

**STATE OF NEW YORK**  
**PUBLIC HEALTH AND HEALTH PLANNING COUNCIL**  
**ANNUAL MEETING**

**AGENDA**

***February 9, 2023***

- ***90 Church Street, Conference Rooms 4 A/B, NYC***
- ***Empire State Plaza, Concourse Level, Meeting Room 6, Albany***

***Immediately following the Committee on Codes, Regulations, and Legislation Meeting  
(Codes scheduled to begin immediately following the Special Establishment and Project  
Review Committee meeting beginning at 10:00 a.m.)***

**I. INTRODUCTION OF OBSERVERS**

Jeffrey Kraut, Chair

**II. ELECTION OF OFFICERS**

**A. Election of Vice Chairperson**

**B. Announce Committee Chairpersons and Vice Chairpersons**

- Committee on Codes, Regulations, and Legislation
- Committee on Establishment and Project Review
- Committee on Health Planning
- Committee on Public Health
- Ad Hoc Committee to Lead the State Health Improvement Plan

**III. REPORT OF DEPARTMENT OF HEALTH ACTIVITIES**

**A. Report of the Department of Health**

James V. McDonald, M.D., M.P.H., Acting Commissioner of Health

**B. Report of the Office of Public Health**

Ursula Bauer, Ph.D., MPH, Deputy Commissioner, Office of Public Health

**C. Report of the Office of Health Equity and Human Rights**

Johanne Morne, Deputy Commissioner, Office of Health Equity and Human Rights

**D. Report of the Office of Aging and Long Term Care**

Adam Herbst, Deputy Commissioner, Office of Aging and Long Term Care

**E. Report of the Office of Primary Care and Health Systems Management**

John Morley, M.D., Deputy Commissioner, Office of Primary Care and Health Systems Management

**IV. REGULATION**

**Report of the Committee on Codes, Regulations, and Legislation**

Thomas Holt, Chair of the Committee on Codes, Regulations, and Legislation

**For Adoption**

22-21 Amendment of Section 23.1 of Title 10 NYCRR (Mpox to the List of Sexually Transmitted Diseases (STDs))

**For Discussion**

20-28 Amendment of Sections 12.2 & 405.21, and Parts 721, 754 & 795 of Title 10 NYCRR (Perinatal Services, Perinatal Regionalization, Birthing Centers and Maternity Birthing Centers)

**V. PROJECT REVIEW RECOMMENDATIONS AND ESTABLISHMENT ACTIONS**

**A. Report of the Committee on Establishment and Project Review**

Peter Robinson, Chair of Establishment and Project Review Committee

**APPLICATIONS FOR CONSTRUCTION OF HEALTH CARE FACILITIES**

**CATEGORY 1:** Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

**CON Application**

**Diagnostic and Treatment Center - Construction**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	221257 C	Open Door Family Medical Center, Inc. (Westchester County)	Contingent Approval

**CATEGORY 2:** Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Without Dissent by HSA
- ❖ Without Dissent by Establishment and Project Review Committee

**CON Application**

**Cardiac Services - Construction**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	182144 C	Nassau University Medical Center (Nassau County) Mr. Kraut – Recusal Dr. Strange – Recusal	Contingent Approval

**Ambulatory Surgery Center - Construction**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	222012 C	The New York Eye Surgical Center (Saratoga County) Dr. Bennett - Interest	Contingent Approval

**CATEGORY 3:** Applications Recommended for Approval with the Following:

- ❖ No PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- ❖ Contrary Recommendations by HSA

**NO APPLICATIONS**

**CATEGORY 4:** Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- ❖ Contrary Recommendation by HSA

**NO APPLICATIONS**

**CATEGORY 5:** Applications Recommended for Disapproval by OHSM or  
Establishment and Project Review Committee - with or without Recusals

**NO APPLICATIONS**

**CATEGORY 6:** Applications for Individual Consideration/Discussion

**CON Application**

**Acute Care Services - Construction**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	222087 C	Mount Sinai Beth Israel (New York County) Dr. Berliner – Opposed at ERPC Ms. Monroe – Opposed at EPRC	No Recommendation

**B. APPLICATIONS FOR ESTABLISHMENT AND  
CONSTRUCTION OF HEALTH CARE FACILITIES**

**CATEGORY 1:** Applications Recommended for Approval – No Issues or Recusals,  
Abstentions/Interests

**CON Applications**

**Ambulatory Surgery Centers – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	221280 E	Specialists' One-Day Surgery Center, LLC (Onondaga County)	Approval
2.	222011 B	Flushing Endoscopy Center, LLC (New York County)	Contingent Approval
3.	222024 B	787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC (New York County)	Contingent Approval
4.	222036 B	Excelsior ASC LLC d/b/a Excelsior Ambulatory Surgery Center (Kings County)	Contingent Approval
5.	222089 B	Peakpoint Flatiron LLC (New York County)	Contingent Approval

**Diagnostic and Treatment Centers – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	221281 B	Integrity Care Services (Kings County)	Contingent Approval
2.	222032 B	Mount Valley Care LLC (Rockland County)	Contingent Approval



## **Residential Health Care Facilities – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	222123 E	The Knolls at Goshen, Inc. (Orange County)	Contingent Approval

### **CATEGORY 2:** Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Without Dissent by HSA
- ❖ Without Dissent by Establishment and Project Review Committee

### **CON Applications**

#### **Ambulatory Surgery Centers – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	221252 B	Upstate Endoscopy Associates, LLC d/b/a Upstate Endoscopy Center (Rensselaer County) Dr. Bennett – Recusal	Contingent Approval

### **CATEGORY 3:** Applications Recommended for Approval with the Following:

- ❖ No PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- ❖ Contrary Recommendations by or HSA

#### **NO APPLICATIONS**

### **CATEGORY 4:** Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- ❖ Contrary Recommendation by HAS

#### **NO APPLICATIONS**

### **CATEGORY 5:** Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

#### **NO APPLICATIONS**

**CATEGORY 6:** Applications for Individual Consideration/Discussion

**CON Application**

**Midwifery Birthing Center – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	202086 B	Coit House, LLC (Erie County) Dr. Bennett – Opposed at ERPC Dr. Berliner – Opposed at EPRC Mr. Lawrence – Opposed at EPRC Ms. Monroe – Opposed at ERPC	No Recommendation

**Residential Health Care Facilities – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	192237 E	JAG Operating LLC d/b/a FoltsBrook Center for Nursing and Rehabilitation (Herkimer County) Dr. Berliner – Opposed at EPRC Mr. LaRue – Opposed at EPRC	No Recommendation
2.	212117 E	Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center (Columbia County)	No Recommendation  Considered at the 2/9/23 Special Establishment and Project Review Committee Meeting
3.	222124 E	Woodcrest Rehabilitation & Residential Health Care Center (Queens County)	No Recommendation  Considered at the 2/9/23 Special Establishment and Project Review Committee Meeting

## **Certificates**

### **Certificate of Amendment of the Certificate of Incorporation**

#### **Applicant**

Beth Israel Medical Center

#### **E.P.R.C. Recommendation**

No Recommendation

Considered at the 2/9/23  
Special Establishment and  
Project Review Committee  
Meeting

### **Restated Certificate of Incorporation**

#### **Applicant**

Cayuga Health System, Inc.

#### **E.P.R.C. Recommendation**

No Recommendation

Considered at the 2/9/23  
Special Establishment and  
Project Review Committee  
Meeting

### **Dialysis Services – Establish/Construct**

	<b><u>Number</u></b>	<b><u>Applicant/Facility</u></b>	<b><u>E.P.R.C. Recommendation</u></b>
1.	201222 E	True North III DC, LLC d/b/a Grand Boulevard Dialysis (Suffolk County) Mr. Kraut – Recusal Dr. Strange – Recusal Dr. Berliner – Opposed at EPRC	Establishment and Project Review Committee recommended contingent approval at the 5/19/22 Meeting.  Full Council deferred application on 6/2/22
2.	211244 E	True North VI DC, LLC d/b/a Peconic Bay Dialysis (Suffolk County) Mr. Kraut – Recusal Dr. Strange - Recusal Dr. Berliner – Opposed at EPRC	Establishment and Project Review Committee recommended contingent approval at the 5/19/22 Meeting.  Full Council deferred application on 6/2/22

## **VI. PUBLIC HEALTH SERVICES AND HEALTH POLICY**

### **Report on the Activities of the Public Health Committee and Health Planning Committee**

Jo Ivey Boufford, M.D., Chair of the Public Health Committee  
John Rugge, M.D., Chair of the Health Planning Committee

## **VII. HEALTH POLICY**

## **Report on the Activities of the Health Planning Committee**

John Rugge, M.D., Chair of the Health Planning Committee

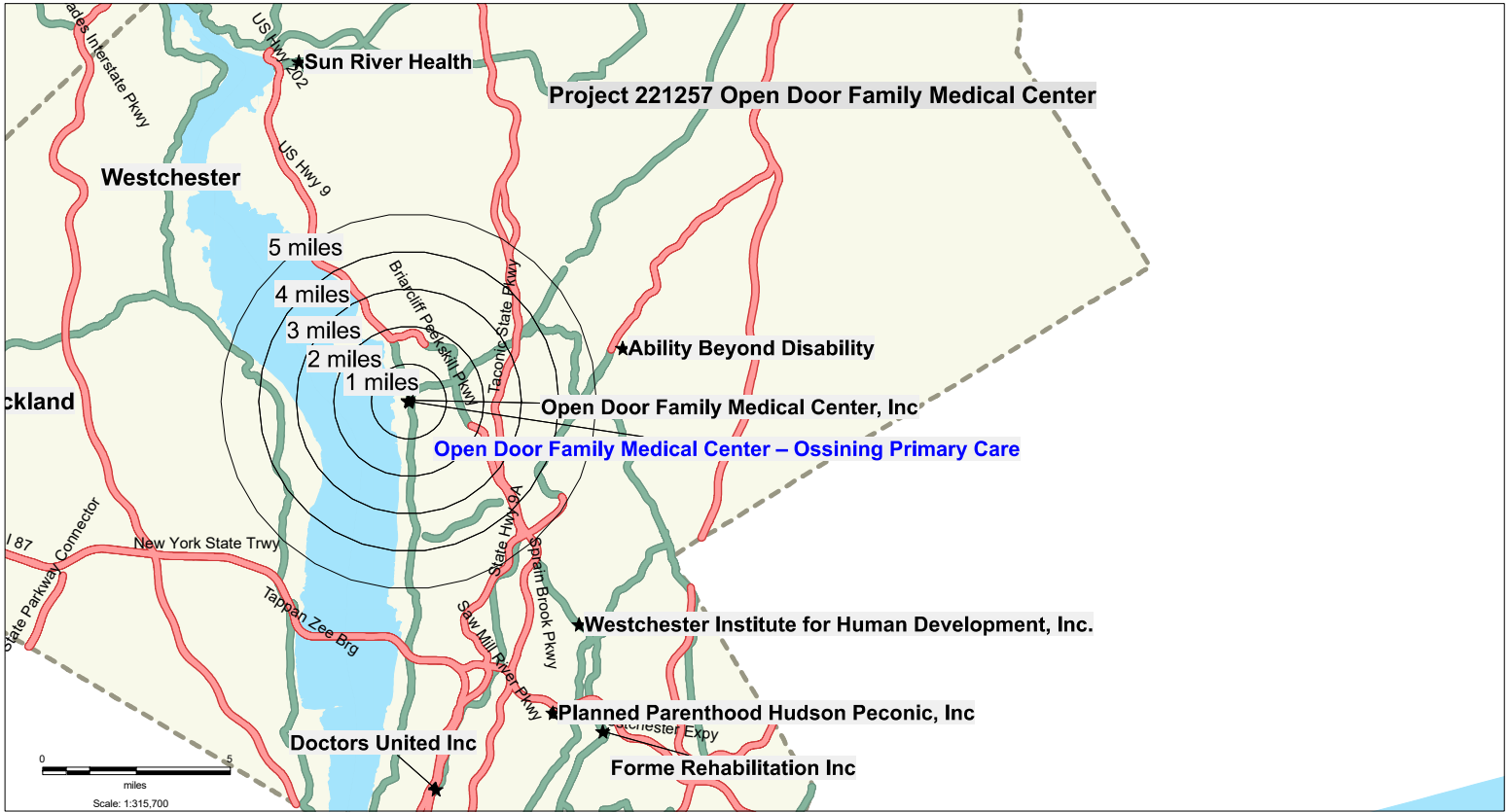
*\*\*\*Agenda items may be called in an order that differs from above\*\*\**

### **VIII. NEXT MEETINGS**

March 30, 2023 (Albany and NYC)

April 18, 2023 (Albany and NYC)

### **IX. ADJOURNMENT**



Open Door Family Medical Center, Inc. and Affiliates

Consolidating Statement of Financial Position  
December 31, 2021

Assets	Open Door Family Medical Center, Inc.	Open Door Foundation, Inc.	Open Door Leasing Corp.	Bridge Street	Total	Eliminations	Consolidated
Current assets							
Cash and cash equivalents	\$ 8,810,837	\$ 975,381	\$ 203	\$ 244,937	\$ 10,031,358	\$ -	\$ 10,031,358
Patient services receivable, net	4,307,989	-	-	703,361	5,011,350	-	5,011,350
Contracts receivable	2,052,910	-	-	-	2,052,910	-	2,052,910
Prepaid expenses and other current assets	1,317,105	5,656	-	62,863	1,385,624	-	1,385,624
Due from affiliates	71,051	-	-	-	71,051	(71,051)	-
Promises to give and contributions receivable, net	368,912	48,125	-	-	417,037	-	417,037
Total current assets	16,928,804	1,029,162	203	1,011,161	18,969,330	(71,051)	18,898,279
Investments	109,595,317	11,956,083	-	-	121,551,400	-	121,551,400
Property and equipment, net	30,012,941	6,519	-	-	30,019,460	-	30,019,460
Security deposits	21,885	600	28,121	-	50,606	-	50,606
Total assets	<u>\$ 156,558,947</u>	<u>\$ 12,992,364</u>	<u>\$ 28,324</u>	<u>\$ 1,011,161</u>	<u>\$ 170,590,796</u>	<u>\$ (71,051)</u>	<u>\$ 170,519,745</u>
<u>Liabilities and Net Assets</u>							
Current liabilities							
Accounts payable and accrued expenses	\$ 2,097,273	\$ 104,609	\$ -	\$ 55,208	\$ 2,257,090	\$ -	\$ 2,257,090
Accrued compensation and benefits	5,118,460	-	-	-	5,118,460	-	5,118,460
Due to related party	328,713	-	-	-	328,713	-	328,713
Due to affiliates	-	39,158	31,893	-	71,051	(71,051)	-
Current maturities of capital lease obligation	83,910	-	-	-	83,910	-	83,910
Current portion of long-term debt	463,500	-	-	-	463,500	-	463,500
Total current liabilities	8,091,856	143,767	31,893	55,208	8,322,724	(71,051)	8,251,673
Capital lease obligations, less current maturities	65,959	-	-	-	65,959	-	65,959
Long-term debt, less current portion	2,935,500	-	-	-	2,935,500	-	2,935,500
Total liabilities	11,093,315	143,767	31,893	55,208	11,324,183	(71,051)	11,253,132
Commitments and contingencies							
Net assets							
Without donor restrictions	145,413,465	12,672,439	(3,569)	955,953	159,038,288	-	159,038,288
With donor restrictions	52,167	176,158	-	-	228,325	-	228,325
Total net assets	145,465,632	12,848,597	(3,569)	955,953	159,266,613	-	159,266,613
Total liabilities and net assets	<u>\$ 156,558,947</u>	<u>\$ 12,992,364</u>	<u>\$ 28,324</u>	<u>\$ 1,011,161</u>	<u>\$ 170,590,796</u>	<u>\$ (71,051)</u>	<u>\$ 170,519,745</u>

**Open Door Family Medical Center, Inc. and Affiliates**

**Consolidating Statement of Activities and Changes in Net Assets  
Year Ended December 31, 2021**

	Open Door Family Medical Center, Inc.	Open Door Foundation, Inc.	Open Door Leasing Corp.	Bridge Street	Total	Eliminations	Consolidated
Revenue without donor restrictions							
Patient services revenue, net	\$ 41,077,554	\$ -	\$ -	\$ 2,026,104	\$ 43,103,658	\$ -	\$ 43,103,658
DHHS grants	10,044,124	-	-	-	10,044,124	-	10,044,124
Contract services	5,606,626	-	-	-	5,606,626	(1,000,000)	4,606,626
340B pharmacy revenue	1,315,045	-	-	-	1,315,045	-	1,315,045
Contributions	1,418,491	1,088,504	-	-	2,506,995	-	2,506,995
Donated goods and services	127,500	-	-	-	127,500	-	127,500
Other	727,239	-	745,480	-	1,472,719	(740,755)	731,964
Investment return, net	2,306,788	1,131,284	-	-	3,438,072	-	3,438,072
Net assets released from restrictions	66,642	162,749	-	-	229,391	-	229,391
Total revenue without donor restrictions	62,690,009	2,382,537	745,480	2,026,104	67,844,130	(1,740,755)	66,103,375
Expenses							
Salaries and benefits	42,819,109	-	-	1,291,281	44,110,390	352,202	44,462,592
Other than personnel services	15,382,055	1,767,028	746,772	587,446	18,483,301	(2,092,957)	16,390,344
Interest	128,420	-	-	-	128,420	-	128,420
Depreciation and amortization	2,867,300	881	-	-	2,868,181	-	2,868,181
Total expenses	61,196,884	1,767,909	746,772	1,878,727	65,590,292	(1,740,755)	63,849,537
Operating income (loss)	1,493,125	614,628	(1,292)	147,377	2,253,838	-	2,253,838
Nonoperating activity							
Unrealized gain on investments	10,853,678	477,487	-	-	11,331,165	-	11,331,165
Total nonoperating activity	10,853,678	477,487	-	-	11,331,165	-	11,331,165
Change in net assets without donor restrictions	12,346,803	1,092,115	(1,292)	147,377	13,585,003	-	13,585,003
Change in net assets with donor restrictions							
Contributions for a specific purpose	48,750	162,749	-	-	211,499	-	211,499
Net assets released from restrictions	(66,642)	(162,749)	-	-	(229,391)	-	(229,391)
Change in net assets with donor restrictions	(17,892)	-	-	-	(17,892)	-	(17,892)
Change in net assets	12,328,911	1,092,115	(1,292)	147,377	13,567,111	-	13,567,111
Net assets, beginning	133,136,721	11,756,482	(2,277)	808,576	145,699,502	-	145,699,502
Net assets, end	\$ 145,465,632	\$ 12,848,597	\$ (3,569)	\$ 955,953	\$ 159,266,613	\$ -	\$ 159,266,613

OPEN DOOR FAMILY MEDICAL CENTER  
Balance Sheet  
November 30, 2022

BFA Attachment B  
CON 221257

	OPERATING
CURRENT ASSETS:	
Cash and cash equivalents	\$9,872,048
Investments, Money Market	88,962
Accounts Receivable	5,452,550
Due from HITCH	240,927
Due from HCHEQ	129,637
Due from FSW	463,798
HITCH Advance	33,392
Contracts Receivable	1,881,161
Contribution Receivable	625,629
Other Receivable	400,000
Prepaid Expenses	749,891
Total Current Assets	19,937,995
FIXED ASSETS:	
Property, Plant & Equipment	60,959,341
Less: Accumulated Depreciation	(32,716,858)
Total Fixed Assets	28,242,483
OTHER ASSETS:	
Security Deposits	21,885
Contribution FHACO	13,435
Executive Retirement Plan	64,500
Due from FSW, less current maturities	437,500
Investments, at market	99,214,546
Permanent Endowment	887,923
TOTAL ASSETS	148,820,267
CURRENT LIABILITIES:	
Accounts Payable	2,708,532
CIP	5,289
Deferred Rent	187,683
Accrued 401K Contribution	1,011,541
340B Manufacturer Liability	1,200
JPMC Loan - 2 Church	463,500
Capital Lease Obligations	83,910
Due to Medicaid	776
Deferred Revenue	11,401
Accrued Compensation	3,146,723
Community Grant to Affiliate	(716,628)
Due to/from affiliate	(33,597)
Total Current Liabilities	6,870,330
LONG TERM LIABILITIES	
Tenant Security Deposits	6,000
Executive Retirement Plan	64,500
JPMC Loan - 2 Church	2,510,625
Capital Lease Obligations, less current maturities	
TOTAL LIABILITIES	9,451,455
Net Assets:	
Unrestricted	138,480,889
Restricted	887,923
Total Net Assets	139,368,812
TOTAL LIABILITIES & NET ASSETS	148,820,267



**OPEN DOOR FAMILY MEDICAL CENTER, INC.**  
**- MONTHLY PERFORMANCE SUMMARY -**  
**November 2022**

BFA Attachment B (cont.)  
CON 221257

	YTD Actual	YTD Plan	PLAN	YTD Act to Plan Var	YTD Act to Plan % Var
	2022	2022	2022	2022	2022
<b>Net Patient Income</b>	\$31,853,225	\$31,855,789	\$34,803,300	-2,564	0.0%
<b>340B Pharmacy Revenues</b>	\$980,778	\$1,237,500	\$1,350,000	-256,722	-20.7%
<b>Meaningful Use/Medical Home/ACO Incentives</b>	\$1,668,895	\$953,822	\$1,040,533	715,073	75.0%
<b>Safety Net Funds</b>	\$4,320,261	\$4,858,333	\$5,300,000	-538,072	-11.1%
<b>Phelps Contributions</b>	\$1,072,038	\$1,251,873	\$1,365,680	-179,835	-14.4%
<b>Unrestricted Contributions</b>	\$388,272	\$367,182	\$400,562	21,090	5.7%
<b>Rental Income</b>	\$256,101	\$247,775	\$270,300	8,326	3.4%
<b>Provider Relief Funds/COVID Grants</b>	\$300,496	\$0	\$0	300,496	N.M.
<b>American Rescue Plan</b>	\$7,829,083	\$8,862,333	\$9,668,000	-1,033,250	-11.7%
<b>Grant and Misc. Income</b>	\$11,943,468	\$10,927,577	\$11,920,993	1,015,891	9.3%
<b>Total Operating Income</b>	\$60,612,617	\$60,562,185	\$66,119,368	\$50,432	0.1%
<b>Operating Expense</b>					
<b>Salaries &amp; Fringe</b>	\$41,160,871	\$45,387,722	\$49,583,226	-4,226,851	-9.3%
<b>Contracted Services</b>	\$5,298,825	\$6,113,848	\$6,669,652	-815,023	-13.3%
<b>Contracted Services - FSW</b>	\$501,173	\$366,667	\$400,000	134,506	36.7%
<b>Lab Contract</b>	\$268,597	\$244,247	\$266,451	24,350	10.0%
<b>Supplies</b>	\$2,647,346	\$2,877,000	\$3,138,545	-229,654	-8.0%
<b>340B Pharmaceuticals</b>	\$518,243	\$689,348	\$752,016	-171,105	-24.8%
<b>Occupancy</b>	\$1,314,889	\$1,211,311	\$1,321,430	103,578	8.6%
<b>Board Development</b>	\$0	\$9,167	\$10,000	-9,167	-100.0%
<b>Interest Expense</b>	\$100,517	\$99,917	\$109,000	600	0.6%
<b>Other Costs</b>	\$4,110,697	\$3,843,102	\$4,192,475	267,595	7.0%
<b>Total Operating Expense</b>	\$55,921,158	\$60,842,327	\$66,442,795	-\$4,921,169	-8.1%
<b>Net Gain (Loss) From Operations</b>	\$4,691,459	-\$280,142	-\$323,427	\$4,971,601	-1774.7%
<b>Depreciation</b>	\$2,689,406	\$3,163,417	\$3,451,000	-\$474,011	-15.0%
<b>Net Gain (Loss) after Depreciation</b>	<b>\$2,002,053</b>	<b>-\$3,443,559</b>	<b>-\$3,774,427</b>	<b>\$5,445,612</b>	<b>-144.3%</b>



**Nassau Health Care Corporation**  
**(A Component Unit of the County of Nassau, New York)**

BFA Attachment A  
CON 182144

**December 31, 2021 and 2020**  
**(In thousands)**

**Condensed Financial Information**

**Statements of Net Position**

	2021	2020	2021-2020 Dollar Change	2021-2020 Percentage Change
<b>ASSETS</b>				
Current assets	\$ 271,081	\$ 384,444	\$ (112,363)	(29%)
Capital assets, net	139,892	148,019	(8,127)	(5%)
Other assets	44,552	41,462	5,447	7%
Total assets	<u>\$ 455,525</u>	<u>\$ 573,925</u>	<u>\$ (118,400)</u>	(21%)
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	<u>\$ 312,494</u>	<u>\$ 216,103</u>	<u>\$ 96,391</u>	45%
<b>LIABILITIES</b>				
Current liabilities	\$ 491,930	\$ 474,465	\$ 17,465	4%
Long-term portion of debt	138,788	140,442	(1,654)	(1%)
Other long-term liabilities	945,601	1,038,205	(92,604)	(9%)
Total liabilities	<u>\$ 1,576,319</u>	<u>\$ 1,653,112</u>	<u>\$ (76,793)</u>	(5%)
<b>DEFERRED INFLOWS OF RESOURCES</b>	<u>\$ 248,754</u>	<u>\$ 54,039</u>	<u>\$ 194,715</u>	360%
<b>NET POSITION</b>				
Net investment in capital assets	\$ 85,319	\$ 93,464	\$ (8,145)	(9%)
Restricted	1,448	1,402	46	3%
Unrestricted	<u>(1,143,821)</u>	<u>(1,011,989)</u>	<u>(131,832)</u>	13%
Total net position	<u>\$ (1,057,054)</u>	<u>\$ (917,123)</u>	<u>\$ (139,931)</u>	15%

**Nassau Health Care Corporation**  
**(A Component Unit of the County of Nassau, New York)**

BFA Attachment A Cont.  
CON 182144

**MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) - CONTINUED**

**December 31, 2021 and 2020**  
**(In thousands)**

Statements of Revenue, Expenses, and Changes in Net Position

	2021	2020	2021-2020 Dollar Change	2021-2020 Percentage Change
<b>OPERATING REVENUES</b>				
Net patient service revenue	\$ 446,285	\$ 440,139	\$ 6,146	1%
Other revenue	77,327	154,325	(76,998)	(50%)
Total operating revenues	523,612	594,464	(70,852)	(12%)
<b>OPERATING EXPENSES</b>				
Salaries	291,542	287,454	4,088	1%
Employee benefits	146,330	139,803	6,527	5%
Supplies and other expenses	168,309	181,348	(13,039)	(7%)
Depreciation	19,388	18,403	985	5%
	625,569	627,008	(1,439)	-%
Loss before OPEB expense and NYS Actuarial Pension Adjustment	(101,957)	(32,544)	(69,413)	213%
Employee benefits - OPEB	(44,655)	(36,413)	(8,242)	23%
NYS Actuarial Pension Adjustment - GASB 68	10,966	(33,320)	44,286	(133%)
Operating loss	(135,646)	(102,277)	(33,369)	33%
Nonoperating activities, net	(7,640)	(8,359)	719	(9%)
Capital contributions	3,355	4,265	(910)	(21%)
Decrease in net position	(139,931)	(106,371)	(33,560)	32%
<b>NET POSITION</b>				
Beginning of year	(917,123)	(810,752)	(106,371)	13%
End of year	<u>\$ (1,057,054)</u>	<u>\$ (917,123)</u>	<u>\$ (139,931)</u>	15%

**Nassau Health Care Corporation and Subsidiaries**  
**Consolidated Statement of Net Position (Unaudited)**  
(In Thousands)

BFA Attachment B  
CON 182144

	<b>Audited</b> <b><u>12/31/2021</u></b>	<b>Unaudited</b> <b><u>9/30/2022</u></b>	<b><u>VARIANCE</u></b>
<b>Assets:</b>			
Cash & cash equivalents	123,230	103,053	(20,177)
Assets whose use is limited, current portion	14,266	8,271	(5,995)
Patient accounts receivable net of			
Allowance for doubtful accounts	29,940	24,011	(5,929)
Inventories	11,953	12,315	362
Prepaid Expenses	12,249	2,909	(9,340)
Other receivables	15,672	24,842	9,170
Due from County of Nassau	20,319	36,968	16,649
Due from third party payors	-	-	-
<b>Total Current Assets</b>	<b><u>227,630</u></b>	<b><u>212,369</u></b>	<b><u>(15,261)</u></b>
Assets whose use is limited, net of current	39,191	31,191	(8,000)
Property plant & equipment, net	139,890	134,832	(5,058)
Other Assets	84,337	52,024	(32,313)
Deferred Loss of Derivative Swaps	-	-	-
<b>Total Assets</b>	<b><u>491,049</u></b>	<b><u>430,416</u></b>	<b><u>(60,633)</u></b>
<b>Liabilities and Fund Balances:</b>			
Accounts payable & accrued expenses	283,531	328,796	45,265
Accrued salaries, wages & taxes	49,144	1,475	(47,669)
Accrued vacation & sick pay	78,905	81,284	2,379
Interest Payable	2,742	7,421	4,679
Due to Third Party Payors	43,294	36,496	(6,798)
Due to County of Nassau	-	-	-
Current Portion of Long Term Debt	16,720	16,515	(205)
<b>Total Current Liabilities</b>	<b><u>474,336</u></b>	<b><u>471,987</u></b>	<b><u>(2,349)</u></b>
Deferred Revenue	99,313	99,313	0
Long term debt	121,326	122,539	1,213
Malpractice insurance liabilities	75,176	87,305	12,129
Other non-current liabilities	784,673	812,268	27,595
<b>Total Liabilities</b>	<b><u>1,554,824</u></b>	<b><u>1,593,412</u></b>	<b><u>38,588</u></b>
<b>Net Position</b>			
Unrestricted	(1,063,775)	(1,162,996)	(99,221)
Restricted	-	-	-
<b>Total</b>	<b><u>(1,063,775)</u></b>	<b><u>(1,162,996)</u></b>	<b><u>(99,221)</u></b>

**Nassau Health Care Corporation and Subsidiaries**  
**Statement of Revenue & Expenses (Unaudited)**  
**Consolidated**  
**(In Thousands)**

<u>FOR THE MONTH ENDED</u>			
September 30, 2022			
<u>Sep-21</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<u>Actual</u>			
32,344	33,494	34,496	1,002
3,492	4,205	3,075	(1,130)
-	-	-	-
-	-	-	-
-	-	-	-
1,655	1,628	1,750	122
1,746	1,610	1,591	(19)
359	846	1,060	214
-	7	-	(7)
1,863	1,356	1,103	(253)
<b>41,459</b>	<b>43,146</b>	<b>43,075</b>	<b>(71)</b>
22,846	25,167	25,507	(340)
11,506	14,017	12,592	1,425
4,355	4,757	4,282	475
6,530	9,561	8,048	1,513
2,163	1,588	2,696	(1,108)
1,531	1,501	1,619	(118)
<b>48,931</b>	<b>56,591</b>	<b>54,744</b>	<b>1,847</b>
<b>(7,472)</b>	<b>(13,445)</b>	<b>(11,669)</b>	<b>1,776</b>
(3,016)	(3,164)	(3,165)	(1)
-	-	-	-
<b>(10,488)</b>	<b>(16,609)</b>	<b>(14,834)</b>	<b>1,775</b>
43	33	135	102
(555)	(561)	(501)	60
(10)	-	(124)	(124)
(521)	(528)	(490)	38
-	822	-	(822)
<b>(11,010)</b>	<b>(16,315)</b>	<b>(15,324)</b>	<b>991</b>

	Sep-21	FOR THE NINE MONTHS ENDED		
		September 30, 2022		
	Actual	Budget	Actual	Variance
<b>Operating Revenues:</b>				
Net patient service revenue	299,592	305,909	313,326	7,417
<b>Other Operating Revenues:</b>				
NYS Intergovernmental transfer - CY	39,425	38,405	30,075	(8,330)
NYS Intergovernmental transfer - PY	-	-	-	-
DSRIP	-	-	-	-
DSRIP - PY	-	-	-	-
Nassau County Billings	14,897	14,868	15,655	787
Corrections Contract	15,320	14,573	14,319	(254)
Federal & State Aid	10,941	7,726	17,026	9,300
Practice Plan Revenue	-	(20)	-	20
Miscellaneous	13,145	12,390	12,682	292
<b>Total Operating Revenues</b>	<b>393,321</b>	<b>393,851</b>	<b>403,083</b>	<b>9,232</b>
<b>Operating Expenses:</b>				
Salaries	216,855	229,525	230,331	(806)
Fringe Benefits	106,323	123,899	113,238	10,661
Supplies	40,247	43,285	41,628	1,657
Expenses	74,857	87,023	81,488	5,535
Utilities	14,543	14,451	16,895	(2,444)
Depreciation Expense	14,421	13,659	14,376	(717)
<b>Total Operating Expenses</b>	<b>467,246</b>	<b>511,842</b>	<b>497,956</b>	<b>13,886</b>
<b>Income (loss) before OPEB &amp; NYS Actuarial Pension Expenses</b>				
	(73,925)	(117,991)	(94,873)	23,118
Employee benefits - OPEB	(27,450)	(28,795)	(28,799)	(4)
Employee benefits - NYS Actuarial Pension	10,966	-	29,545	29,545
<b>Operating loss</b>	<b>(90,408)</b>	<b>(146,786)</b>	<b>(94,127)</b>	<b>52,659</b>
<b>Non-Operating Activates</b>				
Interest Income	823	300	606	306
Interest Expense	(5,436)	(5,102)	(4,583)	519
Deferred Loss on Debt Refunding	(717)	-	(1,117)	(1,117)
<b>Total Non-Operating Activities</b>	<b>(5,330)</b>	<b>(4,802)</b>	<b>(5,094)</b>	<b>(292)</b>
Capital contributions	3,355	7,478	-	(7,478)
<b>Change in Net Position</b>	<b>(92,384)</b>	<b>(144,110)</b>	<b>(99,221)</b>	<b>44,889</b>

## NORTH COUNTRY EC, LLC

## Balance Sheets

CON 222012  
BFA Attachment A

December 31, 2021 and 2020

ASSETS	2021	2020
Current Assets:		
Cash and cash equivalents	\$ 347,052	\$ 527,660
Accounts receivable, net	176,762	188,298
Accounts receivable related party, net	21,450	32,075
Other receivable	82,246	90,620
Inventory	163,075	128,575
Prepaid expenses	25,723	36,541
Total Current Assets	816,308	1,003,769
Property and Equipment:		
Leasehold improvements	1,372,030	1,372,030
Equipment	1,495,836	1,141,811
Capitalized lease equipment	-	151,347
Furniture and fixtures	104,081	104,081
Total Property and Equipment	2,971,947	2,769,269
Less: Accumulated Depreciation and Amortization	(1,654,630)	(1,532,269)
Net Property and Equipment	1,317,317	1,237,000
Total Assets	\$ 2,133,625	\$ 2,240,769

## NORTH COUNTRY EC, LLC

## Balance Sheets

CON 222012  
BFA Attachment A (Cont.)

December 31, 2021 and 2020

LIABILITIES AND MEMBERS' EQUITY	<u>2021</u>	<u>2020</u>
Current Liabilities:		
Accounts payable	\$ 41,221	\$ 69,564
Accrued expenses	48,698	33,318
Line of credit	-	345,000
Current portion of long-term debt	204,743	155,267
Current portion of capital lease obligations	-	11,445
Current portion of member loan	-	14,229
	<u>294,662</u>	<u>628,823</u>
Total Current Liabilities		
	<u>294,662</u>	<u>628,823</u>
Long-Term Liabilities:		
Long-term debt, net of current portion	<u>819,071</u>	<u>698,583</u>
Total Long-Term Liabilities	<u>819,071</u>	<u>698,583</u>
Total Liabilities	1,113,733	1,327,406
Members' Equity	<u>1,019,892</u>	<u>913,363</u>
Total Liabilities and Members' Equity	<u>\$ 2,133,625</u>	<u>\$ 2,240,769</u>



## NORTH COUNTRY EC, LLC

CON 222012  
BFA Attachment A (Cont.)

## Statements of Income and Changes in Members' Equity

Years Ended December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Patient Revenue	\$ 4,180,688	\$ 3,344,254
Operating Expenses (Schedule 1)	<u>3,585,457</u>	<u>3,088,404</u>
Income From Operations	<u>595,231</u>	<u>255,850</u>
Other Income (Expenses):		
Interest income	682	-
PPP loan forgiveness	183,268	183,200
Employee Retention Credit	-	90,620
CARES Act provider relief funds	-	72,408
Miscellaneous income	35	-
Interest expense	<u>(40,660)</u>	<u>(48,204)</u>
Total Other Income (Expenses)	<u>143,325</u>	<u>298,024</u>
Net Income	738,556	553,874
Members' Equity at Beginning of Year	913,363	782,229
Purchase of member interest	-	(225,000)
Capital contributions	-	2,260
Member distributions	<u>(632,027)</u>	<u>(200,000)</u>
Members' Equity at End of Year	<u>\$ 1,019,892</u>	<u>\$ 913,363</u>

# The New York Eye Surgical Center

CON 222012  
BFA Attachment B

## Balance Sheet

As of September 30, 2022

	TOTAL
<b>ASSETS</b>	
Current Assets	
Bank Accounts	
1000 Adirondack Trust - Checking	258,471.24
1001 Petty Cash	100.00
1005 NBT Checking	1,514.73
<b>Total Bank Accounts</b>	<b>\$260,085.97</b>
Accounts Receivable	
1200 Accounts Receivable (Warren Anesthesia)	0.00
1201 Accounts Receivable/Net	218,850.23
1201R Related Party Accounts Receivable	0.00
1204 Reserve for Anticipated Receipts	0.00
<b>Total Accounts Receivable</b>	<b>\$218,850.23</b>
Other Current Assets	
1002 Undeposited Funds	0.00
1203 Subscription Receivable	0.00
1205 Allowance for Bad Debt	0.00
1300 Assets	
1301 A/D amortization	-18,935.86
1302 A/D depreciation	-1,715,322.10
1303 Computer Hardware	76,025.90
1304 Computer Software	18,935.81
1305 Furniture & Fixtures	104,081.07
1306 Leasehold Improvements	1,585,323.47
1307 Medical Equipment	1,480,892.88
1308 Capital Leased Equipment	0.00
<b>Total 1300 Assets</b>	<b>1,531,001.17</b>
1400 Inventory Asset	0.00
1405 Medical Supplies	129,127.37
1406 Medications	29,601.54
1410 Lens Inventory	0.00
<b>Total 1400 Inventory Asset</b>	<b>158,728.91</b>
1600 Prepaid Expenses	
1601 Prepaid Insurance (Prof Liab)	8,018.24
1602 Security Deposit	335.56
1603 Prepaid Property Taxes	20,038.64
1604 Prepaid Health Insurance	0.00
1605 Prepaid Service Contract	0.00

# The New York Eye Surgical Center

CON 222012  
BFA Attachment B (cont.)

## Balance Sheet

As of September 30, 2022

	TOTAL
<b>Total 1600 Prepaid Expenses</b>	<b>28,392.44</b>
1606 Other Prepaids	0.00
<b>Total Other Current Assets</b>	<b>\$1,718,122.52</b>
<b>Total Current Assets</b>	<b>\$2,197,058.72</b>
Other Assets	
1360 Start-up Cost	0.00
1700 Organizational Costs	0.00
<b>Total Other Assets</b>	<b>\$0.00</b>
<b>TOTAL ASSETS</b>	<b>\$2,197,058.72</b>
<b>LIABILITIES AND EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable (A/P)	80,772.30
<b>Total Accounts Payable</b>	<b>\$80,772.30</b>
Credit Cards	
2100 Credit Card - AMH	0.00
2101 Credit Card -NYESC	4,589.21
<b>Total Credit Cards</b>	<b>\$4,589.21</b>
Other Current Liabilities	
2200 AP Accruals	0.00
2201 Accrued Member Interest	0.00
2250 PTO Liability	0.00
2300 New York Disability Liability	0.00
2350 Today's Option American Progressive Refund	0.00
2898 Short Term Portion Member Loan	0.00
2903 ATC Line of Credit #030 (Working Capital, 4.25%)	0.00
2903.1 ATC Line of Credit #7040	0.00
2920 PPP Loan Proceeds ATC	0.00
2996 ST Capital Lease	0.00
2998 Current Portion of Long-Term Debt	204,743.00
<b>Total Other Current Liabilities</b>	<b>\$204,743.00</b>
<b>Total Current Liabilities</b>	<b>\$290,104.51</b>

# The New York Eye Surgical Center

## Balance Sheet

As of September 30, 2022

CON 222012

BFA Attachment B (cont.)

	TOTAL
Long-Term Liabilities	
2900 Notes Payable	
2800 Shareholders Loan - AMHammad	0.00
2899 Contra LT-Member Loan	0.00
2901 Alcon - Centurian Phaco Machines	0.00
2902 Alcon - Constellation 60 mo 5%	0.00
2904 ATC Loan #110 (4% Build-out 11/23/2027)	576,567.07
2905 ATC Loan #120 (3.3% Equipment 11/22/2019)	0.00
2906 ATC Loan #130 (3.3% Working Capital 11/23/2017)	0.00
2907 Wells Fargo - ORA( 5.5% equipment 12/1/2019)	0.00
2908 GFH Equipment	0.00
2909 Ellex Tango Laser	0.00
2910 Ziess Microscopes	0.00
2911 ORA System w VerifEye	0.00
2912 ATC Consolidation Loan	287,393.09
2913 ATC Coonstruction Loan OR3	351,288.57
2997 LT Contra Capital Lease	0.00
2999 Contra Current Portion of LTD	-204,743.00
<b>Total 2900 Notes Payable</b>	<b>1,010,505.73</b>
<b>Total Long-Term Liabilities</b>	<b>\$1,010,505.73</b>
<b>Total Liabilities</b>	<b>\$1,300,610.24</b>
Equity	
3000 Opening Balance Equity	0.00
3001 Capital Glens Falls Hospital Inc	0.00
3002 Capital NCEC Holdings	0.00
3002.1 Member Equity-AH	221,307.66
3002.2 Member Equity-DW	221,307.66
3002.3 Member Equity-MH	221,307.67
3002.4 Member Equity-SS	221,307.65
<b>Total 3002 Capital NCEC Holdings</b>	<b>885,230.64</b>
3004 Retained Earnings	126,689.20
3010 Capital Contribution	0.00
3020 Distributions Taken	-560,000.00
Net Income	444,528.64
<b>Total Equity</b>	<b>\$896,448.48</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$2,197,058.72</b>

# The New York Eye Surgical Center

## Profit and Loss

January - September, 2022

CON 222012

BFA Attachment B (Cont.)

	TOTAL
Income	
4003 ORA/Femto Reimbursement	164,150.00
4004 Patient Revenue	2,840,587.53
4201 Refunds-Allowances	-43,283.20
<b>Total 4004 Patient Revenue</b>	<b>2,797,304.33</b>
4005 Lens Reimbursement	222,480.00
4006 Change in A/R	
4006.2 Monthly Change in A/R	8,682.45
<b>Total 4006 Change in A/R</b>	<b>8,682.45</b>
4008 Uncategorized Income	3,509.60
4100 Interest Earned	3,006.14
6004 Bad Debt Expense	2,215.41
<b>Total Income</b>	<b>\$3,201,347.93</b>
Cost of Goods Sold	
5010 Ambulatory Surgery Surcharge	954.00
<b>Total Cost of Goods Sold</b>	<b>\$954.00</b>
<b>GROSS PROFIT</b>	<b>\$3,200,393.93</b>
Expenses	
6002 Bank Charges	150.00
6003 Merchant Services	9,653.73
<b>Total 6002 Bank Charges</b>	<b>9,803.73</b>
6010 Contracted Services	
6011 Building Maintenance	33,513.56
6013 Equipment Maintenance	66,068.16
6014 IT	14,278.27
6015 Other Contracted Svc	2,509.70
6016 PMS & EMR	79,008.38
<b>Total 6010 Contracted Services</b>	<b>195,378.07</b>
6021 Disposal Fees	5,779.84
6022 Dues & Subscriptions	1,351.53
6023 Fees, Licenses & Accreditation	22,692.00
6025 Insurance Expense	-0.06
6026 General Liability	6,279.73
6027 Professional Liability Ins (Malpractice)	11,563.71
<b>Total 6025 Insurance Expense</b>	<b>17,843.38</b>
6030 Interest Exp	18,235.31
6035 Int Pd Loan #110	16,473.26
<b>Total 6030 Interest Exp</b>	<b>34,708.57</b>
6050 Laundry & Linens	23,838.30

# The New York Eye Surgical Center

## Profit and Loss

January - September, 2022

CON 222012

BFA Attachment B (Cont.)

	TOTAL
6060 Meals and Entertainment	34,053.92
6070 Medical Supplies	
6071 Drugs	86,064.75
6072 Implants - IOLs	522,022.98
6074 Implants - Other	53,078.10
6075 Medical Supplies	525,956.32
6076 Minor Instruments	37,090.35
<b>Total 6070 Medical Supplies</b>	<b>1,224,212.50</b>
6080 Office Exp	
6081 Office Equipment Rental	732.33
6082 Supplies	
6084 Office Supplies	16,983.91
6086 Printing	1,485.27
<b>Total 6082 Supplies</b>	<b>18,469.18</b>
<b>Total 6080 Office Exp</b>	<b>19,201.51</b>
6090 Other General and Admin Expenses	2,000.09
6091 Employee Training / Education	5,622.62
6092 Recruitment fees	7,566.37
<b>Total 6090 Other General and Admin Expenses</b>	<b>15,189.08</b>
6100 Payroll	
6101 Benefits	
6020 Disability Insurance	-4,016.06
6103 Dental Insurance	-16.07
6104 FUTA & SUTA	8,871.94
6105 Health Insurance	37,625.19
6106 Post-Taxed Benefits	2,051.52
6107 Pre-Taxed Benefits	-2,702.88
6108 SS & Med taxes - Employer	54,175.68
6109 Vision Insurance	-24.10
6110 Work Comp Insurance	4,170.99
6111 PTO expense	-746.33
6113 Group Life Insurance	690.80
<b>Total 6101 Benefits</b>	<b>100,080.68</b>
6199 Salaries Expense	
6200 Salaries - Administration	225,980.12
6201 Salaries - Clinical	500,759.56
6202 Salaries-Shift Differential	1,908.99
<b>Total 6199 Salaries Expense</b>	<b>728,648.67</b>
<b>Total 6100 Payroll</b>	<b>828,729.35</b>

# The New York Eye Surgical Center

## Profit and Loss

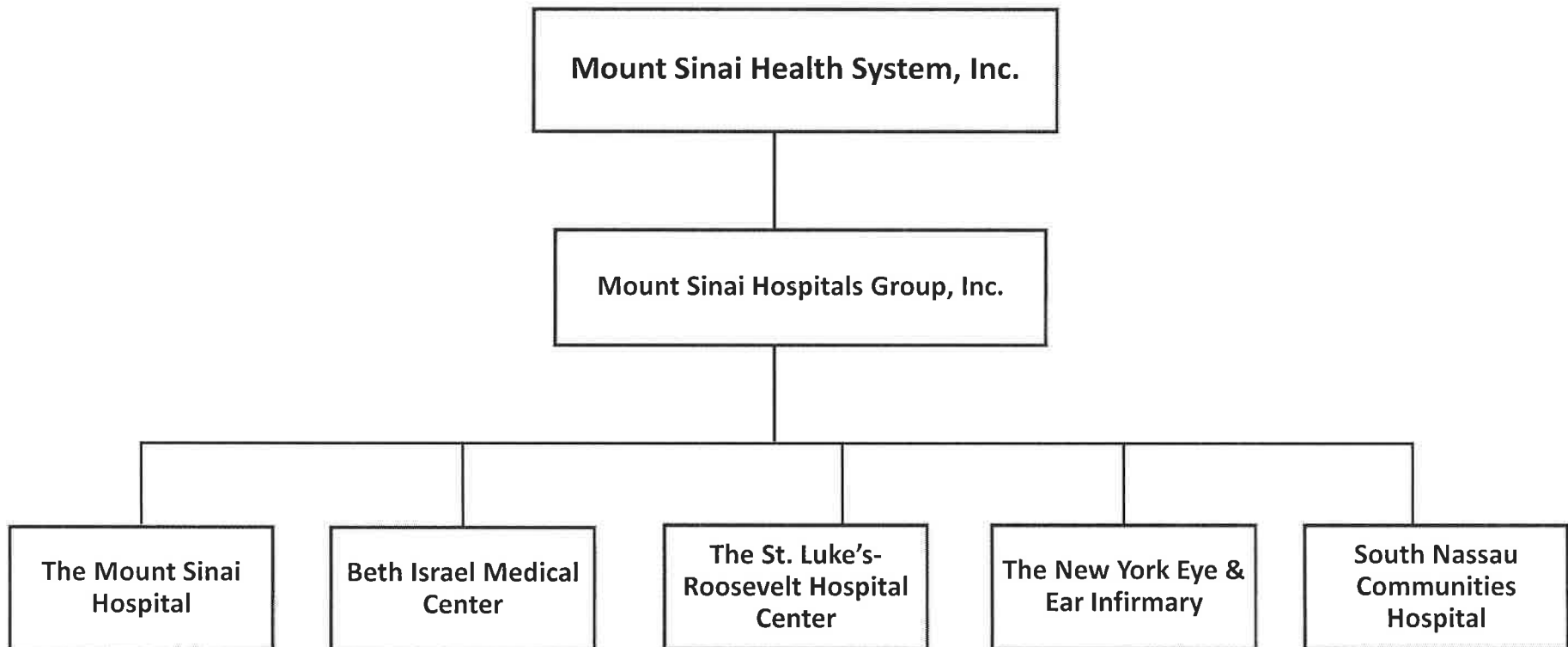
January - September, 2022

CON 222012

BFA Attachment B (Cont.)

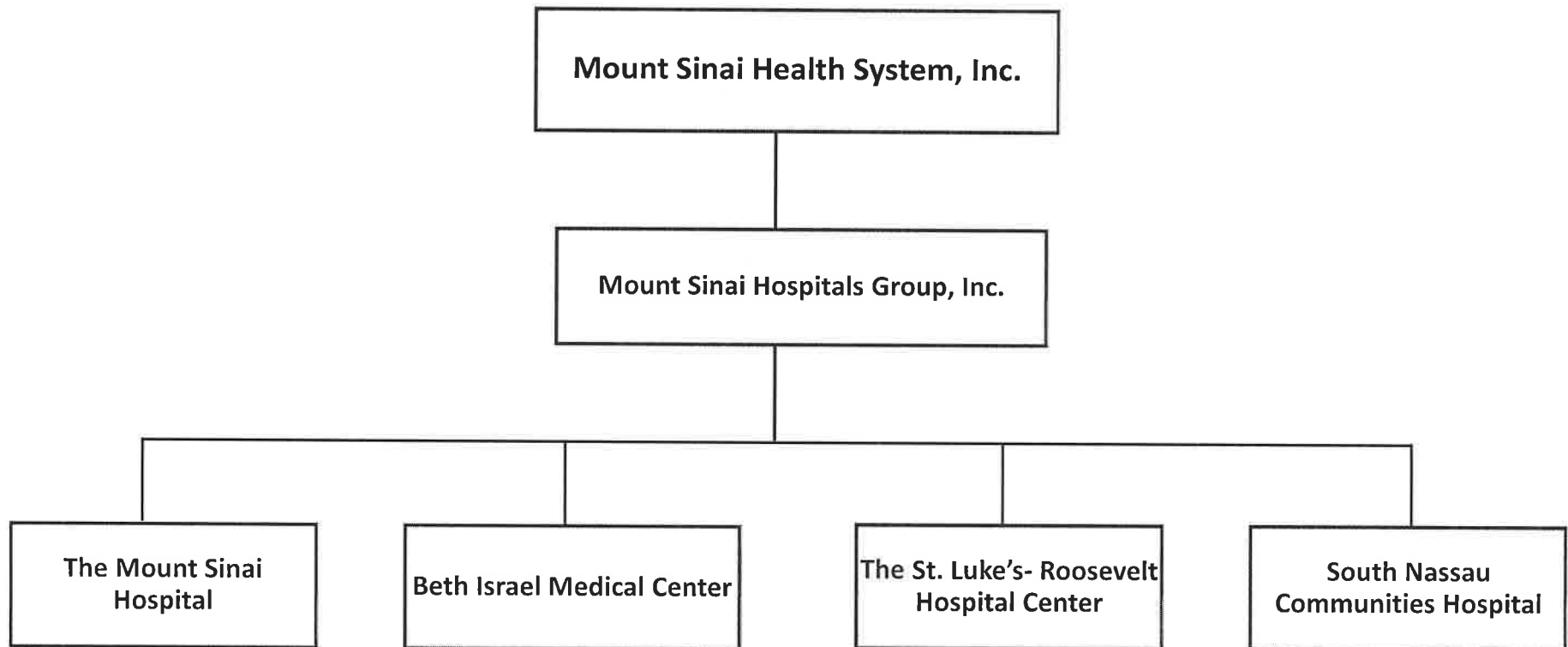
	TOTAL
6300 Professional Fees	
6301 Accounting	34,596.48
6302 Credentialing	687.52
6305 Legal Fees	3,994.25
6306 Other Professional Fees	17,623.19
<b>Total 6300 Professional Fees</b>	<b>56,901.44</b>
6330 Rent or Lease	
6331 Building	79,496.28
<b>Total 6330 Rent or Lease</b>	<b>79,496.28</b>
6340 Repair & Maintenance	
6341 Building Repairs & Maintenance	1,388.80
6343 Medical Equipment	30,115.29
6344 Office & Computer equipment repair	1,564.76
<b>Total 6340 Repair &amp; Maintenance</b>	<b>33,068.85</b>
6350 Shipping and delivery expense	1,741.80
6410 Utilities	
6411 Electric	30,835.55
6412 Phone/Internet	10,140.06
6413 Water & Sewer	2,178.18
<b>Total 6410 Utilities</b>	<b>43,153.79</b>
QuickBooks Payments Fees	52.10
<b>Total Expenses</b>	<b>\$2,647,196.04</b>
NET OPERATING INCOME	<b>\$553,197.89</b>
Other Expenses	
6430 Depreciation Expense	79,628.22
6480 Taxes	14,958.65
6481 NYS LLC/LLP Fee	25.00
6482 NYS PTET	14,057.38
<b>Total Other Expenses</b>	<b>\$108,669.25</b>
NET OTHER INCOME	<b>\$ -108,669.25</b>
NET INCOME	<b>\$444,528.64</b>

## Pre-Merger Organizational Chart





## Post-Merger Organizational Chart



**Beth Israel Medical Center and Mount Sinai Hospitals Group**

**NYS Affiliated Facilities/Agencies**

(Construction-Only CON Application - Attachment for Informational Purposes Only)

**Mount Sinai Hospitals Group is the licensed co-operator of the following hospitals in New York State:**

Facility Type	Facility Name	Operating Certificate	Facility ID (PFI)
	<b>Applicant:</b>		
Hospital	Beth Israel Medical Center, d/b/a Mount Sinai Beth Israel	7002002H	1439
Division	Mount Sinai Brooklyn	7002002H	1324
	<b>Other Hospitals:</b>		
Hospital	The Mount Sinai Hospital	7002024H	1456
Division	Mount Sinai Hospital of Queens	7002024H	1639
Hospital	The New York Eye and Ear Infirmary, d/b/a New York Eye and Ear Infirmary of Mount Sinai	7002026H	1460
Hospital	The St. Luke's-Roosevelt Hospital Center, d/b/a Mount Sinai West	7002032H	1466
Hospital	The St. Luke's-Roosevelt Hospital Center, d/b/a Mount Morningside	7002032H	1469
Hospital	South Nassau Communities Hospital, d/b/a Mount Sinai South Nassau	2950001H	0527
OCED	South Nassau Communities Hospital Off-Campus Emergency Department	2950001H	9691

**MSHG Hospitals**  
**Balance Sheets Summary**  
**(Dollars in Thousands)**

<b>2021</b>	<b>MSH</b>	<b>SNCH</b>	<b>BIMC</b>	<b>SLR</b>	<b>NYEEI</b>	<b>Total</b>
Current Assets	\$2,108,784	\$597,673	\$301,517	\$470,323	\$69,888	\$3,548,185
Current Liabilities	\$802,739	\$256,838	\$290,621	\$423,749	\$30,830	\$1,804,777
Current Ratio	2.63	2.33	1.04	1.11	2.27	1.97
Total Net Assets	\$2,916,904	\$575,418	\$17,930	-\$4,075	\$138,496	\$3,644,673

***Highlighted numbers were referenced on Page 2 of the Financial Narrative.***

**MSHG Hospitals**  
**(Dollars in Thousands)**

Operating Results			Operating Revenue		2021 Op Margin
	2020	2021	2020	2021	
MSH	\$174,525	\$185,414	\$3,296,019	\$3,434,487	5.4%
CARES Act	\$281,682	\$335			
SNCH	\$84,928	\$88,990	\$714,811	\$745,577	11.9%
CARES Act	\$71,327	\$11,632			
BI	-\$93,300	-\$159,913	\$1,006,078	\$942,812	-17.0%
CARES Act	\$171,339	\$2,199			
SLR	-\$6,176	-\$20,117	\$1,459,206	\$1,460,354	-1.4%
CARES Act	\$190,323	\$2,594			
NEEI	-\$16,254	-\$3,969	\$125,701	\$142,051	-2.8%
CARES Act	\$7,936	\$8,163			
Excess of operating revenue over operating expenses before other items	\$143,723	\$90,405	\$6,601,815	\$6,725,281	1.3%
Total CARES Act	\$722,607	\$24,923			
Excess of revenues over expenses before other changes in net assets without donor restrictions*	2020	2021			
MSH	\$223,377	\$396,422			
SNCH	\$96,816	\$59,694			
BI	-\$67,809	-\$192,176			
SLR	-\$1,221	-\$4,856			
NEEI	-\$11,287	\$917			
Excess of revenue over expenses	\$239,876	\$260,001			

Highlighted numbers were referenced on Page 2 of the Financial Narrative.

\*Examples of other changes include: transfers to/from affiliates, change in pension and postretirement liability to be recognized in future periods,

Beth Israel Medical Center and Affiliates  
Consolidated Statements of Financial Position

	December 31	
	2021	2020
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 113,538	\$ 200,950
Short-term investments	27,689	27,304
Total cash and cash equivalents and short-term investments	141,227	228,254
Patient accounts receivable, net	74,745	70,840
Professional liabilities insurance recoveries receivable, current portion	23,506	30,618
Inventories	8,839	8,279
Due from related organizations	22,461	26,251
Other current assets	30,739	32,953
Total current assets	301,517	397,195
Pooled investments	26,583	25,794
Other investments	52,034	49,195
Beneficial interest in self-insurance trust	42,572	35,411
Other assets	19,096	17,917
Right-of-use assets	150,621	186,913
Professional liabilities insurance recoveries receivable, less current portion	83,338	108,553
Property, plant, and equipment, net	629,644	630,582
Total assets	\$ 1,305,405	\$ 1,451,560
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 72,725	\$ 72,220
Accrued salaries and related liabilities	49,396	66,785
Accrued construction and capital asset liabilities	5,729	5,434
Professional liabilities, current portion	23,506	30,618
Finance lease obligations, current portion	12,562	8,033
Operating lease liabilities, current portion	21,803	28,905
Other current liabilities	104,900	65,102
Total current liabilities	290,621	277,097
Due to related organizations	224,567	143,112
Estimated self-insurance liability	42,572	35,411
Professional liabilities, less current portion	83,338	108,553
Finance lease obligations, less current portion	268,545	259,846
Operating lease liabilities, less current portion	133,622	163,085
Other liabilities	244,210	294,277
Total liabilities	1,287,475	1,281,381
Commitments and contingencies		
Net assets:		
Net assets deficit without donor restrictions	(17,043)	137,406
Net assets with donor restrictions	34,973	32,773
Total net assets	17,930	170,179
Total liabilities and net assets	\$ 1,305,405	\$ 1,451,560

See accompanying notes.

Beth Israel Medical Center and Affiliates

Consolidated Statements of Operations

	Year Ended December 31	
	2021	2020
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 786,961	\$ 725,430
CARES Act Provider Relief Fund revenue	2,199	171,339
Investment income and net realized gains and losses on sales of securities	7,862	8,504
Other revenue	143,920	99,600
Net assets released from restrictions	1,870	1,205
Total operating revenue before other items	942,812	1,006,078
<b>Operating expenses</b>		
Salaries and wages	375,435	402,232
Employee benefits	147,161	142,606
Supplies and other	497,445	468,380
Depreciation and amortization	71,198	74,326
Interest and amortization	11,486	11,834
Total operating expenses before other items	1,102,725	1,099,378
Deficiency of operating revenue over operating expenses before other items	(159,913)	(93,300)
<b>Other items</b>		
Net change in unrealized gains and losses on investments and change in value of alternative investments	1,524	1,525
Net change in participation in captive insurance program	17,622	23,966
Gain on sale of interest in joint ventures	7,948	—
Third-party reimbursement settlements	8,024	—
Impairment of construction costs	(29,654)	—
Change in estimated CARES Act Provider Relief Fund Revenue resulting from intercompany transfer <i>(Note 1)</i>	(37,727)	—
Deficiency of revenue over expenses	(192,176)	(67,809)
<b>Other changes in net assets without donor restrictions</b>		
Transfer from the Mount Sinai Hospital <i>(Note 1)</i>	37,727	—
Net decrease in net assets without donor restrictions	\$ (154,449)	\$ (67,809)

See accompanying notes.

# The New York Eye and Ear Infirmary and Affiliates

## Consolidated Statements of Financial Position

	December 31	
	2021	2020
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 15,861	\$ 14,221
Short-term investments	35,306	32,590
Total cash and cash equivalents and short-term investments	51,167	46,811
Patient accounts receivable, net	9,557	12,992
Professional liabilities insurance recoveries receivable, current portion	1,175	1,747
Inventories	3,171	2,891
Due from related organizations	—	1,305
Other current assets	4,818	2,425
Total current assets	69,888	68,171
Pooled investments	49,446	42,533
Other investments	13,794	12,344
Beneficial interest in self-insurance trust	4,730	3,935
Professional liabilities insurance recoveries receivable, less current portion	4,164	6,193
Right-of-use assets	14,249	15,733
Property and equipment, net	39,394	45,147
Other assets	3,454	116
Total assets	\$ 199,119	\$ 194,172
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 8,118	\$ 7,562
Accrued salaries and related liabilities	2,526	3,505
Due to related organizations	8,630	—
Operating lease liabilities, current portion	1,767	1,695
Professional liabilities, current portion	1,175	1,747
Other current liabilities	8,614	5,385
Total current liabilities	30,830	19,894
Accrued pension benefits	—	26,786
Estimated self-insurance liability	4,730	3,935
Operating lease liabilities, less current portion	13,045	14,476
Professional liabilities, less current portion	4,164	6,193
Other liabilities	7,854	15,877
Total liabilities	60,623	87,161
Net assets:		
Net assets without donor restrictions	111,200	84,010
Net assets with donor restrictions	27,296	23,001
Total net assets	138,496	107,011
Total liabilities and net assets	\$ 199,119	\$ 194,172

See accompanying notes.

The New York Eye and Ear Infirmary and Affiliates

Consolidated Statements of Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 121,118	\$ 105,622
CARES Act Provider Relief Fund revenue	8,163	7,936
Investment income and net realized gains and losses on sales of securities	3,556	2,413
Contributions	218	357
Other revenue	6,598	6,112
Net assets released from restrictions for operations	2,398	3,261
Total operating revenue before other items	<u>142,051</u>	<u>125,701</u>
<b>Operating expenses</b>		
Salaries and wages	53,552	58,644
Employee benefits	15,319	13,036
Supplies and other	69,142	61,504
Depreciation and amortization	8,007	8,771
Total operating expenses before other items	<u>146,020</u>	<u>141,955</u>
Deficiency of operating revenue over operating expenses before other items	(3,969)	(16,254)
<b>Other items</b>		
Net change in net unrealized gains and losses on investments and change in value of alternative investments	4,467	3,650
Severance costs	—	(1,479)
Third-party reimbursement settlements	730	—
Impairment of construction costs	(3,841)	—
Net periodic pension and postretirement benefit costs (non-service related)	3,530	2,796
Excess (deficiency) of revenue over expenses	<u>917</u>	<u>(11,287)</u>
<b>Other changes in net assets without donor restrictions</b>		
Change in pension liability to be recognized in future periods	26,273	(3,772)
Increase (decrease) in net assets without donor restrictions	<u>\$ 27,190</u>	<u>\$ (15,059)</u>

See accompanying notes.



# The Mount Sinai Hospital

## Consolidated Statements of Financial Position

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 357,034	\$ 488,446
Short-term investments	1,075,097	1,217,310
Total cash and cash equivalents and short-term investments	1,432,131	1,705,756
Patient accounts receivable, net	434,419	386,830
Professional liabilities insurance recoveries receivable	31,347	31,473
Assets limited as to use, current portion	41,557	36,233
Due from related organizations, net, current portion	15,926	7,863
Inventories	81,105	58,395
Other current assets	72,299	61,129
Total current assets	2,108,784	2,287,679
Pooled investments	1,407,094	1,132,071
Other investments	96,546	98,370
Assets limited as to use, less current portion	2,631	2,630
Due from related organizations, less current portion	1,005,630	919,787
Beneficial interest in self-insurance trust	188,763	131,341
Other assets	124,591	75,846
Right-of-use assets	360,750	377,581
Professional liabilities insurance recoveries receivable, less current portion	111,138	111,586
Property, plant, and equipment, net	1,042,531	1,032,480
Total assets	<u>\$ 6,448,458</u>	<u>\$ 6,169,371</u>

	December 31	
	2021	2020
	(In Thousands)	
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 258,597	\$ 208,380
Accrued salaries and related liabilities	173,921	151,626
Accrued interest payable	24,102	21,068
Accrued construction and capital asset liabilities	13,040	10,633
Current portion of long-term debt	10,170	9,785
Operating lease liabilities, current portion	12,190	11,509
Professional liabilities, current portion	31,347	31,473
Other current liabilities	279,372	213,045
Total current liabilities	802,739	657,519
Long-term debt, less current portion	1,456,484	1,466,264
Operating lease liabilities, less current portion	374,632	383,977
Accrued postretirement benefits	6,534	8,088
Estimated self-insurance liability	188,763	131,341
Deferred gain on transfer of real estate	27,055	27,055
Professional liabilities, less estimated current portion	111,138	111,586
Other liabilities	564,209	761,088
Total liabilities	3,531,554	3,546,918
Commitments and contingencies		
Net assets:		
Net assets without donor restrictions	2,635,710	2,428,054
Net assets with donor restrictions	281,194	194,399
Total net assets	2,916,904	2,622,453
Total liabilities and net assets	\$ 6,448,458	\$ 6,169,371

*See accompanying notes.*

# The Mount Sinai Hospital

## Consolidated Statements of Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 3,048,945	\$ 2,718,513
CARES Act Provider Relief Fund revenue	335	281,682
Investment income and net realized gains and losses on sales of securities	86,794	93,520
Contributions	346	18,184
Other revenue	262,649	149,636
Net assets released from restrictions for operations	35,418	34,484
Total operating revenue before other items	3,434,487	3,296,019
<b>Operating expenses</b>		
Salaries and wages	1,227,327	1,248,685
Employee benefits	348,725	324,270
Supplies and other	1,499,290	1,387,913
Depreciation	130,098	124,877
Interest and amortization	43,633	35,749
Total operating expenses before other items	3,249,073	3,121,494
Excess of operating revenue over operating expenses before other items	185,414	174,525

*Continued on following page.*

# The Mount Sinai Hospital

## Consolidated Statements of Operations (continued)

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
Excess of operating revenue over operating expenses before other items	\$ 185,414	\$ 174,525
<b>Other items</b>		
Net change in unrealized gains and losses on investments and change in value of alternative investments	59,254	48,138
Third-party reimbursement settlements	57,112	843
Loss on extinguishment of debt	—	(5,342)
Net change in participation in captive insurance program	10,289	16,593
Severance costs	(478)	(11,225)
Net periodic postretirement cost other than service cost	(690)	(155)
Change in estimate of CARES Act Provider Relief Fund Revenue resulting from intercompany transfer <i>(Note I)</i>	85,521	—
Excess of revenue over expenses	396,422	223,377
<b>Other changes in net assets without donor restrictions</b>		
Transfers to affiliates	(190,034)	(101,378)
Equity in income from related party and distributions transferred to the Icahn School of Medicine at Mount Sinai	474	(131)
Net assets released from restrictions for capital asset acquisitions	846	12,319
Change in postretirement liability to be recognized in future periods	(52)	(953)
Total other changes in net assets without donor restrictions	(188,766)	(90,143)
Net increase in net assets without donor restrictions	\$ 207,656	\$ 133,234

*See accompanying notes.*

South Nassau Communities Hospital and Subsidiaries  
(d/b/a Mount Sinai South Nassau)

## Consolidated Statements of Financial Position

[illegible]

	December 31	
	2021	2020
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable	\$ 22,677,701	\$ 21,785,337
Accrued expenses	67,536,257	69,783,711
Accrued payroll and vacation	47,123,245	48,331,063
Due to related parties, net	1,917,988	3,253,778
Current portion of long-term debt and finance lease obligations	7,017,354	7,107,055
Current portion of operating lease liabilities	2,760,713	2,365,278
Current portion of accrued postretirement benefits other than pension	183,000	280,000
Current portion of estimated professional and general liabilities	12,810,000	9,610,000
Deferred grant revenue	45,939,622	64,610,425
Estimated third-party payor liabilities	48,872,077	37,467,345
Total current liabilities	256,837,957	264,593,992
Long-term debt and finance lease obligations, net of current portion	154,356,871	161,219,014
Operating lease liabilities, net of current portion	66,521,274	56,874,421
Accrued pension payable	43,929,790	73,599,183
Accrued postretirement benefits other than pension, net of current portion	3,315,000	2,802,000
Estimated professional and general liabilities, net of current portion	39,890,000	34,670,000
Insurance claims payable	4,685,000	3,801,000
Other liabilities	1,995,961	47,428,226
Total liabilities	571,531,853	644,987,836
Commitments and contingencies		
Net assets:		
Net assets without donor restrictions	563,407,287	386,636,862
Net assets with donor restrictions	12,010,742	12,360,453
Total net assets	575,418,029	398,997,315
Total liabilities and net assets	\$ 1,146,949,882	\$ 1,043,985,151

*See accompanying notes.*

South Nassau Communities Hospital and Subsidiaries  
(d/b/a Mount Sinai South Nassau)

Consolidated Statements of Activities

	Year Ended December 31	
	2021	2020
Operating revenue:		
Net patient service revenue	\$ 627,185,663	\$ 550,225,481
Investment income	3,886,652	724,136
CARES Act Provider Relief Fund revenue	11,631,639	71,327,197
Other revenue	102,872,899	92,534,664
Total operating revenue	745,576,853	714,811,478
Operating expenses:		
Salaries and wages	314,455,998	313,501,234
Employee benefits	64,612,556	65,721,321
Supplies and other expenses	233,638,470	209,486,889
Interest expense	4,307,377	3,431,447
Provision for depreciation and amortization	39,572,141	37,742,980
Total operating expenses	656,586,542	629,883,871
Operating income	88,990,311	84,927,607
Nonoperating gains and losses:		
Change in net unrealized gains and losses on investments and change in value of equity method investments	20,913,113	21,474,273
Contributions without donor restrictions, net of fundraising expenses	316,458	(372,675)
Net periodic pension and postretirement benefit costs (non-service related)	(2,831,715)	(5,661,270)
Other nonoperating gains and losses	100,000	(3,552,003)
Excess of revenue and gains over expenses before change in estimated CARES Act Provider Relief Fund revenue resulting from intercompany transfer	107,488,167	96,815,932
Change in estimated CARES Act Provider Relief Fund revenue resulting from intercompany transfer (Note 1)	(47,794,038)	—
Excess of revenue and gains over expenses	59,694,129	96,815,932
Net assets released from restrictions for capital asset acquisitions	49,937,262	6,401,556
Pension and postretirement liability adjustments	29,237,108	(4,517)
Transfers from The Mount Sinai Hospital	67,794,038	20,000,000
Transfer to Icahn School of Medicine at Mount Sinai	(29,892,112)	(34,727,750)
Increase in net assets without donor restrictions	\$ 176,770,425	\$ 88,485,221

See accompanying notes.

South Nassau Communities Hospital and Subsidiaries  
(d/b/a Mount Sinai South Nassau)

Consolidated Statements of Changes in Net Assets

Years Ended December 31, 2021 and 2020

	<b>Net Assets without Donor Restrictions</b>	<b>Net Assets with Donor Restrictions</b>	<b>Total Net Assets</b>
Balance, January 1, 2020	\$ 298,151,641	\$ 9,834,819	\$ 307,986,460
Excess of revenue and gains over expenses	96,815,932	—	96,815,932
FEMA capital grant funds earned	—	4,046,701	4,046,701
Restricted contributions, net of fundraising expenses	—	4,955,519	4,955,519
Net assets released from restrictions for operations	—	(75,030)	(75,030)
Net assets released from restrictions for capital asset acquisitions	6,401,556	(6,401,556)	—
Pension and postretirement liability adjustments	(4,517)	—	(4,517)
Transfer from The Mount Sinai Hospital	20,000,000	—	20,000,000
Transfer to Icahn School of Medicine at Mount Sinai	(34,727,750)	—	(34,727,750)
Total changes in net assets	88,485,221	2,525,634	91,010,855
Balance, December 31, 2020	386,636,862	12,360,453	398,997,315
Excess of revenue and gains over expenses	59,694,129	—	59,694,129
FEMA capital grant funds earned	—	46,982,677	46,982,677
Restricted contributions, net of fundraising expenses	—	2,874,376	2,874,376
Net assets released from restrictions for operations	—	(269,502)	(269,502)
Net assets released from restrictions for capital asset acquisitions	49,937,262	(49,937,262)	—
Pension and postretirement liability adjustments	29,237,108	—	29,237,108
Transfers from The Mount Sinai Hospital	67,794,038	—	67,794,038
Transfer to Icahn School of Medicine at Mount Sinai	(29,892,112)	—	(29,892,112)
Total changes in net assets	176,770,425	(349,711)	176,420,714
Balance, December 31, 2021	\$ 563,407,287	\$ 12,010,742	\$ 575,418,029

See accompanying notes.



## The St. Luke's-Roosevelt Hospital Center and Affiliates

### Consolidated Statements of Financial Position

	December 31	
	2021	2020
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 230,646	\$ 294,518
Short-term investments	989	2,459
Total cash and cash equivalents and short-term investments	231,635	296,977
Patient accounts receivable, net	131,352	110,489
Professional liabilities insurance recoveries receivable, current portion	18,055	21,950
Assets limited as to use, current portion	67,777	70,574
Inventories	13,342	10,203
Other current assets	8,162	10,405
Total current assets	470,323	520,598
Pooled investments	54,921	47,462
Investments held by captive insurance companies	55,695	63,963
Assets limited as to use, less current portion	37,386	38,146
Beneficial interest in self-insurance trust	95,378	60,515
Other assets	33,939	32,780
Right-of-use assets	18,566	23,116
Professional liabilities insurance recoveries receivable, less current portion	64,014	77,824
Property, plant, and equipment, net	694,256	681,024
Total assets	\$ 1,524,478	\$ 1,545,428
<b>Liabilities and net assets (deficit)</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 130,986	\$ 116,663
Accrued salaries and related liabilities	69,493	81,250
Accrued interest payable	1,592	1,668
Long-term debt, current portion	20,053	19,517
Operating lease liabilities, current portion	4,425	6,185
Professional liabilities, current portion	18,055	21,950
Due to related organizations, current portion	53,453	48,475
Other current liabilities	125,692	120,258
Total current liabilities	423,749	415,966
Due to related organizations, less current portion	350,745	293,996
Long-term debt, less current portion	253,859	273,499
Operating lease liabilities, less current portion	14,982	18,343
Accrued pension and other postretirement benefits, less current portion	34,733	42,218
Professional liabilities, less current portion	64,014	77,824
Estimated self-insurance liability	95,378	60,515
Other liabilities	291,093	371,207
Total liabilities	1,528,553	1,553,568
Commitments and contingencies		
Net assets (deficit):		
Net assets (deficit) without donor restrictions	(127,543)	(127,539)
Net assets with donor restrictions	123,468	119,399
Total net assets (deficit)	(4,075)	(8,140)
Total liabilities and net assets (deficit)	\$ 1,524,478	\$ 1,545,428

See accompanying notes.

## The St. Luke's-Roosevelt Hospital Center and Affiliates

### Consolidated Statements of Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 1,237,661	\$ 1,093,384
CARES Act Provider Relief Fund revenue	2,594	190,323
Investment income and net realized gains and losses on sales of securities	2,266	5,027
Contributions	1,166	8,290
Other revenue	212,669	162,036
Net assets released from restrictions for operations	3,998	146
Total operating revenue before other items	<u>1,460,354</u>	<u>1,459,206</u>
<b>Operating expenses</b>		
Salaries and wages	550,860	557,011
Employee benefits	187,498	182,330
Supplies and other	635,466	621,110
Depreciation and amortization	88,905	85,590
Interest and amortization	17,742	19,341
Total operating expenses before other items	<u>1,480,471</u>	<u>1,465,382</u>
Deficiency of operating revenue over operating expenses before other items	(20,117)	(6,176)
<b>Other items</b>		
Change in net unrealized gains and losses on investments and assets limited as to use and change in value of alternative investments	5,769	7,083
Third-party reimbursement settlements	11,004	—
Net periodic pension and postretirement benefit costs (non-service related)	(1,512)	(2,128)
Deficiency of revenue over expenses	<u>(4,856)</u>	<u>(1,221)</u>
<b>Other changes in net assets without donor restrictions</b>		
Net assets released from restrictions for capital asset acquisitions	3,397	—
Change in pension and other postretirement benefits liabilities to be recognized in future periods	1,455	1,871
Total other changes in net assets without donor restrictions	<u>4,852</u>	<u>1,871</u>
Net (decrease) increase in net assets without donor restrictions	<u>\$ (4)</u>	<u>\$ 650</u>

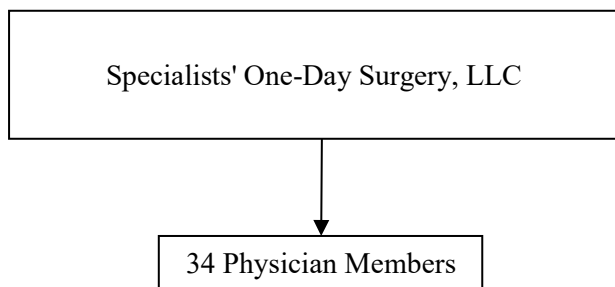
*See accompanying notes.*

**CERTIFICATE OF NEED APPLICATION  
OF  
SPECIALISTS' ONE-DAY SURGERY, LLC**

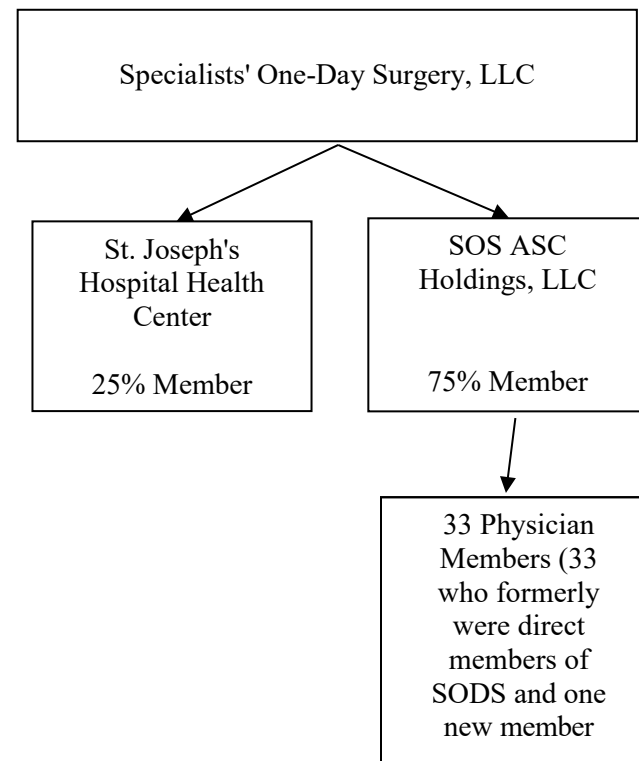
CON#221280  
BFA Attachment A

***ORGANIZATIONAL CHART***

***Current Organizational Structure***



***Organizational Structure  
Following Reorganization and Sale  
Transactions***



**DIRECT AND INDIRECT OWNERSHIP BEFORE AND AFTER TRANSACTION**

<b>Member</b>	<b>Current Ownership in Specialists' One-Day Surgery, LLC</b>	<b>Membership % in SOS ASC Holdings, LLC Post-Transaction</b>	<b>Indirect Ownership in Specialists' One-Day Surgery, LLC Post-Transaction</b>
Stephen P. Bogosian, M.D.	3.2258%	4.301%	3.2258%
John J. Cambareri, M.D.	3.2258%	4.301	3.2258
John F. Fatti, M.D.	3.2258%	4.301	3.2258
Glenn B. Axelrod, M.D.	3.2258%	4.301	3.2258
P. James Newman, M.D.	3.2258%	4.301	3.2258
Daniel C. Wnorowski, M.D.	3.2258%	4.301	3.2258
Timothy H. Izant, M.D.	3.2258%	4.301	3.2258
Daniel J. Murphy, M.D.	3.2258%	4.301	3.2258
Brett B. Greenky, M.D.	3.2258%	2.780	2.0847
Seth S. Greenky, M.D.	3.2258%	2.780	2.0847
Warren E. Wulff, M.D.	3.2258%	2.780	2.0847
Richard J. Distefano, M.D.	3.2258%	2.780	2.0847
John F. Parker, M.D.	3.2258%	2.780	2.0847
Michael T. Clarke, M.D.	3.2258%	2.780	2.0847
Frederick R. Lemley, M.D.	3.2258%	2.780	2.0847
Todd C. Battaglia, M.D.	3.2258%	2.780	2.0847
James Alan Lemley, M.D.	3.2258%	2.780	2.0847
Lawson R. Smart, M.D.	3.2258%	2.780	2.0847
Aaron J. Bianco, M.D.	3.2258%	2.780	2.0847
Bradley R. Raphael, M.D.	3.2258%	2.780	2.0847
Naven Duggal, M.D.	3.2258%	2.780	2.0847
Nathan G. Everding, M.D.	3.2258%	2.780	2.0847
Michael G. Fitzgerald, M.D.	3.2258%	2.780	2.0847
Justin A. Iorio, M.D.	3.2258%	2.780	2.0847
Kevin A. Kopko, M.D.	3.2258%	2.780	2.0847
Cassandra Riggs, M.D.	3.2258%	2.780	2.0847
Anthony M. Orio, M.D.	3.2258%	2.780	2.0847
Max Greenky, M.D.	-0-	2.780	2.0847
Robert L Tiso, M.D.	1.84320%	1.666	1.25
Joseph A. Catania, M.D.	1.84320%	1.666	1.25
Eric A. Tallarico, M.D.	1.84320%	1.666	1.25
Mary C. Trusilo, M.D.	1.84320%	1.666	1.25
Brendan T. McGinn, M.D.	1.84320%	1.666	1.25
Ryan D. McConn, M.D.	1.84320%	1.666	1.25
Jason Lok, M.D.	1.84320%	0	0
St Joseph's Hospital	0.00000%	0	25%
<b>Totals</b>	<b>100% (rounded)</b>	<b>100% (rounded)</b>	<b>100%</b>

**ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES**  
**(SYRACUSE, NEW YORK)**  
**(A member of Trinity Health)**

CON#221280  
BFA Attachment B

**CONSOLIDATED BALANCE SHEETS**  
**JUNE 30, 2021 AND 2020**  
**(In thousands)**

	2021	2020
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 17,718	\$ 15,668
Investments	4,842	4,029
Investment in Trinity Health pooled investment program	91,453	82,799
Assets limited or restricted as to use—current portion	3,921	3,092
Patient accounts receivable	67,871	68,424
Other receivables	11,732	15,336
Receivables from affiliates	174	2,172
Inventories	12,243	9,862
Prepaid expenses and other current assets	3,220	2,698
Total current assets	<u>213,174</u>	<u>204,080</u>
ASSETS LIMITED OR RESTRICTED AS TO USE—Noncurrent Portion:		
By Board	43,659	29,277
By donors	12,881	9,775
Self insurance and other	7,860	5,767
Assets limited or restricted as to use—noncurrent portion	64,400	44,819
PROPERTY AND EQUIPMENT—Net	254,591	271,720
INVESTMENTS IN UNCONSOLIDATED AFFILIATES	6,902	15,502
OPERATING LEASE RIGHT-OF-USE ASSETS	18,162	20,077
OTHER ASSETS	<u>29,067</u>	<u>23,519</u>
TOTAL ASSETS	<u>\$ 586,296</u>	<u>\$ 579,717</u>

**ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES**  
**(SYRACUSE, NEW YORK)**  
**(A member of Trinity Health)**

CON#221280  
BFA Attachment B Cont.

**CONSOLIDATED BALANCE SHEETS**  
**JUNE 30, 2021 AND 2020**  
**(In thousands)**

	2021	2020
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES:</b>		
Current portion of long-term debt	\$ 522	\$ 636
Current portion of notes payable to Trinity Health and affiliates	10,246	9,790
Accounts payable and accrued expenses	57,840	53,261
Current portion of operating lease liabilities	4,584	4,798
Medicare cash advances	35,448	73,497
Salary, wages and related liabilities	37,084	44,375
Estimated payables to third-party payers	<u>13,663</u>	<u>7,146</u>
Total current liabilities	159,387	193,503
LONG-TERM DEBT—Net of current portion	604	630
NOTES PAYABLE TO TRINITY HEALTH AND AFFILIATES—Net of current portion	300,584	311,988
ACCRUED PENSION AND RETIREE HEALTH COSTS	14,198	15,118
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	17,856	18,870
LONG-TERM MEDICARE CASH ADVANCES	32,743	-
OTHER LONG-TERM LIABILITIES	<u>9,706</u>	<u>10,528</u>
Total liabilities	<u>535,078</u>	<u>550,637</u>
<b>NET ASSETS:</b>		
Net assets without donor restrictions	7,756	(13,461)
Noncontrolling ownership interest in subsidiaries	<u>28,910</u>	<u>29,673</u>
Total net assets without donor restrictions	36,666	16,212
Net assets with donor restrictions	<u>14,552</u>	<u>12,868</u>
Total net assets	<u>51,218</u>	<u>29,080</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<u><u>\$ 586,296</u></u>	<u><u>\$ 579,717</u></u>

**ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES**  
**(SYRACUSE, NEW YORK)**  
**(A member of Trinity Health)**

CON#221280  
BFA Attachment B Cont

**CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS**  
**YEARS ENDED JUNE 30, 2021 AND 2020**  
**(In thousands)**

	2021	2020
OPERATING REVENUE:		
Net patient service revenue	\$ 645,665	\$ 653,230
Capitation revenue	2,272	2,082
Net assets released from restrictions	1,559	480
Grant revenue	27,437	15,550
Other revenue	52,669	37,530
Total operating revenue	729,602	708,872
EXPENSES:		
Salaries and wages	295,653	317,735
Employee benefits	64,528	67,301
Contract labor	10,912	14,278
Total labor expenses	371,093	399,314
Supplies	133,024	140,292
Purchased services	111,891	111,517
Depreciation and amortization	34,974	36,549
Occupancy	22,202	24,052
Interest	12,438	11,722
Other	19,337	21,078
Total expenses	704,959	744,524
OPERATING INCOME (LOSS) BEFORE OTHER ITEMS	24,643	(35,652)
ASSET IMPAIRMENT CHARGES	(17,919)	(7,075)
RESTRUCTURING COSTS	-	(9,004)
OPERATING INCOME (LOSS)	6,724	(51,731)
NONOPERATING ITEMS:		
Earnings in Trinity Health pooled investment program	23,250	4,320
Investment earnings	2,159	501
Equity earnings of unconsolidated affiliates	453	43
Change in market value and cash payments of interest rate swaps	(999)	(995)
Other net periodic retirement income	-	505
Other, including taxes—net	266	(26)
Total nonoperating items	25,129	4,348
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	31,853	(47,383)
EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	(3,728)	(3,804)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES—Net of noncontrolling interest	\$ 28,125	\$ (51,187)

St. Joseph's Health, Inc.  
Consolidated Balance Sheets  
As of May FY2022  
(dollars in thousands)

	MayFY2022	JuneFY2021
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and investments	\$69,867	\$114,013
Assets limited as to use:		
Self ins ben plan & other, cur	2,250	2,251
By donors, current	1,369	1,671
Assets limited as to use, cur	3,619	3,921
Patient AR, net of cont allow	89,026	89,876
Allowance for charity	(1,341)	(2,142)
Allowance for oper adjustmnts	(4,710)	(7,637)
Allow for doubtful accounts	(14,395)	(12,226)
Patient AR, net	68,580	67,871
Est rec from 3rd party payors	1,424	5,868
IC other receivables	(567)	175
Other receivables, external	7,934	5,863
Inventory	11,834	12,243
Prepaid expense & other	1,460	3,220
Total current assets	164,152	213,174
<b>Assets limited or restricted as to use:</b>		
Self ins, benefit plan & other	7,596	7,860
By Board	47,497	43,659
By donors	12,881	12,881
Assets limited as to use	67,974	64,400
<b>Other assets:</b>		
Property and equipment, net	248,551	254,591
Operating lease assets	14,909	18,162
Invest in unconsol affiliates	6,993	6,901
Excess cost over net asset acq	2,762	762
Other intangible assets	67	95
Other long-term assets	33,980	28,212
<b>Total assets</b>	<b>\$539,390</b>	<b>\$586,296</b>
	MayFY2022	JuneFY2021
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current liabilities:</b>		
External debt, current	520	522
IC debt, current	11,070	10,246
Operating lease liab ST	4,612	4,584
Accounts payable	38,048	31,235
Cash advances	35,496	35,448
Accrued expenses	20,556	26,605
Salaries, wages & related liab	34,998	37,084
Estimated pay to 3rd parties	5,069	13,663
Total current liabilities	150,369	159,386
Long-term debt	565	604
IC LT debt, net of curr port	340,014	300,584
Op lease liab LT	14,339	17,856
Accrd pension & retiree health	14,083	14,198
LT cash advance	-	32,743
Other long term liabilities	9,442	9,706
<b>LIABILITIES Total liabilities</b>	<b>528,813</b>	<b>535,078</b>
<b>Net assets:</b>		
NA without donor restrictions	(32,168)	7,756
NCI without donor restrict NA	29,137	28,910
Tot NA without donor restrictions	(3,030)	36,666
Donor restricted NA CI	13,607	14,552
<b>Total net assets</b>	<b>10,577</b>	<b>51,219</b>
<b>net assets</b>	<b>\$539,390</b>	<b>\$586,296</b>



**St. Joseph's Health, Inc.**  
**Income Statement**  
**May FY2022**  
**(dollars in thousands)**

CON#221280  
BFA Attachment B Cont.

	<b>May FY2022</b>	<b>May FY2022</b>
	<b>Periodic</b>	<b>YTD</b>
	<b>Actual</b>	<b>Actual</b>
<b>REVENUE</b>		
Gross hospital inpatient rev	\$78,549	\$827,934
Gross ambulatory services rev	56,087	558,091
Gross physician revenue	15,584	173,509
Gross home care related rev	-	798
Gross patient revenue	150,220	1,560,332
Contractual allowance	(94,352)	(966,488)
Allow for self ins benefits	(747)	(5,498)
Operational adjustments	(1,502)	(10,382)
DSH and uncompensated care	933	9,072
Charity care allowances	(153)	(4,261)
Provision for pat bad debts	(573)	(11,304)
Net patient service revenue	53,827	571,471
Provider capitation rev	260	2,509
Capitation revenue	260	2,509
Restricted net assets released	76	719
Equity GL in uncon affil opinc	915	3,250
Gainshare & BPCI risk revenue	-	6,769
Other revenue	2,471	33,125
<b>Total operating revenue</b>	<b>57,549</b>	<b>617,843</b>
<b>EXPENSES</b>		
Salaries and wages	27,336	269,910
Employee benefits	5,301	55,756
Contract labor, total	3,086	28,666
Total labor expenses	35,723	354,332
Supplies	10,662	118,894
Medical and professional fees	2,619	26,072

Purchased services	6,792	77,393
Med claims & cap purch service	-	0
Depreciation and amortization	2,102	24,374
Occupancy	1,676	19,931
Interest	1,060	10,472
Insurance	594	6,521
Other expenses	954	10,855
<b>Total operating expenses</b>	<b>62,181</b>	<b>648,844</b>
<b>Oper inc before other items</b>	<b>(4,632)</b>	<b>(31,001)</b>
 <b>Operating income (loss)</b>	 <b>(4,632)</b>	 <b>(31,001)</b>
 <b>NON-OPERATING ITEMS</b>		
Non operating invest earnings	(147)	(3,924)
Non op eq earn unconsol affil	0	16
Nonoperating derivatives	(117)	(1,156)
Oth net prdic retire inc (cst)	(53)	(584)
Other nonop income (loss)	(21)	(180)
Noncontrolling interest	(120)	(1,873)
 <b>Excess (Def) of rev over exp</b>	 <b>(\$5,090)</b>	 <b>(\$38,702)</b>

# **SPECIALISTS' ONE-DAY SURGERY, LLC**

## **BALANCE SHEETS DECEMBER 31, 2021 AND 2020**

	<u>2021</u>	<u>2020</u>
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash	\$ 2,622,322	\$ 1,898,325
Patient receivables, net	5,104,512	3,973,837
Employee Retention Credit receivable	403,975	-
Due from related entity	-	866,322
Other current assets	<u>47,943</u>	<u>127,809</u>
Total current assets	<u>8,178,752</u>	<u>6,866,293</u>
PROPERTY:		
Building and improvements	11,432,012	11,446,543
Medical equipment	3,976,084	5,123,639
Medical instruments	53,824	758,459
Furniture and fixtures	84,395	234,235
Computer equipment and software	301,511	422,357
Construction in progress	<u>-</u>	<u>50,052</u>
Total	15,847,826	18,035,285
Less: Accumulated depreciation	<u>4,656,730</u>	<u>6,067,723</u>
Property, net	<u>11,191,096</u>	<u>11,967,562</u>
Total assets	<u>\$ 19,369,848</u>	<u>\$ 18,833,855</u>
<b>LIABILITIES AND MEMBERS' EQUITY</b>		
CURRENT LIABILITIES:		
Accounts payable	\$ 1,655,759	\$ 1,172,178
Accrued expenses	933,715	766,630
Member distributions payable	1,913,998	2,015,500
Current portion of PPP loan payable	-	223,325
Current portion of capital lease obligation	18,961	-
Current portion of installment loans payable	1,093,061	992,035
Due to affiliate	<u>504,059</u>	<u>419,761</u>
Total current liabilities	<u>6,119,553</u>	<u>5,589,429</u>
LONG-TERM LIABILITIES:		
Deferred payroll taxes, net of current portion	-	95,373
PPP loan payable, net of current portion	-	853,727
Capital lease obligation, net of current portion	69,579	-
Installment loans payable, net of current portion	<u>9,727,143</u>	<u>10,533,010</u>
Total long-term liabilities	<u>9,796,722</u>	<u>11,482,110</u>
Total liabilities	<u>15,916,275</u>	<u>17,071,539</u>
MEMBERS' EQUITY	<u>3,453,573</u>	<u>1,762,316</u>
Total liabilities and members' equity	<u>\$ 19,369,848</u>	<u>\$ 18,833,855</u>

**SPECIALISTS' ONE-DAY SURGERY, LLC**CON#221280  
BFA Attachment C Cont.**STATEMENTS OF INCOME AND MEMBERS' EQUITY  
FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020**

	<u>2021</u>	<u>2020</u>
REVENUES FROM PATIENTS:		
Patient service revenue, net of contractual allowances and discounts	\$ 40,330,247	\$ 27,418,749
OPERATING EXPENSES	28,413,821	19,511,683
GENERAL AND ADMINISTRATIVE EXPENSES	<u>1,446,872</u>	<u>1,269,525</u>
OPERATING INCOME	<u>10,469,554</u>	<u>6,637,541</u>
OTHER INCOME (EXPENSE):		
Rental income	49,979	49,979
Loss on sale of assets	(14,063)	-
Provider Relief Fund income	233,475	454,581
Employee Retention Credit	403,975	-
PPP loan forgiveness Income	1,077,052	-
Interest expense	<u>(510,794)</u>	<u>(539,140)</u>
Total other income (expense), net	<u>1,239,624</u>	<u>(34,580)</u>
NET INCOME	11,709,178	6,602,961
MEMBERS' EQUITY - beginning of year	1,762,316	3,866,852
CAPITAL CONTRIBUTIONS	277,900	-
MEMBER DISTRIBUTIONS	<u>(10,295,821)</u>	<u>(8,707,497)</u>
MEMBERS' EQUITY - end of year	<u>\$ 3,453,573</u>	<u>\$ 1,762,316</u>

**Balance Sheet**  
**As of 8/31/2022**

CON#221280  
BFA Attachment C Cont.  
**Specialists One-Day Surgery, LLC (SOD)**

**Assets**

**Cash**

1102-00-00	Cash- M&T Operating	\$	2,469,737.54	
1104-00-00	M&T Credit Card-UA	\$	69,966.19	
1108-00-00	Oper Acct-AMEX-UA	\$	-367,789.74	
1150-00-00	Patient Cash: UA	\$	700.00	
1160-00-00	Petty Cash: UA	\$	300.00	
	<b>Total Cash:</b>			\$ 2,172,913.99

**Receivables**

1278-00-00	Due From SOS	\$	2,158.71	
1283-00-00	Due from SOCS-UA	\$	409.92	
1284-00-00	Due from Oper Walk-UA	\$	6,846.26	
	<b>Total Receivables:</b>			\$ 9,414.89

**Prepays**

1389-00-00	Prepaid Other	\$	308,803.81	
	<b>Total Prepays:</b>			\$ 308,803.81

**Fixed Assets**

1570-01-00	Leasehold Imp:E Taft Rd-UA	\$	11,432,011.50	
1577-01-00	Loan Acq Costs:E Taft Rd-UA	\$	78,350.00	
1670-01-00	ND:E Taft Rd-UA	\$	-6,804,497.14	
1677-01-00	ND Loan Acq Costs:E Taft Rd-UA	\$	-31,493.64	
1750-00-00	Furn Fix & Equip - Office	\$	7,880.39	
1750-01-00	Furn Fix & Equip:E Taft Rd-UA	\$	76,514.86	
1751-00-00	Payout Retiring Mem-UA	\$	4,776.00	
1760-00-00	Furn Fix & Equip- DIP	\$	6,177.64	
1760-01-00	Furn Fix & Equip:E Taft Rd-UA	\$	84,938.38	
1780-00-00	Furn Fix & Equip-UA	\$	1,508,048.77	
1780-00-66	Furn Fix & Equip-PM	\$	122,622.27	
1780-01-00	Furn Fix & Equip:E Taft Rd-UA	\$	2,508,594.43	
1780-01-70	Furn Fix & Equip:E Taft Rd-OPS	\$	16,900.57	
1780-02-00	Furn Fix & Equip:Glacier Cr-UA	\$	29,311.12	
1781-00-00	Payout Retiring Mem-UA	\$	65,900.00	
1785-00-00	Furn Fix & Equip - Instrument	\$	28,992.22	
1786-00-00	Payout Retiring Mem-UA	\$	24,832.00	
1792-00-00	Software	\$	30,812.86	
1792-00-87	Software-EHR	\$	179,582.40	
1850-00-00	ND Furn Fix & Equip - Office	\$	-7,881.20	
1850-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-76,514.86	
1860-00-00	ND Furn Fix & Equip - D/P	\$	-6,177.27	
1860-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-84,938.38	
1880-00-00	ND Furn Fix & Equip - Equip	\$	-1,508,049.72	
1880-00-66	ND Furn Fix & Equip-PM	\$	-122,622.27	
1880-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-2,508,594.43	
1880-01-70	ND Furn Fix & Equip:E Taft Rd-OPS	\$	-16,900.57	
1880-02-00	ND Furn Fix & Equip:Glacier Cr-UA	\$	-29,311.12	
1885-00-00	ND Furn Fix & Equip- Instru	\$	-28,992.43	
1891-00-00	ND Payout Retirees-UA	\$	-87,018.38	
1892-00-00	NA - Software	\$	-30,812.83	
1892-00-87	NA:Software-EHR	\$	-179,568.44	
	<b>Total Fixed Assets:</b>			\$ 4,682,872.73
	<b>Total Assets:</b>			\$ 7,174,005.42

**Balance Sheet**  
**As of 8/31/2022**

CON#221280  
BFA Attachment C Cont.

**Specialists One-Day Surgery, LLC (SOD)**

**Liabilities**

**Payables**

2110-00-00	Accounts Payable	\$	65,900.00	
2130-00-00	Other Current Liabilities	\$	109,298.61	
	<b>Total Payables:</b>			\$ 175,198.61

**Current Liabilities**

2111-00-00	M&TEquip Lease#6:C/P:UA	\$	37,424.00	
2112-00-00	M&TEquip Lease#5: C/P	\$	222,370.00	
2113-00-00	M&TEquip Lease#4- C/P	\$	66,620.00	
2150-00-00	M&T \$12.05M Loan - C/P	\$	545,070.00	
2151-00-00	M&TEquip Lease#7:C/P:Unallocated-UA	\$	78,550.00	
2152-00-00	M&TEquip Lease#8:C/P:Unallocated-UA	\$	22,353.00	
2155-00-00	M&T Intrepid Lane Parking Lot - C/P	\$	12,634.00	
2156-00-00	M&TEquip Lease #9:Unallocated-UA	\$	25,380.00	
2157-00-00	M&TEquip Lease #10:Unallocated-UA	\$	18,787.00	
2158-00-00	M&TEquip Lease #11 :Unallocated-UA	\$	14,715.00	
2160-00-00	M&TEquip Lease #12:Unallocated-UA	\$	27,406.00	
2162-00-00	Cap Lease Philips XRUnallocated-UA	\$	18,960.50	
2163-00-00	M&TEquipLease #13C/P:Unallocated-UA	\$	30,970.00	
	<b>Total Current Liabilities:</b>			\$ 1,121,239.50

**Accruals**

2210-00-00	W/H Federal Income Tax	\$	-7,043.76	
2212-00-00	W/H FICA	\$	-823.29	
2213-00-00	W/H FICA Med	\$	-375.42	
2223-00-00	W/H Life Ins	\$	120.22	
2224-00-00	W/H Supp Ins	\$	539.10	
2225-00-00	W/H 401(k)	\$	29,675.91	
2227-00-00	W/H Flex Med	\$	2,189.89	
2235-00-00	W/H NY PFLUA	\$	3,941.82	
2236-00-00	W/H Disability	\$	275.94	
2237-00-00	W/H - United Way	\$	163.08	
2239-00-00	W/H HSA EE-UA	\$	527.62	
2245-00-00	Accrued Wages	\$	-328.98	
2250-00-00	Accrued FICA	\$	77,620.12	
2252-00-00	Accrued FICA Med	\$	-375.42	
2255-00-00	Accrued SUI	\$	980.55	
2256-00-00	Accrued FUTA	\$	185.80	
2264-00-00	Accrued 401(k) Profit Sharing	\$	247,549.01	
2268-00-00	Accrued Pension	\$	57,126.69	
	<b>Total Accruals:</b>			\$ 411,948.88

**Long-Term Liabilities**

2511-00-00	M&TEquipLease #6 LIT:UA	\$	31,693.11	
2512-00-00	M&TEquipLease #5 - LIT	\$	147,301.88	
2513-00-00	M&TEquipLease #4 LIT:UA	\$	38,385.91	
2550-00-00	M&T \$12.05M Loan - LIT	\$	8,386,208.88	
2551-00-00	M&TEquipLease #7 LIT:Unallocated-UA	\$	73,164.26	
2552-00-00	M&TEquipLease #8 LIT:Unallocated-UA	\$	22,822.73	
2555-00-00	M&T Intrepid Lane Parking Lot - LIT	\$	22,109.59	
2556-00-00	M&TEquip Lease #9 U:Unallocated-UA	\$	57,509.15	
2557-00-00	M&TEquip Lease#10 LT:Unallocated-UA	\$	42,572.46	
2558-00-00	M&TEquip Lease #11 LT:Unallocated-UA	\$	33,342.93	
2560-00-00	M&TEquipLease #12LIT:Unallocated-UA	\$	75,313.24	

**Balance Sheet**  
**As of 8/31/2022**

CON#221280  
BFA Attachment C Cont.  
**Specialists One-Day Surgery, LLC (SOD)**

<b>Long-Term Liabilities</b>		
2562-00-00	Cap Lease -PhilipsLT:Unallocated-UA	\$ 55,395.67
2563-00-00	M&TEquip Lease#13L/T:Unallocated-UA	\$ 110,888.07
<b>Total Long-Term Liabilities:</b>		\$ 9,096,707.88
<b>Total Liabilities:</b>		\$ 10,805,094.87
<b>Equity</b>		
2630-00-01	Shareholder Draw:NGE	\$ -250,083.00
2630-00-03	Shareholder Draw: MGF	\$ -250,082.95
2630-00-04	Shareholder Draw: JAI	\$ -250,082.95
2630-00-05	Shareholder Draw: KAK	\$ -250,083.20
2630-00-06	Shareholder Draw: CNR	\$ -240,500.26
2630-00-07	Shareholder Draw:RDM	\$ -148,743.00
2630-00-08	Shareholder Draw: AMO	\$ -176,700.40
2630-00-09	Shareholder Draw:Unallocated-BTM	\$ -69,534.00
2630-00-20	Shareholder Draw: GBA	\$ -250,083.00
2630-00-22	Shareholder Draw: BBG	\$ -250,083.00
2630-00-23	Shareholder Draw: SSG	\$ -250,083.00
2630-00-24	Shareholder Draw-ND	\$ -250,083.00
2630-00-26	Shareholder Draw: DJM	\$ -250,083.00
2630-00-27	Shareholder Draw-AJB	\$ -250,083.00
2630-00-28	Shareholder Draw: WEW	\$ -250,083.00
2630-00-30	Shareholder Draw: THI	\$ -250,083.00
2630-00-33	Shareholder Draw: SPB	\$ -250,083.00
2630-00-35	Shareholder Draw: PJN	\$ -250,083.00
2630-00-37	Shareholder Draw-BSR	\$ -250,083.00
2630-00-38	Shareholder Draw: JJC	\$ -250,083.00
2630-00-40	Shareholder Draw-JL	\$ -156,409.00
2630-00-44	Shareholder Draw: JFF	\$ -250,083.00
2630-00-45	Shareholder Draw: DCW	\$ -250,083.00
2630-00-47	Shareholder Draw: RJD	\$ -250,083.00
2630-00-49	Shareholder Draw-JFP	\$ -250,083.00
2630-00-50	Shareholder Draw-MTC	\$ -250,083.00
2630-00-51	Shareholder Draw-RLT	\$ -156,409.00
2630-00-52	Shareholder Draw-JAC	\$ -156,409.00
2630-00-53	Shareholder Draw-FRL	\$ -250,083.00
2630-00-55	Shareholder Draw-TCB	\$ -250,083.00
2630-00-56	Shareholder Draw-EAT	\$ -156,409.00
2630-00-57	Shareholder Draw-JAL	\$ -250,083.00
2630-00-60	Shareholder Draw-LRS	\$ -250,083.00
2630-00-61	Shareholder Draw-MCT	\$ -156,409.00
2650-00-01	Paid In Capital:NGE	\$ -1,063,292.45
2650-00-02	Paid In Capital:Unallocated-JAV	\$ -257,546.00
2650-00-03	Paid In Capital:Unallocated-MGF	\$ -697,008.20
2650-00-04	Paid In Capital:Unallocated-JAI	\$ -697,008.00
2650-00-05	Paid In Capital:Unallocated-KAK	\$ -338,200.00
2650-00-06	Paid In Capital:Unallocated-CNR	\$ 28,900.00
2650-00-07	Paid In Capital:Unallocated-RDM	\$ -44,029.00
2650-00-08	Paid In Capital:Unallocated-AMO	\$ 318,000.00
2650-00-20	Paid In Capital: GBA	\$ -1,563,205.09
2650-00-22	Paid In Capital: BBG	\$ -1,563,202.09
2650-00-23	Paid In Capital: SSG	\$ -1,563,214.09
2650-00-24	Paid In Capital-ND	\$ -1,045,615.00



**Balance Sheet**  
**As of 8/31/2022**

CON#221280  
BFA Attachment C Cont.  
**Specialists One-Day Surgery, LLC (SOD)**

2650-00-26	Paid In Capital: DJM	\$	-1,484,511.04	
2650-00-27	Paid In Capital-AJB	\$	-1,138,095.00	
2650-00-28	Paid In Capital: WEW	\$	-1,484,296.04	
2650-00-29	Paid In Capital: WHS	\$	-1,248,130.04	
2650-00-30	Paid In Capital: THI	\$	-1,563,213.09	
2650-00-32	Paid In Capital: CPC	\$	-913,825.09	
2650-00-33	Paid In Capital: SPB	\$	-1,563,215.09	
2650-00-34	Paid In Capital: IMV	\$	-1,257,329.09	
2650-00-35	Paid In Capital: PJN	\$	-1,563,208.09	
2650-00-36	Paid In Capital: RGZ	\$	-537,278.04	
2650-00-37	Paid In Capital-BSR	\$	-1,131,634.00	
2650-00-38	Paid In Capital: JJC	\$	-1,563,212.09	
2650-00-40	Paid In Capital-JL	\$	-925,836.99	
2650-00-43	Paid In Capital: NAL	\$	-436,914.05	
2650-00-44	Paid In Capital: JFF	\$	-1,563,215.09	
2650-00-45	Paid In Capital: DCW	\$	-1,563,221.06	
2650-00-47	Paid In Capital: RJD	\$	-1,109,293.04	
2650-00-49	Paid In Capital-JFP	\$	-1,394,250.04	
2650-00-50	Paid In Capital-MTG	\$	-1,377,842.04	
2650-00-51	Paid In Capital-RLT	\$	-861,096.28	
2650-00-52	Paid In Capital-JAG	\$	-861,142.28	
2650-00-53	Paid In Capital-FRL	\$	-1,350,397.04	
2650-00-54	Paid In Capital-TRH	\$	-359,199.03	
2650-00-55	Paid In Capital-TCB	\$	-1,238,691.03	
2650-00-56	Paid In Capital-EAT	\$	-634,256.27	
2650-00-57	Paid In Capital-JAL	\$	-1,123,510.03	
2650-00-60	Paid In Capital-LRS	\$	-1,049,162.03	
2650-00-61	Paid In Capital-MCT	\$	-940,337.30	
2680-00-00	Retained Earnings Pr Year	\$	36,920,954.29	
2680-00-00	Retained Earnings-Current Year	\$	7,839,284.24	
<b>Total Equity:</b>		\$	-3,631,089.45	
<b>Total Liabilities &amp; Equity:</b>		\$	7,174,005.42	



**Income Statement Summary**  
**For The 8 Periods Ended 8/31/2022**

CON#221280  
BFA Attachment C Cont.

**Specialists One-Day Surgery, LLC (SOD)**

		Year to Date	% of Revenue
<b>Revenue</b>			
3500	FFS Revenue: UA	30,397,357.76	101.96
3520	Refunds: UA	(585,069.28)	(1.96)
<b>Total Revenue:</b>		<b>29,812,288.48</b>	<b>100.00</b>
<b>Cost of Sales</b>			
5100	Sal & Wages: UA	3,297,034.12	11.06
5102	Overtime Wages	51,767.65	0.17
5105	FICAExp:UA	196,238.48	0.66
5110	FICA Med Exp: UA	45,894.49	0.15
5112	FUTAExp: UA	4,354.76	0.01
5114	SUI Exp: UA	26,395.73	0.09
5115	W/C Ins: UA	24,167.41	0.08
5120	HSA Contributions	20,369.76	0.07
5122	NYS Dbl Ins: UA	6,146.54	0.02
5125	LIT Dbl Ins	4,656.97	0.02
5133	Pension: UA	50,147.56	0.17
5139	401(k) Profit Sharing: UA	217,306.01	0.73
5172	Health Ins: UA	353,773.97	1.19
5176	Dental Ins: UA	29,660.40	0.10
5178	Grp Life Ins: UA	1,541.96	0.01
5793	Anesthesia admin costs	15,000.00	0.05
<b>Total Cost of Sales:</b>		<b>4,344,455.81</b>	<b>14.57</b>
<b>Gross Profit:</b>		<b>25,467,832.67</b>	<b>85.43</b>
<b>Expenses</b>			
<b>Operation Expenses</b>			
6100	Sal & Wages: UA	221,738.98	0.74
6102	Overtime Wages	1,358.90	0.00
6105	FICA Exp: UA	12,907.89	0.04
6110	FICA Med Exp: UA	3,018.83	0.01
6112	FUTAExp: UA	301.54	0.00
6114	SUI Exp: UA	1,892.45	0.01
6115	W/C Ins: UA	1,563.79	0.01
6120	HSA Contributions	1,315.06	0.00
6122	NYS Dbl Ins: UA	394.74	0.00
6125	LIT Dbl Ins	309.53	0.00
6133	Pension: UA	3,346.53	0.01
6139	401(k) Profit Sharing: UA	14,501.56	0.05
6172	Health Ins: UA	23,428.09	0.08
6174	Emp Medical Exp	275.81	0.00
6176	Dental Ins: UA	1,861.99	0.01
6178	Grp Life Ins: UA	99.28	0.00
6258	Trng & Seminars: UA	1,532.80	0.01
6260	Med Conferences: UA	512.44	0.00
6267	Mileage: UA	54.00	0.00
6310	Med Surg	2,474,059.87	8.30
6312	Med Supply Implants: UA	2,019,201.98	6.77
6313	Med Supply Spine Implants: UA	72,110.00	0.24
6314	Med Supply Implants- allograft: UA	196,715.08	0.66
6315	Pharmacy Supply: UA	448,548.26	1.50

**Income Statement Summary**  
**For The 8 Periods Ended 8/31/2022**

CON#221280  
BFA Attachment C Cont.

**Specialists One-Day Surgery, LLC (SOD)**

		Year to Date	% of Revenue
<b>Operation Expenses</b>			
6316	Med Supply Joint Implants: UA	3,601,797.46	12.08
6317	Med Sup SCS Spine Implants: UA	1,296,572.63	4.35
6318	Med Sup SI Joint Spine Implants: UA	216,750.00	0.73
6319	ISSI Spine Implants (pain docs)	193,745.57	0.65
6328	Laundry Exp: UA	82,102.33	0.28
6330	Nutrition Exp: UA	206.45	0.00
6331	23Hr Meals	6,624.74	0.02
6332	Capital Med Surg Exp	103,206.61	0.35
6333	Instrument Exp Reprocessing	600.01	0.00
6348	Office Supply: UA	4,670.00	0.02
6530	Postage: UA	3,575.07	0.01
6532	Delivery Service: UA	449.43	0.00
6535	Printing Exp: UA	1,524.06	0.01
6552	Dues & Subscriptions	2,993.93	0.01
6565	Office Exp: UA	9,645.07	0.03
6741	Computer Service: UA	3,699.00	0.01
6742	Computer Parts & Supplies	49,467.04	0.17
6792	Outside SOCS Service	1,987,902.69	6.67
6793	Outside Services - OTHER	11,913.91	0.04
6796	Outside Services - PT from SOS	68,595.51	0.23
6798	Outside services - SOS midlevels	323,027.04	1.08
6799	Outside services - SOS Facility	12,715.81	0.04
6810	O&U Equip Repairs	56,561.18	0.19
6811	O&U Equip Service Contract	131,059.98	0.44
6812	O&U Ofc Equip Maint: UA	10,820.30	0.04
6813	O&U Equip Maint: OPS	20,784.60	0.07
6815	O&U Cmptr Maint: UA	20,784.83	0.07
6818	O&U Med Waste Disposal: UA	11,256.44	0.04
6820	O&U Bldgs & Grounds: UA	572,034.66	1.92
6826	O&U Rent: UA	951,872.08	3.19
6835	O&U Equip Rent: UA	17,000.00	0.06
6838	O&U Opr Lease: UA	5,214.36	0.02
6846	O&U Amort Software	6,145.10	0.02
6864	O&U Oepr Lhld Imp: UA	86,598.15	0.29
6872	O&U Oepr Equip: UA	345,508.08	1.16
6874	O&U Depr Instr: UA	275.90	0.00
6884	O&U OeprOffice: UA	53.06	0.00
6920	Interest Exp	313,229.73	1.05
6980	Rebates & Refunds from Expenditures	(42,982.58)	(0.14)
<b>Total Operation Expenses:</b>		<b>15,989,049.63</b>	<b>53.63</b>
<b>Administration Expenses</b>			
7100	Sal & Wages: UA	236,546.68	0.79
7105	FICA Exp: UA	14,096.87	0.05
7110	FICA Med Exp: UA	3,296.89	0.01
7112	FUTAExp:UA	83.99	0.00
7114	SUI Exp: UA	1,714.10	0.01
7115	W/C Ins: UA	1,432.75	0.00
7120	HSA Contributions	1,205.18	0.00
7122	NYS Obi Ins: UA	356.65	0.00
7125	LIT Dbl Ins	325.61	0.00

**Income Statement Summary**  
**For The 8 Periods Ended 8/31/2022**

CON#221280  
BFA Attachment C Cont.

**Specialists One-Day Surgery, LLC (SOD)**

		Year to Date	% of Revenue
<b>Administration Expenses</b>			
7127	Mal Prac Ins: UA	34,986.00	0.12
7133	Pension: UA	3,632.60	0.01
7139	401(k) Profit Sharing: UA	15,741.44	0.05
7172	Health Ins: UA	25,188.29	0.08
7173	Wellness Program Exp	3,125.00	0.01
7174	Emp Medical Exp	2,277.46	0.01
7176	Dental Ins: UA	1,412.95	0.00
7178	Grp Life Ins: UA	92.60	0.00
7258	Trng & Seminar: UA	1,295.00	0.00
7267	Mileage: UA	120.00	0.00
7525	Employee Recruitment: UA	307.00	0.00
7552	Dues & Member: UA	4,549.00	0.02
7556	License Fees: UA	19,352.00	0.06
7565	Office Exp: UA	2,088.88	0.01
7568	Mobil/Telephone: UA	1,177.08	0.00
7580	Marketing Exp: UA	111,755.42	0.37
7710	Accounting Fees: UA	33,500.00	0.11
7720	General Ins: UA	47,492.46	0.16
7730	Legal Fees: UA	32,733.85	0.11
7792	Outside SOCS Service	216,666.64	0.73
7793	Outside Services - Other	25,467.50	0.09
7794	Billing expenses	4,360.12	0.01
7903	Management Fee: ADM	66,666.64	0.22
7904	Med Director/Peer Review Fees	9,333.38	0.03
7910	Bank Charges Exp: UA	71,669.19	0.24
7920	Interest Exp: UA	1,385.85	0.00
7950	COVID-19	62,717.41	0.21
7975	Misc Exp: UA	8,613.00	0.03
7980	Penalties	1,522.00	0.01
7997	Exp Reimb from SOCS	(13,019.99)	(0.04)
<b>Total Administration Expenses:</b>		1,055,267.49	3.54
<b>Total Expenses:</b>		17,044,317.12	57.17
<b>Net Income from Operations:</b>		8,423,515.55	28.26
<b>Other Income and Expense</b>			
<b>Other Income</b>			
8105	Rental Income	30,099.52	0.10
8110	Interest Income	7,454.45	0.03
<b>Total Other Income:</b>		37,553.97	0.13
<b>Other Expense</b>			
9310	NYS Franchise Tax	(488,759.32)	(1.64)
9320	NYS LLC Fee	(4,500.00)	(0.02)
9325	NYS Sales Tax	(8,344.96)	(0.03)
9350	Public Goods Pool Surcharge	(120,181.00)	(0.40)
<b>Total Other Expense:</b>		(621,785.28)	(2.09)
<b>Total Other Income and Expense:</b>		(584,231.31)	(1.96)
<b>Earnings before Income Tax:</b>		7,839,284.24	26.30
<b>Net Income (Loss):</b>		7,839,284.24	26.30

# TRINITY HEALTH

## CONSOLIDATED BALANCE SHEETS JUNE 30, 2022 AND 2021 (In thousands)

ASSETS	2022	2021
CURRENT ASSETS:		
Cash and cash equivalents	\$ 643,363	\$ 781,989
Investments	5,717,088	7,316,257
Security lending collateral	502,981	392,728
Assets limited or restricted as to use - current portion	475,836	456,723
Patient accounts receivable	2,053,459	2,078,192
Estimated receivables from third-party payers	313,580	322,586
Other receivables	356,691	356,161
Inventories	383,736	389,553
Prepaid expenses and other current assets	171,547	163,438
Total current assets	10,618,281	12,257,627
ASSETS LIMITED OR RESTRICTED AS TO USE - noncurrent portion:		
Self-insurance, benefit plans and other	912,032	1,063,638
By Board	4,494,293	4,486,606
By donors	503,742	556,951
Total assets limited or restricted as to use - noncurrent portion	5,910,067	6,107,195
PROPERTY AND EQUIPMENT - Net	8,154,678	8,209,177
OPERATING LEASE RIGHT-OF-USE ASSETS	530,999	531,522
INVESTMENTS IN UNCONSOLIDATED AFFILIATES	4,717,711	5,071,333
GOODWILL	814,131	820,127
PREPAID PENSION AND RETIREE HEALTH ASSETS	91,281	324,006
OTHER ASSETS	284,206	300,760
TOTAL ASSETS	\$ 31,121,354	\$ 33,621,747

<b>LIABILITIES AND NET ASSETS</b>	<b>2022</b>	<b>2021</b>
<b>CURRENT LIABILITIES:</b>		
Commercial paper	\$ 99,693	\$ 99,994
Short-term borrowings	632,730	650,465
Current portion of long-term debt	247,149	224,938
Current portion of operating lease liabilities	137,254	141,130
Medicare cash advances	389,485	923,492
Accounts payable and accrued expenses	1,453,495	1,506,756
Salaries, wages and related liabilities	1,198,363	1,112,506
Payable under security lending agreements	502,981	392,728
Estimated payables to third-party payers	341,683	381,120
Current portion of self-insurance reserves	324,166	304,454
<b>Total current liabilities</b>	<b>5,326,999</b>	<b>5,737,583</b>
LONG-TERM DEBT - Net of current portion	6,416,701	6,339,608
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	481,391	467,876
SELF-INSURANCE RESERVES - Net of current portion	1,158,241	1,168,843
ACCRUED PENSION AND RETIREE HEALTH COSTS	165,018	209,097
LONG-TERM MEDICARE CASH ADVANCES	-	373,089
OTHER LONG-TERM LIABILITIES	675,696	817,386
<b>Total liabilities</b>	<b>14,224,046</b>	<b>15,113,482</b>
<b>NET ASSETS:</b>		
Net assets without donor restrictions	15,821,267	17,376,413
Noncontrolling ownership interest in subsidiaries	489,489	490,170
<b>Total net assets without donor restrictions</b>	<b>16,310,756</b>	<b>17,866,583</b>
Net assets with donor restrictions	586,552	641,682
<b>Total net assets</b>	<b>16,897,308</b>	<b>18,508,265</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 31,121,354</b>	<b>\$ 33,621,747</b>

The accompanying notes are an integral part of the consolidated financial statements.

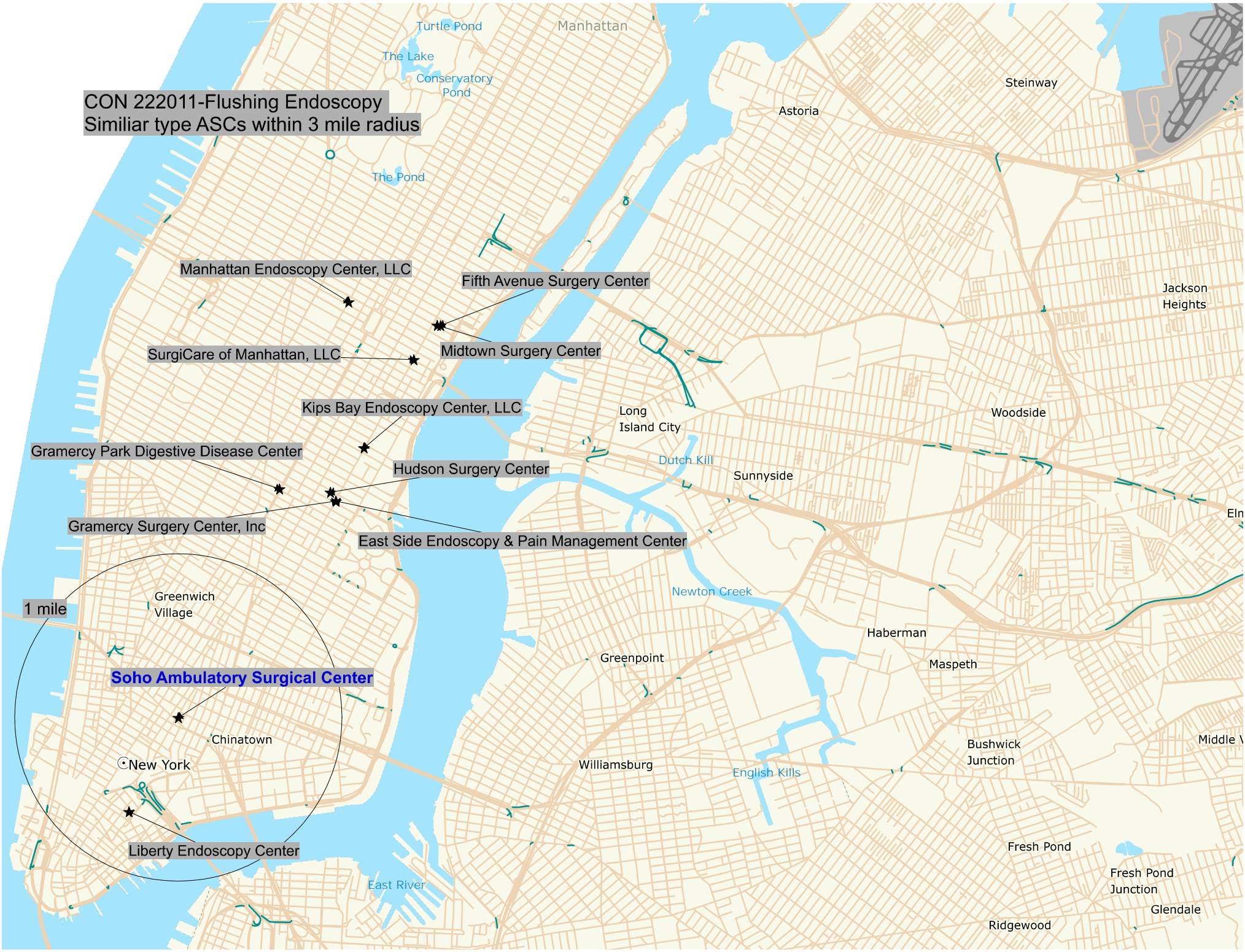
# TRINITY HEALTH

## CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED JUNE 30, 2022 AND 2021 (In thousands)

	2022	2021
OPERATING REVENUE:		
Net patient service revenue	\$ 17,042,518	\$ 16,734,960
Premium and capitation revenue	1,089,363	1,090,997
Net assets released from restrictions	30,270	34,899
Other revenue	1,771,527	2,302,797
Total operating revenue	19,933,678	20,163,653
EXPENSES:		
Salaries and wages	8,865,906	8,346,945
Employee benefits	1,644,251	1,667,422
Contract labor	626,294	280,874
Total labor expenses	11,136,451	10,295,241
Supplies	3,530,720	3,475,668
Purchased services and medical claims	2,654,415	2,699,973
Depreciation and amortization	876,099	896,434
Occupancy	751,891	738,875
Interest	225,797	236,128
Other	906,819	975,575
Total expenses	20,082,192	19,317,894
OPERATING (LOSS) INCOME BEFORE OTHER ITEMS	(148,514)	845,759
Gain on sale of Gateway Health Plan L.P.	128,678	-
Restructuring costs	(72,568)	(76,671)
Asset impairment charges	(113,864)	(111,513)
OPERATING (LOSS) INCOME	(206,268)	657,575
NONOPERATING ITEMS:		
Investment (losses) earnings	(1,015,043)	2,295,265
Equity in (losses) earnings of unconsolidated affiliates	(150,214)	912,860
Change in market value and cash payments of interest rate swaps	63,431	33,001
Other net periodic retirement (expense) income	(50,332)	47,336
Other, including income taxes	262	(18,279)
Total nonoperating items	(1,151,896)	3,270,183
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES	(1,358,164)	3,927,758
EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	(73,184)	(75,784)
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES, NET OF NONCONTROLLING INTEREST	\$ (1,431,348)	\$ 3,851,974



CON 222011-Flushing Endoscopy  
Similar type ASCs within 3 mile radius



Personal Net Worth Statement of Proposed New Members of Flushing Endoscopy Center, LLC

Member	Anthony Chan D.O.	Alex KY- Miyasaka M.D.	Anthony Ng M.D.	Wallace Wang M.D.
Percentage of Ownership	10.00%	10.00%	10.00%	3.79%
Affidavit of NO Material Changes Dated	10/14/2022	10/13/2022	10/14/2022	10/14/2022
<u>Assets</u>				
Cash	\$ 400,000	\$ 300,000	\$ 195,563	\$ 30,991
Stocks and Bonds	\$ 500,000	\$ 450,000	\$ 992,000	\$ 419,596
Accounts Receivable			\$ 150,000	
Notes Receivable Due from Relatives and Friends				
Notes Receivable Due from others				
Real Estate	\$ 1,500,000	\$ 280,000	\$ 835,000	
Cash Surrender Value of Life Insurance		\$ 212,225		\$ 460
Health Facility Realty Interest				
Health Facility Operational Interest				
Other Investments				
Business Interest		\$ -		
Other Assets				
Total Assets	<u>\$ 2,400,000</u>	<u>\$ 1,242,225</u>	<u>\$ 2,172,563</u>	<u>\$ 451,047</u>
<u>Liabilities</u>				
Notes Payable				
Accounts Payable			\$ 1,295,000	
Mortgages Payable	\$ 300,000			
Automobiles				
Other (Credit Card)				
Other (Home Equity)				
Health Care Facilities				
Secured debt to bank				
Total Liabilities	<u>\$ 300,000</u>	<u>\$ -</u>	<u>\$ 1,295,000</u>	<u>\$ -</u>
Net Worth	<u><u>\$ 2,100,000</u></u>	<u><u>\$ 1,242,225</u></u>	<u><u>\$ 877,563</u></u>	<u><u>\$ 451,047</u></u>



## BALANCE SHEETS

	December 31,	
	2021	2020
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$ 552,415	\$ 1,048,012
Patient services receivable	832,626	305,129
Due from members	139,163	106,735
Prepaid expenses and other current assets	95,517	46,333
Total current assets	1,619,721	1,506,209
PROPERTY AND EQUIPMENT, NET	76,932	388,448
SECURITIY DEPOSIT	225,000	225,000
Total assets	\$ 1,921,653	\$ 2,119,657
<b>LIABILITIES AND MEMBERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 167,389	\$ 223,975
Distribution payable	1,087,754	1,087,754
Deferred rent, current portion	-	42,598
Note payable - Paycheck Protection Program, current portion	33,247	214,547
Total current liabilities	1,288,390	1,568,874
NOTE PAYABLE - PAYCHECK PROTECTION PROGRAM, NET	188,908	-
Total liabilities	1,477,298	-
<b>COMMITMENT AND CONTINGENCIES</b>		
<b>MEMBERS' EQUITY</b>		
Members' equity	444,355	550,783
Total liabilities and members' equity	\$ 1,921,653	\$ 2,119,657

## STATEMENTS OF INCOME

	Years Ended December 31,	
	2021	2020
<b>REVENUES</b>		
Net patient service revenue	\$ 6,972,051	\$ 4,066,333
Total revenues	<u>6,972,051</u>	<u>4,066,333</u>
<b>OPERATING EXPENSES</b>		
Payroll and related benefits	1,557,496	1,372,765
Rent and occupancy	540,203	459,607
Medical supplies and other	481,796	484,954
General and administrative	327,595	170,192
Depreciation and amortization	313,765	407,222
Professional fees	<u>216,952</u>	<u>285,318</u>
Total expenses	<u>3,437,807</u>	<u>3,180,058</u>
<b>OPERATING INCOME</b>	<b>3,534,244</b>	<b>886,275</b>
<b>OTHER INCOME</b>		
Other income	(1,561)	(38,109)
Forgiveness of Paycheck Protection Program note	<u>(214,547)</u>	<u>-</u>
Total other income	<u>(216,108)</u>	<u>(38,109)</u>
<b>INCOME BEFORE INCOME TAX</b>	<b>3,750,352</b>	<b>924,384</b>
Income tax expense	<u>90,000</u>	<u>33,000</u>
<b>NET INCOME</b>	<b>\$ 3,660,352</b>	<b>\$ 891,384</b>

**Flushing Endoscopy Center**  
**Balance Sheet**  
**As of September 30, 2022**

CON# 222011  
BFA Attachment B Cont.

Sep 30, 22

**ASSETS**

**Current Assets**

**Checking/Savings**

100.00 · Cash 150,945.16

**Total Checking/Savings** 150,945.16

**Accounts Receivable**

200.00 · Accounts Receivables 987,980.66

**Total Accounts Receivable** 987,980.66

**Other Current Assets**

210.00 · Prepaid Exp and OCA 124,376.25

240.00 · Security Deposit-Lease 225,000.00

260.00 · Undeposited Funds -0.44

**Total Other Current Assets** 349,375.81

**Total Current Assets** 1,488,301.63

**Fixed Assets**

UHY1 · UHY1 - Accumulated Depreciation -1,202,889.00

300.00 · Prop & Eqpmnt, Net Eqpmnt 205,587.91

310.00 · Leasehold Improvements 1,147,038.87

320.00 · Software cost 26,180.84

330.00 · Accumulated Depreciation -337,998.34

**Total Fixed Assets** -162,079.72

**TOTAL ASSETS** 1,326,221.91

**LIABILITIES & EQUITY**

**Liabilities**

**Current Liabilities**

**Accounts Payable**

400.00 · Accounts Payable -29,539.14

**Total Accounts Payable** -29,539.14

**Credit Cards**

403.00 · CaptialOne Credit Card -10,916.33

**Total Credit Cards** -10,916.33

**Other Current Liabilities**

401.05 · Accrued Vacation (PTO) 47,674.10

255.00 · Sales Tax Payable 206.81

401.03 · Wages Payable 52,563.00

401.11 · Accrued Expenses 52,306.20

**Total Other Current Liabilities** 152,750.11

**Total Current Liabilities** 112,294.64

**Long Term Liabilities**

431.00 · Deferred Lease Obligation -32,465.45

430.00 · Capital Leases Payable 0.00

**Total Long Term Liabilities** -32,465.45

**Total Liabilities** 79,829.19

**Equity**

FEC Share Purchase 300,000.00

Partnership Buy-Out -34,090.88

460.00 · Member's Equity 2,007,151.44

461.00 · Member Distributions -7,992,689.40

490.00 · Retained Earnings 4,773,888.03

Net Income 2,192,133.53

**Total Equity** 1,246,392.72

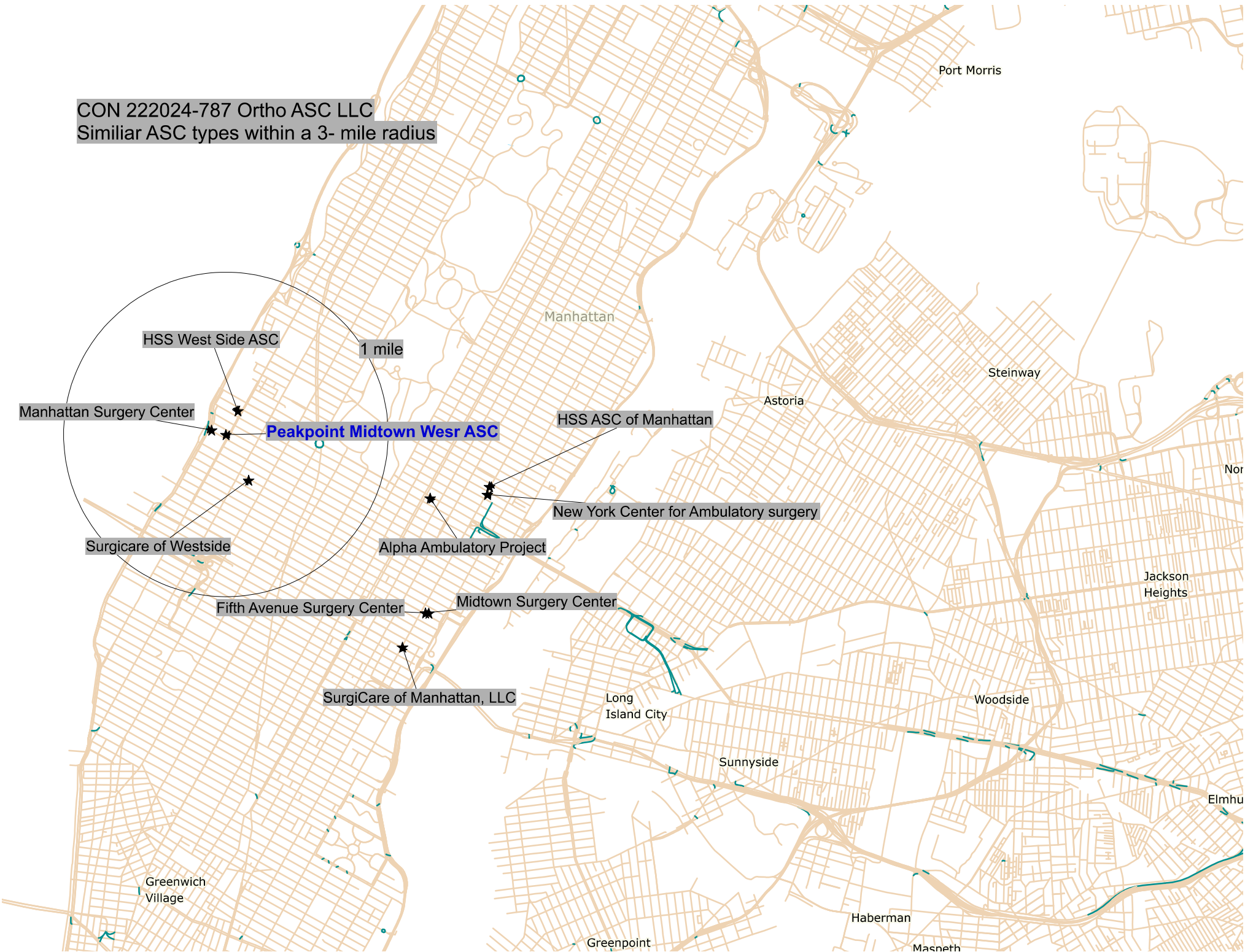
**TOTAL LIABILITIES & EQUITY** 1,326,221.91

**Flushing Endoscopy Center**  
**Profit & Loss**  
January through September 2022

CON# 222011  
BFA Attachment B Cont.

	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Jul 22	Aug 22	Sep 22	TOTAL
Ordinary Income/Expense										
Income										
500.00 - Revenue	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Total Income	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Gross Profit	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Expense										
750.00 - Taxes	0.00	0.00	109,500.00	0.00	0.00	65,000.00	0.00	0.00	135,000.00	309,500.00
600.00 - Drugs & Medical Supplies	47,627.27	35,827.81	58,751.06	52,062.98	45,311.53	42,116.72	21,082.19	47,906.04	37,864.72	388,550.32
705.00 - Anesthesia Staffing Costs	3,846.16	3,846.16	3,846.16	5,769.24	3,846.16	3,846.16	3,846.16	3,846.16	5,769.24	38,461.60
698.00 - Uncategorized Expenses	0.00	0.00	9,000.00	0.00	0.00	-9,000.00	0.00	0.00	0.00	0.00
700.00 - Payroll and Benefits	197,575.77	129,172.69	118,877.88	248,006.99	161,998.70	174,956.53	171,992.69	159,557.45	303,006.15	1,665,144.85
710.00 - Occupancy	34,290.91	35,159.55	35,284.72	37,257.11	36,110.05	53,678.07	42,666.69	34,054.67	35,693.89	344,195.66
720.00 - Revenue Cycle Management	2,763.06	5,943.79	3,738.44	3,306.40	3,593.25	3,195.46	4,009.88	3,514.71	3,444.27	33,509.26
730.00 - General and Administrative	7,413.23	10,678.11	26,192.63	31,414.26	20,224.75	30,952.87	16,334.78	23,152.99	33,708.22	200,071.84
740.00 - Professional Fees	14,589.00	22,022.53	4,660.00	83,063.83	40,990.53	11,874.58	14,851.75	3,700.00	219.49	195,971.71
Total Expense	308,105.40	242,650.64	369,850.89	460,880.81	312,074.97	376,620.39	274,784.14	275,732.02	554,705.98	3,175,405.24
Net Ordinary Income	422,615.82	283,116.48	221,174.66	281,841.48	339,158.56	203,282.57	241,799.71	318,451.91	201,920.83	2,513,362.02
Other Income/Expense										
Other Expense										
800.00 - Depreciation and Amortization	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	337,996.80
900.00 - Eqpmnt Rental/Maintenance Agr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,068.63	0.00	2,068.63
Total Other Expense	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	39,623.83	37,555.20	340,065.43
Net Other Income	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-39,623.83	-37,555.20	-340,065.43
Net Income	385,060.62	245,561.28	183,619.46	244,286.28	301,603.36	165,727.37	204,244.51	278,828.08	164,365.63	2,173,296.59

CON 222024-787 Ortho ASC LLC  
Similar ASC types within a 3- mile radius



Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC				
	Edward Adler, M.D	Joseph Bax, M.D.	Stephanie Bernik, M.D	Paul Cagle, M.D.
	10/6/2022	10/10/2022	10/13/2022	12/7/2022
<u>Assets</u>				
Cash	\$943,611	\$271,030	\$1,500,000	\$472,783
Stocks and Bonds	\$3,994,899	\$2,579,947		\$122,577
Accounts Receivable				
Notes Receivable Due from Relatives and Friends				
Notes Receivable Due from others				
Real Estate	\$1,200,000		\$2,000,000	\$2,575,000
Cash Surrender Value of Life Insurance			\$50,000	
Health Facility Realty Interest				
Health Facility Operational Interest				
Business Interest	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Assets	\$6,138,510	\$2,850,977	\$3,550,000	\$3,170,360
<u>Liabilities</u>				
Notes Payable				
Accounts Payable				
Mortgages Payable				\$1,197,047
Automobiles				\$29,273
Other (Student Loan)				\$96,137
Other (Home Equity)				
Federal and State Income Taxes Payable	\$920,000	\$45,000		\$75,000
Secured debt to bank				
Total Liabilities	<u>\$920,000</u>	<u>\$45,000</u>	<u>\$0</u>	<u>\$1,397,457</u>
<u>Net Worth</u>	<u>\$5,218,510</u>	<u>\$2,805,977</u>	<u>\$3,550,000</u>	<u>\$1,772,903</u>

Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC				
	Saad Chaudhary, M.D.	Darwin Chen, M.D.	Samuel Cho, M.D.	Leesa Galatz, M.D.
	12/6/2022	10/11/2022	10/4/2022	10/25/2022
<u>Assets</u>				
Cash	\$292,874	\$230,980	\$86,919	\$429,269
Stocks and Bonds	\$1,285,602	\$2,090,450	\$2,273,052	\$359,286
Accounts Receivable				
Notes Receivable Due from Relatives and Friends				
Notes Receivable Due from others				
Real Estate	\$4,200,000	\$1,179,000	\$3,500,000	\$6,663,690
Cash Surrender Value of Life Insurance				
Health Facility Realty Interest				
Health Facility Operational Interest				
Business Interest	\$0	\$0	\$0	\$0
Total Assets	\$5,778,476	\$3,500,430	\$5,859,971	\$7,452,245
<u>Liabilities</u>				
Notes Payable				
Accounts Payable				
Mortgages Payable	\$2,890,736	\$757,062	\$994,000	\$4,383,503
Automobiles				
Other (Credit Card)				
Other (Home Equity)				
Federal and State Income Taxes Payable				
Secured debt to bank				
Total Liabilities	\$2,890,736	\$757,062	\$994,000	\$4,383,503
<u>Net Worth</u>	<u>\$2,887,740</u>	<u>\$2,743,368</u>	<u>\$4,865,971</u>	<u>\$3,068,742</u>

Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC				
	James Gladstone, M.D.	Brett Hayden, M.D.	Kazimierz Komperda, M.D.	Nolan Maher, M.D.
	10/17/2022	12/6/2022	10/26/2022	10/12/2022
<u>Assets</u>				
Cash	\$67,785	\$222,288	\$10,320	\$80,208
Stocks and Bonds	\$1,455,007	\$300,211	\$301,284	\$275,959
Accounts Receivable				
Notes Receivable Due from Relatives and Friends			\$10,000	
Notes Receivable Due from others				
Real Estate	\$3,200,000	\$1,412,000		
Cash Surrender Value of Life Insurance	\$98,643			
Health Facility Realty Interest				
Health Facility Operational Interest				
Business Interest	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Assets	\$4,821,435	\$1,934,499	\$321,604	\$356,167
<u>Liabilities</u>				
Notes Payable				
Accounts Payable				
Mortgages Payable	\$1,670,000	\$1,053,977		
Automobiles				
Other (Credit Card)				
Other (Student Debt)				\$125,000
Federal and State Income Taxes Payable				
Secured debt to bank				
Total Liabilities	<u>\$1,670,000</u>	<u>\$1,053,977</u>	<u>\$0</u>	<u>\$125,000</u>
<u>Net Worth</u>	<u>\$3,151,435</u>	<u>\$880,522</u>	<u>\$321,604</u>	<u>\$231,167</u>



Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC				
	Calin Moucha, M.D.	Bradford Parsons, M.D.	Chanland Roonprapunt, M.D.	Jeremy Steinberger, M.D.
	10/11/2022	10/13/2022	10/11/2022	10/20/2022
<u>Assets</u>				
Cash	\$460,296	\$908,736	\$150,000	\$300,000
Stocks and Bonds	\$2,188,193	\$2,088,395	\$705,000	
Accounts Receivable				
Notes Receivable Due from Relatives and Friends				
Notes Receivable Due from others				
Real Estate	\$2,500,000	\$2,800,000	\$1,500,000	
Cash Surrender Value of Life Insurance		\$70,853	\$28,166	
Health Facility Realty Interest				
Health Facility Operational Interest				
Business Interest	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Assets	\$5,148,489	\$5,867,984	\$2,383,166	\$300,000
<u>Liabilities</u>				
Notes Payable				
Accounts Payable				
Mortgages Payable	\$750,010	\$1,300,771	\$160,000	
Automobiles				
Other (Credit Card)				
Other (Home Equity)				
Federal and State Income Taxes Payable		\$457,970		
Secured debt to bank				
Total Liabilities	<u>\$750,010</u>	<u>\$1,758,741</u>	<u>\$160,000</u>	<u>\$0</u>
<u>Net Worth</u>	<u>\$4,398,479</u>	<u>\$4,109,243</u>	<u>\$2,223,166</u>	<u>\$300,000</u>

Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC			
	Sherwin Su, M.D.	Douglas Unis, M.D.	William Mulhall
	10/11/2022	10/21/2022	10/5/2022
<u>Assets</u>			
Cash	\$1,100,258	\$182,600	\$442,823
Stocks and Bonds	\$11,533,753		\$2,360,373
Accounts Receivable			
Notes Receivable Due from Relatives and Friends			\$13,000
Notes Receivable Due from others			
Real Estate	\$2,195,000	\$3,000,000	\$1,850,000
Cash Surrender Value of Life Insurance			\$85,000
Health Facility Realty Interest			
Health Facility Operational Interest			
Business Interest	<u>\$30,000</u>	<u>\$0</u>	<u>\$6,500,000</u>
Total Assets	\$14,859,011	\$3,182,600	\$11,251,196
<u>Liabilities</u>			
Notes Payable			
Accounts Payable			
Mortgages Payable	\$480,000	\$1,600,000	\$1,392,641
Automobiles			
Other (Credit Card)			
Other (Home Equity)			
Federal and State Income Taxes Payable	\$103,000		
Secured debt to bank			
Total Liabilities	<u>\$583,000</u>	<u>\$1,600,000</u>	<u>\$1,392,641</u>
<u>Net Worth</u>	<u>\$14,276,011</u>	<u>\$1,582,600</u>	<u>\$9,858,555</u>

Personal Net Worth Statement of proposed owners of 787 Ortho ASC, LLC			
	Sarah Sanford	Matthew Searles	Richard Searles
	10/14/2022	10/26/2022	9/29/2022
<u>Assets</u>			
Cash	\$28,454	\$600,000	\$1,500,000
Stocks and Bonds	\$266,573	\$8,000,000	\$100,000
Accounts Receivable			
Notes Receivable Due from Relatives and Friends			
Notes Receivable Due from others			
Real Estate	\$300,000	\$3,350,000	\$1,000,000
Cash Surrender Value of Life Insurance			
Health Facility Realty Interest			
Health Facility Operational Interest			
Business Interest	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Assets	\$595,027	\$11,950,000	\$2,600,000
<u>Liabilities</u>			
Notes Payable			
Accounts Payable			
Mortgages Payable	\$196,594	\$1,638,000	
Automobiles			\$125,000
Other (Credit Card)			
Other (Home Equity)			
Federal and State Income Taxes Payable			
Secured debt to bank			
Total Liabilities	<u>\$196,594</u>	<u>\$1,638,000</u>	<u>\$125,000</u>
<u>Net Worth</u>	<u>\$398,433</u>	<u>\$10,312,000</u>	<u>\$2,475,000</u>

The Mount Sinai Hospital

Consolidated Statements of Financial Position

	December 31	
	2021	2020
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 357,034	\$ 488,446
Short-term investments	1,075,097	1,217,310
Total cash and cash equivalents and short-term investments	1,432,131	1,705,756
Patient accounts receivable, net	434,419	386,830
Professional liabilities insurance recoveries receivable	31,347	31,473
Assets limited as to use, current portion	41,557	36,233
Due from related organizations, net, current portion	15,926	7,863
Inventories	81,105	58,395
Other current assets	72,299	61,129
Total current assets	2,108,784	2,287,679
Pooled investments	1,407,094	1,132,071
Other investments	96,546	98,370
Assets limited as to use, less current portion	2,631	2,630
Due from related organizations, less current portion	1,005,630	919,787
Beneficial interest in self-insurance trust	188,763	131,341
Other assets	124,591	75,846
Right-of-use assets	360,750	377,581
Professional liabilities insurance recoveries receivable, less current portion	111,138	111,586
Property, plant, and equipment, net	1,042,531	1,032,480
Total assets	<u>\$ 6,448,458</u>	<u>\$ 6,169,371</u>

**Project # 222024**  
**BFA Attachment B**  
**(Cont.)**

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 258,597	\$ 208,380
Accrued salaries and related liabilities	173,921	151,626
Accrued interest payable	24,102	21,068
Accrued construction and capital asset liabilities	13,040	10,633
Current portion of long-term debt	10,170	9,785
Operating lease liabilities, current portion	12,190	11,509
Professional liabilities, current portion	31,347	31,473
Other current liabilities	279,372	213,045
Total current liabilities	802,739	657,519
Long-term debt, less current portion	1,456,484	1,466,264
Operating lease liabilities, less current portion	374,632	383,977
Accrued postretirement benefits	6,534	8,088
Estimated self-insurance liability	188,763	131,341
Deferred gain on transfer of real estate	27,055	27,055
Professional liabilities, less estimated current portion	111,138	111,586
Other liabilities	564,209	761,088
Total liabilities	3,531,554	3,546,918
Commitments and contingencies		
Net assets:		
Net assets without donor restrictions	2,635,710	2,428,054
Net assets with donor restrictions	281,194	194,399
Total net assets	2,916,904	2,622,453
Total liabilities and net assets	\$ 6,448,458	\$ 6,169,371

The Mount Sinai Hospital  
Consolidated Statements of Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 3,048,945	\$ 2,718,513
CARES Act Provider Relief Fund revenue	335	281,682
Investment income and net realized gains and losses on sales of securities	86,794	93,520
Contributions	346	18,184
Other revenue	262,649	149,636
Net assets released from restrictions for operations	35,418	34,484
Total operating revenue before other items	3,434,487	3,296,019
<b>Operating expenses</b>		
Salaries and wages	1,227,327	1,248,685
Employee benefits	348,725	324,270
Supplies and other	1,499,290	1,387,913
Depreciation	130,098	124,877
Interest and amortization	43,633	35,749
Total operating expenses before other items	3,249,073	3,121,494
Excess of operating revenue over operating expenses before other items	185,414	174,525

**The Mount Sinai Hospital**  
**Consolidated Statements of Operations**  
(\$ in 000's)

Project # 222024  
BFA  
Attachment C

	<b>Unaudited</b>	
	<b>For the Nine Months Ended</b>	
	<b>Sept. 30, 2022</b>	<b>Sept. 30, 2021</b>
<b>Operating Revenue</b>		
Net Patient Service Revenue	\$ 2,403,993	\$ 2,251,382
HHS CARES Act Relief Funds	29,976	-
Disaster Relief from Federal Emergency Management Program	51,414	47,912
Investment Income and Net Realized Gains on Sales of Securities	22,796	62,649
Contributions	187	246
Other Revenue	202,248	178,870
Net Assets Released from Restrictions for Operations	50,639	34,798
<b>Total Operating Revenue Before Other Items</b>	<b>2,761,253</b>	<b>2,575,857</b>
<b>Operating Expenses</b>		
Salaries and Wages	984,818	908,791
Employee Benefits	286,251	266,861
Supplies and Other	1,190,591	1,088,548
Depreciation	103,252	90,469
Interest and Amortization	33,334	33,712
<b>Total Operating Expenses Before Other Items</b>	<b>2,598,246</b>	<b>2,388,381</b>
<b>Excess of Operating Revenue over Operating Expenses before Other Items</b>	<b>163,007</b>	<b>187,476</b>
<b>Other Items</b>		
Net Change in Unrealized Gains and Losses on Investments and Change in Value of Alternative Investments	(319,227)	56,843
Payor Settlement	-	57,112
Net Change in Participation in Captive Insurance Program	(12,217)	11,936
<b>(Deficiency)/Excess of Revenue over Expenses</b>	<b>(168,437)</b>	<b>313,367</b>
<b>Other Changes in Net Assets without Donor Restrictions</b>		
Transfers to Affiliates	(73,168)	(55,040)
Net Assets Released from Restrictions for Capital Asset Acquisitions	-	846
<b>Total Other Changes in net Assets Without Donor Restrictions</b>	<b>(73,168)</b>	<b>(54,194)</b>
<b>Net (Decrease)/Increase in Net Assets without Donor Restrictions</b>	<b>\$ (241,605)</b>	<b>\$ 259,173</b>

**The Mount Sinai Hospital**  
**Consolidated Statements of Financial Position**  
(\$ in 000's)

Project # 222024  
BFA Attachment C  
(Cont.)

	<b>Unaudited</b> <b>Sept. 30, 2022</b>	<b>Audited</b> <b>December 31, 2021</b>
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and Cash Equivalents	\$ 324,661	\$ 357,034
Short-Term Investments	663,790	1,075,097
Total Cash, Cash Equivalents and Short-Term Investments	988,451	1,432,131
Patient Accounts Receivable, net	456,305	434,419
Professional Liabilities Insurance Recoveries Receivable	31,347	31,347
Assets Limited as to Use, current portion	19,989	41,557
Due from Related Organizations, net, current portion	16,611	15,926
Inventories	84,459	81,105
Other Current Assets	117,265	72,299
<b>Total Current Assets</b>	<b>1,714,427</b>	<b>2,108,784</b>
Pooled Investments	1,266,264	1,407,094
Other Investments	67,571	96,546
Assets Limited as to Use, less current portion	1,602	2,631
Due from Related Organizations, net, less current portion	1,233,409	1,005,630
Beneficial Interest in Self-Insurance Trust	240,913	188,763
Other Assets	121,045	124,591
Right-of-use Assets	344,383	360,750
Professional Liabilities Insurance Recoveries Receivable, less current portion	111,138	111,138
Property, Plant and Equipment, net	1,037,452	1,042,531
<b>Total Assets</b>	<b>\$ 6,138,204</b>	<b>\$ 6,448,458</b>



**The Mount Sinai Hospital**  
**Consolidated Statements of Financial Position**  
(\$ in 000's)

Project # 222024  
BFA Attachment C  
(Cont.)

	<u>Unaudited Sept. 30, 2022</u>	<u>Audited December 31, 2021</u>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities:</b>		
Accounts Payable and Accrued Expenses	\$ 293,178	\$ 258,597
Accrued Salaries and Related Liabilities	147,248	173,921
Accrued Interest Payable	12,132	24,102
Accrued Construction and Capital Asset Liabilities	14,227	13,040
Current Portion of Long-Term Debt	9,528	10,170
Operating Lease Liabilities, Current Portion	9,877	12,190
Professional Liabilities, Current Portion	31,347	31,347
Other Current Liabilities	117,305	279,372
<b>Total Current Liabilities</b>	<b>634,842</b>	<b>802,739</b>
Long-Term Debt, Less Current Portion	1,448,813	1,456,484
Operating Lease Liabilities, Less Current Portion	366,237	374,632
Accrued Postretirement Benefits	6,534	6,534
Estimated Self-Insurance Liability	240,913	188,763
Deferred Gain on Transfer of Real Estate	27,055	27,055
Professional Liabilities, Less Estimated Current Portion	111,138	111,138
Other Liabilities	634,687	564,209
<b>Total Liabilities</b>	<b>3,470,219</b>	<b>3,531,554</b>
<b>Commitments and Contingencies</b>		
<b>Net Assets</b>		
Net Assets Without Donor Restrictions	2,394,105	2,635,710
Net Assets With Donor Restrictions	273,880	281,194
<b>Total Net Assets</b>	<b>2,667,985</b>	<b>2,916,904</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 6,138,204</b>	<b>\$ 6,448,458</b>

**PEAKPOINT MIDTOWN WEST ASC**

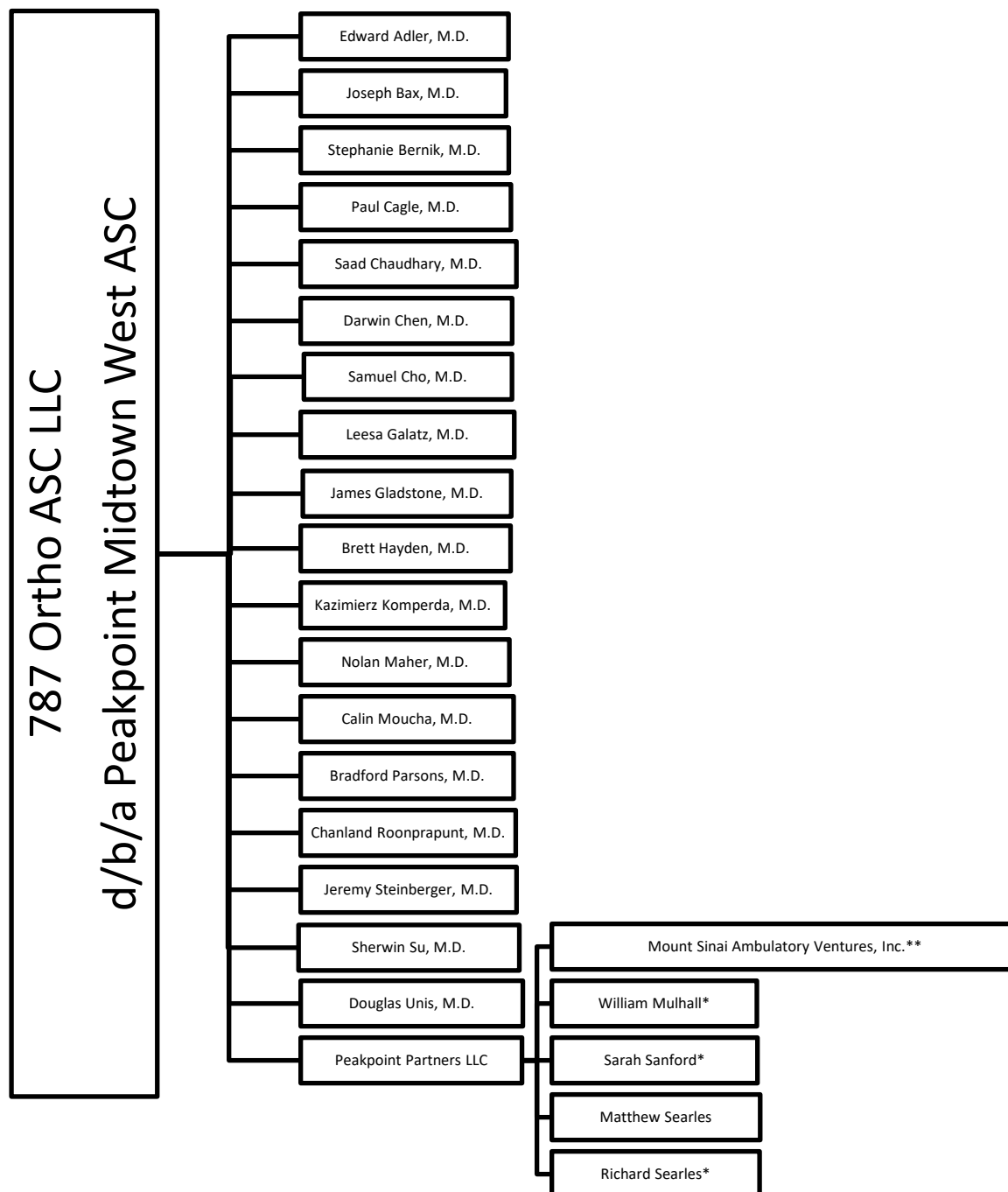
**ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER**

**PRO FORMA BALANCE SHEET**

<b><u>ASSETS</u></b>	<b><u>Proposed</u></b>
Cash	\$2,873,391
New Leasehold Improvements / Other Assets	\$15,131,060
<b>TOTAL ASSETS</b>	<b>\$18,004,451</b>
 <b><u>LIABILITIES AND MEMBER EQUITY</u></b>	
<b><u>LIABILITIES</u></b>	
Capital Financing	<u>\$11,998,440</u>
<b>TOTAL LIABILITIES</b>	<b>\$11,998,440</b>
<b>MEMBER EQUITY</b>	<b><u>\$6,006,011</u></b>
<b>TOTAL LIABILITIES AND MEMBER EQUITY</b>	<b>\$18,004,451</b>

**PEAKPOINT MIDTOWN WEST ASC**

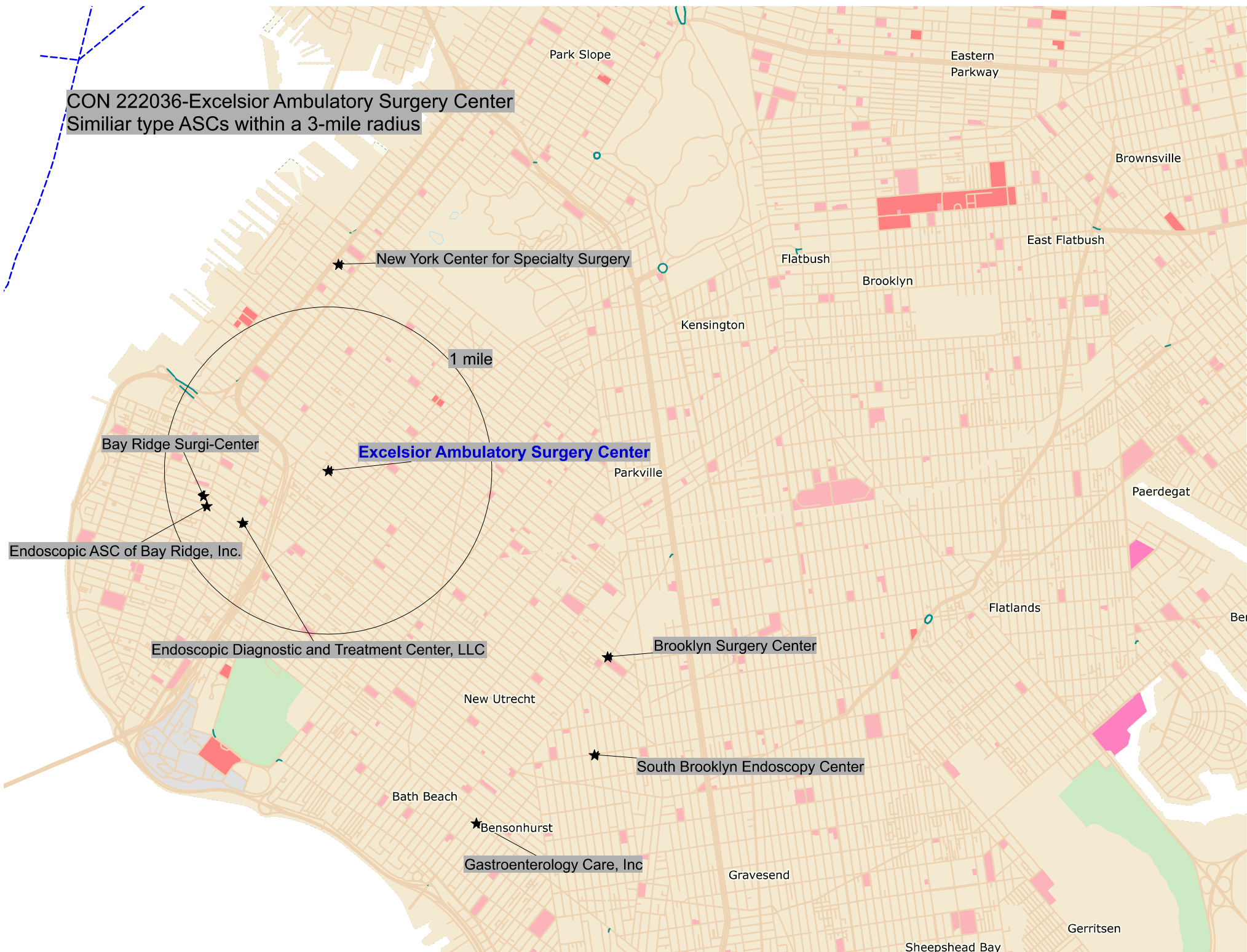
**ORGANIZATIONAL CHART**



\* This individual is a Managing Member of 787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC.

\*\* Mount Sinai Ambulatory Ventures, Inc. (MSAV), a not-for-profit entity, is a member of Peakpoint Partners LLC, which is a member of 787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC, the operator of the proposed FASC. The Board Members/Officers of MSAV are Kelly Cassano, Jodi Cohen, Vicki LoPachin, Michael Pastier, Denise Prince and Brent Stackhouse.

CON 222036-Excelsior Ambulatory Surgery Center  
Similar type ASCs within a 3-mile radius



Excelsior Ambulatory Surgery Center

Pg 1 of 1

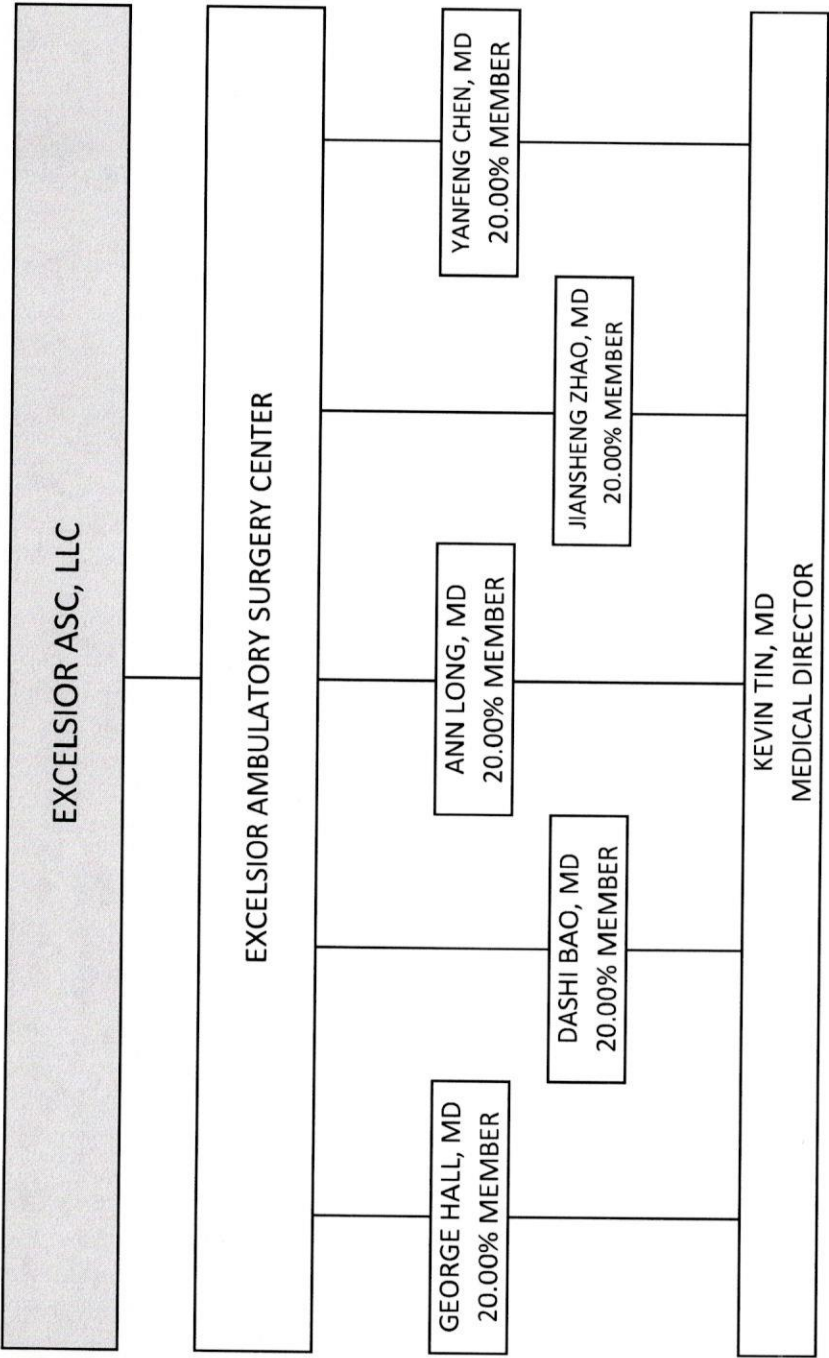
Net Worth	George Hall, M.D. as of 11/28/22	Dashi Bao, M.D. as of 11/28/22	Ann Long, M.D. as of 11/28/22	Jiansheng Zhao, M.D. as of 11/28/22	Yanfeng Chen, M.D. as of 12/16/22	Total
<b>ASSETS</b>						
Cash	\$50,000	\$1,850,000	\$380,000	\$434,974	\$200,000	\$2,914,974
Stocks and Bonds	0	1,800,000	0	1,117,051	0	\$2,917,051
Notes Receivable	0	0	0	0	0	\$0
Real Estate Owned	2,800,000	11,880,000	2,500,000	8,400,000	1,450,000	\$27,030,000
Cash Surrender Value of Life Ins.	0	300,000	300,000	0	150,000	\$750,000
Health Facility Realty Interests	0	0	0	0	0	\$0
Business Interests	0	0	0	0	0	\$0
<b>TOTAL ASSETS</b>	<b>\$2,850,000</b>	<b>\$15,830,000</b>	<b>\$3,180,000</b>	<b>\$9,952,025</b>	<b>\$1,800,000</b>	<b>\$33,612,025</b>
<b>LIABILITIES</b>						
Notes Payable	\$0	\$0	\$0	\$2,298,000	\$0	\$2,298,000
Accounts Payable	0	0	0	0	0	0
Mortgages Payable	0	4,580,000	1,500,000	0	770,000	\$6,850,000
Mortgages Payables - Health Care Facilities	0	0	0	0	0	\$0
Other Payables (Taxes)	0	0	120,000	0	0	\$120,000
<b>TOTAL LIABILITIES</b>	<b>\$0</b>	<b>\$4,580,000</b>	<b>\$1,620,000</b>	<b>\$2,298,000</b>	<b>\$770,000</b>	<b>\$9,268,000</b>
<b>NET WORTH</b>	<b>\$2,850,000</b>	<b>\$11,250,000</b>	<b>\$1,560,000</b>	<b>\$7,654,025</b>	<b>\$1,030,000</b>	<b>\$24,344,025</b>

Excelsior Ambulatory Surgery Center

Pg 1 of 1

Net Worth	George Hall, M.D. as of 11/28/22	Dashi Bao, M.D. as of 11/28/22	Ann Long, M.D. as of 11/28/22	Jiansheng Zhao, M.D. as of 11/28/22	Yanfeng Chen, M.D. as of 12/16/22	Totals
<b>ASSETS</b>						
Cash	\$50,000	\$1,850,000	\$380,000	\$434,974	\$200,000	\$2,914,974
Stocks and Bonds	0	1,800,000	0	1,200,000	0	\$3,000,000
Notes Receivable	0	0	0	0	0	\$0
Real Estate Owned	2,800,000	11,880,000	2,500,000	7,050,000	1,450,000	\$25,680,000
Cash Surrender Value of Life Ins.	0	300,000	300,000	0	150,000	\$750,000
Health Facility Realty Interests	0	0	0	0	0	\$0
Business Interests	0	0	0	0	0	\$0
<b>TOTAL ASSETS</b>	<b>\$2,850,000</b>	<b>\$15,830,000</b>	<b>\$3,180,000</b>	<b>\$8,684,974</b>	<b>\$1,800,000</b>	<b>\$32,344,974</b>
<b>LIABILITIES</b>						
Notes Payable	0	\$0	\$0	\$2,448,000	\$0	\$2,448,000
Accounts Payable	0	0	0	0	0	\$0
Mortgages Payables	0	4,580,000	1,500,000	0	770,000	\$6,850,000
Mortgages Payables - Health Care Facilities	0	0	0	0	0	\$0
Other Payables (Taxes)	0	0	120,000	0	0	\$120,000
<b>TOTAL LIABILITIES</b>	<b>\$0</b>	<b>\$4,580,000</b>	<b>\$1,620,000</b>	<b>\$2,448,000</b>	<b>\$770,000</b>	<b>\$9,418,000</b>
<b>NET WORTH</b>	<b>\$2,850,000</b>	<b>\$11,250,000</b>	<b>\$1,560,000</b>	<b>\$6,236,974</b>	<b>\$1,030,000</b>	<b>\$22,926,974</b>
Proposed Member Liquid Assets:	\$50,000	\$3,950,000	\$680,000	\$1,634,974	\$350,000	\$6,664,974
Members' Proposed Operator Share	20%	20%	20%	20%	20%	100%
<b>TPC Equity Portion:</b>			<b>\$157,858</b>			
Operating Interest Proposed Member Portion:	\$31,572	\$31,572	\$31,572	\$31,572	\$31,572	\$157,858
<b>Working Capital Requirement:</b>			<b>\$323,702</b>			
Working Capital Proposed Member Portion:	\$64,740	\$64,740	\$64,740	\$64,740	\$64,740	\$323,702
Total Proposed Member Cash Outlay:	\$96,312	\$96,312	\$96,312	\$96,312	\$96,312	\$481,560
Proposed Members' Remaining Cash:	(\$46,312)	\$3,853,688	\$583,688	\$1,538,662	\$253,688	\$6,183,414

Jiansheng Zhao, M.D. and Dashi Bao, M.D. will contribute a disproportionate share to cover the equity shortfall.



**EXCELSIOR ASC, LLC**

**ESTABLISH A MULTI-SPECIALTY AMBULATORY SURGERY CENTER**

**PRO FORMA BALANCE SHEET**

ASSETS

Cash		\$647,404	
Moveable Equipment	\$	1,532,600	\$ 1,379,340.0
TOTAL ASSETS	\$	2,180,004	

LIABILITIES AND MEMBERS EQUITY

LIABILITIES

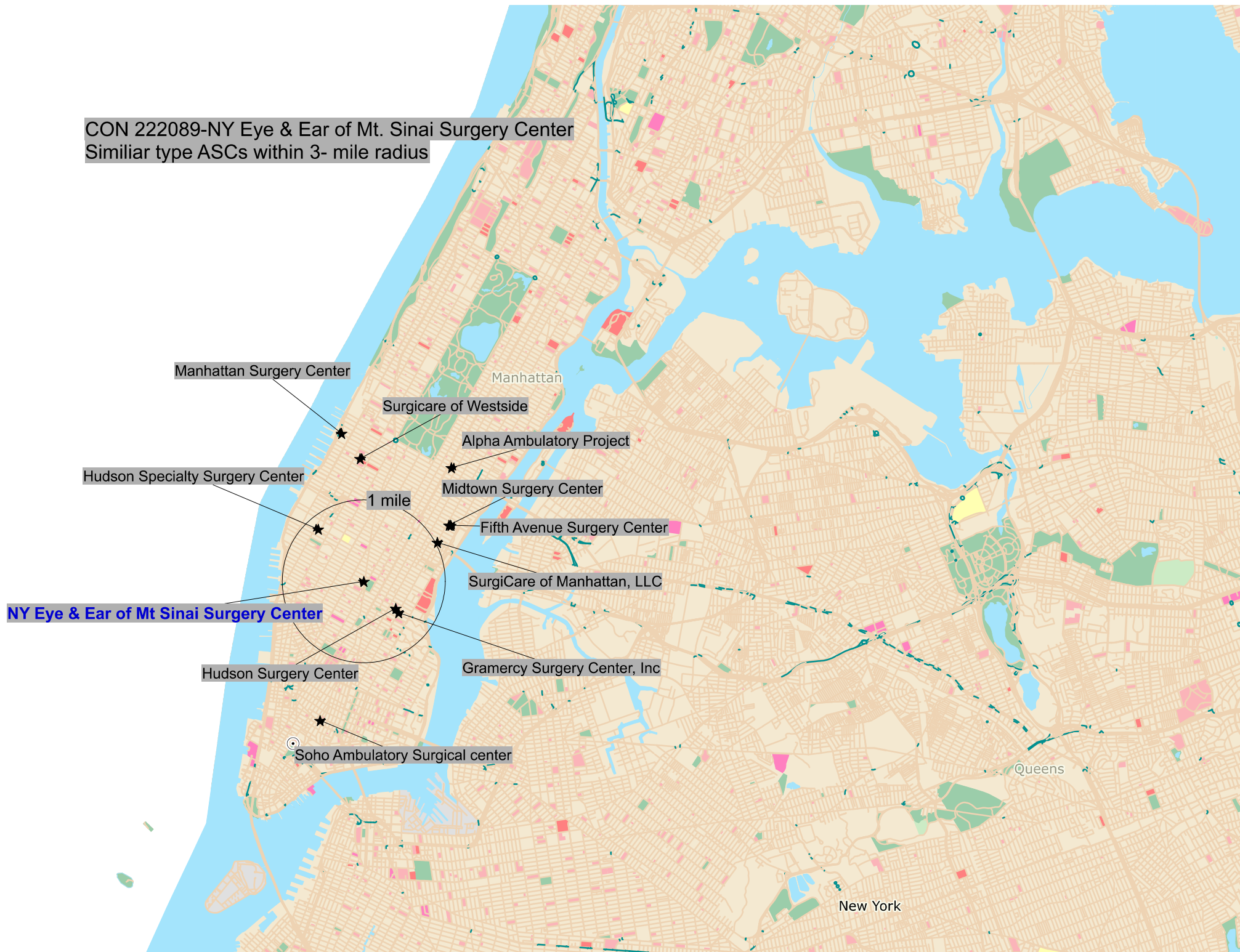
Mortgage on Equipment	\$1,420,720
Working Capital Loan	\$323,702
TOTAL LIABILITIES	\$1,744,422

MEMBERS EQUITY	\$435,582	\$120,398.00
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TOTAL LIABILITIES AND MEMBERS EQUITY	\$2,180,004
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CON 222089-NY Eye & Ear of Mt. Sinai Surgery Center  
Similiar type ASCs within 3- mile radius



# The Mount Sinai Hospital

## Consolidated Statements of Financial Position

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 357,034	\$ 488,446
Short-term investments	1,075,097	1,217,310
Total cash and cash equivalents and short-term investments	1,432,131	1,705,756
Patient accounts receivable, net	434,419	386,830
Professional liabilities insurance recoveries receivable	31,347	31,473
Assets limited as to use, current portion	41,557	36,233
Due from related organizations, net, current portion	15,926	7,863
Inventories	81,105	58,395
Other current assets	72,299	61,129
Total current assets	2,108,784	2,287,679
Pooled investments	1,407,094	1,132,071
Other investments	96,546	98,370
Assets limited as to use, less current portion	2,631	2,630
Due from related organizations, less current portion	1,005,630	919,787
Beneficial interest in self-insurance trust	188,763	131,341
Other assets	124,591	75,846
Right-of-use assets	360,750	377,581
Professional liabilities insurance recoveries receivable, less current portion	111,138	111,586
Property, plant, and equipment, net	1,042,531	1,032,480
Total assets	<u>\$ 6,448,458</u>	<u>\$ 6,169,371</u>

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 258,597	\$ 208,380
Accrued salaries and related liabilities	173,921	151,626
Accrued interest payable	24,102	21,068
Accrued construction and capital asset liabilities	13,040	10,633
Current portion of long-term debt	10,170	9,785
Operating lease liabilities, current portion	12,190	11,509
Professional liabilities, current portion	31,347	31,473
Other current liabilities	279,372	213,045
Total current liabilities	802,739	657,519
Long-term debt, less current portion	1,456,484	1,466,264
Operating lease liabilities, less current portion	374,632	383,977
Accrued postretirement benefits	6,534	8,088
Estimated self-insurance liability	188,763	131,341
Deferred gain on transfer of real estate	27,055	27,055
Professional liabilities, less estimated current portion	111,138	111,586
Other liabilities	564,209	761,088
Total liabilities	3,531,554	3,546,918
Commitments and contingencies		
Net assets:		
Net assets without donor restrictions	2,635,710	2,428,054
Net assets with donor restrictions	281,194	194,399
Total net assets	2,916,904	2,622,453
Total liabilities and net assets	\$ 6,448,458	\$ 6,169,371

*See accompanying notes.*

The Mount Sinai Hospital  
Consolidated Statements of Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
<b>Operating revenue</b>		
Net patient service revenue	\$ 3,048,945	\$ 2,718,513
CARES Act Provider Relief Fund revenue	335	281,682
Investment income and net realized gains and losses on sales of securities	86,794	93,520
Contributions	346	18,184
Other revenue	262,649	149,636
Net assets released from restrictions for operations	35,418	34,484
Total operating revenue before other items	3,434,487	3,296,019
<b>Operating expenses</b>		
Salaries and wages	1,227,327	1,248,685
Employee benefits	348,725	324,270
Supplies and other	1,499,290	1,387,913
Depreciation	130,098	124,877
Interest and amortization	43,633	35,749
Total operating expenses before other items	3,249,073	3,121,494
Excess of operating revenue over operating expenses before other items	185,414	174,525

*Continued on following page.*

# The Mount Sinai Hospital

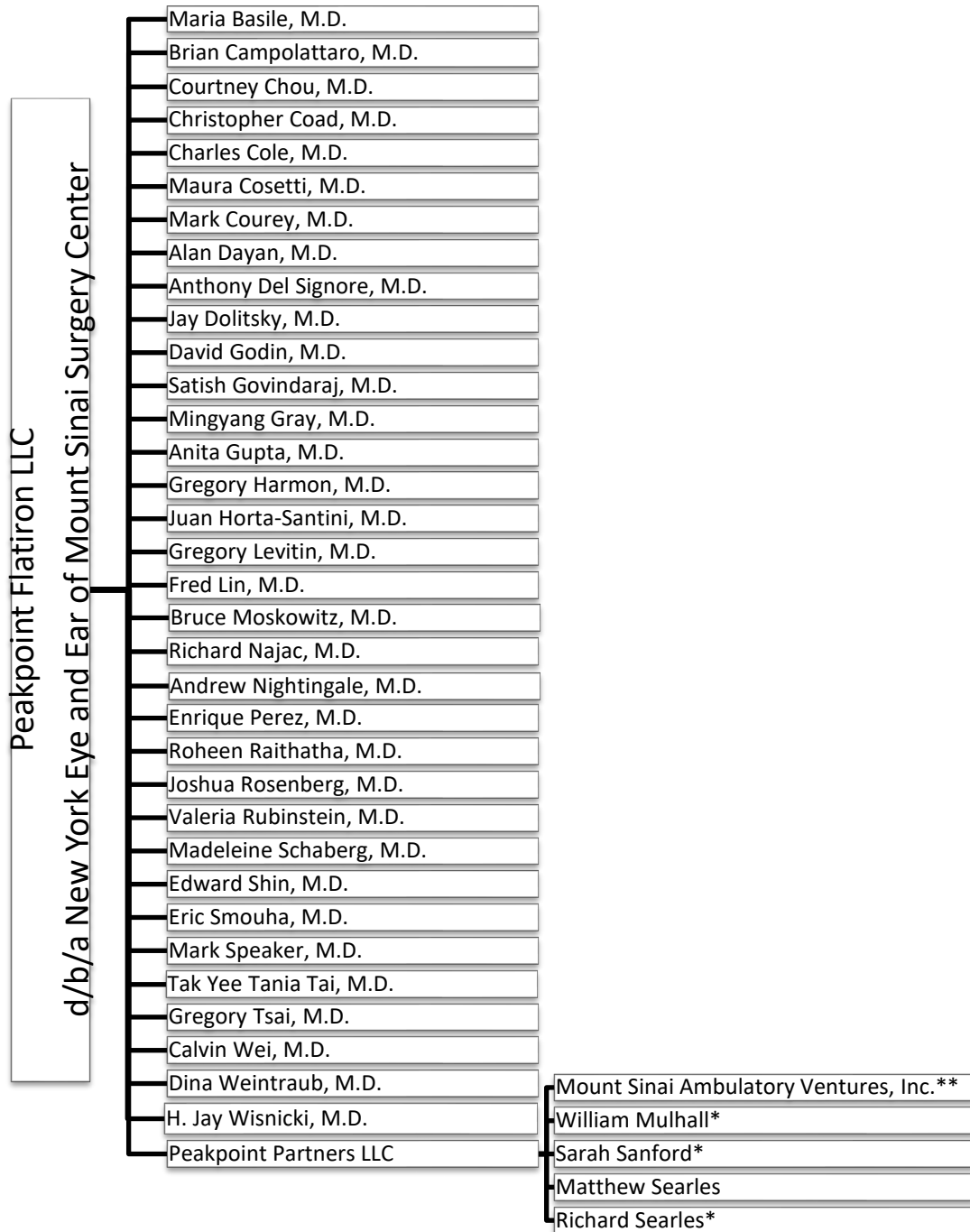
## Consolidated Statements of Operations (continued)

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
	<i>(In Thousands)</i>	
Excess of operating revenue over operating expenses before other items	<b>\$ 185,414</b>	<b>\$ 174,525</b>
<b>Other items</b>		
Net change in unrealized gains and losses on investments and change in value of alternative investments	<b>59,254</b>	48,138
Third-party reimbursement settlements	<b>57,112</b>	843
Loss on extinguishment of debt	<b>—</b>	(5,342)
Net change in participation in captive insurance program	<b>10,289</b>	16,593
Severance costs	<b>(478)</b>	(11,225)
Net periodic postretirement cost other than service cost	<b>(690)</b>	(155)
Change in estimate of CARES Act Provider Relief Fund Revenue resulting from intercompany transfer <i>(Note I)</i>	<b>85,521</b>	—
Excess of revenue over expenses	<b>396,422</b>	223,377
<b>Other changes in net assets without donor restrictions</b>		
Transfers to affiliates	<b>(190,034)</b>	(101,378)
Equity in income from related party and distributions transferred to the Icahn School of Medicine at Mount Sinai	<b>474</b>	(131)
Net assets released from restrictions for capital asset acquisitions	<b>846</b>	12,319
Change in postretirement liability to be recognized in future periods	<b>(52)</b>	(953)
Total other changes in net assets without donor restrictions	<b>(188,766)</b>	(90,143)
Net increase in net assets without donor restrictions	<b>\$ 207,656</b>	<b>\$ 133,234</b>

*See accompanying notes.*

## NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER

### ORGANIZATIONAL CHART



\* This individual is a Managing Member of Peakpoint Flatiron LLC d/b/a New York Eye and Ear of Mount Sinai Surgery Center.

\*\* Mount Sinai Ambulatory Ventures, Inc. (MSAV), a not-for-profit entity, is a member of Peakpoint Partners LLC, which is a member of Peakpoint Flatiron LLC d/b/a New York Eye and Ear of Mount Sinai Surgery Center, the operator of the proposed FASC. The Board Members/Officers of MSAV are Kelly Cassano, Jodi Cohen, Vicki LoPachin, Michael Pastier, Denise Prince and Brent Stackhouse.

**NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER**

**ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER**

**PRO FORMA BALANCE SHEET**

<b><u>ASSETS</u></b>	<b><u>Proposed</u></b>
Cash	\$3,032,378
New Leasehold Improvements / Other Assets	\$12,989,358
<b>TOTAL ASSETS</b>	<b>\$16,021,736</b>
 <b><u>LIABILITIES AND MEMBER EQUITY</u></b>	
<b><u>LIABILITIES</u></b>	
Construction Loan (Bank)	\$10,176,544
Equipment Financing	<u>\$1,500,000</u>
<b>TOTAL LIABILITIES</b>	<b>\$11,676,544</b>
<b>MEMBER EQUITY</b>	<b><u>\$4,345,192</u></b>
<b>TOTAL LIABILITIES AND MEMBER EQUITY</b>	<b>\$16,021,736</b>

Note: As a relatively new entity, the applicant has minimal assets and liabilities.

**NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER**

**ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER**

**SCHEDULE 1 ATTACHMENT - NEW YORK STATE FACILITIES**

Facility Type	Facility Name	Operating Certificate or License Number	Facility ID (PFI)
FASC	Carnegie Hill Endoscopy, LLC	7002801R	9313
FASC	Digestive Diseases Diagnostic & Treatment Center, LLC d/b/a South Brooklyn Endoscopy Center	7001125R	9118
FASC	East Side Endoscopy, L.L.C. d/b/a East Side Endoscopy and Pain Management Center	7002192R	9115
FASC	Liberty Endoscopy Center, LLC	7002808R	10009
FASC	Northern Westchester Facility Project LLC d/b/a Yorktown Center for Specialty Surgery	5968200R	10241
FASC	Roosevelt Surgery Center, LLC d/b/a Manhattan Surgery Center	7002199R	9490
FASC	West Side GI, LLC	7002802R	9379
FASC	Yorkville Endoscopy, LLC d/b/a The Endoscopy Center of New York	7001300R	9448
FASC	UWS ASC, LLC d/b/a Upper West Side Endoscopy	7002820R	15171
FASC	Hudson Surgery Center, LLC	7002821R	15262
FASC	Bronx SC, LLC d/b/a Empire State Ambulatory Surgery Center	7000284R	9804
FASC	NYEEQASC, LLC d/b/a North Queens Surgical Center	7003280R	9784
D&TC	Union Square Eye Care	7002817R	15271
D&TC	Union Square Eye Care - Harlem	7002817R	10324

**\* Although the facilities listed above are not corporately related to the LLC-applicant itself, individuals involved in the ownership of the LLC-applicant that is the subject of this C.O.N. Application are also owners in several other facilities in New York State.**



Project # 222089  
BFA Attachment E cont

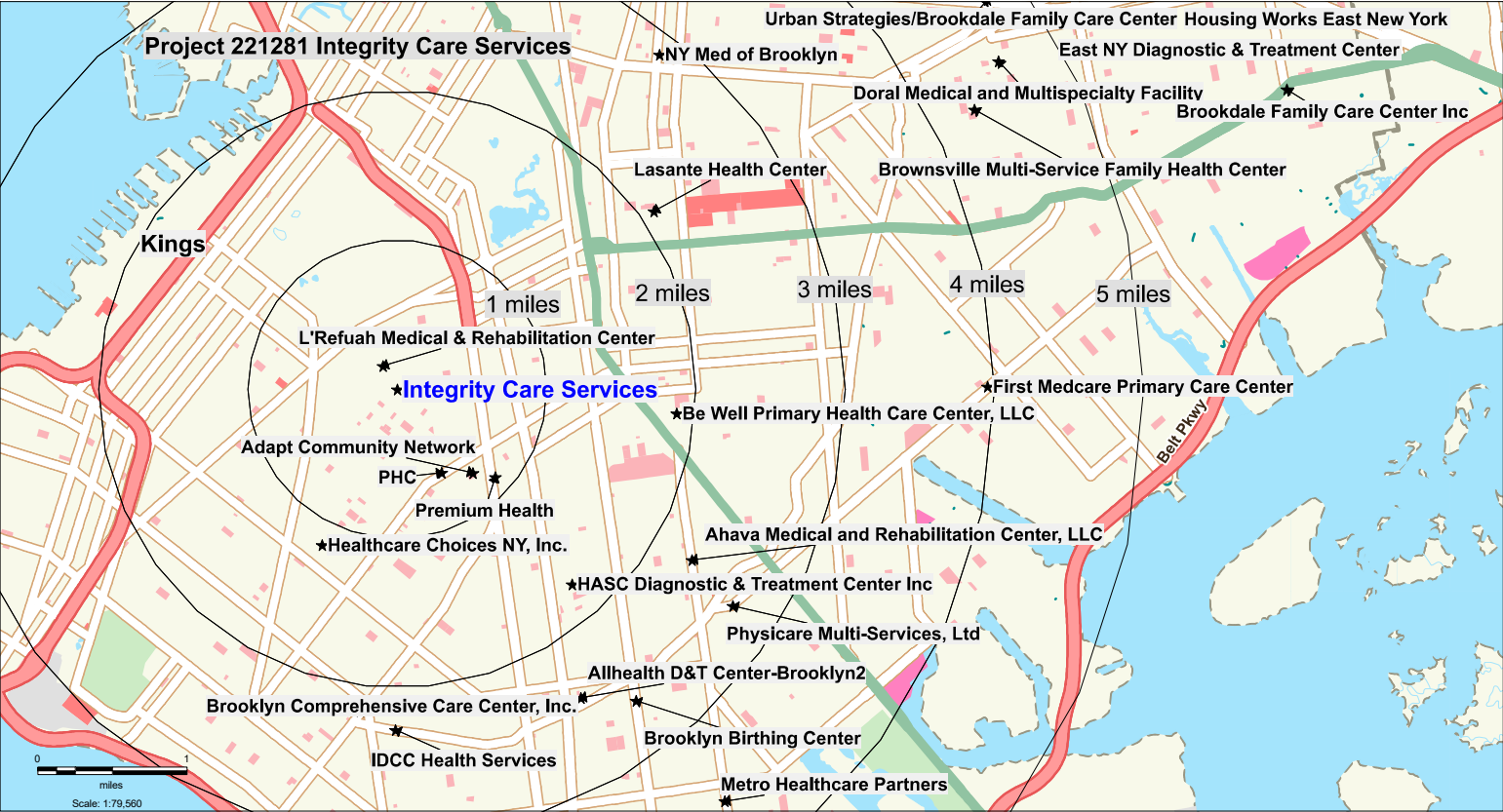
**NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER**

**ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER**

**SCHEDULE 1 ATTACHMENT - FACILITIES OUTSIDE OF NEW YORK STATE**

Facility Type	Name	Address	City/State (Country)	Services Provided
FASC	River Valley ASC	45 Norwich Turnpike	Norwich, CT (USA)	Outpatient Surgery
FASC	Surgical Center of Connecticut	4920 Main Street	Bridgeport, CT (USA)	Outpatient Surgery
FASC	Western Connecticut Orthopaedic Surgical Center	226 White Street	Danbury, CT (USA)	Outpatient Surgery
FASC	Ellicott City ASC	2850 North Ridge Road	Ellicott City, MD (USA)	Outpatient Surgery
FASC	Bloomfield ASC	580 Cottage Grove Road	Bloomfield, CT (USA)	Outpatient Surgery
FASC	Summer Street ASC	1281 East Main Street	Stamford, CT (USA)	Outpatient Surgery
FASC	Guilford Surgery Center	246 Goose Lane	Guilford, CT (USA)	Outpatient Surgery
FASC	Waterbury Surgery Center	1312 West Main Street	Waterbury, CT (USA)	Outpatient Surgery
FASC	Orthopaedic Specialty Surgery Center	40 Old Ridgebury Road	Danbury, CT (USA)	Outpatient Surgery
Assisted Living; Memory Care	Prairie House Assisted Living and Memory Care	2450 North Stone Ridge Drive	Broken Arrow, OK (USA)	Assisted Living; Memory Care

**\* Although the facilities listed above are not corporately related to the LLC-applicant itself, individuals involved in the ownership of the LLC-applicant that is the subject of this C.O.N. Application are also owners in several other facilities outside of New York State.**



**Integrity Care Services Inc**  
**Balance Sheet**  
**September 30, 2022**

	Sep 30, 22
<b>ASSETS</b>	
<b>Current Assets</b>	
Checking/Savings	837,993
Accounts Receivable	2,783,651
Pledges Receivable	1,060,000
<b>Total Current Assets</b>	<u>4,681,644</u>
<b>Fixed Assets</b>	
Leasehold Improvements	625,253
Furniture and Equipment	344,323
Accumulated Depreciation	(21,854)
<b>Total Fixed Assets</b>	<u>947,723</u>
<b>TOTAL ASSETS</b>	<u><u>5,629,367</u></u>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable & Accrued Expenses	247,178
Line of Credit	99,786
Loans Payable	1,227,647
<b>Total Current Liabilities</b>	<u>1,574,611</u>
Long-Term Liabilities	1,839,000
<b>Total Liabilities</b>	<u>3,413,611</u>
<b>Equity</b>	<u>2,215,756</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<u><u>5,629,367</u></u>

**Integrity Care Services Inc**  
**Profit & Loss**  
January through September 2022

	<b>Jan - Sep 22</b>
<b>Ordinary Income/Expense</b>	
<b>Income</b>	
Contributions	1,180,136
Government Grants	254,485
Program Service Fees	1,557,873
<b>Total Income</b>	2,992,494
<b>Expense</b>	
Grants	
Salaries	902,832
Employee Benefits	17,828
Payroll Taxes	75,205
Professional Fees	701,843
Advertising	16,224
Office Expenses	147,558
Information Technology	53,279
Occupancy	197,677
Travel	38,213
Interest	10,641
Depreciation	
Insurance	20,282
Medical Expenses	8,580
<b>Total Expense</b>	2,190,161
<b>Net Ordinary Income</b>	802,333
<b>Other Income/Expense</b>	
<b>Other Income</b>	
Interest Income	1,769
<b>Total Other Income</b>	1,769
<b>Net Other Income</b>	1,769
<b>Net Income</b>	<b>804,102</b>

Pro Forma Balance Sheet

ASSETS

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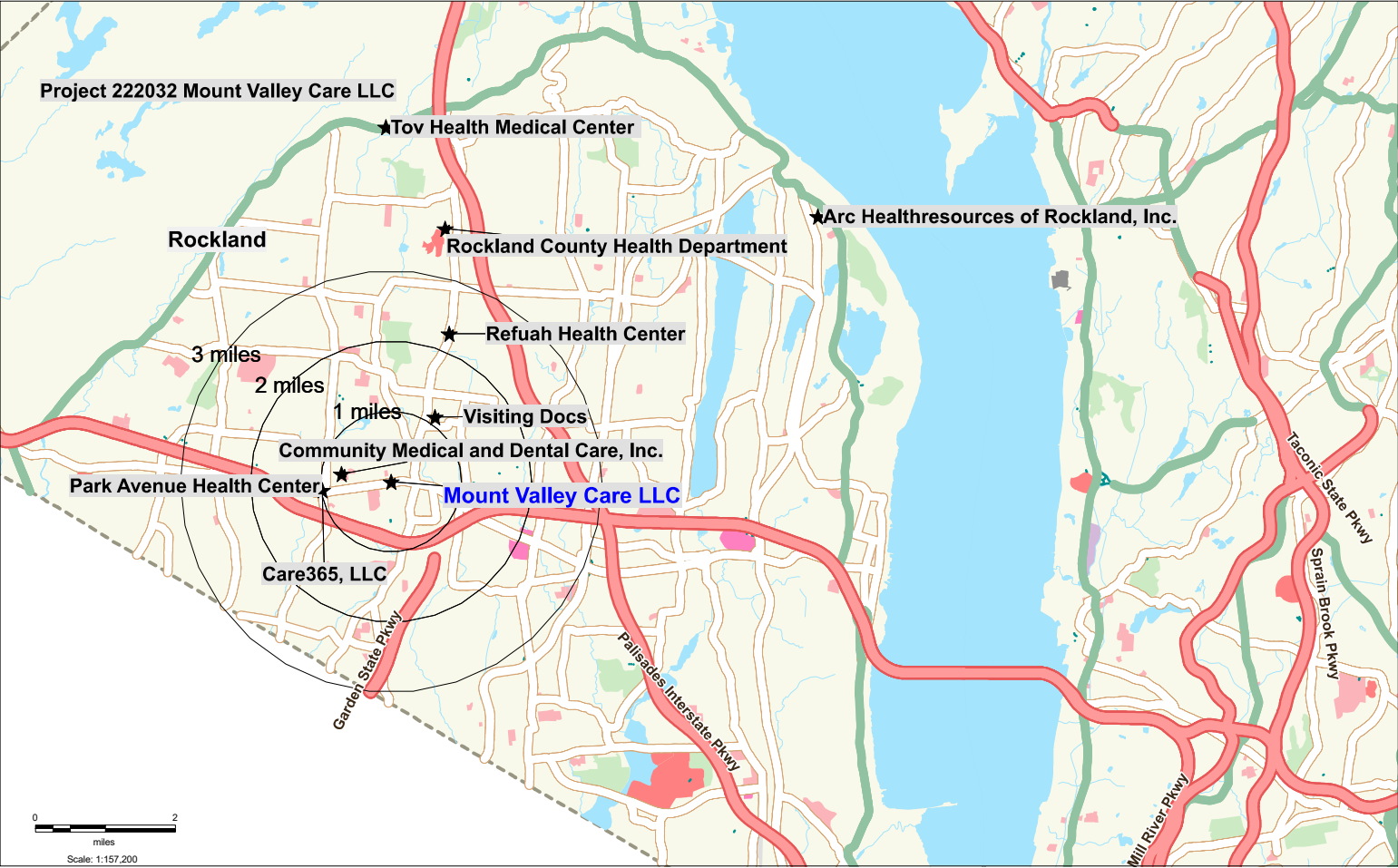
Cash	\$496,734
Moveable Equipment	289,000
Leasehold Improvements	<u>931,814</u>
TOTAL ASSETS	\$1,717,548

LIABILITIES

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Bank Loan	<u>\$1,080,000</u>
TOTAL LIABILITIES	\$1,080,000

NET ASSETS	\$637,548
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**Net Worth of Proposed Members of Operation**  
**Facility Name**  
**Mount Valley Care, LLC**

**CON #222032**  
**BFA Attachment A**

Net Worth

**Meir Oster**  
**as of 11/16/2022**

**ASSETS**

Cash	\$1,535,687
Stocks and Bonds	
Other	
Accounts Receivable	
Real Estate	2,100,000
Cash Value of Life Insurance	1,714
Business Interests	
<b>TOTAL ASSETS</b>	<b>\$3,637,401</b>

**LIABILITIES**

Federal and State Taxes	
Mortgages Payable	
Notes payable	
Other	<u>495,000</u>
<b>TOTAL LIABILITIES</b>	<b>\$495,000</b>

<b><u>NET WORTH</u></b>	<b><u>\$3,142,401</u></b>
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**MOUNT VALLEY CARE LLC**

**Pro Forma Balance Sheet**

**ASSETS**

Cash	\$	186,296
Leasehold Improvement	\$	164,423
Moveable/Fixed Equipment	\$	55,703
 Total Assets	 \$	 406,422

**LIABILITIES & MEMBERS EQUITY**

Long Term Debt	\$	-
Deferred Revenue: Rent Credit	\$	-
Total Liabilities	\$	-
 Members Equity	 \$	 406,422
 Total Liabilities and Members Equity	 \$	 406,422





## Office of the State Long Term Care Ombudsman

Two Empire State Plaza  
Fifth Floor, Albany, NY 12223-1251  
[www.ltcombudsman.ny.gov](http://www.ltcombudsman.ny.gov)

Claudette Royal  
State Ombudsman  
1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #222123 The Knolls at Goshen, Inc.

Date: January 17, 2023

### Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by The Knolls at Goshen, Inc. The Office has had a consistent presence in one of the two facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal  
New York State Ombudsman

The Office of the State Long-Term Care Ombudsman is a programmatically independent advocacy service located within the New York State Office for the Aging. Points of view, opinions or positions of the Ombudsman Program do not necessarily represent the views, positions or policy of the New York State Office for the Aging.

## GLEN ARDEN, INC.

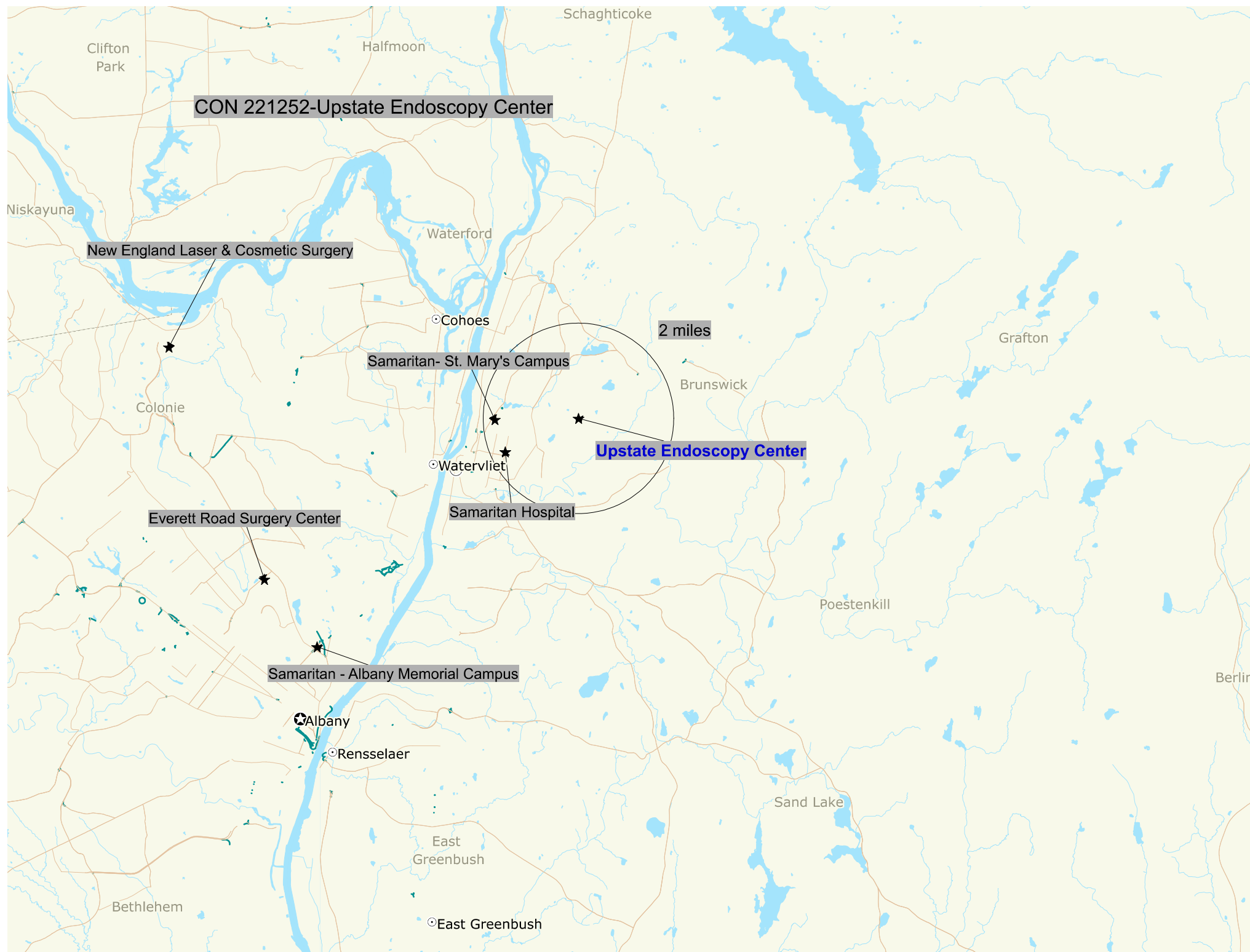
### BALANCE SHEETS

As of December 31	2021	2020
<b>ASSETS</b>		
Current Assets:		
Cash	\$ 151,680	\$ 154,884
Accounts Receivable	284,202	283,245
Due from Third-Party Payors	61,855	61,855
Assets Limited as to Use Resident	1,624,897	1,626,092
Deposits, Held in Trust	8,169	10,558
Prepaid Expenses and Other Current Assets	302,078	373,868
Total Current Assets	2,432,881	2,510,502
Non-Current Assets:		
Assets Limited as to Use Other Assets	1,400,607	2,839,080
Property and Equipment, Net Right of	23,740	23,740
Use Assets Insurance Recovery	13,701,760	14,259,340
Receivable	5,469,720	5,485,970
	177,000	99,000
Total Non-Current Assets	20,772,827	22,707,130
Total Assets	\$ 23,205,708	\$ 25,217,632
<b>LIABILITIES AND NET DEFICIT</b>		
Current Liabilities:		
Refundable Fees	\$ 4,182,875	\$ 4,140,431
Accounts Payable and Accrued Expenses Resident	4,864,178	3,536,994
Deposits, Held in Trust	8,169	10,558
Long-Term Debt and Finance Lease Obligation, Current Portion	13,313,876	13,435,341
Operating Lease Obligation - Land Lease	179,442	197,473
Total Current Liabilities	22,548,540	21,320,797
Long-Term Liabilities:		
Deferred Revenue from Advance Fees	8,311,275	8,969,625
Paycheck Protection Program Loan	-	773,700
Long-Term Debt and Finance Lease Obligation, Noncurrent Portion	-	1,631
Refundable Fees	8,658,774	10,630,998
Operating Lease Obligation - Land Lease	5,290,239	5,291,334
Pension Liability	301,688	740,689
Insurance Claim Liability	177,000	99,000
Total Long-Term Liabilities	22,738,976	26,506,977
Total Liabilities	45,287,516	47,827,774
Net Deficit: Without Donor Restrictions	(22,081,808)	(22,610,142)
Total Liabilities and Net Deficit	\$ 23,205,708	\$ 25,217,632

See Notes to Financial Statements

**STATEMENTS OF OPERATIONS AND CHANGES IN NET DEFICIT**

	Without Donor Restrictions	Without Donor Restrictions
<b>For the Years Ended December 31</b>	<b>2021</b>	<b>2020</b>
Revenues and Other Support:		
Resident Service Revenue	\$ 10,986,962	\$ 9,470,972
Other Operating Income	58,951	478,049
Contributions	-	3,423
<b>Total Revenues and Other Support</b>	<b>11,045,913</b>	<b>9,952,444</b>
Expenses:		
Resident Apartments	4,330,391	4,325,320
Enriched Housing	804,555	833,056
Health Care Center	4,507,539	4,865,987
<b>Total Program Services</b>	<b>9,642,485</b>	<b>10,024,363</b>
<b>Management and General</b>	<b>2,025,358</b>	<b>2,121,075</b>
<b>Total Expenses</b>	<b>11,667,843</b>	<b>12,145,438</b>
Deficiency of Revenues Over Expenses	(621,930)	(2,192,994)
Other Changes in Net Deficit:		
Net Investment Return	(62,437)	146,619
Equity Transfers from Affiliates	-	39,567
Paycheck Protection Program Loan Forgiveness	773,700	-
Adjustment to Minimum Pension Liability	439,001	(76,534)
<b>Total Other Changes in Net Deficit</b>	<b>1,150,264</b>	<b>109,652</b>
Change in Net Deficit Without Donor Restrictions	528,334	(2,083,342)
Net Deficit - Beginning	(22,610,142)	(20,526,800)
Net Deficit - Ending	\$ (22,081,808)	\$ (22,610,142)



	William Robinson Sr <u>12/11/2022</u>	William Robinson Jr <u>12/11/2022</u>	Richard Eslow <u>12/11/2022</u>	Barry Pronold <u>12/11/2022</u>
ASSETS:				
Cash	\$209,466	\$80,000	\$100,000	\$600,000
Stocks and Bonds	0	160,000	3,500,000	150,000
Real Estate	300,000	490,000	425,000	620,000
Cash Surrender of Life Insurance	<u>200,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	\$709,466	\$730,000	\$4,025,000	\$1,370,000
Liabilities:				
Notes Payable	\$0	\$0	\$15,000	\$0
Mortgage Payable	<u>0</u>	<u>0</u>	<u>0</u>	<u>287,133</u>
Total Liabilities	\$0	\$0	15,000	\$287,133
Net Assets	\$709,466	\$730,000	\$4,010,000	\$1,082,867

ASSETS

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Cash	\$580,874
Equipment	1,180,132
Leasehold Improvements	<u>115,000</u>
TOTAL ASSETS	\$1,876,006

LIABILITIES

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Working Capital Loan	\$290,437
Equipment Lease	986,647
Bank Loan	<u>115,000</u>
TOTAL LIABILITIES	\$1,392,084

NET ASSETS	\$483,922
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Maura Winkler  
9/14/2022

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ASSETS:

Cash	\$122,105
Accounts Receivable	191,000
Real Estate	<u>550,000</u>
TOTAL ASSETS	\$863,105

LIABILITIES:

Notes Payable	\$51,000
Mortgage Payable	<u>431,603</u>
TOTAL LIABILITIES	\$482,603

NET WORTH	\$380,502
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Pro Forma Balance Sheet

ASSETS:

Cash	\$183,333
Moveable Equipment	22
CON Fees	<u>2,000</u>
TOTAL ASSETS	\$185,355

LIABILITIES:

Line of Credit	<u>\$91,666</u>
TOTAL LIABILITIES	\$91,666

NET ASSETS	\$93,689
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## Office of the State Long Term Care Ombudsman

Two Empire State Plaza  
Fifth Floor, Albany, NY 12223-1251  
[www.ltcombudsman.ny.gov](http://www.ltcombudsman.ny.gov)

Claudette Royal  
State Ombudsman  
1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #192237 JAG Operating LLC d/b/a Foltsbrook Center for Nursing and Rehabilitation

Date: January 17, 2023

### Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by JAG Operating LLC d/b/a Foltsbrook Center for Nursing and Rehabilitation. The Office has had a consistent presence in two of the six facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal  
New York State Ombudsman

**FOLTSBROOKCENTER**  
**Nursing homes within ten miles of the current facility**  
**(as of 1/04/2023)**

**Facilities**

1.	<b><u>Foltsbrook Center for Nursing and Rehabilitation</u></b> 0.1 mi 104 North Washington Street Herkimer, NY 13350 (315) 866-6964	Overall rating ★☆☆☆☆ Much below average <input type="button" value="Compare"/> <input type="button" value="Heart"/>
2.	<b><u>Valley Health Services Inc</u></b> 0.7 mi 690 West German Street Herkimer, NY 13350 (315) 866-3330	Overall rating ★★★★☆☆ Below average <input type="button" value="Compare"/> <input type="button" value="Heart"/>
3.	<b><u>The Grand Rehabilitation and Nursing at Mohawk</u></b> 3.2 mi 99 Sixth Avenue Ilion, NY 13357 (315) 895-4050	Overall rating ★★★★☆☆ Below average <input type="button" value="Compare"/> <input type="button" value="Heart"/>
4.	<b><u>Alpine Rehabilitation and Nursing Center</u></b> 6.9 mi 755 E Monroe Street Little Falls, NY 13365 (315) 823-0973	Overall rating ★★★★☆☆ Below average <input type="button" value="Compare"/> <input type="button" value="Heart"/>

**Occupancy**

\*

Facility Name	Census Date	Total Capacity	Available Capacity
FoltsBrook Center for Nursing and Rehabilitation	01/04/2023	163	22
Valley Health Services Inc	01/04/2023	160	39
The Grand Rehabilitation and Nursing at Mohawk	01/04/2023	120	7
Alpine Rehabilitation and Nursing Center	01/04/2023	80	10

- There are approximately 56 available beds within a 10-mile radius for the 141 residents currently located at FoltsBrook Center for Nursing and Rehabilitation.  
***(Note: open beds do not necessarily equate to beds available for fill)***
- If FoltsBrook Center for Nursing and Rehabilitation was to close residents that were not able to be placed locally would likely be relocated 17 to 33 miles away to Utica or Rome.

Net Worth	Aryeh Grinspan as of 09/16/22	Gedaliah Wielgus as of 9/16/2022	Joshua Peckman as of 09/15/22	Yosef Farkas as of 10/04/22
<b>ASSETS</b>				
Cash	\$505,000	\$486,000	\$100,000	\$100,000
Stocks and Bonds	\$0	\$221,000	\$3,000,000	\$2,500
Notes Receivable	\$305,500	\$316,500	\$0	\$75,000
Accounts Receivable	\$0	\$0	\$0	\$0
Other Assets	\$0	\$0	\$0	\$0
Assets Limited as to Use	\$0	\$0	\$0	\$0
Real Estate & Plant & Equipment	\$1,261,500	\$1,261,500	\$2,000,000	\$2,000,000
Mortgages Owned	\$0	\$0	\$0	\$0
Cash Value of Life Insurance	\$0	\$10,000	\$0	\$0
Health Facility Realty Interests	\$701,087	\$0	\$0	\$17,600,000
Health Facility Operational Interests	\$4,255,000	\$1,761,250	\$0	\$0
Business Interests	\$0	\$0	\$0	\$0
Pension Assets	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0
<b>TOTAL Assets</b>	<b>\$7,028,087</b>	<b>\$4,056,250</b>	<b>\$5,100,000</b>	<b>\$19,777,500</b>
<b>LIABILITIES</b>				
Federal and State Taxes	\$0	\$0	\$0	\$0
Mortgages Payable	\$1,037,372	\$665,000	\$450,000	\$12,289,000
Notes payable	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0
Other Accrued Taxes	\$0	\$0	\$0	\$0
Long Term Debt	\$0	\$0	\$0	\$0
Self-Insurance & Other Liabilities	\$0	\$0	\$0	\$0
Pension & Postretirement Liabilities	\$0	\$0	\$0	\$0
Other Noncurrent Liabilities	\$0	\$0	\$0	\$0
<b>TOTAL LIABILITIES</b>	<b>\$1,037,372</b>	<b>\$665,000</b>	<b>\$450,000</b>	<b>\$12,289,000</b>
<b>NET WORTH</b>	<b>\$5,990,715</b>	<b>\$3,391,250</b>	<b>\$4,650,000</b>	<b>\$7,488,500</b>

	Stephen Werdiger as of 09/22/22	Jonathan Bleier as of 01/04/2023	Moshe Tress as of 03/15/2022
<b>Net Worth</b>			

**ASSETS**

Cash	\$8,000,000	\$8,000,000	\$2,540,000
Stocks and Bonds	\$0	\$0	\$250,000
Notes Receivable	\$0	\$0	\$0
Accounts Receivable	\$0	\$0	\$0
Other Assets	\$0	\$0	\$15,948,000
Assets Limited as to Use	\$0	\$0	\$0
Real Estate & Plant & Equipment	\$453,860,000	\$4,350,000	\$205,510,000
Mortgages Owned	\$0	\$0	\$0
Cash Value of Life Insurance	\$0	\$0	\$0
Health Facility Realty Interests	\$0	\$92,500,000	\$0
Health Facility Operational Interests	\$0	\$93,900,000	\$0
Business Interests	\$0	\$0	\$0
Pension Assets	\$0	\$30,000	\$0
Other	\$34,500,000	\$317,500	\$0
<b>TOTAL Assets</b>	<b>\$496,360,000</b>	<b>\$199,097,500</b>	<b>\$224,248,000</b>

**LIABILITIES**

Federal and State Taxes	\$0	\$0	\$0
Mortgages Payable	\$0	\$146,500	\$72,320,402
Notes payable	\$168,620,503	\$0	\$0
Other	\$0	\$0	\$175,000
Other Accrued Taxes	\$0	\$0	\$0
Long Term Debt	\$0	\$0	\$0
Self-Insurance & Other Liabilities	\$0	\$0	\$0
Pension & Postretirement Liabilities	\$0	\$0	\$0
Other Noncurrent Liabilities	\$0	\$0	\$0

<b>TOTAL LIABILITIES</b>	<b>\$168,620,503</b>	<b>\$146,500</b>	<b>\$72,495,402</b>
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<b>NET WORTH</b>	<b>\$327,739,497</b>	<b>\$198,951,000</b>	<b>\$151,752,598</b>
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FOLTSBROOK CENTER FOR NURSING & REHABILITATION

PROFORMA BALANCE SHEET

First Day of Operations (Est. to be January 1, 2023)

ASSETS

	<b>Foltsbrook Center for Nursing &amp; Rehabilitation</b>
<b>Current Assets</b>	
Cash & Cash Equivalents (Existing)	\$ 15,800
Cash & Cash Equivalents (Member Contributions)	571,696
Account Receivable, Net of allowance for doubtful accounts	3,450,000
Due from Related Party	983,703
Escrows	850,000
Prepaid expenses and other assets	<u>33,300</u>
<b>Total Current Assets</b>	5,904,499
<b>Non Current Assets</b>	
Resident Funds	200,000
Fixed Assets - Net	<u>417,000</u>
<b>Total Non Current Assets</b>	<u>617,000</u>
<b>Total Assets</b>	<u><u>\$ 6,521,499</u></u>

LIABILITIES AND MEMBERS' EQUITY

<b>Liabilities</b>	
Accounts payable	\$ 1,115,496
Accrued payroll and taxes payable	279,000
Accrued Expenses	267,000
Payable to third party	<u></u>
<b>Total current liabilities</b>	<u>1,661,496</u>
<b>Long term Liabilities</b>	
Resident Funds	<u>200,000</u>
<b>Total Long-term Liabilities</b>	<u>200,000</u>
<b>Total Liabilities</b>	1,861,496
<b>Members' Equity</b>	<u>4,660,003</u>
<b>Total Liabilities and Members' Equity</b>	<u><u>\$ 6,521,499</u></u>

Financial Summary

Folts Home

Receiver	FoltsCare, LLC	FoltsCare, LLC	FoltsCare,
Days	365 days	366 days	LLC 365 days
FISCAL PERIOD ENDED	<u>12/31/2021</u>	<u>12/31/2020</u>	<u>12/31/19</u>
ASSETS - CURRENT	\$5,359,793	\$5,014,370	\$3,761,684
ASSETS - FIXED AND OTHER	\$629,673	\$517,699	\$269,922
LIABILITIES - CURRENT	\$2,157,150	\$3,921,124	\$3,305,204
LIABILITIES - LONG-TERM	<u>\$218,413</u>	<u>\$243,835</u>	<u>\$165,161</u>
EQUITY	\$3,613,903	\$1,367,110	\$561,241
<hr/>			
INCOME	\$16,692,089	\$14,076,504	\$12,213,976
EXPENSE	<u>\$14,445,296</u>	<u>\$13,270,635</u>	<u>\$12,181,245</u>
NET INCOME	\$2,246,793	\$805,869	\$32,731
<hr/>			
NUMBER OF BEDS	163	163	163
PERCENT OF OCCUPANCY (DAYS)	89.54%	89.20%	83.81%
<hr/>			
PERCENT OCCUPANCY (DAYS):			
MEDICAID	80.40%	83.30%	83.00%
MEDICARE	11.70%	10.30%	9.80%
PRIVATE/OTHER	7.90%	6.40%	7.20%
<hr/>			

**FOLTSCARE, LLC**  
**d/b/a**  
**FOLTSBROOK CENTER NURSING & REHABILITATION**

**BALANCE SHEETS**  
**December 31, 2021 and 2020**

	<b><u>ASSETS</u></b>	
	<b>2021</b>	<b>2020</b>
<b>CURRENT ASSETS</b>		
Cash and Cash Equivalents	\$ 15,842	\$ 1,472,523
Accounts Receivable, net of allowance for doubtful accounts of \$408,585 and \$333,585, respectively.	3,472,549	2,580,550
Prepaid expenses	33,297	51,004
Escrows- restricted cash	854,402	576,085
Due from Adult Home	983,703	334,208
<b>TOTAL CURRENT ASSETS</b>	<b>5,359,793</b>	<b>5,014,370</b>
 RESIDENT FUNDS	 199,650	 301,831
PROPERTY AND EQUIPMENT, at cost less accumulated depreciation	417,323	199,368
OTHER ASSETS	12,700	16,500
<b>TOTAL ASSETS</b>	<b>\$ 5,989,466</b>	<b>\$ 5,532,069</b>
 <b><u>LIABILITIES AND MEMBERS' EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$ 1,115,496	\$ 860,292
Accrued Payroll and Taxes Payable	279,041	206,281
Accrued Expenses & Taxes	266,957	275,990
Exchanges- Old Owner	151,679	151,679
Paycheck Protection Program Loan Payable	-	1,401,822
Refundable Advance- Provider Relief Fund	-	387,007
Due to Medicare Advanced and Accelerated Payments	16,771	489,605
Due to Third Party and Private Payors	327,206	148,448
<b>TOTAL CURRENT LIABILITIES</b>	<b>2,157,150</b>	<b>3,921,124</b>
 RESIDENT FUNDS	 218,413	 243,835
<b>TOTAL LIABILITIES</b>	<b>2,375,563</b>	<b>4,164,959</b>
 <b>MEMBERS' EQUITY</b>	 3,613,903	 1,367,110
<b>TOTAL LIABILITIES AND MEMBERS' EQUITY</b>	<b>\$ 5,989,466</b>	<b>\$ 5,532,069</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**FOLTSCARE, LLC**  
**d\bla**  
**FOLTSBROOK CENTER NURSING & REHABILITATION**

**STATEMENTS OF OPERATIONS**  
**Years Ended December 31, 2021 and 2020**

	<b><u>2021</u></b>	<b><u>2020</u></b>
<b>Operating Revenue:</b>		
Resident Care Service Revenue	\$ 14,288,258	\$13,355,126
Grant Income: Provider Relief Fund	835,460	543,002
Other Income	<u>150,233</u>	<u>178,376</u>
<b>Total Operating Revenue</b>	<b>15,273,951</b>	<b>14,076,504</b>
<b>Operating Expenses:</b>		
Nursing & Medical	5,048,585	4,867,237
Therapy & Ancillaries	1,559,025	1,219,271
Social Services	318,285	307,512
Leisure Time Activities	119,271	92,412
Cleanliness & Safety	944,314	920,332
Food & Nutrition	1,007,308	940,348
General & Administrative	3,432,165	2,923,711
Property	1,676,769	1,680,654
Non Comparable	308,501	248,966
Daycare	<u>31,073</u>	<u>70,192</u>
<b>Total Operating Expenses</b>	<b><u>14,445,296</u></b>	<b><u>13,270,635</u></b>
<b>Operating Income</b>	<b>828,655</b>	<b>805,869</b>
<b>Non-Operating Income</b>		
Paycheck Protection Program Loan Forgiveness	<u>1,418,138</u>	<u>-</u>
<b>Total Non-Operating Income</b>	<b><u>1,418,138</u></b>	<b><u>-</u></b>
<b>Net Income</b>	<b><u>\$ 2,246,793</u></b>	<b><u>\$ 805,869</u></b>

The accompanying Notes to Financial Statements are an integral part of this statement.



<u>Operator</u>	<u>Name of the facility</u>	<u>Date</u>	<u>Beds</u>	<u>County</u>	<u>Aryeh Ginspan</u>	<u>Gedaliah Wielgus2</u>	<u>Yosef Farkas</u>	<u>Joshua Peckman</u>
LFG Operating, LLC	Wedgewood Nursing & Rehabilitation Center	13-Dec-17	29	Monroe	15.0%			
ILF Operating, LLC	Elm Manor Nursing & Rehabilitation Center	13-Dec-17	46	Ontario	15.0%			
AGA Operating, LLC	The Brook at High Falls Nursing & Rehab.	1-Oct-19	28	Monroe	25.0%			
Troy Diamond Operations, LLC	Collar Center Nursing & Rehabilitation Center	1-Mar-20	120	Rensselaer	20.0%	20.0%		
Receiver =								
Foltscare, LLC	FoltsBrook Center for Nusing & Rehab.	CON 192237	163	Herkimer	45.0%	45.0%	5.0%	5.00%

## Affiliated Nursing Homes (Page 1)

BFA Attachment D

	<b>Beds</b>				
	<b>County</b>				
	<b>29</b>		<b>12/31/2021</b>	<b>12/31/2020</b>	<b>12/31/2019</b>
<b>LFG Operating, LLC</b>	<b>Monroe</b>	<b>Wedgewood Nursing &amp; Rehabilitation Center</b>			
Current Assets			\$1,295,663	\$969,636	\$663,800
Fixed Assets			\$174,363	\$127,918	\$104,305
Total Assets			\$1,470,026	\$1,097,554	\$768,105
Current Liabilities			\$1,106,022	\$1,383,165	\$1,214,259
Long Term Liabilities			\$311,036	\$343,434	\$51,521
Total Liabilities			\$1,417,058	\$1,726,599	\$1,265,780
Net Assets			\$52,968	-\$629,045	-\$497,675
Working Capital Position			\$189,641	-\$413,529	-\$550,459
Revenue			\$4,133,110	\$2,643,845	\$2,253,295
Expenses			\$3,451,097	\$2,775,215	\$2,535,960
Net Income			\$682,013	-\$131,370	-\$282,665
	<b>46</b>		<b>12/31/2021</b>	<b>12/31/2020</b>	<b>12/31/2019</b>
<b>ILF Operating, LLC</b>	<b>Ontario</b>	<b>Elm Manor Nursing &amp; Rehabilitation Center</b>			
Current Assets			\$1,146,709	\$1,126,419	\$1,058,186
Fixed Assets			\$699,524	\$753,012	\$488,799
Total Assets			\$1,846,233	\$1,879,431	\$1,546,985
Current Liabilities			\$891,644	\$1,768,107	\$1,951,133
Long Term Liabilities			\$1,007,621	\$1,035,735	\$83,621
Total Liabilities			\$1,899,265	\$2,803,842	\$2,034,754
Net Assets			-\$53,032	-\$924,411	-\$487,769
Working Capital Position			\$255,065	-\$641,688	-\$892,947
Revenue			\$5,270,406	\$3,845,368	\$3,970,167
Expenses			\$4,399,027	\$4,282,010	\$4,201,270
Net Income			\$871,379	-\$436,642	-\$231,103
	<b>28</b>		<b>12/31/2021</b>	<b>12/31/2020</b>	<b>1/0/1900</b>
<b>AGA Operating, LLC</b>	<b>Monroe</b>	<b>The Brook at High Falls Nursing &amp; Rehab.</b>			
Current Assets			\$563,014	\$619,005	\$0
Fixed Assets			\$225,639	\$266,789	\$0
Total Assets			\$788,653	\$885,794	\$0
Current Liabilities			\$443,070	\$392,969	\$0
Long Term Liabilities			\$210,643	\$509,189	\$0
Total Liabilities			\$653,713	\$902,158	\$0
Net Assets			\$134,940	-\$16,364	\$0
Working Capital Position			\$119,944	\$226,036	\$0
Revenue			\$3,233,202	\$2,902,427	\$0
Expenses			\$3,081,898	\$2,739,409	\$0
Net Income			\$151,304	\$163,018	\$0

## Affiliated Nursing Homes (Page 2)

<u>Troy Diamond Operations, LLC</u>	<u>Collar Center Nursing &amp; Rehabilitation Center</u>	<b>Beds County</b> <u>120</u> <u>Rensselaer</u>	<u>12/31/2021</u>	<u>12/31/2020</u>	
Current Assets			\$2,304,302	\$2,433,593	\$0
Fixed Assets			\$2,735,485	\$3,516,837	\$0
Total Assets			\$5,039,787	\$5,950,430	\$0
Current Liabilities			\$2,377,340	\$2,828,554	\$0
Long Term Liabilities			\$1,254,217	\$2,660,329	\$0
Total Liabilities			\$3,631,557	\$5,488,883	\$0
Net Assets			\$1,408,230	\$461,547	\$0
Working Capital Position			-\$73,038	-\$394,961	\$0
Revenue			\$15,289,302	\$10,138,290	\$0
Expenses			\$13,434,342	\$10,121,748	\$0
Net Income			\$1,854,960	\$16,542	\$0

FoltsBrook Center for Nursing and Rehabilitation

Old Ownership

Location: 104 North Washington Street, Herkimer  
Folts Home 100%

New Ownership

Location: 104 North Washington Street, Herkimer  
Cedarcare Holdings, LLC 100%  
Cedarcare Holdings Group, LLC  
Stephen Werdiger 20%  
Mark Tress 20%  
Izzy Bleir 20%  
Jonathan Bleier 16%  
Martin Lane Folts, LLC 8%  
JLS Equities, LLC 16%  
Jacob Sod 2017 Family Trust \_ 50%  
Leah Sod 2017 Family Trust \_ 50%



## Office of the State Long Term Care Ombudsman

Two Empire State Plaza  
Fifth Floor, Albany, NY 12223-1251  
[www.ltcombudsman.ny.gov](http://www.ltcombudsman.ny.gov)

Claudette Royal  
State Ombudsman  
1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #212117 Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center

Date: January 17, 2023

### Long Term Care Ombudsman Program Review:

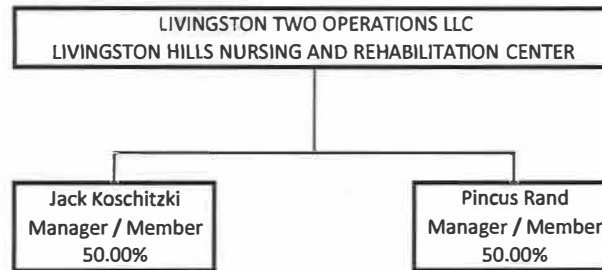
The Office of the State Long Term Care Ombudsman (LTCOP) has received and reviewed the application for change in ownership submitted by Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center. The Office does have a consistent presence in all three of the facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal  
New York State Ombudsman

The Office of the State Long-Term Care Ombudsman is a programmatically independent advocacy service located within the New York State Office for the Aging. Points of view, opinions or positions of the Ombudsman Program do not necessarily represent the views, positions or policy of the New York State Office for the Aging.

Net Worth Statements

	Jack Koschitzki 01/05/2023	Pincus Rand 01/05/2023
<b>Assets</b>		
Cash	\$ 120,000	\$ 465,000
Stocks and Bonds		\$ 1,733,660
Due from Relatives and Friends		
Due from Others		
Real Estate owned	\$ 2,950,000	
Ownership in Nursing Homes		
Investments	\$ 60,000	\$ 385,000
Various Entities	\$ 5,900,000	\$ 14,942,500
<b>Total</b>	\$ 9,030,000	\$ 17,526,160
Home Mortgage	\$ 895,000	
Other		
<b>Liabilities</b>	\$ 895,000	
<b>Net Worth</b>	\$ 8,135,000	17,526,160



**Livingston Hills Nursing Rehabilitation Center**

	<b>2018</b>	<b>2019</b>	<b>2020</b>
Assets-Current	\$ 2,563,677	\$ 1,790,171	\$ 1,566,336
Assets Fixed and Other	\$ 2,705,323	\$ 2,196,911	\$ 1,911,903
Total Assets	\$ 5,269,000	\$ 3,987,082	\$ 3,478,239
Liabilities-Current	\$ 5,754,715	\$ 5,888,775	\$ 5,631,320
Liabilities Long-Term	\$ 1,147,805	\$ 1,021,804	\$ 1,035,508
Total Liabilities	\$ 6,902,520	\$ 6,910,579	\$ 6,666,828
Working Capital	\$ (3,191,038)	\$ (4,098,604)	\$ (4,064,984)
Net Asset Position	\$ (1,633,520)	\$ (2,923,497)	\$ (3,188,589)
Number of Beds	120	120	120
Occupancy	86.58%	84.81%	79.22%
Revenues	\$ 11,017,206	\$ 11,595,446	\$ 10,543,612
Expenses	\$ 13,124,271	\$ 12,892,128	\$ 12,109,139
Net Income	\$ (2,107,065)	\$ (1,296,682)	\$ (1,565,527)
Medicaid	50.28%	52.87%	66.55%
Medicaid MC	26.14%	29.96%	19.80%
Medicare	9.31%	6.67%	4.83%
Medicare MC	3.49%	4.35%	2.31%
Private Pay	9.86%	5.54%	6.26%
Other	0.92%	0.61%	0.25%
Total	100%	100%	100%



**Victory Lake Operations D/B/A The Eleanor Nursing Care Center**

	<b>2019</b>	<b>2020</b>	<b>2021</b>
Assets-Current	\$ 2,992,213	\$ 2,742,050	\$ 3,264,539
Assets Fixed and Other	\$ 1,040,375	\$ 1,557,234	\$ 2,914,158
Total Assets	\$ 4,032,588	\$ 4,299,284	\$ 6,178,697
Liabilities-Current	\$ 1,448,293	\$ 2,701,008	\$ 4,552,694
Liabilities Long-Term	\$ 1,682,599	\$ 671,660	\$ 879,525
Total Liabilities	\$ 3,130,892	\$ 3,372,668	\$ 5,432,219
Working Capital	\$ 1,543,920	\$ 41,042	\$ (1,288,155)
Income	\$ 9,461,741	\$ 9,869,448	\$ 11,492,459
Exepense	\$ 9,370,429	\$ 10,848,305	\$ 11,637,211
Net Income	\$ 91,312	\$ (978,857)	\$ (144,752)
Net Asset Position	\$ 901,696	\$ 926,616	\$ 746,478

**Renaissance Rehabilitation and Nursing Center**

	<b>2019</b>	<b>2020</b>	<b>2021</b>
Assets-Current	\$ 2,864,539	\$ 5,016,535	\$ 3,298,729
Assets Fixed and Other	\$ 1,641,562	\$ 1,559,941	\$ 4,233,174
Total Assets	\$ 4,506,101	\$ 6,576,476	\$ 7,531,903
Liabilities-Current	\$ 4,300,403	\$ 3,693,121	\$ 3,782,824
Liabilities Long-Term	\$ 201,682	\$ 164,143	\$ 204,572
Total Liabilities	\$ 4,502,085	\$ 3,857,264	\$ 3,987,396
Working Capital	\$ (1,435,864)	\$ 1,323,414	\$ (484,095)
Income	\$ 12,754,710	\$ 13,885,163	\$ 13,668,125
Exepense	\$ 12,386,589	\$ 12,004,467	\$ 12,432,735
Net Income	\$ 368,121	\$ 1,880,696	\$ 1,235,390
Net Asset Position	\$ 4,016	\$ 2,719,212	\$ 3,544,507



## Office of the State Long Term Care Ombudsman

Two Empire State Plaza  
Fifth Floor, Albany, NY 12223-1251  
[www.ltcombudsman.ny.gov](http://www.ltcombudsman.ny.gov)

Claudette Royal  
State Ombudsman  
1-855-582-6769

To: Public Health and Health Planning Council

Re: CON # 222124 Woodcrest Rehabilitation and Residential Health Care Center

Date: January 17, 2023

### Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by Woodcrest Rehabilitation and Residential Health Care Center. The Office has not had a consistent presence in any of the four facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal  
New York State Ombudsman

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**Woodcrest Rehabilitation & Residential Health Care Center, LLC****Balance Sheet**  
**December 31, 2021**Project # 222124  
BFA Attachment A**Assets**

Cash	\$	1,076,387	
Marketable Securities		10,852,764	
Accounts Receivable (Net)		3,017,160	
Inventory		16,059	
Prepaid Expenses		<u>1,367,517</u>	
Total Current Assets			\$ 16,329,887
Leasehold Improvements		2,177,297	
Furniture & Equipment		<u>431,706</u>	
		2,609,003	
Less: Accum. Depreciation & Amortization		<u>1,875,176</u>	
Total Fixed Assets			733,827
Security Deposits		16,000	
Patients' Trust Fund		<u>224,630</u>	
Total Other Assets			<u>240,630</u>
<b>Total Assets</b>			<b>\$ <u>17,304,344</u></b>

**Liabilities and Equity**

Accounts Payable		1,426,994	
Accrued Payroll		527,869	
Accrued Expenses & Taxes		179,543	
Exchanges		<u>305,390</u>	
Total Current Liabilities			\$ 2,439,796
Patients' Trust Fund Payable		<u>224,630</u>	
Total Long Term Liabilities			224,630
Members' Equity			<u>14,639,918</u>
<b>Total Liabilities &amp; Members' Equity</b>			<b>\$ <u>17,304,344</u></b>

**Woodcrest Rehabilitation & Residential Health Care Center, LLC**  
**Statement of Operations**  
**For the year ended December 31, 2021**

Total Revenue From Patients		\$ 21,445,932
Operating Expenses:		
Payroll	\$ 4,353,997	
Employee Benefits	2,468,871	
Professional Care	3,575,523	
Dietary & Housekeeping	1,252,000	
Plant & Maintenance	2,691,142	
General & Administrative	<u>2,323,398</u>	
Total Operating Expenses		<u>16,664,931</u>
Income From Operations		4,781,001
Other Income		<u>2,126,392</u>
Income Before Taxes		6,907,393
Less: Business Taxes		<u>513,870</u>
<b>Net Income</b>		<b><u>6,393,523</u></b>
Other Comprehensive Income		
Unrealized Gain on Marketable Securities	<u>283,948</u>	
Total Comprehensive Income		<u>283,948</u>
<b>Total Income</b>		<b>\$ <u>6,677,471</u></b>

**WOODCREST REHABILITATION &  
HEALTH CARE CENTER LLC****Balance Sheet****Sep 30, 2022**

<b>Assets</b>		
<b>Current Assets</b>		
Cash & Equivalents		1,807,794
Marketable Securities		5,352,764
Accounts Receivable		3,175,229
Inventory		16,059
Prepaid Expenses		932,824
	<i>Total Current Assets</i>	11,284,670
<b>Equipment &amp; Other Assets</b>		
Capital & Leasehold Improvements		2,194,957
Furniture & Equipment		497,273
Total Fixed Assets		2,692,230
Accumulated Depreciation		2,079,359
Net Undepreciated Value		612,871
Patients' Trust Fund		224,630
Security Deposits		16,000
	<i>Total Equipment &amp; Other Assets</i>	853,501
<b>Total Assets</b>		<b>12,138,171</b>
<b>Liabilities and Equity</b>		
<b>Current Liabilities</b>		
Accounts Payable		1,575,574
Accrued Payroll		714,970
Accrued Expenses & Taxes		192,989
Exchanges		303,876
	<i>Total Current Liabilities</i>	2,787,409
<b>Long-Term Liabilities</b>		
Patients' Trust Fund Payable		224,630
	<i>Total Long-term Liabilities</i>	224,630
<b>Equity</b>		
Equity		16,126,132
Distributions		(7,000,000)
	<i>Total Equity</i>	9,126,132
<b>Total Liabilities and Equity</b>		<b>12,138,171</b>

Distributions for 2022 cannot exceed \$785,344  
(3% of prior year revenue of \$26,178,136) without prior approval

**WOODCREST REHABILITATION & HEALTH  
CARE CENTER LLC****Profit & Loss Statement****Period Ended September 30, 2022**

September 2022	DESCRIPTION	Jan - Sep 2022	Jan - Sep 2021	PPD September 2022	PPD Jan - Sep 2022	PPD Jan - Sep 2021	YTD vs. LYYTD
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**Statement of Operations****Revenue Summary**

2,024,657	Total Revenue	19,227,706	18,539,888	353.28	371.26	445.51	3.71%
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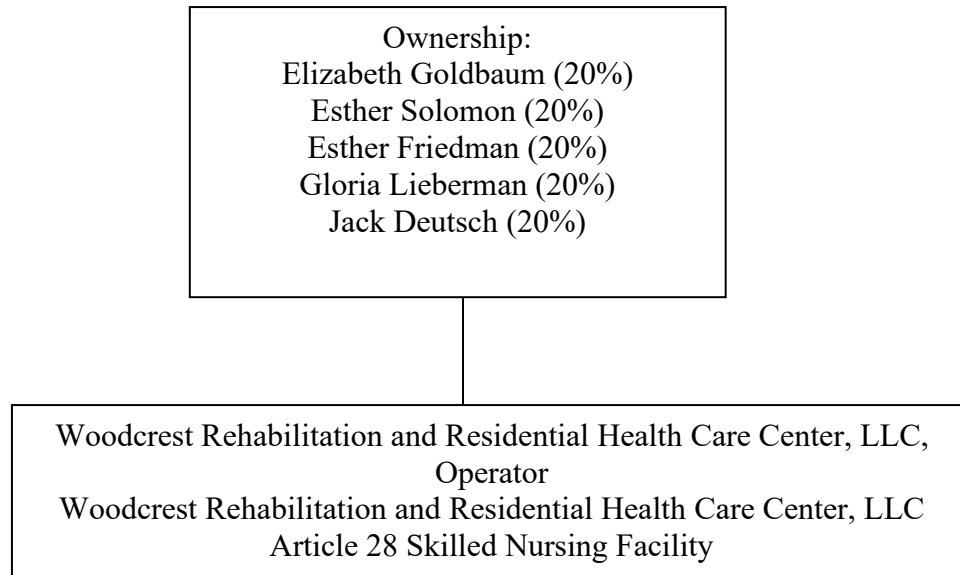
**Expense Summary**

787,543	Nursing & Medical	7,446,506	5,645,477	137.42	143.78	135.66	31.90%
107,724	Therapy & Ancillaries	1,180,706	990,173	18.80	22.80	23.79	19.24%
43,538	Social Service	404,456	385,471	7.60	7.81	9.26	4.93%
23,582	Leisure Time Activities	229,570	185,746	4.11	4.43	4.46	23.59%
130,941	Cleanliness & Safety	1,192,224	1,005,471	22.85	23.02	24.16	18.57%
173,997	Food & Nutrition	1,629,010	1,371,389	30.36	31.45	32.95	18.79%
205,654	General & Administration	1,996,837	2,402,249	35.88	38.56	57.73	-16.88%
370,995	Property	2,861,373	1,000,705	64.73	55.25	24.05	185.94%
51,843	Non Comparable	475,010	428,689	9.05	9.17	10.30	10.81%
1,895,817	Total Expenses	17,415,692	13,415,370	330.80	336.27	322.36	29.82%
128,840	Income (Loss) From Operations	1,812,014	5,124,518	22.48	34.99	123.15	-64.64%
89,268	Less: Business Taxes	325,800	134,000	15.58	6.29	3.22	143.13%
39,572	Net Income (Loss)	1,486,214	4,990,518	6.90	28.70	119.93	-70.22%

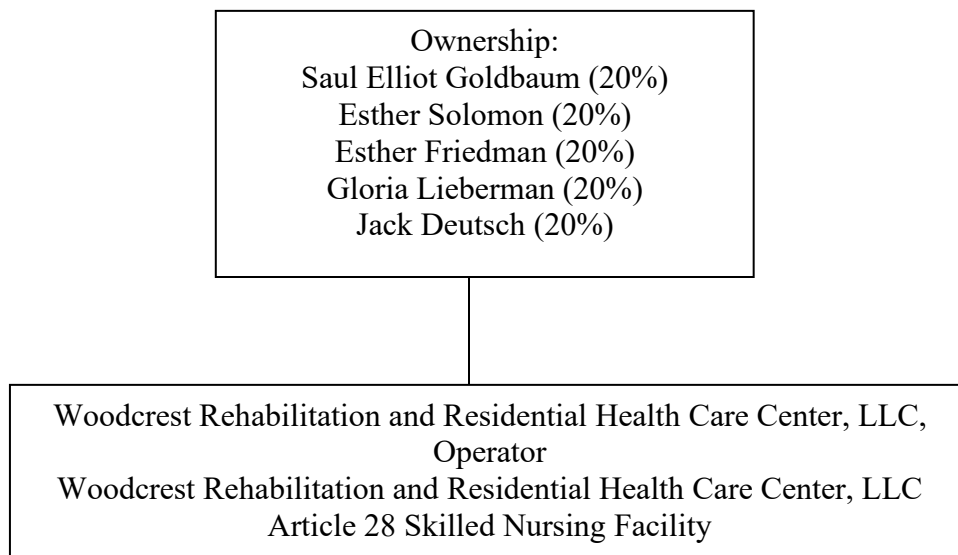
5,731	Number Of Patient Days	51,790	41,615
191	Average Number Of Patients	190	152
6,000	Capacity	54,600	54,600
	EO38 Admin Percentage	6.80%	13.14%

**ORGANIZATIONAL CHART**

**CURRENT**

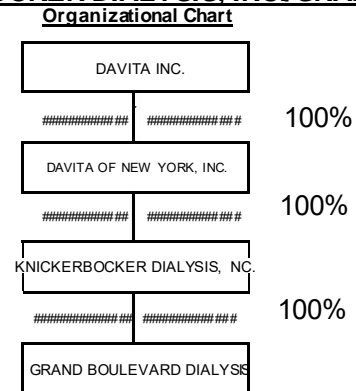


**PROPOSED**



**Pre-Organizational Chart**

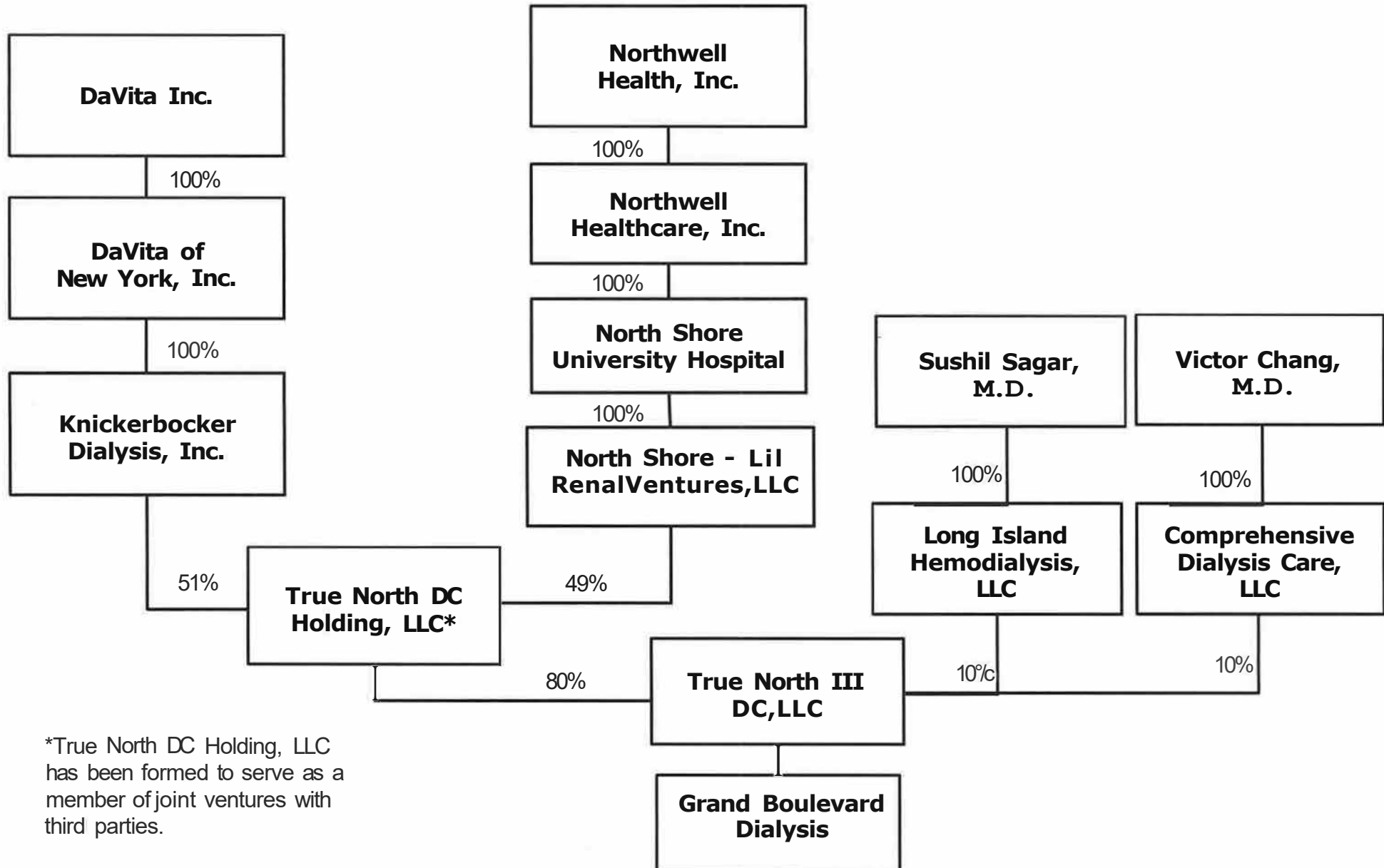
**KNICKERBOCKER DIALYSIS, INC./GRAND BOULEVARD DIALYSIS, INC.**







# True North III DC, LLC



\*True North DC Holding, LLC has been formed to serve as a member of joint ventures with third parties.

**DAVITA INC**  
**CONSOLIDATED BALANCE SHEETS**  
(dollars and shares in thousands, except per share data)

CON201222  
BFA Attachment C

	Dtcmembu 31, 2020	December 31, 2019
<b>ASSETS</b>		
Cash and cash equivalents	\$ 324,958	\$ 1,102,372
Restricted cash and equivalents	176,832	106,346
Short-term investments	20,101	11,572
Accounts receivable	1,824,282	1,795,598
Inventories	111,625	97,949
Other receivables	544,376	489,695
Prepaid and other current assets	76,387	66,866
Income tax receivable	70,163	19,772
Total current assets	3,148,724	3,690,170
Property and equipment, net of accumulated depreciation	3,521,824	3,473,384
Operating lease right-of-use assets	2,863,089	2,830,047
Intangible assets, net of accumulated amortization	166,585	135,684
Equity method and other investments	257,491	241,983
Long-term investments	32,193	36,519
Other long-term assets	79,501	115,972
Goodwill	6,919,109	6,787,635
	<u>\$ 16,988,516</u>	<u>\$ 17,311,394</u>
<b>LIABILITIES AND EQUITY</b>		
Accounts payable	\$ 434,253	\$ 403,840
Other liabilities	810,529	756,174
Accrued compensation and benefits	685,555	695,052
Current portion of operating lease liabilities	369,497	343,912
Current portion of long-term debt	168,541	130,708
Income tax payable	7,768	42,412
Total current liabilities	2,476,143	2,372,098
Long-term operating lease liabilities	2,738,670	2,723,800
Long-term debt	7,917,263	7,977,526
Other long-term liabilities	150,060	160,809
Deferred income taxes	809,600	577,543
Total liabilities	14,091,736	13,811,776
Commitments and contingencies		
Noncontrolling interests subject to put provisions	1,330,028	1,180,376
Equity:		
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)		
Common stock (\$0.001 par value, 450,000 shares authorized; 109,933 and 125,843 shares issued and outstanding at December 31, 2020 and 2019, respectively)	110	126
Additional paid-in capital	597,073	749,043
Retained earnings	852,537	1,431,738
Accumulated other comprehensive loss	(66,154)	(47,498)
Total DaVita Inc. shareholders' equity	1,383,566	2,133,409
Noncontrolling interests not subject to put provisions	183,186	185,833
Total equity	1,566,752	2,319,242
	<u>\$ 16,988,516</u>	<u>\$ 17,311,394</u>

**DAVITA INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(dollars and shares in thousands, except per share data)

CON201222  
BFA Attachment C - Cont.

	Year ended December 31,		
	2020	2019	2018
Dialysis patient service revenues before provision	\$ 11,039,709	\$ 10,918,421	\$ 10,709,981
Provision for uncollectible accounts	(13,458)	(21,715)	(49,587)
Dialysis patient service revenues	11,026,251	10,896,706	10,660,394
Other revenues	524,353	491,773	744,457
Total revenues	11,550,604	11,388,479	11,404,851
Operating expenses and charges:			
Patient care costs	7,988,613	7,914,485	8,195,513
General and administrative	1,247,584	1,103,312	1,135,454
Depreciation and amortization	630,435	615,152	591,035
Provision for uncollectible accounts	—	—	(7,300)
Equity investment (income) loss	(26,916)	(12,679)	4,484
Other asset impairments	—	—	17,338
Goodwill impairment charges	—	124,892	3,106
Loss (gain) on changes in ownership interest, net	16,252	—	(60,603)
Total operating expenses and charges	9,855,968	9,745,162	9,879,027
Operating income	1,694,636	1,643,317	1,525,824
Debt expense	(304,111)	(443,824)	(487,435)
Debt prepayment, refinancing and redemption charges	(89,022)	(33,402)	—
Other income, net	16,759	29,348	10,089
Income from continuing operations before income taxes	1,318,262	1,195,439	1,048,478
Income tax expense	313,932	279,628	258,400
Net income from continuing operations	1,004,330	915,811	790,078
Net (loss) income from discontinued operations, net of tax	(9,653)	105,483	(457,038)
Net income	994,677	1,021,294	333,040
Less: Net income attributable to noncontrolling interests	(221,035)	(210,313)	(173,646)
Net income attributable to DaVita Inc.	\$ 773,642	\$ 810,981	\$ 159,394
<b>Earnings per share attributable to DaVita Inc.:</b>			
Basic net income from continuing operations	\$ 6.54	\$ 4.61	\$ 3.66
Basic net income	\$ 6.46	\$ 5.29	\$ 0.93
Diluted net income from continuing operations	\$ 6.39	\$ 4.60	\$ 3.62
Diluted net income	\$ 6.31	\$ 5.27	\$ 0.92
<b>Weighted average shares for earnings per share:</b>			
Basic shares	119,797	153,181	170,786
Diluted shares	122,623	153,812	172,365
<b>Amounts attributable to DaVita Inc.:</b>			
Net income from continuing operations	\$ 783,295	\$ 706,832	\$ 624,321
Net (loss) income from discontinued operations	(9,653)	104,149	(464,927)
Net income attributable to DaVita Inc.	\$ 773,642	\$ 810,981	\$ 159,394

**DAVITA INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(unaudited)  
(dollars and shares in thousands, except per share data)

CON212271  
BFA Attachment C Cont.

	September 30, 2021	December 31, 2020
<b>ASSETS</b>		
Cash and cash equivalents	\$ 1,045,742	\$ 324,958
Restricted cash and equivalents	92,867	176,832
Short-term investments	26,690	20,101
Accounts receivable	2,027,599	1,824,282
Inventories	114,096	111,625
Other receivables	410,796	544,376
Prepaid and other current assets	69,060	76,387
Income tax receivable	52,688	70,163
Total current assets	3,839,538	3,148,724
Property and equipment, net of accumulated depreciation of \$4,838,262 and \$4,480,429, respectively	3,463,212	3,521,824
Operating lease right-of-use assets	2,860,172	2,863,089
Intangible assets, net of accumulated amortization of \$66,455 and \$70,141, respectively	152,121	166,585
Equity method and other investments	243,163	257,491
Long-term investments	33,598	32,193
Other long-term assets	101,469	79,501
Goodwill	6,940,667	6,919,109
	<u>\$ 17,633,940</u>	<u>\$ 16,988,516</u>
<b>LIABILITIES AND EQUITY</b>		
Accounts payable	\$ 387,712	\$ 434,253
Other liabilities	723,080	810,529
Accrued compensation and benefits	683,045	685,555
Current portion of operating lease liabilities	388,089	369,497
Current portion of long-term debt	166,818	168,541
Income tax payable	14,309	7,768
Total current liabilities	2,363,053	2,476,143
Long-term operating lease liabilities	2,716,707	2,738,670
Long-term debt	8,770,883	7,917,263
Other long-term liabilities	163,051	150,060
Deferred income taxes	868,078	809,600
Total liabilities	14,881,772	14,091,736
Commitments and contingencies		
Noncontrolling interests subject to put provisions	1,423,917	1,330,028
Equity:		
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)		
Common stock (\$0.001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at September 30, 2021, respectively, and 109,933 shares issued and outstanding at December 31, 2020)	111	110
Additional paid-in capital	525,009	597,073
Retained earnings	1,643,514	852,537
Treasury stock (7,750 and zero shares, respectively)	(899,447)	—
Accumulated other comprehensive loss	(119,750)	(66,154)
Total DaVita Inc. shareholders' equity	1,149,437	1,383,566
Noncontrolling interests not subject to put provisions	178,814	183,186
Total equity	<u>1,328,251</u>	<u>1,566,752</u>
	<u>\$ 17,633,940</u>	<u>\$ 16,988,516</u>

**DAVITA INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(unaudited)  
(dollars and shares in thousands, except per share data)

CON 212271  
BFA Attachment C Cont.

	11 months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Dialysis patient service revenues	\$ 2,837,940	\$ 2,781,650	\$ 8,370,484	\$ 8,253,128
Other revenues	100,379	142,416	304,346	392,154
Total revenues	2,938,319	2,924,066	8,674,830	8,645,282
Operating expenses:				
Patient care costs	2,008,589	1,971,719	5,912,196	5,931,732
General and administrative	293,095	363,280	872,612	943,065
Depreciation and amortization	170,462	156,894	505,852	468,949
Equity investment income, net	(8,704)	(5,496)	(23,785)	(27,681)
Loss on changes in ownership interest, net	—	—	—	16,252
Total operating expenses	2,463,442	2,486,397	7,266,875	7,332,317
Operating income	474,877	437,669	1,407,955	1,312,965
Debt expense	(72,829)	(73,658)	(213,167)	(243,642)
Debt prepayment, refinancing and redemption charges	—	(86,074)	—	(89,022)
Other (loss) income, net	(7,590)	5,395	8,766	10,590
Income from continuing operations before income taxes	394,458	283,332	1,203,554	990,891
Income tax expense	74,704	65,792	241,224	240,564
Net income from continuing operations	319,754	217,540	962,330	750,327
Net income from discontinued operations, net of tax	—	—	—	9,980
Net income	319,754	217,540	962,330	760,307
Less: Net income attributable to noncontrolling interests	(60,000)	(58,866)	(171,353)	(160,438)
Net income attributable to DaVita Inc.	\$ 259,754	\$ 158,674	\$ 790,977	\$ 599,869
Earnings per share attributable to DaVita Inc.:				
Basic net income from continuing operations	\$ 2.48	\$ 1.31	\$ 7.41	\$ 4.81
Basic net income	\$ 2.48	\$ 1.31	\$ 7.41	\$ 4.89
Diluted net income from continuing operations	\$ 2.36	\$ 1.28	\$ 7.08	\$ 4.72
Diluted net income	\$ 2.36	\$ 1.28	\$ 7.08	\$ 4.80
Weighted average shares for earnings per share:				
Basic shares	104,793	120,905	106,685	122,582
Diluted shares	109,838	123,954	111,666	124,927
Amounts attributable to DaVita Inc.:				
Net income from continuing operations	\$ 259,754	\$ 158,674	\$ 790,977	\$ 589,889
Net income from discontinued operations	—	—	—	9,980
Net income attributable to DaVita Inc.	\$ 259,754	\$ 158,674	\$ 790,977	\$ 599,869



Northwell Health, Inc.

CON 201222  
BFA Attachment D

Consolidated Statements of Financial Position  
(In Thousands)

	December 31	
	2020	2019
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 830,955	\$ 535,619
Short-term investments	3,619,297	2,931,431
Accounts receivable for services to patients, net	1,276,235	1,285,542
Accounts receivable for physician activities, net	271,784	255,893
Current portion of pledges receivable	51,076	47,316
Current portion of insurance claims receivable	45,232	44,256
Other current assets	498,422	349,832
Total current assets	6,593,001	5,449,889
Long-term investments	3,970,226	2,532,060
Pledges receivable, net of current portion	100,339	99,971
Property, plant and equipment, net	5,858,662	5,548,317
Right-of-use assets – operating leases	942,817	959,622
Insurance claims receivable, net of current portion	136,067	151,214
Other assets	466,603	415,610
Total assets	\$ 18,067,715	\$ 15,156,683
<b>Liabilities and net assets</b>		
Current liabilities:		
Short-term borrowings	\$ 95,000	\$ 95,000
Accounts payable and accrued expenses	1,082,632	989,611
Accrued salaries and related benefits	1,327,075	984,572
Current portion of operating lease obligations	132,289	118,163
Current portion of finance lease obligations	7,995	7,263
Current portion of long-term debt	58,924	56,950
Current portion of insurance claims liability	45,232	44,256
Current portion of malpractice and other insurance liabilities	187,777	184,506
Current portion of Medicare advances	374,408	–
Current portion of estimated payables to third-party payers	306,581	338,251
Total current liabilities	3,617,913	2,818,572
Accrued retirement benefits, net of current portion	755,697	646,738
Operating lease obligations, net of current portion	845,642	869,879
Finance lease obligations, net of current portion	250,069	227,819
Long-term debt, net of current portion	3,650,825	3,715,934
Insurance claims liability, net of current portion	136,067	151,214
Malpractice and other insurance liabilities, net of current portion	1,601,430	1,336,641
Medicare advances, net of current portion	655,821	–
Other long-term liabilities	908,630	634,490
Total liabilities	12,422,094	10,401,287
Commitments and contingencies		
Net assets:		
Without donor restrictions	4,861,852	4,063,674
With donor restrictions	783,769	691,722
Total net assets	5,645,621	4,755,396
Total liabilities and net assets	\$ 18,067,715	\$ 15,156,683

Northwell Health, Inc.

CON 201222  
BFA Attachment D – Cont.

Consolidated Statements of Operations  
(In Thousands)

	Year Ended December 31	
	2020	2019
Operating revenue:		
Net patient service revenue	\$ 9,081,218	\$ 9,500,259
Physician practice revenue	2,055,320	2,093,076
Total patient revenue	11,136,538	11,593,335
CARES Act Provider Relief Fund revenue	1,209,679	–
Other operating revenue	1,020,400	833,653
Net assets released from restrictions used for operations	63,846	60,279
	13,430,463	12,487,267
Operating expenses:		
Salaries	7,021,865	6,410,803
Employee benefits	1,592,007	1,446,365
Supplies and expenses	4,167,383	3,788,695
Depreciation and amortization	540,960	510,653
Interest	160,948	152,444
	13,483,163	12,308,960
(Deficiency) excess of operating revenue over operating expenses, excluding Health Insurance Companies	(52,700)	178,307
Health Insurance Companies excess of operating revenue over operating expenses	26,285	10,067
Total (deficiency) excess of operating revenue over operating expenses	(26,415)	188,374
Non-operating gains and losses:		
Investment income	186,311	171,744
Change in net unrealized gains and losses and change in value of equity method investments	526,009	401,110
Change in fair value of interest rate swap agreements designated as derivative instruments	(283)	(464)
Non-operating net periodic benefit credit (cost)	895	(57,579)
Loss on refunding of long-term debt	–	(519)
Other non-operating gains and losses	123,364	(30,906)
Total non-operating gains and losses	836,296	483,386
Excess of revenue and gains and losses over expenses	809,881	671,760
Net assets released from restrictions for capital asset acquisitions	44,881	47,052
Change in fair value of interest rate swap agreements designated as cash flow hedges	(751)	(733)
Pension and other postretirement liability adjustments	(52,261)	9,105
Other changes in net assets	(3,572)	(8,336)
Increase in net assets without donor restrictions	\$ 798,178	\$ 718,848

**Consolidated Statements of Financial Position**  
**June 30, 2021 and December 31, 2020 (In Thousands)**

	(Unaudited) June 30, 2021	(Audited) December 31, 2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 563,897	\$ 830,955
Short-term investments	4,326,669	3,619,297
Accounts receivable for services to patients, net	1,420,717	1,276,235
Accounts receivable for physician activities, net	291,701	271,784
Current portion of pledges receivable	53,329	51,076
Current portion of insurance claims receivable	45,232	45,232
Other current assets	475,308	498,422
Total current assets	7,176,853	6,593,001
Long-term investments	4,046,447	3,970,226
Pledges receivable, net of current portion	109,978	100,339
Property, plant and equipment, net	5,978,712	5,858,662
Right-of-use assets - operating leases	956,616	942,817
Insurance claims receivable, net of current portion	117,817	136,067
Other assets	490,634	466,603
Total assets	<u>\$ 18,877,057</u>	<u>\$ 18,067,715</u>
<b>Liabilities and net assets</b>		
Current liabilities:		
Short-term borrowings	\$ 95,000	\$ 95,000
Accounts payable and accrued expenses	1,113,633	1,082,632
Accrued salaries and related benefits	1,304,376	1,327,075
Current portion of operating lease obligations	134,751	132,289
Current portion of finance lease obligations	7,965	7,995
Current portion of long-term debt	138,811	58,924
Current portion of insurance claims liability	45,232	45,232
Current portion of malpractice and other insurance liabilities	187,183	187,777
Current portion of Medicare advances	655,771	374,408
Current portion of estimated payables to third-party payers	425,187	306,581
Total current liabilities	4,107,909	3,617,913
Accrued retirement benefits, net of current portion	813,493	755,697
Operating lease obligations, net of current portion	856,655	845,642
Finance lease obligations, net of current portion	247,159	250,069
Long-term debt, net of current portion	3,526,215	3,650,825
Insurance claims liability, net of current portion	117,817	136,067
Malpractice and other insurance liabilities, net of current portion	1,701,857	1,601,430
Medicare advances, net of current portion	256,061	655,821
Other long-term liabilities	884,850	908,630
Total liabilities	<u>12,512,016</u>	<u>12,422,094</u>
Commitments and contingencies		
Net assets:		
Without donor restrictions	5,514,198	4,861,852
With donor restrictions	850,843	783,769
Total net assets	<u>6,365,041</u>	<u>5,645,621</u>
Total liabilities and net assets	<u>\$ 18,877,057</u>	<u>\$ 18,067,715</u>



**Consolidated Statements of Operations**  
**For the Six Months Ended June 30, 2021 and 2020 (In Thousands)**

	(Unaudited) 2021	(Unaudited) 2020
Operating revenue:		
Net patient service revenue	\$ 5,151,550	\$ 4,201,695
Physician practice revenue	1,255,421	871,872
Total patient revenue	6,406,971	5,073,567
CARES Act Provider Relief Fund revenue	26,986	752,998
Other operating revenue	605,839	438,363
Net assets released from restrictions used for operations	33,206	41,040
Total operating revenue	7,073,002	6,305,968
Operating expenses:		
Salaries	3,633,352	3,453,057
Employee benefits	833,361	822,892
Supplies and expenses	2,207,629	1,928,165
Depreciation and amortization	293,335	271,365
Interest	79,303	80,035
Total operating expenses	7,046,980	6,555,514
Excess (deficiency) of operating revenue over operating expenses	26,022	(249,546)
Non-operating gains and losses:		
Investment income	201,589	29,976
Change in net unrealized gains and losses and change in value of equity method investments	228,129	(91,142)
Change in fair value of interest rate swap agreements designated as derivative instruments	382	(579)
Non-operating net periodic benefit credit (cost)	1,854	(8,058)
Other non-operating gains and losses	189,228	(9,627)
Total non-operating gains and losses	621,182	(79,430)
Excess (deficiency) of revenue and gains and losses over expenses	647,204	(328,976)
Net assets released from restrictions for capital asset acquisitions	11,759	9,056
Change in fair value of interest rate swap agreements designated as cash flow hedges	988	(1,513)
Other changes in net assets	(7,605)	(2,052)
Increase (decrease) in net assets without donor restriction	\$ 652,346	\$ (323,485)

TRUE NORTH III DC, LLC

PRO FORMA BALANCE SHEET

ASSETS

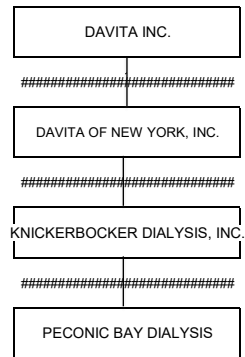
Start-up capital expenditures	\$4,075,700
Start-up working capital	\$1,120,758
Development fee	\$163,542
<b>TOTAL ASSETS</b>	<b>\$5,360,000</b>

LIABILITIES AND MEMBERS' EQUITY

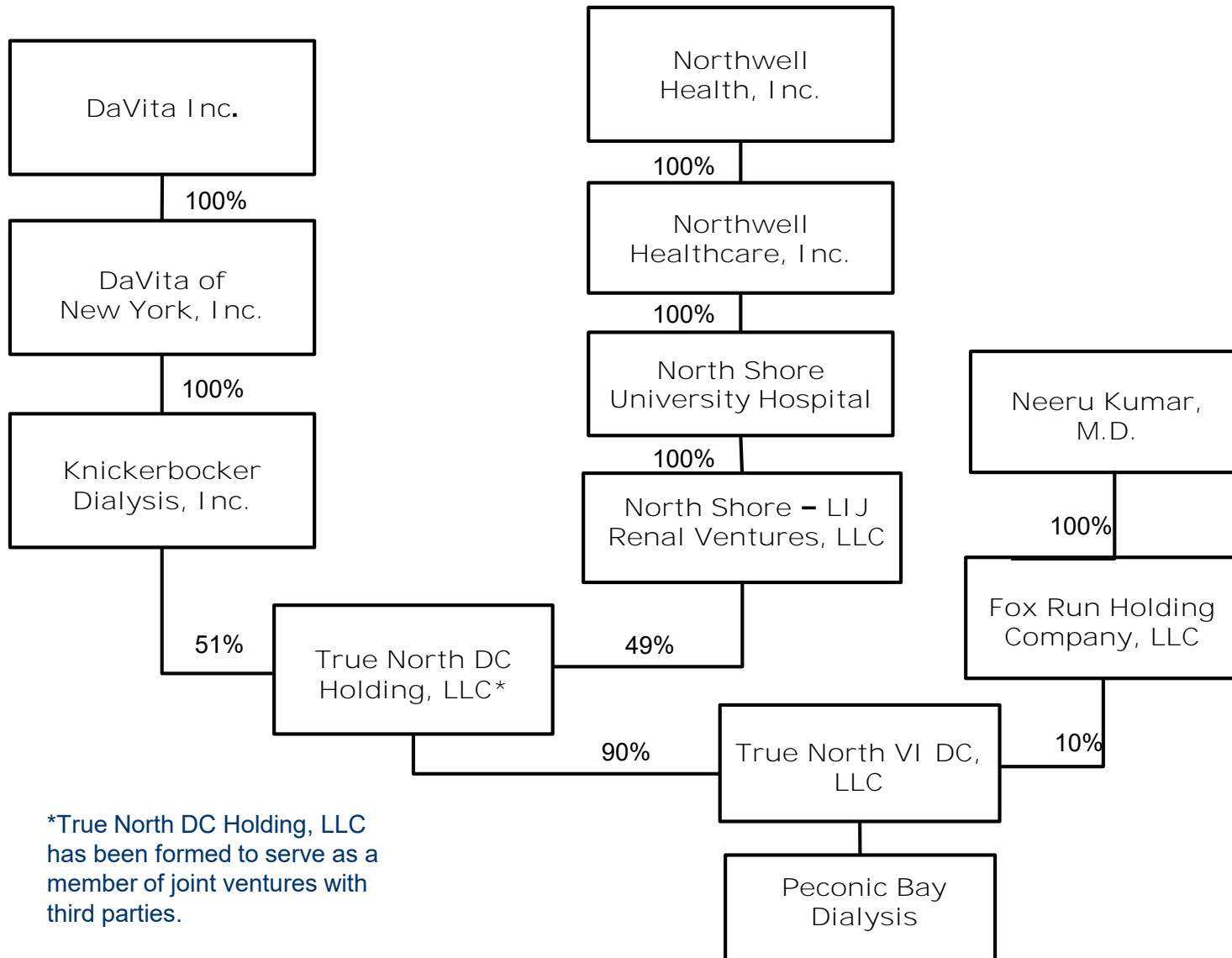
Liabilities	\$3,752,000
Members' Equity	\$1,608,000
<b>TOTAL LIABILITIES AND MEMBERS' EQUITY</b>	<b>\$5,360,000</b>

**KNICKERBOCKER DIALYSIS, INC./PECONIC BAY DIALYSIS**

**Organizational Chart**



# True North VI DC, LLC



\*True North DC Holding, LLC has been formed to serve as a member of joint ventures with third parties.

**DAVITA INC**  
**CONSOLIDATED BALANCE SHEETS**  
(dollars and shares in thousands, except per share data)

CON211244  
BFA Attachment C

	Dtcmembu 31, 2020	December 31, 2019
<b>ASSETS</b>		
Cash and cash equivalents	\$ 324,958	\$ 1,102,372
Restricted cash and equivalents	176,832	106,346
Short-term investments	20,101	11,572
Accounts receivable	1,824,282	1,795,598
Inventories	111,625	97,949
Other receivables	544,376	489,695
Prepaid and other current assets	76,387	66,866
Income tax receivable	70,163	19,772
Total current assets	3,148,724	3,690,170
Property and equipment, net of accumulated depreciation	3,521,824	3,473,384
Operating lease right-of-use assets	2,863,089	2,830,047
Intangible assets, net of accumulated amortization	166,585	135,684
Equity method and other investments	257,491	241,983
Long-term investments	32,193	36,519
Other long-term assets	79,501	115,972
Goodwill	6,919,109	6,787,635
	<u>\$ 16,988,516</u>	<u>\$ 17,311,394</u>
<b>LIABILITIES AND EQUITY</b>		
Accounts payable	\$ 434,253	\$ 403,840
Other liabilities	810,529	756,174
Accrued compensation and benefits	685,555	695,052
Current portion of operating lease liabilities	369,497	343,912
Current portion of long-term debt	168,541	130,708
Income tax payable	7,768	42,412
Total current liabilities	2,476,143	2,372,098
Long-term operating lease liabilities	2,738,670	2,723,800
Long-term debt	7,917,263	7,977,526
Other long-term liabilities	150,060	160,809
Deferred income taxes	809,600	577,543
Total liabilities	14,091,736	13,811,776
Commitments and contingencies		
Noncontrolling interests subject to put provisions	1,330,028	1,180,376
Equity:		
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)		
Common stock (\$0.001 par value, 450,000 shares authorized; 109,933 and 125,843 shares issued and outstanding at December 31, 2020 and 2019, respectively)	110	126
Additional paid-in capital	597,073	749,043
Retained earnings	852,537	1,431,738
Accumulated other comprehensive loss	(66,154)	(47,498)
Total DaVita Inc. shareholders' equity	1,383,566	2,133,409
Noncontrolling interests not subject to put provisions	183,186	185,833
Total equity	1,566,752	2,319,242
	<u>\$ 16,988,516</u>	<u>\$ 17,311,394</u>

**DAVITA INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(dollars and shares in thousands, except per share data)

	Year ended December 31,		
	2020	2019	2018
Dialysis patient service revenues before provision	\$ 11,039,709	\$ 10,918,421	\$ 10,709,981
Provision for uncollectible accounts	(13,458)	(21,715)	(49,587)
Dialysis patient service revenues	11,026,251	10,896,706	10,660,394
Other revenues	524,353	491,773	744,457
Total revenues	11,550,604	11,388,479	11,404,851
Operating expenses and charges:			
Patient care costs	7,988,613	7,914,485	8,195,513
General and administrative	1,247,584	1,103,312	1,135,454
Depreciation and amortization	630,435	615,152	591,035
Provision for uncollectible accounts	—	—	(7,300)
Equity investment (income) loss	(26,916)	(12,679)	4,484
Other asset impairments	—	—	17,338
Goodwill impairment charges	—	124,892	3,106
Loss (gain) on changes in ownership interest, net	16,252	—	(60,603)
Total operating expenses and charges	9,855,968	9,745,162	9,879,027
Operating income	1,694,636	1,643,317	1,525,824
Debt expense	(304,111)	(443,824)	(487,435)
Debt prepayment, refinancing and redemption charges	(89,022)	(33,402)	—
Other income, net	16,759	29,348	10,089
Income from continuing operations before income taxes	1,318,262	1,195,439	1,048,478
Income tax expense	313,932	279,628	258,400
Net income from continuing operations	1,004,330	915,811	790,078
Net (loss) income from discontinued operations, net of tax	(9,653)	105,483	(457,038)
Net income	994,677	1,021,294	333,040
Less: Net income attributable to noncontrolling interests	(221,035)	(210,313)	(173,646)
Net income attributable to DaVita Inc.	\$ 773,642	\$ 810,981	\$ 159,394
<b>Earnings per share attributable to DaVita Inc.:</b>			
Basic net income from continuing operations	\$ 6.54	\$ 4.61	\$ 3.66
Basic net income	\$ 6.46	\$ 5.29	\$ 0.93
Diluted net income from continuing operations	\$ 6.39	\$ 4.60	\$ 3.62
Diluted net income	\$ 6.31	\$ 5.27	\$ 0.92
<b>Weighted average shares for earnings per share:</b>			
Basic shares	119,797	153,181	170,786
Diluted shares	122,623	153,812	172,365
<b>Amounts attributable to DaVita Inc.:</b>			
Net income from continuing operations	\$ 783,295	\$ 706,832	\$ 624,321
Net (loss) income from discontinued operations	(9,653)	104,149	(464,927)
Net income attributable to DaVita Inc.	\$ 773,642	\$ 810,981	\$ 159,394



**DAVITA INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(unaudited)  
(dollars and shares in thousands, except per share data)

CON 211244  
BFA Attachment C Cont.

	September 30, 2021	December 31, 2020
<b>ASSETS</b>		
Cash and cash equivalents	\$ 1,045,742	\$ 324,958
Restricted cash and equivalents	92,867	176,832
Short-term investments	26,690	20,101
Accounts receivable	2,027,599	1,824,282
Inventories	114,096	111,625
Other receivables	410,796	544,376
Prepaid and other current assets	69,060	76,387
Income tax receivable	52,688	70,163
Total current assets	3,839,538	3,148,724
Property and equipment, net of accumulated depreciation of \$4,838,262 and \$4,480,429, respectively	3,463,212	3,521,824
Operating lease right-of-use assets	2,860,172	2,863,089
Intangible assets, net of accumulated amortization of \$66,455 and \$70,141, respectively	152,121	166,585
Equity method and other investments	243,163	257,491
Long-term investments	33,598	32,193
Other long-term assets	101,469	79,501
Goodwill	6,940,667	6,919,109
	<u>\$ 17,633,940</u>	<u>\$ 16,988,516</u>
<b>LIABILITIES AND EQUITY</b>		
Accounts payable	\$ 387,712	\$ 434,253
Other liabilities	723,080	810,529
Accrued compensation and benefits	683,045	685,555
Current portion of operating lease liabilities	388,089	369,497
Current portion of long-term debt	166,818	168,541
Income tax payable	14,309	7,768
Total current liabilities	2,363,053	2,476,143
Long-term operating lease liabilities	2,716,707	2,738,670
Long-term debt	8,770,883	7,917,263
Other long-term liabilities	163,051	150,060
Deferred income taxes	868,078	809,600
Total liabilities	14,881,772	14,091,736
Commitments and contingencies		
Noncontrolling interests subject to put provisions	1,423,917	1,330,028
Equity:		
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)		
Common stock (\$0.001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at September 30, 2021, respectively, and 109,933 shares issued and outstanding at December 31, 2020)	111	110
Additional paid-in capital	525,009	597,073
Retained earnings	1,643,514	852,537
Treasury stock (7,750 and zero shares, respectively)	(899,447)	—
Accumulated other comprehensive loss	(119,750)	(66,154)
Total DaVita Inc. shareholders' equity	1,149,437	1,383,566
Noncontrolling interests not subject to put provisions	178,814	183,186
Total equity	<u>1,328,251</u>	<u>1,566,752</u>
	<u>\$ 17,633,940</u>	<u>\$ 16,988,516</u>

**DAVITA INC.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(unaudited)  
(dollars and shares in thousands, except per share data)

CON 211244  
BFA Attachment C Cont.

	11 months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Dialysis patient service revenues	\$ 2,837,940	\$ 2,781,650	\$ 8,370,484	\$ 8,253,128
Other revenues	100,379	142,416	304,346	392,154
Total revenues	2,938,319	2,924,066	8,674,830	8,645,282
Operating expenses:				
Patient care costs	2,008,589	1,971,719	5,912,196	5,931,732
General and administrative	293,095	363,280	872,612	943,065
Depreciation and amortization	170,462	156,894	505,852	468,949
Equity investment income, net	(8,704)	(5,496)	(23,785)	(27,681)
Loss on changes in ownership interest, net	—	—	—	16,252
Total operating expenses	2,463,442	2,486,397	7,266,875	7,332,317
Operating income	474,877	437,669	1,407,955	1,312,965
Debt expense	(72,829)	(73,658)	(213,167)	(243,642)
Debt prepayment, refinancing and redemption charges	—	(86,074)	—	(89,022)
Other (loss) income, net	(7,590)	5,395	8,766	10,590
Income from continuing operations before income taxes	394,458	283,332	1,203,554	990,891
Income tax expense	74,704	65,792	241,224	240,564
Net income from continuing operations	319,754	217,540	962,330	750,327
Net income from discontinued operations, net of tax	—	—	—	9,980
Net income	319,754	217,540	962,330	760,307
Less: Net income attributable to noncontrolling interests	(60,000)	(58,866)	(171,353)	(160,438)
Net income attributable to DaVita Inc.	\$ 259,754	\$ 158,674	\$ 790,977	\$ 599,869
Earnings per share attributable to DaVita Inc.:				
Basic net income from continuing operations	\$ 2.48	\$ 1.31	\$ 7.41	\$ 4.81
Basic net income	\$ 2.48	\$ 1.31	\$ 7.41	\$ 4.89
Diluted net income from continuing operations	\$ 2.36	\$ 1.28	\$ 7.08	\$ 4.72
Diluted net income	\$ 2.36	\$ 1.28	\$ 7.08	\$ 4.80
Weighted average shares for earnings per share:				
Basic shares	104,793	120,905	106,685	122,582
Diluted shares	109,838	123,954	111,666	124,927
Amounts attributable to DaVita Inc.:				
Net income from continuing operations	\$ 259,754	\$ 158,674	\$ 790,977	\$ 589,889
Net income from discontinued operations	—	—	—	9,980
Net income attributable to DaVita Inc.	\$ 259,754	\$ 158,674	\$ 790,977	\$ 599,869



Northwell Health, Inc.

CON 211244  
BFA Attachment D

Consolidated Statements of Financial Position  
(In Thousands)

	December 31	
	2020	2019
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 830,955	\$ 535,619
Short-term investments	3,619,297	2,931,431
Accounts receivable for services to patients, net	1,276,235	1,285,542
Accounts receivable for physician activities, net	271,784	255,893
Current portion of pledges receivable	51,076	47,316
Current portion of insurance claims receivable	45,232	44,256
Other current assets	498,422	349,832
Total current assets	6,593,001	5,449,889
Long-term investments	3,970,226	2,532,060
Pledges receivable, net of current portion	100,339	99,971
Property, plant and equipment, net	5,858,662	5,548,317
Right-of-use assets – operating leases	942,817	959,622
Insurance claims receivable, net of current portion	136,067	151,214
Other assets	466,603	415,610
Total assets	\$ 18,067,715	\$ 15,156,683
<b>Liabilities and net assets</b>		
Current liabilities:		
Short-term borrowings	\$ 95,000	\$ 95,000
Accounts payable and accrued expenses	1,082,632	989,611
Accrued salaries and related benefits	1,327,075	984,572
Current portion of operating lease obligations	132,289	118,163
Current portion of finance lease obligations	7,995	7,263
Current portion of long-term debt	58,924	56,950
Current portion of insurance claims liability	45,232	44,256
Current portion of malpractice and other insurance liabilities	187,777	184,506
Current portion of Medicare advances	374,408	–
Current portion of estimated payables to third-party payers	306,581	338,251
Total current liabilities	3,617,913	2,818,572
Accrued retirement benefits, net of current portion	755,697	646,738
Operating lease obligations, net of current portion	845,642	869,879
Finance lease obligations, net of current portion	250,069	227,819
Long-term debt, net of current portion	3,650,825	3,715,934
Insurance claims liability, net of current portion	136,067	151,214
Malpractice and other insurance liabilities, net of current portion	1,601,430	1,336,641
Medicare advances, net of current portion	655,821	–
Other long-term liabilities	908,630	634,490
Total liabilities	12,422,094	10,401,287
Commitments and contingencies		
Net assets:		
Without donor restrictions	4,861,852	4,063,674
With donor restrictions	783,769	691,722
Total net assets	5,645,621	4,755,396
Total liabilities and net assets	\$ 18,067,715	\$ 15,156,683

Northwell Health, Inc.

CON 211244  
BFA Attachment D – Cont.

Consolidated Statements of Operations  
(In Thousands)

	Year Ended December 31	
	2020	2019
Operating revenue:		
Net patient service revenue	\$ 9,081,218	\$ 9,500,259
Physician practice revenue	2,055,320	2,093,076
Total patient revenue	11,136,538	11,593,335
CARES Act Provider Relief Fund revenue	1,209,679	–
Other operating revenue	1,020,400	833,653
Net assets released from restrictions used for operations	63,846	60,279
	13,430,463	12,487,267
Operating expenses:		
Salaries	7,021,865	6,410,803
Employee benefits	1,592,007	1,446,365
Supplies and expenses	4,167,383	3,788,695
Depreciation and amortization	540,960	510,653
Interest	160,948	152,444
	13,483,163	12,308,960
(Deficiency) excess of operating revenue over operating expenses, excluding Health Insurance Companies	(52,700)	178,307
Health Insurance Companies excess of operating revenue over operating expenses	26,285	10,067
Total (deficiency) excess of operating revenue over operating expenses	(26,415)	188,374
Non-operating gains and losses:		
Investment income	186,311	171,744
Change in net unrealized gains and losses and change in value of equity method investments	526,009	401,110
Change in fair value of interest rate swap agreements designated as derivative instruments	(283)	(464)
Non-operating net periodic benefit credit (cost)	895	(57,579)
Loss on refunding of long-term debt	–	(519)
Other non-operating gains and losses	123,364	(30,906)
Total non-operating gains and losses	836,296	483,386
Excess of revenue and gains and losses over expenses	809,881	671,760
Net assets released from restrictions for capital asset acquisitions	44,881	47,052
Change in fair value of interest rate swap agreements designated as cash flow hedges	(751)	(733)
Pension and other postretirement liability adjustments	(52,261)	9,105
Other changes in net assets	(3,572)	(8,336)
Increase in net assets without donor restrictions	\$ 798,178	\$ 718,848

**Consolidated Statements of Financial Position**  
**June 30, 2021 and December 31, 2020 (In Thousands)**

	(Unaudited) June 30, 2021	(Audited) December 31, 2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 563,897	\$ 830,955
Short-term investments	4,326,669	3,619,297
Accounts receivable for services to patients, net	1,420,717	1,276,235
Accounts receivable for physician activities, net	291,701	271,784
Current portion of pledges receivable	53,329	51,076
Current portion of insurance claims receivable	45,232	45,232
Other current assets	475,308	498,422
Total current assets	7,176,853	6,593,001
Long-term investments	4,046,447	3,970,226
Pledges receivable, net of current portion	109,978	100,339
Property, plant and equipment, net	5,978,712	5,858,662
Right-of-use assets - operating leases	956,616	942,817
Insurance claims receivable, net of current portion	117,817	136,067
Other assets	490,634	466,603
Total assets	<u>\$ 18,877,057</u>	<u>\$ 18,067,715</u>
<b>Liabilities and net assets</b>		
Current liabilities:		
Short-term borrowings	\$ 95,000	\$ 95,000
Accounts payable and accrued expenses	1,113,633	1,082,632
Accrued salaries and related benefits	1,304,376	1,327,075
Current portion of operating lease obligations	134,751	132,289
Current portion of finance lease obligations	7,965	7,995
Current portion of long-term debt	138,811	58,924
Current portion of insurance claims liability	45,232	45,232
Current portion of malpractice and other insurance liabilities	187,183	187,777
Current portion of Medicare advances	655,771	374,408
Current portion of estimated payables to third-party payers	425,187	306,581
Total current liabilities	4,107,909	3,617,913
Accrued retirement benefits, net of current portion	813,493	755,697
Operating lease obligations, net of current portion	856,655	845,642
Finance lease obligations, net of current portion	247,159	250,069
Long-term debt, net of current portion	3,526,215	3,650,825
Insurance claims liability, net of current portion	117,817	136,067
Malpractice and other insurance liabilities, net of current portion	1,701,857	1,601,430
Medicare advances, net of current portion	256,061	655,821
Other long-term liabilities	884,850	908,630
Total liabilities	12,512,016	12,422,094
Commitments and contingencies		
Net assets:		
Without donor restrictions	5,514,198	4,861,852
With donor restrictions	850,843	783,769
Total net assets	6,365,041	5,645,621
Total liabilities and net assets	<u>\$ 18,877,057</u>	<u>\$ 18,067,715</u>

**Consolidated Statements of Operations**  
**For the Six Months Ended June 30, 2021 and 2020 (In Thousands)**

	(Unaudited) 2021	(Unaudited) 2020
Operating revenue:		
Net patient service revenue	\$ 5,151,550	\$ 4,201,695
Physician practice revenue	1,255,421	871,872
Total patient revenue	6,406,971	5,073,567
CARES Act Provider Relief Fund revenue	26,986	752,998
Other operating revenue	605,839	438,363
Net assets released from restrictions used for operations	33,206	41,040
Total operating revenue	7,073,002	6,305,968
Operating expenses:		
Salaries	3,633,352	3,453,057
Employee benefits	833,361	822,892
Supplies and expenses	2,207,629	1,928,165
Depreciation and amortization	293,335	271,365
Interest	79,303	80,035
Total operating expenses	7,046,980	6,555,514
Excess (deficiency) of operating revenue over operating expenses	26,022	(249,546)
Non-operating gains and losses:		
Investment income	201,589	29,976
Change in net unrealized gains and losses and change in value of equity method investments	228,129	(91,142)
Change in fair value of interest rate swap agreements designated as derivative instruments	382	(579)
Non-operating net periodic benefit credit (cost)	1,854	(8,058)
Other non-operating gains and losses	189,228	(9,627)
Total non-operating gains and losses	621,182	(79,430)
Excess (deficiency) of revenue and gains and losses over expenses	647,204	(328,976)
Net assets released from restrictions for capital asset acquisitions	11,759	9,056
Change in fair value of interest rate swap agreements designated as cash flow hedges	988	(1,513)
Other changes in net assets	(7,605)	(2,052)
Increase (decrease) in net assets without donor restriction	\$ 652,346	\$ (323,485)

**PRO FORMA BALANCE SHEET**

**ASSETS**

Start-up Capital Expenditures	\$2,600,054
Start-up Working Capital	\$1,303,950
Development Fee	\$95,996
<b>TOTAL ASSETS</b>	<b><u><u>\$4,000,000</u></u></b>

**LIABILITIES AND MEMBERS' EQUITY**

Liabilities	\$0
Members' Equity	\$4,000,000
<b>TOTAL LIABILITIES AND MEMBERS' EQUITY</b>	<b><u><u>\$4,000,000</u></u></b>