307 |
| Net increase in net assets without donor restrictions | <u>\$ 890,451</u> | <u>\$ 1,277,181</u> |

NYU Langone Hospitals

Statement of Financial Position

(Amounts In Thousands)

| | (Unaudited) January 31, 2025 | (Unaudited) August 31, 2024 |
|---|---|--|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 1,083,245 | \$ 1,547,908 |
| Short-term investments | 2,189,895 | 1,794,678 |
| Assets limited as to use | 10,035 | 8,550 |
| Patient accounts receivable, net | 1,248,679 | 1,285,479 |
| Due from related organizations | 438,713 | 99,135 |
| Contributions receivable - current | 117,653 | 74,152 |
| Inventories | 215,478 | 206,146 |
| Other current assets | 228,658 | 248,193 |
| Total current assets | 5,532,356 | 5,264,241 |
| Long-term investments | 194,995 | 91,390 |
| Assets limited as to use, less current portion | 71,469 | 111,221 |
| Contribution receivable, less current portion | 169,974 | 235,536 |
| Professional liabilities insurance receivable | 48,119 | 48,119 |
| Other assets | 235,120 | 497,243 |
| Due from related organizations less current portion | 81,467 | 81,177 |
| Right-of-use-assets | 479,266 | 485,772 |
| Property, plant and equipment - net | 5,373,718 | 5,311,588 |
| Total assets | <u>\$ 12,186,484</u> | <u>\$ 12,126,287</u> |
| Liabilities and net assets | | |
| Current liabilities: | | |
| Current portion of long-term debt | 27,962 | 38,696 |
| Accounts payable and accrued expenses | 446,604 | 521,672 |
| Accrued salaries and related liabilities | 284,951 | 374,455 |
| Accrued interest payable | 11,091 | 19,500 |
| Current portion of accrued postretirement liabilities | 2,719 | 2,719 |
| Current portion of professional liabilities | 1,831 | 1,831 |
| Current portion of operating lease liabilities | 34,378 | 38,021 |
| Deferred revenue | 11,337 | 15,855 |
| Due to related organizations | 35,985 | 37,264 |
| Other current liabilities | 84,659 | 101,454 |
| Total current liabilities | 941,517 | 1,151,467 |
| Long-term debt, less current portion | 3,052,822 | 3,064,743 |
| Operating lease liabilities, less current portion | 504,400 | 505,994 |
| Professional liabilities | 82,313 | 83,688 |
| Accrued pension liabilities | 129,516 | 231,847 |
| Accrued postretirement liabilities | 30,381 | 50,692 |
| Due to related organization, net | 10,215 | 2,277 |
| Other liabilities | 435,925 | 426,005 |
| Total liabilities | <u>\$ 5,187,089</u> | <u>\$ 5,516,713</u> |
| Net assets: | | |
| Without donor restrictions | \$ 6,490,061 | \$ 6,084,023 |
| With donor restrictions | 509,334 | 525,551 |
| Total net assets | <u>\$ 6,999,395</u> | <u>\$ 6,609,574</u> |
| Total liabilities and net assets | <u>\$ 12,186,484</u> | <u>\$ 12,126,287</u> |

NYU Langone Hospitals
Statement Of Operations
For The Five Months Ended January 31, 2025
(Amounts In Thousands)

| | (Unaudited) | | | | (Unaudited) | | | |
|--|------------------|------------------|------------------|-------------------|---------------------|-------------------|-------------------|-------------------|
| | Month to Date | | | | Fiscal Year To Date | | | |
| | Actual | Budget | Variance | Prior Year | Actual | Budget | Variance | Prior Year |
| Operating revenue | | | | | | | | |
| Inpatient | \$ 359,527 | \$ 362,886 | \$ (3,359) | \$ 363,198 | \$ 1,789,850 | \$ 1,772,396 | \$ 17,454 | \$ 1,699,141 |
| Outpatient | 348,713 | 330,178 | 18,535 | 317,351 | 1,718,640 | 1,629,563 | 89,077 | 1,495,807 |
| Grants and sponsored programs | (353) | 81 | (434) | 231 | 864 | 405 | 459 | 1,554 |
| Affiliations | 2,122 | 2,272 | (150) | 1,937 | 10,620 | 11,360 | (740) | 9,792 |
| Contributions | 2,168 | 262 | 1,906 | 667 | 8,631 | 1,912 | 6,719 | 3,384 |
| Endowment distribution and return on short-term investments | 13,169 | 7,827 | 5,342 | 11,233 | 65,193 | 54,689 | 10,504 | 65,701 |
| Other revenue | 144,351 | 95,871 | 48,480 | 87,039 | 594,232 | 490,341 | 103,891 | 484,107 |
| Net assets released from restrictions for operating purposes | 22,514 | 21,589 | 925 | 2,221 | 29,800 | 26,892 | 2,908 | 35,274 |
| Total operating revenue | 892,211 | 820,966 | 71,245 | 783,877 | 4,217,830 | 3,987,558 | 230,272 | 3,794,760 |
| Operating expenses | | | | | | | | |
| Salaries and wages | 257,356 | 243,351 | (14,005) | 238,290 | 1,216,935 | 1,171,229 | (45,706) | 1,128,402 |
| Temporary agencies | 196 | 47 | (149) | 1,008 | 1,282 | 235 | (1,047) | 6,117 |
| Employee benefits | 94,880 | 83,631 | (11,249) | 83,151 | 404,447 | 368,042 | (36,405) | 354,310 |
| Pharmaceuticals | 116,810 | 109,503 | (7,307) | 95,907 | 549,898 | 545,253 | (4,645) | 453,953 |
| Medical supplies | 73,718 | 68,656 | (5,062) | 68,118 | 348,880 | 340,754 | (8,126) | 320,204 |
| Professional fees | 11,603 | 14,372 | 2,769 | 15,125 | 59,214 | 61,922 | 2,708 | 59,626 |
| Purchased services | 10,182 | 8,933 | (1,249) | 10,226 | 57,670 | 55,808 | (1,862) | 51,666 |
| Facility costs | 23,189 | 24,092 | 903 | 23,707 | 107,563 | 117,245 | 9,682 | 109,066 |
| Other expenses | 33,153 | 35,399 | 2,246 | 31,334 | 158,440 | 176,452 | 18,012 | 149,262 |
| FGP physician services | 48,129 | 44,565 | (3,564) | 37,519 | 228,788 | 222,825 | (5,963) | 183,287 |
| GME purchased services | 4,803 | 4,803 | - | 4,510 | 24,015 | 24,015 | - | 22,550 |
| Malpractice | 5,290 | 5,706 | 416 | 5,565 | 23,156 | 28,530 | 5,374 | 27,856 |
| Depreciation and amortization | 39,353 | 40,049 | 696 | 37,846 | 197,672 | 199,472 | 1,800 | 186,482 |
| Interest | 10,060 | 10,114 | 54 | 9,548 | 49,736 | 50,570 | 834 | 51,293 |
| Total operating expenses | 728,722 | 693,221 | (35,501) | 661,854 | 3,427,696 | 3,362,352 | (65,344) | 3,104,074 |
| Gain from operations before support: | 163,489 | 127,745 | 35,744 | 122,023 | 790,134 | 625,206 | 164,928 | 690,686 |
| SoM support | 115,922 | 93,259 | (22,663) | 116,423 | 459,274 | 390,100 | (69,174) | 461,613 |
| Gain from operations after support | 47,567 | 34,486 | 13,081 | 5,600 | 330,860 | 235,106 | 95,754 | 229,073 |
| Operating Margin | 5.3% | 4.2% | 1.1% | 0.7% | 7.8% | 5.9% | 1.9% | 6.0% |
| Other items | | | | | | | | |
| Disaster recovery reimbursement for capital | 664 | - | 664 | 48,114 | 2,066 | - | 2,066 | 48,114 |
| Other | - | - | - | 122,246 | - | - | - | 122,246 |
| Other component of pension & post retirement costs | 2,522 | - | 2,522 | 1,548 | 12,611 | - | 12,611 | 8,191 |
| Support to NYUSoM | (4,167) | (4,167) | - | (4,167) | (20,835) | (20,835) | - | (20,835) |
| Loss on extinguishment of debt | (90) | - | (90) | - | 12,143 | - | 12,143 | - |
| Return on long-term investment | 42,350 | - | 42,350 | (321) | 34,021 | - | 34,021 | 44,668 |
| Investment return less endowment distribution, net | 349 | - | 349 | 77 | 669 | - | 669 | 631 |
| Excess of revenue over expenses | 89,195 | 30,319 | 58,876 | 173,097 | 371,535 | 214,271 | 157,264 | 432,088 |
| Other changes in unrestricted net assets without donor restrictions | | | | | | | | |
| Changes in pension and post retirement obligations | - | - | - | - | 39,243 | - | 39,243 | (5,824) |
| Grants and contributions for capital asset acquisitions | - | - | - | 1,350 | - | - | - | 1,766 |
| Equity transfer | - | - | - | - | (3,119) | - | (3,119) | 3,782 |
| Transfers | (525) | 5 | (530) | (750) | (1,621) | 25 | (1,646) | (2,364) |
| Net assets released from restrictions for capital purposes | - | - | - | 33 | - | - | - | 33 |
| Net increase in net assets without donor restrictions | \$ 88,670 | \$ 30,324 | \$ 58,346 | \$ 173,730 | \$ 406,038 | \$ 214,296 | \$ 191,742 | \$ 429,481 |

SAMARITAN MEDICAL CENTER AND AFFILIATES

Consolidating Balance Sheet

December 31, 2023

| <u>Assets</u> | <u>Samaritan Medical Center</u> | <u>Samaritan Medical Practice P.C.</u> | <u>Edward John Noble</u> | <u>Samaritan Keep Nursing Home, Inc.</u> | <u>The Samaritan Medical Center Foundation of Northern New York, Inc.</u> | <u>Samaritan Senior Village, Inc.</u> | <u>Samaritan Home Health, Inc.</u> | <u>Eliminations</u> | <u>Total</u> |
|--|---|--|----------------------------------|--|---|---|--|---------------------|--------------|
| Current assets: | | | | | | | | | |
| Cash and cash equivalents | \$ 47,738,953 | 507,991 | 322,723 | 823,564 | 2,148,905 | 2,160,477 | 293,950 | - | 53,996,563 |
| Patient accounts receivable, net | 35,020,104 | 505,645 | - | 1,902,846 | - | 2,451,041 | 410,876 | - | 40,290,512 |
| Pledges receivable | - | - | - | - | 76,823 | - | - | - | 76,823 |
| Grants receivable | 3,263,924 | - | - | - | - | 6,000,000 | - | - | 9,263,924 |
| Other receivables | 3,808,429 | - | - | 104,887 | - | - | - | - | 3,913,316 |
| Inventories | 7,152,977 | - | - | 45,253 | - | 41,340 | - | - | 7,239,470 |
| Prepaid expenses and other current assets | 3,124,695 | 6,746 | - | 163,125 | 16,981 | 116,785 | 26,006 | - | 3,454,338 |
| Total current assets | 100,109,082 | 1,020,382 | 322,723 | 3,039,675 | 2,242,709 | 10,769,543 | 730,832 | - | 118,234,946 |
| Assets limited as to use: | | | | | | | | | |
| Restricted collateral | - | - | - | 2,500,170 | - | - | - | - | 2,500,170 |
| Assets held in trust | - | - | - | 1,055,591 | - | - | - | - | 1,055,591 |
| Debt service fund | 6,074,750 | - | - | - | - | - | - | - | 6,074,750 |
| Endowment funds with donor restrictions | 874,471 | - | - | - | 2,888,010 | - | - | - | 3,762,481 |
| Board designated investments | 399,061 | - | - | 150,814 | 14,276 | - | - | - | 564,151 |
| | 7,348,282 | - | - | 3,706,575 | 2,902,286 | - | - | - | 13,957,143 |
| Property and equipment, net | 157,269,914 | 109,558 | - | 2,092,588 | - | 44,757,968 | 1,975 | - | 204,232,003 |
| Operating lease right-of-use assets | 4,496,818 | 298,783 | - | 7,207 | - | 9,089 | - | (298,783) | 4,513,114 |
| Retirement plan assets, net | 1,564,209 | - | - | 140,547 | - | 45,955 | - | - | 1,750,711 |
| Investments | - | - | - | - | 12,927,672 | - | - | - | 12,927,672 |
| Beneficial interest in assets held by others | - | - | - | - | 569,898 | - | - | - | 569,898 |
| Pledges receivable, net of current portion | - | - | - | - | 637,635 | - | - | - | 637,635 |
| Resident funds | - | - | - | 302,565 | - | 259,535 | - | - | 562,100 |
| Other assets, net | 11,508,172 | 285,000 | - | 142,542 | - | - | 136,469 | - | 12,072,183 |
| Total assets | \$ 282,296,477 | 1,713,723 | 322,723 | 9,431,699 | 19,280,200 | 55,842,090 | 869,276 | (298,783) | 369,457,405 |

SAMARITAN MEDICAL CENTER AND AFFILIATES

Consolidating Balance Sheet, Continued

December 31, 2023

| <u>Liabilities and Net Assets (Deficit)</u> | <u>Samaritan Medical Center</u> | <u>Samaritan Medical Practice P.C.</u> | <u>Edward John Noble</u> | <u>Samaritan Keep Nursing Home, Inc.</u> | <u>The Samaritan Medical Center Foundation of Northern New York, Inc.</u> | <u>Samaritan Senior Village, Inc.</u> | <u>Samaritan Home Health, Inc.</u> | <u>Eliminations</u> | <u>Total</u> |
|---|---|--|----------------------------------|--|---|---|--|---------------------|--------------|
| Current liabilities: | | | | | | | | | |
| Current portion of long-term debt | \$ 4,823,682 | - | - | 64,343 | - | 856,645 | - | - | 5,744,670 |
| Current portion of operating lease liabilities | 1,319,452 | 54,557 | - | 7,353 | - | 9,273 | - | (54,557) | 1,336,078 |
| Accounts payable | 20,082,347 | 73,798 | 252 | 1,120,688 | 87,222 | 1,498,461 | 30,434 | - | 22,893,202 |
| Accrued payroll and fringe benefit expense | 23,985,029 | - | - | 2,359,566 | - | 1,569,480 | 210,187 | - | 28,124,262 |
| Accrued expenses and other liabilities | 456,378 | - | - | - | - | - | 1,416 | - | 457,794 |
| Estimated third-party payor settlements, net | 8,011,540 | - | - | (937,955) | - | 312,326 | 39,607 | - | 7,425,518 |
| Due to (from) affiliates/other funds, net | (7,747,094) | 1,055,705 | - | 3,182,522 | 52,873 | 2,928,180 | 527,814 | - | - |
| Total current liabilities | 50,931,334 | 1,184,060 | 252 | 5,796,517 | 140,095 | 7,174,365 | 809,458 | (54,557) | 65,981,524 |
| Long-term debt, net of current portion | 86,394,258 | - | - | - | - | 19,468,304 | - | - | 105,862,562 |
| Operating lease liabilities, net of current portion | 3,177,367 | 244,663 | - | - | - | - | - | (244,663) | 3,177,367 |
| Resident funds | - | - | - | 302,565 | - | 259,535 | - | - | 562,100 |
| Other liabilities | 11,110,130 | 285,000 | - | 652,729 | - | 250,744 | - | - | 12,298,603 |
| Total liabilities | 151,613,089 | 1,713,723 | 252 | 6,751,811 | 140,095 | 27,152,948 | 809,458 | (299,220) | 187,882,156 |
| Net assets: | | | | | | | | | |
| Without donor restrictions | 128,189,066 | - | 322,471 | 2,497,390 | 16,151,488 | 23,741,501 | 59,818 | 437 | 170,962,171 |
| With donor restrictions | 2,494,322 | - | - | 182,498 | 2,988,617 | 4,947,641 | - | - | 10,613,078 |
| Total net assets | 130,683,388 | - | 322,471 | 2,679,888 | 19,140,105 | 28,689,142 | 59,818 | 437 | 181,575,249 |
| Total liabilities and net assets | \$ 282,296,477 | 1,713,723 | 322,723 | 9,431,699 | 19,280,200 | 55,842,090 | 869,276 | (298,783) | 369,457,405 |

SAMARITAN MEDICAL CENTER AND AFFILIATES

Consolidating Statement of Operations and Changes in Net Assets (Deficit)

Year ended December 31, 2023

| | Samaritan Medical Center | Samaritan Medical Practice P.C. | Edward John Noble | Samaritan Keep Nursing Home, Inc. | The Samaritan Medical Center Foundation of Northern New York, Inc. | Samaritan Senior Village, Inc. | Samaritan Home Health, Inc. | Eliminations | Total |
|---|--------------------------------|---------------------------------------|-------------------------|--|--|--------------------------------------|-----------------------------------|--------------|-------------|
| Revenues, gains and other support without donor restrictions: | | | | | | | | | |
| Patient service revenue, net | \$ 313,954,664 | 4,400,638 | - | 22,746,457 | - | 22,773,191 | 2,565,892 | (94,725) | 366,346,117 |
| Other revenue | 15,873,426 | - | - | 689,739 | 1,426,119 | 328,524 | - | (3,127,753) | 15,190,055 |
| Net assets released from restrictions for operations | 5,558,960 | - | - | - | - | 1,239,520 | - | - | 6,798,480 |
| Total revenues, gains and other support without donor restrictions | 335,387,050 | 4,400,638 | - | 23,436,196 | 1,426,119 | 24,341,235 | 2,565,892 | (3,222,478) | 388,334,652 |
| Expenses: | | | | | | | | | |
| Salaries and wages | 132,356,153 | 7,916,347 | - | 13,099,790 | 416,307 | 11,294,553 | 1,687,393 | (440,769) | 166,329,774 |
| Fringe benefits | 34,253,670 | 1,290,252 | - | 2,587,859 | 105,192 | 2,674,746 | 349,748 | (105,192) | 41,156,275 |
| Supplies and other expenses | 137,541,697 | 1,929,256 | - | 5,655,407 | 506,330 | 5,999,291 | 448,380 | (2,676,954) | 149,403,407 |
| Depreciation and amortization | 13,787,362 | 46,309 | - | 448,851 | - | 1,740,519 | 460 | - | 16,023,501 |
| Interest | 3,692,378 | - | - | 4,068 | - | 609,138 | - | - | 4,305,584 |
| New York State gross receipts assessment | 2,348,538 | - | - | 1,338,808 | - | 873,419 | 7,576 | - | 4,568,341 |
| Total expenses | 323,979,798 | 11,182,164 | - | 23,134,783 | 1,027,829 | 23,191,666 | 2,493,557 | (3,222,915) | 381,786,882 |
| Income (loss) from operations | 11,407,252 | (6,781,526) | - | 301,413 | 398,290 | 1,149,569 | 72,335 | 437 | 6,547,770 |
| Nonoperating revenue (expense): | | | | | | | | | |
| Other revenue (expense), net | - | - | - | (945) | - | - | - | - | (945) |
| Other components of net periodic benefit cost, net | (594,579) | - | - | (31,879) | - | (34,132) | - | - | (660,590) |
| Investment loss | 1,091,497 | - | - | 23,279 | 1,733,954 | 205 | - | - | 2,848,935 |
| Net realized gains and losses on sale of investments and assets limited as to use | - | - | - | - | (11,161) | - | - | - | (11,161) |
| Total nonoperating revenue (expense), net | 496,918 | - | - | (9,545) | 1,722,793 | (33,927) | - | - | 2,176,239 |
| Excess (deficiency) of revenues over expenses | 11,904,170 | (6,781,526) | - | 291,868 | 2,121,083 | 1,115,642 | 72,335 | 437 | 8,724,009 |
| Change in net unrealized gains and losses on investments and assets limited as to use | - | - | - | - | 136,857 | - | - | - | 136,857 |
| Pension and other postretirement liability adjustments | 5,131,248 | - | - | 419,245 | - | 118,005 | - | - | 5,668,498 |
| Grants and contributions for capital acquisitions | 137,392 | - | - | - | - | - | - | - | 137,392 |
| Net assets released from restrictions for capital acquisition | 397,286 | - | - | - | 200,545 | - | - | - | 597,831 |
| Net asset transfer (to) from affiliates | (6,781,526) | 6,781,526 | - | - | - | - | - | - | - |
| Increase in net assets (deficit) without donor restrictions | 10,788,570 | - | - | 711,113 | 2,458,485 | 1,233,647 | 72,335 | 437 | 15,264,587 |

SAMARITAN MEDICAL CENTER

Financial Performance Dashboard- DECEMBER 2024

| OPERATING STATEMENT | | | | | | | | |
|-----------------------------------|-------------------|-------------------|--------------------|-------------|--------------------|--------------------|---------------------|------------|
| | MTD Actual | MTD Budget | MTD \$ Var | MTD % Var | YTD Actual | YTD Budget | YTD \$ Var | YTD % Var |
| Net Patient Revenue | 33,790,650 | 26,300,383 | 7,490,266 | 28% | 343,546,448 | 317,513,631 | 26,032,817 | 8% |
| Other Operating Revenue | 1,901,153 | 1,295,659 | 605,494 | 47% | 16,060,216 | 15,796,249 | 263,967 | 2% |
| Total Operating Revenue | 35,691,803 | 27,596,042 | 8,095,761 | 29% | 359,606,664 | 333,309,880 | 26,296,785 | 8% |
| Salary and Benefits | 15,362,159 | 14,939,421 | (422,738) | -3% | 176,689,290 | 175,615,993 | (1,073,297) | -1% |
| Supplies and Other | 17,085,059 | 10,685,632 | (6,399,427) | -60% | 152,318,878 | 130,817,351 | (21,501,527) | -16% |
| Depreciation | 1,240,003 | 1,108,874 | (131,129) | -12% | 13,614,721 | 13,306,488 | (308,233) | -2% |
| Interest | 325,607 | 297,159 | (28,448) | -10% | 3,610,892 | 3,565,908 | (44,984) | -1% |
| Total Operating Expense | 34,012,828 | 27,031,086 | (6,981,742) | -26% | 346,233,781 | 323,305,740 | (22,928,041) | -7% |
| Operating Profit/(Loss) | 1,678,975 | 564,956 | 1,114,018 | 197% | 13,372,883 | 10,004,140 | 3,368,744 | 34% |
| Assets released from restrictions | 86,644 | - | 86,644 | | 812,726 | - | 812,726 | |
| Non Operating Gain (Loss) | (87,441) | - | (87,441) | | 1,647,473 | - | 1,647,473 | |
| Change in Net Assets | 1,678,178 | 564,956 | 1,113,222 | 197% | 15,833,083 | 10,004,140 | 5,828,943 | 58% |
| Operating Margin overall | 4.70% | 2.05% | | 2.66% | 3.72% | 3.00% | | 0.72% |

| VOLUME STATISTICS | | | | | | | | |
|------------------------------------|----------|----------|---------|-------|----------|----------|---------|-------|
| | MTD Act | MTD Bud | # Var | % Var | YTD Act | YTD Bud | # Var | % Var |
| Inpatient | | | | | | | | |
| Non-Maternity Patient Days | 2,214 | 2,271 | (57) | -3% | 25,050 | 25,777 | (727) | -3% |
| Non-Maternity Discharges | 362 | 431 | (69) | -16% | 4,596 | 5,100 | (504) | -10% |
| Average LOS | 6.1 | 5.3 | 0.8 | 16% | 5.5 | 5.1 | 0.4 | 8% |
| Maternity Patient Days | 541 | 639 | (98) | -15% | 6,267 | 7,685 | (1,418) | -18% |
| Maternity Discharges | 193 | 241 | (48) | -20% | 2,342 | 2,900 | (558) | -19% |
| Average LOS | 2.80 | 2.65 | 0.15 | 6% | 2.7 | 2.7 | 0.0 | 1% |
| PMR Patient Days | 122 | 156 | (34) | -22% | 1,692 | 1,838 | (146) | -8% |
| Mental Health Patient Days | 530 | 830 | (300) | -36% | 7,530 | 9,764 | (2,234) | -23% |
| Outpatient | | | | | | | | |
| Clinic visits | 11,091 | 13,143 | (2,052) | -16% | 155,244 | 164,722 | (9,478) | -6% |
| Behav Health/Alc Therapy visits | 2,144 | 2,390 | (246) | -10% | 30,942 | 29,952 | 990 | 3% |
| CT Scans | 1,999 | 2,021 | (22) | -1% | 25,438 | 23,845 | 1,593 | 7% |
| Other Imaging/Radiology exams | 3,548 | 3,876 | (328) | -8% | 46,413 | 45,970 | 443 | 1% |
| Emergency Room visits | 2,883 | 3,051 | (168) | -6% | 35,267 | 36,000 | (733) | -2% |
| Laboratory tests | 57,584 | 64,823 | (7,239) | -11% | 755,644 | 764,887 | (9,243) | -1% |
| Mammography studies | 1,230 | 1,525 | (295) | -19% | 16,939 | 18,000 | (1,061) | -6% |
| MRI Studies | 588 | 624 | (36) | -6% | 7,081 | 7,360 | (279) | -4% |
| Observation cases | 175 | 145 | 30 | 21% | 2,049 | 1,740 | 309 | 18% |
| Oncology Visits | 2,391 | 2,132 | 259 | 12% | 28,655 | 25,153 | 3,502 | 14% |
| Outpatient Procedure cases (OPPS) | 307 | 462 | (155) | -34% | 4,640 | 5,467 | (827) | -15% |
| Outpatient Surgery cases (OR) | 413 | 537 | (124) | -23% | 5,775 | 6,349 | (574) | -9% |
| Rehabilitation treatments | 1,914 | 2,128 | (214) | -10% | 23,981 | 25,105 | (1,124) | -4% |
| Ultrasound exams | 1,529 | 1,970 | (441) | -22% | 21,363 | 23,258 | (1,895) | -8% |
| FTEs (Full-Time Equivalent) | | | | | | | | |
| Worked | 1,415.51 | 1,328.23 | (87.29) | -7% | 1,279.49 | 1,258.98 | (20.51) | -2% |
| Paid | 1,574.53 | 1,540.40 | (34.13) | -2% | 1,468.92 | 1,460.53 | (8.38) | -1% |

| CASH FLOW STATEMENT | | |
|-----------------------------|--------------------|--------------------|
| | MTD | YTD |
| Operating Profit/(Loss) | 1,678,975 | 13,372,883 |
| SMP equity transfer/Pension | (6,281,171) | (6,281,171) |
| Non Operating Gain/(Loss) | (87,441) | 1,647,473 |
| Assets Released | 86,644 | 812,726 |
| Change in Net Assets | (4,602,993) | 9,551,911 |
| Depreciation | 1,240,003 | 13,614,721 |
| (Inc.)/Dec. in Assets | 6,476,379 | (975,509) |
| Inc./(Dec) in Liabilities | (4,162,091) | 16,590,396 |
| Net Cash - Operating | (1,048,702) | 38,781,519 |
| Purchase of Equipment | (425,972) | (9,234,016) |
| Advance from (to) Affiliate | 8,025,615 | 2,103,960 |
| Other Investing Activities | 301,030 | 220,999 |
| Net Cash - Investing | 7,900,673 | (6,909,057) |
| Payments on Medicare Adv | (201,830) | (3,004,170) |
| Payments on Debt | 1,358,410 | (1,792,644) |
| Net Cash - Financing | 1,156,580 | (4,796,815) |
| Change in Cash | 8,008,551 | 27,075,647 |

| BALANCE SHEET | | | | |
|-------------------------------|--------------------|--------------------|------------------|-----------|
| | MTD 2024 | Dec-23 | \$ Var | % Var |
| Cash and Equivalents | 73,685,024 | 46,609,378 | 27,075,647 | 58% |
| A/R - Patients | 37,584,275 | 35,009,603 | 2,574,672 | 7% |
| A/R - 3rd Party | 2,286,703 | 21,948,535 | (19,661,831) | -90% |
| Other Receivables | 11,870,957 | 14,854,864 | (2,983,907) | -20% |
| Prepaid/Inventory/Other | 10,920,514 | 10,242,255 | 678,259 | 7% |
| Total Current Assets | 136,347,474 | 128,664,634 | 7,682,839 | 6% |
| Other Assets | 21,360,921 | 22,931,644 | (1,570,723) | -7% |
| Prop., Plant & Equipment. | 152,889,207 | 157,269,911 | (4,380,704) | -3% |
| Temporarily Restricted | 985,643 | 1,245,301 | (259,657) | -21% |
| Permanently Restricted | 874,471 | 874,471 | 0 | 0% |
| Total Assets | 312,457,716 | 310,985,962 | 1,471,754 | 0% |
| Current Liabilities | 82,149,019 | 81,294,251 | 854,768 | 1% |
| Long Term Debt | 78,751,433 | 81,192,571 | (2,441,137) | -3% |
| Other Liabilities | 8,853,959 | 12,343,576 | (3,489,617) | -28% |
| Medicare Advance | 2,468,005 | 5,472,176 | (3,004,170) | -55% |
| Net Assets | 140,235,300 | 130,683,389 | 9,551,911 | 7% |
| Total Liab./Net Assets | 312,457,717 | 310,985,962 | 1,471,755 | 0% |
| Financial Ratios | Current | 2023 | 2022 | |
| Current Ratio | 1.61 | 1.43 | 1.47 | |
| Days in Accounts Receivable | 41 | 41 | 62 | |
| Days in Accounts Payable | 48 | 49 | 71 | |
| Days Cash on Hand (target 40) | 81 | 55 | 53 | |

South Nassau Communities Hospital and Subsidiaries
(d/b/a Mount Sinai South Nassau)

Consolidated Statements of Financial Position

| | December 31 | |
|---|-----------------------|--------------|
| | 2023 | 2022 |
| | <i>(In Thousands)</i> | |
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 299,380 | \$ 63,233 |
| Investments | — | 284,546 |
| Current portion of assets whose use is limited | 30,947 | 72,236 |
| Patient receivables, net | 102,726 | 86,158 |
| Due from related-party, net | 1,642 | — |
| Other current assets | 23,022 | 21,051 |
| Total current assets | 457,717 | 527,224 |
| Pooled investments | 52,573 | — |
| Long-term investments | 12,935 | 12,005 |
| Right-of-use assets | 60,044 | 64,228 |
| Insurance claims receivable | 5,069 | 4,834 |
| Property, plant, and equipment, net | 598,848 | 520,782 |
| Total assets | \$ 1,187,186 | \$ 1,129,073 |
| Liabilities and net assets | | |
| Current liabilities: | | |
| Accounts payable | \$ 24,382 | \$ 23,198 |
| Accrued expenses | 88,702 | 79,881 |
| Accrued payroll and vacation | 49,180 | 45,348 |
| Due to related parties, net | — | 1,454 |
| Current portion of long-term debt and finance lease obligations | 6,278 | 6,418 |
| Current portion of operating lease liabilities | 3,055 | 3,019 |
| Current portion of estimated professional and general liabilities | 16,060 | 13,470 |
| Deferred grant revenue | 6,245 | 6,318 |
| Estimated third-party payor liabilities | 13,666 | 11,628 |
| Total current liabilities | 207,568 | 190,734 |
| Long-term debt and finance lease obligations, net of current portion | 177,808 | 181,614 |
| Operating lease liabilities, net of current portion | 60,641 | 64,303 |
| Accrued pension and other postretirement benefits, net of current portion | 23,308 | 19,345 |
| Estimated professional and general liabilities, net of current portion | 44,790 | 39,357 |
| Insurance claims payable | 5,069 | 4,834 |
| Other liabilities | 1,937 | 1,959 |
| Total liabilities | 521,121 | 502,146 |
| Commitments and contingencies | | |
| Net assets: | | |
| Net assets without donor restrictions | 653,130 | 614,922 |
| Net assets with donor restrictions | 12,935 | 12,005 |
| Total net assets | 666,065 | 626,927 |
| Total liabilities and net assets | \$ 1,187,186 | \$ 1,129,073 |

South Nassau Communities Hospital and Subsidiaries
(d/b/a Mount Sinai South Nassau)

Consolidated Statements of Activities

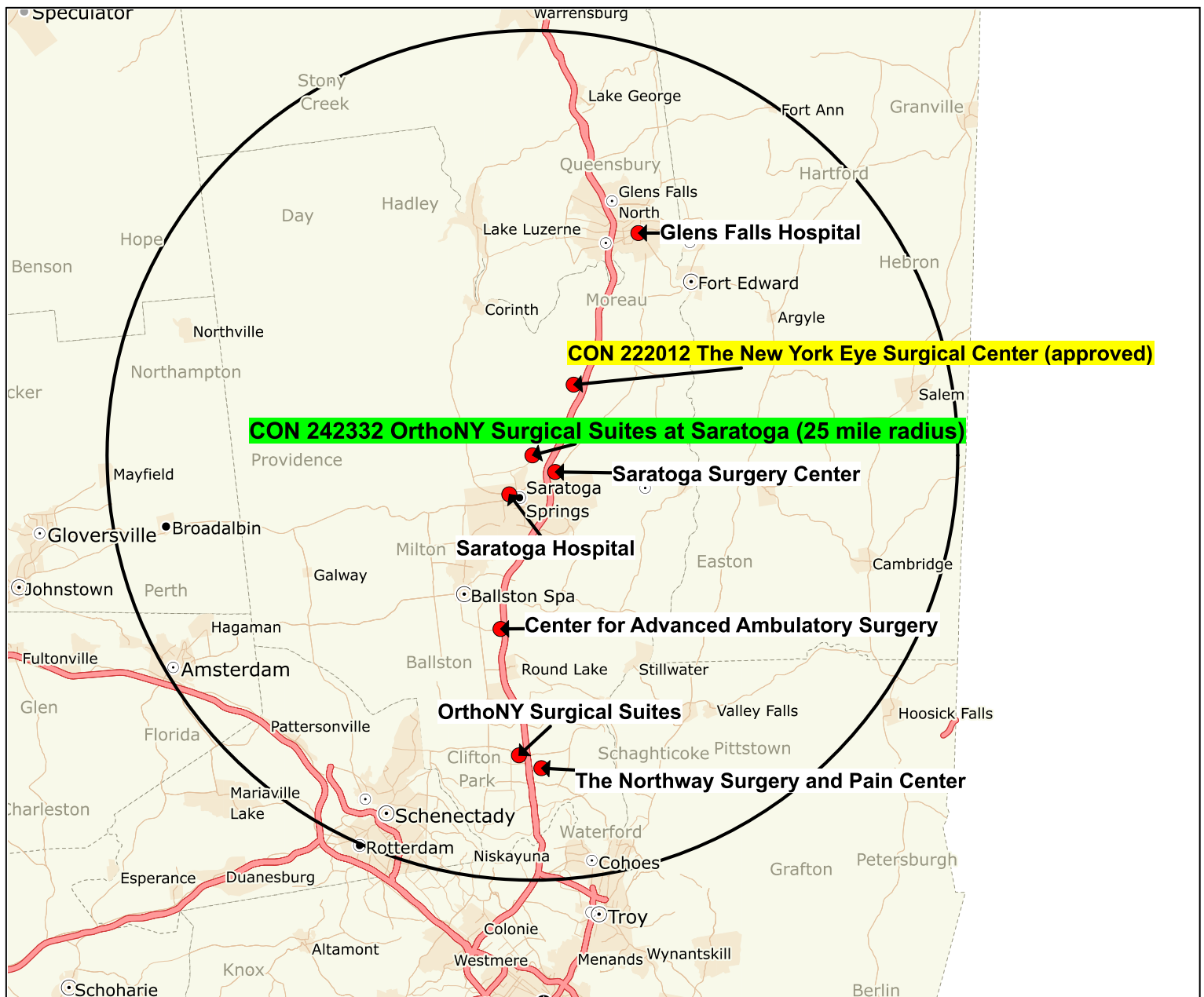
| | Year Ended December 31 | |
|---|-------------------------------|------------------|
| | 2023 | 2022 |
| | <i>(In Thousands)</i> | |
| Operating revenue: | | |
| Net patient service revenue | \$ 635,328 | \$ 609,311 |
| Investment income | 15,686 | 2,957 |
| CARES Act Provider Relief Fund revenue | – | 1,546 |
| Other revenue | 131,558 | 130,735 |
| Total operating revenue | <u>782,572</u> | <u>744,549</u> |
| Operating expenses: | | |
| Salaries and wages | 367,327 | 342,810 |
| Employee benefits | 74,332 | 67,147 |
| Supplies and other expenses | 265,372 | 253,138 |
| Interest expense | 4,665 | 4,206 |
| Provision for depreciation and amortization | 36,850 | 39,675 |
| Total operating expenses | <u>748,546</u> | <u>706,976</u> |
| Operating income | 34,026 | 37,573 |
| Nonoperating gains and losses: | | |
| Change in net unrealized gains and losses on investments and change in value of equity method investments | 3,357 | (35,334) |
| Contributions without donor restrictions, net of fundraising expenses | 594 | 943 |
| Net periodic pension and postretirement benefit costs (non-service related) | (283) | (1,856) |
| Loss on disposal of assets | (1,015) | – |
| Other nonoperating gains | 738 | 3,510 |
| Excess of revenue and gains over expenses | <u>37,417</u> | <u>4,836</u> |
| Net assets released from restrictions for capital asset acquisitions | 39,125 | 38,351 |
| Pension and postretirement liability adjustments | (6,551) | 27,031 |
| Transfers from The Mount Sinai Hospital | 20,000 | 24,972 |
| Transfers to Icahn School of Medicine at Mount Sinai | (51,783) | (43,675) |
| Increase in net assets without donor restrictions | <u>\$ 38,208</u> | <u>\$ 51,515</u> |

South Nassau Communities Hospital
and Subsidiaries
(d/b/a Mount Sinai South Nassau)
Consolidated Statements of Financial Position

| | December 31, 2024 | December 31, 2023 |
|---|-----------------------|----------------------|
| | <i>(In Thousands)</i> | |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 227,763 | \$ 299,380 |
| Current portion of assets whose use is limited | 24,520 | 30,947 |
| Patient accounts receivable, net | 123,865 | 102,726 |
| Due from related party, net | - | 1,642 |
| Other current assets | 44,023 | 23,022 |
| Total current assets | 420,171 | 457,717 |
| Pooled investments | 58,574 | 52,573 |
| Long-term investments | 13,046 | 12,935 |
| Right-of-use assets | 56,941 | 60,044 |
| Insurance claims receivable | 5,104 | 5,069 |
| Other long term Assets | 3,179 | - |
| Property, plant, and equipment, net | 664,015 | 598,848 |
| Total Assets | \$ 1,221,030 | \$ 1,187,186 |
| Liabilities and Net Assets | | |
| Current liabilities | | |
| Accounts payable and accrued expenses | 31,876 | 24,382 |
| Accrued expenses | 109,761 | 88,702 |
| Accrued payroll and vacation | 56,404 | 48,929 |
| Due to related party, net | 359 | - |
| Current portion of long-term debt and finance lease obligations | 5,658 | 6,278 |
| Current portion of accrued postretirement benefits other than pension | 14 | 251 |
| Current portion of operating lease liabilities | 2,655 | 3,055 |
| Current portion of estimated professional and general liabilities | 19,560 | 16,060 |
| Deferred grant revenue | 6,620 | 6,245 |
| Estimated third-party payor liabilities | 15,488 | 13,666 |
| Total current liabilities | 248,395 | 207,568 |
| Long-term debt and finance lease obligations, net of current portion | 172,977 | 177,808 |
| Operating lease liabilities, net of current portion | 58,341 | 60,641 |
| Accrued pension and other postretirement benefits, net of current portion | 13,644 | 23,308 |
| Estimated professional and general liabilities, net of current portion | 51,060 | 44,790 |
| Insurance claims payable | 5,104 | 5,069 |
| Other liabilities | 2,163 | 1,937 |
| Total liabilities | 551,684 | 521,121 |
| Net assets | | |
| Without donor restriction | 656,300 | 653,130 |
| With donor restrictions | 13,046 | 12,935 |
| Total net assets | 669,346 | 666,065 |
| Total Liabilities and Net Assets | \$ 1,221,030 | \$ 1,187,186 |

South Nassau Communities Hospital
and Subsidiaries
(d/b/a Mount Sinai South Nassau)
Consolidated Statements of Activities

| | For the Twelve Months Ended | |
|--|-----------------------------|-------------------|
| | December 31, 2024 | December 31, 2023 |
| | <i>(In Thousands)</i> | |
| Operating revenue: | | |
| Net patient service revenue | \$ 685,578 | \$ 635,328 |
| Investment income | 4,018 | 15,686 |
| Other revenue | 147,813 | 131,558 |
| Total operating revenue | <u>837,409</u> | <u>782,572</u> |
| Operating expenses: | | |
| Salaries and wages | 387,676 | 367,327 |
| Employee benefits | 82,999 | 74,332 |
| Supplies and other expenses | 283,935 | 265,372 |
| Interest expense | 4,698 | 4,665 |
| Provision for depreciation and amortization | 39,116 | 36,850 |
| Total operating expenses | <u>798,424</u> | <u>748,546</u> |
| Operating income | 38,985 | 34,026 |
| Non-operating gains and losses: | | |
| Change in net unrealized gains and losses on investments and change in value of equity method investments | 1,982 | 3,357 |
| Contributions without donor restrictions, net of fundraising expenses | - | 594 |
| Other non-operating gain | - | 738 |
| Change in accounting estimate | (3,262) | - |
| Loss on disposal of assets | - | (1,015) |
| Net periodic pension and postretirement benefit costs (non-service related) | 908 | (283) |
| Total non-operating gain | <u>(372)</u> | <u>3,391</u> |
| Excess of revenue and gains over expenses | <u>38,613</u> | <u>37,417</u> |
| Net assets released from restrictions for capital acquisitions | 14,102 | 39,125 |
| Pension and other postretirement liability adjustments | 6,211 | (6,551) |
| Transfer from The Mount Sinai Hospital | - | 20,000 |
| Transfer to Icahn School of Medicine at Mount Sinai | (55,757) | (51,783) |
| Change in net assets without donor restrictions | <u>\$ 3,169</u> | <u>\$ 38,208</u> |



Facilities providing multi-specialty ambulatory surgical services within 25-miles of CON 242332 OrthoNY Surgical Suites at Saratoga.

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
BALANCE SHEETS
December 31, 2023 and 2022

Project # 242332
BFA Attachment A

| | <u>2023</u> | <u>2022</u> (As Restated) |
|---|----------------------------|------------------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$ 216,887 | \$ 198,572 |
| Accounts receivable, net of allowance for credit loss of \$890,000 and \$640,000 | 2,087,195 | 2,074,991 |
| Medical supplies inventory | 313,729 | 252,804 |
| Prepaid expenses and other | <u>2,838</u> | <u>158,077</u> |
| Total current assets | 2,620,649 | 2,684,444 |
| PROPERTY AND EQUIPMENT, net | 1,961,895 | 2,546,921 |
| RIGHT OF USE ASSETS | <u>1,949,982</u> | <u>1,602,148</u> |
| Total assets | <u><u>\$ 6,532,526</u></u> | <u><u>\$ 6,833,513</u></u> |
| LIABILITIES AND MEMBERS' EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts payable and accrued expenses | \$ 821,069 | \$ 801,414 |
| Current portion of long-term debt | 252,843 | 425,007 |
| Current portion of lease liabilities | <u>235,784</u> | <u>130,312</u> |
| Total current liabilities | <u>1,309,696</u> | <u>1,356,733</u> |
| LONG-TERM DEBT, net of current portion | 2,381,380 | 2,634,222 |
| LEASE LIABILITIES, net of current portion | <u>1,854,053</u> | <u>1,729,873</u> |
| Total liabilities | 5,545,129 | 5,720,828 |
| MEMBERS' EQUITY | <u>987,397</u> | <u>1,112,685</u> |
| Total liabilities and members' equity | <u><u>\$ 6,532,526</u></u> | <u><u>\$ 6,833,513</u></u> |

See notes to financial statements.

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
STATEMENTS OF OPERATIONS
Years Ended December 31, 2023 and 2022

Project # 242332
BFA Attachment A cont

| | <u>2023</u> | <u>2022</u> (As Restated) |
|---------------------------------------|----------------------------|------------------------------|
| OPERATING REVENUES | | |
| Net patient service revenue | \$ 15,833,147 | \$ 15,584,095 |
| OPERATING EXPENSES | | |
| Payroll and benefits | 2,956,285 | 2,654,487 |
| Medical supplies | 1,935,476 | 1,952,307 |
| Implants | 3,250,970 | 2,932,716 |
| General and administrative | 909,174 | 966,054 |
| Purchased services | 533,577 | 434,669 |
| Professional fees | 180,988 | 104,549 |
| Credit loss | 250,000 | 390,000 |
| Rent | 190,359 | 202,166 |
| Depreciation and amortization | 748,510 | 676,786 |
| Total operating expenses | <u>10,955,339</u> | <u>10,313,734</u> |
| Income from operations | <u>4,877,808</u> | <u>5,270,361</u> |
| NON-OPERATING (EXPENSE) INCOME | | |
| Other income | 141,668 | 72,757 |
| Taxes | (450,978) | (381,768) |
| Interest | (136,903) | (129,346) |
| Total non-operating expenses, net | <u>(446,213)</u> | <u>(438,357)</u> |
| Net income | <u><u>\$ 4,431,595</u></u> | <u><u>\$ 4,832,004</u></u> |

See notes to financial statements.

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
STATEMENTS OF CHANGES IN MEMBERS' EQUITY
Years Ended December 31, 2023 and 2022

Project # 242332
BFA Attachment A cont

| | |
|---|----------------------------|
| MEMBERS' EQUITY, January 1, 2022 (As Restated) | \$ 1,589,981 |
| Net income | 4,832,004 |
| Cumulative effect of adoption of new accounting principle | (259,176) |
| Distributions | <u>(5,050,124)</u> |
| MEMBERS' EQUITY, December 31, 2022 (As Restated) | <u>\$ 1,112,685</u> |
| Net income | \$ 4,431,595 |
| Contributions | 5,000 |
| Distributions | <u>(4,561,883)</u> |
| MEMBERS' EQUITY, December 31, 2023 | <u>\$ 987,397</u> |

See notes to financial statements.

CPASC
Balance Sheet - Comparative

| | 01/01/2024 Through 10/31/2024 | 01/01/2023 Through 10/31/2023 | 01/01/2024 Through 10/31/2024 Period Diff | Period % Var |
|-------------------------------------|-------------------------------------|-------------------------------------|---|--------------|
| Assets | | | | |
| Current Assets | | | | |
| Cash and Cash Equivalents | 1,019,118 | 387,432 | 631,686 | 163 % |
| Intercompany Receivable | (16,616) | (48,102) | 31,486 | (65) % |
| Other Current Assets | 0 | 156,676 | (156,676) | (100) % |
| Total Current Assets | 1,002,502 | 496,006 | 506,496 | 102 % |
| Fixed Assets, Net | | | | |
| Fixed Assets | 5,566,606 | 5,411,983 | 154,623 | 3 % |
| Accumulated Depreciation | 3,001,373 | 3,275,326 | (273,953) | (8) % |
| Total Fixed Assets, Net | 2,565,233 | 2,136,657 | 428,576 | 20 % |
| Other Assets | | | | |
| Other Assets | 89,901 | 199,727 | (109,825) | (55) % |
| Total Other Assets | 89,901 | 199,727 | (109,825) | (55) % |
| Total Assets | \$ 3,657,636 | \$ 2,832,390 | \$ 825,247 | 29 % |
| Liabilities and Equity | | | | |
| Current Liabilities | | | | |
| Intercompany Payable | 0 | 115,772 | (115,772) | (100) % |
| Capital Lease Obligation | 272,595 | 343,835 | (71,240) | (21) % |
| Total Current Liabilities | 272,595 | 459,607 | (187,012) | (41) % |
| Long Term Liabilities | | | | |
| Loans | 2,395,273 | 2,706,081 | (310,808) | (11) % |
| Total Long Term Liabilities | 2,395,273 | 2,706,081 | (310,808) | (11) % |
| Other Liabilities | | | | |
| Other Liabilities | 4,990 | (762) | 5,752 | (755) % |
| Total Other Liabilities | 4,990 | (762) | 5,752 | (755) % |
| Stockholders Equity | | | | |
| Partners Equity | (4,947,350) | (3,901,885) | (1,045,465) | 27 % |
| Net Income (Loss) | 5,932,128 | 3,569,349 | 2,362,780 | 66 % |
| Total Stockholders Equity | 984,778 | (332,536) | 1,317,315 | (396) % |
| Total Liabilities and Equity | \$ 3,657,636 | \$ 2,832,390 | \$ 825,247 | 29 % |

OrthoNY Profit and Loss

Project # 242332
BFA Attachment A cont

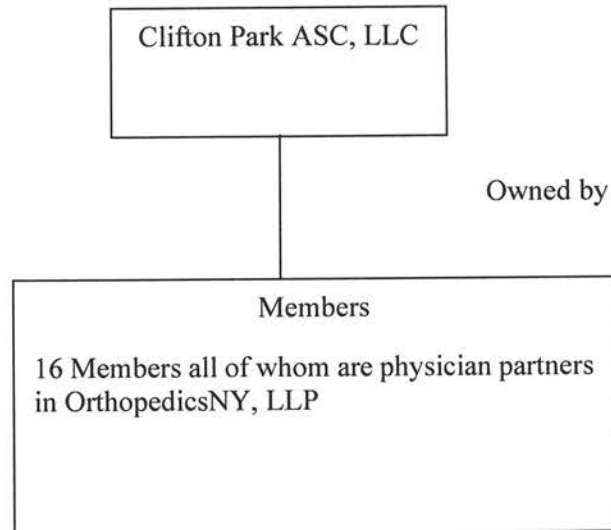
| | Year To Date 10/31/2024 | Prior Year To Date 10/31/2023 | YTD Difference 10/31/2024 | YTD % Difference 10/31/2024 |
|---|----------------------------|----------------------------------|------------------------------|--------------------------------|
| INCOME (LOSS) FROM OPERATIONS BEFORE PHYSICIAN | | | | |
| Revenue | 16,059,426.44 | 13,006,429.77 | 3,052,996.67 | 23.5 % |
| Operating Expenses | | | | |
| Non Physician Salaries | 2,286,226.31 | 2,262,428.46 | 23,797.85 | 1.1 % |
| Non Physician Benefits | 268,680.86 | 265,236.97 | 3,443.89 | 1.3 % |
| Medical and Surgical Supplies | 5,663,893.87 | 4,681,392.97 | 982,500.90 | 21.0 % |
| Occupancy and Use - Facilities | 311,410.52 | 299,686.43 | 11,724.09 | 3.9 % |
| Purchased Services | 505,350.41 | 405,061.01 | 100,289.40 | 24.8 % |
| Occupancy and use - equipment | 89,750.71 | 34,678.66 | 55,072.05 | 158.8 % |
| Software and Maintenance | 146,186.97 | 138,530.19 | 7,656.78 | 5.5 % |
| Depreciation and Amortization Expense | 239,948.44 | 551,005.00 | (311,056.56) | (56.5) % |
| Professional Liability Insurance | 12,067.00 | 17,391.50 | (5,324.50) | (30.6) % |
| Miscellaneous | 278,993.83 | 469,467.54 | (190,473.71) | (40.6) % |
| Total Operating Expenses | 9,802,508.92 | 9,124,878.73 | 677,630.19 | 7.4 % |
| Total INCOME (LOSS) FROM OPERATIONS BEFORE PHYSICIAN | 6,256,917.52 | 3,881,551.04 | 2,375,366.48 | 61.2 % |
| Operating Expense as a % of Revenue | 61.0 % | 70.2 % | (9.2) % | (13.1) % |
| Net Income (Loss) from Operations | 6,256,917.52 | 3,881,551.04 | 2,375,366.48 | 61.2 % |
| Other income (expense) | | | | |
| Nonoperating Revenue | | | | |
| Other Income | 140,688.93 | 143,260.41 | (2,571.48) | (1.8) % |
| Total Nonoperating Revenue | 140,688.93 | 143,260.41 | (2,571.48) | (1.8) % |
| Interest Expenses | 103,337.27 | 118,517.15 | (15,179.88) | (12.8) % |
| Total *Other income (expense) | 37,351.66 | 24,743.26 | 12,608.40 | 51.0 % |
| NET INCOME (LOSS) BEFORE TAXES | 6,294,269.18 | 3,906,294.30 | 2,387,974.88 | 61.1 % |
| Income Taxes with PTET | | | | |
| State and Local Taxes | 6,692.52 | 3,531.03 | 3,161.49 | 89.5 % |
| PTET Expense | 355,447.82 | 333,414.49 | 22,033.33 | 6.6 % |
| Total Income Taxes with PTET | 362,140.34 | 336,945.52 | 25,194.82 | 7.5 % |
| NET INCOME (LOSS) AFTER INCOME TAX | 5,932,128.84 | 3,569,348.78 | 2,362,780.06 | 66.2 % |



Project # 242332
BFA Attachment B

CLIFTON PARK ASC, LLC

Organizational Chart



SPECIALISTS' ONE-DAY SURGERY, LLC

BALANCE SHEETS

DECEMBER 31, 2023 AND 2022

| | <u>2023</u> | <u>2022</u> |
|--|---------------|---------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash | \$ 3,127,585 | \$ 2,903,741 |
| Patient receivables, net of allowance for credit losses of \$890,273 and \$1,467,430 at December 31, 2023 and 2022, respectively | 5,432,923 | 6,151,394 |
| Due from affiliate | 400,000 | - |
| Other current assets | 48,732 | 61,874 |
| Total current assets | 9,009,240 | 9,117,009 |
| PROPERTY AND EQUIPMENT: | | |
| Building and improvements | 11,432,012 | 11,432,012 |
| Medical equipment | 4,514,989 | 4,281,140 |
| Medical instruments | 53,824 | 53,824 |
| Furniture and fixtures | 84,395 | 84,395 |
| Computer equipment and software | 301,511 | 301,511 |
| Total | 16,386,731 | 16,152,882 |
| Less: Accumulated depreciation | 6,987,257 | 5,788,451 |
| Property and equipment, net | 9,399,474 | 10,364,431 |
| EMPLOYEE RETENTION CREDIT RECEIVABLE | 188,398 | 198,494 |
| OPERATING LEASE RIGHT-OF-USE ASSETS | 9,527,750 | 10,220,809 |
| Total assets | \$ 28,124,862 | \$ 29,900,743 |
| LIABILITIES AND MEMBERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Accounts payable | \$ 2,036,946 | \$ 2,145,819 |
| Accrued expenses | 458,646 | 444,843 |
| Member distributions payable | 2,652,100 | 2,015,001 |
| Current portion of operating lease liabilities | 784,425 | 723,914 |
| Current portion of finance lease obligation | 19,772 | 19,362 |
| Current portion of installment loans payable | 870,411 | 1,144,238 |
| Due to affiliate | 871,958 | 517,821 |
| Total current liabilities | 7,694,258 | 7,010,998 |
| LONG-TERM LIABILITIES: | | |
| Operating lease liabilities, net of current portion | 9,083,257 | 9,867,682 |
| Finance lease obligation, net of current portion | 30,445 | 50,217 |
| Installment loans payable, net of current portion | 7,712,493 | 8,582,947 |
| Total long-term liabilities | 16,826,195 | 18,500,846 |
| Total liabilities | 24,520,453 | 25,511,844 |
| MEMBERS' EQUITY | 3,604,409 | 4,388,899 |
| Total liabilities and members' equity | \$ 28,124,862 | \$ 29,900,743 |

SPECIALISTS' ONE-DAY SURGERY, LLC

**STATEMENTS OF INCOME AND MEMBERS' EQUITY
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022**

| | <u>2023</u> | <u>2022</u> |
|-------------------------------------|---------------------|---------------------|
| PATIENT SERVICE REVENUE | \$ 46,861,801 | \$ 45,358,486 |
| OPERATING EXPENSES | 33,233,759 | 31,717,214 |
| GENERAL AND ADMINISTRATIVE EXPENSES | <u>1,167,101</u> | <u>1,392,497</u> |
| OPERATING INCOME | <u>12,460,941</u> | <u>12,248,775</u> |
| OTHER INCOME (EXPENSE): | | |
| Rental income | 49,979 | 49,979 |
| Loss on sale of assets | - | (20,218) |
| Interest income | 524 | 10,184 |
| Interest expense | <u>(419,733)</u> | <u>(471,245)</u> |
| Total other expense, net | <u>(369,230)</u> | <u>(431,300)</u> |
| NET INCOME | 12,091,711 | 11,817,475 |
| MEMBERS' EQUITY - beginning of year | 4,388,899 | 3,453,573 |
| CAPITAL CONTRIBUTIONS | - | 318,000 |
| MEMBER DISTRIBUTIONS | <u>(12,876,201)</u> | <u>(11,200,149)</u> |
| MEMBERS' EQUITY - end of year | <u>\$ 3,604,409</u> | <u>\$ 4,388,899</u> |

Balance Sheet
As of 12/31/2024

CON # 251136
BFA Attachment B

Specialists One-Day Surgery, LLC (SOD)

Assets

Cash

| | | | | |
|------------|----------------------|----|--------------|--|
| 1102-00-00 | Cash - M&T Operating | \$ | 2,556,824.93 | |
| 1104-00-00 | M&T Credit Card-UA | \$ | 60,842.20 | |
| 1108-00-00 | Oper Acct - AMEX-UA | \$ | -592,061.69 | |
| 1150-00-00 | Patient Cash: UA | \$ | 700.00 | |
| 1160-00-00 | Petty Cash: UA | \$ | 500.00 | |

Total Cash: \$ 2,026,805.44

Receivables

| | | | | |
|------------|--|----|------------|--|
| 1282-00-00 | Due from SOS Real Estate Holding Company | \$ | 425,622.68 | |
| 1289-00-00 | Due from SOS-ASC:Unallocated-UA | \$ | 111,359.43 | |

Total Receivables: \$ 536,982.11

Prepays

| | | | | |
|------------|---------------|----|------------|--|
| 1389-00-00 | Prepaid Other | \$ | 198,494.44 | |
|------------|---------------|----|------------|--|

Total Prepays: \$ 198,494.44

Fixed Assets

| | | | | |
|------------|------------------------------------|----|---------------|--|
| 1570-01-00 | Leasehold Imp:E Taft Rd-UA | \$ | 11,432,011.50 | |
| 1577-01-00 | Loan Acq Costs:E Taft Rd-UA | \$ | 78,350.00 | |
| 1670-01-00 | A/D:E Taft Rd-UA | \$ | -7,107,590.69 | |
| 1677-01-00 | A/D Loan Acq Costs:E Taft Rd-UA | \$ | -53,001.50 | |
| 1750-00-00 | Furn Fix & Equip - Office | \$ | 7,880.39 | |
| 1750-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 76,514.86 | |
| 1751-00-00 | Payout Retiring Mem-UA | \$ | 4,776.00 | |
| 1760-00-00 | Furn Fix & Equip - D/P | \$ | 6,177.64 | |
| 1760-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 84,938.38 | |
| 1780-00-00 | Furn Fix & Equip-UA | \$ | 1,508,048.77 | |
| 1780-00-66 | Furn Fix & Equip-PM | \$ | 122,622.27 | |
| 1780-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 3,310,976.38 | |
| 1780-01-70 | Furn Fix & Equip:E Taft Rd-OPS | \$ | 16,900.57 | |
| 1780-02-00 | Furn Fix & Equip:Glacier Cr-UA | \$ | 29,311.12 | |
| 1781-00-00 | Payout Retiring Mem-UA | \$ | 65,900.00 | |
| 1785-00-00 | Furn Fix & Equip - Instrument | \$ | 28,992.22 | |
| 1786-00-00 | Payout Retiring Mem-UA | \$ | 24,832.00 | |
| 1792-00-00 | Software | \$ | 30,812.86 | |
| 1792-00-87 | Software-EHR | \$ | 179,582.40 | |
| 1850-00-00 | A/D Furn Fix & Equip - Office | \$ | -7,881.20 | |
| 1850-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -76,514.86 | |
| 1860-00-00 | A/D Furn Fix & Equip - D/P | \$ | -6,177.27 | |
| 1860-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -84,938.38 | |
| 1880-00-00 | A/D Furn Fix & Equip - Equip | \$ | -1,508,049.72 | |
| 1880-00-66 | A/D Furn Fix & Equip-PM | \$ | -122,622.27 | |
| 1880-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -3,310,976.38 | |
| 1880-01-70 | A/D Furn Fix & Equip:E Taft Rd-OPS | \$ | -16,900.57 | |
| 1880-02-00 | A/D Furn Fix & Equip:Glacier Cr-UA | \$ | -29,311.12 | |
| 1885-00-00 | A/D Furn Fix & Equip - Instru | \$ | -28,992.43 | |
| 1891-00-00 | A/D Payout Retirees-UA | \$ | -95,508.00 | |
| 1892-00-00 | A/A - Software | \$ | -30,812.83 | |
| 1892-00-87 | A/A:Software-EHR | \$ | -179,568.44 | |

Total Fixed Assets: \$ 4,349,781.70

Total Assets: \$ 7,112,063.69

Liabilities

Balance Sheet
As of 12/31/2024

CON#251136
BFA Attachment B
(Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | | |
|------------------------------|--------------------------------------|----|-----------------|
| Current Liabilities | | | |
| 2127-00-00 | Due To SOS | \$ | 578,395.84 |
| 2132-00-00 | Due to HODS:Unallocated-UA | \$ | 5,496.73 |
| 2140-00-00 | Current portion LTD:Unallocated-UA | \$ | 879,629.00 |
| 2162-00-00 | Cap Lease Philips XR:Unallocated-UA | \$ | 19,771.73 |
| | Total Current Liabilities: | | \$ 1,483,293.30 |
| Accruals | | | |
| 2210-00-00 | W/H Federal Income Tax | \$ | -0.01 |
| 2212-00-00 | W/H FICA | \$ | -511.33 |
| 2213-00-00 | W/H FICA Med | \$ | -119.58 |
| 2215-00-00 | W/H NYS Income Tax | \$ | -11.01 |
| 2223-00-00 | W/H Life Ins | \$ | -1,077.98 |
| 2224-00-00 | W/H Supp Ins | \$ | 1,658.28 |
| 2227-00-00 | W/H Flex Med | \$ | 9,487.92 |
| 2228-00-00 | W/H Flex Day Care | \$ | 4,230.82 |
| 2230-00-00 | W/H Garnishee | \$ | 131.91 |
| 2235-00-00 | W/H NY PFL:UA | \$ | 6,019.32 |
| 2236-00-00 | W/H Disability | \$ | 939.42 |
| 2237-00-00 | W/H - United Way | \$ | 213.00 |
| 2239-00-00 | W/H HSA EE-UA | \$ | 3,499.00 |
| 2245-00-00 | Accrued Wages | \$ | -328.98 |
| 2250-00-00 | Accrued FICA | \$ | -15,731.31 |
| 2252-00-00 | Accrued FICA Med | \$ | -119.56 |
| 2255-00-00 | Accrued SUI | \$ | 2,555.61 |
| 2256-00-00 | Accrued FUTA | \$ | 681.88 |
| | Total Accruals: | | \$ 11,517.40 |
| Long-Term Liabilities | | | |
| 2513-00-00 | M&TEquipLease #4 L/T:UA | \$ | 0.01 |
| 2540-00-00 | Long Term port LTD:Unallocated-UA | \$ | -879,629.00 |
| 2550-00-00 | M&T \$12.05M Loan - L/T | \$ | 7,582,868.49 |
| 2551-00-00 | M&TEquipLease #7 L/T:Unallocated-UA | \$ | -0.02 |
| 2552-00-00 | M&TEquipLease #8 L/T:Unallocated-UA | \$ | 0.02 |
| 2555-00-00 | M&T Intrepid Lane Parking Lot - L/T | \$ | 5,264.35 |
| 2556-00-00 | M&TEquip Lease #9 L/:Unallocated-UA | \$ | 20,955.90 |
| 2557-00-00 | M&TEquip Lease#10 LT:Unallocated-UA | \$ | 15,512.81 |
| 2558-00-00 | M&TEquip Lease #11LT:Unallocated-UA | \$ | 12,149.97 |
| 2560-00-00 | M&TEquipLease #12L/T:Unallocated-UA | \$ | 35,663.93 |
| 2562-00-00 | Cap Lease -PhilipsLT:Unallocated-UA | \$ | 10,673.41 |
| 2563-00-00 | M&TEquip Lease#13L/T:Unallocated-UA | \$ | 65,422.79 |
| 2564-00-00 | M&TEquip Lease#14L/T:Unallocated-UA | \$ | 164,399.62 |
| 2565-00-00 | M&TEquip Lease#15L/T:Unallocated-UA | \$ | 316,618.00 |
| | Total Long-Term Liabilities: | | \$ 7,349,900.28 |
| | Total Liabilities: | | \$ 8,844,710.98 |
| Equity | | | |
| 2630-00-10 | Shareholder Draw:Unallocated-SOS ASC | \$ | -8,031,500.00 |
| 2630-00-11 | Shareholder Draw:Unallocated-SJH | \$ | -2,677,100.00 |
| 2650-00-01 | Paid In Capital:NGE | \$ | -1,553,675.45 |
| 2650-00-02 | Paid In Capital:Unallocated-JAV | \$ | -257,546.00 |
| 2650-00-03 | Paid In Capital:Unallocated-MGF | \$ | -1,187,391.05 |
| 2650-00-04 | Paid In Capital:Unallocated-JAI | \$ | -1,187,390.85 |
| 2650-00-05 | Paid In Capital:Unallocated-KAK | \$ | -828,583.60 |
| 2650-00-06 | Paid In Capital:Unallocated-CNR | \$ | -451,900.78 |

Balance Sheet
As of 12/31/2024

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | | |
|--|-------------------------------------|----|---------------|
| 2650-00-07 | Paid In Capital:Unallocated-RDM | \$ | -342,362.00 |
| 2650-00-08 | Paid In Capital:Unallocated-AMO | \$ | -88,401.20 |
| 2650-00-09 | Paid In Capital:Unallocated-BTM | \$ | -210,644.00 |
| 2650-00-10 | Paid In Capital:Unallocated-SOS ASC | \$ | -5,390,500.00 |
| 2650-00-11 | Paid In Capital:Unallocated-SJH | \$ | -1,796,900.00 |
| 2650-00-20 | Paid In Capital: GBA | \$ | -2,053,588.09 |
| 2650-00-22 | Paid In Capital: BBG | \$ | -2,053,585.09 |
| 2650-00-23 | Paid In Capital: SSG | \$ | -2,053,597.09 |
| 2650-00-24 | Paid In Capital-ND | \$ | -1,535,998.00 |
| 2650-00-26 | Paid In Capital: DJM | \$ | -1,974,894.04 |
| 2650-00-27 | Paid In Capital-AJB | \$ | -1,628,478.00 |
| 2650-00-28 | Paid In Capital: WEW | \$ | -1,974,679.04 |
| 2650-00-29 | Paid In Capital: WHS | \$ | -1,248,130.04 |
| 2650-00-30 | Paid In Capital: THI | \$ | -2,053,596.09 |
| 2650-00-32 | Paid In Capital: CPC | \$ | -913,825.09 |
| 2650-00-33 | Paid In Capital: SPB | \$ | -2,053,598.09 |
| 2650-00-34 | Paid In Capital: IMV | \$ | -1,257,329.09 |
| 2650-00-35 | Paid In Capital: PJN | \$ | -2,053,591.09 |
| 2650-00-36 | Paid In Capital: RGZ | \$ | -537,278.04 |
| 2650-00-37 | Paid In Capital-BSR | \$ | -1,622,017.00 |
| 2650-00-38 | Paid In Capital: JJC | \$ | -2,053,595.09 |
| 2650-00-40 | Paid In Capital-JL | \$ | -1,154,387.99 |
| 2650-00-43 | Paid In Capital: NAL | \$ | -436,914.05 |
| 2650-00-44 | Paid In Capital: JFF | \$ | -2,053,598.09 |
| 2650-00-45 | Paid In Capital: DCW | \$ | -2,053,604.06 |
| 2650-00-47 | Paid In Capital: RJD | \$ | -1,599,676.04 |
| 2650-00-49 | Paid In Capital-JFP | \$ | -1,884,633.04 |
| 2650-00-50 | Paid In Capital-MTC | \$ | -1,868,225.04 |
| 2650-00-51 | Paid In Capital-RLT | \$ | -1,167,095.28 |
| 2650-00-52 | Paid In Capital-JAC | \$ | -1,167,141.28 |
| 2650-00-53 | Paid In Capital-FRL | \$ | -1,840,780.04 |
| 2650-00-54 | Paid In Capital-TRH | \$ | -359,199.03 |
| 2650-00-55 | Paid In Capital-TCB | \$ | -1,729,074.03 |
| 2650-00-56 | Paid In Capital-EAT | \$ | -940,255.27 |
| 2650-00-57 | Paid In Capital-JAL | \$ | -1,613,893.03 |
| 2650-00-60 | Paid In Capital-LRS | \$ | -1,539,545.03 |
| 2650-00-61 | Paid In Capital-MCT | \$ | -1,246,336.30 |
| 2680-00-00 | Retained Earnings Pr Year | \$ | 61,291,881.85 |
| 2680-00-00 | Retained Earnings-Current Year | \$ | 10,701,502.36 |
| Total Equity: | | \$ | -1,732,647.29 |
| Total Liabilities & Equity: | | \$ | 7,112,063.69 |

Income Statement Summary
For The 12 Periods Ended 12/31/2024

CON#251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|-----------------------------|-------------------------------------|----------------------|---------------|
| Revenue | | | |
| 3500 | FFS Revenue: UA | 48,529,746.60 | 100.89 |
| 3520 | Refunds: UA | (459,564.04) | (0.96) |
| 3805 | Health Care Worker Bonus - received | 32,833.25 | 0.07 |
| Total Revenue: | | 48,103,015.81 | 100.00 |
| Cost of Sales | | | |
| 5100 | Sal & Wages: UA | 6,149,283.60 | 12.78 |
| 5102 | Overtime Wages | 96,928.81 | 0.20 |
| 5105 | FICA Exp: UA | 364,490.80 | 0.76 |
| 5110 | FICA Med Exp: UA | 85,244.28 | 0.18 |
| 5112 | FUTA Exp: UA | 7,972.70 | 0.02 |
| 5114 | SUI Exp: UA | 31,819.96 | 0.07 |
| 5115 | W/C Ins: UA | 23,279.71 | 0.05 |
| 5120 | HSA Contributions | 34,394.78 | 0.07 |
| 5122 | NYS Dbl Ins: UA | 9,173.21 | 0.02 |
| 5125 | L/T Dbl Ins | 7,309.15 | 0.02 |
| 5133 | Pension: UA | 79,671.41 | 0.17 |
| 5139 | 401(k) Profit Sharing: UA | 346,142.87 | 0.72 |
| 5172 | Health Ins: UA | 768,976.14 | 1.60 |
| 5176 | Dental Ins: UA | 53,515.31 | 0.11 |
| 5178 | Grp Life Ins: UA | 2,699.52 | 0.01 |
| 5793 | Anesthesia admin costs | 345,264.51 | 0.72 |
| Total Cost of Sales: | | 8,406,166.76 | 17.48 |
| Gross Profit: | | 39,696,849.05 | 82.52 |
| Expenses | | | |
| Operation Expenses | | | |
| 6100 | Sal & Wages: UA | 343,743.09 | 0.71 |
| 6102 | Overtime Wages | 4,952.44 | 0.01 |
| 6105 | FICA Exp: UA | 19,421.19 | 0.04 |
| 6110 | FICA Med Exp: UA | 4,542.15 | 0.01 |
| 6112 | FUTA Exp: UA | 460.86 | 0.00 |
| 6114 | SUI Exp: UA | 1,883.91 | 0.00 |
| 6115 | W/C Ins: UA | 1,288.02 | 0.00 |
| 6120 | HSA Contributions | 1,943.80 | 0.00 |
| 6122 | NYS Dbl Ins: UA | 515.26 | 0.00 |
| 6125 | L/T Dbl Ins | 396.09 | 0.00 |
| 6133 | Pension: UA | 4,449.29 | 0.01 |
| 6139 | 401(k) Profit Sharing: UA | 19,586.43 | 0.04 |
| 6172 | Health Ins: UA | 43,536.46 | 0.09 |
| 6176 | Dental Ins: UA | 2,897.25 | 0.01 |
| 6178 | Grp Life Ins: UA | 154.06 | 0.00 |
| 6258 | Trng & Seminars: UA | 10,358.84 | 0.02 |
| 6264 | Travel: UA | 291.20 | 0.00 |
| 6267 | Mileage: UA | 517.50 | 0.00 |
| 6268 | Meals: UA | 196.35 | 0.00 |
| 6310 | Med Surg | 3,989,384.59 | 8.29 |
| 6312 | Med Supply Implants: UA | 3,659,676.62 | 7.61 |
| 6313 | Med Supply Spine Implants: UA | 60,290.01 | 0.13 |
| 6314 | Med Supply Implants- allograft: UA | 409,105.25 | 0.85 |

Income Statement Summary
For The 12 Periods Ended 12/31/2024

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|----------------------------------|-------------------------------------|----------------------|--------------|
| Operation Expenses | (Continued) | | |
| 6315 | Pharmacy Supply: UA | 828,038.75 | 1.72 |
| 6316 | Med Supply Joint Implants: UA | 6,680,647.96 | 13.89 |
| 6317 | Med Sup SCS Spine Implants: UA | 1,590,507.02 | 3.31 |
| 6318 | Med Sup SI Joint Spine Implants: UA | 229,143.14 | 0.48 |
| 6319 | ISSI Spine Implants (pain docs) | 262,494.00 | 0.55 |
| 6328 | Laundry Exp: UA | 166,335.52 | 0.35 |
| 6331 | 23Hr Meals | 10,756.09 | 0.02 |
| 6332 | Capital Med Surg Exp | 255,574.10 | 0.53 |
| 6333 | Instrument Exp Reprocessing | 47,181.38 | 0.10 |
| 6348 | Office Supply: UA | 58,438.28 | 0.12 |
| 6364 | Janitorial Supply: UA | 111.92 | 0.00 |
| 6530 | Postage: UA | 3,501.63 | 0.01 |
| 6532 | Delivery Service: UA | 91.94 | 0.00 |
| 6535 | Printing Exp: UA | 2,224.22 | 0.00 |
| 6552 | Dues & Subscriptions | 3,161.90 | 0.01 |
| 6556 | License Fees: UA | 3,005.00 | 0.01 |
| 6565 | Office Exp: UA | 7,705.85 | 0.02 |
| 6741 | Computer Service: UA | 3,252.99 | 0.01 |
| 6742 | Computer Parts & Supplies | 195,898.08 | 0.41 |
| 6791 | PT Supplemental Charge | 480,000.00 | 1.00 |
| 6792 | Outside SOCS Service | 3,477,928.47 | 7.23 |
| 6793 | Outside Services - OTHER | 20,877.74 | 0.04 |
| 6796 | Outside Services - PT from SOS | 130,372.69 | 0.27 |
| 6798 | Outside services - SOS midlevels | 890,890.53 | 1.85 |
| 6799 | Outside services - SOS Facility | 19,227.54 | 0.04 |
| 6810 | O&U Equip Repairs | 77,722.48 | 0.16 |
| 6811 | O&U Equip Service Contract | 329,861.69 | 0.69 |
| 6812 | O&U Ofc Equip Maint: UA | 12,398.99 | 0.03 |
| 6813 | O&U Equip Maint: OPS | 23,214.60 | 0.05 |
| 6815 | O&U Cmptr Maint: UA | 246,932.03 | 0.51 |
| 6818 | O&U Med Waste Disposal: UA | 22,330.92 | 0.05 |
| 6820 | O&U Bldgs & Grounds: UA | 1,036,277.27 | 2.15 |
| 6826 | O&U Rent: UA | 1,025,688.12 | 2.13 |
| 6846 | O&U Amort Software | 9,217.66 | 0.02 |
| 6864 | O&U Depr Lhld Imp: UA | 129,897.24 | 0.27 |
| 6872 | O&U Depr Equip: UA | 556,546.25 | 1.16 |
| 6920 | Interest Exp | 371,567.37 | 0.77 |
| 6975 | Misc Exp: UA | (2,226.18) | 0.00 |
| 6980 | Rebates & Refunds from Expenditures | (74,720.86) | (0.16) |
| Total Operation Expenses: | | 27,711,664.98 | 57.61 |
| Administration Expenses | | | |
| 7100 | Sal & Wages: UA | 339,332.60 | 0.71 |
| 7105 | FICA Exp: UA | 18,877.96 | 0.04 |
| 7110 | FICA Med Exp: UA | 4,799.91 | 0.01 |
| 7112 | FUTA Exp:UA | 4,863.56 | 0.01 |
| 7114 | SUI Exp: UA | 3,581.65 | 0.01 |
| 7115 | W/C Ins: UA | 1,119.91 | 0.00 |
| 7120 | HSA Contributions | 1,911.42 | 0.00 |
| 7121 | HSA Administration Exp | 1,248.00 | 0.00 |
| 7122 | NYS Dbl Ins: UA | 446.95 | 0.00 |

Income Statement Summary
For The 12 Periods Ended 12/31/2024

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|--|-------------------------------|----------------------|---------------|
| Administration Expenses | | | |
| | (Continued) | | |
| 7125 | L/T Dbl Ins | 376.45 | 0.00 |
| 7127 | Mal Prac Ins: UA | 41,527.00 | 0.09 |
| 7133 | Pension: UA | 4,334.30 | 0.01 |
| 7139 | 401(k) Profit Sharing: UA | 19,116.91 | 0.04 |
| 7172 | Health Ins: UA | 41,417.54 | 0.09 |
| 7173 | Wellness Program Exp | 6,756.15 | 0.01 |
| 7176 | Dental Ins: UA | 2,522.02 | 0.01 |
| 7178 | Grp Life Ins: UA | 148.17 | 0.00 |
| 7258 | Trng & Seminar: UA | 35.00 | 0.00 |
| 7262 | Parking & Tolls: UA | 88.00 | 0.00 |
| 7264 | Travel: UA | 656.44 | 0.00 |
| 7267 | Mileage: UA | 55.02 | 0.00 |
| 7268 | Meals: UA | 248.36 | 0.00 |
| 7270 | Lodging: UA | 957.69 | 0.00 |
| 7552 | Dues & Member: UA | 1,945.00 | 0.00 |
| 7556 | License Fees: UA | 3,854.00 | 0.01 |
| 7565 | Office Exp: UA | 8,716.61 | 0.02 |
| 7580 | Marketing Exp: UA | 124,509.11 | 0.26 |
| 7710 | Accounting Fees: UA | 46,800.00 | 0.10 |
| 7720 | General Ins: UA | 18,000.00 | 0.04 |
| 7730 | Legal Fees: UA | 25,218.75 | 0.05 |
| 7740 | Consulting Service: UA | 3,445.56 | 0.01 |
| 7792 | Outside SOCS Service | 268,999.99 | 0.56 |
| 7793 | Outside Services - Other | 2,732.71 | 0.01 |
| 7794 | Billing expenses | 15,563.13 | 0.03 |
| 7903 | Management Fee: ADM | 99,999.96 | 0.21 |
| 7904 | Med Director/Peer Review Fees | 16,000.08 | 0.03 |
| 7910 | Bank Charges Exp: UA | 52,380.01 | 0.11 |
| 7920 | Interest Exp: UA | 971.89 | 0.00 |
| 7950 | COVID-19 | 541.81 | 0.00 |
| 7975 | Misc Exp: UA | 5,251.91 | 0.01 |
| Total Administration Expenses: | | 1,189,351.53 | 2.47 |
| Total Expenses: | | 28,901,016.51 | 60.08 |
| Net Income from Operations: | | 10,795,832.54 | 22.44 |
| Other Income and Expense | | | |
| Other Income | | | |
| 8105 | Rental Income | 50,040.40 | 0.10 |
| Total Other Income: | | 50,040.40 | 0.10 |
| Other Expense | | | |
| 9320 | NYS LLC Fee | (4,500.00) | (0.01) |
| 9325 | NYS Sales Tax | (9,839.58) | (0.02) |
| 9350 | Public Goods Pool Surcharge | (141,031.00) | (0.29) |
| 9360 | Gain/(Loss) on Sale of Assets | 11,000.00 | 0.02 |
| Total Other Expense: | | (144,370.58) | (0.30) |
| Total Other Income and Expense: | | (94,330.18) | (0.20) |
| Earnings before Income Tax: | | 10,701,502.36 | 22.25 |
| Net Income (Loss): | | 10,701,502.36 | 22.25 |

Balance Sheet
As of 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

Assets

Cash

| | | | | |
|------------|----------------------|----|--------------|--------------|
| 1102-00-00 | Cash - M&T Operating | \$ | 3,378,199.28 | |
| 1104-00-00 | M&T Credit Card-UA | \$ | 331,055.02 | |
| 1108-00-00 | Oper Acct - AMEX-UA | \$ | -761,083.27 | |
| 1150-00-00 | Patient Cash: UA | \$ | 700.00 | |
| 1160-00-00 | Petty Cash: UA | \$ | 500.00 | |
| | Total Cash: | | <u>\$</u> | 2,949,371.03 |

Receivables

| | | | | |
|------------|--|----|------------|------------|
| 1278-00-00 | Due From SOS | \$ | 4,133.48 | |
| 1282-00-00 | Due from SOS Real Estate Holding Company | \$ | 397,100.38 | |
| 1289-00-00 | Due from SOS-ASC:Unallocated-UA | \$ | 247,900.43 | |
| | Total Receivables: | | <u>\$</u> | 649,134.29 |

Prepays

| | | | | |
|------------|-----------------------|----|------------|------------|
| 1389-00-00 | Prepaid Other | \$ | 198,494.44 | |
| | Total Prepays: | | <u>\$</u> | 198,494.44 |

Fixed Assets

| | | | | |
|------------|------------------------------------|----|------------------|---------------------|
| 1570-01-00 | Leasehold Imp:E Taft Rd-UA | \$ | 11,432,011.50 | |
| 1577-01-00 | Loan Acq Costs:E Taft Rd-UA | \$ | 78,350.00 | |
| 1670-01-00 | A/D:E Taft Rd-UA | \$ | -7,140,065.00 | |
| 1677-01-00 | A/D Loan Acq Costs:E Taft Rd-UA | \$ | -55,305.92 | |
| 1750-00-00 | Furn Fix & Equip - Office | \$ | 7,880.39 | |
| 1750-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 76,514.86 | |
| 1751-00-00 | Payout Retiring Mem-UA | \$ | 4,776.00 | |
| 1760-00-00 | Furn Fix & Equip - D/P | \$ | 6,177.64 | |
| 1760-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 84,938.38 | |
| 1780-00-00 | Furn Fix & Equip-UA | \$ | 1,508,048.77 | |
| 1780-00-66 | Furn Fix & Equip-PM | \$ | 122,622.27 | |
| 1780-01-00 | Furn Fix & Equip:E Taft Rd-UA | \$ | 3,410,390.38 | |
| 1780-01-70 | Furn Fix & Equip:E Taft Rd-OPS | \$ | 16,900.57 | |
| 1780-02-00 | Furn Fix & Equip:Glacier Cr-UA | \$ | 29,311.12 | |
| 1781-00-00 | Payout Retiring Mem-UA | \$ | 65,900.00 | |
| 1785-00-00 | Furn Fix & Equip - Instrument | \$ | 28,992.22 | |
| 1786-00-00 | Payout Retiring Mem-UA | \$ | 24,832.00 | |
| 1792-00-00 | Software | \$ | 30,812.86 | |
| 1792-00-87 | Software-EHR | \$ | 179,582.40 | |
| 1850-00-00 | A/D Furn Fix & Equip - Office | \$ | -7,881.20 | |
| 1850-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -76,514.86 | |
| 1860-00-00 | A/D Furn Fix & Equip - D/P | \$ | -6,177.27 | |
| 1860-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -84,938.38 | |
| 1880-00-00 | A/D Furn Fix & Equip - Equip | \$ | -1,508,049.72 | |
| 1880-00-66 | A/D Furn Fix & Equip-PM | \$ | -122,622.27 | |
| 1880-01-00 | A/D Furn Fix & Equip:E Taft Rd-UA | \$ | -3,410,390.38 | |
| 1880-01-70 | A/D Furn Fix & Equip:E Taft Rd-OPS | \$ | -16,900.57 | |
| 1880-02-00 | A/D Furn Fix & Equip:Glacier Cr-UA | \$ | -29,311.12 | |
| 1885-00-00 | A/D Furn Fix & Equip - Instru | \$ | -28,992.43 | |
| 1891-00-00 | A/D Payout Retirees-UA | \$ | -95,508.00 | |
| 1892-00-00 | A/A - Software | \$ | -30,812.83 | |
| 1892-00-87 | A/A:Software-EHR | \$ | -179,568.44 | |
| | Total Fixed Assets: | | <u>\$</u> | 4,315,002.97 |
| | Total Assets: | | <u><u>\$</u></u> | <u>8,112,002.73</u> |

Balance Sheet
As of 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

Liabilities

Payables

| | | | | |
|------------|---------------------------|----|------------|------------|
| 2130-00-00 | Other Current Liabilities | \$ | 120,460.41 | |
| | Total Payables: | | \$ | 120,460.41 |

Current Liabilities

| | | | | |
|------------|-------------------------------------|----|------------|--------------|
| 2127-00-00 | Due To SOS | \$ | 724,185.67 | |
| 2132-00-00 | Due to HODS:Unallocated-UA | \$ | 5,496.73 | |
| 2140-00-00 | Current portion LTD:Unallocated-UA | \$ | 879,629.00 | |
| 2162-00-00 | Cap Lease Philips XR:Unallocated-UA | \$ | 19,771.73 | |
| | Total Current Liabilities: | | \$ | 1,629,083.13 |

Accruals

| | | | | |
|------------|-------------------------------|----|------------|------------|
| 2210-00-00 | W/H Federal Income Tax | \$ | -0.01 | |
| 2212-00-00 | W/H FICA | \$ | -511.33 | |
| 2213-00-00 | W/H FICA Med | \$ | -119.58 | |
| 2215-00-00 | W/H NYS Income Tax | \$ | -11.01 | |
| 2223-00-00 | W/H Life Ins | \$ | -421.42 | |
| 2224-00-00 | W/H Supp Ins | \$ | 1,658.28 | |
| 2227-00-00 | W/H Flex Med | \$ | 11,141.30 | |
| 2228-00-00 | W/H Flex Day Care | \$ | 4,461.58 | |
| 2230-00-00 | W/H Garnishee | \$ | 131.91 | |
| 2235-00-00 | W/H NY PFL:UA | \$ | 6,198.03 | |
| 2236-00-00 | W/H Disability | \$ | 556.38 | |
| 2237-00-00 | W/H - United Way | \$ | 92.50 | |
| 2239-00-00 | W/H HSA EE-UA | \$ | 3,101.25 | |
| 2245-00-00 | Accrued Wages | \$ | -328.98 | |
| 2250-00-00 | Accrued FICA | \$ | -15,731.31 | |
| 2252-00-00 | Accrued FICA Med | \$ | -119.56 | |
| 2255-00-00 | Accrued SUI | \$ | 26,585.94 | |
| 2256-00-00 | Accrued FUTA | \$ | 7,025.33 | |
| 2264-00-00 | Accrued 401(k) Profit Sharing | \$ | 109,193.06 | |
| 2268-00-00 | Accrued Pension | \$ | 25,198.40 | |
| | Total Accruals: | | \$ | 178,100.76 |

Long-Term Liabilities

| | | | | |
|------------|-------------------------------------|----|--------------|--------------|
| 2513-00-00 | M&TEquipLease #4 L/T:UA | \$ | 0.01 | |
| 2540-00-00 | Long Term port LTD:Unallocated-UA | \$ | -879,629.00 | |
| 2550-00-00 | M&T \$12.05M Loan - L/T | \$ | 7,428,683.17 | |
| 2551-00-00 | M&TEquipLease #7 L/T:Unallocated-UA | \$ | -0.02 | |
| 2552-00-00 | M&TEquipLease #8 L/T:Unallocated-UA | \$ | 0.02 | |
| 2555-00-00 | M&T Intrepid Lane Parking Lot - L/T | \$ | 2,105.86 | |
| 2556-00-00 | M&TEquip Lease #9 L/:Unallocated-UA | \$ | 14,028.92 | |
| 2557-00-00 | M&TEquip Lease#10 LT:Unallocated-UA | \$ | 10,385.05 | |
| 2558-00-00 | M&TEquip Lease #11LT:Unallocated-UA | \$ | 8,133.81 | |
| 2560-00-00 | M&TEquipLease #12L/T:Unallocated-UA | \$ | 28,145.22 | |
| 2562-00-00 | Cap Lease -PhilipsLT:Unallocated-UA | \$ | 5,665.42 | |
| 2563-00-00 | M&TEquip Lease#13L/T:Unallocated-UA | \$ | 56,791.42 | |
| 2564-00-00 | M&TEquip Lease#14L/T:Unallocated-UA | \$ | 153,965.74 | |
| 2565-00-00 | M&TEquip Lease#15L/T:Unallocated-UA | \$ | 302,436.51 | |
| | Total Long-Term Liabilities: | | \$ | 7,130,712.13 |
| | Total Liabilities: | | \$ | 9,058,356.43 |

Equity

| | | | | |
|------------|--------------------------------------|----|---------------|--|
| 2630-00-10 | Shareholder Draw:Unallocated-SOS ASC | \$ | -9,816,300.00 | |
| 2630-00-11 | Shareholder Draw:Unallocated-SJH | \$ | -3,272,000.00 | |

Balance Sheet
As of 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | | |
|--|-------------------------------------|----|-------------------------------|
| 2650-00-01 | Paid In Capital:NGE | \$ | -1,553,675.45 |
| 2650-00-02 | Paid In Capital:Unallocated-JAV | \$ | -257,546.00 |
| 2650-00-03 | Paid In Capital:Unallocated-MGF | \$ | -1,187,391.05 |
| 2650-00-04 | Paid In Capital:Unallocated-JAI | \$ | -1,187,390.85 |
| 2650-00-05 | Paid In Capital:Unallocated-KAK | \$ | -828,583.60 |
| 2650-00-06 | Paid In Capital:Unallocated-CNR | \$ | -451,900.78 |
| 2650-00-07 | Paid In Capital:Unallocated-RDM | \$ | -342,362.00 |
| 2650-00-08 | Paid In Capital:Unallocated-AMO | \$ | -88,401.20 |
| 2650-00-09 | Paid In Capital:Unallocated-BTM | \$ | -210,644.00 |
| 2650-00-10 | Paid In Capital:Unallocated-SOS ASC | \$ | -5,390,500.00 |
| 2650-00-11 | Paid In Capital:Unallocated-SJH | \$ | -1,796,900.00 |
| 2650-00-20 | Paid In Capital: GBA | \$ | -2,053,588.09 |
| 2650-00-22 | Paid In Capital: BBG | \$ | -2,053,585.09 |
| 2650-00-23 | Paid In Capital: SSG | \$ | -2,053,597.09 |
| 2650-00-24 | Paid In Capital-ND | \$ | -1,535,998.00 |
| 2650-00-26 | Paid In Capital: DJM | \$ | -1,974,894.04 |
| 2650-00-27 | Paid In Capital-AJB | \$ | -1,628,478.00 |
| 2650-00-28 | Paid In Capital: WEW | \$ | -1,974,679.04 |
| 2650-00-29 | Paid In Capital: WHS | \$ | -1,248,130.04 |
| 2650-00-30 | Paid In Capital: THI | \$ | -2,053,596.09 |
| 2650-00-32 | Paid In Capital: CPC | \$ | -913,825.09 |
| 2650-00-33 | Paid In Capital: SPB | \$ | -2,053,598.09 |
| 2650-00-34 | Paid In Capital: IMV | \$ | -1,257,329.09 |
| 2650-00-35 | Paid In Capital: PJN | \$ | -2,053,591.09 |
| 2650-00-36 | Paid In Capital: RGZ | \$ | -537,278.04 |
| 2650-00-37 | Paid In Capital-BSR | \$ | -1,622,017.00 |
| 2650-00-38 | Paid In Capital: JJC | \$ | -2,053,595.09 |
| 2650-00-40 | Paid In Capital-JL | \$ | -1,154,387.99 |
| 2650-00-43 | Paid In Capital: NAL | \$ | -436,914.05 |
| 2650-00-44 | Paid In Capital: JFF | \$ | -2,053,598.09 |
| 2650-00-45 | Paid In Capital: DCW | \$ | -2,053,604.06 |
| 2650-00-47 | Paid In Capital: RJD | \$ | -1,599,676.04 |
| 2650-00-49 | Paid In Capital-JFP | \$ | -1,884,633.04 |
| 2650-00-50 | Paid In Capital-MTC | \$ | -1,868,225.04 |
| 2650-00-51 | Paid In Capital-RLT | \$ | -1,167,095.28 |
| 2650-00-52 | Paid In Capital-JAC | \$ | -1,167,141.28 |
| 2650-00-53 | Paid In Capital-FRL | \$ | -1,840,780.04 |
| 2650-00-54 | Paid In Capital-TRH | \$ | -359,199.03 |
| 2650-00-55 | Paid In Capital-TCB | \$ | -1,729,074.03 |
| 2650-00-56 | Paid In Capital-EAT | \$ | -940,255.27 |
| 2650-00-57 | Paid In Capital-JAL | \$ | -1,613,893.03 |
| 2650-00-60 | Paid In Capital-LRS | \$ | -1,539,545.03 |
| 2650-00-61 | Paid In Capital-MCT | \$ | -1,246,336.30 |
| 2680-00-00 | Retained Earnings Pr Year | \$ | 71,993,384.21 |
| 2680-00-00 | Retained Earnings-Current Year | \$ | 3,165,993.59 |
| Total Equity: | | | <u>\$ -946,353.70</u> |
| Total Liabilities & Equity: | | | <u><u>\$ 8,112,002.73</u></u> |

Income Statement Summary
For The 3 Periods Ended 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|---------------------------|-------------------------------------|----------------------|---------------|
| Revenue | | | |
| 3500 | FFS Revenue: UA | 13,252,593.64 | 100.93 |
| 3520 | Refunds: UA | (122,752.19) | (0.93) |
| | Total Revenue: | 13,129,841.45 | 100.00 |
| Cost of Sales | | | |
| 5100 | Sal & Wages: UA | 1,482,957.54 | 11.29 |
| 5102 | Overtime Wages | 30,063.68 | 0.23 |
| 5105 | FICA Exp: UA | 88,362.16 | 0.67 |
| 5110 | FICA Med Exp: UA | 20,665.32 | 0.16 |
| 5112 | FUTA Exp: UA | 6,515.42 | 0.05 |
| 5114 | SUI Exp: UA | 24,660.69 | 0.19 |
| 5120 | HSA Contributions | 9,414.27 | 0.07 |
| 5122 | NYS Dbl Ins: UA | 2,238.41 | 0.02 |
| 5125 | L/T Dbl Ins | 1,684.75 | 0.01 |
| 5133 | Pension: UA | 22,696.57 | 0.17 |
| 5139 | 401(k) Profit Sharing: UA | 98,351.80 | 0.75 |
| 5172 | Health Ins: UA | 143,904.33 | 1.10 |
| 5176 | Dental Ins: UA | (3,928.82) | (0.03) |
| 5178 | Grp Life Ins: UA | 1,668.35 | 0.01 |
| 5793 | Anesthesia admin costs | 423,427.25 | 3.22 |
| | Total Cost of Sales: | 2,352,681.72 | 17.92 |
| | Gross Profit: | 10,777,159.73 | 82.08 |
| Expenses | | | |
| Operation Expenses | | | |
| 6100 | Sal & Wages: UA | 75,745.32 | 0.58 |
| 6102 | Overtime Wages | 862.91 | 0.01 |
| 6105 | FICA Exp: UA | 4,194.66 | 0.03 |
| 6110 | FICA Med Exp: UA | 980.99 | 0.01 |
| 6112 | FUTA Exp: UA | 376.13 | 0.00 |
| 6114 | SUI Exp: UA | 1,356.17 | 0.01 |
| 6120 | HSA Contributions | 476.28 | 0.00 |
| 6122 | NYS Dbl Ins: UA | 138.69 | 0.00 |
| 6125 | L/T Dbl Ins | 85.02 | 0.00 |
| 6133 | Pension: UA | 1,148.28 | 0.01 |
| 6139 | 401(k) Profit Sharing: UA | 4,975.91 | 0.04 |
| 6172 | Health Ins: UA | 7,698.00 | 0.06 |
| 6174 | Emp Medical Exp | 95.00 | 0.00 |
| 6176 | Dental Ins: UA | (118.85) | 0.00 |
| 6178 | Grp Life Ins: UA | 88.41 | 0.00 |
| 6258 | Trng & Seminars: UA | 2,032.40 | 0.02 |
| 6267 | Mileage: UA | 81.00 | 0.00 |
| 6310 | Med Surg | 1,095,798.91 | 8.35 |
| 6312 | Med Supply Implants: UA | 828,242.42 | 6.31 |
| 6313 | Med Supply Spine Implants: UA | 7,600.00 | 0.06 |
| 6314 | Med Supply Implants- allograft: UA | 87,954.53 | 0.67 |
| 6315 | Pharmacy Supply: UA | 198,801.24 | 1.51 |
| 6316 | Med Supply Joint Implants: UA | 2,095,591.05 | 15.96 |
| 6317 | Med Sup SCS Spine Implants: UA | 412,487.40 | 3.14 |
| 6318 | Med Sup SI Joint Spine Implants: UA | 28,800.00 | 0.22 |

Income Statement Summary
For The 3 Periods Ended 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|----------------------------------|-------------------------------------|---------------------|--------------|
| Operation Expenses | (Continued) | | |
| 6319 | ISSI Spine Implants (pain docs) | 14,040.00 | 0.11 |
| 6328 | Laundry Exp: UA | 41,178.78 | 0.31 |
| 6331 | 23Hr Meals | 6,859.13 | 0.05 |
| 6332 | Capital Med Surg Exp | 25,364.68 | 0.19 |
| 6333 | Instrument Exp Reprocessing | 24,537.97 | 0.19 |
| 6348 | Office Supply: UA | 14,189.35 | 0.11 |
| 6530 | Postage: UA | 727.01 | 0.01 |
| 6532 | Delivery Service: UA | 62.24 | 0.00 |
| 6535 | Printing Exp: UA | 1,248.87 | 0.01 |
| 6552 | Dues & Subscriptions | 550.00 | 0.00 |
| 6556 | License Fees: UA | 2,000.00 | 0.02 |
| 6565 | Office Exp: UA | 3,482.74 | 0.03 |
| 6742 | Computer Parts & Supplies | 840.24 | 0.01 |
| 6791 | PT Supplemental Charge | 120,000.00 | 0.91 |
| 6792 | Outside SOCS Service | 766,622.93 | 5.84 |
| 6793 | Outside Services - OTHER | 4,798.68 | 0.04 |
| 6796 | Outside Services - PT from SOS | 33,808.69 | 0.26 |
| 6797 | Outside services - Nurses SOS | 7,128.13 | 0.05 |
| 6798 | Outside services - SOS midlevels | 170,835.00 | 1.30 |
| 6799 | Outside services - SOS Facility | 4,500.06 | 0.03 |
| 6810 | O&U Equip Repairs | 31,710.06 | 0.24 |
| 6811 | O&U Equip Service Contract | 76,704.88 | 0.58 |
| 6812 | O&U Ofc Equip Maint: UA | 1,098.95 | 0.01 |
| 6813 | O&U Equip Maint: OPS | 23,214.60 | 0.18 |
| 6815 | O&U Cmptr Maint: UA | 31,802.32 | 0.24 |
| 6818 | O&U Med Waste Disposal: UA | 6,107.40 | 0.05 |
| 6820 | O&U Bldgs & Grounds: UA | 330,558.53 | 2.52 |
| 6822 | O&U Auto Fuel: UA | 58.50 | 0.00 |
| 6826 | O&U Rent: UA | 399,033.53 | 3.04 |
| 6846 | O&U Amort Software | 2,304.42 | 0.02 |
| 6864 | O&U Depr Lhld Imp: UA | 32,474.31 | 0.25 |
| 6872 | O&U Depr Equip: UA | 99,414.00 | 0.76 |
| 6920 | Interest Exp | 91,587.60 | 0.70 |
| 6980 | Rebates & Refunds from Expenditures | (851.55) | (0.01) |
| Total Operation Expenses: | | 7,223,483.92 | 55.02 |
| Administration Expenses | | | |
| 7100 | Sal & Wages: UA | 90,263.84 | 0.69 |
| 7105 | FICA Exp: UA | 5,599.14 | 0.04 |
| 7110 | FICA Med Exp: UA | 1,309.45 | 0.01 |
| 7112 | FUTA Exp:UA | 5,841.40 | 0.04 |
| 7114 | SUI Exp: UA | 569.10 | 0.00 |
| 7120 | HSA Contributions | 609.45 | 0.00 |
| 7122 | NYS Dbl Ins: UA | 191.36 | 0.00 |
| 7125 | L/T Dbl Ins | 100.39 | 0.00 |
| 7127 | Mal Prac Ins: UA | 23,048.00 | 0.18 |
| 7133 | Pension: UA | 1,353.55 | 0.01 |
| 7139 | 401(k) Profit Sharing: UA | 5,865.35 | 0.04 |
| 7172 | Health Ins: UA | 9,469.49 | 0.07 |
| 7173 | Wellness Program Exp | 1,750.00 | 0.01 |
| 7176 | Dental Ins: UA | (52.16) | 0.00 |

Income Statement Summary
For The 3 Periods Ended 3/31/2025

CON # 251136
BFA Attachment B (Cont.)

Specialists One-Day Surgery, LLC (SOD)

| | | Year to Date | % of Revenue |
|--|-------------------------------|--------------|--------------|
| Administration Expenses | | | |
| | (Continued) | | |
| 7178 | Grp Life Ins: UA | 96.86 | 0.00 |
| 7262 | Parking & Tolls: UA | 44.00 | 0.00 |
| 7268 | Meals: UA | 682.66 | 0.01 |
| 7552 | Dues & Member: UA | 4,574.00 | 0.03 |
| 7556 | License Fees: UA | 985.00 | 0.01 |
| 7565 | Office Exp: UA | 6,478.99 | 0.05 |
| 7580 | Marketing Exp: UA | 22,996.10 | 0.18 |
| 7710 | Accounting Fees: UA | 14,300.00 | 0.11 |
| 7720 | General Ins: UA | 14,707.56 | 0.11 |
| 7730 | Legal Fees: UA | 747.00 | 0.01 |
| 7740 | Consulting Service: UA | 783.75 | 0.01 |
| 7792 | Outside SOCS Service | 80,050.01 | 0.61 |
| 7793 | Outside Services - Other | 4,050.47 | 0.03 |
| 7794 | Billing expenses | 5,750.48 | 0.04 |
| 7903 | Management Fee: ADM | 24,999.99 | 0.19 |
| 7904 | Med Director/Peer Review Fees | 1,750.01 | 0.01 |
| 7910 | Bank Charges Exp: UA | 10,537.65 | 0.08 |
| 7920 | Interest Exp: UA | 150.84 | 0.00 |
| Total Administration Expenses: | | 339,603.73 | 2.59 |
| Total Expenses: | | 7,563,087.65 | 57.60 |
| Net Income from Operations: | | 3,214,072.08 | 24.48 |
| Other Income and Expense | | | |
| Other Income | | | |
| 8105 | Rental Income | 12,416.04 | 0.09 |
| Total Other Income: | | 12,416.04 | 0.09 |
| Other Expense | | | |
| 9320 | NYS LLC Fee | (4,500.00) | (0.03) |
| 9325 | NYS Sales Tax | (2,844.53) | (0.02) |
| 9350 | Public Goods Pool Surcharge | (53,150.00) | (0.40) |
| Total Other Expense: | | (60,494.53) | (0.46) |
| Total Other Income and Expense: | | (48,078.49) | (0.37) |
| Earnings before Income Tax: | | 3,165,993.59 | 24.11 |
| Net Income (Loss): | | 3,165,993.59 | 24.11 |

VAN RENSSELAER MANOR
(AN ENTERPRISE FUND OF THE COUNTY OF RENSSELAER, NEW YORK)
Statements of Net Position
December 31, 2023 and 2022

| | <u>2023</u> | <u>2022</u> |
|---|----------------------|----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 35,317,506 | \$ 31,831,818 |
| Restricted cash and cash equivalents | 1,786,710 | 433,603 |
| Receivables, net of allowance for estimated uncollectibles | 6,362,023 | 4,865,233 |
| Intergovernmental transfer receivables | 4,908,334 | 4,908,334 |
| Due from the County | - | 5,062,176 |
| Inventories | 225,145 | 266,650 |
| Prepaid items | 573,604 | 470,909 |
| Total current assets | <u>49,173,322</u> | <u>47,838,723</u> |
| Noncurrent assets: | | |
| Net pension asset | - | 5,752,974 |
| Capital assets, not being depreciated | 550,000 | 585,823 |
| Capital assets, being depreciated (net of accumulated depreciation) | 20,270,903 | 21,617,692 |
| Total noncurrent assets | <u>20,820,903</u> | <u>27,956,489</u> |
| Total assets | <u>69,994,225</u> | <u>75,795,212</u> |
| DEFERRED OUTFLOWS OF RESOURCES | | |
| Deferred outflows—relating to pensions | 11,532,255 | 12,575,512 |
| Deferred outflows—relating to OPEB | 3,711,067 | 3,437,601 |
| Total deferred outflows of resources | <u>15,243,322</u> | <u>16,013,113</u> |
| LIABILITIES | | |
| Current liabilities: | | |
| Accounts payable | 801,553 | 1,439,233 |
| Due to Medicaid | 1,193,499 | 1,059,103 |
| Due to the County | 1,395,547 | - |
| Accrued compensation and related costs | 2,014,741 | 1,734,077 |
| Other accrued expenses | 216,161 | 255,644 |
| Current installments of long-term debt | 2,679,623 | 2,559,797 |
| Total current liabilities | <u>8,301,124</u> | <u>7,047,854</u> |
| Noncurrent liabilities: | | |
| Long-term debt—excluding current installments | 6,318,807 | 8,998,426 |
| Accrued other postemployment benefits | 11,544,552 | 12,140,826 |
| Accrued net pension liability | 14,994,113 | - |
| Total noncurrent liabilities | <u>32,857,472</u> | <u>21,139,252</u> |
| Total liabilities | <u>41,158,596</u> | <u>28,187,106</u> |
| DEFERRED INFLOWS OF RESOURCES | | |
| Deferred inflows—relating to pensions | 2,062,311 | 21,314,648 |
| Deferred inflows—relating to OPEB | 8,705,919 | 8,296,575 |
| Total deferred inflows of resources | <u>10,768,230</u> | <u>29,611,223</u> |
| NET POSITION | | |
| Net investment in capital assets | 11,822,473 | 10,645,292 |
| Restricted for capital purposes | 1,786,710 | 433,603 |
| Unrestricted | 19,701,538 | 22,931,101 |
| Total net position | <u>\$ 33,310,721</u> | <u>\$ 34,009,996</u> |

The notes to the financial statements are an integral part of these statements.

VAN RENSSELAER MANOR
(AN ENTERPRISE FUND OF THE COUNTY OF RENSSELAER, NEW YORK)
Statements of Revenues, Expenses and Changes in Net Position
Years Ended December 31, 2023 and 2022

| | <u>2023</u> | <u>2022</u> |
|---|----------------------|----------------------|
| OPERATING REVENUES | | |
| Net patient revenue | \$ 26,650,886 | \$ 26,531,689 |
| Other revenue | 1,511,133 | 229,660 |
| Total operating revenue | <u>28,162,019</u> | <u>26,761,349</u> |
| OPERATING EXPENSES | | |
| Nursing and medical | 17,779,683 | 20,433,087 |
| Dietary | 3,799,435 | 3,401,683 |
| Household and plant operation | 4,533,311 | 4,256,543 |
| Administrative and general services | 5,284,808 | 5,035,094 |
| Fringe benefits | 10,385,098 | 4,347,235 |
| Interest expense | 280,187 | 251,520 |
| Depreciation | 1,804,911 | 1,838,591 |
| Bad debt | 614,640 | 24,814 |
| Total operating expenses | <u>44,482,073</u> | <u>39,588,567</u> |
| Operating income (loss) | <u>(16,320,054)</u> | <u>(12,827,218)</u> |
| NONOPERATING REVENUES (EXPENSES) | | |
| Intergovernmental transfer revenue | 12,593,882 | 6,544,445 |
| Contribution from County | 762,080 | 1,628,285 |
| Federal grants | 2,278,340 | 10,689,685 |
| Other nonoperating expenses | (13,523) | (21,179) |
| Total nonoperating revenues (expenses) | <u>15,620,779</u> | <u>18,841,236</u> |
| Change in net position | (699,275) | 6,014,018 |
| Total net position—beginning | <u>34,009,996</u> | <u>27,995,978</u> |
| Total net position—ending | <u>\$ 33,310,721</u> | <u>\$ 34,009,996</u> |

The notes to the financial statements are an integral part of these statements.

VAN RENSSELAER MANOR

BALANCE SHEET

October 31, 2024

| | 10/31/24 | 10/31/23 |
|---|-------------------|---------------------|
| ASSETS: | | |
| CURRENT ASSETS : | | |
| CASH | 2,500 | 2,500 |
| CASH - RESTRICTED | 1,786,710 | 433,603 |
| RESIDENT TRUST FUND | 0 | 0 |
| ACTIVITIES / REC. THERAPY ESCROW | 0 | 0 |
| NET PATIENT ACCOUNTS RECEIVABLE | 4,254,475 | 6,055,176 |
| INTERGOVERNMENTAL TRANSFERS | 19,168,343 | 3,817,593 |
| INVENTORIES | 229,589 | 273,489 |
| PRE-PAID EXPENSES | 93,160 | 90,894 |
| ASSETS HELD BY TRUSTEE | 0 | 0 |
| TOTAL CURRENT ASSETS | 25,534,778 | 10,673,255 |
| NON-CURRENT ASSETS : | | |
| CASH WITH FISCAL AGENT | 0 | 0 |
| PLANT & EQUIP (NET OF ACCUM.DEPRE) | 19,690,902 | 21,182,318 |
| OLD MANOR | 0 | 0 |
| TOTAL NON-CURRENT ASSETS | 19,690,902 | 21,182,318 |
| DEFERRED OUTFLOWS OF RESOURCES | | |
| DEFERRED OUTFLOWS - RELATED TO PENSIONS | 15,243,322 | 16,013,113 |
| TOTAL DEFERRED OUTFLOWS OF RESOURCES | 15,243,322 | 16,013,113 |
| TOTAL UNRESTRICTED FUNDS | 60,469,001 | 47,868,687 |
| LIABILITIES & FUND BALANCE: | | |
| CURRENT LIABILITIES: | | |
| DUE TO MEDICAID RETRO ADJ | 1,193,499 | 1,074,016 |
| CURRENT PORTION LONG TERM DEBT | 2,559,797 | 2,559,797 |
| ACCOUNTS PAYABLE & OTHERS | 750,950 | 473,437 |
| ACCRUED COMPENSATION & VACATION | 1,879,567 | 2,197,845 |
| RETIREMENT-CURRENT PORTION | 0 | 0 |
| OTHER ACCRUED EXPENSES | 136,114 | 274,379 |
| TOTAL CURRENT LIABILITIES | 6,519,926 | 6,579,473 |
| LONG TERM DEBT, EXCLUDING CURRENT | | |
| INSTALLMENTS (NET WITH C.O.I.) | 3,759,014 | 6,438,633 |
| ACCRUED RETIREMENT | 16,627,671 | (4,200,693) |
| OTHER POSTEMPLOYMENT BENEFITS | 11,544,552 | 12,140,826 |
| DUE TO COUNTY GENERAL FUND | (26,739,534) | (38,742,235) |
| DUE TO RESIDENT TRUST FUND | 0 | 0 |
| DUE TO ACTIVITIES / REC. THERAPY ESCROW | 0 | 0 |
| ACCRUED WORKERS' COMP | 0 | 0 |
| TOTAL NON-CURRENT LIABILITIES | 5,191,702 | (24,363,470) |
| DEFERRED INFLOWS OF RESOURCES | | |
| DEFERRED INFLOWS - RELATED TO PENSIONS | 10,768,230 | 29,611,223 |
| TOTAL DEFERRED INFLOWS OF RESOURCES | 10,768,230 | 29,611,223 |
| FUND BALANCE | 37,989,142 | 36,041,460 |
| TOTAL UNRESTRICTED FUND BALANCE | 60,469,001 | 47,868,687 |

VAN RENSSELAER MANORProject 242314
BFA Attachment A cont

p.2

INCOME STATEMENT**October 31, 2024**

(WITH COMPARABLE 2023 DATA)

| | 10/31/24 ACTUAL | 10/31/23 ACTUAL | INCREASE/(DECREASE) AMOUNT | % |
|--------------------------------------|----------------------------|----------------------------|---------------------------------------|----------------|
| PATIENT REVENUES: | | | | |
| SNF | 41,784,592 | 40,033,474 | 1,751,118 | 4.37% |
| ANCILLARY | 851,235 | 1,015,861 | (164,626) | -16.21% |
| TOTAL GROSS REVENUE | 42,635,828 | 41,049,335 | 1,586,492 | 3.86% |
| DEDUCTIONS FROM REVENUE: | | | | |
| ALLOWANCES & RETROACTIVE ADJ | 18,796,382 | 17,822,044 | 974,338 | 5.47% |
| IGT | (14,260,009) | (11,503,141) | (2,756,868) | 23.97% |
| TOTAL DEDUCTIONS FROM REVENUE | 4,536,373 | 6,318,903 | (1,782,530) | -28.21% |
| NET PATIENT REVENUE (SCH. 1) | 38,099,455 | 34,730,432 | 3,369,023 | 9.70% |
| OTHER INCOME: | | | | |
| CABLE TV SERVICES | 0 | 0 | 0 | - |
| BARBER & BEAUTY | 13,546 | 12,217 | 1,329 | 10.88% |
| GIFT SHOP | 10,921 | 9,586 | 1,334 | 13.92% |
| TELEPHONE SERVICE | 0 | 0 | 0 | - |
| VENDING MACHINE | 535 | 469 | 67 | 14.20% |
| CNA TRAINING REIMBURSEMENTS | 30,705 | 4,910 | 25,795 | 525.36% |
| ON THE JOB TRAINING STIMULUS | 0 | 0 | 0 | - |
| WORKFORCE RHCF | 0 | 0 | 0 | - |
| QUALITY IMPROVEMENT GRANTS | 0 | 0 | 0 | - |
| DISADVANTAGED FAC GRANTS | 0 | 0 | 0 | - |
| VENDOR REFUNDS | 4,934 | 17,673 | (12,739) | -72.08% |
| DONATED COMMODITIES | 0 | 0 | 0 | - |
| EMERGENCY RELIEF FUND | 181,762 | 0 | 181,762 | - |
| THIRD PARTY PROCEEDS | 0 | 0 | 0 | 0.00% |
| INTEREST INCOME-CAP PROJECT | 479,903 | 1,185,543 | (705,640) | -1576.20% |
| MISCELLANEOUS INCOME | 7,139 | 44,768 | (37,629) | -2.95% |
| TOTAL OTHER REVENUE | 729,446 | 1,275,166 | (545,720) | - |
| TOTAL OPERATING REVENUE | 38,828,901 | 36,005,598 | 2,823,303 | 7.84% |

VAN RENSSELAER MANOR

INCOME STATEMENT

October 31, 2024

(WITH COMPARABLE 2023 DATA)

(Continued)

p.3

| | 10/31/24 ACTUAL | 10/31/23 ACTUAL | INCREASE/(DECREASE) AMOUNT | % |
|--|--------------------|--------------------|-------------------------------|----------------|
| OPERATING EXPENSES: | | | | |
| NURSING/MEDICAL (SCH. 2) | 14,453,022 | 15,193,821 | (740,798) | -4.88% |
| DIETARY (SCH. 3) | 3,104,569 | 3,175,530 | (70,961) | -2.23% |
| HOUSHOLD & PROP. (SCH. 4) | 3,781,293 | 3,807,712 | (26,420) | -0.69% |
| ADMIN. & GEN. (SCH. 5) | 4,351,162 | 4,415,696 | (64,534) | -1.46% |
| DEPRECIATION (SCH. 6) | 1,550,602 | 1,264,370 | 286,231 | 22.64% |
| INTEREST (SCH. 6) | 190,374 | 241,624 | (51,250) | -21.21% |
| FRINGE BENEFITS (SCH. 6) | 6,804,834 | 6,613,552 | 191,282 | 2.89% |
| BAD DEBTS | 17,721 | 11,900 | 5,822 | 48.92% |
| TOTAL OPERATING EXPENSES (SCH. 7) | 34,253,576 | 34,724,204 | (470,628) | -1.36% |
| NET OPERATING INCOME (LOSS) | 4,575,325 | 1,281,394 | 3,293,931 | 257.06% |
| NON-OPERATING REVENUE: | | | | |
| COUNTY OPERATING TAX LEVY | 0 | 0 | 0 | - |
| NON-OPERATING SUBSIDY (A-87) | 107,650 | 762,080 | (654,430) | -85.87% |
| NON-OPERATING SUBSIDY-NON ALLOW | 0 | 0 | 0 | - |
| NON-OPERATING SUBSIDY - RESTRICTED | 0 | 0 | 0 | - |
| NON-OPERATING SUBSIDY-DSS | 0 | 0 | 0 | - |
| TOTAL NON-OPERATING REVENUE | 107,650 | 762,080 | (654,430) | -85.87% |
| NET INCOME BEFORE NON-OPERAT EXP | 4,682,975 | 2,043,474 | 2,639,501 | 129.17% |
| NON-OPERATING EXP : | | | | |
| MTG INT AND OTHERS (SCH. 8) | 4,552 | 12,005 | (7,453) | -62.08% |
| PRINCIPAL ON DEBT | 0 | 0 | 0 | - |
| TOTAL NON-OPER EXPENSES | 4,552 | 12,005 | (7,453) | -62.08% |
| NET PROFIT / (LOSS) - EH FUND | 4,678,423 | 2,031,469 | 2,646,954 | 130.30% |

MEMO

TO: CON Project File
RE: CON Project # 241015
DATE: 07/12/24

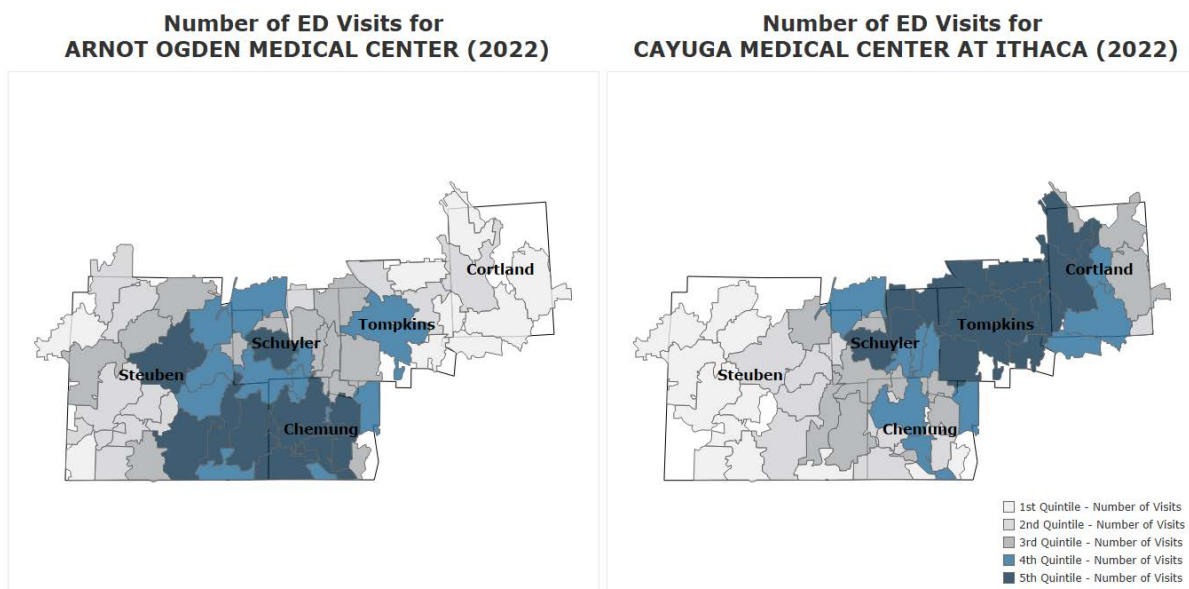
Service Location: 101 Dates Drive, Ithaca, NY 14850

Description: Establish Centralus Health, Inc. as sole member and common active parent of Cayuga Health System, Inc. and Arnot Health, Inc., subject to an affiliation agreement dated September 15, 2023.

Project Capital Cost: \$0.00

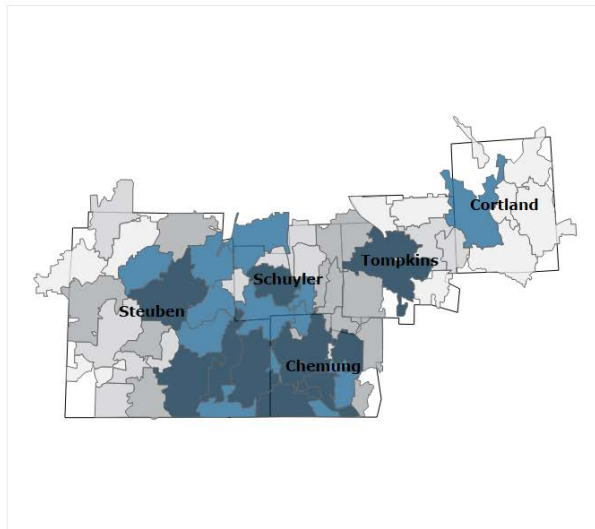
Community Need: These two systems currently cover Chemung, Cortland, Schuyler, Steuben, and Tompkins counties in the Southern Finger Lakes and Southern Tier Regions. The area they serve is a geographic area of over 2,600 square miles and close to 350,000 residents. Along with this, receiving care from other facilities would be difficult for many residents of this area, as facilities in Binghamton, Rochester, or Syracuse are a significant distance to travel. Along with this, both health systems employ over 5,000 residents of the area. The applicant states that the financial challenges of Arnot are a major driver for the affiliation and it is needed for the hospital (and its satellites) to continue to operate.

The applicant states that the two health systems operate in adjoining counties and that this should be considered service area the new entity. As part of our review of the application, Common Ground Health reviewed Statewide Planning and Research Cooperative System (SPARCS) data to better understand how these facilities current coverage areas align with the statements in the application. The following two maps show the number of visits (broken into quintiles) to identify where patients at both facilities are coming from.

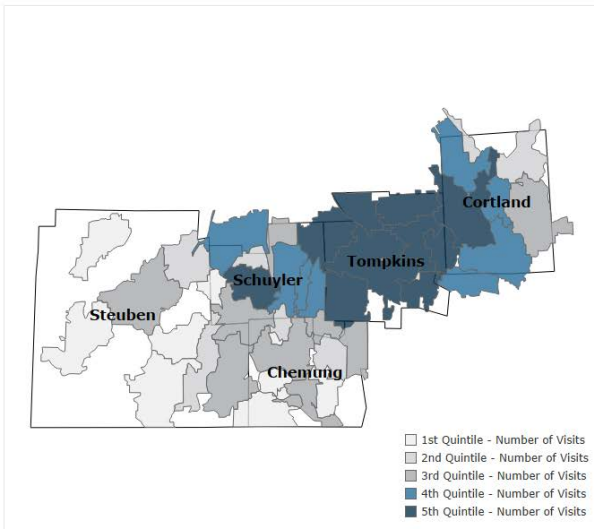


Map 1: ED Visits for Arnot and Cayuga, 2022

**Number of Inpatient Visits for
ARNOT OGDEN MEDICAL CENTER (2022)**



**Number of Inpatient Visits for
CAYUGA MEDICAL CENTER AT ITHACA (2022)**



Source: Statewide Planning and Research Cooperative System (SPARCS), Years 2022.
Analysis Completed by Common Ground Health

Common Ground
Health

Map 2: Inpatient Visits for Arnot and Cayuga, 2022

As shown in both maps, Arnot covers many visits from Steuben and Chemung counties, while Cayuga covers many from Tompkins and Cortland counties. Schuyler county residents appear to utilize both facilities somewhat equally due to their location being about equidistance to both.

Projected Changes to Community Access: This affiliation is not as much about expanding community access but preventing a major shortage of access. The applicant states that without this affiliation Arnot would be unlikely to continue to operate. Losing this facility would be extremely damaging to the service area, especially Steuben and Chemung counties. Along with this, the loss of jobs would also have a significant impact on the economic health of the region, which is also struggling at this time.

Given the above findings, staff recommend approval of the application to establish Centralus Health, Inc. as the sole member and common active parent of Cayuga Health System, Inc. and Arnot Health, Inc.

Recommendation: Approval

Contingencies: None

Conditions: None

Comments: None

ARNOT HEALTH, INC.

**CONSOLIDATED BALANCE SHEETS
DECEMBER 31, 2023 AND 2022**

| | <u>2023</u> | <u>2022</u> |
|---|-----------------------|-----------------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 18,285,102 | \$ 10,038,931 |
| Current portion of investments | 1,118,118 | 1,118,118 |
| Patient accounts receivable, net | 37,168,593 | 34,830,772 |
| Contract assets | 967,726 | 941,865 |
| Notes and other receivables, net of allowance for credit losses of \$738,315 in 2023 | 20,506,551 | 7,816,282 |
| Inventories | 2,806,494 | 2,855,213 |
| Current portion of assets limited as to use | 1,393,530 | 1,393,530 |
| Prepays and other current assets | <u>3,711,296</u> | <u>4,519,517</u> |
| Total current assets | <u>85,957,410</u> | <u>63,514,228</u> |
| NONCURRENT ASSETS: | | |
| Investments, net of current portion | 12,373,728 | 16,522,036 |
| Assets limited as to use, net of current portion | 16,147,478 | 16,328,065 |
| Operating lease right of use asset | 8,781,235 | 9,862,780 |
| Property, plant, and equipment, net | 106,444,359 | 112,986,254 |
| Interest in net assets of charitable remainder trusts | 2,526,704 | 2,274,703 |
| Prepaid pension asset | 259,521 | 234,813 |
| Other noncurrent assets | <u>14,397,895</u> | <u>1,640,745</u> |
| Total noncurrent assets | <u>160,930,920</u> | <u>159,849,396</u> |
| Total assets | <u>\$ 246,888,330</u> | <u>\$ 223,363,624</u> |
| LIABILITIES AND NET ASSETS | | |
| CURRENT LIABILITIES: | | |
| Current portion of long-term debt | \$ 19,846,310 | \$ 21,022,710 |
| Current portion of finance lease obligations | 1,307,584 | 1,187,341 |
| Current portion of operating lease liability | 2,541,369 | 2,431,418 |
| Accounts payable and accrued liabilities | 41,424,072 | 41,825,829 |
| Current portion of estimated amounts due to third-party payors | <u>5,826,667</u> | <u>3,336,633</u> |
| Total current liabilities | <u>70,946,002</u> | <u>69,803,931</u> |
| LONG-TERM LIABILITIES: | | |
| Long-term debt, net of current portion | 904,069 | 1,315,493 |
| Finance lease obligations, net of current portion | 1,101,409 | 2,200,120 |
| Operating lease liability, net of current portion | 6,173,356 | 7,395,029 |
| Estimated amounts due to third-party payors, net of current portion | 2,681,121 | 2,681,121 |
| Self-insurance reserves | 7,413,127 | 6,138,452 |
| Accrued pension liability | 9,271,106 | 12,313,632 |
| Other long-term liabilities | <u>16,846,043</u> | <u>3,882,464</u> |
| Total long-term liabilities | <u>44,390,231</u> | <u>35,926,311</u> |
| Total liabilities | <u>115,336,233</u> | <u>105,730,242</u> |
| NET ASSETS: | | |
| Without donor restrictions | 116,643,398 | 104,510,746 |
| With donor restrictions | <u>14,908,699</u> | <u>13,122,636</u> |
| Total net assets | <u>131,552,097</u> | <u>117,633,382</u> |
| Total liabilities and net assets | <u>\$ 246,888,330</u> | <u>\$ 223,363,624</u> |

ARNOT HEALTH, INC.

**CONSOLIDATED STATEMENTS OF OPERATIONS
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022**

| | <u>2023</u> | <u>2022</u> |
|--|---------------------|------------------------|
| OPERATING REVENUE: | | |
| Patient service revenue | \$ 357,001,468 | \$ 331,278,141 |
| Other operating revenue | 100,787,062 | 54,269,370 |
| Net assets released from restriction | <u>864,000</u> | <u>3,163,894</u> |
| Total operating revenue | <u>458,652,530</u> | <u>388,711,405</u> |
| OPERATING EXPENSES: | | |
| Salaries and wages | 202,732,229 | 190,089,866 |
| Fringe benefits | 70,776,680 | 61,984,183 |
| Drugs and supplies | 67,784,483 | 70,630,250 |
| Purchased services and professional fees | 76,863,500 | 77,735,882 |
| Depreciation and amortization | 14,474,822 | 15,469,340 |
| Interest | 1,028,835 | 1,109,369 |
| Other | <u>25,616,475</u> | <u>22,776,107</u> |
| Total operating expenses | <u>459,277,024</u> | <u>439,794,997</u> |
| Net income (loss) from operations | <u>(624,494)</u> | <u>(51,083,592)</u> |
| OTHER INCOME | | |
| Investment earnings, net | 2,591,472 | 5,594,430 |
| Pension related income (expense) | (436,240) | 2,919,821 |
| Grants and other revenue, net | <u>4,513,286</u> | <u>994,828</u> |
| Total other income | <u>6,668,518</u> | <u>9,509,079</u> |
| Excess (deficiency) of revenue over expenses | <u>\$ 6,044,024</u> | <u>\$ (41,574,513)</u> |

Arnot Health, Inc.

Combined Balance Sheet

| Assets: | 12/31/2024 | 12/31/2023 | Change | % |
|---|----------------------|----------------------|----------------------|------------|
| 1 Cash & Cash Equivalents | 31,427,543 | 19,403,221 | 12,024,322 | 62% |
| 2 Accounts Receivable, Net | 41,720,462 | 38,136,321 | 3,584,141 | 9% |
| 3 Inventory | 3,323,407 | 2,806,491 | 516,916 | 18% |
| All Other | 9,099,075 | 26,876,684 | (17,777,609) | -66% |
| 5 Total Current Assets | 85,570,487 | 87,222,716 | (1,652,230) | -2% |
| 6 Marketable Securities | 12,726,337 | 12,373,729 | 352,608 | 3% |
| 7 Assets with Limited Use | 16,793,844 | 16,147,476 | 646,368 | 4% |
| 8 Property Plant & Equipment, Net | 100,093,173 | 104,517,854 | (4,424,681) | -4% |
| 9 All Other Assets | 26,600,129 | 27,410,173 | (810,044) | -3% |
| 10 Total Assets | <u>\$241,783,970</u> | <u>\$247,671,948</u> | <u>(\$5,887,979)</u> | <u>-2%</u> |
| Liabilities: | | | | |
| 11 ST portion of LT Debt & Leases | 5,233,706 | 5,448,038 | (214,332) | -4% |
| 12 AP & Accrued Liabilities | 38,883,327 | 41,420,562 | (2,537,235) | -6% |
| 13 All other ST Liabilities | 6,744,881 | 5,826,669 | 918,212 | 16% |
| 14 Total Current Liabilities | 50,861,914 | 52,695,269 | (1,833,355) | -3% |
| 15 LT Debt & Leases | 22,315,818 | 25,394,864 | (3,079,046) | -12% |
| 16 Self Insurance | 7,413,127 | 7,413,127 | 0 | 0% |
| 17 Pension & Post Retirement | 9,257,356 | 9,257,356 | 0 | 0% |
| 18 All Other | 20,490,877 | 21,359,246 | (868,369) | -4% |
| 19 Total Liabilities | 110,339,092 | 116,119,862 | (5,780,770) | -5% |
| Net Assets: | | | | |
| 20 Unrestricted | 116,134,440 | 116,571,526 | (437,086) | 0% |
| 21 Temporarily Restricted | 12,188,501 | 11,858,623 | 329,878 | 3% |
| 22 Permanently Restricted | 3,121,937 | 3,121,937 | 0 | 0% |
| 23 Total Net Assets | <u>131,444,878</u> | <u>131,552,086</u> | <u>(107,208)</u> | <u>0%</u> |
| Total Liabilities & Net Assets | <u>\$241,783,970</u> | <u>\$247,671,948</u> | <u>(\$5,887,978)</u> | <u>-2%</u> |

Arnot Health, Inc.

Combined Statement of Operations

| | | Month-To-Date | | | Year-To-Date | | |
|-----------|-----------------------------|---------------|---------------|---------|----------------|----------------|---------|
| | | Budget | Actual | Var % | Budget | Actual | Var % |
| Revenue: | | | | | | | |
| 1 | Net Patient Revenue | \$31,568,773 | \$37,684,134 | 19% | \$387,163,118 | \$413,033,843 | 7% |
| 2 | Bad Debts | (\$621,268) | (\$2,085,523) | 236% | (\$7,726,994) | (\$12,192,316) | 58% |
| 3 | Charity Care | (\$747,000) | (\$20,807) | -97% | (\$8,964,000) | (\$9,574,483) | 7% |
| 4 | 340B Rx | \$1,074,176 | (\$351,663) | -133% | \$12,890,112 | \$8,035,001 | -38% |
| 5 | COVID/VAPAP Grant Revenue | \$0 | \$17,200,000 | #DIV/0! | \$0 | \$61,453,510 | #DIV/0! |
| 6 | All Other Operating Revenue | \$2,258,839 | \$6,255,481 | 177% | \$23,475,468 | \$50,038,112 | 113% |
| 7 | Total Operating Revenue | \$33,533,520 | \$58,681,622 | 75% | \$406,837,704 | \$510,793,667 | 26% |
| Expenses: | | | | | | | |
| 8 | Salary & Wages | \$19,041,841 | \$20,221,202 | 6% | \$223,677,032 | \$229,701,007 | 3% |
| 9 | Fringe Benefits | \$6,337,144 | \$5,256,065 | -17% | \$77,175,037 | \$75,725,063 | -2% |
| 10 | Drugs & Supplies | \$7,075,756 | \$7,067,790 | 0% | \$80,081,052 | \$84,705,881 | 6% |
| 11 | Depreciation Expense | \$1,171,666 | \$1,115,471 | -5% | \$14,262,987 | \$13,807,415 | -3% |
| 12 | Interest Expense | \$72,199 | \$71,385 | -1% | \$901,269 | \$930,692 | 3% |
| 13 | Professional Fees | \$2,107,529 | \$2,254,192 | 7% | \$24,689,936 | \$26,260,950 | 6% |
| 14 | Purchased Services | \$3,979,913 | \$4,002,532 | 1% | \$50,338,401 | \$57,397,718 | 14% |
| 15 | All Other Expenses | \$1,563,770 | \$2,079,737 | 33% | \$24,182,409 | \$24,724,219 | 2% |
| 16 | Total Expenses | \$41,349,818 | \$42,068,374 | 2% | \$495,308,123 | \$513,252,945 | 4% |
| 17 | Income from Operations | (\$7,816,298) | \$16,613,248 | -313% | (\$88,470,419) | (\$2,459,278) | -97% |
| 18 | Non-Operating Income | \$491,484 | \$711,921 | 45% | \$5,897,807 | \$1,549,272 | -74% |
| 19 | Excess of Revenue Over Exp. | (\$7,324,814) | \$17,325,169 | -337% | (\$82,572,612) | (\$910,006) | -99% |

CAYUGA HEALTH SYSTEM, INC.

**CONSOLIDATED BALANCE SHEETS
DECEMBER 31, 2023 and 2022**

| | 2023 | 2022 |
|--|-----------------------|-----------------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 12,362,490 | \$ 8,556,890 |
| Restricted cash | 1,026,468 | - |
| Custodial accounts | 109,617 | 117,033 |
| Short-term investments | 53,937 | 77,711 |
| Patient accounts receivable, net of allowance for credit losses of \$8,419,346 and \$8,089,303 at December 31, 2023 and 2022, respectively | 35,521,476 | 37,646,334 |
| Inventories | 12,809,451 | 12,877,998 |
| Prepays and other current assets | <u>25,907,855</u> | <u>16,589,078</u> |
| Total current assets | 87,791,294 | 75,865,044 |
| INVESTMENTS | 111,143,164 | 101,856,048 |
| PROPERTY, PLANT AND EQUIPMENT, net | 145,525,895 | 130,642,448 |
| BENEFICIAL INTEREST IN CHARITABLE REMAINDER TRUST | 1,288,654 | 1,168,775 |
| OPERATING LEASE RIGHT OF USE ASSET | 80,216,425 | 19,645,109 |
| BENEFICIAL INTEREST IN NET ASSETS OF FOUNDATION | 8,178,544 | 9,051,814 |
| OTHER ASSETS, net of current portion | <u>28,876,646</u> | <u>24,060,063</u> |
| Total assets | <u>\$ 463,020,622</u> | <u>\$ 362,289,301</u> |
| LIABILITIES, NET ASSETS AND MEMBERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Current portion of long-term borrowings | \$ 14,136,009 | \$ 1,553,341 |
| Current portion of operating lease liability | 3,677,636 | 2,741,633 |
| Accounts payable | 37,917,838 | 21,025,540 |
| Current portion of accrued payroll, taxes and other expenses | 31,897,686 | 27,395,710 |
| Custodial accounts | 109,617 | 117,033 |
| CARES funding advances | - | 1,472,072 |
| Current portion of accrued postretirement cost | 444,942 | 512,322 |
| Current portion of due to third-party payors | <u>13,696,455</u> | <u>12,774,102</u> |
| Total current liabilities | <u>101,880,183</u> | <u>67,591,753</u> |
| OTHER LIABILITIES: | | |
| Long-term borrowings, net of current portion | 18,892,983 | 20,659,618 |
| Operating lease liability, net of current portion | 76,781,432 | 17,096,566 |
| Other accrued liabilities | 11,283,625 | 29,300 |
| Accrued pension cost | 6,512,126 | 8,049,750 |
| Accrued postretirement cost, net of current portion | 8,654,687 | 8,982,903 |
| Due to third-party payors, net of current portion | <u>15,978,073</u> | <u>15,818,899</u> |
| Total other liabilities | <u>138,102,926</u> | <u>70,637,036</u> |
| Total liabilities | <u>239,983,109</u> | <u>138,228,789</u> |
| NET ASSETS AND MEMBERS' EQUITY: | | |
| Net asset without donor restrictions | 206,370,989 | 215,265,151 |
| Net assets with donor restrictions | 8,157,397 | 8,795,361 |
| Members' equity | <u>8,509,127</u> | <u>-</u> |
| Total net assets and members' equity | <u>223,037,513</u> | <u>224,060,512</u> |
| Total liabilities and net assets and members' equity | <u>\$ 463,020,622</u> | <u>\$ 362,289,301</u> |

CAYUGA HEALTH SYSTEM, INC.

**CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022**

| | 2023 | 2022 |
|---|---------------------|---------------------|
| OPERATING REVENUE: | | |
| Patient service revenue | \$ 348,340,307 | \$ 338,244,037 |
| Other operating revenue | 35,130,345 | 28,925,680 |
| Grant revenue | 5,763,131 | 12,411,263 |
| Net assets released from restrictions used for operations | <u>3,557,174</u> | <u>1,629,010</u> |
| Total operating revenue | <u>392,790,957</u> | <u>381,209,990</u> |
| OPERATING EXPENSES: | | |
| Salaries and wages | 149,968,171 | 135,513,593 |
| Employee benefits | 48,503,782 | 47,417,448 |
| Supplies and other expenses | 72,737,805 | 66,266,496 |
| Professions services - CMA | 34,535,537 | 37,501,326 |
| Professional expenses | 43,966,018 | 31,155,693 |
| Contracted services | 33,006,679 | 32,841,885 |
| Fixed expenses | 14,437,263 | 11,913,164 |
| Credit loss expense | 1,123,101 | 1,093,314 |
| Other direct expenses | 7,911,443 | 7,938,799 |
| Depreciation | 14,132,672 | 14,291,477 |
| Interest | <u>836,271</u> | <u>655,138</u> |
| Total operating expenses | <u>421,158,742</u> | <u>386,588,333</u> |
| Net loss from operations | (28,367,785) | (5,378,343) |
| INTEREST AND DIVIDEND INCOME, net of external and direct fees | 4,628,650 | 3,935,547 |
| OTHER INCOME | 155,414 | 16,307 |
| UNREALIZED GAIN (LOSS) ON INVESTMENTS, net | 11,962,434 | (20,579,756) |
| REALIZED LOSS ON INVESTMENTS, net | <u>(945,054)</u> | <u>(594,617)</u> |
| DEFICIENCY OF REVENUE OVER EXPENSES | <u>(12,566,341)</u> | <u>(22,600,862)</u> |

**Cayuga Health System
Balance Sheet
December 2024**

| | Unaudited Current Month 12/31/2024 | Unaudited Prior Yr End 12/31/2023 | Increase (Decrease) | % Change |
|---|--|---|------------------------|---------------|
| Current assets: | | | | |
| Cash and cash equivalents | 18,667,702 | 9,794,546 | 8,873,156 | 90.6% |
| Patent accounts receivable, net | 50,434,995 | 35,151,327 | 15,283,668 | 43.5% |
| Inventories | 13,259,724 | 12,805,424 | 454,300 | 3.5% |
| Prepaid expenses and other assets | 14,799,305 | 22,845,223 | (8,045,918) | -35.2% |
| Due (To) / From Affiliate | 1,045,595 | (64,533) | 1,110,128 | -1720.2% |
| Total Current Assets | 98,207,321 | 80,531,987 | 17,675,334 | 21.9% |
| Assets limited as to use: | | | | |
| Investments | 83,860,165 | 86,639,188 | (2,779,023) | -3.2% |
| Funds whose use is Limited-Grants | 273,953 | 93,746 | 180,207 | 192.2% |
| Long Term Investments | 17,861,515 | 16,300,889 | 1,560,626 | 9.6% |
| Restricted Assets-Trust | 1,401,826 | 1,288,654 | 113,172 | 8.8% |
| Total Limited Use and Restricted Assets | 19,537,295 | 17,683,289 | 1,854,006 | 10.5% |
| Property, plant & equipment, net | 169,181,447 | 139,019,789 | 30,161,658 | 21.7% |
| Beneficial interest in assets of Foundation | 9,778,112 | 8,178,545 | 1,599,567 | 19.6% |
| Right of Use Asset | 72,230,242 | 76,334,202 | (3,103,960) | -4.1% |
| Other assets, net of current portion | 27,786,262 | 26,163,376 | 1,622,886 | 6.2% |
| TOTAL ASSETS | 480,580,844 | 433,550,376 | 47,030,468 | 10.8% |
| Current Liabilities: | | | | |
| Current portion of long-term debt | 651,843 | 14,059,189 | (13,407,346) | -95.4% |
| Accounts payable | 47,412,574 | 38,963,022 | 8,449,552 | 21.7% |
| Accrued payroll, taxes and other expenses | 33,105,586 | 31,848,789 | 1,256,797 | 4.0% |
| Accrued Benefits | 1,223,845 | 1,145,456 | 78,389 | 6.8% |
| Current portion of lease liabilities | 3,288,718 | 3,135,877 | 152,841 | 4.9% |
| Current portion of accrued postretirement cost | 444,942 | 444,942 | 0 | 0.0% |
| Current portion of due to third-party payers | 17,403,559 | 13,696,455 | 3,707,104 | 27.1% |
| Custodial Account | 176,100 | 105,380 | 70,720 | 67.1% |
| Total Current Liabilities | 103,707,166 | 103,398,910 | 310,256 | -0.3% |
| Other Liabilities: | | | | |
| Long-term debt, net of current portion | 31,197,762 | 18,922,885 | 12,274,877 | 64.9% |
| Long-term lease liability | 69,327,569 | 72,412,347 | (3,084,778) | -4.3% |
| Accrued pension cost | 0 | 6,512,126 | (6,512,126) | -100.0% |
| Accrued postretirement cost, net of current portion | 9,511,895 | 8,654,687 | 857,208 | 9.9% |
| Due to third-party payers, net of current portion | 19,294,107 | 15,978,073 | 3,316,034 | 20.8% |
| Total Other Liabilities | 129,331,333 | 122,480,118 | 6,851,215 | -5.6% |
| TOTAL LIABILITIES | 233,038,499 | 225,877,028 | 7,161,471 | -3.2% |
| Net Assets: | | | | |
| Net Income/(Loss) | 0 | 1,438,849 | (1,438,849) | 100.0% |
| Net Assets without Restrictions | 45,086,918 | 199,038,776 | (153,951,858) | 77.3% |
| Net Assets with Restrictions | 202,455,426 | 8,634,572 | 193,820,854 | -2244.7% |
| TOTAL NET ASSETS | 247,542,344 | 207,673,348 | 39,868,996 | 19.2% |
| TOTAL LIABILITIES AND NET ASSETS | 480,580,844 | 433,550,376 | 47,030,468 | -10.8% |

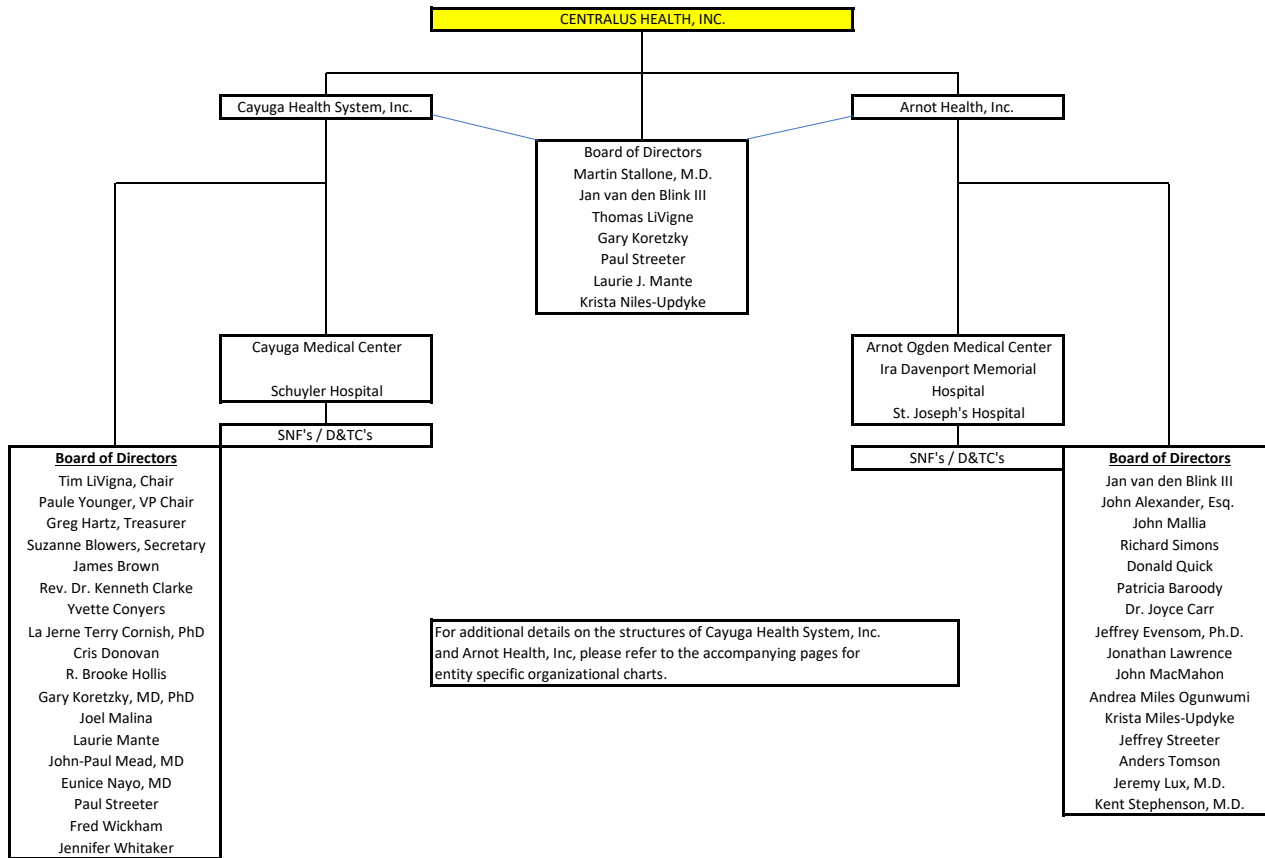
**Project # 241015
BFA Attachment D
(Cont.)**

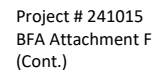
Hospital Payor Mix (Clinic & SNF on respective tabs):

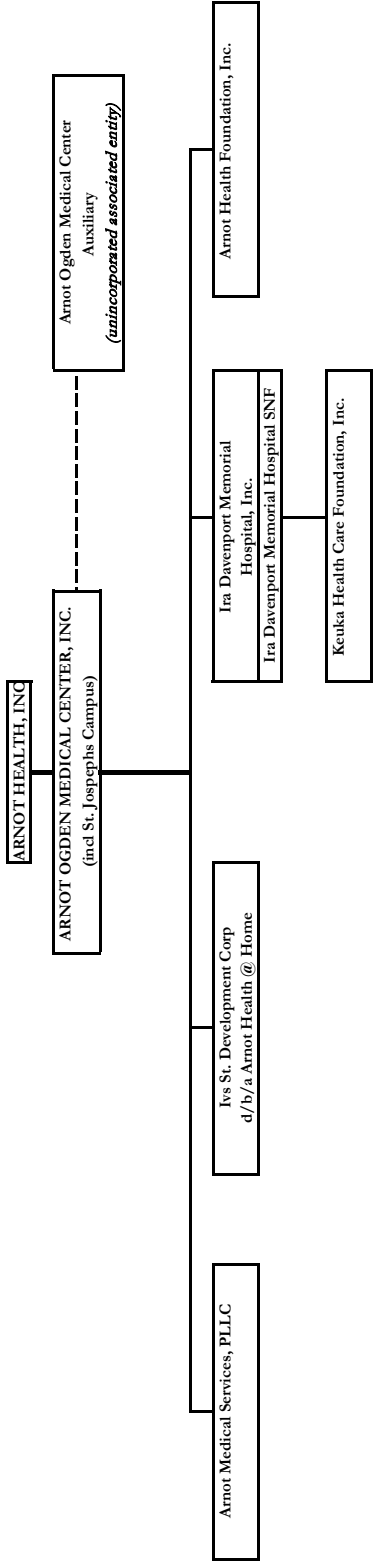
SCHEDULE 5.2 Pro Forma Balance Sheet

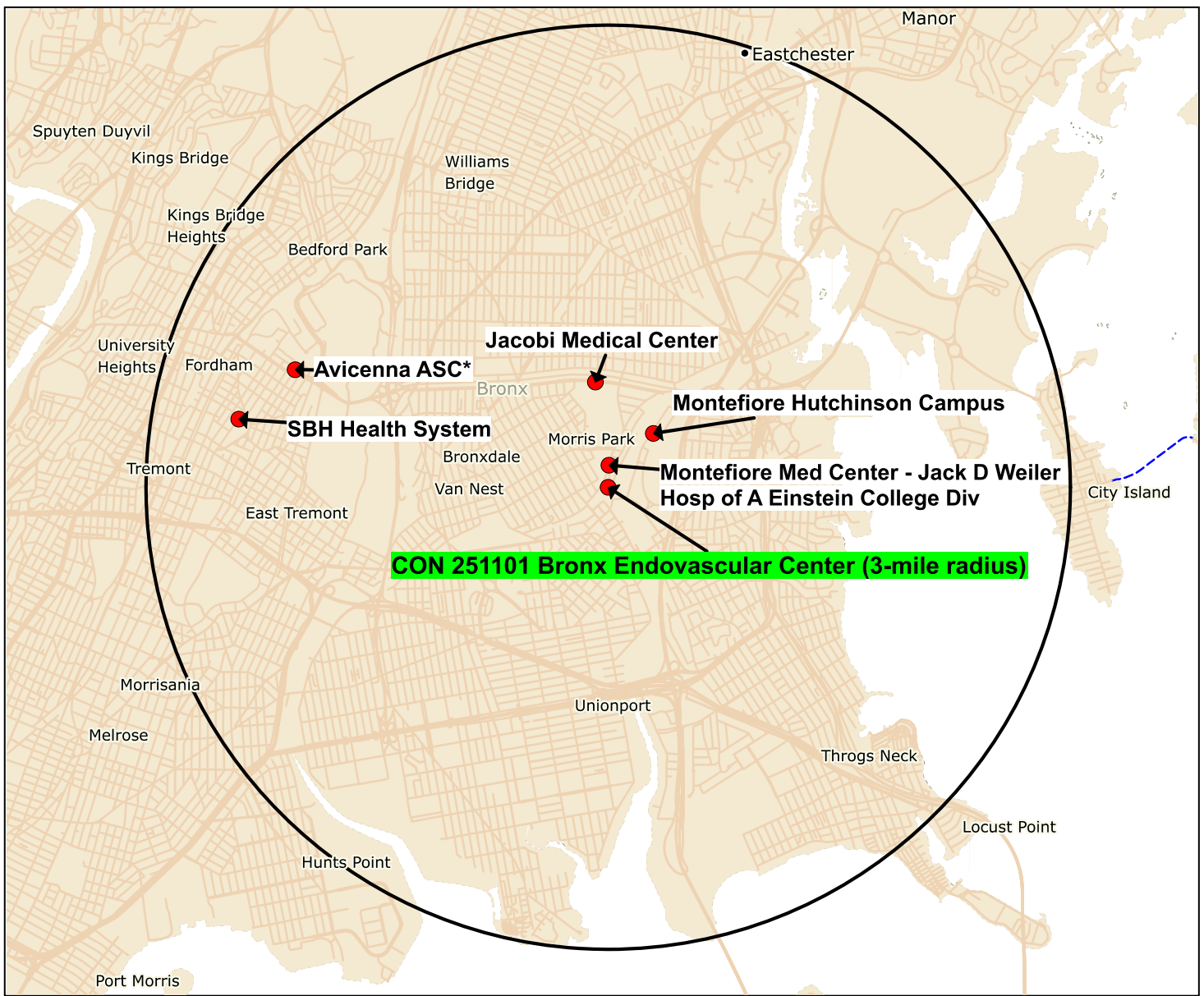
Opening Day Balance Sheet

| | |
|---|------------------------------|
| Current Assets | |
| Cash & Equivalents | \$ 16,379,211 |
| Current Portion of Investments and Assets Limited to Use | 2,628,681 |
| Patient Accounts Receivable | 82,947,762 |
| Inventories | 17,199,723 |
| Prepays and Other Current Assets | 30,514,429 |
| Current Assets Total | <u>149,669,806</u> |
| LT Assets | |
| Investments and Assets Limited to Use, net of current portion | 124,753,685 |
| PP&E | 236,761,452 |
| Interst in net assets of foundation | 13,257,234 |
| All Other Non-Current Assets | 71,212,729 |
| LT Assets Total | <u>445,985,100</u> |
| TOTAL ASSETS | <u><u>\$ 595,654,906</u></u> |
| LIABILITIES | |
| Current Liabilities | |
| Current Portion of Long-Term Debt and Lease Obligations | \$ 7,779,119 |
| Accounts Payable and Accrued Liabilities | 88,965,463 |
| Current Portion of Accrued Payroll, Taxes & Other Expenses | 3,149,375 |
| Other Current Liabilities | 6,561,426 |
| Current Portion of Estimated Third Party | 16,110,735 |
| Current Liabilities Total | <u>122,566,119</u> |
| LT Liabilities | |
| Long-Term Debt and Lease Obligations, net of current portion | 57,077,204 |
| Estimated Third Party Settlement Payable | 18,500,020 |
| Accrued Pension and Post-Retirement Liability | 29,346,285 |
| Other Long-Term Liabilities | 33,348,129 |
| LT Liabilities Total | <u>138,271,638</u> |
| TOTAL LIABILITIES | <u>260,837,756</u> |
| NET ASSETS | |
| Net Assets | 316,362,519 |
| Net Assets - Restricted | 18,454,631 |
| TOTAL NET ASSETS | <u>334,817,150</u> |
| TOTAL LIABILITIES AND NET ASSETS | <u><u>\$ 595,654,906</u></u> |









**Unable to verify if vascular access surgeries are offered*

The map above shows multi-specialty ambulatory surgery facilities (also providing vascular access surgery for renal dialysis patients) within 3-miles of CON 251101 Bronx Endovascular Center.

Bronx Endovascular Center

ESTABLISH A SINGLE-SPECIALTY FREESTANDING AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

ASSETS

| | |
|---------------------------------|--------------------|
| Cash (Working Capital need) * | \$1,221,456 |
| Landlord Construction Allowance | \$433,095 |
| Leasehold Improvements | \$2,839,208 |
| Equipment | \$650,000 |
| | <hr/> |
| TOTAL ASSETS | \$5,143,759 |

LIABILITIES AND MEMBER EQUITY

LIABILITIES

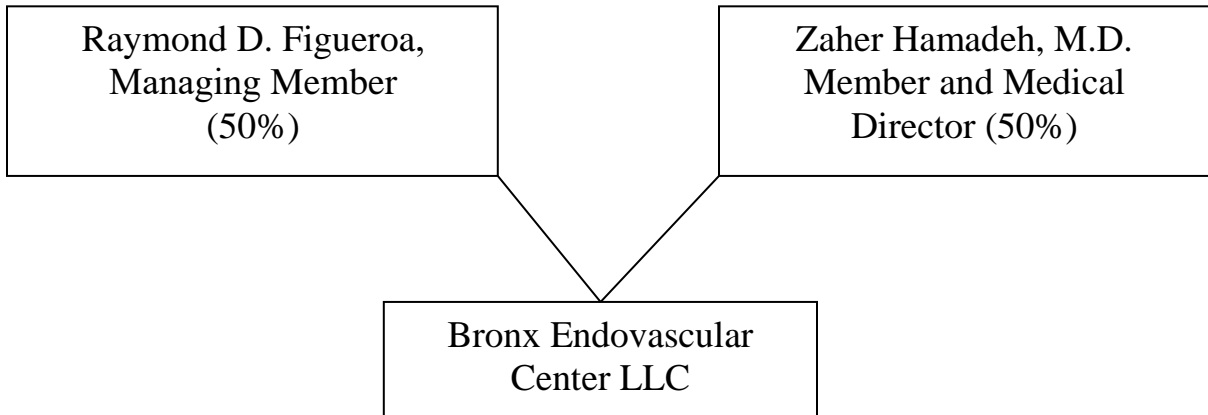
| | |
|--|---------------------------|
| Construction Loan | \$2,000,000 |
| Working Capital Loan | \$500,000 |
| | <hr/> |
| TOTAL LIABILITIES | \$2,500,000 |
| MEMBER EQUITY | <u>\$2,643,759</u> |
| TOTAL LIABILITIES AND MEMBER EQUITY | \$5,143,759 |

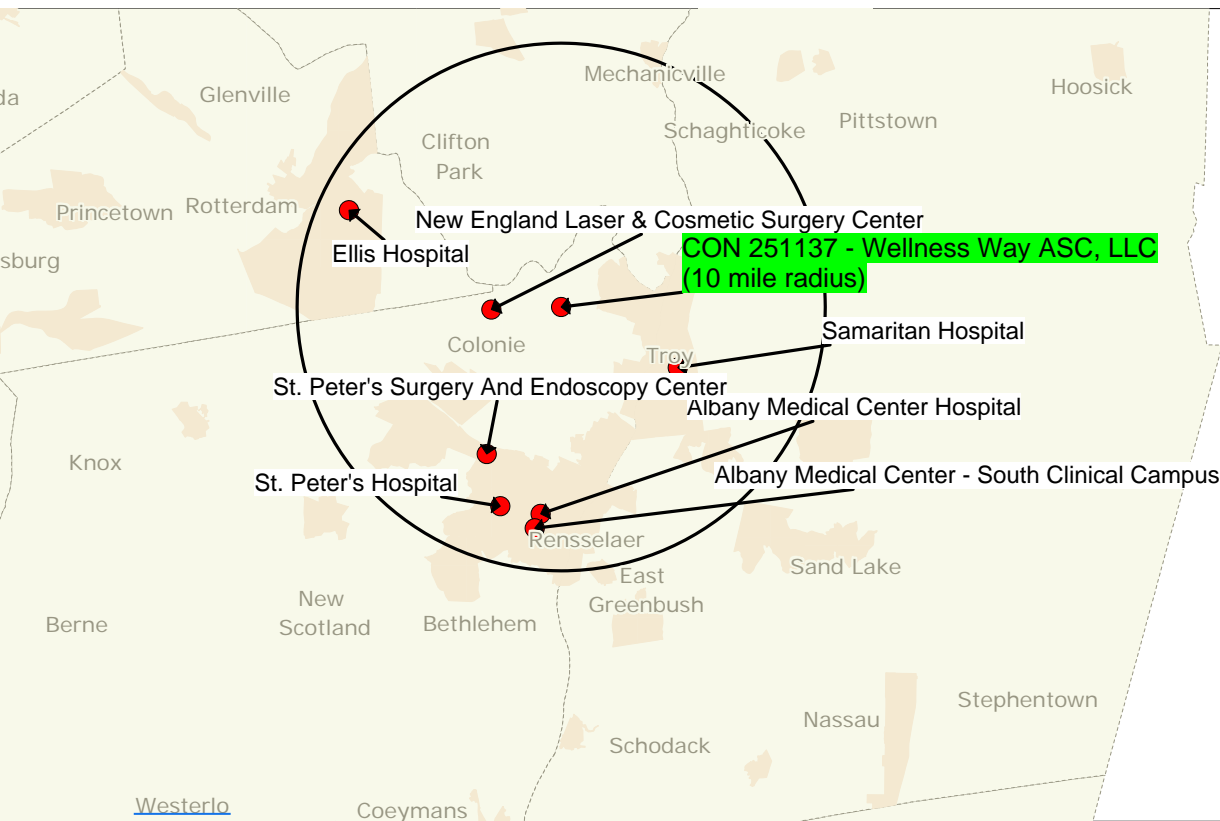
* Funded by the members of Bronx Endovascular Center and through a loan.

Please refer to the Financial Narrative under the Schedule 9 Attachments.

Bronx Endovascular Center LLC

Organizational Chart





Map depicts facilities within a 10 mile radius providing multi-specialty ambulatory surgical services.

WELLNESS WAY ASC, LLC

ESTABLISH AND CONSTRUCT A MULTI-SPECIALTY FREESTANDING AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

ASSETS

| | |
|---------------------|--------------------|
| Cash | \$1,614,551 |
| Equipment | \$5,000,000 |
| CON Fees | \$95,960 |
| TOTAL ASSETS | \$6,710,511 |

LIABILITIES AND MEMBER EQUITY

LIABILITIES

| | |
|--------------------------|--------------------|
| Equipment Loan | \$4,500,000 |
| Working Capital Loan | <u>\$807,275</u> |
| TOTAL LIABILITIES | \$5,307,275 |

| | |
|----------------------|---------------------------|
| MEMBER EQUITY | <u>\$1,403,236</u> |
|----------------------|---------------------------|

| | |
|--|--------------------|
| TOTAL LIABILITIES AND MEMBER EQUITY | \$6,710,511 |
|--|--------------------|

Note: As a newly formed entity, the LLC currently has minimal assets and liabilities.

WELLNESS WAY ASC, LLC

Proposed Membership Structure

| Members | Percentage of Ownership | Number of Shares |
|---------------------------|--------------------------------|-------------------------|
| James M. Belarmino, M.D. | 12.00% | 120 |
| John D. Bennett, M.D. | 2.00% | 20 |
| Terence J. Clarke, M.D. | 12.00% | 120 |
| Kelly Anne Dennin, M.D. | 12.00% | 120 |
| Efrossini Kolios, M.D. | 12.00% | 120 |
| Matthew D. McDonald, D.O. | 12.00% | 120 |
| Vishnudas P. Pai, M.D. | 12.00% | 120 |
| Shirish J. Parikh, M.D. | 2.00% | 20 |
| Danielle M. Rooney, M.D. | 12.00% | 120 |
| Matthew T. Stringer, D.O. | 12.00% | 120 |
| Total | 100.00% | 1,000 |

Wellness Way Holdings, LLC, an existing limited liability company, is submitting this Full Review Certificate of Need (CON) Application that seeks approval to establish and construct a multi-specialty, freestanding ambulatory surgical center (FASC) in Albany County. The Center will be named Wellness Way ASC, LLC following final CON approval and the filing of the Restated Articles of Organization.

EXECUTIVE WOODS AMBULATORY SURGERY CENTER, LLC

| | CURRENT | PROPOSED |
|----------------------------------|-----------------------------|-----------------------------|
| Members | Percentage Interests | Percentage Interests |
| J. David Abraham, M.D. | 5.263% | 0.000% |
| James Alfandre, M.D. | 5.263% | 0.000% |
| Farrukh Ansari, M.D. | 5.263% | 0.000% |
| Charles Buttaci, D.O. | 5.263% | 0.000% |
| Frank Congiusta, M.D. | 5.263% | 0.000% |
| Samuel Dellenbaugh, M.D. | 5.263% | 0.000% |
| David Dixon, M.D. | 5.263% | 0.000% |
| Daniel Donovan, M.D. | 5.263% | 0.000% |
| Frederick Fletcher, M.D. | 5.263% | 0.000% |
| Kyle Flik, M.D. | 5.263% | 0.000% |
| Leonard Goldstock, M.D. | 5.263% | 0.000% |
| Lee Kaback, M.D. | 5.263% | 0.000% |
| Richard Katz, M.D. | 5.263% | 0.000% |
| William Montgomery, M.D. | 5.263% | 0.000% |
| Amar Parikh, M.D. | 5.263% | 0.000% |
| Luke Rigolosi, M.D. | 5.263% | 0.000% |
| W. James Smith, M.D. | 5.263% | 0.000% |
| Adam Suslak, M.D. | 5.263% | 0.000% |
| John Whalen, M.D. | 5.263% | 0.000% |
| OrthoNY Master ASC Holdings, LLC | 0.000% | 75.000% |
| OrthopedicsNY, LLP | 0.000% | 25.000% |
| Total: | 100.000% | 100.000% |

Note: Current percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Direct Membership Interest in OrthoNY Master ASC Holdings, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 2.632% |
| James Alfandre, M.D. | 0.000% | 2.632% |
| Farrukh Ansari, M.D. | 0.000% | 2.632% |
| Eric Aronowitz, M.D. | 0.000% | 2.632% |
| James Boler, M.D. | 0.000% | 2.632% |
| Daniel Bowman, M.D. | 0.000% | 2.632% |
| Adam Brod, M.D. | 0.000% | 2.632% |
| Charles Buttaci, D.O. | 0.000% | 2.632% |
| Frank Congiusta, M.D. | 100% | 2.632% |
| Mark Coseo, M.D. | 0.000% | 2.632% |
| Samuel Dellenbaugh, M.D. | 0.000% | 2.632% |
| David Dixon, M.D. | 0.000% | 2.632% |
| Daniel Donovan, M.D. | 0.000% | 2.632% |
| Kevin Emr, M.D. | 0.000% | 2.632% |
| Justin Ferrara, M.D. | 0.000% | 2.632% |
| Kyle Flik, M.D. | 0.000% | 2.632% |
| Jonathan Gainor, M.D. | 0.000% | 2.632% |
| Leonard Goldstock, M.D. | 0.000% | 2.632% |
| Stefanos Haddad, M.D. | 0.000% | 2.632% |
| Thomas Jackson, M.D. | 0.000% | 2.632% |
| Andre Johnson, M.D. | 0.000% | 2.632% |
| Lee Kaback, M.D. | 0.000% | 2.632% |
| Richard Katz, M.D. | 0.000% | 2.632% |
| Kevin Kleis, D.O. | 0.000% | 2.632% |
| Joseph LaRosa, M.D. | 0.000% | 2.632% |
| William Montgomery, M.D. | 0.000% | 2.632% |
| Michael Okoli, M.D. | 0.000% | 2.632% |
| Amar Parikh, M.D. | 0.000% | 2.632% |
| Daniil Polishchuk, M.D. | 0.000% | 2.632% |
| Luke Rigolosi, M.D. | 0.000% | 2.632% |
| Kevin Rosas, M.D. | 0.000% | 2.632% |
| Laura Scordino, M.D. | 0.000% | 2.632% |
| George Silver, M.D. | 0.000% | 2.632% |
| W. James Smith, M.D. | 0.000% | 2.632% |
| Tory Speert, D.O. | 0.000% | 2.632% |
| Matthew Stein, M.D. | 0.000% | 2.632% |
| Adam Suslak, M.D. | 0.000% | 2.632% |
| John Whalen, M.D. | 0.000% | 2.632% |
| Total | 100.000% | 100.000% |

Note: Proposed percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Total Indirect Membership Interest in Executive Woods Ambulatory Surgery Center, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 1.974% |
| James Alfandre, M.D. | 0.000% | 1.974% |
| Farrukh Ansari, M.D. | 0.000% | 1.974% |
| Eric Aronowitz, M.D. | 0.000% | 1.974% |
| James Boler, M.D. | 0.000% | 1.974% |
| Daniel Bowman, M.D. | 0.000% | 1.974% |
| Adam Brod, M.D. | 0.000% | 1.974% |
| Charles Buttaci, D.O. | 0.000% | 1.974% |
| Frank Congiusta, M.D. | 0.000% | 1.974% |
| Mark Coseo, M.D. | 0.000% | 1.974% |
| Samuel Dellenbaugh, M.D. | 0.000% | 1.974% |
| David Dixon, M.D. | 0.000% | 1.974% |
| Daniel Donovan, M.D. | 0.000% | 1.974% |
| Kevin Emr, M.D. | 0.000% | 1.974% |
| Justin Ferrara, M.D. | 0.000% | 1.974% |
| Kyle Flik, M.D. | 0.000% | 1.974% |
| Jonathan Gainor, M.D. | 0.000% | 1.974% |
| Leonard Goldstock, M.D. | 0.000% | 1.974% |
| Stefanos Haddad, M.D. | 0.000% | 1.974% |
| Thomas Jackson, M.D. | 0.000% | 1.974% |
| Andre Johnson, M.D. | 0.000% | 1.974% |
| Lee Kaback, M.D. | 0.000% | 1.974% |
| Richard Katz, M.D. | 0.000% | 1.974% |
| Kevin Kleis, D.O. | 0.000% | 1.974% |
| Joseph LaRosa, M.D. | 0.000% | 1.974% |
| William Montgomery, M.D. | 0.000% | 1.974% |
| Michael Okoli, M.D. | 0.000% | 1.974% |
| Amar Parikh, M.D. | 0.000% | 1.974% |
| Daniil Polishchuk, M.D. | 0.000% | 1.974% |
| Luke Rigolosi, M.D. | 0.000% | 1.974% |
| Kevin Rosas, M.D. | 0.000% | 1.974% |
| Laura Scordino, M.D. | 0.000% | 1.974% |
| George Silver, M.D. | 0.000% | 1.974% |
| W. James Smith, M.D. | 0.000% | 1.974% |
| Tory Speert, D.O. | 0.000% | 1.974% |
| Matthew Stein, M.D. | 0.000% | 1.974% |
| Adam Suslak, M.D. | 0.000% | 1.974% |
| John Whalen, M.D. | 0.000% | 1.974% |
| Total | 0.000% | 75.000% |

Note: Proposed indirect percentages do not equal exactly 75%, due to rounding.

OrthopedicsNY, LLP

Direct Partnership Interest in OrthopedicsNY, LLP:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J David Abraham, M.D. | 2.941% | 2.941% |
| James Alfandre, M.D. | 2.941% | 2.941% |
| Farrukh Ansari, M.D. | 2.941% | 2.941% |
| Eric Aronowitz, M.D. | 2.941% | 2.941% |
| James Boler, M.D. | 2.941% | 2.941% |
| Daniel Bowman, M.D. | 2.941% | 2.941% |
| Charles Buttaci, D.O. | 2.941% | 2.941% |
| Frank Congiusta, M.D. | 2.941% | 2.941% |
| Mark Coseo, M.D. | 2.941% | 2.941% |
| Samuel Dellenbaugh, M.D. | 2.941% | 2.941% |
| David Dixon, M.D. | 2.941% | 2.941% |
| Daniel Donovan, M.D. | 2.941% | 2.941% |
| Justin Ferrara, M.D. | 2.941% | 2.941% |
| Kyle Flik, M.D. | 2.941% | 2.941% |
| Jonathan Gainor, M.D. | 2.941% | 2.941% |
| Leonard Goldstock, M.D. | 2.941% | 2.941% |
| Thomas Jackson, M.D. | 2.941% | 2.941% |
| Lee Kaback, M.D. | 5.888% | 5.888% |
| Richard Katz, M.D. | 2.941% | 2.941% |
| Kevin Kleis, D.O. | 2.941% | 2.941% |
| Joseph LaRosa, M.D. | 2.941% | 2.941% |
| William Montgomery, M.D. | 2.941% | 2.941% |
| Amar Parikh, M.D. | 2.941% | 2.941% |
| Daniil Polishchuk, M.D. | 2.941% | 2.941% |
| Luke Rigolosi, M.D. | 2.941% | 2.941% |
| Kevin Rosas, M.D. | 2.941% | 2.941% |
| Laura Scordino, M.D. | 2.941% | 2.941% |
| George Silver, M.D. | 2.941% | 2.941% |
| W. James Smith, M.D. | 2.941% | 2.941% |
| Tory Speert, D.O. | 2.941% | 2.941% |
| Matthew Stein, M.D. | 2.941% | 2.941% |
| Adam Suslak, M.D. | 2.941% | 2.941% |
| John Whalen, M.D. | 2.941% | 2.941% |
| Total | 100.000% | 100.000% |

OrthopedicsNY, LLP

Total Indirect Membership Interest in Executive Woods Ambulatory Surgery Center, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 0.735% |
| James Alfandre, M.D. | 0.000% | 0.735% |
| Farrukh Ansari, M.D. | 0.000% | 0.735% |
| Eric Aronowitz, M.D. | 0.000% | 0.735% |
| James Boler, M.D. | 0.000% | 0.735% |
| Daniel Bowman, M.D. | 0.000% | 0.735% |
| Charles Buttaci, D.O. | 0.000% | 0.735% |
| Frank Congiusta, M.D. | 0.000% | 0.735% |
| Mark Coseo, M.D. | 0.000% | 0.735% |
| Samuel Dellenbaugh, M.D. | 0.000% | 0.735% |
| David Dixon, M.D. | 0.000% | 0.735% |
| Daniel Donovan, M.D. | 0.000% | 0.735% |
| Justin Ferrara, M.D. | 0.000% | 0.735% |
| Kyle Flik, M.D. | 0.000% | 0.735% |
| Jonathan Gainor, M.D. | 0.000% | 0.735% |
| Leonard Goldstock, M.D. | 0.000% | 0.735% |
| Thomas Jackson, M.D. | 0.000% | 0.735% |
| Lee Kaback, M.D. | 0.000% | 1.480% |
| Richard Katz, M.D. | 0.000% | 0.735% |
| Kevin Kleis, D.O. | 0.000% | 0.735% |
| Joseph LaRosa, M.D. | 0.000% | 0.735% |
| William Montgomery, M.D. | 0.000% | 0.735% |
| Amar Parikh, M.D. | 0.000% | 0.735% |
| Daniil Polishchuk, M.D. | 0.000% | 0.735% |
| Luke Rigolosi, M.D. | 0.000% | 0.735% |
| Kevin Rosas, M.D. | 0.000% | 0.735% |
| Laura Scordino, M.D. | 0.000% | 0.735% |
| George Silver, M.D. | 0.000% | 0.735% |
| W. James Smith, M.D. | 0.000% | 0.735% |
| Tory Speert, D.O. | 0.000% | 0.735% |
| Matthew Stein, M.D. | 0.000% | 0.735% |
| Adam Suslak, M.D. | 0.000% | 0.735% |
| John Whalen, M.D. | 0.000% | 0.735% |
| Total | 0.000% | 25.000% |

EXECUTIVE WOODS AMBULATORY SURGERY CENTER, LLC

Pro Forma Balance Sheet (As of 1/1/26)

ASSETS:

| | | |
|---|-----------|------------------|
| Cash and Cash Equivalents | \$ | 1,341,640 |
| Accounts Receivable, net allowance for credit losses of \$340,935 | | 1,362,183 |
| Medical supplies inventory, net | | 215,085 |
| Prepaid Expenses | | 8,270 |
| | | <hr/> |
| Total Current Assets | | 2,927,178 |
| PROPERTY AND EQUIPMENT, net | | 91,045 |
| RIGHT OF USE ASSETS | | 487,917 |
| Total Assets | \$ | 3,506,140 |

LIABILITIES AND MEMBERS EQUITY:

CURRENT LIABILITIES

| | | |
|--|-----------|------------------|
| Accounts payable and accrued expenses | \$ | 613,005 |
| Line of credit | | 61,671 |
| Current portion of lease liabilities | | 306,211 |
| | | <hr/> |
| Total Current Liabilities | | 980,887 |
| LEASE LIABILITIES, net of current portion | | 173,651 |
| | | <hr/> |
| Total Liabilities | | 1,154,538 |
| MEMBERS' EQUITY | | 2,351,602 |
| Total Liabilities and Members' Equity | \$ | 3,506,140 |

This Balance Sheet is based on the Working Capital requirements for this project and the Balance Sheet as of 12/31/23

**EXECUTIVE WOODS AMBULATORY
SURGERY CENTER, LLC**
BALANCE SHEET
December 31, 2023

ASSETS

CURRENT ASSETS

| | |
|---|------------|
| Cash | \$ 117,941 |
| Accounts receivable, net of allowance for credit losses of \$340,935 | 1,362,183 |
| Medical supplies inventory, net | 215,085 |
| Prepaid expenses | 8,270 |
| Total current assets | 1,703,479 |

PROPERTY AND EQUIPMENT, net

91,045

RIGHT OF USE ASSETS

487,917

Total assets

\$ 2,282,441

LIABILITIES AND MEMBERS' EQUITY

CURRENT LIABILITIES

| | |
|---------------------------------------|------------|
| Accounts payable and accrued expenses | \$ 613,005 |
| Line of credit | 61,671 |
| Current portion of lease liabilities | 306,211 |
| Total current liabilities | 980,887 |

LEASE LIABILITIES, net of current portion

173,651

Total liabilities

1,154,538

MEMBERS' EQUITY

1,127,903

Total liabilities and members' equity

\$ 2,282,441

**EXECUTIVE WOODS AMBULATORY
SURGERY CENTER, LLC**
STATEMENT OF OPERATIONS
Year Ended December 31, 2023

OPERATING REVENUES

| | |
|-----------------------------|-------------------|
| Net patient service revenue | \$ 10,697,619 |
| Other Income | 77,292 |
| Total operating revenues | <u>10,774,911</u> |

OPERATING EXPENSES

| | |
|--|------------------|
| Payroll and benefits | 2,739,635 |
| Medical supplies | 1,439,832 |
| Implants | 1,383,062 |
| General and administrative | 776,150 |
| Purchased services | 155,466 |
| Professional fees | 230,509 |
| Credit loss | 260,935 |
| Rent | 241,197 |
| Depreciation and amortization | 169,433 |
| Interest expense - financing lease obligations | 6,631 |
| Total operating expenses | <u>7,402,850</u> |

| | |
|----------------------------|------------------|
| Net income from operations | <u>3,372,061</u> |
|----------------------------|------------------|

NON-OPERATING EXPENSES

| | |
|------------------------------|----------------|
| Taxes | 279,876 |
| Total non-operating expenses | <u>279,876</u> |

| | |
|------------|----------------------------|
| Net income | <u><u>\$ 3,092,185</u></u> |
|------------|----------------------------|

See notes to financial statements.

**EXECUTIVE WOODS AMBULATORY
SURGERY CENTER, LLC**
STATEMENT OF CHANGES IN MEMBERS' EQUITY
Year Ended December 31, 2023

| | |
|---|----------------------------|
| MEMBERS' EQUITY, January 1, 2023 | \$ 1,471,250 |
| Contributions | 5,000 |
| Distributions | (3,440,532) |
| Net income | <u>3,092,185</u> |
| MEMBERS' EQUITY, December 31, 2023 | <u>\$ 1,127,903</u> |

See notes to financial statements.

EWASC Balance Sheet - Comparative

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | 01/01/2024 Through 12/31/2024 | |
|-------------------------------------|-------------------------------------|-------------------------------------|----------------------------------|--------------|
| | | | Period Diff | Period % Var |
| Assets | | | | |
| Current Assets | | | | |
| Cash and Cash Equivalents | 1,444,865 | 117,941 | 1,326,924 | 1,125 % |
| Accounts Receivable, Net | 3,096,762 | 1,362,654 | 1,734,107 | 127 % |
| Inventory | 392,261 | 215,085 | 177,177 | 82 % |
| Prepaid Expenses | 8,271 | 8,271 | 0 | 0 % |
| Intercompany Receivable | (11,118) | (56,988) | 45,870 | (80) % |
| Other Current Assets | 0 | (472) | 472 | (100) % |
| Total Current Assets | 4,931,041 | 1,646,491 | 3,284,550 | 199 % |
| Fixed Assets, Net | | | | |
| Fixed Assets | 2,792,920 | 2,766,870 | 26,049 | 1 % |
| Accumulated Depreciation | 2,720,507 | 2,675,826 | 44,680 | 2 % |
| Total Fixed Assets, Net | 72,413 | 91,044 | (18,631) | (20) % |
| Other Assets | | | | |
| Other Assets | 487,917 | 487,917 | 0 | 0 % |
| Total Other Assets | 487,917 | 487,917 | 0 | 0 % |
| Total Assets | \$ 5,491,371 | \$ 2,225,452 | \$ 3,265,919 | 147 % |
| Liabilities and Equity | | | | |
| Current Liabilities | | | | |
| Accounts Payable | 553,946 | 228,826 | 325,121 | 142 % |
| Loan Payable | 0 | 61,671 | (61,671) | (100) % |
| Other Current Liabilities | 134,249 | 134,249 | 0 | 0 % |
| Total Current Liabilities | 688,195 | 424,746 | 263,450 | 62 % |
| Other Liabilities | | | | |
| Other Liabilities | 700,457 | 672,803 | 27,653 | 4 % |
| Total Other Liabilities | 700,457 | 672,803 | 27,653 | 4 % |
| Stockholders Equity | | | | |
| Partners Equity | (1,127,921) | (1,964,282) | 836,361 | (43) % |
| Net Income (Loss) | 5,230,640 | 3,092,185 | 2,138,455 | 69 % |
| Total Stockholders Equity | 4,102,719 | 1,127,903 | 2,974,816 | 264 % |
| Total Liabilities and Equity | \$ 5,491,371 | \$ 2,225,452 | \$ 3,265,919 | 147 % |

EWASC
Profit and Loss - YTD Comparative

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|-----------------|--------------|
| Revenue | | | | |
| Revenue - Services | 13,499,004.98 | 10,697,619.92 | 2,801,385.06 | 26 % |
| Total Revenue | 13,499,004.98 | 10,697,619.92 | 2,801,385.06 | 26 % |
| Cost of Revenue | | | | |
| Cost of Goods Sold | 3,826,413.34 | 3,128,632.10 | 697,781.24 | 22 % |
| Total Cost of Revenue | 3,826,413.34 | 3,128,632.10 | 697,781.24 | 22 % |
| Gross Profit | 9,672,591.64 | 7,568,987.82 | 2,103,603.82 | 28 % |
| Operating Expenses | | | | |
| General and Administrative Expenses | | | | |
| Business Licenses and Permits | 727.85 | 1,046.00 | (318.15) | (30) % |
| Copying and Printing | 12,160.49 | 27,854.04 | (15,693.55) | (56) % |
| Due and Subscriptions | 2,646.00 | 5,732.14 | (3,086.14) | (54) % |
| Education | 1,759.50 | 0.00 | 1,759.50 | 100 % |
| Travel, Meals and Entertainment | | | | |
| Meals and Entertainment | 5,115.93 | 7,416.65 | (2,300.72) | (31) % |
| Total Travel, Meals and Entertainment | 5,115.93 | 7,416.65 | (2,300.72) | (31) % |
| Office Supplies | 14,841.64 | 16,426.82 | (1,585.18) | (10) % |
| Postage and Delivery | 14,499.51 | 11,457.46 | 3,042.05 | 27 % |
| Total General and Administrative Expenses | 51,750.92 | 69,933.11 | (18,182.19) | (26) % |
| Marketing and Advertising Expenses | | | | |
| Advertising and Promotion | 6,643.08 | 979.90 | 5,663.18 | 578 % |
| Telecommunication | 13,144.11 | 11,133.53 | 2,010.58 | 18 % |
| Total Marketing and Advertising Expenses | 19,787.19 | 12,113.43 | 7,673.76 | 63 % |
| Depreciation and Amortization Expense | | | | |
| Depreciation | 44,680.31 | 96,720.00 | (52,039.69) | (54) % |
| Amortization | 0.00 | 72,713.00 | (72,713.00) | (100) % |
| Total Depreciation and Amortization Expense | 44,680.31 | 169,433.00 | (124,752.69) | (74) % |

EWASC
Profit and Loss - YTD Comparative

Project # 251118
BFA Attachmert H cont

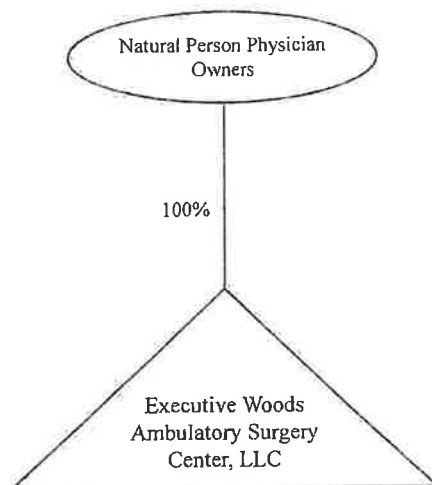
| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|------------------|--------------|
| Payroll and Related Expenses | | | | |
| Benefits | 157,968.81 | 129,838.25 | 28,130.56 | 22 % |
| Health Insurance | 143,968.19 | 166,033.74 | (22,065.55) | (13) % |
| Payroll Taxes | 184,670.20 | 177,489.89 | 7,180.31 | 4 % |
| Salary and Wages | 2,333,425.39 | 2,299,497.20 | 33,928.19 | 1 % |
| Total Payroll and Related Expense | 2,820,032.59 | 2,772,859.08 | 47,173.51 | 2 % |
| Utilities and Facilities | | | | |
| Equipment Rental | 464.34 | 9,587.15 | (9,122.81) | (95) % |
| Facilities | 0.00 | 4,150.32 | (4,150.32) | (100) % |
| Rent | 234,276.72 | 237,889.28 | (3,612.56) | (2) % |
| Repairs and Maintenance | 36,406.50 | 14,015.14 | 22,391.36 | 160 % |
| Utilities | 70,054.27 | 52,077.25 | 17,977.02 | 35 % |
| Total Utilities and Facilities | 341,201.83 | 317,719.14 | 23,482.69 | 7 % |
| Operating and Maintenance Expenses | | | | |
| Intercompany Expense | 167,940.00 | 223,530.91 | (55,590.91) | (25) % |
| Professional Services | 316,163.22 | 262,717.55 | 53,445.67 | 20 % |
| Software and Maintenance | 159,353.71 | 87,475.08 | 71,878.63 | 82 % |
| Total Operating and Maintenance Expenses | 643,456.93 | 573,723.54 | 69,733.39 | 12 % |
| Management Fees | | | | |
| Management Fees | 1,046.93 | 0.00 | 1,046.93 | 100 % |
| Total Management Fees | 1,046.93 | 0.00 | 1,046.93 | 100 % |
| Insurance | | | | |
| Insurance | 24,538.00 | 24,203.00 | 335.00 | 1 % |
| Taxes | 186.89 | 1,026.37 | (839.48) | (82) % |
| Total Insurance | 24,724.89 | 25,229.37 | (504.48) | (2) % |
| Total Operating Expenses | 3,946,681.59 | 3,941,010.67 | 5,670.92 | 0 % |
| Other Income (Expense) | | | | |
| Other Income | | | | |

EWASC
Profit and Loss - YTD Comparative

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|------------------------------|-------------------------------------|-------------------------------------|------------------------|--------------|
| Other Income | 137,352.81 | 77,292.02 | 60,060.79 | 78 % |
| Total Other Income | 137,352.81 | 77,292.02 | 60,060.79 | 78 % |
| Other Expense | | | | |
| Interest Expenses | 1,092.09 | 6,630.95 | (5,538.86) | (84) % |
| Partnership Expenses | 278,000.00 | 275,850.16 | 2,149.84 | 1 % |
| Other Expenses | 350,531.00 | 327,602.86 | 22,928.14 | 7 % |
| Total Other Expense | (629,623.09) | (610,083.97) | (19,539.12) | 3 % |
| Total Other Income (Expense) | (492,270.28) | (532,791.95) | 40,521.67 | (8) % |
| Income Taxes | | | | |
| State and Local Taxes | 3,000.00 | 3,000.00 | 0.00 | 0 % |
| Total Income Taxes | 3,000.00 | 3,000.00 | 0.00 | 0 % |
| Net Income (Loss) | \$ 5,230,639.77 | \$ 3,092,185.20 | \$ 2,138,454.57 | 69 % |

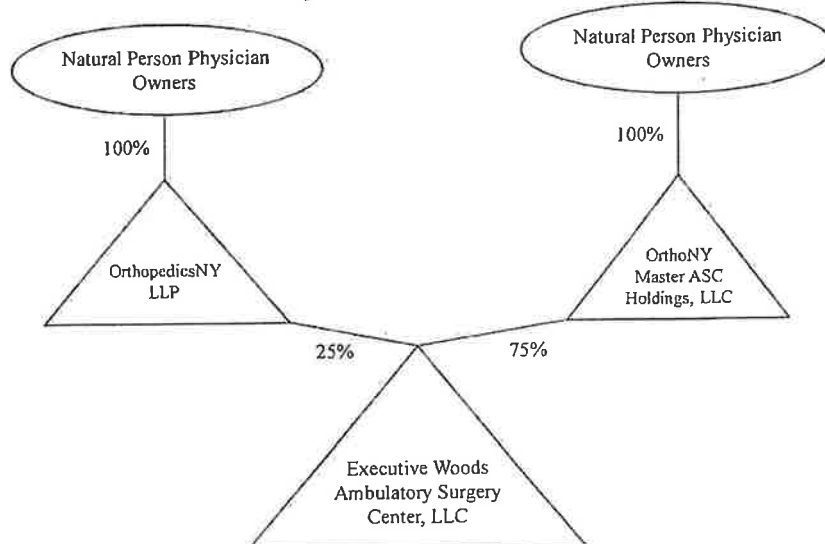
Project # 251118
BFA Attachment I

Current Structure – Executive Woods Ambulatory Surgery Center, LLC



1

Post-Transaction Structure – Executive Woods Ambulatory Surgery Center, LLC



2

CLIFTON PARK ASC, LLC

| | CURRENT | PROPOSED |
|----------------------------------|-----------------------------|-----------------------------|
| Members | Percentage Interests | Percentage Interests |
| Eric Aronowitz, M.D. | 6.667% | 0.000% |
| James Boler, M.D. | 6.667% | 0.000% |
| Daniel Bowman, M.D. | 6.667% | 0.000% |
| Justin Ferrara, M.D. | 6.667% | 0.000% |
| Jonathan Gainor, M.D. | 6.667% | 0.000% |
| Thomas Jackson, M.D. | 6.667% | 0.000% |
| Kevin Kleis, M.D. | 6.667% | 0.000% |
| Joseph Larosa, M.D. | 6.667% | 0.000% |
| William O'Connor, M.D. | 6.667% | 0.000% |
| Daniil Polishchuk, M.D. | 6.667% | 0.000% |
| Kevin Rosas, M.D. | 6.667% | 0.000% |
| Laura Scordino, M.D. | 6.667% | 0.000% |
| George Silver, M.D. | 6.667% | 0.000% |
| Tory Speert, M.D. | 6.667% | 0.000% |
| Matthew Stein, M.D. | 6.667% | 0.000% |
| OrthoNY Master ASC Holdings, LLC | 0.000% | 75.000% |
| OrthopedicsNY, LLP | 0.000% | 25.000% |
| Total: | 100.000% | 100.000% |

Note: Current percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Direct Membership Interest in OrthoNY Master ASC Holdings, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 2.632% |
| James Alfandre, M.D. | 0.000% | 2.632% |
| Farrukh Ansari, M.D. | 0.000% | 2.632% |
| Eric Aronowitz, M.D. | 0.000% | 2.632% |
| James Boler, M.D. | 0.000% | 2.632% |
| Daniel Bowman, M.D. | 0.000% | 2.632% |
| Adam Brod, M.D. | 0.000% | 2.632% |
| Charles Buttaci, D.O. | 0.000% | 2.632% |
| Frank Congiusta, M.D. | 100% | 2.632% |
| Mark Coseo, M.D. | 0.000% | 2.632% |
| Samuel Dellenbaugh, M.D. | 0.000% | 2.632% |
| David Dixon, M.D. | 0.000% | 2.632% |
| Daniel Donovan, M.D. | 0.000% | 2.632% |
| Kevin Emr, M.D. | 0.000% | 2.632% |
| Justin Ferrara, M.D. | 0.000% | 2.632% |
| Kyle Flik, M.D. | 0.000% | 2.632% |
| Jonathan Gainor, M.D. | 0.000% | 2.632% |
| Leonard Goldstock, M.D. | 0.000% | 2.632% |
| Stefanos Haddad, M.D. | 0.000% | 2.632% |
| Thomas Jackson, M.D. | 0.000% | 2.632% |
| Andre Johnson, M.D. | 0.000% | 2.632% |
| Lee Kaback, M.D. | 0.000% | 2.632% |
| Richard Katz, M.D. | 0.000% | 2.632% |
| Kevin Kleis, D.O. | 0.000% | 2.632% |
| Joseph LaRosa, M.D. | 0.000% | 2.632% |
| William Montgomery, M.D. | 0.000% | 2.632% |
| Michael Okoli, M.D. | 0.000% | 2.632% |
| Amar Parikh, M.D. | 0.000% | 2.632% |
| Daniil Polishchuk, M.D. | 0.000% | 2.632% |
| Luke Rigolosi, M.D. | 0.000% | 2.632% |
| Kevin Rosas, M.D. | 0.000% | 2.632% |
| Laura Scordino, M.D. | 0.000% | 2.632% |
| George Silver, M.D. | 0.000% | 2.632% |
| W. James Smith, M.D. | 0.000% | 2.632% |
| Tory Speert, D.O. | 0.000% | 2.632% |
| Matthew Stein, M.D. | 0.000% | 2.632% |
| Adam Suslak, M.D. | 0.000% | 2.632% |
| John Whalen, M.D. | 0.000% | 2.632% |
| Total | 100.000% | 100.000% |

Note: Proposed percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Total Indirect **Membership** Interest in Clifton Park ASC, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 1.974% |
| James Alfandre, M.D. | 0.000% | 1.974% |
| Farrukh Ansari, M.D. | 0.000% | 1.974% |
| Eric Aronowitz, M.D. | 0.000% | 1.974% |
| James Boler, M.D. | 0.000% | 1.974% |
| Daniel Bowman, M.D. | 0.000% | 1.974% |
| Adam Brod, M.D. | 0.000% | 1.974% |
| Charles Buttaci, D.O. | 0.000% | 1.974% |
| Frank Congiusta, M.D. | 0.000% | 1.974% |
| Mark Coseo, M.D. | 0.000% | 1.974% |
| Samuel Dellenbaugh, M.D. | 0.000% | 1.974% |
| David Dixon, M.D. | 0.000% | 1.974% |
| Daniel Donovan, M.D. | 0.000% | 1.974% |
| Kevin Emr, M.D. | 0.000% | 1.974% |
| Justin Ferrara, M.D. | 0.000% | 1.974% |
| Kyle Flik, M.D. | 0.000% | 1.974% |
| Jonathan Gainor, M.D. | 0.000% | 1.974% |
| Leonard Goldstock, M.D. | 0.000% | 1.974% |
| Stefanos Haddad, M.D. | 0.000% | 1.974% |
| Thomas Jackson, M.D. | 0.000% | 1.974% |
| Andre Johnson, M.D. | 0.000% | 1.974% |
| Lee Kaback, M.D. | 0.000% | 1.974% |
| Richard Katz, M.D. | 0.000% | 1.974% |
| Kevin Kleis, D.O. | 0.000% | 1.974% |
| Joseph LaRosa, M.D. | 0.000% | 1.974% |
| William Montgomery, M.D. | 0.000% | 1.974% |
| Michael Okoli, M.D. | 0.000% | 1.974% |
| Amar Parikh, M.D. | 0.000% | 1.974% |
| Daniil Polishchuk, M.D. | 0.000% | 1.974% |
| Luke Rigolosi, M.D. | 0.000% | 1.974% |
| Kevin Rosas, M.D. | 0.000% | 1.974% |
| Laura Scordino, M.D. | 0.000% | 1.974% |
| George Silver, M.D. | 0.000% | 1.974% |
| W. James Smith, M.D. | 0.000% | 1.974% |
| Tory Speert, D.O. | 0.000% | 1.974% |
| Matthew Stein, M.D. | 0.000% | 1.974% |
| Adam Suslak, M.D. | 0.000% | 1.974% |
| John Whalen, M.D. | 0.000% | 1.974% |
| Total | 0.000% | 75.000% |

Note: Proposed indirect percentages do not equal exactly 75%, due to rounding.

OrthopedicsNY, LLP

Direct Partnership Interest in OrthopedicsNY, LLP:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J David Abraham, M.D. | 2.941% | 2.941% |
| James Alfandre, M.D. | 2.941% | 2.941% |
| Farrukh Ansari, M.D. | 2.941% | 2.941% |
| Eric Aronowitz, M.D. | 2.941% | 2.941% |
| James Boler, M.D. | 2.941% | 2.941% |
| Daniel Bowman, M.D. | 2.941% | 2.941% |
| Charles Buttaci, D.O. | 2.941% | 2.941% |
| Frank Congiusta, M.D. | 2.941% | 2.941% |
| Mark Coseo, M.D. | 2.941% | 2.941% |
| Samuel Dellenbaugh, M.D. | 2.941% | 2.941% |
| David Dixon, M.D. | 2.941% | 2.941% |
| Daniel Donovan, M.D. | 2.941% | 2.941% |
| Justin Ferrara, M.D. | 2.941% | 2.941% |
| Kyle Flik, M.D. | 2.941% | 2.941% |
| Jonathan Gainor, M.D. | 2.941% | 2.941% |
| Leonard Goldstock, M.D. | 2.941% | 2.941% |
| Thomas Jackson, M.D. | 2.941% | 2.941% |
| Lee Kaback, M.D. | 5.888% | 5.888% |
| Richard Katz, M.D. | 2.941% | 2.941% |
| Kevin Kleis, D.O. | 2.941% | 2.941% |
| Joseph LaRosa, M.D. | 2.941% | 2.941% |
| William Montgomery, M.D. | 2.941% | 2.941% |
| Amar Parikh, M.D. | 2.941% | 2.941% |
| Daniil Polishchuk, M.D. | 2.941% | 2.941% |
| Luke Rigolosi, M.D. | 2.941% | 2.941% |
| Kevin Rosas, M.D. | 2.941% | 2.941% |
| Laura Scordino, M.D. | 2.941% | 2.941% |
| George Silver, M.D. | 2.941% | 2.941% |
| W. James Smith, M.D. | 2.941% | 2.941% |
| Tory Speert, D.O. | 2.941% | 2.941% |
| Matthew Stein, M.D. | 2.941% | 2.941% |
| Adam Suslak, M.D. | 2.941% | 2.941% |
| John Whalen, M.D. | 2.941% | 2.941% |
| Total | 100.000% | 100.000% |

OrthopedicsNY, LLP

Total Indirect Membership Interest in Clifton Park ASC, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 0.735% |
| James Alfandre, M.D. | 0.000% | 0.735% |
| Farrukh Ansari, M.D. | 0.000% | 0.735% |
| Eric Aronowitz, M.D. | 0.000% | 0.735% |
| James Boler, M.D. | 0.000% | 0.735% |
| Daniel Bowman, M.D. | 0.000% | 0.735% |
| Charles Buttaci, D.O. | 0.000% | 0.735% |
| Frank Congiusta, M.D. | 0.000% | 0.735% |
| Mark Coseo, M.D. | 0.000% | 0.735% |
| Samuel Dellenbaugh, M.D. | 0.000% | 0.735% |
| David Dixon, M.D. | 0.000% | 0.735% |
| Daniel Donovan, M.D. | 0.000% | 0.735% |
| Justin Ferrara, M.D. | 0.000% | 0.735% |
| Kyle Flik, M.D. | 0.000% | 0.735% |
| Jonathan Gainor, M.D. | 0.000% | 0.735% |
| Leonard Goldstock, M.D. | 0.000% | 0.735% |
| Thomas Jackson, M.D. | 0.000% | 0.735% |
| Lee Kaback, M.D. | 0.000% | 1.480% |
| Richard Katz, M.D. | 0.000% | 0.735% |
| Kevin Kleis, D.O. | 0.000% | 0.735% |
| Joseph LaRosa, M.D. | 0.000% | 0.735% |
| William Montgomery, M.D. | 0.000% | 0.735% |
| Amar Parikh, M.D. | 0.000% | 0.735% |
| Daniil Polishchuk, M.D. | 0.000% | 0.735% |
| Luke Rigolosi, M.D. | 0.000% | 0.735% |
| Kevin Rosas, M.D. | 0.000% | 0.735% |
| Laura Scordino, M.D. | 0.000% | 0.735% |
| George Silver, M.D. | 0.000% | 0.735% |
| W. James Smith, M.D. | 0.000% | 0.735% |
| Tory Speert, D.O. | 0.000% | 0.735% |
| Matthew Stein, M.D. | 0.000% | 0.735% |
| Adam Suslak, M.D. | 0.000% | 0.735% |
| John Whalen, M.D. | 0.000% | 0.735% |
| Total | 0.000% | 25.000% |

CLIFTON PARK ASC, LLC

Project # 251131
BFA Attachment G

Pro Forma Balance Sheet (AS OF 1/1/26)

ASSETS

CURRENT ASSETS:

| | | |
|--|----|-----------|
| Cash and Cash Equivalents | \$ | 1,877,622 |
| Accounts receivable, net of allowance for credit loss of \$890,000 and \$640,000 | | 2,087,195 |
| Medical supplies inventory | | 313,729 |
| Prepaid expenses and other | | 2,838 |
| | | <hr/> |
| Total Current Assets | | 4,281,384 |

PROPERTY AND EQUIPMENT, net
RIGHT OF USE ASSETS

1,961,895
1,949,982

Total Assets

\$ 8,193,261

LIABILITIES AND MEMBERS' EQUITY

CURRENT LIABILITIES:

| | | |
|---------------------------------------|----|-----------|
| Accounts payable and accrued expenses | \$ | 821,069 |
| Current portion of long-term debt | | 252,843 |
| Current portion of lease liabilities | | 235,784 |
| | | <hr/> |
| Total Current Liabilities | | 1,309,696 |

LONG-TERM DEBT, net of current portion
LEASE LIABILITIES, net of current portion

2,381,380
1,854,053

Total Liabilities

5,545,129

Members' Equity

2,648,132

TOTAL LIABILITIES AND MEMBERS' EQUITY

\$ 8,193,261

This Balance Sheet is based on the Working Capital requirements for this project and the Balance Sheet as of 12/31/23

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
BALANCE SHEETS
December 31, 2023 and 2022

| | <u>2023</u> | <u>2022</u> (As Restated) |
|---|----------------------------|------------------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$ 216,887 | \$ 198,572 |
| Accounts receivable, net of allowance for credit loss of \$890,000 and \$640,000 | 2,087,195 | 2,074,991 |
| Medical supplies inventory | 313,729 | 252,804 |
| Prepaid expenses and other | <u>2,838</u> | <u>158,077</u> |
| Total current assets | 2,620,649 | 2,684,444 |
| PROPERTY AND EQUIPMENT, net | 1,961,895 | 2,546,921 |
| RIGHT OF USE ASSETS | <u>1,949,982</u> | <u>1,602,148</u> |
| Total assets | <u><u>\$ 6,532,526</u></u> | <u><u>\$ 6,833,513</u></u> |
| LIABILITIES AND MEMBERS' EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts payable and accrued expenses | \$ 821,069 | \$ 801,414 |
| Current portion of long-term debt | 252,843 | 425,007 |
| Current portion of lease liabilities | <u>235,784</u> | <u>130,312</u> |
| Total current liabilities | <u>1,309,696</u> | <u>1,356,733</u> |
| LONG-TERM DEBT, net of current portion | 2,381,380 | 2,634,222 |
| LEASE LIABILITIES, net of current portion | <u>1,854,053</u> | <u>1,729,873</u> |
| Total liabilities | 5,545,129 | 5,720,828 |
| MEMBERS' EQUITY | <u>987,397</u> | <u>1,112,685</u> |
| Total liabilities and members' equity | <u><u>\$ 6,532,526</u></u> | <u><u>\$ 6,833,513</u></u> |

See notes to financial statements.

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
STATEMENTS OF OPERATIONS
Years Ended December 31, 2023 and 2022

| | <u>2023</u> | <u>2022</u> (As Restated) |
|---------------------------------------|----------------------------|------------------------------|
| OPERATING REVENUES | | |
| Net patient service revenue | \$ 15,833,147 | \$ 15,584,095 |
| OPERATING EXPENSES | | |
| Payroll and benefits | 2,956,285 | 2,654,487 |
| Medical supplies | 1,935,476 | 1,952,307 |
| Implants | 3,250,970 | 2,932,716 |
| General and administrative | 909,174 | 966,054 |
| Purchased services | 533,577 | 434,669 |
| Professional fees | 180,988 | 104,549 |
| Credit loss | 250,000 | 390,000 |
| Rent | 190,359 | 202,166 |
| Depreciation and amortization | 748,510 | 676,786 |
| Total operating expenses | <u>10,955,339</u> | <u>10,313,734</u> |
| Income from operations | <u>4,877,808</u> | <u>5,270,361</u> |
| NON-OPERATING (EXPENSE) INCOME | | |
| Other income | 141,668 | 72,757 |
| Taxes | (450,978) | (381,768) |
| Interest | <u>(136,903)</u> | <u>(129,346)</u> |
| Total non-operating expenses, net | <u>(446,213)</u> | <u>(438,357)</u> |
| Net income | <u><u>\$ 4,431,595</u></u> | <u><u>\$ 4,832,004</u></u> |

See notes to financial statements.

**CLIFTON PARK AMBULATORY
SURGERY CENTER, LLC**
STATEMENTS OF CHANGES IN MEMBERS' EQUITY
Years Ended December 31, 2023 and 2022

| | |
|---|--------------------------|
| MEMBERS' EQUITY, January 1, 2022 (As Restated) | \$ 1,589,981 |
| Net income | 4,832,004 |
| Cumulative effect of adoption of new accounting principle | (259,176) |
| Distributions | <u>(5,050,124)</u> |
| MEMBERS' EQUITY, December 31, 2022 (As Restated) | <u>\$ 1,112,685</u> |
| Net income | \$ 4,431,595 |
| Contributions | 5,000 |
| Distributions | <u>(4,561,883)</u> |
| MEMBERS' EQUITY, December 31, 2023 | <u><u>\$ 987,397</u></u> |

See notes to financial statements.

Project # 251131
BFA Attachment H cont

CPASC
Balance Sheet - Comparative

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | 01/01/2024 Through 12/31/2024 Period Diff | Period % Var |
|-------------------------------------|-------------------------------------|-------------------------------------|---|-----------------|
| Assets | | | | |
| Current Assets | | | | |
| Cash and Cash Equivalents | 1,915,147 | 216,887 | 1,698,261 | 783 % |
| Accounts Receivable, Net | 4,196,499 | 2,087,195 | 2,109,303 | 101 % |
| Inventory | 286,224 | 313,729 | (27,505) | (9) % |
| Prepaid Expenses | 2,991 | 2,836 | 155 | 5 % |
| Intercompany Receivable | (21,122) | (69,498) | 48,376 | (70) % |
| Total Current Assets | <u>6,379,739</u> | <u>2,551,149</u> | <u>3,828,590</u> | <u>150 %</u> |
| Fixed Assets, Net | | | | |
| Fixed Assets | 5,090,699 | 5,023,617 | 67,082 | 1 % |
| Accumulated Depreciation | 3,413,533 | 3,139,075 | 274,458 | 9 % |
| Total Fixed Assets, Net | <u>1,677,166</u> | <u>1,884,542</u> | <u>(207,376)</u> | <u>(11) %</u> |
| Other Assets | | | | |
| Other Assets | 2,017,980 | 2,027,335 | (9,354) | (0) % |
| Total Other Assets | <u>2,017,980</u> | <u>2,027,335</u> | <u>(9,354)</u> | <u>(0) %</u> |
| Total Assets | \$ 10,074,885 | \$ 6,463,026 | \$ 3,611,860 | 56 % |
| Liabilities and Equity | | | | |
| Current Liabilities | | | | |
| Accounts Payable | 1,080,320 | 514,890 | 565,430 | 110 % |
| Loan Payable | 85,635 | 252,843 | (167,208) | (66) % |
| Capital Lease Obligation | (70,345) | 0 | (70,345) | (175,862,575) % |
| Other Current Liabilities | 235,784 | 235,784 | 0 | 0 % |
| Total Current Liabilities | <u>1,331,394</u> | <u>1,003,517</u> | <u>327,877</u> | <u>33 %</u> |
| Long Term Liabilities | | | | |
| Loans | 4,149,798 | 4,235,433 | (85,635) | (2) % |
| Total Long Term Liabilities | <u>4,149,798</u> | <u>4,235,433</u> | <u>(85,635)</u> | <u>(2) %</u> |
| Other Liabilities | | | | |
| Other Liabilities | 381,292 | 236,680 | 144,612 | 61 % |
| Total Other Liabilities | <u>381,292</u> | <u>236,680</u> | <u>144,612</u> | <u>61 %</u> |
| Stockholders Equity | | | | |
| Partners Equity | (4,799,271) | (3,444,200) | (1,355,070) | 39 % |
| Net Income (Loss) | 9,011,672 | 4,431,596 | 4,580,076 | 103 % |
| Total Stockholders Equity | <u>4,212,401</u> | <u>987,396</u> | <u>3,225,006</u> | <u>327 %</u> |
| Total Liabilities and Equity | \$ 10,074,885 | \$ 6,463,026 | \$ 3,611,860 | 56 % |

Project # 251131
BFA Attachment H cont

CPASC
Profit and Loss - YTD Comparative

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|-----------------|--------------|
| Revenue | | | | |
| Revenue - Services | 22,200,306.17 | 15,831,520.61 | 6,368,785.56 | 40 % |
| Total Revenue | 22,200,306. | 15,831,520.61 | 6,368,785.56 | 40 % |
| Cost of Revenue | | | | |
| Cost of Goods Sold | 7 690,220.81 | 10,570.8 | 2,119,410.71 | 38 % |
| Total Cost of Revenue | 7,690,220.81 | 5,570,810.10 | 2,119,410.71 | 38 % |
| Gross Profit | 14,510,085.36 | 10,260,710.51 | 4,249,374.85 | 41 % |
| Operating Expenses | | | | |
| General and Administrative Expenses | | | | |
| Business Licenses and Permits | 2,535.00 | 5,009.00 | (2,474.00) | (49) % |
| Copying and Printing | 2,294.24 | 1,617.42 | 676.82 | 42 % |
| Due and Subscriptions | 2,700.00 | 4,425.09 | (1,725.09) | (39) % |
| Education | 1,131.00 | 0.00 | 1,131.00 | 100 % |
| Travel, Meals and Entertainment | | | | |
| Travel Expenses | 924.65 | 0.00 | 924.65 | 100 % |
| Meals and Entertainment | 11,732.74 | 12,962.04 | (1,229.30) | (9) % |
| Total Travel, Meals and Entertainment | 12,657.39 | 12,962.04 | (304.65) | (2) % |
| Office Supplies | 10,313.83 | 15,382.44 | (5,068.61) | (33) % |
| Postage and Delivery | 58,571.25 | 75,064.43 | (16,493.18) | (22) % |
| Total General and Administrative Expenses | 90,202.71 | 114,460.42 | (24,257.71) | (21) % |
| Marketing and Advertising Expenses | | | | |
| Advertising and Promotion | 1,023.12 | 3,001.99 | (1,978.87) | (66) % |
| Telecommunication | 14,681.76 | 18,024.53 | (3,342.77) | (19) % |
| Total Marketing and Advertising Expenses | 15,704.88 | 21,026.52 | (5,321.64) | (25) % |
| Depreciation and Amortization Expense | | | | |
| Depreciation | 274,457.82 | 682,031.00 | (407,573.18) | (60) % |
| Amortization | 9,354.48 | 66,479.00 | (57,124.52) | (86) % |

Project # 251131
BFA Attachment H cont

CPASC
Profit and Loss - YTD Comparative

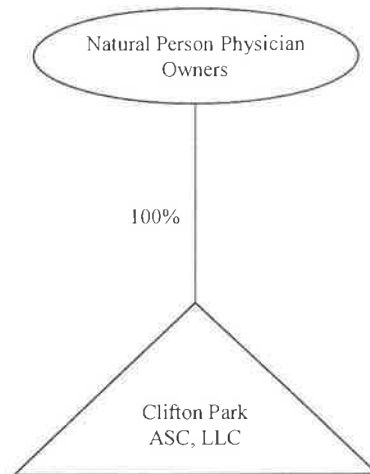
| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|-----------------|--------------|
| Total Depreciation and Amortization Expense | 283,812.30 | 748,510.00 | (464,697.70) | (62) % |
| Payroll and Related Expenses | | | | |
| Benefits | 153,599.88 | 114,429.98 | 39,169.90 | 34 % |
| Health Insurance | 201,953.99 | 222,708.80 | (20,754.81) | (9) % |
| Payroll Taxes | 207,260.13 | 211,763.86 | (4,503.73) | (2) % |
| Salary and Wages | 2,558,737.12 | 2,445,289.51 | 113,447.61 | 5 % |
| Total Payroll and Related Expense | 3,121,551.12 | 2,994,192.15 | 127,358.97 | 4 % |
| Utilities and Facilities | | | | |
| Equipment Rental | 7,126.52 | 8,274.91 | (1,148.39) | (14) % |
| Facilities | 37,324.23 | (4,394.77) | 41,719.00 | (949) % |
| Rent | 169,969.88 | 194,754.25 | (24,784.37) | (13) % |
| Repairs and Maintenance | 95,775.41 | 40,523.94 | 55,251.47 | 136 % |
| Utilities | 157,242.96 | 83,591.37 | 73,651.59 | 88 % |
| Total Utilities and Facilities | 467,439.00 | 322,749.70 | 144,689.30 | 45 % |
| Operating and Maintenance Expenses | | | | |
| Intercompany Expense | 222,834.96 | 229,270.30 | (6,435.34) | (3) % |
| Professional Services | 639,774.51 | 520,090.20 | 119,684.31 | 23 % |
| Software and Maintenance | 144,484.91 | 132,882.07 | 11,602.84 | 9 % |
| Total Operating and Maintenance Expenses | 1,007,094.38 | 882,242.57 | 124,851.81 | 14 % |
| Management Fees | | | | |
| Management Fees | 3,063.80 | 644.00 | 2,419.80 | 376 % |
| Total Management Fees | 3,063.80 | 644.00 | 2,419.80 | 376 % |
| Insurance | | | | |
| Insurance | 29,297.50 | 24,769.83 | 4,527.67 | 18 % |
| Taxes | 5,112.67 | 5,764.34 | (651.67) | (11) % |
| Total Insurance | 34,410.17 | 30,534.17 | 3,876.00 | 13 % |
| Total Operating Expenses | 5,023,278.36 | 5,114,359.53 | (91,081.17) | (2) % |
| Other Income (Expense) | | | | |

Project # 251131
BFA Attachment H cont

CPASC
Profit and Loss - YTD Comparative

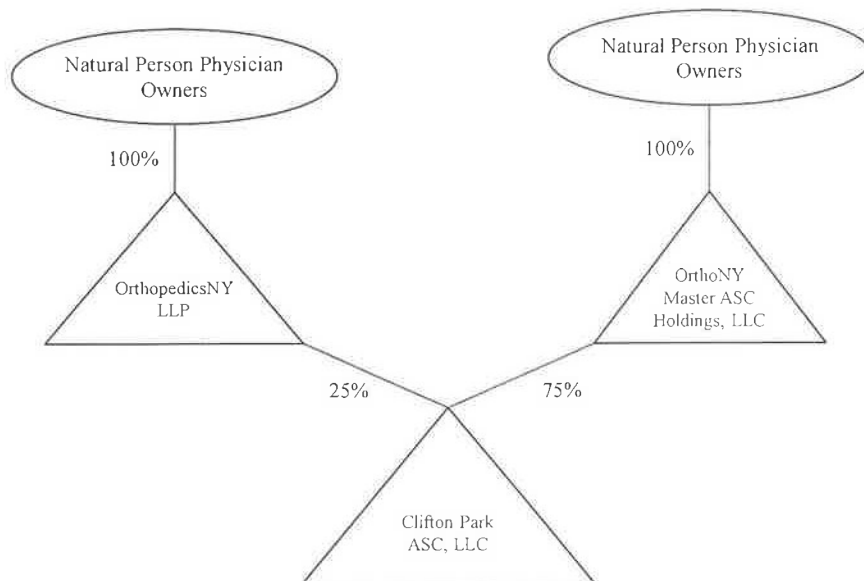
| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|------------------------------|-------------------------------------|-------------------------------------|------------------------|--------------|
| Other Income | | | | |
| Other Income | 163,298.07 | 143,292.80 | 20,005.27 | 14 % |
| Total Other Income | 163,298.07 | 143,292.80 | 20,005.27 | 14 % |
| Other Expense | | | | |
| Interest Expenses | 125,756.81 | 136,903.10 | (11,146.29) | (8) % |
| Partnership Expenses | 554,197.82 | 442,214.49 | 111,983.33 | 25 % |
| Other Expenses | (48,214.00) | 275,930.57 | (324,144.57) | (117) % |
| Total Other Expense | (631,740.63) | (855,048.16) | 223,307.53 | (26) % |
| Total Other Income (Expense) | (468,442.56) | (711,755.36) | 243,312.80 | (34) % |
| Income Taxes | | | | |
| State and Local Taxes | 6,692.52 | 3,000.00 | 3,692.52 | 123 % |
| Total Income Taxes | 6,692.52 | 3,000.00 | 3,692.52 | 123 % |
| Net Income (Loss) | \$ 9,011,671.92 | \$ 4,431,595.62 | \$ 4,580,076.30 | 103 % |

Current Structure – Clifton Park ASC, LLC



1

Post-Transaction Structure – Clifton Park ASC, LLC



2

EVERETT ROAD ASC, LLC

| | CURRENT | PROPOSED |
|--|-----------------------------|-----------------------------|
| Members | Percentage Interests | Percentage Interests |
| OrthoNY ASC Holdings, LLC | 66.000% | 0.000% |
| St. Peter's Hospital of the City of Albany | 20.000% | 20.000% |
| AENT ASC Holdings, LLC | 14.000% | 14.000% |
| OrthoNY Master ASC Holdings, LLC | 0.000% | 49.500% |
| OrthopedicsNY, LLP | 0.000% | 16.500% |
| Total: | 100.000% | 100.000% |

Note: St. Peter's Hospital of the City of Albany is a New York not-for-profit corporation

OrthoNY ASC Holdings, LLC

Direct Membership Interest in OrthoNY ASC Holdings, LLC

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 5.263% | 0.000% |
| James Alfandre, M.D. | 5.263% | 0.000% |
| Farrukh Ansari, M.D. | 5.263% | 0.000% |
| Charles Buttaci, D.O. | 5.263% | 0.000% |
| Frank Congiusta, M.D. | 5.263% | 0.000% |
| Samuel Dellenbaugh, M.D. | 5.263% | 0.000% |
| David Dixon, M.D. | 5.263% | 0.000% |
| Daniel Donovan, M.D. | 5.263% | 0.000% |
| Frederick Fletcher, M.D. | 5.263% | 0.000% |
| Kyle Flik, M.D. | 5.263% | 0.000% |
| Leonard Goldstock, M.D. | 5.263% | 0.000% |
| Lee Kaback, M.D. | 5.263% | 0.000% |
| Richard Katz, M.D. | 5.263% | 0.000% |
| William Montgomery, M.D. | 5.263% | 0.000% |
| Amar Parikh, M.D. | 5.263% | 0.000% |
| Luke Rigolosi, M.D. | 5.263% | 0.000% |
| W. James Smith, M.D. | 5.263% | 0.000% |
| Adam Suslak, M.D. | 5.263% | 0.000% |
| John Whalen, M.D. | 5.263% | 0.000% |
| Total | 100.000% | 0.000% |

Note: Proposed percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Direct Membership Interest in OrthoNY Master ASC Holdings, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 2.632% |
| James Alfandre, M.D. | 0.000% | 2.632% |
| Farrukh Ansari, M.D. | 0.000% | 2.632% |
| Eric Aronowitz, M.D. | 0.000% | 2.632% |
| James Boler, M.D. | 0.000% | 2.632% |
| Daniel Bowman, M.D. | 0.000% | 2.632% |
| Adam Brod, M.D. | 0.000% | 2.632% |
| Charles Buttaci, D.O. | 0.000% | 2.632% |
| Frank Congiusta, M.D. | 100% | 2.632% |
| Mark Coseo, M.D. | 0.000% | 2.632% |
| Samuel Dellenbaugh, M.D. | 0.000% | 2.632% |
| David Dixon, M.D. | 0.000% | 2.632% |
| Daniel Donovan, M.D. | 0.000% | 2.632% |
| Kevin Emr, M.D. | 0.000% | 2.632% |
| Justin Ferrara, M.D. | 0.000% | 2.632% |
| Kyle Flik, M.D. | 0.000% | 2.632% |
| Jonathan Gainor, M.D. | 0.000% | 2.632% |
| Leonard Goldstock, M.D. | 0.000% | 2.632% |
| Stefanos Haddad, M.D. | 0.000% | 2.632% |
| Thomas Jackson, M.D. | 0.000% | 2.632% |
| Andre Johnson, M.D. | 0.000% | 2.632% |
| Lee Kaback, M.D. | 0.000% | 2.632% |
| Richard Katz, M.D. | 0.000% | 2.632% |
| Kevin Kleis, D.O. | 0.000% | 2.632% |
| Joseph LaRosa, M.D. | 0.000% | 2.632% |
| William Montgomery, M.D. | 0.000% | 2.632% |
| Michael Okoli, M.D. | 0.000% | 2.632% |
| Amar Parikh, M.D. | 0.000% | 2.632% |
| Daniil Polishchuk, M.D. | 0.000% | 2.632% |
| Luke Rigolosi, M.D. | 0.000% | 2.632% |
| Kevin Rosas, M.D. | 0.000% | 2.632% |
| Laura Scordino, M.D. | 0.000% | 2.632% |
| George Silver, M.D. | 0.000% | 2.632% |
| W. James Smith, M.D. | 0.000% | 2.632% |
| Tory Speert, D.O. | 0.000% | 2.632% |
| Matthew Stein, M.D. | 0.000% | 2.632% |
| Adam Suslak, M.D. | 0.000% | 2.632% |
| John Whalen, M.D. | 0.000% | 2.632% |
| Total | 100.000% | 100.000% |

Note: Proposed percentages do not equal exactly 100.000%, due to rounding.

OrthoNY Master ASC Holdings, LLC

Total Indirect Membership Interest in Everett Road ASC, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Member | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 1.303% |
| James Alfandre, M.D. | 0.000% | 1.303% |
| Farrukh Ansari, M.D. | 0.000% | 1.303% |
| Eric Aronowitz, M.D. | 0.000% | 1.303% |
| James Boler, M.D. | 0.000% | 1.303% |
| Daniel Bowman, M.D. | 0.000% | 1.303% |
| Adam Brod, M.D. | 0.000% | 1.303% |
| Charles Buttaci, D.O. | 0.000% | 1.303% |
| Frank Congiusta, M.D. | 0.000% | 1.303% |
| Mark Coseo, M.D. | 0.000% | 1.303% |
| Samuel Dellenbaugh, M.D. | 0.000% | 1.303% |
| David Dixon, M.D. | 0.000% | 1.303% |
| Daniel Donovan, M.D. | 0.000% | 1.303% |
| Kevin Emr, M.D. | 0.000% | 1.303% |
| Justin Ferrara, M.D. | 0.000% | 1.303% |
| Kyle Flik, M.D. | 0.000% | 1.303% |
| Jonathan Gainor, M.D. | 0.000% | 1.303% |
| Leonard Goldstock, M.D. | 0.000% | 1.303% |
| Stefanos Haddad, M.D. | 0.000% | 1.303% |
| Thomas Jackson, M.D. | 0.000% | 1.303% |
| Andre Johnson, M.D. | 0.000% | 1.303% |
| Lee Kaback, M.D. | 0.000% | 1.303% |
| Richard Katz, M.D. | 0.000% | 1.303% |
| Kevin Kleis, D.O. | 0.000% | 1.303% |
| Joseph LaRosa, M.D. | 0.000% | 1.303% |
| William Montgomery, M.D. | 0.000% | 1.303% |
| Michael Okoli, M.D. | 0.000% | 1.303% |
| Amar Parikh, M.D. | 0.000% | 1.303% |
| Daniil Polishchuk, M.D. | 0.000% | 1.303% |
| Luke Rigolosi, M.D. | 0.000% | 1.303% |
| Kevin Rosas, M.D. | 0.000% | 1.303% |
| Laura Scordino, M.D. | 0.000% | 1.303% |
| George Silver, M.D. | 0.000% | 1.303% |
| W. James Smith, M.D. | 0.000% | 1.303% |
| Tory Speert, D.O. | 0.000% | 1.303% |
| Matthew Stein, M.D. | 0.000% | 1.303% |
| Adam Suslak, M.D. | 0.000% | 1.303% |
| John Whalen, M.D. | 0.000% | 1.303% |
| Total | 0.000% | 49.500% |

Note: Proposed indirect percentages do not equal exactly 49.500%, due to rounding.

OrthopedicsNY, LLP

Direct Partnership Interest in OrthopedicsNY, LLP:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J David Abraham, M.D. | 2.941% | 2.941% |
| James Alfandre, M.D. | 2.941% | 2.941% |
| Farrukh Ansari, M.D. | 2.941% | 2.941% |
| Eric Aronowitz, M.D. | 2.941% | 2.941% |
| James Boler, M.D. | 2.941% | 2.941% |
| Daniel Bowman, M.D. | 2.941% | 2.941% |
| Charles Buttaci, D.O. | 2.941% | 2.941% |
| Frank Congiusta, M.D. | 2.941% | 2.941% |
| Mark Coseo, M.D. | 2.941% | 2.941% |
| Samuel Dellenbaugh, M.D. | 2.941% | 2.941% |
| David Dixon, M.D. | 2.941% | 2.941% |
| Daniel Donovan, M.D. | 2.941% | 2.941% |
| Justin Ferrara, M.D. | 2.941% | 2.941% |
| Kyle Flik, M.D. | 2.941% | 2.941% |
| Jonathan Gainor, M.D. | 2.941% | 2.941% |
| Leonard Goldstock, M.D. | 2.941% | 2.941% |
| Thomas Jackson, M.D. | 2.941% | 2.941% |
| Lee Kaback, M.D. | 5.888% | 5.888% |
| Richard Katz, M.D. | 2.941% | 2.941% |
| Kevin Kleis, D.O. | 2.941% | 2.941% |
| Joseph LaRosa, M.D. | 2.941% | 2.941% |
| William Montgomery, M.D. | 2.941% | 2.941% |
| Amar Parikh, M.D. | 2.941% | 2.941% |
| Daniil Polishchuk, M.D. | 2.941% | 2.941% |
| Luke Rigolosi, M.D. | 2.941% | 2.941% |
| Kevin Rosas, M.D. | 2.941% | 2.941% |
| Laura Scordino, M.D. | 2.941% | 2.941% |
| George Silver, M.D. | 2.941% | 2.941% |
| W. James Smith, M.D. | 2.941% | 2.941% |
| Tory Speert, D.O. | 2.941% | 2.941% |
| Matthew Stein, M.D. | 2.941% | 2.941% |
| Adam Suslak, M.D. | 2.941% | 2.941% |
| John Whalen, M.D. | 2.941% | 2.941% |
| Total | 100.000% | 100.000% |

OrthopedicsNY, LLP

Total Indirect Membership Interest in Everett Road ASC, LLC:

| | CURRENT | PROPOSED |
|--------------------------|----------------------------|----------------------------|
| Partners | Percentage Interest | Percentage Interest |
| J. David Abraham, M.D. | 0.000% | 0.485% |
| James Alfandre, M.D. | 0.000% | 0.485% |
| Farrukh Ansari, M.D. | 0.000% | 0.485% |
| Eric Aronowitz, M.D. | 0.000% | 0.485% |
| James Boler, M.D. | 0.000% | 0.485% |
| Daniel Bowman, M.D. | 0.000% | 0.485% |
| Charles Buttaci, D.O. | 0.000% | 0.485% |
| Frank Congiusta, M.D. | 0.000% | 0.485% |
| Mark Coseo, M.D. | 0.000% | 0.485% |
| Samuel Dellenbaugh, M.D. | 0.000% | 0.485% |
| David Dixon, M.D. | 0.000% | 0.485% |
| Daniel Donovan, M.D. | 0.000% | 0.485% |
| Justin Ferrara, M.D. | 0.000% | 0.485% |
| Kyle Flik, M.D. | 0.000% | 0.485% |
| Jonathan Gainor, M.D. | 0.000% | 0.485% |
| Leonard Goldstock, M.D. | 0.000% | 0.485% |
| Thomas Jackson, M.D. | 0.000% | 0.485% |
| Lee Kaback, M.D. | 0.000% | 0.970% |
| Richard Katz, M.D. | 0.000% | 0.485% |
| Kevin Kleis, D.O. | 0.000% | 0.485% |
| Joseph LaRosa, M.D. | 0.000% | 0.485% |
| William Montgomery, M.D. | 0.000% | 0.485% |
| Amar Parikh, M.D. | 0.000% | 0.485% |
| Daniil Polishchuk, M.D. | 0.000% | 0.485% |
| Luke Rigolosi, M.D. | 0.000% | 0.485% |
| Kevin Rosas, M.D. | 0.000% | 0.485% |
| Laura Scordino, M.D. | 0.000% | 0.485% |
| George Silver, M.D. | 0.000% | 0.485% |
| W. James Smith, M.D. | 0.000% | 0.485% |
| Tory Speert, D.O. | 0.000% | 0.485% |
| Matthew Stein, M.D. | 0.000% | 0.485% |
| Adam Suslak, M.D. | 0.000% | 0.485% |
| John Whalen, M.D. | 0.000% | 0.485% |
| Total | 0.000% | 16.500% |

Note: Proposed percentages do not equal exactly 16.500%, due to rounding.

EVERETT ROAD ASC, LLC

Pro Forma Balance Sheet (AS OF 1/1/26)

ASSETS

CURRENT ASSETS:

| | | |
|--|----|-----------|
| Cash and Cash Equivalents | \$ | 2,444,450 |
| Accounts receivable, net of allowance for credit loss of \$162,491 | | 2,419,273 |
| Medical supplies inventory, net | | 401,716 |
| Prepaid expenses | | 8,615 |

Total Current Assets 5,274,054

| | |
|-----------------------------|-----------|
| PROPERTY AND EQUIPMENT, net | 3,238,621 |
| RIGHT OF USE ASSETS | 5,217,767 |

Total Assets **\$ 13,730,442**

LIABILITIES AND MEMBERS' EQUITY

CURRENT LIABILITIES:

| | | |
|---------------------------------------|----|-----------|
| Accounts payable and accrued expenses | \$ | 1,193,532 |
| Current portion of long-term debt | | 1,012,529 |
| Current portion of lease liabilities | | 562,254 |

Total Current Liabilities 2,768,315

| | |
|---|-----------|
| LONG-TERM DEBT, net of current portion | 3,865,404 |
| LONG-TERM LEASE LIABILITIES, net of current portion | 4,629,747 |

Total Liabilities 11,263,466

Members' Equity 2,466,976

TOTAL LIABILITIES AND MEMBERS' EQUITY **\$ 13,730,442**

This Balance Sheet is based on the Working Capital requirements for this project and the Balance Sheet as of 12/31/23

EVERETT ROAD AMBULATORY SURGERY CENTER, LLC
BALANCE SHEET
December 31, 2023

ASSETS

CURRENT ASSETS

| | |
|---|------------|
| Cash | \$ 288,039 |
| Accounts receivable, net of allowance for credit losses of \$162,491 | 2,419,273 |
| Medical supplies inventory, net | 401,716 |
| Prepaid expenses | 8,615 |
| Total current assets | 3,117,643 |

PROPERTY AND EQUIPMENT, net

3,238,621

RIGHT OF USE ASSETS

5,217,767

Total assets

\$ 11,574,031

LIABILITIES AND MEMBERS' EQUITY

CURRENT LIABILITIES

| | |
|---------------------------------------|--------------|
| Accounts payable and accrued expenses | \$ 1,193,532 |
| Current portion of long-term debt | 1,012,529 |
| Current portion of lease liabilities | 562,254 |
| Total current liabilities | 2,768,315 |

LONG-TERM DEBT, net of current portion

3,865,404

LONG-TERM LEASE LIABILITIES, net of current portion

4,629,747

Total liabilities

11,263,466

MEMBERS' EQUITY

310,565

Total liabilities and members' equity

\$ 11,574,031

EVERETT ROAD AMBULATORY SURGERY CENTER, LLC
STATEMENT OF OPERATIONS
Year Ended December 31, 2023

OPERATING REVENUES

| | |
|-----------------------------|-------------------|
| Net patient service revenue | \$ 17,051,390 |
| Other income | 109,580 |
| Total operating revenues | <u>17,160,970</u> |

OPERATING EXPENSES

| | |
|--|-------------------|
| Payroll and benefits | 3,613,810 |
| Medical supplies | 2,238,522 |
| Implants | 4,232,015 |
| General and administrative | 1,149,918 |
| Purchased services | 180,607 |
| Professional fees | 369,052 |
| Credit loss | 162,491 |
| Rent | 545,362 |
| Depreciation and amortization | 1,112,435 |
| Interest - financing lease obligations | 204,442 |
| Total operating expenses | <u>13,808,654</u> |

| | |
|----------------------------|------------------|
| Net income from operations | <u>3,352,316</u> |
|----------------------------|------------------|

NON-OPERATING EXPENSES

| | |
|------------------------------|----------------|
| Taxes | 5,484 |
| Interest | 240,595 |
| Total non-operating expenses | <u>246,079</u> |

| | |
|------------|---------------------|
| Net income | <u>\$ 3,106,237</u> |
|------------|---------------------|

**Everett Rd Surg Center (ERASC)
Balance Sheet - Comparative**

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | 01/01/2024 Through 12/31/2024 | |
|-------------------------------------|-------------------------------------|-------------------------------------|----------------------------------|--------------|
| | | | Period Diff | Period % Var |
| Assets | | | | |
| Current Assets | | | | |
| Cash and Cash Equivalents | 1,563,155 | 288,039 | 1,275,116 | 443 % |
| Intercompany Receivable | (20,669) | (29,628) | 8,959 | (30) % |
| Total Current Assets | 1,542,486 | 258,411 | 1,284,075 | 497 % |
| Fixed Assets, Net | | | | |
| Fixed Assets | 7,114,768 | 7,026,693 | 88,074 | 1 % |
| Accumulated Depreciation | 5,188,534 | 6,410,671 | (1,222,138) | (19) % |
| Total Fixed Assets, Net | 1,926,234 | 616,022 | 1,310,212 | 213 % |
| Other Assets | | | | |
| Other Assets | 2,086 | 361,310 | (359,223) | (99) % |
| Total Other Assets | 2,086 | 361,310 | (359,223) | (99) % |
| Total Assets | \$ 3,470,806 | \$ 1,235,743 | \$ 2,235,064 | 181 % |
| Liabilities and Equity | | | | |
| Current Liabilities | | | | |
| Capital Lease Obligation | 27,169 | 39,003 | (11,833) | (30) % |
| Total Current Liabilities | 27,169 | 39,003 | (11,833) | (30) % |
| Long Term Liabilities | | | | |
| Loans | 3,573,180 | 4,497,040 | (923,860) | (21) % |
| Total Long Term Liabilities | 3,573,180 | 4,497,040 | (923,860) | (21) % |
| Other Liabilities | | | | |
| Other Liabilities | 8,226 | 1,268 | 6,957 | 549 % |
| Total Other Liabilities | 8,226 | 1,268 | 6,957 | 549 % |
| Stockholders Equity | | | | |
| Partners Equity | (4,623,759) | (6,561,537) | 1,937,778 | (30) % |
| Net Income (Loss) | 4,485,990 | 3,259,969 | 1,226,022 | 38 % |
| Total Stockholders Equity | (137,769) | (3,301,568) | 3,163,800 | (96) % |
| Total Liabilities and Equity | \$ 3,470,806 | \$ 1,235,743 | \$ 2,235,064 | 181 % |

**Everett Rd Surg Center (ERASC)
Profit and Loss - YTD Comparative**

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|-----------------|--------------|
| Revenue | | | | |
| Revenue - Services | 20,103,397.54 | 15,779,858.83 | 4,323,538.71 | 27 % |
| Total Revenue | 20,103,397.54 | 15,779,858.83 | 4,323,538.71 | 27 % |
| Cost of Revenue | | | | |
| Cost of Goods Sold | 8,389,712.21 | 6,700,557.86 | 1,689,154.35 | 25 % |
| Total Cost of Revenue | 8,389,712.21 | 6,700,557.86 | 1,689,154.35 | 25 % |
| Gross Profit | 11,713,685.33 | 9,079,300.97 | 2,634,384.36 | 29 % |
| Operating Expenses | | | | |
| General and Administrative Expenses | | | | |
| Business Licenses and Permits | 1,502.20 | 2,209.00 | (706.80) | (32) % |
| Copying and Printing | 3,750.55 | 2,744.52 | 1,006.03 | 37 % |
| Due and Subscriptions | 3,223.00 | 3,507.68 | (284.68) | (8) % |
| Education | 874.99 | 575.00 | 299.99 | 52 % |
| Travel, Meals and Entertainment | | | | |
| Travel Expenses | 0.00 | 2,445.04 | (2,445.04) | (100) % |
| Meals and Entertainment | 17,338.06 | 18,662.73 | (1,324.67) | (7) % |
| Total Travel, Meals and Entertainment | 17,338.06 | 21,107.77 | (3,769.71) | (18) % |
| Office Supplies | 9,941.27 | 12,402.89 | (2,461.62) | (20) % |
| Postage and Delivery | 7,294.62 | 13,469.10 | (6,174.48) | (46) % |
| Total General and Administrative Expenses | 43,924.69 | 56,015.96 | (12,091.27) | (22) % |
| Marketing and Advertising Expenses | | | | |
| Advertising and Promotion | 1,905.60 | 943.83 | 961.77 | 102 % |
| Telecommunication | 5,057.01 | 5,199.71 | (142.70) | (3) % |
| Total Marketing and Advertising Expenses | 6,962.61 | 6,143.54 | 819.07 | 13 % |
| Depreciation and Amortization Expense | | | | |
| Depreciation | 1,051,495.95 | 17,580.00 | 1,033,915.95 | 5,881 % |
| Amortization | 4,398.84 | 32,846.00 | (28,447.16) | (87) % |

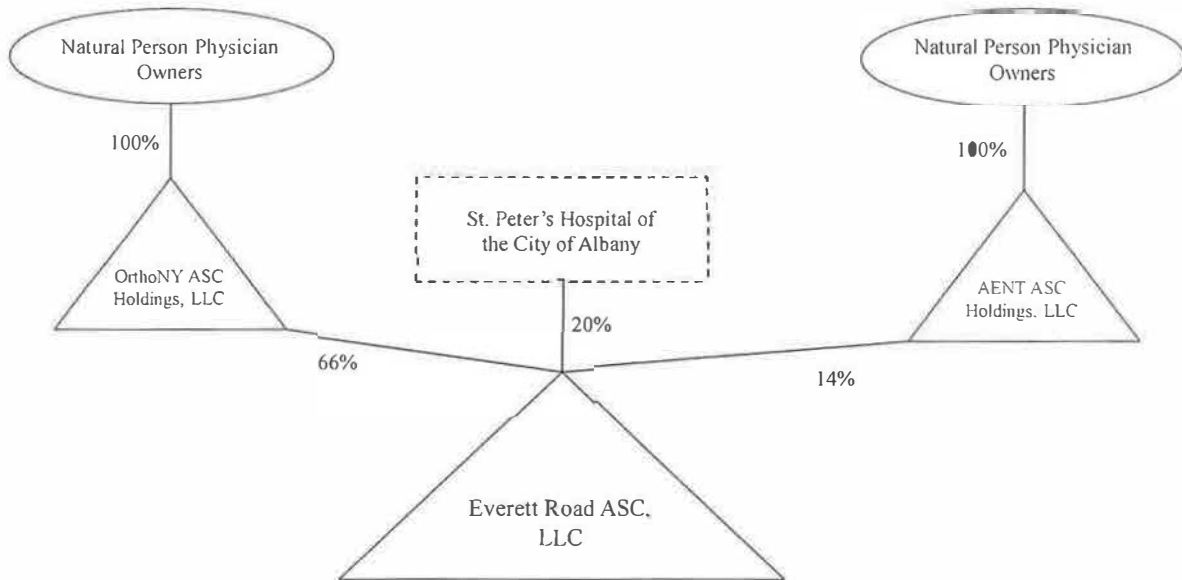
**Everett Rd Surg Center (ERASC)
Profit and Loss - YTD Comparative**

| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|---|-------------------------------------|-------------------------------------|-----------------|--------------|
| Total Depreciation and Amortization Expense | 1,055,894.79 | 50,426.00 | 1,005,468.79 | 1,994 % |
| Payroll and Related Expenses | | | | |
| Benefits | 199,184.79 | 144,555.54 | 54,629.25 | 38 % |
| Health Insurance | 204,158.27 | 336,224.84 | (132,066.57) | (39) % |
| Payroll Taxes | 257,930.58 | 236,806.74 | 21,123.84 | 9 % |
| Salary and Wages | 3,220,802.22 | 2,904,265.89 | 316,536.33 | 11 % |
| Total Payroll and Related Expense | 3,882,075.86 | 3,621,853.01 | 260,222.85 | 7 % |
| Utilities and Facilities | | | | |
| Equipment Rental | 342,431.68 | 262,231.63 | 80,200.05 | 31 % |
| Facilities | 83,958.53 | 82,942.23 | 1,016.30 | 1 % |
| Rent | 480,778.59 | 467,628.84 | 13,149.75 | 3 % |
| Repairs and Maintenance | 55,832.14 | 31,860.86 | 23,971.28 | 75 % |
| Utilities | 164,396.84 | 172,106.31 | (7,709.47) | (4) % |
| Total Utilities and Facilities | 1,127,397.78 | 1,016,769.87 | 110,627.91 | 11 % |
| Operating and Maintenance Expenses | | | | |
| Intercompany Expense | 236,391.96 | 278,212.36 | (41,820.40) | (15) % |
| Professional Services | 602,627.14 | 425,704.85 | 176,922.29 | 42 % |
| Software and Maintenance | 176,547.67 | 112,254.69 | 64,292.98 | 57 % |
| Total Operating and Maintenance Expenses | 1,015,566.77 | 816,171.90 | 199,394.87 | 24 % |
| Management Fees | | | | |
| Management Fees | 85.86 | 0.00 | 85.86 | 100 % |
| Total Management Fees | 85.86 | 0.00 | 85.86 | 100 % |
| Insurance | | | | |
| Insurance | 59,026.55 | 47,981.68 | 11,044.87 | 23 % |
| Taxes | 5,797.76 | 2,483.84 | 3,313.92 | 133 % |
| Total Insurance | 64,824.31 | 50,465.52 | 14,358.79 | 28 % |
| Total Operating Expenses | 7,196,732.67 | 5,617,845.80 | 1,578,886.87 | 28 % |
| Other Income (Expense) | | | | |

**Everett Rd Surg Center (ERASC)
Profit and Loss - YTD Comparative**

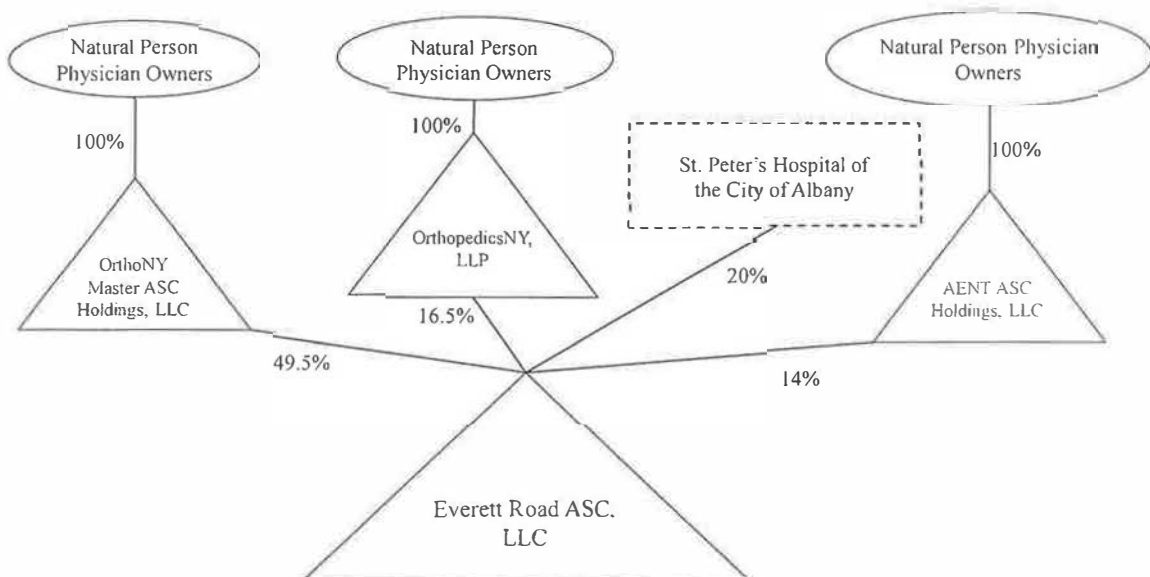
| | 01/01/2024 Through 12/31/2024 | 01/01/2023 Through 12/31/2023 | Difference (\$) | Variance (%) |
|------------------------------|-------------------------------------|-------------------------------------|------------------------|--------------|
| Other Income | | | | |
| Other Income | 141,330.02 | 109,580.41 | 31,749.61 | 29 % |
| Total Other Income | 141,330.02 | 109,580.41 | 31,749.61 | 29 % |
| Other Expense | | | | |
| Interest Expenses | 156,590.54 | 190,276.39 | (33,685.85) | (18) % |
| Other Expenses | 12,368.24 | 117,790.82 | (105,422.58) | (89) % |
| Total Other Expense | (168,958.78) | (308,067.21) | 139,108.43 | (45) % |
| Total Other Income (Expense) | (27,628.76) | (198,486.80) | 170,858.04 | (86) % |
| Income Taxes | | | | |
| State and Local Taxes | 3,333.60 | 3,000.00 | 333.60 | 11 % |
| Total Income Taxes | 3,333.60 | 3,000.00 | 333.60 | 11 % |
| Net Income (Loss) | \$ 4,485,990.30 | \$ 3,259,968.37 | \$ 1,226,021.93 | 38 % |

Current Structure – Everett Road ASC, LLC



1

Post-Transaction Structure – Everett Road ASC, LLC



MEMO

TO: CON Project File
RE: CON Project # 241290
DATE: 10/28/24

Service Location: 200 Madison Ave., Elmira, NY 14901

Description: Convert ownership of Elmira Pediatrics and Eastside Medical from Arnot Health to Cayuga Community Services, Inc. (CCS). Cayuga Community Services, Inc. (CCS) is currently in the process of working with health systems in Chemung and surrounding counties to convert their primary care practices to Cayuga Community Services, Inc. (CCS) for ownership and operation.

Project Capital Cost: \$0.00

Community Need: There is a continued need for Primary Care services in rural communities.

Projected Changes to Community Access: This transfer will allow the clinic(s) to continue operating as is. There is no mention of changes and/or benefits to access/quality of care in the application with this transfer.

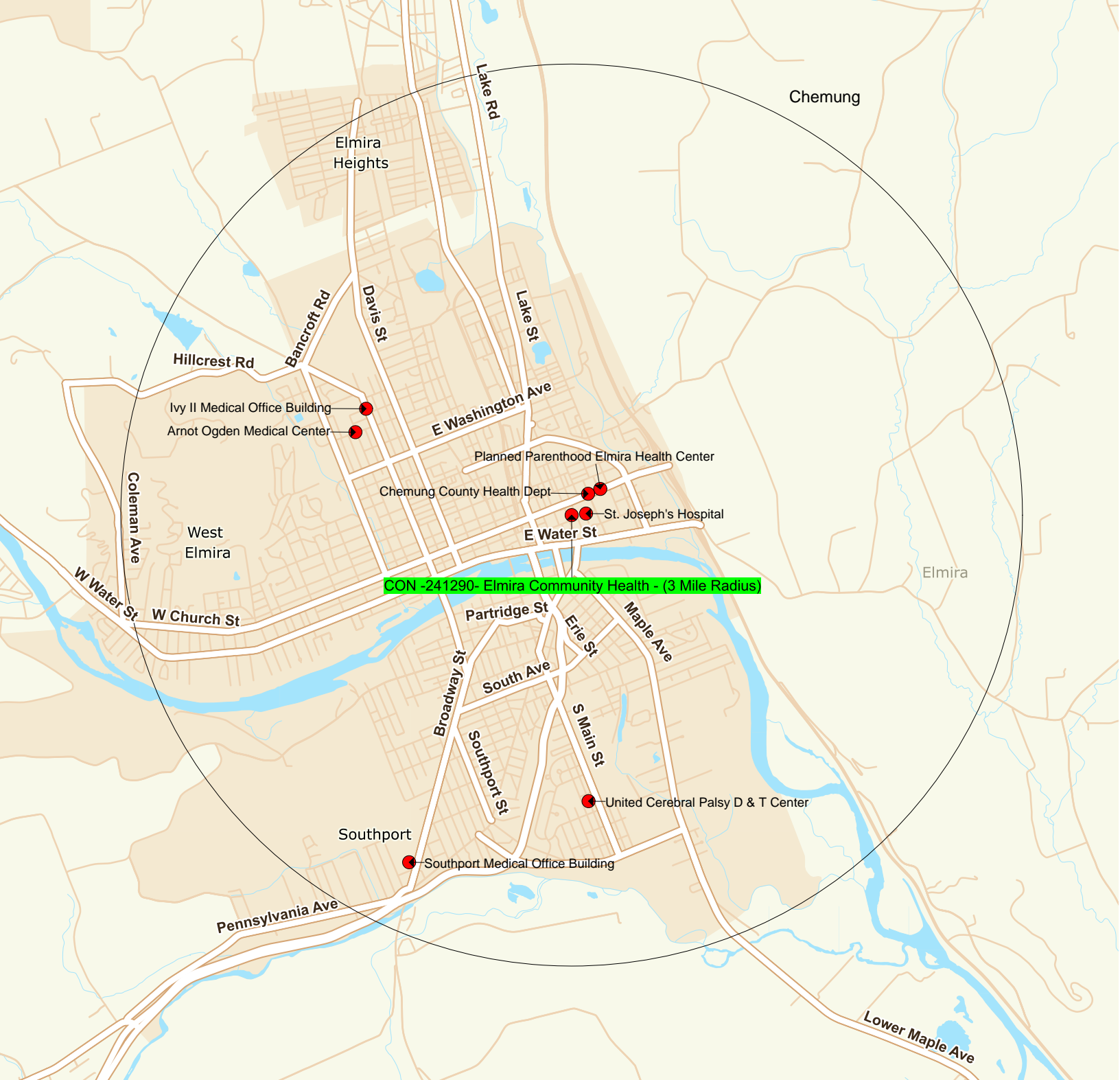
Given the above findings, staff recommend approval of the application to transfer ownership of Elmira Pediatrics and Eastside Medical from Arnot Health to Cayuga Community Services, Inc. (CCS).

Recommendation: Approval

Contingencies: None

Conditions: None

Comments: None



Facilities listed on the map provide one or all of the services proposed by the new facility highlighted in green within a 3 mile radius.
Services Proposed: Medical Services - Primary Care, Dental O/P.

CAYUGA HEALTH SYSTEM, INC.

CON#241290

Attachment A

**CONSOLIDATED BALANCE SHEETS
DECEMBER 31, 2023 and 2022**

| | <u>2023</u> | <u>2022</u> |
|--|-----------------------|-----------------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and cash equivalents | \$ 12,362,490 | \$ 8,556,890 |
| Restricted cash | 1,026,468 | - |
| Custodial accounts | 109,617 | 117,033 |
| Short-term investments | 53,937 | 77,711 |
| Patient accounts receivable, net of allowance for credit losses of \$8,419,346 and \$8,089,303 at December 31, 2023 and 2022, respectively | 35,521,476 | 37,646,334 |
| Inventories | 12,809,451 | 12,877,998 |
| Prepays and other current assets | <u>25,907,855</u> | <u>16,589,078</u> |
| Total current assets | 87,791,294 | 75,865,044 |
| INVESTMENTS | 111,143,164 | 101,856,048 |
| PROPERTY, PLANT AND EQUIPMENT, net | 145,525,895 | 130,642,448 |
| BENEFICIAL INTEREST IN CHARITABLE REMAINDER TRUST | 1,288,654 | 1,168,775 |
| OPERATING LEASE RIGHT OF USE ASSET | 80,216,425 | 19,645,109 |
| BENEFICIAL INTEREST IN NET ASSETS OF FOUNDATION | 8,178,544 | 9,051,814 |
| OTHER ASSETS, net of current portion | <u>28,876,646</u> | <u>24,060,063</u> |
| Total assets | <u>\$ 463,020,622</u> | <u>\$ 362,289,301</u> |
| LIABILITIES, NET ASSETS AND MEMBERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Current portion of long-term borrowings | \$ 14,136,009 | \$ 1,553,341 |
| Current portion of operating lease liability | 3,677,636 | 2,741,633 |
| Accounts payable | 37,917,838 | 21,025,540 |
| Current portion of accrued payroll, taxes and other expenses | 31,897,686 | 27,395,710 |
| Custodial accounts | 109,617 | 117,033 |
| CARES funding advances | - | 1,472,072 |
| Current portion of accrued postretirement cost | 444,942 | 512,322 |
| Current portion of due to third-party payors | <u>13,696,455</u> | <u>12,774,102</u> |
| Total current liabilities | <u>101,880,183</u> | <u>67,591,753</u> |
| OTHER LIABILITIES: | | |
| Long-term borrowings, net of current portion | 18,892,983 | 20,659,618 |
| Operating lease liability, net of current portion | 76,781,432 | 17,096,566 |
| Other accrued liabilities | 11,283,625 | 29,300 |
| Accrued pension cost | 6,512,126 | 8,049,750 |
| Accrued postretirement cost, net of current portion | 8,654,687 | 8,982,903 |
| Due to third-party payors, net of current portion | <u>15,978,073</u> | <u>15,818,899</u> |
| Total other liabilities | <u>138,102,926</u> | <u>70,637,036</u> |
| Total liabilities | <u>239,983,109</u> | <u>138,228,789</u> |
| NET ASSETS AND MEMBERS' EQUITY: | | |
| Net asset without donor restrictions | 206,370,989 | 215,265,151 |
| Net assets with donor restrictions | 8,157,397 | 8,795,361 |
| Members' equity | <u>8,509,127</u> | <u>-</u> |
| Total net assets and members' equity | <u>223,037,513</u> | <u>224,060,512</u> |
| Total liabilities and net assets and members' equity | <u>\$ 463,020,622</u> | <u>\$ 362,289,301</u> |

CAYUGA HEALTH SYSTEM, INC.

**CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022**

| | <u>2023</u> | <u>2022</u> |
|---|---------------------|---------------------|
| OPERATING REVENUE: | | |
| Patient service revenue | \$ 348,340,307 | \$ 338,244,037 |
| Other operating revenue | 35,130,345 | 28,925,680 |
| Grant revenue | 5,763,131 | 12,411,263 |
| Net assets released from restrictions used for operations | <u>3,557,174</u> | <u>1,629,010</u> |
| Total operating revenue | <u>392,790,957</u> | <u>381,209,990</u> |
| OPERATING EXPENSES: | | |
| Salaries and wages | 149,968,171 | 135,513,593 |
| Employee benefits | 48,503,782 | 47,417,448 |
| Supplies and other expenses | 72,737,805 | 66,266,496 |
| Professions services - CMA | 34,535,537 | 37,501,326 |
| Professional expenses | 43,966,018 | 31,155,693 |
| Contracted services | 33,006,679 | 32,841,885 |
| Fixed expenses | 14,437,263 | 11,913,164 |
| Credit loss expense | 1,123,101 | 1,093,314 |
| Other direct expenses | 7,911,443 | 7,938,799 |
| Depreciation | 14,132,672 | 14,291,477 |
| Interest | <u>836,271</u> | <u>655,138</u> |
| Total operating expenses | <u>421,158,742</u> | <u>386,588,333</u> |
| Net loss from operations | (28,367,785) | (5,378,343) |
| INTEREST AND DIVIDEND INCOME, net of external and direct fees | 4,628,650 | 3,935,547 |
| OTHER INCOME | 155,414 | 16,307 |
| UNREALIZED GAIN (LOSS) ON INVESTMENTS, net | 11,962,434 | (20,579,756) |
| REALIZED LOSS ON INVESTMENTS, net | <u>(945,054)</u> | <u>(594,617)</u> |
| DEFICIENCY OF REVENUE OVER EXPENSES | <u>(12,566,341)</u> | <u>(22,600,862)</u> |

**Cayuga Health System
Balance Sheet
December 2024**

| | Unaudited Current Month 12/31/2024 | Unaudited Prior Yr End 12/31/2023 | Increase (Decrease) |
|---|--|---|------------------------|
| Current assets: | | | |
| Cash and cash equivalents | 18,667,702 | 12,362,490 | 6,305,212 |
| Patient accounts receivable, net | 50,434,994 | 35,521,476 | 14,913,518 |
| Inventories | 13,259,724 | 12,809,451 | 450,273 |
| Prepaid expenses and other assets | 14,799,305 | 25,907,855 | (11,108,550) |
| Due (To) / From Affiliate | 1,045,595 | 0 | 1,045,595 |
| Total Current Assets | 98,207,320 | 86,601,272 | 11,606,048 |
| Assets limited as to use: | | | |
| Investments | 83,860,165 | 77,158,986 | 6,701,179 |
| Funds whose use is Limited-Grants | 273,953 | 1,190,022 | (916,069) |
| Long Term Investments | 17,861,515 | 16,300,889 | 1,560,626 |
| Restricted Assets-Trust | 1,401,826 | 1,288,654 | 113,172 |
| Total Limited Use and Restricted Assets | 19,537,295 | 17,683,289 | 1,854,006 |
| Property, plant & equipment, net | 169,181,447 | 145,525,895 | 23,655,552 |
| Beneficial interest in assets of Foundation | 9,778,112 | 8,178,545 | 1,599,567 |
| Right of Use Asset | 72,230,242 | 80,216,425 | (7,986,183) |
| Other assets, net of current portion | 27,786,262 | 28,876,646 | (1,090,384) |
| TOTAL ASSETS | 480,580,843 | 463,020,623 | 17,560,220 |
| Current Liabilities: | | | |
| Current portion of long-term debt | 651,843 | 14,136,009 | (13,484,166) |
| Notes and Loans Payable (LOC) | 0 | 0 | 0 |
| Less: Unamortized Loan Costs | 0 | 0 | 0 |
| Accounts payable | 47,412,574 | 37,917,838 | 9,494,736 |
| Accrued payroll, taxes and other expenses | 33,105,586 | 30,752,230 | 2,353,356 |
| Accrued Benefits | 1,223,845 | 1,145,456 | 78,389 |
| Current portion of lease liabilities | 3,288,718 | 3,677,636 | (388,918) |
| Current portion of accrued postretirement cost | 444,942 | 444,942 | 0 |
| Current portion of due to third-party payers | 17,403,559 | 13,696,455 | 3,707,104 |
| Custodial Account | 176,100 | 109,617 | 66,483 |
| Total Current Liabilities | 103,707,166 | 101,880,183 | 1,826,983 |
| Other Liabilities: | | | |
| Long-term debt, net of current portion | 31,197,762 | 18,892,983 | 12,304,779 |
| Long-term lease liability | 69,327,569 | 76,781,432 | (7,453,863) |
| Accrued pension cost | 0 | 6,512,126 | (6,512,126) |
| Accrued postretirement cost, net of current portion | 9,511,894 | 8,654,687 | 857,207 |
| Due to third-party payers, net of current portion | 19,294,107 | 15,978,073 | 3,316,034 |
| Other Accrued Liabilities | 0 | 11,283,625 | 0 |
| Total Other Liabilities | 129,331,332 | 138,102,926 | (8,771,594) |
| TOTAL LIABILITIES | 233,038,498 | 239,983,109 | (6,944,611) |
| Net Assets: | | | |
| Net Income/(Loss) | | 1,438,849 | (1,438,849) |
| Net Assets without Restrictions | 237,212,814 | 213,441,267 | 23,771,547 |
| Net Assets with Restrictions | 10,329,530 | 8,157,397 | 2,172,133 |
| TOTAL NET ASSETS | 247,542,344 | 223,037,513 | 24,504,831 |
| TOTAL LIABILITIES AND NET ASSETS | 480,580,843 | 463,020,622 | 17,560,221 |

Cayuga Health System
Statement of Operations
December 2024

CON#241290
Attachment B Cont.

| CURRENT MONTH | | | | YEAR-TO-DATE | | | | | | |
|--|----------------------|------------------------------------|----------|-----------------------------|----------|-----------------------------|-----------------------------|------------------------------------|----------|----------|
| Actual 12/31/2024 | Budget 12/31/2024 | Positive (Negative) Variance | % Var | Prior Year 12/31/2023 | % Var | YTD Actual 12/31/2024 | YTD Budget 12/31/2024 | Positive (Negative) Variance | % Var | % Var |
| Unrestricted Revenue & Other Support: | | | | | | | | | | |
| Net Patient Revenues: | | | | | | | | | | |
| 31,981,922 | 31,324,045 | 657,876 | 2% | 40,065,052 | 20% | 406,336,791 | 392,669,053 | 13,667,738 | 3% | 17% |
| Net Patient Service Revenue | | | | | | | | | | |
| 5,918,080 | 5,172,445 | 745,635 | 14% | 347,747 | 1602% | 58,655,315 | 43,246,541 | 15,408,774 | 36% | 32% |
| Other Operating Revenue | | | | | | | | | | |
| 37,900,002 | 36,496,490 | 1,403,512 | 4% | 40,412,799 | -6% | 464,992,105 | 435,915,594 | 29,076,511 | 7% | 19% |
| Total Operating Revenues | | | | | | | | | | |
| Operating Expenses: | | | | | | | | | | |
| 14,150,872 | 13,850,145 | (300,727) | -2% | 13,424,810 | -5% | 163,408,587 | 165,030,006 | 1,621,419 | 1% | 0% |
| Salaries and Wages | | | | | | | | | | |
| 5,698,064 | 4,413,814 | (1,284,250) | -29% | 3,365,536 | -69% | 55,546,499 | 54,953,791 | (592,708) | -1% | 0% |
| Employee Benefits | | | | | | | | | | |
| 3,406,971 | 2,953,288 | (453,683) | -15% | 3,556,382 | 4% | 39,749,154 | 36,091,279 | (3,657,875) | -10% | -10% |
| Professional Expenses | | | | | | | | | | |
| 755,100 | 666,612 | (88,488) | -13% | 760,740 | 1% | 8,199,666 | 8,015,246 | (184,420) | -2% | -6% |
| Professional Expenses-PSA | | | | | | | | | | |
| 4,959,101 | 3,839,729 | (1,119,372) | -29% | 4,113,200 | -21% | 39,736,151 | 41,025,633 | 1,289,482 | 3% | -15% |
| Professional Services-CMA | | | | | | | | | | |
| 4,258,554 | 3,630,245 | (628,309) | -17% | 3,800,841 | -12% | 43,983,315 | 44,760,969 | 777,654 | 2% | -13% |
| Supplies | | | | | | | | | | |
| 1,068,755 | 2,875,732 | 1,806,977 | 63% | 3,357,028 | 68% | 37,317,699 | 34,508,963 | (2,808,736) | -8% | -11% |
| Pharmaceuticals | | | | | | | | | | |
| 4,503,177 | 3,265,849 | (1,237,328) | -38% | 1,638,812 | -175% | 48,656,999 | 41,082,164 | (7,574,835) | -18% | -47% |
| Contracted Expenses | | | | | | | | | | |
| 1,670,900 | 1,599,853 | (71,047) | -4% | 1,073,837 | -56% | 19,873,531 | 18,935,777 | (937,754) | -5% | -38% |
| Fixed Expenses | | | | | | | | | | |
| 834,507 | 535,518 | (298,989) | -56% | 992,360 | 16% | 6,994,723 | 6,352,357 | (642,366) | -10% | 12% |
| Other Expenses | | | | | | | | | | |
| 1,910,721 | 1,677,664 | (233,057) | -14% | 1,069,001 | -79% | 16,180,882 | 18,231,278 | 2,050,396 | 11% | -14% |
| Depreciation | | | | | | | | | | |
| (82,514) | (185,283) | (102,769) | 55% | 61,825 | 233% | 1,049,214 | 1,262,392 | 213,178 | 17% | -25% |
| Interest and Amortization | | | | | | | | | | |
| 43,134,208 | 39,123,166 | (4,011,042) | -10% | 37,214,372 | -16% | 480,696,419 | 470,249,855 | (10,446,564) | -2% | -14% |
| Total Operating Expenses | | | | | | | | | | |
| (5,234,206) | (2,626,676) | (2,607,530) | -99% | 3,198,427 | -264% | (15,704,314) | (34,334,261) | 18,629,947 | 54% | 45% |
| Operating Income/(Loss) from Operations | | | | | | | | | | |
| -13.8% | -7.2% | | | 7.9% | | -3.4% | -7.9% | | | |
| Operating Margin | | | | | | | | | | |
| Non-Operating Revenue / (Expense): | | | | | | | | | | |
| 2,212,569 | 491,418 | 1,721,151 | 350% | 1,591,364 | 39% | 6,610,692 | 2,798,804 | 3,811,888 | 136% | 43% |
| Investment Income | | | | | | | | | | |
| 304,349 | 299,002 | 5,347 | 2% | (351,196) | -187% | 23,102,538 | 3,588,067 | 19,514,471 | 544% | 14765% |
| Other Changes | | | | | | | | | | |
| (28,806) | 2,387 | (31,193) | -1307% | (206,221) | -86% | 6,183,728 | 28,645 | 6,155,083 | 21487% | -754% |
| Realized Gains/(Losses) | | | | | | | | | | |
| (4,197,079) | 793 | (4,197,872) | -529366% | 2,741,154 | -253% | (2,508,419) | 9,517 | (2,517,936) | -26457% | -121% |
| Unrealized gain (loss) on investments | | | | | | | | | | |
| (1,708,967) | 793,600 | (2,502,567) | -315% | 3,775,101 | -145% | 33,388,539 | 6,425,033 | 26,963,506 | 420% | 111% |
| Total Non-Operating Revenue/(Expenses) | | | | | | | | | | |
| (6,943,173) | (1,833,076) | (5,110,097) | -279% | 6,973,528 | -200% | 17,684,225 | (27,909,228) | 45,593,453 | 163% | -241% |
| Excess Margin (Loss) | | | | | | | | | | |
| -18.3% | -5.0% | | | | | 3.8% | -6.4% | | | |
| 0 | 0 | - | 0% | 0 | 0% | 190,155 | 0 | 190,155 | 0% | 0% |
| Net Assets Released from Restrictions used for Capital | | | | | | | | | | |
| 0 | 0 | 0 | 0% | 0 | 0% | 190,155 | 0 | 190,155 | 0% | 0% |
| Other Changes in Unrestricted Net Assets | | | | | | | | | | |
| (6,943,173) | (1,833,076) | (5,110,097) | -279% | 6,973,528 | -200% | 17,874,380 | (27,909,228) | 45,783,608 | 164% | -242% |
| Total Changes in Unrestricted Net Assets | | | | | | | | | | |
| -18.3% | -5.0% | | | 17.3% | | 3.8% | -6.4% | | | |
| Total Profit Margin (Loss) | | | | | | | | | | |
| -13.5% | -0.9% | | | 20.1% | | 7.5% | -1.9% | | | |
| EBITA (Total Net Income) | | | | | | | | | | |
| Hospital Payor Mix (Clinic & SNF on respective tabs): | | | | | | | | | | |
| 22% | 29% | -25% | | 29% | -25% | 34% | 30% | | 13% | -7% |
| Medicare | | | | | | | | | | |
| 1% | 6% | -74% | | 31% | -95% | 10% | 6% | | 59% | 15% |
| Medicaid | | | | | | | | | | |
| 50% | 39% | 27% | | 28% | 79% | 35% | 38% | | -10% | -5% |
| Blue Cross | | | | | | | | | | |
| 25% | 21% | 16% | | 11% | 117% | 20% | 21% | | -4% | 10% |
| Commercial | | | | | | | | | | |
| 0% | 0% | -210% | | 0% | -5% | 0% | 0% | | 42% | -382% |
| Worker Comp/No Fault | | | | | | | | | | |
| 2% | 5% | -50% | | 1% | 308% | 2% | 5% | | -66% | 98% |
| Self Pay | | | | | | | | | | |
| 100% | 100% | | | 100% | | 100% | 100% | | | |

Pro Forma

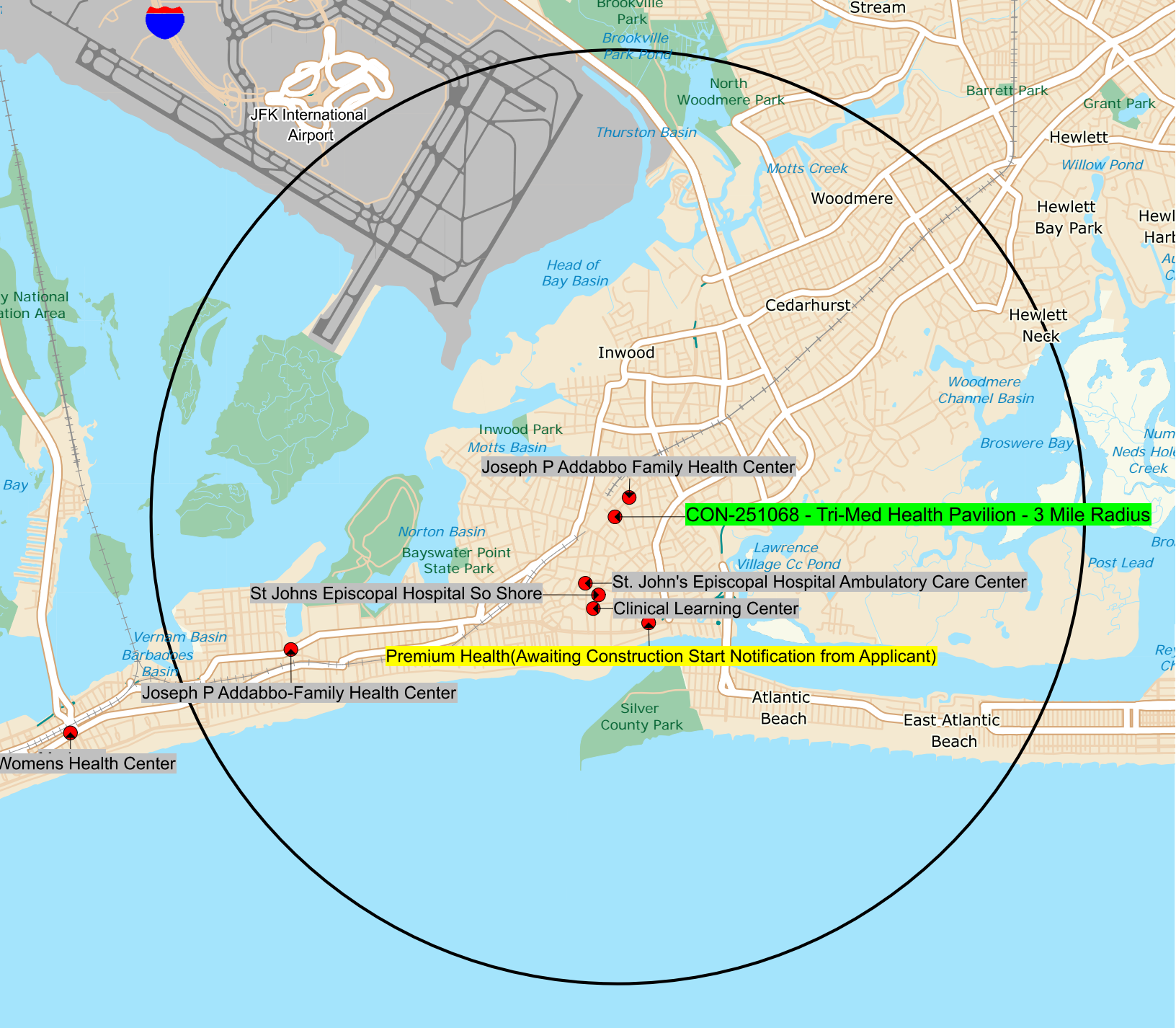
Elmira Community Health

Assets

| | |
|---|------------------|
| Loan - working capital loan 3-years estimated 4.33%rate | \$316,775 |
| Gift from CCS - working capital | \$337,780 |
| Total Assets | <u>\$654,555</u> |

Liabilities

| | |
|--------------------------------|------------------|
| Bank Loan 3-years (Rate 4.33%) | \$316,775 |
| Total Liabilities | <u>\$316,775</u> |
| Equity Position: | \$337,780 |



Facilities listed on the map provide one or all of the services proposed by the new facility highlighted in green within a 3 mile radius. Services Proposed: Medical Services - Primary Care, Other Medical Specialties, Integrated Service (MH), and Podiatry O/P.

TRI-MED HEALTH PAVILLION LLC

Pro Forma Balance Sheet

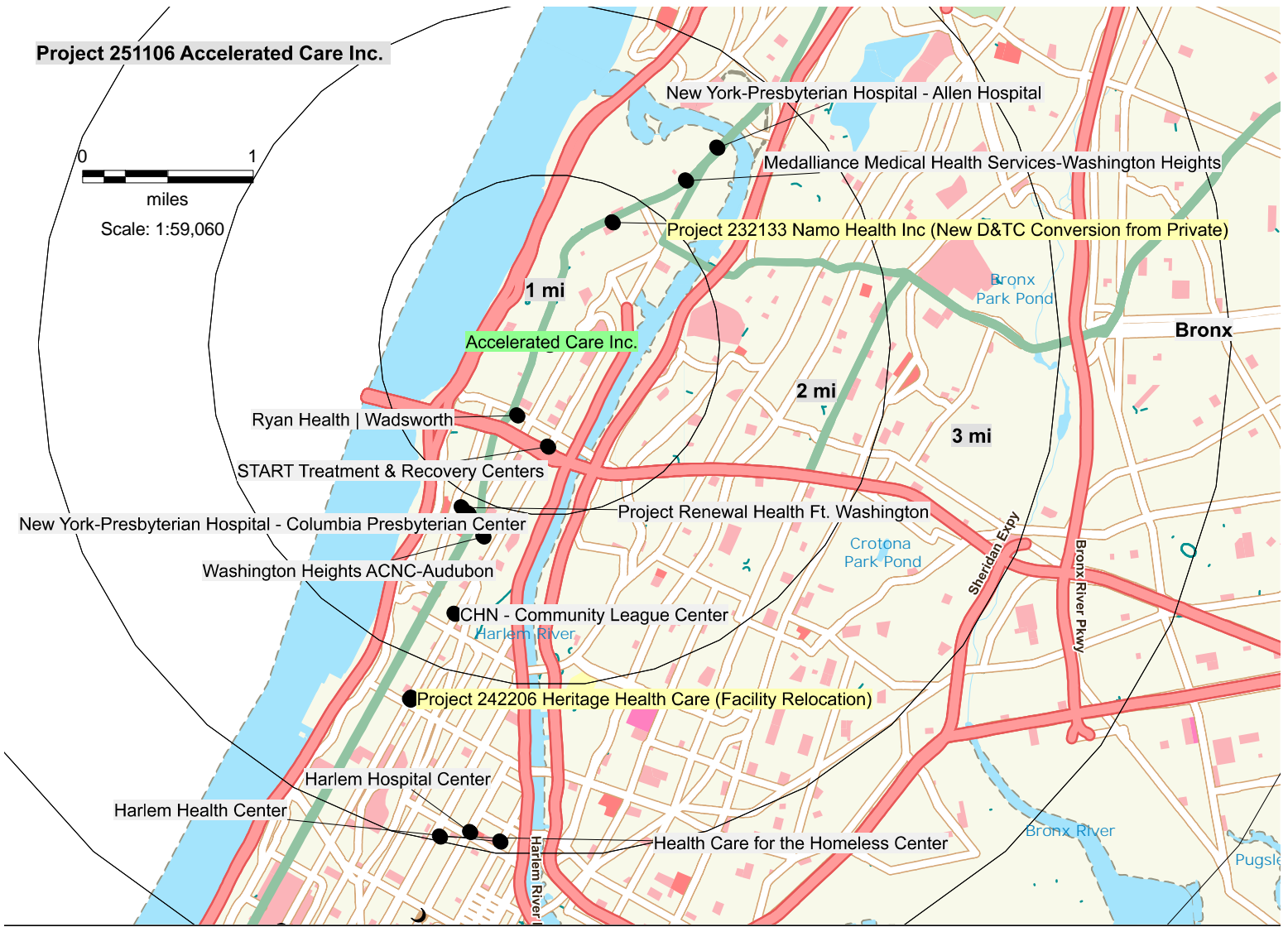
ASSETS

| | | |
|--------------------------|----|------------|
| Cash | \$ | 1,820,176 |
| Leasehold Improvement | \$ | - |
| Moveable/Fixed Equipment | \$ | 129,960 |
| Right-of-Use Asset | \$ | 10,358,392 |
| Total Assets | \$ | 12,308,528 |

LIABILITIES & MEMBERS EQUITY

| | | |
|--------------------------------------|----|------------|
| Long Term Debt | \$ | - |
| Deferred Revenue | \$ | - |
| Lease Liability | \$ | 10,358,392 |
| Total Liabilities | \$ | 10,358,392 |
| Members Equity | \$ | 1,950,136 |
| Total Liabilities and Members Equity | \$ | 12,308,528 |





Facilities listed on the map provide one or all of the services proposed by the new facility highlighted in green within a 3-mile radius. Services Proposed: Medical Services - Primary Care, Other Medical Specialties, and Podiatry O/P.

ACCELERATED CARE INC.

PRO FORMA BALANCE SHEET FOR OPERATIONS

ASSETS

| | | |
|----------------------------|----|-----------|
| Cash - Equity Contribution | \$ | 467,439 |
| Cash - Working Capital | \$ | 348,894 |
| Leasehold Improvements | \$ | 4,674,389 |

| | | |
|---------------------|-----------|------------------|
| TOTAL ASSETS | \$ | 5,490,722 |
|---------------------|-----------|------------------|

LIABILITIES AND NET ASSETS

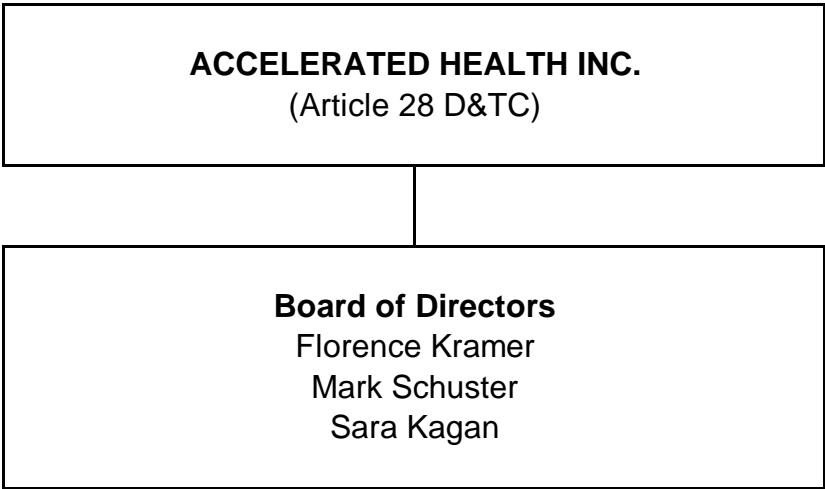
| | | |
|-----------------------------------|----|-----------|
| Subvention Loan - Working Capital | \$ | 348,893 |
| Equipment Loan | \$ | 706,950 |
| Construction Loan | \$ | 3,500,000 |

| | | |
|--------------------------|-----------|------------------|
| TOTAL LIABILITIES | \$ | 4,555,843 |
|--------------------------|-----------|------------------|

| | | |
|-------------------|-----------|----------------|
| NET ASSETS | \$ | 934,879 |
|-------------------|-----------|----------------|

| | | |
|---|-----------|------------------|
| TOTAL LIABILITIES AND NET ASSETS | \$ | 5,490,722 |
|---|-----------|------------------|

ORGANIZATIONAL CHART



BRONX RENAL SERVICES LLC

PRO FORMA BALANCE SHEET

ASSETS

| | |
|---------------------------|-------------|
| Cash | \$1,173,060 |
| First Year Operating Loss | \$0 |
| Equipment | \$0 |
| Leasehold Improvements | \$0 |

| | |
|---------------------|--------------------|
| TOTAL ASSETS | \$1,173,060 |
|---------------------|--------------------|

LIABILITIES AND MEMBERS EQUITY

| | |
|--------------------------|-----|
| Working Capital Loan | \$0 |
| Equipment Lease | \$0 |
| Permanent Financing Loan | \$0 |

| | |
|-------------------|-----|
| Total Liabilities | \$0 |
|-------------------|-----|

| | |
|----------------|-------------|
| Members Equity | \$1,173,060 |
|----------------|-------------|

| | |
|---|--------------------|
| TOTAL LIABILITIES AND MEMBERS EQUITY | \$1,173,060 |
|---|--------------------|

