000.02.		SERVICE Records - Resounded Report		000152517007	1 1 2022, 52111 10 1100 mg	i issoemted itepoitois in il, inc.
	NEW	- SEMAC - WebEx YORK STATE TMENT OF HEALTH		1 1-4-2022 - SEM 2 BILL HUGHES BILL LIDDLE 3 BRETT ROBERTS DILAN LEVINSEY	AC - WebEx	
		EAU OF EMS		BRIAN LEVINSKY 4 BRIAN WIEDMAN CARL GANDOLFO		
		C MEETING		5 CARLA SIMPSON CAROL BRANDT 6 CECILY SWIMBURNE CHARLOTTE CRAWFORI)	
	DATE:	January 4, 2022		7 DAMON WEST DANA JONAS		
	DATE.	January 4, 2022		8 DANIEL CLAYTON DAVID BUTLER		
	TIME: 1	12:02 p.m. to 3:08 p.m.		9 DAVID COLE		
	CHAIR:	DON DOWNOW		 DAVID SIMMONS DEAN ROMANO DAVID VIOLANTE DEAN ROMANO 		
	VENUE:	WebEx		12 DONALD HUDSON EDWARD MAGER 13 GENE MYERS GREGORY GILL		
				14 HOWARD HUTH JAMES DOWNEY 15		
				JAMES O'MELIA JASON ALLEN WINSLOW	V	
				16 JASON HAAG		
				JEAN TAYLOR 17 JEFF CALL		
				18 JILL BRAUNER JOHN MACMILLAN		
				19 JOSEPH TINKLEPAUGH KAREN BRODERICK		
				20 MARK FORREST MELISSA LOCKWOOD		
				21 MICHAEL BENENANTI MICHAEL BENNETTE 22 MICHELE FORNESS		
				NICK ECKERT		
				NICKOL O'TOOLE PETER CHIAVETTA		
				24 RICHARD BRANDT 25 RICAHRD PARRISH		
		Pa	age 1			Page 3
ARII@	courtsteno.com	www.c	ourtsteno.com	ARII@courtsteno.com		www.courtsteno.com
800.523	3.7887 1-4-2022, 5	SEMAC Meeting Associated Report	rters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting	Associated Reporters Int'l., Inc.
800.523		SEMAC Meeting Associated Report	rters Int'l., Inc.		-	Associated Reporters Int'l., Inc.
	3.7887 1-4-2022, S 14-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-2022 2 ROBERT KUHN	2 - SEMAC - WebEx	Associated Reporters Int'l., Inc.
1 2	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-2022	2 - SEMAC - WebEx HAL	Associated Reporters Int'l., Inc.
1 2 3	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-2022 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON	2 - SEMAC - WebEx HAL	Associated Reporters Int'l., Inc.
1 2 3 4	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-2022 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI	2 - SEMAC - WebEx HAL RTIN	Associated Reporters Int'l., Inc.
1 2 3 4 5	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-2022 2 ROBERT KUHN ROBERT MARSH 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII	2 - SEMAC - WebEx HAL RTIN N ER	Associated Reporters Int'l., Inc.
1 2 3 4 5 6	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY	2 - SEMAC - WebEx HAL RTIN ER SAL	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL	SEMAC Meeting Associated Repor	rters Int'l., Inc.	 1 1-4-2022 2 ROBERT KUHN ROBERT MARSH 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK 	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-2022 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS	SEMAC Meeting Associated Repor	rters Int'l., Inc.	 1 1-4-2022 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 8 	2 - SEMAC - WebEx HAL RTIN N ER SAL Y ON ER NN DR	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZILAY	SEMAC Meeting Associated Repor	rters Int'l., Inc.	 1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 	2 - SEMAC - WebEx HAL RTIN N ER SAL Y ON ER NN DR	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI	SEMAC Meeting Associated Repor	rters Int'l., Inc.	 1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK 8 STORM TREAM SUSIE SURPREN 9 1 TERESA HAMIL 	2 - SEMAC - WebEx HAL RTIN ER SAL ON ER AN DR JANT TON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZILAY MARYANNE FORTORO	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202: 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY 7 STEVEN BLOCK 8 STORM TREANG 9 TERESA HAMILI 10 TERRY THOMPS	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER SAL ON ER AN DR JANT TON SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOIN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZTLAY MARK PHILIPPY MARYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREAMS SUSIE SURPREN 9 TERESA HAMIL' 10 TERRY THOMPS THOMAS PASQU 11 TIM MIRABILE TRISH HANSEN	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER SAL ON ER AN DR JANT TON SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14	1-4-2022 - SEMAC - WebEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOIN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZLAY MARK PHILIPPY MARYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHUR COOPER	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREAM SUSIE SURPREN 9 TERESA HAMILI 10 TERRY THOMPS THOMAS PASQI 11 TIM MIRABILE TRISH HANSEN 12 VICTOR JONES	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER SAL ON DR JANT TON SON JARELLI	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	1-4-2022 - SEMAC - WebEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICLELINSKI OREN BARZILAY MARK PHILIPPY MARYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHUR COOPER	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMILI 10 TERRY THOMPS THOMAS PASQU 11 TIM MRABILE TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	1-4-2022 - SEMAC - Webex APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAVID THEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BAZZILAY MARK PHILIPPY MARK PHILIPY MARK PHILIPY	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREAM SUSIE SURPREN 9 TERESA HAMILI 10 TERRY THOMPS THOMAS PASQU 11 TIM MIRABILE TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS WILLIAM MICH	2 - SEMAC - WebEx HAL RTIN ER SAL ON ER AN DR VANT TON SON JARELLI ETTE	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	14-2022 - SEMAC - WebEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOIN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZLAY MARK PHILIPPY MARYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ATHUR COOPER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW JONATHAN WASHKO GREGORY YOUNG AIDAN OT CONNOR	SEMAC Meeting Associated Repor	rters Int'l., Inc.	1 1-4-202: 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY 7 STEVEN BLOCK 8 STORM TREANG 9 TERESA HAMILI 10 TERRY THOMPS 11 TIM MIRABILE TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOB: WILLIAM MICH 14	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	14-2022 - SEMAC - WebEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICLELINSKI OREN BARZILAY MARK PHILIPPY MARYANNE FORTORO MIKE MCEUVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHUR COOPER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW JONATHAN WASHKO GREGORY YOUNG AIDAN O'CONNOR BRIAN CLEMENCY BRIAN CLEMENCY BRIAN CLEMENCY	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MECHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMIL 10 TERESA HAMIL 10 TERESA HAMIL 10 TERESA HAMIL 11 TIM MIRABILE TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS WILLIAM MICH 14 15 16 17	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	14-2022 - SEMAC - WobEx APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICKLEINSKI OREN BARZILAY MARX PHILPPY MARY ANNE PORTORO MIKE MCEVUS STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHER COMPAR JASON ALLEN WINSLOW JONATHAN WASHKO GREGORY YOUNG BIANO CONNOR BRIAN CLEMENCY PATTY BASHAW PETER BROIDE JANG MELA	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMIL 10 TERRY THOMPS THOMAS PASQI 11 TIM MIRABILE TRISH HANSEN 2 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS WILLIAM MICH 14 15	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	14-2022 - SEMAC - Wobex APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGILA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICLELINSKI OREN BARZILAY MARX PHILEPY MARXANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AM GISENHAUER ARTHUR COOPER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW JONATHAN WASHKO GREGORY YOUNG AIDAN O'CONNOR BRIAN CLEMENCY PATTY BASHAW PETER BRODIE ALAN BELL ALAN BELL ALEXANDER	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMIL 10 TERRY THOMPS THOMAS PASQI 11 TIM MIRABILE TRISH HANSEN 2 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS WILLIAM MICH 14 15 16 17 18 19 20 20	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'l., Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	14-2022 - SEMAC - Webex APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZLAY MARK PHILPPY MARKYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ATTHIC COOPER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW JONATHAN WASHKO GREGORY YOUNG BRIAN CLEMENCY PATTY BASHAW PETER BRODIE ALAN EELL ALAN LEWIS	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202: 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MACAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY 7 STEVE NDEOK 8 STORM TREAM 9 TERESA HAMILI 10 TERRY THOMPS 11 TIM MIRABILE 7 TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOBY WILLIAM MICH 14 15 16 17 18 19 20 21 22	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'L, Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	14-2022 - SEMAC - WobEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT RIAN WALTERS ROBERT WICELINSKI OREN BARZILAY MART HILLIPY MARY ANNE PORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHUR COOPER TIFF BOMBARD JEFF RABRCH JASON ALLEN WINSLOW JORATHAN WASHKO GREGORY YOUNG ADAN CONNOR BRIAN CLEMENCY PATTY BASHAW PETER BRODIE ALAN EEL ALAN LEWIS ALEXANDER KOCCOR	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MECHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMIL 10 TERESA HAMIL 10 TERESA HAMIL 10 TERESA HAMIL 11 TIM MIRABILE TRISH HANSEN 12 VICTOR JONES VINCENT OUIM 13 WENDY JACOBS WILLIAM MICH 14 15 16 17 18 19 20 21	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'L, Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	14-2022 - SEMAC - WebEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICELINSKI OREN BARZILAY MARK PHILIPPY MARYANNE FORTORO MIKE MCEVOY STEVEN KROLL RYAN GREENBERG AMY EISENHAUER ARTHUR COOPER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW JONATHAN WASKKO GREGORY YOUNG AIDAN O'CONNOR BRIAN CLEMENCY PATTY BASHAW PETER BRODIE ALAN ELWIS ALEXANDER KOCZOR ALICIA BROADBENT	SEMAC Meeting Associated Report	rters Int'l., Inc.	1 1-4-202: 2 ROBERT KUHN ROBERT MARSI 3 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 6 STEPVE ANDERS 7 STEVEN BLOCK 8 STORM TREANG 9 TERESA HAMILI 10 TERRY THOMPS 11 TIM MIRABILE TRISH HANSEN 12 12 VICTOR JONES VINCENT OUIM 13 13 WENDY JACOBS WILLIAM MICH 14 15 16 17 18 19 20 21 22 23 23	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'L, Inc.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	14-2022 - SEMAC - WobEX APPEARANCES: VALERIE OZGA NIKOLAOS ALEXANDROU JOE BART JONATHAN BERKOWITZ JEREMY CUSHMAN MICHAEL DAILEY JOHN DETRAGLIA DAVID KUGLER YEDIDYAH LANGSAM JOSHUA LYNCH DAVID MARKOWITZ LEWIS MARSHALL PAMELA MURPHY DAN OLSSON MATTHEW TALBOTT BRIAN WALTERS ROBERT WICLELINSKI OREN BARZILAY MARK PHILELINSKI OREN BARZILAY MARK PHILELINSKI OREN BARZILAY MARK PHILEPY MARYANNE PORTORO MIKE MCEVOY STEVEN KROLL RYM GREENBERG AMY EISENHAUER TIFF BOMBARD JEFF RABRICH JASON ALLEN WINSLOW ORNATHAW MASSIKO GREGORY YOUNG ADAN O'CONNOR BRIAN CLEMENCY PATTY BASHAW PETER BRODIE ALAN BELL ALAN LEWIS ALEXANDER KOCZOR		rters Int'l., Inc.	1 1-4-202; 2 ROBERT KUHN ROBERT MARSI 3 ROBERT MCCAI RON HASSON 4 RYAN BAILEY SCOTT BOWMA 5 SCOTT LANPHII SHANNON BENS 6 STEPHEN CADY STEVE ANDERS 7 STEVEN BLOCK STEVEN MEEHA 8 STORM TREANG SUSIE SURPREN 9 TERESA HAMIL 10 TERRY THOMPS THOMAS PASQI 11 TIM MIRABILE TRISH HANSEN VICTOR JONES VINCENT OUIM VICTOR JONES 13 WENDY JACOBS WILLIAM MICH 14 15 16 17 18 19 20 21 23 24	2 - SEMAC - WebEx HAL RTIN N ER SAL ON ER VN DR VANT TON SON JARELLI ETTE SON	Associated Reporters Int'L, Inc.

www.courtsteno.com ARII@courtsteno.com

ARII@courtsteno.com

1 (Pages 1 to 4)

www.courtsteno.com

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	(The meeting commenced at 12:02 p.m.)	2	MS. OZGA: Dr. Olsson.
3	CHAIR DOYNOW: to SEMAC and a nice	3	MR. OLSSON: Olsson here.
4	cold windy day out there. Just remember it is	4	MS. OZGA: Dr. Pickett. Dr. Talbott.
5	difficult to tell who is speaking. So if you are	5	MR. TALBOTT: Here.
6	going to talk, please state your name for the	6	MS. OZGA: Just wanted to make note.
7	transcriptionist. And also, when you're done let us	7	Welcome Dr. Talbott to SEMAC. He was just currently
8	know that you're finished speaking. It will work	8	vetted, so we're happy for him to be able to join us
9	quite well with med standards and hopefully it will	9	today.
10	work well with us.	10	MR. TALBOTT: Thank you, Val.
11	Hoping our next meeting will be in	11	MS. OZGA: Dr. Walters.
12	person. I was hoping this one was going to be but	12	MR. WALTERS: Walters here.
13	obviously that that did not happen. Also, Val, if	13	MS. OZGA: Dr. Wicelinski?
14	you can move Lou to the panelists, he's not there, he	14	MR. WICELINSKI: Wicelinski here.
15	just send me a text about it. Okay. Let's move on.	15	MS. OZGA: Okay. Non-voting members.
16	Can we have a roll call please, Val?	16	Oren Barzilay.
17	MS. OZGA: Yes. Good afternoon,	17	MR. BARZILAY: Barzilay here.
18	everyone. Okay. Dr. Alexandrou. Dr. Alexandrou?	18	MS. OZGA: Aiden O'Connor. Mark
19	MR. ALEXANDROU: Yes, I'm here. I'm	19	Phillippy.
20	sorry.	20	MR. PHILIPPY: Mark Philippy present.
21	MS. OZGA: Okay, that's fine. Dr.	21	MS. OZGA: Maryanne Portoro.
22	Bart?	22	MS. PORTORO: Maryanne Portoro
23	MR. BART: Bart here. I'm here.	23	present.
24	MS. OZGA: Okay. Thank you.	24	MS. OZGA: Dr. Rabrich.
25	MR. BART: Got it.	25	MR. MCEVOY: He is present, but he

Page 7

ARII@courtstend	.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. OZGA: Dr. Berkowitz?	2	needs to be moved into the panelist.
3	MR. BERKOWITZ: Berkowitz present.	3	MS. OZGA: Okay. I'll take care of
4	MS. OZGA: Dr. Cherisse Berry	4	that. Mike McEvoy?
5	(phonetic spelling). I believe she said she was not	5	MR. MCEVOY: I am here as well,
6	going to be able to attend today. Dr. Bombard	6	McEvoy.
7	Tiffany (phonetic spelling). Dr. Cooper. Dr.	7	MS. OZGA: Steven Kroll?
8	Cushman.	8	MR. KROLL: Steven Kroll is present.
9	MR. CUSHMAN: Cushman here.	9	MS. OZGA: And Jonathan Washko. Is
10	MS. OZGA: Dr. Dailey?	10	Jonathan on? Okay. Let me see how many we got.
11	MR. DAILEY: Dailey here.	11	One, two, three we have met quorum and Dr. Doynow,
12	MS. OZGA: Dr. Detraglia?	12	you can continue.
13	MR. DETRAGLIA: Detraglia here.	13	CHAIR DOYNOW: Okay. Thank you, Val.
14	MS. OZGA: Dr. Doynow?	14	Welcome Dr. Talbott. Thank you for joining us.
15	CHAIR DOYNOW: Here.	15	MR. TALBOTT: You're welcome.
16	MS. OZGA: Dr. Gomez. Dr. Kugler.	16	CHAIR DOYNOW: Can we have approval of
17	MR. KUGLER: Dr. Kugler is here.	17	the October minutes. Anybody want to make a motion
18	MS. OZGA: Dr. Lynch.	18	to that?
19	MR. LYNCH: Lynch is here.	19	MR. ALEXANDROU: I make a motion to
20	MS. OZGA: Dr. Markowitz.	20	proof.
21	MR. MARKOWITZ: Markowitz is here.	21	MR. MCEVOY: McEvoy second.
22	MS. OZGA: Dr. Maynard. Dr. Marshall.	22	CHAIR DOYNOW: So okay. Dr.
23	MR. MARSHALL: Dr. Marshall here.	23	Alexandrou and Dr. McEvoy. Is there anyone who
24	MS. OZGA: Dr. Murphy.	24	objects or abstains. I mean, we don't want to go
25	MS. MURPHY: Dr. Murphy here.	25	through the whole list. Hearing nothing, then it's

ARII@courtsteno.com

800.523.7887

Page 6

www.courtsteno.com ARII@courtsteno.com

Page 8

www.courtsteno.com

2 (Pages 5 to 8)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	unanimously approved. Okay. Moving on. Ryan, would	2	of E.M.S. is under the direction of Deputy Director
3	you like to give the bureau report. Ryan, are you	3	I believe last count we had done just under about
4	there?	4	three hundred care coordination or patient placements
5	MR. GREENBERG: How about now?	5	moving around the state.
6	CHAIR DOYNOW: Okay.	6	So hospitals who need to find
7	MR. GREENBERG: Double mute.	7	placement for patients there, because they're
8	CHAIR DOYNOW: Not a problem.	8	boarding in the E.R., or other problems that are
9	MR. GREENBERG: Sorry everybody.	9	happening, that would happen through that
10	Thanks for joining. And thanks for being	10	communication or through surge operation center. So a
11	accommodating of the last-minute time changes on	11	lot going on from from those components.
12	everything that's going on. Going to try and keep it	12	Some quick updates, in the operation
13	to a brief for Bureau Report on what's going on,	13	side of things, again, the bulk of our staff are
14	obviously, a lot going on and the Department of	14	currently deployed. And so that is what's happening
15	Health right now as we continue down the next wave of	15	on the operation side. We do continue, obviously on
16	this pandemic.	16	the investigation side and the other components of
17	And from an operational point of view,	17	that. In addition, on the E.M.S. for children side,
18	we are still deployed around the state. So most of	18	the survey starts, so E.M.S. for children survey
19	our staff is deployed in some sort of COVID activity	19	starts begins on January 5th, and only takes about
20	related to things. The most recent right now is the	20	five to ten minutes to complete.
21	we have two deployments going on, actually three.	21	If you can encourage your agencies to
22	So we have one that supports the vaccine sites,	22	please complete it, again, it opens on January 5th,
23	there's about fifteen vaccine sites out there.	23	and I believe I believe there'll be a brief
24	And then we have a state mobilization	24	presentation by Amy on that one, like literally
25	and a federal mobilization to support load balancing,	25	And then our E.M.S. for children's meeting council

Page 11

ARII@courtster	no.com www.courtsteno.com	ARII@courtsten	no.com www.courtsteno.com
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	backup number one, and patient movement for hospital	2	meeting is next week on Tuesday, January 11th.
3	capacity that are going on. So we have forty-two	3	That'll be held at one o'clock and it's virtually for
4	ambulances in the state right now predominantly	4	anybody who would like to attend.
5	serving the Albany, Syracuse, and western part of the	5	And the data and data and
6	seat and they are spread out.	6	informatics side, thanks to the hundreds of agencies
7	We've also moved some resources up	7	who have enrolled in the C.M.E. program and started
8	into the Potsdam area to serve the North Country.	8	to document electronically. I have a picture from
9	And the other resources are moved on the day to day	9	when I first started as the director of where we
10	most the biggest move to that we have is that we	10	were, and it was basically like, half the state was
11	are now moving several units down into Hudson Valley	11	electronic, half the state wasn't.
12	area to support that side. And we have ten units	12	We've really managed to turn the
13	that are in New York City.	13	entire state or predominantly the entire state
14	So spread out across the state, those	14	electronic and for the areas that aren't they're
15	resources are go out through the search operation	15	still charting on paper, the paper portal has given
16	center. And their dispatch do that and/or	16	us more real live time data than we've ever had
17	communications with the local county emergency E.M.S.	17	before where normally it would take upwards of a year
18	coordinators or emergency management when there's	18	to get into a system.
19	other priorities or other needs that are there.	19	So that's been really exciting on that
20	So if any of your areas do need	20	part. And just a reminder, you know, on this
21	assistance, you're seeing backup in your E.R.s and	21	program, those agencies who want in the C.M.E.
22	you think that additional resources to help move	22	program who are still on paper, please reach out to
23	patients would help, please by all means, feel free	23	Deputy Chief Brody, if you're into you can
24	to reach out. The other thing is the surge	24	understand kind of how to get to electronic to in
25	operations center, which also falls under the Bureau	25	order to stay in the system. We do offer a free
	Page 10		Page 12

ARII@courtsteno.com

Page 10

www.courtsteno.com ARII@courtsteno.com

Page 12 www.courtsteno.com

3 (Pages 9 to 12)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	platform at the state.	2	environments. We were calling in the med standards
3	We're learning more and more about the	3	meeting the non-traditional environments, and maybe
4	platform every day and and working to improve it.	4	that's not the best term, we're going to find a
5	Vital signs, so really excited that we're able to	5	better term for that.
6	have vital signs, very successful. We had about five	6	But we have through executive orders,
7	hundred and thirty people in person. We normally	7	they've been working in non-traditional environments,
8	have about twelve hundred.	8	they have been working in different places. And it's
9	But our goal for this year was to stay	9	been very, you know, interesting to see the different
10	about at that fifty percent mark. And we can do	10	hospitals and you see Albany med posting and
11	spacing and everything else. And then we for the	11	different hospitals around that have taken advantage
12	first time this year, we had a virtual component.	12	of of this opportunity that normally isn't there.
13	And we had about three just under three hundred	13	And so, you know, within the
14	people on the virtual component, so really happy,	14	Department of Health and the Bureau of E.M.S., we've
15	really successful on that one. Excited with it and	15	been also working on a scope of practice documents
16	Saratoga turned out to be a great place to have it.	16	with everybody from med standards, I'm giving
17	Next year, we'll be hybrid as well.	17	some input on that one, to be able to help people in
18	Will be October 26, to the 30th and it'll be in	18	these different when they work in different
19	Albany. So for those of you who can join will be in	19	environments, or they're working in a, you know,
20	Albany next year. For those of you who are	20	hospital home program or fill in the blank, whatever
21	downstate, just reminder, Albany is only two hours	21	these other programs might be.
22	and fifteen minutes away from the city as when I	22	And so we're really excited to see
23	asked most of my friends are like, well, it's like	23	what E.M.S. providers are doing and the different
24	four or five hours up, isn't it? So it's not.	24	ways that they're going to be paramedicine possible
25	Corporate presenters is now open. So	25	at home, working in E.R. And we understand it's a

www.courtsteno.com ARII@courtsteno.com

Page 15 www.courtsteno.com

~		0	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	please submit your presentations for your corporate	2	controversial topic. It's a controversial topic,
3	presenters, if you any of you would love to have	3	because the counselor say we don't have enough
4	more physicians presenting, we have some great	4	providers in the state to work in a facility or to
5	physician speakers in the last one. And I would love	5	work in a E.M.S. agency.
6	to see more of that. And then stay tuned for more	6	How do we take more providers and put
7	stuff coming out from the E.M.S. Council Awards for	7	them into into these non-traditional environments.
8	the awards next year.	8	And so when we look at that, when we look at the non-
9	This year's Memorial, the E.M.S.	9	traditional environments, we also have to think about
10	Memorial will be on May 17th, 2022. And there are	10	the entire E.M.S. population or E.M.S. pool and
11	nine that will be going on to the memorial this	11	certified providers. One of the things we're doing
12	year, so May 17th, 2022. And we'll be talking a	12	is trying to certify more providers.
13	little bit about the expansion of that wall as well.	13	So in January in the next week or so
14	I think a little either a little	14	you'll hear about a pilot program that we're doing
15	later in this meeting, if not at the SEMSCO meeting	15	where we're going to try and train an extra three
16	as we are out of space on our current wall. And we	16	hundred providers and an academy style class
17	have a couple of things that are on there that we'll	17	throughout the state, so we're going to run probably
18	be discussing with the SEMSCO and I believe later in	18	close to between twenty and twenty-four programs.
19	this meeting as well, we'll talk about that one based	19	And actually half of those programs
20	on time.	20	will be for anybody who wants to any citizen who
21	Last but not least, I wanted to share	21	wants to become an E.M.T., and do it completely for
22	with everybody here a little bit of statistics and	22	free. And the other half of the program is to train
23	some numbers. You know, as we look at this pandemic,	23	between three and four hundred National Guard members
24	and we look at a number of things going on, we've	24	to become E.M.T.s. So we're excited because those
25	seen E.M.S. providers working in in different	25	National Guard members, again, you know, one weekend,

ARII@courtsteno.com

ARII@courtsteno.com

Page 14 www.courtsteno.com ARII@courtsteno.com Page 16 www.courtsteno.com

4 (Pages 13 to 16)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	a month, two weeks a year also be able to take this	2	know, working on a first response agency, not
3	and use it both as a guard, but also outside of guard	3	everybody is accounted for.
4	and add more providers into the field.	4	So again, take out those C.F.R.s out
5	So thank you to all the co-sponsors	5	of the sixty-seven thousand and take out C.F.R.s
6	who were, you know, helping us with this one, it's a	6	we're down to about sixty thousand. And thirty
7	big lift. We're going to do all the training and	7	thousand of those were on a P.C.R. So that means
8	six-week gap. And the six weeks will be from the	8	that, you know, pretty much about half of our E.M.S.
9	last week of January, for the most part, to the	9	certified E.M.S. providers aren't providing care
10	second week in March. And again, the goal is to	10	in the E.M.S. agency or on a P.C.R.
11	train about six hundred providers, half of which will	11	And so the question is, where are
12	be civilians, half of which are National Guard	12	they? And we don't have that answer right now. But
13	members.	13	I you know, bring that here to this committee,
14	The National Guard members will	14	I'll bring that to the SEMSCO as well to start asking
15	actually also be used to help out in hospitals and	15	that question.
16	nursing homes and different component like that. The	16	And then also to start asking the
17	civilians predominantly for for E.M.S. hopefully	17	question of the controversial question of working in
18	people who want to take on the E.M.S. as a career.	18	what we're calling at least today non-traditional
19	But some of the data that I also want	19	environments, is it is it a good thing? Can we
20	to share with you is where we are today in number of	20	take that other fifty percent, those thirty thousand
21	providers that we have, and number of providers who	21	providers who aren't working on ambulance for
22	are practicing. And the way that we looked at this	22	whatever reason, it might be.
23	was how many providers actually show up on a P.C.R.	23	And are they, you know, something more
24	and so we went in and Texas did a report on this.	24	in the healthcare environment that can help us in our
25	We saw the report and said, wow,	25	ecosystem, that can help us you know, in maybe E.M.S.

www.courtsteno.com ARII@courtsteno.com

Page 19 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	that's really interesting. Let's let's do it we	2	offload times or other, you know, physicians that
3	can find out when something similar. And so we went	3	maybe is not an ambulance, but still benefits the
4	into report and we looked at how many certified	4	system that can help us with community paramedicine
5	providers we have, or how many providers show up on	5	or something else.
6	at least one P.C.R. in the given years.	6	So I just wanted to, you know, kind of
7	So we don't know how much they	7	leave with that thought and let people think about
8	provided how much care they provided, but they	8	that, you know, a little bit. And like I said,
9	provided care on a P.C.R. And so when we looked at	9	please, you know, stay tuned for the classes that are
10	2018 sorry, when we looked at 2019, we were at	10	coming up around the state. Please encourage, you
11	about eighty thousand providers who are certified.	11	know, people in your agency who have the ability to
12	Some of those are duplicates, because if you hold the	12	take a full-time E.M.T. class for four or five weeks,
13	C.F.R. and as an E.M.T., or paramedic, we do see	13	Monday through Friday often to become a certified
14	that.	14	provider, excellent opportunity.
15	But there were about eighty thousand	15	And this pilot class is a little bit
16	providers, we take out the the C.F.R.s. and we	16	different than our normal training model because we
17	only had about thirty-six thousand provider, so we're	17	will pay for everything. We're paying for textbooks.
18	actually on a P.C.R. So in 2019, out of eighty	18	We're paying for the online fees. We're paying for
19	thousand providers were only about thirty-six	19	the course itself. Equipment it's a hundred percent
20	thousand that were on a P.C.R.	20	paid for through this pilot program.
21	Fast forward to 2021 were just under	21	So that's all I got. Happy to take
22	seventy thousand, we're down to about sixty-seven	22	any comments or questions and really appreciate your
23	thousand providers who are certified, take out those	23	great support. Thanks for everything you're doing
24	C.F.R.s. And the reason we take those out is because	24	during the pandemic. If you have any more questions
25	they don't always turn on P.C.R. they may be, you	25	about the deployments that are happening throughout

Page 18

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 20 www.courtsteno.com

5 (Pages 17 to 20)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	the state, and some more that are coming in, please	2	didn't feel that it was needed, but we want it there
3	feel free to reach out to me offline.	3	in the event that it was needed. And you know, up
4	MR. MARSHALL: I have a question for	4	until I think, you know, a couple of weeks ago,
5	Ryan.	5	there's the feeling on the Department of Health and
6	MR. GREENBERG: Hi.	6	the bureau was that it that it wasn't necessarily
7	MR. MARSHALL: Hi. This is Dr.	7	needed.
8	Marshall. So really appreciate all the work that	8	We are giving strong consideration to
9	department has been doing during the pandemic, but	9	it now and what they, you know, if an extension will
10	whatever happened to the State Emergency Management	10	be put in there and how long that extension would be.
11	Office and those resources years ago, they were doing	11	So there is strong consideration going into that
12	a lot of this preparation.	12	right now. And I think you'll know more probably
13	MR. GREENBERG: You mean the Office of	13	within next week or so. By the way, I still think
14	Emergency Management within digital?	14	
15	MR. MARSHALL: Yeah.	15	MR. ALEXANDROU: No, she really did,
16	MR. GREENBERG: We do a lot of	16	but thanks.
17	planning with them. So I mean, I think just impart	17	MR. GREENBERG:
18	with the pandemic, everybody is, you know, take on	18	MR. ALEXANDROU: No, honestly it
19	more additional roles, but I mean, my my	19	wasn't. But there was a lot of discussion around the
20	counterpart in the Office of Emergency Management, I	20	region in with our E.M.T., so thanks.
21	am literally on the phone calls with almost daily and	21	MR. GREENBERG: We we understand
22	regular emails throughout the day in order to	22	the importance. And I think, you know, I think the -
23	facilitate the deployment and all those things	23	- the part that we're also evaluating too in it and
24	that come along with it.	24	it is it would lead to a five-year certification for
25	But the you know, a lot of planning	25	a lot of providers, and what's the impact of that and

www.courtsteno.com ARII@courtsteno.com

Page 23 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	documents and things like that, that's still being	2	is that, you know, the pathway that we want to take
3	done by the by O.E.M., by the state O.E.M. So if	3	and balance that with what's going on right now and
4	there is other things specific, I'm happy to answer	4	trying to keep people safe and providing care and
5	but you know, I think there's still a lot of work	5	time and everything else, so absolutely being
6	they're doing, but just everybody's pulled in	6	consistent.
7	multiple different directions.	7	But and and thank you for bringing
8	MR. MARSHALL: Okay, thank you.	8	it up, I appreciate it. And if anybody else has any
9	MR. GREENBERG: Absolutely.	9	comments, thoughts or feedback or opinions on this,
10	CHAIR DOYNOW: Thank you, Ryan.	10	you know, is really needed in your region, I'd be
11	Anybody else have questions? Dr. Alexandrou?	11	glad to hear it, whether it be in this format or
12	MR. ALEXANDROU: Yeah. Hi, Ryan.	12	you know, via an email.
13	Thanks for all the information. I do have a	13	CHAIR DOYNOW: Thank you, Ryan.
14	question. With the recent surge, is there any	14	Anybody else have any questions for Ryan. Okay.
15	consideration of bringing back the executive order	15	Nothing heard. Let's move on into subcommittee's,
16	for extending the E.M.T. certification and helped	16	Education. Dr. McEvoy, do you have anything to
17	improve with the certification process throughout the	17	report?
18	state?	18	MR. MCEVOY: No, we we did not
19	MR. GREENBERG: The chief sponsor	19	meet, we've been bantering around some goals and
20	never put you up to that question.	20	objectives for the committee on boardable and we also
21	MR. ALEXANDROU: No. But there are a	21	distributed some nice holiday reading, which I think
22	lot of people who were asking me about that. And	22	I copied this committee on as well with the new
23	this is the right time, I guess.	23	federal educational standards that were released.
24	MR. GREENBERG: Yeah. So you know, to	24	But at this point, we're postponing
25	be honest, when we put it in in the beginning, we	25	that to talk about later in the year.

ARII@courtsteno.com

Page 22

www.courtsteno.com ARII@courtsteno.com

Page 24 www.courtsteno.com

6 (Pages 21 to 24)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	CHAIR DOYNOW: Okay. Thank you.	2	CHAIR DOYNOW: Would you like this
3	Let's move on to med standards. I know Dr. Marshall	3	proposed motion put up or do you want the the
4	has a lot to bring forth to the committee.	4	modified protocol put up first?
5	MR. MARSHALL: Yes, lucky me. So if	5	MR. MARSHALL: So let's put up the
6	Amy could pull up the motions, that would be great.	6	modified protocol if we can.
7	But I can tell you that actually the first one is	7	MS. OZGA: So that's the document from
8	about the E.M.S. viral pandemic triage protocol,	8	Ryan, correct?
9	which medical standards made some changes to and	9	MR. MARSHALL: Yeah.
10	voted on SEMAC as a second in motion.	10	MR. GREENBERG: Would be the P.D.F. in
11	And well, hopefully Amy can bring that	11	your I put the P.D.F. in your email.
12	up.	12	MS. OZGA: Okay. Hold on one second.
13	MS. EISENHAUER: Dr. Marshall, I sent	13	MR. MCEVOY: This is McEvoy here. I
14	them to Val and Jacob is going to get presenter so	14	would also note that SEMAC does not have access to
15	she can pull them up.	15	the medical standards folder, so we can't see it.
16	MR. MARSHALL: Okay, perfect.	16	It's not in the SEMAC folder.
17	MS. OZGA:	17	MR. GREENBERG: Amy, can you go ahead
18	MR. MARSHALL: So we had a lot of	18	and put that in the SEMAC folder as well, please?
19	discussion, there were originally two changes. One	19	MS. EISENHAUER: I did put it in, it's
20	was inserting a statement that the protocol is not	20	all the way at the bottom. So maybe refresh the
21	valid until activated by as needed by the region	21	screen. I'm in the I'm in the meeting and if you
22	appropriate REMAC and would remain in effect for	22	go into the meeting itself, all the documents for
23	fourteen days unless renewed in which case it would	23	this meeting are in there. And then at the bottom,
24	just expire.	24	it'll say E.M.S. viral pandemic triage protocol, and
25	We had some discussion on that in	25	then there's a redesign.

www.courtsteno.com ARII@courtsteno.com

Page 27 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	terms of the timeframe and fourteen versus thirty	2	I put it in around one o'clock. So if
3	days and the committee voted on fourteen days. The	3	you opened it before, then you might just need to
4	second one was at the end of the protocol an option	4	refresh.
5	if a patient doesn't have secondary underlying	5	MR. MCEVOY: I see it now, thank you.
6	conditions or doesn't have can contact medical	6	MS. OZGA: I'm so sorry guys, I'm
7	control for possible non-transport and treatment and	7	having a lot of issues with my computer right now.
8	place orders.	8	I'm not sure why. Okay. All right. Amy, you said
9	We made a change to that so it would	9	you put it in the SEMAC folder, correct?
10	say contact medical control or follow regional policy	10	MS. EISENHAUER: Yes.
11	for possible non-transport and treat in place orders.	11	MS. OZGA: Okay.
12	So if we can pull up that revised protocol so people	12	MR. PHILLIPPY: This is Mark
13	can see it.	13	Phillippy. I just noticed a little bit of a glitch
14	MS. OZGA: Hang on a second, guys,	14	here that might be contributing to this. If you go
15	something happened to my computer where I can't	15	to the documents and there are things there that are
16	okay, hold on a second. I think I got it now. Okay.	16	not in the meeting tab. I think it's just a glitch
17	Can everybody see that?	17	in boardable. So I think what Amy if I get you
18	MS. EISENHAUER: Hey, Val.	18	correctly, you're in the meetings tab. And
19	MS. OZGA: Yes.	19	MS. EISENHAUER: Yeah, just like that,
20	MS. EISENHAUER: Ryan had Ryan had	20	I'll just show you.
21	sent the E.M.S. viral pandemic triage protocol, the	21	MR. PHILLIPPY: Yeah, there we go.
22	update. With those updates and it is in boardable as	22	CHAIR DOYNOW: There we go.
23	the last document with P.D.F. after it if you need to	23	MS. EISENHAUER: Okay.
24	share that as well.	24	MS. OZGA: Is this what you need?
25	MS. OZGA: Okay.	25	MR. MARSHALL: Yes.

ARII@courtsteno.com

ARII@courtsteno.com

Page 26

www.courtsteno.com ARII@courtsteno.com

Page 28

www.courtsteno.com

7 (Pages 25 to 28)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. OZGA: Okay.	2	MR. MARSHALL: Good question. That
3	MR. MARSHALL: Enlarge it a little	3	did not come up, but that's something we should
4	bit, please. We can start at the top and scroll	4	definitely think about. If it is the ceiling then
5	down.	5	the region would have to renew it every fourteen
6	MS. OZGA: How's that?	6	days, I believe. If it is the floor, then region
7	MR. MARSHALL: Little more. Little	7	could implement it or longer period of time if they
8	more, there you go.	8	so choose.
9	MS. OZGA: Okay.	9	That would be my interpretation and so
10	MR. MARSHALL: Thank you.	10	others may have a different interpretation.
11	MS. OZGA: You're welcome.	11	MR. OLSSON: Dr. Olsson. The way I
12	MR. MARSHALL: So you'll see at the	12	read it is that we can't change the fourteen days,
13	top under the title, the title was changed to add	13	because that's how it's written. So we would just
14	adult because if you recall when we put this protocol	14	have to reissue it for another fourteen days. As it
15	in place the primary patients that we were concerned	15	says it will expire unless renewed.
16	with were adult patients who are the ones most	16	MR. MARSHALL: Yes.
17	affected my COVID. We did have a lot of discussion	17	MR. OLSSON: That's it.
18	about pediatric pandemic triage protocols and	18	MR. MARSHALL: Any other comments? I
19	E.M.S.C. we'll be taking a look at that at their next	19	mean, we did have a lot of discussion on the fourteen
20	meeting.	20	days versus thirty days and you know, timeframes for
21	So this was made specific for adults	21	different regions may be different in terms of
22	with the understanding that our current pediatric	22	response and and pandemic effects. But the
23	protocols would allow for appropriate triage	23	committee voted for the fourteen days. As Dr. Olsson
24	treatment and transport to an appropriate facility.	24	explained, it will expire unless renewed.

The text in blue is what was added. This protocol is

Page 31

Page 29	
www.courtsteno.com	ARII@courtsteno.com

25

www.courtsteno.com

So it's not -- it's not onerous for a

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	not valid until activated by the appropriate REMAC	2	region to renew it. Can be done by the executive
3	and will remain in effect for fourteen days at which	3	committee or the regional medical director.
4	time will expire unless renewed.	4	MR. PHILLIPPY: Dr. Marshall.
5	And we did have discussion about, you	5	MR. MARSHALL: Yes.
6	know, there are some regions where the REMAC has a an	6	MR. PHILLIPPY: Just Mark Phillippy
7	executive committee that makes decisions between	7	here. Just a quick comment on box for patient
8	REMAC meetings and that would be appropriate for	8	assessment. There is an asterisk there that referred
9	for that executive committee to make that decision.	9	to B.L.S. protocols for pediatric vital signs. And I
10	And then there are regions that have a regional	10	know there was extensive discussion at med standards
11	medical director was empowered to act between REMAC	11	about making this adult specific, should we remove
12	meetings.	12	that bullet point?
13	And we felt that this language would	13	MR. MARSHALL: I can't see it on the
14	cover both of those eventualities. Can you scroll	14	screen. So maybe when we get down to that box, we
15	down a little bit? Yes.	15	can
16	MR. DAILEY: Lou, I'm sorry, it's my	16	MR. PHILIPPY: Sorry, didn't mean
17	fault. So I still have the significant amount of	17	MR. MARSHALL: No, that's fine.
18	issues operationalized in fourteen days, but but	18	That's fine. So the next change was, you notice box
19	the other question that comes in here is, is the	19	two, which should actually read, done appropriate
20	fourteen days the ceiling or the floor? So if REMAC	20	P.P.E. before initiating close contact with the
21	wants to make it thirty days, can they do that?	21	patient. And then the next what's next is I
22	Or do they have to only make it less	22	spelled it wrong. Sorry about that. Then third box
23	so they couldn't make it twelve days and that	23	is the identifying which patients meet those
24	expired? How are we going to interpret that for	24	criteria.
25	purposes of this moving forward?	25	And then in box four we took out

ARII@courtsteno.com

25

ARII@courtsteno.com

Page 30

www.courtsteno.com ARII@courtsteno.com

Page 32 www.courtsteno.com

8 (Pages 29 to 32)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	temperature one. And we left and refer to B.L.S.	2	being brought forward. There have been some
3	protocols for pediatric vital signs. And I would	3	suggested changes. And I guess we need our
4	I would recommend that we take that out as as Mark	4	parliamentarian to tell us if those need to I
5	mentioned, since we titled this adult, and then allow	5	guess they would need to be motions.
6	E.M.S.C. to come back with a corresponding protocol	6	CHAIR DOYNOW: Dr. Cooper has his hand
7	for pediatric patients.	7	up.
8	And then	8	MR. LANGSAM: Yes, yes, you I'll need
9	MR. OLSSON: Dr. Olsson.	9	motions formal motions to change that.
10	MR. MARSHALL: Uh-huh.	10	CHAIR DOYNOW: Dr. Cooper, you got
11	MR. OLSSON: Just just a quick	11	your hand up there.
12	personally, I would leave that in there as a reminder	12	MR. COOPER: Thank you. With respect
13	or just another stimulus for somebody to look at the	13	to the pediatric version of the protocol, which
14	pediatric vital signs. It's my opinion.	14	E.M.S.C. will address next week, with the permission
15	MR. MARSHALL: Thank you. Anybody	15	of Ryan Greenberg and the department legal gurus, I
16	else? Okay. If you scroll down a little more to the	16	do imagine that the protocol could be developed
17	last box. Here, we changed it to contact medical	17	pretty quickly.
18	control or follow regional policy for possible non-	18	I don't imagine that there'd be any
19	transport, treat and place orders. So those were the	19	barrier on an emergency basis to the department
20	recommended changes, and they come forward as a	20	identifying some mechanism together with Dr. Doynow
21	second motion.	21	and the leadership of the of the SEMAC to approve
22	I'm wondering if the the pediatric	22	the protocol on an interim basis until until the
23	Asterix had been taken out from a previous version,	23	SEMAC can meet again later in the year.
24	because the one that we worked on earlier today did	24	I think this is important that we have
25	not have that.	25	this flexibility because we all recognize that we're

www.courtsteno.com ARII@courtsteno.com

Page 35 www.courtsteno.com

-		-	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. DAILEY: So I would suggest that	2	in the middle of a of a huge surge in terms of
3	that it should say refer to pediatric protocol rather	3	Omicron variant of the agents and you know, we
4	than refer to B.L.S. protocol for pediatric vital	4	really I cannot put up the pediatric protocol
5	signs because you want them to look at the one that	5	implementation at least on an interim basis. And so
6	E.M.S.C. is going to assess that. We do have a	6	we have to be done pretty quickly.
7	statutory problem that E.M.S.C. actually cannot	7	So I'm going to specifically in the
8	generate protocols. They have to come through this	8	right now, and the department staff to help make
9	committee.	9	that happen. Thank you.
10	So we're not going to be able to do	10	MR. LANGSAM: If I can just comment
11	anything with the pediatric side of this until the	11	with all due respect to Dr. Cooper and I agree with
12	April meeting, and I would still argue that fourteen	12	everything that he's saying. I do not believe that
13	days is not something that works operationally. And	13	the bylaws allow or create an executive committee to
14	that that should be decided on a regional basis or we	14	do what you're asking. So I think you need another
15	should allow regional versions of this rather than	15	mechanism. Or one mechanism might be to approve
16	this single statewide version, which the City of New	16	something right this minute temporary base on a
17	York has already issued.	17	temporary basis.
18	MR. MARSHALL: So the motion that has	18	And just say that the group will
19	been brought brought forward for medical standards	19	accept whatever the the the E.M.S.C. comes up
20	is that we change the name to adult viral pandemic	20	with, at least until the next meeting, that will do
21	triage protocol, remove the P.P.E. box to the second	21	it and give you to do right away. But I don't think
22	box, remove temperature from box four. And add the	22	you can get an office set up a terrible precedent,
23	language at the bottom for possible non-transport and	23	you're basically giving away the power of the SEMAC
24	treatment.	24	essentially and, you know that in New York City, we
25	That's the that's the motion that's	25	do have an executive and the bylaws.

Page 34

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 36 www.courtsteno.com

9 (Pages 33 to 36)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	But without that, technically, it's	2	this one, you know, within the patient assessment, do
3	not legal as far as I can tell.	3	we leave for, you know, at the recommendation of this
4	MR. COOPER: Well, Dr. Langsam, there	4	council, do you put something in here that includes
5	are other officials in the health department, namely	5	pediatrics, including the line that was there related
6	a commissioner who's in a position to, you know, to	6	to, you know, pediatric vital signs?
7	get something like this out. And as I recall, the	7	Or is it not a protocol that is used
8	original viral protocol in the middle of the first	8	for pediatrics, and then we try and hold, possibly an
9	wave of COVID was not issued with immediate SEMAC	9	emergency session. However, the challenges that can
10	approval.	10	come with that if there is no executive order to
11	So whatever mechanism was operative	11	extend
12	then I imagined can be can be used now. What I	12	MR. LANGSAM: The other thing is
13	don't think it would be appropriate would be to rush	13	the other possibility is that SEMAC right now vote
14	something to in the next in the next five minutes	14	provisionally to approve what E.M.C.C.C. does for the
15	without without almost having had a chance to look	15	period between now and the next meeting, whatever
16	it over and think at least a little before we just go	16	that would occur. And if the government does come up
17	ahead and lodge it.	17	with the executive order, then we can have a virtual
18	So I will give Dr. Doynow and the	18	meeting.
19	department staff to identify a way that this can be	19	I I also am not aware that she's
20	handled. Thank you.	20	planning on doing it, but maybe people will lobby her
21	MR. LANGSAM: Again, there is there	21	that she should do it as they did it last time. But
22	is a Department of Bureau E.M.S. wants to do what	22	I think you could do it now, you could vote now to
23	they did last time whether it was legal or not they	23	authorize E.M.S.C. that SEMAC approves in advance of
24	certainly can do it. I'm not just going to advise	24	course, I trust Dr. Cooper to do the right thing,
25	the SEMAC that is not a legal thing to do. Again,	25	because that's what E.M.S.C. is.
	• •		

www.courtsteno.com ARII@courtsteno.com

Page 39 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	I'm not telling the Bureau of E.M.S. what to do.	2	And it'll expire by the next meeting.
3	They did it last time and nobody	3	If, for some reason, we just decide that what they
4	well, actually a lot of people question what they	4	did was the wrong thing. Anyway, that's just my
5	did, and they want to do it again, go right ahead.	5	legal issues. That's not saying whether it's good
6	MR. GREENBERG: Dr. Langsam, and let	6	thing or not.
7	me	7	MS. BOMBARD: So guys, I'm not sure
8	MR. COOPER: I think legal	8	why we're worrying about this as much as we are.
9	determinations are up to the department, not up to	9	We're talking about protocol that allows us to leave
10	us. Thank you.	10	people in place, right. And I'm not sure how many of
11	MR. GREENBERG: Dr. Cooper and Dr.	11	these children that the parents call E.M.S. for
12	Langsam, so there wasn't a separate executive order	12	should be left in place to begin with, especially
13	last time that is not in place at this time so that	13	without consulting medical control.
14	would not be an option to this time. And the one	14	So I think we have all the time in the
15	thing that may be an option is to possibly hold an	15	world to do this. I don't see a giant crisis of
16	emergency meeting.	16	lines and lines of E.M.S. crews being tied up on
17	So after your meeting to hold	17	pediatric calls that are not appropriate for
18	emergency meeting, however, the issue with holding an	18	transport. Unless you're seeing this where you are,
19	emergency meeting is, I believe, the ability to hold	19	I am not seeing a lot of inappropriate 911 calls for
20	a virtual meeting a virtual council meeting	20	pediatric patients, period.
21	expires on the 15th of January. And so I don't know	21	So why don't we just wait until the
22	that that would be able to happen in that time	22	next med standards meeting and attack it then as a
23	period.	23	group. I don't see a time problem here.
24	So Dr. Cooper, I don't I don't know	24	MR. COOPER: Dr. Bombard, I I do
25	and that it would kind of you know, going back to	25	think some of the city facilities are pretty

Page 38

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

Page 40

www.courtsteno.com

10 (Pages 37 to 40)

ARII@courtsteno.com

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	overwhelmed with kids coming in with fever and no	2	of time on this, but I was a huge proponent when it
3	other symptoms. And you know, that would be the	3	started with all the unknowns here. But without any
4	main issue. We don't want kids with with low	4	teeth at the end of it whatsoever, I'm not even sure
5	grade fevers and no other symptoms, you know, coming	5	I'm in favor of keeping this protocol live at all.
6	in, you know, because it ties up the emergency	6	So I'm kind of inches away from creating a motion
7	departments.	7	that says that we just abandon this protocol
8	And even if they don't have COVID it	8	entirely.
9	would expose them to other kids who may have it in	9	Because it seems like we're already
10	and our department ninety-five plus percent of	10	figuring this out through processes that we've
11	the kid, anybody symptomatic or not are testing	11	developed over the past twelve months, or frankly,
12	positive to COVID. So you know, and of course, our	12	that we have an irregular protocol now with online
13	volumes are way up. But I think that's the issue at	13	and offline medical direction.
14	least in the downstate in the downstate areas, so	14	MR. OLSSON: So Olsson's, quick
15	I'm not sure that it would be prudent you know, to	15	comment. The pediatric vital signs, unless we're
16	wait.	16	going to incorporate those pediatric vital signs into
17	I still think that that finding	17	this adult triage are still referring the provider to
18	some way that E.M.S.C. can can you know, review	18	a separate document. So this document with whatever
19	this and get back to you and get it approved on an	19	wordsmithing of that one statement you want to make
20	interim basis or shortly thereafter I think that	20	is still done.
21	that's probably the best to take.	21	And then whatever comes out of
22	MR. BART: This is Joe Bart. I have	22	E.M.S.C. is still an additional reference. So I
23	few comments here. I think we we can all agree	23	think we can move forward.
24	we've spent a lot of time on this previously, and	24	CHAIR DOYNOW: So this Don, can I
25	then again today through committees. I want to just	25	can I make a suggestion here. Let's let's remove

Page 41

www.courtsteno.com ARII@courtsteno.com

Page 43 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	back us up to the idea of what was the intent of this	2	the referred to B.L.S. protocols for pediatric vital
3	in the first place. And the intent of this was	3	signs. This essentially is an adult protocol. And
4	because we had a whole lot of unknown when the	4	the other is perhaps we can have E.M.S.C. come up
5	pandemic started, we had unknown P.B.E. we had	5	with their protocol, have it emailed out to every one
6	unknown presentation of illness.	6	of the committee members.
7	We had unknown amount of people that	7	We can then look at it, vote on it on
8	were going to maybe be a burden to the E.M.S. system	8	a temporary basis until the next meeting. That can
9	or have to be displaced from anywhere but the	9	perhaps be put on to a public document from the
10	emergency department. A lot of those problems have	10	health department, so it is out there, what the vote
11	just been figured out. Some of them have not, in	11	was. And that probably is the easiest way to do
12	fact, many of them have not.	12	this. Ryan, can we do that?
13	But as I read the protocol now, it	13	MR. GREENBERG: I apologize, Don. Can
14	essentially says, if you've got any emergency medical	14	you repeat what you the process you're on?
15	complaint whatsoever, follow your protocol. If you	15	CHAIR DOYNOW: Dr. Cooper, once they
16	have none of those contact online medical direction	16	come up with their protocol, it gets emailed to every
17	for decision. That to me doesn't even have any teeth	17	SEMAC member. We vote on all accept it or not.
18	to it.	18	And it'll be temporarily accepted until the next
19	So it's not as if we're dissolving	19	meeting in which case we can reevaluate it that way
20	something here that's an offline protocol that	20	it gets out there quickly.
21	suggested E.M.S., aside from calling online medical	21	MR. GREENBERG: Yeah, I don't believe
22	direction is going to have any authority to make	22	that would be an option. Again, the option could be
23	decisions on factoring people away from	23	to hold an emergency council meeting and have both
24	department or refusing their transport.	24	the med standard SEMAC and SEMSCO for the
25	So I understand we spent a whole lot	25	specific, you know, for one item essentially meetings

ARII@courtsteno.com

Page 42

www.courtsteno.com ARII@courtsteno.com

Page 44 www.courtsteno.com

11 (Pages 41 to 44)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	and you would come together have that one meeting,	2	motion and a second on the floor. If it passes on a
3	vote on it and then move it through.	3	two third vote means you immediately go to vote on
4	But without that process and based on	4	the motion without any further discussion. That's
5	you know, the current executive orders and things	5	the only thing you can do right now is vote on
6	that that's the only way if the pediatric would be	6	calling the question.
7	able to go	7	Which they call the question means
8	CHAIR DOYNOW: Okay. Yeah, that would	8	everybody should shut up. We don't want to hear
9	be	9	anymore and we go directly to vote on the motion
10	MR. LANGSAM: are not permitted	10	that's currently in place. So that's what calling
11	under under our current rules.	11	the question means.
12	CHAIR DOYNOW: Well, then I I have	12	CHAIR DOYNOW: So the motion is is
13	a feeling that that is not going to occur, so I think	13	what Dr. Marshall needs to put up to the group again
14	it's either going to be it's going to wait next	14	and we've talked about this about a half an hour ago,
15	meeting or it's going to be what Dr which is we	15	what actually is the motion we're voting?
16	give them temporary authority to come up with a	16	MR. LANGSAM: We're not voting on that
17	protocol SEMSCO also agree to do that and then we	17	right now. We're voting on whether we should stop
18	will reevaluate it the next SEMAC meeting. All	18	talking then I'll put it up.
19	right. It seems to be the only way we	19	CHAIR DOYNOW: Okay.
20	MR. WALTERS: Dr. Doynow, it's Dr.	20	MR. LANGSAM: That was made just a
21	Walters.	21	minute ago, let's stop talking.
22	MR. BART: Now, we're creating wall	22	CHAIR DOYNOW: Okay. I guess I
23	breaks within wall breaks right now. Like I mean	23	understood that. So let's end up having a vote as to
24	this is it it start to be comedic about it. But	24	what to stop talking. Valerie, if you would.
25	is this protocol really that thing that we really	25	MS. OZGA: Okay.
			•

www.courtsteno.com ARII@courtsteno.com

Page 47 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	need to dig in so deeply to find the cracks in the	2	MR. LANGSAM: Two thirds voting.
3	system to get it out there. I mean, unless there is	3	MS. OZGA: Two thirds vote. Okay.
4	unless there is an act of motion out there right	4	Dr. Alexandrou?
5	now I want a motion to table this.	5	MR. ALEXANDROU: I abstain. I'm not
6	CHAIR DOYNOW: Okay. Well, there is a	6	really sure what we're voting on.
7	motion to accept this on there's no motion for	7	MR. MARSHALL: We're we're voting
8	pediatrics.	8	on whether or not to call the call the question
9	MR. BART: All right. Then I like to	9	means that discussion stops, and we vote on the
10	call the question.	10	motion. And we have to vote on whether or not to
11	CHAIR DOYNOW: Does anybody want to	11	call the question. If you vote in the affirmative to
12	make a motion for the pediatric?	12	call the question and as Dr. Langsam said, you go to
13	MR. LANGSAM: He called the question.	13	the vote.
14	He called the question which means you stop talking.	14	If you vote in the negative to call
15	It needs a second and it needs a two thirds votes.	15	the question, then you can continue discussion on the
16	MR. MCEVOY: I'll second all the	16	motion.
17	question, McEvoy.	17	MR. ALEXANDROU: I think it sounds a
18	CHAIR DOYNOW: Can we have Dr.	18	little bit more clarified. Okay. So I'm in the
19	Marshall repeat what the actual motion is that we're	19	affirmative. Yes.
20	voting on?	20	MS. OZGA: Okay. Yes. Dr. Bart?
21	MR. MARSHALL: Now the you went	21	MR. BART: Bart, yes.
22	blank.	22	MS. OZGA: Dr. Berkowitz?
23	CHAIR DOYNOW: We can't hear you.	23	MR. BERKOWITZ: Berkowitz, yes.
24	MR. MARSHALL: I'm sorry. I'm sorry,	24	MS. OZGA: Dr. Bombard?
25	med calling the question of which now there is a	25	MS. BOMBARD: Dr. Bombard, yes, stop

Page 46

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

Page 48

www.courtsteno.com ARII@courtsteno.com

www.courtsteno.com

12 (Pages 45 to 48)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	talking.	2	members who are present today?
3	MS. OZGA: Dr. Cooper?	3	MR. LANGSAM: No, two thirds of of
4	MR. COOPER: Was that Kugler or	4	the the people are present today that comes to the
5	Cooper?	5	quorum.
6	MS. OZGA: Cooper.	6	MS. OZGA: Okay. So then motion
7	MR. COOPER: Me. Arthur, yes.	7	passes to call the question.
8	MS. OZGA: Dr. Cushman.	8	CHAIR DOYNOW: Okay. Now, can we go
9	MR. CUSHMAN: Cushman, yes.	9	back to the original motion, Dr. Marshall?
10	MS. OZGA: Dr. Dailey?	10	MR. MARSHALL: Yes.
11	MR. DAILEY: Dailey, yes.	11	MS. OZGA: Okay. Let me bring him in
12	MS. OZGA: Dr. Detraglia?	12	give me one moment.
13	MR. DETRAGLIA: Detraglia, yes.	13	MR. LANGSAM: No, in the middle of a
14	MS. OZGA: Dr. Doynow?	14	meeting with the State I can't do this.
15	CHAIR DOYNOW: Yes.	15	MS. OZGA: Okay. I believe this is
16	MS. OZGA: Was Dr. Gomez on, did he	16	the motion if you could just confirm it that would be
17	did he get on at all? Okay. Dr. Kugler?	17	great.
18	MR. KUGLER: Kugler, yes.	18	MS. EISENHAUER: Now the first three
19	MS. OZGA: Dr. Lynch?	19	motions are in relation to this document.
20	MR. LYNCH: Lynch, yes.	20	MS. OZGA: Okay. So do I bring one
21	MS. OZGA: Dr. Markowitz?	21	motion up at a time?
22	MR. MARKOWITZ: Markowitz, yes.	22	MR. GREENBERG: Well, no because I
23	MS. OZGA: Dr. Maynard. Dr. Maynard	23	think and Dr. Marshall, correct me if I'm wrong
24	joined us today? Dr. Marshall?	24	correct?
25	MR. MARSHALL: Dr. Marshall, yes.	25	MR. MARSHALL: Yes.

ARII@courtsten	Page 49 www.courtsteno.com	ARII@courtster	no.com www.courtsteno.com
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. OZGA: Dr. Murphy?	2	'MS. OZGA: Okay. I did not hear what
3	MS. MURPHY: Murphy, yes.	3	was and my apologies, he was going in and out.
4	MS. OZGA: Dr. Olsson?	4	MR. MARSHALL: Can you bring up motion
5	MR. OLSSON: Olsson, yes.	5	two and three just so we can take a look at them?
6	MS. OZGA: Dr. Talbott?	6	MS. OZGA: Yeah.
7	MR. TALBOTT: Talbott, yes.	7	MR. MARSHALL: Just motion one is
8	MS. OZGA: Dr. Walters?	8	is what was being drawn.
9	MR. WALTERS: Walters, yes.	9	MS. OZGA: Okay. Motion two.
10	MS. OZGA: And Dr. Wicelinski?	10	MR. MARSHALL: Forward.
11	MR. WICELENSKI: Yes, Wicelinski, yes.	11	MS. OZGA: Here is motion two.
12	MS. OZGA: We have eighteen in the	12	MR. MARSHALL: Motion two was
13	affirmative. With Dr. Langsam, you said it had to	13	defeated.
14	be two thirds, correct?	14	MR. MARSHALL: Motion three.
15	CHAIR DOYNOW: Yes, that's what he	15	MS. OZGA: Motion three.
16	said.	16	MR. MARSHALL: Motion three is
17	MS. OZGA: Okay. And that's the	17	actually included in motion one I think because we
18	voting members that who was present today, is that	18	brought forward the final document.
19	correct Dr. Langsam? Where did my parliamentarian	19	MR. : So the vote would be on the
20	go?	20	amended document that were shown, correct?
21	MR. LANGSAM: I'm sorry. What was the	21	MR. MARSHALL: Correct.
22	question, I apologize.	22	CHAIR DOYNOW: Would include motion
23	MS. OZGA: Okay. So we have eighteen	23	one and motion three.
24	in the affirmative. And you said we needed to have	24	MS. OZGA: Do I need to bring the
25	two thirds. So is it two thirds of the voting	25	document back up?

Page 50

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 52

www.courtsteno.com

13 (Pages 49 to 52)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. LANGSAM: Yeah, you can bring the	2	MS. OZGA: Dr. Doynow?
3	document back up. Thank you.	3	THE CHAIR: Yes.
4	MS. OZGA: Any other questions or	4	MS. OZGA: Dr. David Kugler?
5	should I go to the roll call vote?	5	MR. KUGLER: Kugler, yes.
6	MR. MARSHALL: We don't see the	6	MS. OZGA: Dr. Lynch?
7	document.	7	MR. LYNCH: Lynch, no.
8	MS. OZGA: You don't?	8	MS. OZGA: Dr. Markowitz?
9	MR. MARSHALL: So you're on you're	9	MR. MARKOWITZ: Markowitz, yes.
10	on motion three, that's okay.	10	MS. OZGA: Dr. Marshall?
11	MS. OZGA: Hold on one moment. Do you	11	MR. MARSHALL: Dr. Marshall, yes.
12	see it now?	12	MS. OZGA: Dr. Murphy?
13	MR. MARSHALL: We see it now.	13	MS. MURPHY: Dr. Murphy, no.
14	MS. OZGA: Okay. Sorry about that	14	MS. OZGA: Dr. Olsson?
15	guys.	15	MR. OLSSON: Olsson, yes.
16	MR. MARSHALL: So the motion is, add	16	MS. OZGA: Dr. Talbott?
17	the language in blue at the top, rearrange the boxes	17	MR. TALBOTT: No.
18	and so box number two as approved by medical standard	18	MS. OZGA: I'm sorry. Dr. Talbott,
19	was done appropriate P.P.E. that would have to be	19	was that no?
20	adjusted. Well actually, it's in the second	20	MR. TALBOTT: Correct. It was no.
21	sentence. And E.R. was removed from box four, and	21	MS. OZGA: Okay. Thank you. Dr.
22	the ability to contact medical control or follow	22	Walters?
23	regional policy for non-transport and treatment in	23	MR. WALTERS: Walters, yes.
24	place.	24	MS. OZGA: And Dr. Wicelinski?
25	(Off the record, 1:01 p.m.)	25	MR. WICELINSKI: Wicelinski, no.

Page 55

0.523.7887	1-4-2022, SEMAC M

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	(The proceeding commenced)	2	MS. OZGA: I'm just double checking,
3	MS. OZGA: All right. Any other	3	hold on. Okay. We have a eleven in the affirmative
4	questions, shall I continue my roll call?	4	and six six noes. Dr. Langsam, does that need to
5	THE CHAIR: Yes, no further	5	be two thirds to pass?
6	discussion, right, Dr. Langsam?	6	MR. LANGSAM: No, it doesn't need two
7	MR. LANGSAM: That's correct and not	7	thirds but it needs to be majority of the all the
8	want to discuss it all now.	8	voting members not just those who are present. I
9	MS. OZGA: Okay. I will do roll call.	9	don't know how much voting members you have.
10	Okay. Dr. Alexandrou?	10	MS. OZGA: So out of the twenty-three.
11	MR. ALEXANDROU: Yes.	11	MR. LANGSAM: So majority of twenty-
12	MS. OZGA: Dr. Bart?	12	three is half of twenty-three plus one.
13	MR. BART: Bart, no.	13	MS. OZGA: Hold on. All right. So we
14	MS. OZGA: Dr. Berkowitz?	14	only have eleven. So I would say this does not pass.
15	MR. BERKOWITZ: Yes.	15	THE CHAIR: Are they all
16	MS. OZGA: Dr. Bombard Tiffany?	16	MR. LANGSAM: It misses it by one
17	MS. TIFFANY: Bombard, yes.	17	vote. Okay back to med standards next time,
18	MS. OZGA: Dr. Cooper?	18	wherever the old protocol still and is still out
19	MR. COOPER: Dr. Cooper, yes.	19	there but it has not been rescinded. So the old
20	MS. OZGA: Dr. Cushman?	20	protocol is not modified. It's still in
21	MR. CUSHMAN: Cushman, no.	21	MR. MARSHALL: Shall I continue, Dr.
22	MS. OZGA: Dr. Dailey?	22	Doynow?
23	MR. DAILEY: Dailey, no.	23	MS. OZGA: Yes.
24	MS. OZGA: Dr. Detraglia?	24	THE CHAIR: Yes.
25	MR. DETRAGLIA: Detraglia, yes.	25	MR. MARSHALL: The next motion comes

ARII@courtsteno.com

Page 54

www.courtsteno.com ARII@courtsteno.com

Page 56 www.courtsteno.com

14 (Pages 53 to 56)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	medical standards is motion to approve. The	2	MS. OZGA: Dr. Dailey?
3	pediatric dose optimization for seizures and E.M.F.	3	MR. DAILEY: Yes.
4	study. This is the studies brought forward by	4	MS. OZGA: Dr. Detraglia?
5	University of Buffalo and Buffalo who have been	5	MR. DETRAGLIA: Detraglia, yes.
6	selected to participate in a phase three multicenter	6	MS. OZGA: Dr. Doynow?
7	trial midazolam dosing procedures in pediatric	7	THE CHAIR: Yes.
8	patients in a pre-hospital setting.	8	MS. OZGA: Dr. David Kugler?
9	It randomizes twenty participating	9	MR. KUGLER: Dr. Kugler, yes.
10	agencies to switch from conventional weight based	10	MS. OZGA: Dr. Lynch?
11	dosing to standardized age based dosing and that	11	MR. LYNCH: Lynch, yes.
12	switch will occur at the same time for every agency	12	MS. OZGA: Dr. Markowitz?
13	and be done over a four year enrollment period, and	13	MR. MARKOWITZ: Markowitz, yes.
14	the period of the study is for five years.	14	MS. OZGA: Dr. Lewis Marshall?
15	The goal of this study is to show that	15	MR. MARSHALL: Marshall, yes.
16	using weigh based age appropriate dosages for	16	MS. OZGA: Dr. Murphy?
17	midazolam, it will be associated with a lower	17	MS. MURPHY: Murphy, yes.
18	frequency of active seizures upon arrival.	18	MS. OZGA: Dr. Olsson?
19	That comes forward as a second in	19	MR. OLSSON: Olsson, yes.
20	motion and Dr if he's on and help answering the	20	MS. OZGA: Dr. Talbott?
21	questions, if you may have questions. Hearing none,	21	MR. TALBOTT: Talbott, yes.
22	Dr. Doynow, would you like to	22	MS. OZGA: Dr. Walters?
23	THE CHAIR: Sure.	23	MR. WALTERS: Walters, yes.
24	MR. MARSHALL: call for a vote.	24	MS. OZGA: Walters was yes. Dr.
25	It's a motion number four, I believe, yeah.	25	Wicelinski?

www.courtsteno.com ARII@courtsteno.com

Page 59 www.courtsteno.com

0		0	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	THE CHAIR: Val, if we have	2	MR. WICELINSKI: Yes, Wicelinski.
3	MR. DAILEY: Actually, my apologies.	3	MS. OZGA: Well, Dr. Wicelinski, that
4	I was trying to get off mute, Don. I just wanted to	4	was yes?
5	comment briefly that this is an excellent opportunity	5	MR. WICELINSKI: Yes.
6	for the folks in Buffalo to assist with the lexicon	6	MS. OZGA: Okay. Thank you so much.
7	of pediatric research. I'm excited this is being	7	Motion passes.
8	done in New York and I'm glad we can be supportive of	8	MR. MARSHALL: Thank you. Can you
9	it. Thank you.	9	bring up the next motion? The next motion is to
10	THE CHAIR: Thanks, Mike	10	improve E.M.S. treatment of acute opioid withdrawal.
11	MS. OZGA: Dr. Doynow, I couldn't hear	11	This was brought forward by the collaborative, I
12	you. Do you want me to do the roll call?	12	believe, and it allows for patients who are in acute
13	THE CHAIR: Yes, please.	13	withdrawal to receive the option of getting
14	MS. OZGA: Okay. Dr. Alexandrou?	14	buprenorphine that would be prescribed by a physician
15	MR. ALEXANDROU: Yes.	15	who was specifically trained to and approve for this
16	MS. OZGA: Dr. Bart?	16	medication.
17	MR. BART: Yes.	17	And also, there's called Matters M-A-
18	MS. OZGA: Dr. Berkowitz?	18	T-T-E-R-S Medical Direction. And, Dr the
19	MR. BERKOWITZ: Yes.	19	collaborative will write that out in the document and
20	MS. OZGA: Dr. Bombard?	20	as well as defining what P.C.M.C. was, which is
21	MS. TIFFANY: Bombard, yes.	21	actually pointing to the motion being removed to
22	MS. OZGA: Dr. Cooper?	22	medical control facility.
23	MR. COOPER: Cooper, yes.	23	And then, I got to also add the cows
24	MS. OZGA: Dr. Cushman?	24	criteria. Some people are using this protocol or
25	MR. CUSHMAN: Cushman, yes.	25	have those criteria in front of them and

ARII@courtsteno.com

ARII@courtsteno.com

Page 58

www.courtsteno.com ARII@courtsteno.com

Page 60

www.courtsteno.com

15 (Pages 57 to 60)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. DAILEY: Dr. Marshall, the changes	2	advisory. And the endpoint was that this was a
3	have been made to that document, it's been uploaded	3	regional advisory and it comes forward as a seconded
4	to Boardable with with those, cows will be an	4	motion as as a regional advisory for SEMAC
5	appendix within the protocols as our other scores	5	discussion and vote.
6	have been.	6	MR. MCEVOY: McEvoy here. This is a
7	MR. MARSHALL: Okay.	7	similar issue. Again, we have no eyes on this.
8	MR. DAILEY: We'll also encourage the	8	MR. MARSHALL: Can you get into the
9	use of MDCalc through our educational interventions.	9	med standards Boardable?
10	MR. MCEVOY: Could those that	10	MR. MCEVOY: Negative.
11	document be uploaded into the SEMAC Boardable? It's	11	MR. MARSHALL: All right.
12	not visible to us.	12	MR. DAILEY: So if I can actually open
13	MR. DAILEY: I can't upload it there,	13	some of the background on this. So the Geriatric
14	I'm like I unfortunately don't have access to the	14	TeleConsult Algorithm and advisory for alternative
15	SEMAC Boardable only to this to the med standards	15	transportation.
16	one.	16	Both of these were procedures that
17	MS. EISENHAUER: What folder did you	17	were originally developed to address local
18	put it in, Dr. Dailey?	18	conditions. If I may, elegantly Monroe
19	MR. DAILEY: It's in the med standards	19	Livingston, regional E.M.S. on a council and I have
20	protocol med standards folder for today's meeting.	20	absolutely no idea how these were not brought to the
21	MS. EISENHAUER: Okay. I will go	21	SEMAC and the SEMSCO as examples of best practices.
22	look. Dr Dailey, Dr. Dailey, I don't see it in the	22	Rather, MILREMS was asked to
23	other documents. Can you email it to me and then I	23	remove these from operation pending this meeting.
24	can share it?	24	These are both exactly how regions should function,
25	MR. DAILEY: Certainly can.	25	demonstrate excellence in E.M.S. And I would argue

www.courtsteno.com ARII@courtsteno.com

Page 63 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. EISENHAUER: Thanks.	2	that both of these particularly in these trying
3	MR. LANGSAM: Marshall, do you have	3	times, difficult to access health care and crises and
4	any elevator music to put in the background?	4	behavioral health are exquisite demonstrations of
5	MR. MARSHAL: Yeah, I know, right?	5	teamwork within healthcare and within behavioral
6	MR. DAILEY: Without due deference to	6	health.
7	Dr. Langsam and the way this needs to proceed, can we	7	And we should immediately not only
8	move onto the next item while we wait for Boardable	8	past these but encourage similar collaborations to
9	and email to do their thing?	9	occur in other regions and find out exactly why these
10	MR. LANGSAM: Certainly can. There's	10	were not allowed to move forward because there's
11	nothing wrong with doing that.	11	nothing within Article 30 that should restrict such
12	MR. MARSHALL: So while we're waiting	12	regional approach to appropriate care.
13	for that, the next two items on the agenda were	13	MR. KUGLER: Question for the Chair.
14	advisories from One has to do with E.M.S.	14	This is Dr. Kugler.
15	Geriatric TeleConsult Algorithm and that would allow	15	THE CHAIR: Go ahead.
16	or sorry.	16	MR. KUGLER: So along the lines of Dr.
17	For teleconsult for geriatric patients	17	Dailey's very eloquently stated discussion just now,
18	and guidance by the physician, they have a specific	18	I would ask that if we are to start passing a
19	facility algorithm for Geriatric TeleConsult.	19	regional approving regional policies at the SEMAC
20	Dr. Cushman, did you want to address	20	and SEMSCO levels, where the Article 30 does allow
21	anything? So this was this comes as a seconded	21	for the regions to create policies and procedures
22	motion. Both of these were reviewed and the motion	22	that are specific to their region.
23	was to move both of these to SEMAC.	23	I think we're sort of trending on a
24	And so, there was nothere's a very	24	very fine line, where now the state is overtaking the
25	little discussion on protocol versus regional	25	regional authority, which is allowed to that. I

Page 62

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 64 www.courtsteno.com

16 (Pages 61 to 64)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	think that we should acknowledge the great work that	2	to develop those policies, procedures and triage
3	MILREMS is done and give Dr. Cushman and his team	3	treatment transport protocols consistent with the
4	kudos and move on.	4	SEMAC. I felt REMAC felt, we did a purpose at the
5	We do not need to approve this because	5	time that that was consistent with existing policy
6	this is a regionally approved policy that the state	6	and practice.
7	has no bearing on.	7	I received a call from from the
8	THE CHAIR: Thank you. Any other	8	director and deputy director on October 21st
9	discussion?	9	indicating that there were some complaints received
10	MR. WALTERS: I have a question for	10	regarding that, which I have not had any
11	Dr. Cushman.	11	substantiation to rather, they were patient care
12	MR. CUSHMAN: What?	12	concerns or what have you to run for a quality
13	MR. WALTERS: Dr. Cushman, I saw a	13	improvement process and was directed to rescind that
14	I guess, as I'm looking at this, basically, this	14	policy immediately, it was done the following day.
15	algorithm is just essentially inclusion and exclusion	15	Through that conversation, I was told
16	criteria to either transport via standard protocols	16	that this is a protocol and had to be rescinded
17	or to engage a geriatrician or to do a teleconsult	17	because it was not reviewed and approved by the
18	with a geriatrician to evaluate these patients, where	18	SEMAC. Doesn't mean cluttering everyone's inboxes,
19	they are during the height of a pandemic and the	19	as well as, using up your fine time today regarding
20	Department of Health told you, no?	20	these two regional advisories regarding both
21	MR. CUSHMAN: Cushman, sum and	21	engagement of geriatric medical control, if you will,
22	substances, that's that's accurate. So Advisory	22	as well as transporting our patients to a behavioral
23	2113 was developed in concert with geriatricians from	23	health access and crisis center, which I won't get
24	both of our health systems. That was borne out	24	into that but if folks want background on that, as
25	initially because of very large numbers of	25	well, I'm happy to provide that.

www.courtsteno.com ARII@courtsteno.com

Page 67 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	asymptomatic COVID positive patients that were being	2	So here here and we live and I
3	transported out of sniffs in-house, without actually	3	appreciate the wisdom of the SEMAC in the end. Our
4	getting their docs involved.	4	goal was simply to provide the best possible care to
5	And so we started having conversations	5	our patients regardless of of where they are.
6	that ultimately led to Advisory 2113 supported by	6	THE CHAIR: So yeah, Doctor, I agree
7	both Rochester Regional Health as well as UR	7	with you when when you're reading this Section
8	Medicine, both of their geriatrics groups and so	8	3004 what the concern was, but now, it's in front
9	forth, to really provide Geriatric TeleConsult, does	9	of SEMAC, my suggestion is we bring it up to a vote
10	he notice within the algorithm in no way whatsoever	10	and move it forward because it does appear to be
11	does it say that we will refuse a patient's	11	appropriate
12	transport.	12	MR. CUSHMAN: Cushman to the chair.
13	It was to engage someone that is much	13	Again, my only concern with bringing it to a vote is
14	better qualified to determine the best disposition	14	does a vote confer that that is the expected practice
15	for the patient in the specific facilities. And you	15	for the advisory or not. Else, my great friends in
16	notice that it was very facility specific, because	16	New York City just just did something that I,
17	those are specifically facilities that are overseen	17	absolutely, we should be doing.
18	by those two geriatric groups.	18	But that would mean that every single
19	It is not inclusive of all sniffs in-	19	thing has to come before this body and I think that's
20	house within the Rochester region because of that	20	ultimately the question that the bureau in our
21	that simple fact. That advisory was issued on	21	regions all grapple with.
22	September 29th of 2021. That was issued based upon	22	And so I just I just I
23	my understanding of Article 30.	23	appreciate the support but at the same time I'm
24	And and really, kind of	24	concerned about the precedent that something like
25	specifically, Section 3003-4, which allows the REMAC	25	that sets.

Page 66

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 68

www.courtsteno.com

17 (Pages 65 to 68)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. DAILEY: I would argue	2	format and and certain ways things are done. It
3	THE CHAIR:	3	was good at it that standards that the New York City
4	MR. DAILEY: actually, we brought	4	procedure or policy and physician did not appear in a
5	this here for discussion. But I think what we do is	5	protocol or algorithm, boxes and arrows kind of
6	we endorse the efforts that you're making and that	6	format. Therefore, perhaps, that's how they get
7	ultimately should be our mission here today and the	7	around it.
8	motion that we bring forward should be to endorse	8	It's calling an apple an orange I
9	regional efforts to expand teleconsult as appropriate	9	don't particularly care. I think what we're looking
10	and work towards alternative destinations when	10	to do here is at some point, maybe not today, but at
11	possible.	11	some point, decide what the heck is a policy, with an
12	MR. LANGSAM: You can make that as a	12	X procedure and what's X protocol.
13	substitute motion get a second if you vote on that,	13	For the time being it lifted moment,
14	it happens and that's the end of it.	14	we've got two things before the body and I suggest
15	THE CHAIR: Would you like to make	15	that supporting the concepts that are in this goes a
16	that motion?	16	long way toward at least alleviating the issue
17	MR. DAILEY: Certainly. Certainly,	17	temporarily until we can get a chance to sit down and
18	Dr. Doynow. I vote we do not vote to approve	18	make those decisions in writing. That's my point.
19	these advisories but to endorse them and that we	19	MR. GREENBERG: Dr. Doynow,
20	support regional teleconsult and alternative	20	Bombard and Jeremy thanks for providing their
21	transportation initiatives to assist the E.M.S.	21	background on where this all came from. Two, and
22	system.	22	when that did come up and the issue came up, it was,
23	MR. PHILIPPY: Mark Philippy, I	23	you know, brought forward to division of legal
24	second.	24	which is where they came back feeling this was a
25	MR. OLSSON: Olsson, third. Do we	25	protocol, which by their approval by med

www.courtsteno.com ARII@courtsteno.com

Page 71 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	need to be specific as opposed to we're going to	2	standard, SEMAC
3	endorse regional policies that come to this body	3	I think, you know, I think what really
4	without limiting ourselves to telemedicine and	4	helps in clarity and we had the conversation on the
5	everything else? Just by I don't know.	5	earlier meeting today is helping me, either having
6	MR. LYNCH: It's it's Lynch. Do we	6	this group or med standards, whichever the Chair
7	need to have any action on regional policies? I	7	feels is appropriate to do it, further not even
8	mean, I guess, I'm I'm not really sure if they're	8	further, you know, to put on paper, what is a
9	if there's something that we're that we have to	9	policy versus what is a protocol in order to allow
10	do right now because of this or we say thank you and	10	the regions to have the regional policy.
11	move on.	11	And to know where that line crosses
12	MR. PHILIPPY: Dr. Lynch, it's Mark	12	for when something falls into a medical treatment and
13	Philippy	13	protocol versus a regional policy. And then
14	MR. WALTERS: It's Walters.	14	everybody I think is on the same page statewide
15	MR. PHILIPPY: Walters, I'm sorry.	15	opposed to, you know, because some doing this one
16	THE CHAIR: Dr. Mark, and then, Dr.	16	way, some doing something else. And I believe that
17	Walters. Go ahead.	17	is what Chairman Philippy was talking had
18	MR. PHILIPPY: Thanks, Dr. Doynow. I	18	mentioned before.
19	think the issue with it, Dr. Lynch, is is something	19	So, you know, when you talk about
20	we talked about briefly at med standards, is that	20	whether it be this and how he choose to do that, but
21	there is some confusion at some level of state	21	also the long term in getting to the point to where
22	government has the understanding of what is the	22	regions are doing what they need to with with the
23	policy or procedure and what is a protocol.	23	policies as they should, first when they need to
24	And when we started throwing the word	24	know, okay, this passes that line, it needs to go up
25	protocol then people start looking for a certain	25	for the protocol.

Page 70

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 72 www.courtsteno.com

18 (Pages 69 to 72)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	But yes, when that when the	2	can't even when they're too busy to have two days
3	incident did occur, it was brought up, you know, to	3	of SEMAC and SEMSCO meetings but yeah, we can
4	the leadership and the division of legal affairs,	4	prohibit a region from trying to provide high quality
5	which is where that conversation happens and where we	5	care to the highest risk population during a
6	are today.	6	pandemic.
7	THE CHAIR: Thank you, Ryan. Dr.	7	I just, am not even sure what we're
8	Bart, do you have comments as well?	8	doing, if that's our stand at the D.O.H. hearing.
9	MR. BART: I did not, that's all I	9	THE CHAIR: Thank you.
10	got.	10	MR. LANGSAM: Can I make a suggestion
11	MR. WALTERS: It was Walters. I think	11	because we're going to be here all day long?
12	I did.	12	THE CHAIR: Yes, Dr. Langsam, please.
13	MR. BART: We always confusing me and	13	MR. LANGSAM: We possibly have a
14	Walters anymore.	14	motion that says, I'm not going to make motions. Do
15	MR. WALTERS: Western accent.	15	we have a motion that saying, one, without
16	MR. BART: Because we were sound like	16	establishing a precedent SEMAC has no objection to
17	we're from Canada?	17	these two advisories and then just go on.
18	THE CHAIR: Dr. Walter?	18	THE CHAIR: I one hundred percent
19	MR. WALTERS: My yes. So I guess,	19	agree with you. Would somebody like to make that
20	my comment is, I listen, I'm fine with endorsing	20	motion?
21	this, you know, alleviates the issue in the short	21	MR. DAILEY: Also I'll make that.
22	term, then fine, we can do that but I guess I'm just	22	THE CHAIR: Do we have a second?
23	echoing some of the other sentiments here when I I	23	MR. MARSHALL: Marshall, second.
24	look at this and I say every every region or most	24	THE CHAIR: Okay. Is there any
25	regions, I don't know if everyone does, but I'm going	25	discussion before we vote

www.courtsteno.com ARII@courtsteno.com

Page 75 www.courtsteno.com

~		~	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	to presume every region has some type of, you know,	2	MR. WALTERS: We are are we in
3	refusal of care type policy, which has similar type	3	agreement that if we if we if we approve this
4	criteria, sometimes vital sign criteria or injury	4	motion that was just made, we're basically saying we
5	criteria similar to this.	5	do not feel that this is a protocol but we are
6	So when you get transported or in this	6	endorsing this as well. Is that correct?
7	case, whether or not you get, you know, sign off, but	7	MR. LANGSAM: We're just saying we
8	you are eligible for a teleconsult, you know,	8	have no problem with it, go ahead and do it. And we
9	evaluation. And so I just think this is, again, a	9	don't want to discuss it anymore. That's really what
10	slippery slope to endorse or to be approved "a	10	it's all about.
11	regional policy", and again, I just want to come back	11	And at some later point, people get
12	to the fact I think it's shameful for the Department	12	together and decide what's the protocol, what's an
13	of Health in the middle of a pandemic to have chosen	13	advisory. But I think you want to get this off the
14	the highest risk people, the geriatric population to	14	floor going and people don't want to commit
15	hospitals and more people and potentially COVID, as	15	themselves to any rules right now.
16	Dr. Cushman pointed out.	16	So let's just say without, it's very
17	I think for a bunch of attorneys for	17	important, without establishing a precedent, the
18	the states to weigh in on this, who are not medical	18	REMAC has no objection to these two advisories, just
19	experts, who misinterpret this as a protocol. And	19	endorse, just says go out and do what you want.
20	for the bureau to be complicit in that, I think, is	20	MR. LYNCH: It's Lynch. I still don't
21	just I think we need to call a spade a spade and	21	understand why we have to do this.
22	say that it's shameful and should never have happened	22	THE CHAIR: I think if we don't do it,
23	and should not happen again.	23	it's not going to move on because the D.O.H. has
24	I mean, if this is really what the	24	decided that I mean, we can only get this point

25 Department of Health is spending their time on, we

Page 74

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

25

Page 76 www.courtsteno.com

19 (Pages 73 to 76)

out, but I don't know where we'll get other than

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	sending it back to D.O.H be all the way.	2	MS. OZGA: Hold on. Okay.
3	MR. LYNCH: Has the D.O.H. made it	3	MR. RABRICH: to issue advisories
4	clear what we what we what needs to come out of	4	under Article 30 and that the above advisories, so
5	this group in order for it to be allowed to carry on?	5	you could just copy it. It's 21-13 and 21-14, meet
6	Does it is it endorsement enough? Does it need	6	the criteria of advisories and are not considered
7	anything?	7	protocols.
8	THE CHAIR: Ryan, do you want to	8	MR. DAILEY: Jeff.
9	explain that to us?	9	MR. RABRICH: Yes.
10	MR. GREENBERG: Yeah, the D.O.H.	10	MR. DAILEY: If I can make a
11	opinion on this one was that it was a protocol. I	11	suggestion.
12	think maybe when we talked about that maybe the vote	12	MR. RABRICH: Please.
13	is, you know protocol. We'd move that forward.	13	MR. DAILEY: I think the language that
14	MR. LYNCH: Well, the if the D.O.H.	14	we actually want to use is that Regional Emergency
15	feels that it's a protocol and has officially weighed	15	Medical Advisory Committees shall develop policies,
16	on it. If we endorse it as not a protocol, does that	16	procedures and triage treatment and transportation
17	even make a difference in the in the Department's	17	protocols, which are consistent with the standards of
18	eyes?	18	the State Emergency Medical Advisory Committee, which
19	MR. GREENBERG: I believe it would in	19	address specific local conditions.
20	regards to it being reviewed by this committee.	20	Regional Emergency Medical Advisory
21	MR. RABRICH: Dr. Doynow, can I make a	21	Committees may also approve physicians to provide
22	comment as well? It's Rabrich.	22	online medical control, coordinate the development of
23	THE CHAIR: Go ahead.	23	regional medical control systems and participate in
24	MR. RABRICH: Yeah. So I mean, do we	24	quality improvement activities, addressing system
25	not have I mean, I can't make a motion either but	25	wide concerns.

www.courtsteno.com ARII@courtsteno.com

Page 79 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	perhaps the motion is that the SEMAC affirms the	2	MR. RABRICH: I see Article 30.
3	authority of REMACS under Article 30 to make advisory	3	MR. DAILEY: That's three thousand
4	statements and that the current ones being considered	4	slow clap, slow clap.
5	meet that criteria and are not considered a protocol.	5	THE CHAIR: Guys, if I could just take
6	MR. KROLL: Now, if you said that	6	control here for a second. I appreciate what Jeff
7	slower, maybe someone, you know, can type that too.	7	has. There is a motion that and second on the floor
8	MR. RABRICH: Yeah, someone else would	8	already prior to this that needs to be rescinded. I
9	have done a non-voting member of this committee. So	9	will however, Dr. Langsam thinks we need to remove it
10	I think someone else would have to make that motion	10	if we're going to move on to this one.
11	but	11	MR. KROLL: All right. This one, I
12	THE CHAIR: Well, I think we already	12	would offer as a substitute motion but I don't know
13	have	13	how we do that.
14	MR.: Rabrich, speak for me, please.	14	THE CHAIR: Dr. Langsam, can you
15	MR. RABRICH: Okay. So the SEMAC	15	assist us with this?
16	affirms the authority	16	MR. LANGSAM: Okay. Substitute motion
17	THE CHAIR: Hold on.	17	you just vote this as a substitute motion, if it's
18	MR. RABRICH: Sure.	18	approved, it's done.
19	THE CHAIR: Before we get there, Val,	19	THE CHAIR: Do we have a second
20	are you ready to to type that way, Jeff, you don't	20	MR. DAILEY: So I'm going to make the
21	have to second	21	motion that, firstly, the motion on the floor I
22	MS. OZGA: I will do my best but	22	believe was mine. I'm going to remove it. The
23	please talk slowly.	23	motion I'm going to make is that the SEMAC endorse
24	MR. RABRICH: Sure. That the SEMAC	24	three thousand and four A and that these advisories
25	affirms the authority of REMAC to issue advisories	25	issued by the MILREMS qualify as such.

Page 78

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 80

www.courtsteno.com

20 (Pages 77 to 80)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. BART: That's essentially what it	2	that. Dr. Doynow, are we allowing of the motion?
3	says in Article 30.	3	THE CHAIR: Dr. Langsam, I think we
4	MS. OZGA: So am I removing what Dr.	4	started the roll call, again, we stop for discussion.
5	Rabrich said and put them down with Dr. Dailey said?	5	MR. LANGSAM: You actually should have
6	THE CHAIR: Dr. Dailey, are you are	6	asked for discussion before we started the vote. I
7	changing that you're actually making a motion. So	7	was afraid I would be lynched if I interrupted you.
8	how do you	8	So yeah, Dr. Cooper is correct, you can have a
9	MR. DAILEY: I saw Dr. Langsam getting	9	discussion and let's start the vote again.
10	upset with me but I will leave the motion as the	10	THE CHAIR: All right. Dr. Cooper
11	SEMAC endorses Article 30, 3004-A and says that the	11	MR. COOPER: With all due respect, I
12	MILREMS advisories qualify as such.	12	think it is presumptuous about the SEMAC to say that
13	MR. LANGSAM: And I'm not going to get	13	we endorse what the people of the State of New York
14	upset with you because that's a perfectly good	14	have put in the law as our as our specific
15	motion. And you just need a second that says the	15	authority.
16	same thing, Dr. Rabrich says but that's fine.	16	Dr. Dailey is on the right track in
17	MR. DAILEY: Yeah, you were more	17	in suggesting that because we have the authority to
18	eloquent.	18	develop policies and procedures consistent with those
19	MR. LANGSAM: And that's fine.	19	of the SEMAC and address specific local condition,
20	MR. DAILEY: Like always.	20	you know, that that these policies that MILREMS would
21	MR. KUGLER: This is Dr. Kugler. I	21	develop probably need that that test.
22	would like to second that motion.	22	So I personally do not believe that
23	THE CHAIR: Okay.	23	these motion are statutory and, furthermore, I
24	MS. OZGA: Can I have Dr. Dailey	24	believe it's out of order. Thank you.
25	can I have Dr. Dailey repeat that one more time so I	25	THE CHAIR: Any other discussion before

www.courtsteno.com ARII@courtsteno.com

Page 83 www.courtsteno.com

<u> </u>		0	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	can pin all the verbiage correct?	2	we vote? Okay. Well, then, I will call a roll call
3	MR. DAILEY: SEMAC endorses Article	3	vote, please.
4	30, Section 3004-A and states that the MILREMS	4	MS. OZGA: Okay. I will start over.
5	advisories qualify as such.	5	Dr. Alexandrou?
6	MS. OZGA: I get it.	6	MR. ALEXANDROU: Yes.
7	MR. DAILEY: Yes, ma'am.	7	MS. OZGA: Dr. Bart?
8	MR. LANGSAM: You need a second	8	MR. BART: Yes.
9	MS. OZGA: Okay.	9	MS. OZGA: Dr. Berkowitz?
10	MR. LANGSAM: you need a second and	10	MR. BERKOWITZ: Yes.
11	this has been offered as a sec as a substitute	11	MS. OZGA: Dr. Bombard?
12	motion. So when this passes, which I hope it will,	12	MS. TIFFANY: Yes.
13	we're done.	13	MS. OZGA: Dr. Cooper?
14	MR. KUGLER: This is Dr. Kugler. I'd	14	MR. COOPER: No, for the reasons I
15	have to reaffirm my second	15	stated.
16	THE CHAIR: Excellent. Valerie, can	16	MS. OZGA: Dr. Cushman?
17	we have a vote, please?	17	MR. CUSHMAN: Cushman, yes, and thank
18	MS. OZGA: Yes, it will be my honor to	18	you.
19	do a roll call. Okay. Dr. Alexandrou?	19	MS. OZGA: Dr. Dailey?
20	MR. ALEXANDROU: Yes.	20	MR. DAILEY: Yes.
21	MR. COOPER: Wait, wait, are we	21	MS. OZGA: Dr. Detraglia?
22	allowing Ms	22	MR. DETRAGLIA: Detraglia, yes.
23	UNIDENTIFIED SPEAKER: Once we start a	23	MS. OZGA: Dr. Doynow?
24	roll call	24	THE CHAIR: Yes.
25	MR. COOPER: I think we are beyond	25	MS. OZGA: Dr. Kugler?

Page 82

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

Page 84

www.courtsteno.com

21 (Pages 81 to 84)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. KUGLER: Dr. Kugler, yes.	2	MS. OZGA: Dr. Bart?
3	MS. OZGA: Dr. Lynch?	3	MR. BART: Yes.
4	MR. LYNCH: Lynch, yes.	4	MS. OZGA: Dr. Berkowitz?
5	MS. OZGA: Dr. Markowitz?	5	MR. BERKOWITZ: Yes.
6	MR. MARKOWITZ: Markowitz, yes.	6	MS. OZGA: Dr. Bombard?
7	MS. OZGA: Dr. Marshall?	7	MS. TIFFANY: Yes.
8	MR. MARSHALL: Marshall, yes.	8	MS. OZGA: Dr. Cooper?
9	MS. OZGA: Dr. Murphy?	9	MR. COOPER: Yes.
10	MS. MURPHY: Murphy, yes.	10	MS. OZGA: Dr. Cushman?
11	MS. OZGA: Dr. Olsson?	11	MR. CUSHMAN: Cushman, yes.
12	MR. OLSSON: Olsson, yes.	12	MS. OZGA: Dr. Dailey?
13	MS. OZGA: Dr. Talbott?	13	MR. DAILEY: Dailey, yes.
14	MR. TALBOTT: Yes.	14	MS. OZGA: Dr. Detraglia?
15	MS. OZGA: Dr. Walters?	15	MR. DETRAGLIA: Detraglia, yes.
16	MR. WALTERS: Walters, yes.	16	MS. OZGA: Dr. Doynow?
17	MS. OZGA: And Dr. Wicelinski?	17	THE CHAIR: Yes.
18	MR. WICELINSKI: Wicelinski, yes.	18	MS. OZGA: Dr. Kugler?
19	MS. OZGA: Motion passes.	19	MR. KUGLER: Dr. Kugler, yes.
20	THE CHAIR: Thank you, Val. Dr.	20	MS. OZGA: Dr. Lynch?
21	Marshall, what else do you have?	21	MR. LYNCH: Lynch, yes.
22	MR. MARSHALL: I got plenty more.	22	MS. OZGA: Dr. Markowitz?
23	THE CHAIR: Okay.	23	MR. MARKOWITZ: Markowitz, yes.
24	MR. MARSHALL: Not to worry, I haven't	24	MS. OZGA: Dr. Marshall?
25	run out of motions yet. But the next one is also	25	MR. MARSHALL: Marshall, yes.

www.courtsteno.com ARII@courtsteno.com

Page 87 www.courtsteno.com

<u> </u>		0	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	from MILREMS and this is care guidelines for a	2	MS. OZGA: Dr. Murphy?
3	persistent and a hospital algorithm for	3	MS. MURPHY: Murphy, yes.
4	Evidence is showing that patients who	4	MS. OZGA: Dr. Olsson?
5	are in persistent persistent may benefit from	5	MR. OLSSON: Olsson, yes.
6	ECMO and by taking them to a facility that has that	6	MS. OZGA: Dr. Talbott?
7	capability.	7	MR. TALBOTT: Talbott, yes.
8	There has been some increased	8	MS. OZGA: Dr. Walters?
9	functional in tax survival, one reported up to forty-	9	MR. WALTERS: Walters, yes.
10	eight percent. The reason this is coming to SEMAC is	10	MS. OZGA: Dr. Wicelinski?
11	because in the protocol that they develop two things	11	MR. WICELINSKI: Wicelinski, yes.
12	have happened, one is, they stop epinephrine and	12	MS. OZGA: Motion passes.
13	after the third dose, then, the second is the limit	13	THE CHAIR: Thank you. Dr. Marshall.
14	amiodarone to three hundred milligrams.	14	MR. DAILEY: Can you bring it on I
15	Other than that, there was no change	15	think it's actually important for us to follow-up on
16	in the protocol. And this is being brought	16	that one with with a reminder that if any other
17	forward as a second motion.	17	REMAC were to have resources similar to these and
18	THE CHAIR: Okay. Do we have any	18	want to implement this policy, that is the same as
19	any discussion? Lewis, do you want to bring it up	19	the policy and MILREMS, that they'd be allowed to do
20	for a vote?	20	SO.
21	MR. MARSHALL: Yes, it was seconded,	21	THE CHAIR: So Mike, I'm not sure are
22	so we just need a roll call though.	22	you are you trying to make a motion that we adopt
23	THE CHAIR: Val, please.	23	that or do you
24	MS. OZGA: All right. Dr. Alexandrou?	24	MR. DAILEY: No, that's that's not
25	MR. ALEXANDROU: Yes.	25	a motion on that's just a reminder to the group.

Page 86

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 88 www.courtsteno.com

22 (Pages 85 to 88)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	THE CHAIR: Okay.	2	moment ago. I would agree that that is probably the
3	MR. DAILEY: We've passed that as	3	reasonable thing to do but someone has to do it.
4	policy, therefore, if this were to be adopted by	4	Otherwise, you're forced to vote on this.
5	policy in Erie County, for example, they would be	5	MR. KUGLER: I would make that motion,
6	able to implement the same thing.	6	Dr. Kugler.
7	THE CHAIR: It sounds quite	7	THE CHAIR: All right. Dr. Kugler
8	reasonable. Dr. Marshall, back to you.	8	made a motion and Dr. Murphy seconded. Is that
9	MR. MARSHALL: Yeah, can you bring up	9	correct?
10	motion eight, which I hope is the last one. The next	10	MR. KUGLER: Yes.
11	one has to do with the automated compression devices.	11	THE CHAIR: All right. So we'll need
12	So MILREMS is implementing protocol in their region	12	that motion typed up if we can and we'll
13	which will allow for the use compressive devices in a	13	MR. DAILEY: Pull up the other one.
14	pre-hospital setting for those patients who would	14	THE CHAIR: Yeah, pulled the other
15	benefit and this goes along with the previous one	15	one.
16	that we just approved for persistent protocol.	16	MS. OZGA: Okay. So is the the
17	There are multiple devices that that	17	same verbiage as the last one, correct?
18	exists in the marketplace. Their protocol	18	THE CHAIR: Correct.
19	specifically mentions LUCAS device and that's because	19	MR. KUGLER: That's the advisory
20	all the agencies that are participating in this use	20	motion.
21	the same device in the region. And we did have some	21	MS. OZGA: Okay. All right. Hold on
22	discussion about endorsing specific products, but	22	one moment and I will get it up there.
23	this motion comes forward as an approved secondary	23	THE CHAIR: Okay.
24	second secondary motion.	24	MR. KUGLER: It said the SEMAC
25	MR. CUSHMAN: Dr. Marshall, Dr.	25	endorses section Article 30, 3004-A, adopt the

www.courtsteno.com ARII@courtsteno.com

ARII@courtsteno.com

Page 91 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	Cushman, if I may.	2	MILREMS advisories qualify as such, as a substitute
3	MR. MARSHALL: Yes.	3	in motion.
4	MR. CUSHMAN: Given the action of the	4	MS. OZGA: Okay. Can everybody see
5	SEMAC related to my my other advisories earlier,	5	that?
6	it would seem to me that approval of of this	6	THE CHAIR: Yes, it looks fine.
7	guidance is superfluous by the by the SEMAC,	7	MR. KUGLER: Yes.
8	again, anything, anything we create is is more	8	THE CHAIR: Any discussion before we
9	than welcome to be plagiarized excessively.	9	vote on this? Okay. Val, hopefully one last roll
10	But it's really a training and use	10	call vote here.
11	guidance, which would be reinforced by the earlier	11	MS. OZGA: For this meeting anyway.
12	motion by the SEMAC, I welcome alternative	12	We still have one more meeting to go. Okay. Dr.
13	interpretations of that but.	13	Alexandrou?
14	MR. MARSHALL: I don't think that's an	14	MR. ALEXANDROU: Yes.
15	unreasonable interpretation. But as a seconded	15	MS. OZGA: Dr. Bart?
16	motion, Dr. Langsam, would be our	16	MR. BART: Yes.
17	MR. LANGSAM: Once again once	17	MS. OZGA: Dr. Berkowitz?
18	again, if someone wants to, they can make the	18	MR. BERKOWITZ: Yes.
19	identical motion you made before and vote on that one	19	MS. OZGA: Dr. Bombard?
20	to substitute for this motion. No one wants to do	20	MS. TIFFANY: Bombard, yes.
21	that, then you're stuck with this, because this is a	21	MS. OZGA: Dr. Cooper?
22	motion on the floor.	22	MR. COOPER: No, for the reasons I
23	So if you want to do exactly the same	23	stated previously, thank you.
24	thing you did before, that would be fine. I would	24	MS. OZGA: Dr. Cushman?
25	certainly be in the spirit of what you approved a	25	MR. CUSHMAN: Cushman, yes.
	Page 90		Page 92
ARII@courtsten	o.com www.courtsteno.com	ARII@courtstend	o.com www.courtsteno.com

23 (Pages 89 to 92)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. OZGA: Dr. Dailey?	2	MR. MARSHALL: That's the updated one.
3	MR. DAILEY: Dailey, yes.	3	MS. EISENHAUER: Yes.
4	MS. OZGA: Dr. Detraglia?	4	MS. OZGA: Shall we give the members a
5	MR. DETRAGLIA: Detraglia, yes.	5	few minutes to look at that or bring it up on the
6	MS. OZGA: Dr. Doynow?	6	screen?
7	THE CHAIR: Yes.	7	MR. MARSHALL: If you can bring it up
8	MS. OZGA: Dr. Kugler?	8	quick, that would be fine.
9	MR. KUGLER: Dr. Kugler, yes.	9	MS. OZGA: Okay.
10	MS. OZGA: Dr. Lynch?	10	MR. MARSHALL: And we could
11	MR. LYNCH: Lynch, yes.	11	MS. OZGA: Give me one moment.
12	MS. OZGA: Dr. Markowitz?	12	MR. MARSHALL: Since we already had
13	MR. MARKOWITZ: Markowitz, yes.	13	some discussion on it, I think we can move pretty
14	MS. OZGA: Dr. Marshall?	14	quickly to a vote.
15	MR. MARSHALL: Marshall, yes.	15	MS. OZGA: Amy, did you say it was in
16	MS. OZGA: Dr. Murphy?	16	SEMAC?
17	MS. MURPHY: Murphy, yes.	17	MS. EISENHAUER: It's at the bottom,
18	MS. OZGA: Dr. Olsson?	18	it's E.M.S. treatment of acute opioid withdrawal
19	MR. OLSSON: Olsson, yes.	19	amendment doc. It's the last one.
20	MS. OZGA: Dr. Talbott?	20	THE CHAIR: It is there.
21	MR. TALBOTT: Talbott, yes.	21	MS. OZGA: Okay. I have to refresh my
22	MS. OZGA: Yes.	22	page. There we go, okay. Okay. Can everybody see
23	MS. OZGA: Dr. Walters?	23	that?
24	MR. WALTERS: Walters, yes.	24	MR. MARSHALL: Yes. Can you enlarge a
25	MS. OZGA: And Dr. Wicelinski?	25	little bit, but yeah, we can see it. And then the

www.courtsteno.com ARII@courtsteno.com

Page 95 www.courtsteno.com

0		~	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. WICELINSKI: Wicelinski, yes.	2	changes are there highlighted in yellow. Those are
3	MS. OZGA: Motion passes.	3	the ones that were agreed to at medical standards.
4	THE CHAIR: Thank you, everybody. The	4	MR. WICELINSKI: Dr. Marshall, this is
5	other things were discussion items, scope of practice	5	Rob Wicelinski. How would one qualify as matters
6	document, which is in the Boardable teleconsult	6	physician? I only ask because I'm also boarded in
7	document draft which is also in Boardable and our	7	addiction medicine, so.
8	most updated, which confirms that pre-hospital	8	MR. MARSHALL: That is beyond my
9	providers can accept.	9	wheelhouse. Perhaps Dr. Dailey knows.
10	MR. LANGSAM: Dr. Marshall skip	10	MR. DAILEY: No, I'm actually going to
11	the opioid one, you will get to come back to it until	11	make sure that Dr. Wicelinski and Dr. Lynch have a
12	you got it, it was on Boardable, the motion, I think	12	conversation as soon as this meeting is over.
13	you said that you're going to go out of order.	13	MR. DAILEY: Sounds good to me.
14	MR. MARSHALL: Okay.	14	MR. WICELINSKI: Yeah, I'll Mike,
15	MR. LANGSAM: That's the acute	15	if you can connect us, that'd be great. Love to talk
16	treatment of acute opioid withdrawal.	16	with you about it.
17	MR. MARSHALL: Okay.	17	MR. DAILEY: I'll just give you my
18	MR. LANGSAM: And without that	18	email in the group chat.
19	sorry to bother you.	19	MR. WICELINSKI: Perfect, thanks.
20	MR. MARSHALL: No, no problem.	20	MR. MARSHALL: So this comes forward
21	Valerie, that would be the second second motion,	21	as a seconded motion. Is there any discussion? Dr.
22	no, the fourth motion.	22	Doynow, would you like to have a roll call vote?
23	MS. EISENHAUER: And for everyone's	23	THE CHAIR: Yes. Let's have our roll
24	reference, this is Amy, it is in this meetings	24	call vote, Val.
25	documents at the very bottom.	25	MS. OZGA: Okay. Dr. Alexandrou?
	Page 94		Page 96

ARII@courtsteno.com

ARII@courtsteno.com

Page 94

www.courtsteno.com ARII@courtsteno.com

Page 96

www.courtsteno.com

24 (Pages 93 to 96)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. ALEXANDROU: Yes.	2	we appreciate everything. We're running a little
3	MS. OZGA: Dr. Bart?	3	over here. Let's try and move it along quickly here
4	MR. BART: Yes.	4	if we can. E.M.S.C., Dr. Cooper, do you have
5	MS. OZGA: Dr. Berkowitz?	5	anything to mention? I know you have your meeting
6	MR. BERKOWITZ: Yes.	6	coming up next week.
7	MS. OZGA: Dr. Bombard? Is Dr.	7	MR. COOPER: I'll comment briefly on
8	Bombard still off?	8	two things, Dr. Doynow. And thank you for the
9	MS. TIFFANY: Bombard, yes.	9	opportunity to advise our SEMAC colleagues. First,
10	MS. OZGA: Dr. Cooper?	10	as we continue to work on a pediatric agitation
11	MR. COOPER: Cooper, yes.	11	protocol update, I expect that we're going to have
12	MS. OZGA: Dr. Cushman?	12	something that's close to final and our upcoming
13	MR. CUSHMAN: Cushman, yes.	13	meeting.
14	MS. TIFFANY: Bombard, yes.	14	We also continue to work on the issue
15	MS. OZGA: Dr. Dailey?	15	of early identification of success in the field and,
16	MR. DAILEY: Dailey, yes.	16	of course, so that ties in some level to our new
17	MS. OZGA: Yes, Dr. Bombard, I got	17	assignment I got today to work on the pandemic triage
18	your vote.	18	protocol.
19	MS. TIFFANY: Thank you.	19	In the interest of time, I'll stop
20	MS. OZGA: Dr. Detraglia?	20	there. I think those are the major issues that are
21	MR. DETRAGLIA: Detraglia, yes.	21	before, any she feel is important enough to
22	MS. OZGA: Dr. Doynow?	22	comment on Thank you.
23	THE CHAIR: Yes.	23	THE CHAIR: Thank you, Dr. Cooper.
24	MS. OZGA: Dr. Kugler?	24	Amy, do you have any comments?
25	MR. KUGLER: Dr. Kugler, yes.	25	MS. EISENHAUER: Thank you, Dr.

www.courtsteno.com ARII@courtsteno.com

Page 99 www.courtsteno.com

~		~	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MS. OZGA: Dr. Lynch?	2	Cooper. I do have a presentation but I can pretty
3	MR. LYNCH: Sorry, Lynch, yes, I was	3	much sum up everything. Like Ryan had said in the
4	too excited emailing Dr. Wicelinski.	4	beginning, in the bureau report, every year there's
5	MS. OZGA: Dr. Markowitz?	5	an E.M.S. for children, E.M.S. agency survey and it
6	MR. MARKOWITZ: Markowitz, yes.	6	starts tomorrow. I email every agency in the State.
7	MS. OZGA: Dr. Marshall?	7	And I believe all of you and the
8	MR. MARSHALL: Marshall, yes.	8	E.M.S. coordinators and the program agencies will
9	MS. OZGA: Dr. Murphy?	9	also get an email just for situational awareness for
10	MS. MURPHY: Murphy, yes.	10	agencies to complete the survey, last year, we had a
11	MS. OZGA: Dr. Olsson?	11	twenty-five percent response rate, which was expected
12	MR. OLSSON: Olsson, yes.	12	to some extent just due to the pandemic and
13	MS. OZGA: Dr. Talbott? Dr. Talbott?	13	everything that was going on.
14	Dr. Walters?	14	And so this survey covers performance
15	MR. WALTERS: Walters, yes.	15	measure number two and performance measure number
16	MS. OZGA: And Dr. Wicelinski?	16	three. And so number two is the Pediatric Emergency
17	MR. WICELINSKI: Wicelinski, yes.	17	Care Coordinator program. And then, number three is
18	MS. OZGA: All right. Going back.	18	using skills scenarios during training for all
19	Dr. Talbott, are you still on? Okay. Motion still	19	agencies.
20	passes.	20	So that survey assesses those things,
21	MR. MARSHALL: Thank you. And thank	21	ask general questions and it helps me and also the
22	you for all your participation then. I need to	22	federal E.M.S.C. program, kind of gauge what kind of
23	inform you, but I have no further motions for this	23	tools and education E.M.S. providers need to best
24	meeting. But I will bring some to the next one.	24	treat pediatric patients.
25	THE CHAIR: Thank you, Dr. Marshall,	25	So if you have agencies, if you can

Page 98

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 100 www.courtsteno.com

25 (Pages 97 to 100)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	follow-up with them and let them know that the survey	2	willing to accept that.
3	will be coming their way and if they don't get it,	3	MR. LANGSAM: You you can do that,
4	please email me and I'll be happy to resend it and	4	okay, because a parliamentarian simply provides
5	that's everything.	5	advice to the Chair. And I appreciate the thanks, I
6	THE CHAIR: Thank you, Amy, I	6	really do.
7	appreciate that. All right. Moving onto some old	7	But also when the bylaws eventually
8	business. Good news, just to mention to every	8	get done, remember this from the last meeting, it
9	members of the SEMAC to recall, we were tasked with	9	should go into the bylaws as well. But yes, you can
10	sending a letter to the commissioner to meet with her	10	do that.
11	and our Philippy and I will be meeting with her in	11	THE CHAIR: Well, thank you for
12	January.	12	accepting that position. Thank you for all your
13	We're trying to set up a date. She	13	help.
14	was very receptive. I think that's great that we	14	MR. LANGSAM: You're welcome.
15	ended up, having such a quick response. If anyone	15	MR. WINSLOW: Hey, Dr. Doynow, it's
16	has any specific issues they would like to bring up,	16	Dr. Winslow from Suffolk County.
17	please email me and I'll be more than happy to bring	17	THE CHAIR: Hello, Dr. Winslow, how
18	those to the meeting.	18	are you?
19	Moving to new business, there's a few	19	MR. WINSLOW: I was in the so they
20	issues here. I don't know if we have too many	20	moved me into the meeting. Hello.
21	comments. First responder PCR/documentation is on	21	THE CHAIR: Hello. Would you like to
22	the list.	22	give your information to us?
23	MS. OZGA: We can do it, right?	23	MR. WINSLOW: I had sent my slide
24	THE CHAIR: Any comments on that?	24	presentation to Val. I wasn't sure if I was able to
25	MR. GREENBERG: Valerie, I don't think	25	share that.

www.courtsteno.com ARII@courtsteno.com

Page 103 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	you're on mute. I think that was	2	MS. OZGA: Yes, it did go through the
3	THE CHAIR: All right. If there's no	3	A.D.C.C. process so you you can share it. Do you
4	comments on that, hospital overcrowding and the	4	want me to share it or, Jacob, if you could give Dr.
5	E.M.S. wait times. I know for my hospitals, it has	5	Winslow with the patient?
6	been very difficult but we've been managing to work	6	MR. WINSLOW: I just shared my screen.
7	with E.M.S. to get them in as quickly as possible.	7	Can people see that?
8	Does anybody have any comments or any	8	THE CHAIR: Yes, it's there.
9	suggestions as how it's working at their particular	9	MR. WINSLOW: Okay.
10	shops in in getting folks in? Okay. I can see	10	MS. OZGA: Yes.
11	everybody wants to get through this meeting.	11	MR. WINSLOW: Okay. I'll go very
12	Suffolk County, R.S.I. data, Dr.	12	quickly. I did want to review our data, it was a ten
13	Winslow. Are you here to give us some information?	13	year anniversary of us having a rapid sequence
14	I know it was sort of rushed through at the last	14	intubation in Suffolk County.
15	meeting. Okay. Nothing heard there.	15	We represent a large system we
16	The only last thing I'd like to bring	16	have a hundred and eight different E.M.S. agencies
17	up is I really appreciate Dr. Langsam help on every	17	and represent a population of over five thousand
18	one of our meetings and I know sec part eight	18	E.M.S. providers of which about a hundred and fifty
19	hundred doesn't have a specific place for a	19	are R.S.I. medics.
20	parliamentarian.	20	This is a copy of the protocol. It's
21	However, as best as I read the	21	slightly different from the collaborative but that
22	regulations, I don't see anywhere where I can't share	22	will be my last slide. So instead of wasting
23	appointing a parliamentary advisor to the committee	23	everyone's time reading through the protocol, I'll
24	unless Dr. Langsam thinks I cannot do that, in which	24	just go with the data that I was asked to present.
25	case I would like to officially do so, if you're	25	This began as a in 2011 for three
	- 100		

Page 102

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 104

www.courtsteno.com

26 (Pages 101 to 104)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	agencies. It involved three agency medical directors	2	requires annual skills verification with a high
3	and fire paramedics. We went through the initial	3	fidelity management and successful performance of the
4	credentialing as certain medications and	4	R.S.I. procedure in person with standardized patient
5	equipment. We undergo further education and training	5	scenarios. Notes of a written exam that is
6	on the procedure.	6	periodically reviewed and updated, it does have an
7	It began as a two A.L.S. provider	7	online version that was added during COVID.
8	skill with one hour psych medic and then one	8	What we like is it involves the agency
9	A.L.S. provider for assistance. Now, it is standing	9	medical director, the agency medical director can
10	orders for a solitary R.S.I. paramedic as the sole	10	perform the skills pre-credentialing and and
11	provider.	11	provide the skilled credentialing for their
12	What began as just and	12	paramedics at the agency level.
13	succinylcholine as the only medications, now we have	13	Also as a secondary level of oversight
14	added ketamine and as alternate medication	14	and the regional E.M.S. system medical director in
15	choices and we've added fentanyl as pretreatment	15	the Suffolk County chief of E.M.S. education and
16	consideration in selected patients such as head	16	training, that's Mike Matheson and I serve as the
17	injury and stroke.	17	medical director. We're also involved heavily in the
18	We also added I'm sorry fifteen	18	training and credentialing, but then the process.
19	liter per minute We also have added over the	19	The R.S.I. subcommittee currently
20	years the use of an automated transport ventilator if	20	serves as an ad hoc committee of our REMAC and has
21	the agency so chooses to purchase trained and	21	both position in paramedic members. It involves also
22	equipped and authorized its use.	22	Stony Brook University Hospital E.M.S. Medical
23	Currently, the number of providers and	23	Director, Dr. Marshall, Trevor Marshall, and the
24	agencies participating in R.S.I. in Suffolk has	24	paramedic supervisor, John Edward, for Stony Brook
25	grown. We have twenty-six E.M.S. agencies, one	25	E.M.S.

www.courtsteno.com ARII@courtsteno.com

Page 107 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	hundred and fifty R.S.I. paramedics.	2	We kind of think it's a best practice
3	So the R.S.I. agencies are approved by	3	and then we've linked ground and aviation under the
4	the Suffolk County REMAC. The application is brought	4	same umbrella, use the same protocol, have the same -
5	before the R.S.I. subcommittee which is made up of	5	- same credentialing, the same equipment. It also
6	members of the REMAC and some are agency medical	6	makes it great for a handoff in the field if a
7	directors of R.S.I. agencies, some are R.S.I.	7	patient has to be transferred from a field agent a
8	credential paramedics with experience, some are	8	field provider to an aviation provider.
9	R.S.I. educators.	9	So we've done more than five hundred
10	E.M.S. agencies are required to have	10	total performances of R.S.I. over the ten years,
11	proper training education for its providers and to	11	averaging eighty to ninety cases per year on average.
12	have the proper equipment, including video	12	This was actually written for the November meeting
13	laryngoscope and Supraglottic airways. Over the	13	and so we had fifty-five already up until November of
14	years we found that adding video laryngoscope became	14	2021.
15	increase in the success rate of endotracheal	15	And we closed out the year with a
16	passage, and now, it is required by several agencies	16	total of seventy-eight, even during COVID. In 2021,
17	at the agency level as a first pass.	17	there were ninety cases, sixty-eight by ground and
18	Many agencies also require the use of	18	twenty-two by aviation. There are eighty-two
19	so the E.M.S sorry, the E.M.T. paramedics can	19	successful endotracheal placements, seven
20	then apply after having a minimum of three years of	20	supraglottic airway placements, and one patient was
21	quality field medical care in the 911 system as a	21	an unsuccessful procedure out of the total number.
22	medic and having ten successful documented field	22	This actually happened to be a patient
23	endotracheal tubes to become an R.S.I. trained	23	that had a complete airway obstruction by impacted
24	paramedic.	24	turkey over the Thanksgiving holiday. The patient
25	R.S.I. paramedic credentialing	25	wasn't able to be intubated in the E.R. by multiple

Page 106

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 108 www.courtsteno.com

27 (Pages 105 to 108)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	physician attempts as well.	2	Steps four and five are more formal
3	Overall success rate of the advanced	3	peer review. Step four is done at the agency level
4	care and placement in 2020 therefore is ninety-nine	4	and step five is done by the R.S.I. subcommittee
5	percent, eighty-nine out of ninety procedures with	5	where every single P.C.R. is reviewed.
6	one failure. The overall success rate of	6	We have noticed that ninety percent of
7	endotracheal tube placement was ninety-one percent,	7	the time there are three clinical scenarios for six -
8	that is eighty-two out of ninety total procedures.	8	- for the use of R.S.I. One is for the head injury
9	For more data metrics, sixty percent	9	or multi system injury trauma patient with a decrease
10	of the time the sedation choice agent was accommodate	10	in mental status and clench job.
11	to forty percent of the time it was ketamine. Ninety	11	Two is the impending respiratory
12	percent of the time the paralytic choice agent was	12	failure patient, many are elderly with either C.H.F.
13	succinylcholine and ten percent was	13	or C.O.P.D. and the third is the altered mental
14	The quality improvement process is a	14	status with from either stroke, overdose or
15	five step process. It's evolved over many	15	sepsis.
16	generations many different generations that	16	Pediatric R.S.I. is exceptionally
17	we've had over the years. What we like is that it	17	rare. In our ten years, we've only had two incidents
18	involves the agency level first.	18	of use of pediatric R.S.I. We defined pediatrics in
19	The first is, of course	19	our county as less than fifteen years of age or
20	notification in Suffolk County Medical controls so	20	thirty-six-kilogram weight of the patient.
21	that the call can be flagged in the system. Step	21	Currently Suffolk County REMAC has
22	two, an audit form is signed by the physician at the	22	approved pediatric R.S.I. only as a medical control
23	receiving hospital to verify the only placement.	23	option. The medics in the field feel that having
24	This R.S.I. audit form formally	24	online medical control physician presence to assist
25	documents the advanced airway placement confirmation	25	with medication choices, dosage and to be there

www.courtsteno.com ARII@courtsteno.com

Page 111 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	as well as offers the ability for the physician in	2	online in case there was an issue is a bit of a
3	the E.R. to do real in time any re-education,	3	safety net that the medics enjoy.
4	comments on the care of the patient and to be able to	4	The agencies also, therefore, are not
5	allow for that teachable moment at the bedside.	5	required to supply every agency ambulance with
6	This a copy of the audit form	6	pediatric sized equipment must they wish to do so.
7	documenting pre and post end-tidal CO2 and end-tidal	7	R.S.I. paramedics are not obliged to try to perform a
8	CO2 documenting the indication for the procedure	8	pediatric R.S.I. on a pediatric patient unless the
9	mounds and lemons the medications given and some	9	R.S.I. medic feels comfortable with the situation.
10	patient characteristics, age, weight, etcetera.	10	As compared to the New York State
11	Step three, the R.S.I. medic then	11	Collaborative Protocol, this is kind of a slide that
12	calls our agency medical director within twenty-four	12	I think I will leave on the screen for a few moments
13	to forty-eight hours, this is another key component	13	because I think it's pertinent to the SEMAC.
14	to the success of the program.	14	We currently do not require a G.C.S.
15	If that case was a success, this is a	15	less than eight to perform the R.S.I. I did an audit
16	great moment to not only applaud the medic for the	16	of the last twenty-five successful R.S.I.
17	good job well done, but it's also a great case to	17	performances in Suffolk County and noted that eleven
18	discuss what was the medication he chose, how did	18	out of twenty-five at a G.C.S. greater than eighty,
19	your patient fare, is there anything that I can do as	19	which is forty-four percent.
20	the agency medical director to follow up on the	20	Suffolk County allows for two attempts
21	patient care.	21	of endotracheal placement by the R.S.I. paramedic
22	And if there was a problem, it's	22	before clearly stating that the medic must place a
23	something that involves the agency medical director	23	supraglottic airway.
24	right off the bat so they can be involved in any kind	24	The collaborative language is a little
25	of review of the case.	25	different here. They allow for three attempts and

ARII@courtsteno.com

ARII@courtsteno.com

Page 110

www.courtsteno.com ARII@courtsteno.com

Page 112 www.courtsteno.com

28 (Pages 109 to 112)

5	device. They are different, Suffork County does not	5	idea as to what we should do with the one that's left
4	have a second rescue assist with laryngeal	4	remaining, kill pad, leave it.
5	manipulation.	5	MR. BART: I was just going to thank
6	The R.S.I. medics in our area have	6	you, Mike, for bringing that. I was going to bring
7	not helpful, and many of our E.M.S. agencies use	7	up that last item was going to be that exact same
8	video laryngoscopy, practically eighty percent of the	8	thing. So thank you, Dr. McEvoy, for bringing that
9	time and, therefore, it would not actually be	9	up.
10	helpful.	10	I think we we voted down some
11	We also have the fourth differences,	11	changes there to improve on a document that is
12	we supply fentanyl, two micrograms per kilogram as a	12	probably not functional right now. So to leave the
13	priests as a pretreatment sedation dose,	13	old documents in place right now, to be the remaining
14	especially in cases of increased intracranial	14	protocol doesn't seem to make a lot of sense. I
15	pressure or stroke, this was brought forth by a	15	don't think that was the spirit of that discussion
16	neurologist.	16	and it was not what I intended as well.
17	That's all I have. That is our	17	So as far as the intent of what the
18	experience in Suffolk County R.S.I. program. It's	18	the old protocols at the range, I think a final
19	been in place for ten years. It represents the	19	remaining item there would be to create some, you
20	ability for ground and aviation E.M.S. units alike to	20	know, language saying that we want to either
21	work together and also represents a very robust	21	permanently suspended or just get rid of it entirely,
22	quality of peer review process that I think	22	or leave it up to the regions.
23	represents the best practice in medicine. That's all	23	And I'd like some maybe some
24	I have, thank you.	24	comments or from my colleagues that they think
25	THE CHAIR: Thank you, Dr. Winslow,	25	there might be still value to it if they feel like

www.courtsteno.com ARII@courtsteno.com

Page 115 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	for the very nice presentation. Does anybody have	2	there still is, but it's current census that out
3	any comments or questions for Dr. Winslow?	3	there doesn't doesn't make sense to us. So we
4	MR. WINSLOW: If any would like it	4	need to do something with it before we let this
5	emailed to them directly, please send me an email. I	5	meeting go.
6	had sent it to the majority of the November SEMAC	6	MR. MARSHALL: Hi, it's Dr. Marshall -
7	attendance, but if anyone is missing out, please send	7	-
8	me an email, I'll put my email up in chat.	8	THE CHAIR: we have an interesting
9	THE CHAIR: Thank you.	9	question. Sorry, go ahead.
10	MR. MARSHALL: Thank you. It's great	10	MR. DAILEY: Dr. Marshall and then Dr.
11	study.	11	Dailey.
12	MR. GREENBERG: And Dr. Winslow, it	12	MR. MARSHALL: Yeah, so thank you for
13	should be obviously on Boardable but be up on our	13	that. I think that with our plan to have a broader
14	website under the documents for this meeting as well.	14	disaster protocol, I think leaving this there for
15	THE CHAIR: Thank you.	15	regions to use would not be inappropriate, nor would
16	MR. WINSLOW: I'm trying to un-share	16	deactivating it at a statewide level.
17	my screen, one moment.	17	But and my preference would be to
18	MR. MCEVOY: Dr. Chairman, Mike	18	just leave it and go with the broader disaster
19	McEvoy, I have one more item.	19	response protocols that we plan on developing,
20	THE CHAIR: Go ahead, Dr. McEvoy.	20	thanks.
21	MR. MCEVOY: I know that we killed a	21	THE CHAIR: Dr. Dailey?
22	lot of met standards and wasted about an hour of time	22	MR. DAILEY: I think we have an
23	here as well with the viral pandemic protocol but	23	interesting question before us too. The City of New
24	we're now left with one that I think this body	24	York as a region has issued their own directive
25	considers ineffective.	25	regarding this same situation.

Page 114

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 116

www.courtsteno.com

29 (Pages 113 to 116)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	So I think that leaves us in a	2	that, well, we're going to we're going to work on
3		3	
	position where it either well, first, we should		that later, we're going to push that off to another
4	probably deactivate this protocol. The second is	4	meeting. We're going to work on that some other
5	whether or not that advisory the City issued is	5	time.
6	appropriate to stand, and if so, whether or not	6	I'm sorry, doctors, but but my
7	regions are free to issue their own in the model of	7	people are struggling right now just getting
8	New York City's.	8	ambulances out the door. We're waiting in hospitals
9	MR. WASHKO: I'd like to throw out	9	for hours on end, and I I'm looking to this body
10	real quick and bring to the group's attention that	10	into you folks, as our our subject matter experts
11	this does have potentially financial ramifications	11	to help us with solutions. And and I'm I'm
12	from an E.M.S. sustainability standpoint, given	12	very frustrated, I don't know what else to do right
13	C.M.S. waivers in which reimbursement is available	13	now.
14	for treating place or not transport for COVID	14	So I'm sorry if there's a little bit
15	patients as long as there's a regional protocol in	15	of emotion in my voice, but but the fact that we
16	place in in, you know, in effect.	16	keep pushing these kicking this can down the road,
17	So removing this option could have	17	when when our system is is about ready to fall
18	some potential financial implications to the region's	18	apart, and I don't think that's hyperbole, I I
19	just so everyone is aware of that.	19	don't know what else to say.
20	THE CHAIR: Thank you on the	20	So I I thank you for bringing this
21	issue?	21	up. I I hope that we can come to some decision
22	MR. MCEVOY: I do think that there	22	about something that will help keep our system
23	there should be some, you know, as Dr. Dailey points	23	functioning.
24	out, there should be some ability for regions to make	24	MR. BART: It just wasn't that
25	their own selection here.	25	protocol, Mark, and and I totally appreciate what

www.courtsteno.com ARII@courtsteno.com

Page 119 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	THE CHAIR: Mark Philippy, you also	2	you're saying there. I'm not saying it has no value.
3	have a comment?	3	I'm saying that protocol has been changed a bunch of
4	MR. PHILIPPY: Thank you. Mark	4	times to where the value of the protocol was.
5	Philippy. I I struggle with this because I	5	If you didn't meet the inclusion
6	understand where Dr. Bart is coming from but at the	6	criteria, E.M.S. didn't have to transport you, which
7	same time, we're we're at a point of crisis	7	involve our E.M.S. professionals doing an initiated
8	throughout our system and I and I keep using that	8	code four refusal from their perspective, not the
9	term, but I don't think it's any more applicable ever	9	patient's perspective.
10	before then the time right now.	10	In which we asked for the teeth of
11	We're we're looking at a ten,	11	that protocol and ultimately we're told no, it was
12	fifteen, twenty calls waiting for ambulances in a	12	it was changed to the bureau and actually the feeling
13	community the size of Rochester, Monroe County, where	13	of the states of the Department of Health that we
14	potentially a protocol like this, and I want to speak	14	couldn't issue such a protocol that allowed providers
15	for Dr. Cushman, but I'm just using this as a as a	15	to initiate that refusal of care.
16	for instance, potentially, some of those patients	16	So the cross section here where we
17	could be treated in place with a protocol like this.	17	have something that we we can't actually fix is
18	So, you know, I was very hopeful	18	not necessarily medical direction. I think the
19	coming to this meeting today and with met standards	19	medical directors all appreciate the idea that we
20	earlier this morning that we would come away with	20	want to empower the system to utilize its its own
21	some ideas of how we can mitigate the current	21	resources, how it sees fit, and maybe not the
22	situation, and how we could deal with both with	22	person on the other end that says, I just want an
23	with all of the options that are available to us.	23	ambulance to be transported.
24	Telehealth, treating place,	24	And these are the situations where we
25	alternative destination and what I what I hear is	25	wanted to identify patients that were at lower risk
	Doco 110		Daga 120

Page 118

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

Page 120 www.courtsteno.com

30 (Pages 117 to 120)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
. 1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	who were complaining of some viral illnesses that	2	ambulances to be freely available afterwards when the
3	maybe wants to go to the hospital. But we're saying,	3	call volume is very high and those resources are very
4	listen, we're out of resources for you today so we	4	needed. So, you know, here in New York, especially,
5	can't do that.	5	we have forty-six hundred calls a day.
6	But the protocol that exists right	6	So it really and we have a forty
7	now, doesn't and never have the teeth to say that, or	7	percent call out rate right now, a sick rate. So
8	to have something that inclusion criteria, that	8	we're working our numbers with even with, you know,
9	ultimate, the end says, we'll contact online medical	9	forty percent less of staff, where this protocol does
10	direction, I was at any different than what we do	10	assist us and allows us to make those decisions and
11	every day.	11	doesn't overwhelm our telemetry either, because
12	So if that's all it says right now	12	that's another issue.
13	that I don't think that protocol is useful. So to	13	With so many calls, you know, we do
14	keep it alive or to make modifications to it is is	14	overwhelm telemetry, perhaps in other regions that's
15	just is just painting an old house, it might look	15	not the case but here in New York, that is a that
16	fresh and might come with a new date on it but it	16	is a major issue, so I wanted to bring those points
17	still doesn't give you any more authority, or give	17	out because I agree that we should have something out
18	any provider any more authority to do the job we	18	there that helps guide us and allows us to make these
19	wanted to do in the first place.	19	decisions. That's my point.
20	So I'm not against the idea, I don't	20	THE CHAIR: Thanks, Nick.
21	think anybody is, I'm against what that protocol is	21	MR. MARSHALL: Dr. Marshall.
22	actually doing. Because I think it's functionless,	22	THE CHAIR: Dr. Marshall, you're next.
23	it's the lame duck protocol here. And if it comes	23	MR. MARSHALL: Yeah, thanks. Yeah, I
24	out positive beyond like that's what we want to	24	want to just follow up with what Nick said, I think
25	do, I don't think we've made any market improvements	25	that the old protocol did have some teeth because at

www.courtsteno.com ARII@courtsteno.com

Page 123 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	today.	2	the end, it says this patient meets criteria for non
3	THE CHAIR: Thanks, Joe.	3	transport and or treatment in place and that gives
4	MR. ALEXANDROU: Don, if I if I	4	you the authority on a reasonable basis to utilize
5	may, it's Nick Alexandrou. I just want to talk along	5	that.
6	that lines for a second because I think the protocol	6	And certainly a region could, you
7	with the modifications allowed a lot of outs. And it	7	know, require their their teams to call medical
8	also empowered the the providers in a way as well,	8	control for that, but this policy the way it was
9	they were allowed to R.M.A. patients or leave them at	9	originally written in March of 2020 allowed units to
10	home.	10	leave cases at home without calling medical
11	If the patient disagreed there was an	11	appropriate patients, of course.
12	ability to transport the patient, and calling	12	They think that what the amendment or
13	telemetry did perhaps assist the the providers in	13	the adjustment was at medical standards and the
14	making that making that decision when they're	14	discussion at least around this part was, you know,
15	difficult patients or difficult decisions where it	15	contact medical control or following regional policy
16	can become an argumentative kind of a situation.	16	and I think that that's where, you know, New York
17	So there was the possibility, I mean,	17	City comes in, because that's our regional policy in
18	there was the option there of empowering the the	18	terms of of have been in place for non
19	providers and allowing for flexibility or online	19	transport.
20	medical control or a physician on the other line to	20	So I I think it does have some
21	back up the situation where it might have been a	21	teeth and may not have as much teeth as we want, but
22	difficult situation where patients may not want to go	22	the way it currently exists, it it does have some
23	to the hospital, because just because the E.M.T.	23	teeth, and it does need to be revised, I I agree
24	or paramedic tells them that they can't.	24	with that. But I think in place it has some value.
25	And it also allows for those	25	Thanks.
	Daga 122		Do co. 104

ARII@courtsteno.com

ARII@courtsteno.com

Page 122

www.courtsteno.com ARII@courtsteno.com

Page 124 www.courtsteno.com

31 (Pages 121 to 124)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. GREENBERG: I guess the question	2	to bring it back up, yes.
3	would come from the difference of opinions in the	3	MR. RABRICH: Maybe we should have a
4	region is, you know, if you're leaving the current	4	motion to motion to reconsider. I think we're
5	one in place do you just add the line in at the	5	trying to let perfect be the enemy of good. I think
6	discretion, you know, make a modification to the	6	we all acknowledge the problems, but we need
7	current one at the discretion of the region to have	7	something in the short term until we get to where we
8	in place.	8	ultimately want to go.
9	You don't make the other modifications	9	THE CHAIR: I would agree. I think we
10	and you only make the modification of whether or not	10	can get rid of it. All right. So we have a motion
11	the region chooses to have it on or off.	11	to bring it back up, did we have anybody to second
12	MR. ALEXANDROU: I'm going to say	12	it, Jeff, you can vote but I don't think you can make
13	something here as well, I'm sorry, it's Alexandrou	13	a motion. Is that correct?
14	again. But the the present protocol and triage	14	MS. BOMBARD: Bombard, I'll second.
15	the present pandemic protocol has the error built	15	THE CHAIR: Someone else would have to
16	into it and you're going to be transporting patients,	16	make the motion, which Nick did, I believe.
17	perhaps with just a fever to the hospital and that's	17	MR. ALEXANDROU: Yes.
18	one of the things we try to avoid here.	18	THE CHAIR: I I would hate to I
19	And the purpose of this triage was to	19	would hate to make another roll call because that
20	be able to minimize transports to the hospital and	20	takes forever. So let's try this, does anybody
21	overwhelmed both the ambulance services and the	21	from the vote to bring this back up?
22	hospitals. So if we leave this in place the way it	22	Okay. I hear nothing, so it's brought
23	is, it doesn't serve a purpose, we're going to be	23	back up. Let's discuss it again. We only have
24	still transporting those patients to the hospital.	24	twenty-six minutes to the next meeting.
25	One of the issues, I think that, you	25	MR. WALTERS: Dr. Doynow, it's

www.courtsteno.com ARII@courtsteno.com

Page 127 www.courtsteno.com

0		0	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	know, helped to vote this down was the change to the	2	Walters.
3	adult protocol where we didn't have something for	3	THE CHAIR: Go ahead.
4	pediatrics and there was a lot of discussion on this.	4	MR. WALTERS: So I I think one of
5	Perhaps in that criteria where we also have an age	5	the discussions we seem to get a little wrapped up
6	criteria of greater than sixty-five, we could have	6	around sending this to E.M.S.C. and and, I guess,
7	put something in there that said, less than less	7	when I look at at the, you know, the draft we're
8	than fifteen for pediatrics.	8	looking at or working off of really we weren't asking
9	And then if you look at the hour to	9	E.M.S.C. to come up with a many changes to the
10	the right of that box, it does suggest call	10	protocol and that really I think it was really
11	telemetry, or call medical control which the	11	centered around the the differences in pediatric
12	physician can assist in making that decision. And it	12	vital signs, right.
13	would solve probably both of our problems, or address	13	I I don't think there's anything
14	the issues at least to some degree until E.M.S.C. can	14	else in there that really would change, the symptoms
15	get together and provide further assistance. That's	15	of this are the same, essentially, and and
16	all I have to say.	16	probably the high risk I mean, pregnancy doesn't
17	THE CHAIR: Well, I'm not sure where	17	apply to most of your pediatric patients.
18	to go with this at the moment. We voted down the new	18	But but otherwise, your your
19	protocol, we had that standards discussion on it for	19	other comorbidities and things that make them high
20	quite some time. And somebody wants to bring it up	20	risk are are probably in there. So if that's a
21	again with some modification, I have no problem doing	21	sticking point, I guess, the question is, do we make
22	that.	22	this just adult or if we want to include pediatrics
23	MR. ALEXANDROU: I think that we don't	23	and and then have E.M.S.C. review and provide some
24		24	input for consideration at the next meeting.
25	MR. MR. DOYNOW: I think that motion	25	Do we just go to saying, here are the
	Baga 126		Daga 129

ARII@courtsteno.com

ARII@courtsteno.com

Page 126

www.courtsteno.com ARII@courtsteno.com

Page 128 www.courtsteno.com

32 (Pages 125 to 128)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	vital signs or abnormal pediatric vital signs	2	advice. I I don't see it needs anymore. Thank
3	appropriate, you know, based on their age or	3	you.
4	something, right, because even if E.M.S.C. comes back	4	THE CHAIR: Thank you, Dr. Olsson.
5	with vital sign abnormalities, they're going to have	5	MR. PHILIPPY: Dr. Doynow, could I ask
6	to be age specific, it's not going to be a one cut	6	or Dr. Bart to if he could, maybe or one of the
7	off of a certain number, right?	7	other physicians who voted against this in the first
8	Your respiratory rate could be very	8	go around.
9	different for, you know, a one-year-old versus an	9	What would you want to see added to
10	eight-year-old, for example. And with that, I guess,	10	this? What can we do to to make this more
11	the only other consideration I would say regarding	11	palatable for the or more effective, I guess
12	pediatrics is, do you put, you know, a lower age on	12	that's where I'm also a little bit at a loss.
13	there is it, you know, less than a year less than six	13	MR. CUSHMAN: Mark, I'll I'll
14	months, whatever we feel is appropriate.	14	I'll speak to my no vote. My my no vote is that
15	Maybe those things should be	15	this is just exemplary of a failed process, you know,
16	considered if the ticking point is adult versus	16	we we we get these documents to review with
17	pediatrics.	17	very little time, there's no opportunity for really,
18	MR. ALEXANDROU: Well, I'm going to	18	I mean, you know, how long our region takes to that
19	come back and make my suggestion about putting in	19	public comment, review, modify public comment again,
20	something for pediatrics. In the meantime, perhaps,	20	and then, finally, approve a protocol.
21	when that box where it says greater than sixty-five	21	And there's a reason for that, it's
22	we could put something that mimics pediatrics age of	22	because there are many many unintended
23	less than fifteen where that covers it for now and if	23	consequences of of making well intentioned, but
24	there's any discrepancy or concerns, the box to the	24	reactionary decisions to to try to make everybody
25	right of that says to reach out to online medic	25	happy without truly thinking them all through, a

www.courtsteno.com ARII@courtsteno.com

Page 131 www.courtsteno.com

0		-	
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l. Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	control to make a decision.	2	pilot testing a protocol to make sure that how it is
3	And the physician can assist with the	3	written is a is is interpreted by both B.L.S.
4	vital signs and the condition of the patient and make	4	and A.L.S. providers with the intent that it was
5	a decision with the with the provider. And then	5	created.
6	that that would solve some of the problem right	6	You know, that that to me is
7	now in the immediate time and and then we can let	7	again, with without it saying that you can deny
8	E.M.S.C. reevaluate that or come up with something	8	the patient being transported to a hospital, then
9	perhaps different.	9	it's no different than what our providers do every
10	THE CHAIR: Val, can you put it back	10	day is they use their clinical judgment based upon
11	up so we can see those changes and then we can	11	the presentation at the time to make a to make a
12	perhaps put that in there and vote?	12	clinical decision.
13	MS. OZGA: Yes, this was the version -	13	THE CHAIR: It is back up here. So
14	-	14	can we have those changes that you folks want to
15	THE CHAIR: The last version that we	15	make?
16	had of the pandemic protocol, it got voted down.	16	MR. ALEXANDROU: Well, I, you know, it
17	MS. OZGA: Okay. Just hold on.	17	all depends on every if everyone wants to add
18	THE CHAIR: Those modifications that	18	something for pediatrics and get this out sooner and
19	Dr. Walters, Dr. Alexandrou suggested.	19	probably, you know, fit a lot of our patients, we
20	MR. OLSSON: This is Olsson. While	20	would have to take out adult on the top.
21	she is doing that, two quick comments. First, right	21	THE CHAIR: Right.
22	at the top E.M.S. adult viral pandemic triage.	22	MR. ALEXANDROU: And then, down in the
23	Number two, the inbox for refer to the B.L.S.	23	one, two, three, fourth box, where it says, age
24	protocols. It's already done, if you've got a kid	24	greater than sixty-five, I would just add age less
25	you go to B.L.S. protocols or consult with medical	25	than fifteen is another criteria for for

ARII@courtsteno.com

ARII@courtsteno.com

Page 130

www.courtsteno.com ARII@courtsteno.com

Page 132

www.courtsteno.com

33 (Pages 129 to 132)

2 3 4 5	pediatrics, where now would be to the right it would go to the right in the in the box on the	2	statewide protocol that was vetoed, that to me has
4	would go to the right in the $-$ in the box on the		
	would go to the right in the in the box on the	3	some teeth to it that a region can say out of that
5	right where you would either follow your protocols or	4	fits with by metric or not.
	call online medical control and make that decision.	5	Would that be part of the region non
6	Leave it to the region and it leaves	6	transport because if that's the case then it's a yes
7	it to the physician in difficult circumstances.	7	from me.
8	THE CHAIR: Okay. That was	8	MR. MARSHALL: That would be my
9	MS. BOMBARD: Bombard here. I would	9	interpretation and that wording that's there now,
10	like to make a motion.	10	with following regional policy would give a region
11	THE CHAIR: Yes, who who is this?	11	the capability of putting that in place, non
12	Tiff?	12	transport or treat in place.
13	MS. BOMBARD: It's Tiff.	13	THE CHAIR: Yeah. Or how about
14	THE CHAIR: Okay.	14	contact
15	MS. BOMBARD: All right. I'd like to	15	MR. DAILEY: I think there's one more
16	propose a motion making three changes to this	16	thing that we have not covered here, which is the
17	protocol. One, we get rid of adult at the top. So	17	fact that we asked for whether or not there was any
18	delete adults adult for the viral pandemic	18	
19	protocol.	19	accessible to our E.M.S. providers for the last
20	Two, in box four the one that says	20	eighteen months.
21	patient assessment reveals any of the following after	21	We need to make sure that before we
22	the asterisk, add for patients under fifteen years	22	approve this that there is a pathway that Deputy
23	old.	23	Chief Brody can put in place in order to assure that
24	And the third change would be get rid	24	every utilization of this protocol can be reviewed to
25	of the last box, the one in red that says contact	25	make sure that there are no misinterpretations and to
8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	<pre>it to the physician in difficult circumstances. THE CHAIR: Okay. That was MS. BOMBARD: Bombard here. I would like to make a motion. THE CHAIR: Yes, who who is this? Tiff? MS. BOMBARD: It's Tiff. THE CHAIR: Okay. MS. BOMBARD: All right. I'd like to propose a motion making three changes to this protocol. One, we get rid of adult at the top. So delete adults adult for the viral pandemic protocol. Two, in box four the one that says patient assessment reveals any of the following after the asterisk, add for patients under fifteen years old. And the third change would be get rid</pre>	8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	from me. MR. MARSHALL: That would be m interpretation and that wording that's there now, with following regional policy would give a reg the capability of putting that in place, non transport or treat in place. THE CHAIR: Yeah. Or how about contact MR. DAILEY: I think there's one mo thing that we have not covered here, which is the fact that we asked for whether or not there was a data over this protocol that is currently been accessible to our E.M.S. providers for the last eighteen months. We need to make sure that before we approve this that there is a pathway that Deputy Chief Brody can put in place in order to assure to every utilization of this protocol can be reviewe

www.courtsteno.com ARII@courtsteno.com

Page 135 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	medical control. The whole intent of this protocol	2	see what the consequences ultimately are so we can
3	was that we were giving our E.M.S. providers an	3	follow and see whether or not any of these patients
4	avenue to not contact medical control.	4	are being touched twice in twenty-four hours and if
5	So when we're invoking this protocol	5	so, what's happening?
6	that shouldn't be there, when we're not invoking this	6	MR. ALEXANDROU: I'm going to suggest
7	protocol that's implied. So let's get rid of that	7	that that is a regional QA issue that needs to take -
8	box. So that is my proposal.	8	- take place and not at the state level, although
9	MR. MARSHALL: Marshall. I I agree	9	that information can be shared but I think that's,
10	with everything you said, except removing the last	10	you know, I don't want to prevent this protocol from
11	box, because I think the wording there allows a	11	going out because we can ensure that the data gets up
12	region to do that but it also allows a region who	12	to the state. It should at least be at the regional
13	prefers to have them contact medical control to do	13	level.
14	that as well.	14	MR. GREENBERG: And and I can go
15	THE CHAIR: I would I would agree	15	one step further there and just say to to both Dr.
16	with Dr. Marshall on that.	16	Dailey, to that we're happy to work with, you
17	MR. MARSHALL: I know it says it on	17	know, how that can happen, you know, within E.P.C.R.
18	the right and the boxes on the right, but I think	18	platforms or not to document when this protocol is
19	that you still need that final you need something	19	being used, or things like that, to the best of our
20	there to end the flow.	20	abilities.
21	MR. BART: Which is then be permitted	21	So happy to I think it's a, you
22	to use language that says, if there's no indication	22	know, a good suggestion, it helps with, you know, and
23	to transport the above sections, the patient is not	23	then the regions can do the the quality on it, but
24	required medical condition and transport by ambulance	24	at least it would help to flag the charts for it.
25	because we tried to have that once before, and as a	25	MR. DAILEY: If I may? So we did, and

Page 134

ARII@courtsteno.com

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

Page 136 www.courtsteno.com

34 (Pages 133 to 136)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	we we followed ours. But we would like to make	2	running out of time. So
3	sure that indeed if we're going to promulgate a	3	MR. WALLERS: I I think the issue,
4	statewide protocol that there'd be a statewide	4	Dr. Doynow, though, is is that, you know, most
5	quality initiative to make sure that this drastic	5	regional policies for non transport are are some
6	change and additional emphasis doesn't incur	6	type of refusal of transport, they're not an E.M.S.
7	additional harm to our patients.	7	driven.
8	MR. WINSLOW: Dr. Doynow?	8	No, this patient does not meet
9	THE CHAIR: Yes?	9	transport criteria because of the healthcare crisis
10	MR. WINSLOW: Yeah, it's it's	10	that we're in. I I I honestly, I I agree
11	Winslow from Suffolk. One thing that we found in our	11	with what Dr. Bart is saying and I think what what
12	region was that many a time they weren't filing a	12	Dr. Bombard is saying also, this bottom box needs to
13	P.C.R. without disposition code of no transport by	13	be changed. It needs to say, you don't meet
14	protocol. And they were just R.M.A.ing everybody and	14	criteria, you don't go to the hospital.
15	that required in our region, the R.M.A. to go through	15	And and and we can even put in
16	medical control.	16	language like New York City did in theirs, something
17	So it kind of screwed up the whole	17	that says that there's a discrepancy, you know,
18	process of allowing them to, you know, transport. We	18	contact med control or something like that. I mean,
19	kind of like there being a medical control option for	19	we can put in some wording like that, but but
20	the provider to be able to then double check with the	20	essentially this I don't think our regional
21	medical control, either consultant paramedic or	21	policies for non transport are the same as what we're
22	physician, whether the protocol will be in use.	22	trying to do here, I think they're different.
23	And also to assist with the fact that	23	Dr. Bart, as you're shaking your head,
24	now the paramedic isn't start telling a patient who	24	are you agreeing?
25	may be argumentative on the scene of why they're not	25	MR. BART: Yeah, I do agree that

Page 139

ARII@courtster	io.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	going to the to the hospital.	2	that's the reason why this got procedurally voted
3	So so in our region, particularly,	3	down, I think, in the first place. It wasn't about
4	we found it to be a quality improvement issue that we	4	the edits of this document. It's about the action
5	feel in our region if we were going to bring this	5	items that this document would say.
6	back our medical control would be a big piece of it.	6	And this is not a refusal of medical
7	MS. BOMBARD: I don't think we took	7	assessments, this is not an R.M.A. typically, in
8	medical control out of this though, that's the box to	8	which you involve medical direction to say, listen,
9	the right, right? Consult with medical control for	9	this guy doesn't want to go to the hospital, you
10	any difficult or unclear situations.	10	know, what what can we do about it?
11	MR. WINSLOW: That's true.	11	Oh, yeah, that's A.M.A., or that seems
12	MS. BOMBARD: Again, if we're revoking	12	appropriate. This is us saying, you can go to the
13	this protocol, the whole idea is to empower people to	13	hospital if you want to, we're just not taking you in
14	leave patients in place. If we don't need to do that	14	an ambulance and that's going to be possibly against
15	because our volumes are down or because we need to	15	what the patient is already requesting us to do.
16	have better oversight of our providers or for	16	And as an exceptional protocol during
17	whatever reason, then we don't need the protocol at	17	a pandemic or something that needs an exceptional
18	all at that time, right?	18	pathway. That's what this protocol needs to say, and
19	You know, the whole reason for this	19	if it doesn't say that, that's kind of why I said I
20	protocol is to get rid of to to be able to take	20	didn't need it, or don't want it.
21	the medical control part away, if needed.	21	So if if it's going to remain same
22	THE CHAIR: Well, it says you don't	22	like this, it's still getting a no vote in my
23	have to contact medial local control. It just says	23	opinion.
24	or follow regional policy. So it leaves it open. I	24	MR. MARSHALL: One one more comment
25	mean I hate to stop the discussion but we're really	25	one more comment, please. So in the March 2020
	Page 138		Page 140

ARII@courtsteno.com

Page 138

www.courtsteno.com ARII@courtsteno.com

Page 140 www.courtsteno.com

35 (Pages 137 to 140)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	version, that last box says this patient meets	2	So C.M.S.C. is meeting next week. Is
3	criteria for non transport and or treatment in	3	there any reason med standards itself could be next
4	place, and then it tells you to leave the patient	4	week, and then we held an emergency SEMAC meeting,
5	there and provide them with information from follow	5	say in two weeks to to look at it's final versions
6	up.	6	of an adult and P.D.F. version of the protocol.
7	That's what we had originally, but	7	That would be my suggestion. I'll
8	people didn't like that, I guess, because they didn't	8	leave it to you to decide if that's a good idea, Dr.
9	want to leave people at home.	9	Doynow. So that would be my suggestion, thank you.
10	MR. BART: We we liked it, Mark	10	THE CHAIR: The problem, Mark, is then
11	asked me a few minutes ago, like what what would	11	we have to get an quorum together, which may not
12	make you say that you like this protocol, and that	12	occur and now, we need to get a SEMSCO quorum
13	for me moves the needle	13	together to approve what we have. So there's a
14	MR. MARSHALL: It was changed. So	14	there's a probably a problem and may not occur at
15	that's what we had originally, but it was changed.	15	all
16	MR. BART: Changed by us.	16	MR. COOPER: Then, that will appear to
17	MR. MARSHALL: So we can put that back	17	preclude doing anything on the pediatric side, which
18	in the way it is and then move on from there.	18	I don't think it's a good idea.
19	MR. ALEXANDROU: New York City	19	THE CHAIR: Well, again, unless we
20	protocol actually has that last bullet and it also	20	modify this, we we're stuck with the old protocol
21	that says, in difficult situations, if the patient	21	or we deactivate the old protocol. My suggestion is
22	can't be persuaded, transport them anyway.	22	we modify this one to the point that it's reasonable,
23	So you could put that in as some kind	23	that includes the age that we talked about, and
24	of another option if these things are very difficult,	24	whatever statement everybody's comfortable with at
25	instead of wasting time on scene or arguing with the	25	the bottom.

www.courtsteno.com ARII@courtsteno.com

Page 143 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	patient or calling telemetry that may waste more	2	If we can't do that and we can't make
3	time.	3	that, we have nine minutes until SEMSCO So if
4	You could just have that as in there	4	somebody wants to make a suggestion how to change
5	that it's an option to transport the patient if they	5	that last box, I'm all for it.
6	can't be persuaded.	6	MR. BART: Do we have anybody that can
7	MR. BART: It seems like a reasonable	7	modify the screen in front of us? It's kind of a
8	compromise, Nick.	8	working screen or we're doing this blindly.
9	MS. BOMBARD: And God, I would hope	9	THE CHAIR: I believe that the health
10	that's what we're doing anyway, but if we need to	10	department has a open version of this and they can
11	write that down for people, I guess, we need to write	11	modify. Or Dr. Marshall, do you have an open version
12	that down for people.	12	of it?
13	THE CHAIR: So how do you guys want to	13	MR. MARSHALL: Yes, hold on.
14	put that	14	MR. BART: No some looks like they
15	MR. COOPER: Yeah, I think it's	15	can grab it.
16	THE CHAIR: somebody would have	16	MR. GREENBERG: Yeah, the version
17	make	17	on the screen is a PDF, but Dr. Marshall, let me
18	MR. COOPER: Dr. Doynow, may I?	18	Peter, can I have hold on one sec. Dr. Marshall,
19	THE CHAIR: Yeah, Dr. Cooper.	19	I'm going to send this back to you.
20	MR. COOPER: Thank you. You you	20	MR. MARSHALL: Okay.
21	know, we are it appears to me that we're doing	21	MR. PHILIPPY: Sorry to be the kid in
22	exactly what Jeremy Cushman was warning us about a	22	the classroom raising his hands and everybody is
23	few minutes ago or trying to develop this protocol in	23	trying to leave, just for what it's worth.
0.4		0.4	

MR. BART: You're ... we needed to do this.

Page 142

the last ten, fifteen minutes of our meeting with

multiple different points of view being expressed.

ARII@courtsteno.com

24

25

ARII@courtsteno.com

www.courtsteno.com ARII@courtsteno.com

24

25

Page 144

www.courtsteno.com

36 (Pages 141 to 144)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	THE CHAIR: It's okay, Mark, you're	2	MR. GREENBERG: I guess don should be
3	you're the chair anyway. So the next meeting can't	3	all caps.
4	start without you.	4	MR. MARSHALL: Okay.
5	MR. GREENBERG: Dr. Marshall, it	5	MR. CUSHMAN: When when I made that
6	should be in your email.	6	amendment, it was intentional for the underline bold
7	MS. BOMBARD: And besides this we've	7	capitalized that it simply say don appropriate P.P.E.
8	been working on this since what, eight o'clock this	8	before initiating close contact with the patient,
9	morning. I don't think we're actually doing this in	9	period, end of story.
10	ten minutes, we're doing it like ten hours.	10	MR. MARSHALL: Up here, you're talking
11	MR. MARSHALL: Which email did you	11	about at the top?
12	send it to	12	MR. CUSHMAN: That's correct altitude
13	MR. GREENBERG:	13	on it.
14	MR. MARSHALL: Two seconds. So do you	14	THE CHAIR: All right. So just put it
15	want the language from the previous version?	15	up at that upper one, don appropriate. Just put
16	MR. GREENBERG: So I think what they	16	appropriate in there and get rid of the other one.
17	were asking for is is that one in publisher to be	17	I may need to move down to box number
18	put up so that you can make your so you can type	18	four with age variant sixty-five or less than fifteen
19	as they're looking for it.	19	if I recall our conversation.
20	THE CHAIR: So the most recent version	20	MR. ALEXANDROU: I suggest you make it
21	that we can modify, the one that just up on the	21	a separate line so it stands out.
22	screen.	22	MR. MARSHALL: What about down here at
23	MR. GREENBERG: So I just put the	23	the asterisk putting wait.
24	language we had come up with for the original draft	24	MR. ALEXANDROU: No, perhaps right
25	that went to the Department before the temperatures	25	under right yeah, right there.

www.courtsteno.com ARII@courtsteno.com

Page 147 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	all changed into the chat. That was the language in	2	MR. MARSHALL: Yeah?
3	the box at the bottom.	3	MR. ALEXANDROU: Yeah.
4	MR. MARSHALL: I'm sharing my screen,	4	MR. MARSHALL: Okay. And then, here,
5	this is publisher.	5	anything else up here?
6	THE CHAIR: We've got it.	6	MS. BOMBARD: Yes, after the asterisk
7	MR. MARSHALL: You see it?	7	after the asterisk in that same box, yeah. Before
8	THE CHAIR: Yes, they're there.	8	refer, we're going to say for patients under fifteen
9	MR. MARSHALL: Adult is not on this	9	years old.
10	version.	10	MR. MARSHALL: Can't spell.
11	THE CHAIR: Great. You need to put a	11	MS. BOMBARD: And just lowercase R for
12	team to that next second next step.	12	refer and then you're good.
13	MR. MARSHALL: Yes.	13	MR. MARSHALL: I going to have to move
14	THE CHAIR: Don't worry about that.	14	this
15	MR. MARSHALL: I'll fix that later,	15	MS. BOMBARD: You may have to make
16	yeah.	16	that a less than sign instead of under to make it all
17	MR. ALEXANDROU: The part about the	17	fit.
18	the gown has to be changed to appropriate P.P.E.	18	MR. MARSHALL: Yeah.
19	MR. MARSHALL: So just change this	19	MS. BOMBARD: You can probably get rid
20	whole thing to appropriate P.P.E.?	20	of for patients actually, if you just say less than
21	MR. ALEXANDROU: I think that's how we	21	sign at fifteen years old, you're good to go and you
22	had a the new one, yeah.	22	don't have to make it smaller so that old people
23	MR. DAILEY: Yeah, it says don	23	can't read it like me.
24	appropriate P.P.E.	24	MR. MARSHALL: How's that?
25	THE CHAIR: Yeah.	25	MR. OLSSON: You could you could

Page 146

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

Page 148

www.courtsteno.com

37 (Pages 145 to 148)

1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	also eliminate for pediatric vital signs to refer to	2	MR. RABRICH: Now, we're good.
3	pediatric protocol, something like that.	3	MS. BOMBARD: Sorry about that.
4	MS. BOMBARD: Well, I think the only	4	MR. MARSHALL: Okay. And so the
5	thing we're referring to is vital signs. That's the	5	language for the last box is patient meets criteria
6	only difference.	6	for non transport and/or treatment in place provide
7	THE CHAIR: Yeah.	7	the patient with, but in the old one it says New York
8	MS. BOMBARD: We don't need to make	8	State COVID-19 hotline number and patient information
9	this too crazy.	9	handout.
10	MR. ALEXANDROU: Last box.	10	MR. BART: That sounds reasonable to
11	MR. MARSHALL: The last box would be	11	me, and if you want to add that comment from New York
12	the language from the other one in criteria failure.	12	City, if everybody likes it or doesn't like it, I'm
13	MR. WALTERS: I have a question about	13	just suggesting it. You could put, you know, if the
14	this age less than fifteen, right? Because	14	patient can't be convinced to transport the patient.
15	everything if the age is less than fifteen you follow	15	MR. MARSHALL: Or contact
16	the arrow to the right, yes. And and this	16	MR. BART: I think we say if they
17	protocol doesn't apply, or are we just saying if the	17	can't be exactly. I think we say if they can't be
18	age is less than fifteen refer to B.L.S. protocol for	18	convinced contact like med control for guidance.
19	pediatric vital signs?	19	MR. MARSHALL: That's in the old one
20	Because if if the intent is to	20	I'll put it in.
21	apply it to pediatrics by using the pediatric vital	21	THE CHAIR: That's it, that looks
22	signs of the B.L.S. protocol, then I I don't think	22	good. You just eventually have to take the PA and
23	we want that age less than fifteen bolded up above.	23	put it attached to the tent or down there.
24	I think we just make a I think we're saying	24	MR. MARSHALL: The what?
25	something separate.	25	THE CHAIR: The the patient got

www.courtsteno.com ARII@courtsteno.com

Page 151 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. BART: I think it's it was	2	sort of separated into two two words there.
3	insinuating as Jeremy has said earlier that	3	MR. MARSHALL: Okay.
4	respirations, heart rate, blood pressure, these are	4	THE CHAIR: Not a big deal.
5	the adult values. So refer to your your protocol	5	MR. MARSHALL: No, we can just all
6	for your pediatric values for the age.	6	right.
7	MR. RABRICH: Right, but Brian's point	7	THE CHAIR: Does everybody happy with
8	is in age greater than fifteen above should come out	8	this and willing to vote on it since we now have a
9	otherwise it will send you to the right.	9	motion on the floor?
10	MR. ALEXANDROU: Or if you put an	10	MR. ALEXANDROU: Just one last
11	asterisk after the less than fifteen in the first	11	comment. Yeah, on that last statement that we put
12	column.	12	down there, are we still just saying, you know,
13	MR. BART: You you need something	13	instead of just transporting the patient, just call
14	indicates	14	medical control?
15	MS. BOMBARD: Can we just give an	15	I mean, you know, if the patient wants
16	event age less than fifteen entirely and then I think	16	to go, why don't we just take him, the majority will
17	we're good?	17	be triaged out here and you don't have to, you know,
18	MR. BART: Yeah.	18	in a busy telemetry unit you won't have to go down
19	MR. ALEXANDROU: Yeah.	19	that route and call telemetry overwhelming.
20	MS. BOMBARD: Take that back out	20	MR. RABRICH: Nick, what if we play it
21	MR. MARSHALL: That one? This one in	21	and initiate transport or call medical control for
22	the box or the one down here?	22	guidance?
23	MR. RABRICH: The box, that one.	23	MR. ALEXANDROU: That depends on all
24	MS. BOMBARD: The one in the box, just	24	the other regions and how they feel with those
25	get rid of that and then I think we're back to	25	telemetry areas, you know,

Page 150

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

www.courtsteno.com ARII@courtsteno.com

urtsteno com

Page 152

www.courtsteno.com

38 (Pages 149 to 152)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. RABRICH: Yeah.	2	been reformatting
3	MR. ALEXANDROU: during New York	3	MR. GREENBERG: There you go.
4	we're comfortable with that. We just say, you know,	4	MS. BOMBARD: Awesome.
5	at this point we wasted enough time let's just go	5	MR. GREENBERG: Thank you.
6	instead of spending perhaps in a busy telemetry unit,	6	MS. BOMBARD: All right. I revised my
7	fifteen minutes on the phone trying to get the doctor	7	motion that we accept the changes as we have just
8	discuss the case and then, you know, make a decision.	8	outlined.
9	MR. BART: Add the per regional	9	THE CHAIR: And I have a second on
10	guidance.	10	that revised motion, anybody?
11	MR. RABRICH: Yeah, let the regions	11	MR. ALEXANDROU: I am, I do.
12	decide.	12	THE CHAIR: Who is that?
13	MR. BART: control per regional	13	MR. ALEXANDROU: Alexandrou.
14	guidance.	14	THE CHAIR: Okay. Well, we need one
15	MR. ALEXANDROU: Well, how about per	15	last roll call vote and then we can move on and end
16	your regional guidance and local agency, because in	16	the meeting.
17	some places you don't have that guidance in other	17	MR. GREENBERG: Dr. Doynow, just I
18	places the agency making that decision.	18	just want to confirm. So your this this would
19	MR. BART: You're you're	19	replace the current one that's in place, correct?
20	MR. MARSHALL: Come on stop already	20	THE CHAIR: That is correct.
21	stop already.	21	MR. GREENBERG: Thank you very much.
22	MR. BART: Comes up with their own,	22	THE CHAIR: Valerie, can we have roll
23	everybody else uses a region.	23	call vote and then we can hopefully
24	MR. ALEXANDROU: It should be a	24	MS. OZGA: Do you promise this is the
25	region, whatever.	25	last one?

www.courtsteno.com ARII@courtsteno.com

Page 155 www.courtsteno.com

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1	1-4-2022 - SEMAC - WebEx	1	1-4-2022 - SEMAC - WebEx
2	MR. MARSHALL: Our regional guidance?	2	THE CHAIR: Yeah, I promise.
3	THE CHAIR: Yeah, for regional	3	MS. OZGA: Okay. I'm running out of -
4	guidance and let's be done already.	4	- running out of paper here. All right. Let's
5	MR. MARSHALL: That's it. My fingers	5	let's get to this here. Dr. Alexandrou?
6	are broken anymore.	6	MR. ALEXANDROU: Absolutely, yes.
7	MS. BOMBARD: Can you place?	7	MS. OZGA: Dr. Bart?
8	MR. MARSHALL: No yes.	8	MR. BART: Yes.
9	MS. BOMBARD: I was an English major,	9	MS. OZGA: Dr. BERKOWITZ? Is Dr.
10	it's my only	10	Berkowitz still on? Dr. Bombard?
11	MR. MARSHALL: Okay. Okay.	11	MS. BOMBARD: Bombard, yes.
12	MS. BOMBARD: Like, okay.	12	MS. OZGA: Dr. Cooper?
13	MR. DAILEY: That's all right, and I	13	MR. COOPER: Abstain E.M.S.C.
14	do formatting, it was soft return after the before	14	review. I think it'd be either yes or no or an
15	the F.	15	abstention, unfortunately.
16	MR. MARSHALL: What?	16	MS. OZGA: Dr. Cushman?
17	MR. BART: I agree.	17	MR. CUSHMAN: I didn't say abstain.
18	MR. ALEXANDROU: Put your put your	18	MR. COOPER: Okay. Sorry.
19	cursor in front of the F and hit a soft return.	19	MS. OZGA: Dr. Cushman?
20	MR. DAILEY: After packet in front of	20	MR. CUSHMAN: Cushman will say yes,
21	F, do a soft returns	21	against my better judgment.
22	MR. GREENBERG: Right there.	22	MS. OZGA: Dr. Dailey?
23	MR. DAILEY: The next line.	23	MR. DAILEY: Agree with Cushman, yes-
24	MS. BOMBARD: That is nicer.	24	ish.
25	MR. DAILEY: I got it, I've I've	25	MS. OZGA: Yes or no. Dr. Detraglia?

Page 154

www.courtsteno.com ARII@courtsteno.com

Page 156 www.courtsteno.com

ARII@courtsteno.com

39 (Pages 153 to 156)

800.523.7887	1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.	800.523.788	7 1-4-2022, SEMAC Meeting Associated Reporters Int'l., Inc.
1 2	1-4-2022 - SEMAC - WebEx MR. DETRAGLIA: Detraglia, yes.	1 2	1-4-2022 - SEMAC - WebEx STATE OF NEW YORK I, ANNETTE LAINSON, do hereby certify that the foregoing
3 4	MS. OZGA: Dr. Doynow? THE CHAIR: Yes.	3	was reported by me, in the cause, at the time and place,
5 6	MS. OZGA: Dr. Kugler? MR. KUGLER: Dr. Kugler said yes.	4 5	as stated in the caption hereto, at Page hereof; that
7 8	MS. OZGA: Dr. Lynch? Dr. Lynch? Let's hope we still have quorum, guys. Dr.	6	the foregoing typewritten transcription consisting of pages 1 through 158, is a true record of all proceedings
9 10	Markovitz? MR. MARKOVITZ: Markovitz, yes.	7 8	had at the hearing.
11 12	MS. OZGA: Dr. Murphy I'm sorry. Dr. Marshall, first.	9	IN WITNESS WHEREOF, I have hereunto subscribed my name, this the 19th day of January, 2022.
13 14 15	MR. MARSHALL: Dr. Marshall, yes. MS. OZGA: Dr. Murphy? Is Dr. Murphy on?	10 11	
16 17	MR. MARSHALL: No, she put into the chat a little while ago that she had to step out.	12 13	ANNETTE LAINSON
18 19	MS. OZGA: Okay. Dr. Olsson? MR. OLSSON: Olsson, yes.	14 15 16	
20 21	MS. OZGA: Dr. Talbott? MR. TALBOTT: Yes.	17 18 19	
22 23	MS. OZGA: Dr. Walters? MR. WALTERS: Walters, yes.	20 21 22	
24 25	MS. OZGA: Dr. Wicelinski Dr. Wicelinski? Okay. Let's see, one, two	23 24 25	

www.courtsteno.com ARII@courtsteno.com

Page 157

Page 159 www.courtsteno.com

1-4-2022, SEMAC Meeting	Associated Reporters Int'l., Inc.

1	1-4-2022 - SEMAC - WebEx
2	THE CHAIR: Hopefully we still have a
3	
4	MR. LANGSAM: Don't ask about a quorum
5	because that requires a quorum call and I was
6	you have a quorum unless someone challenge.
7	THE CHAIR: That that sounds good
8	to me.
9	MS. OZGA: I have a quorum, and we
10	have thirteen in the affirmative and one abstain.
11	THE CHAIR: Okay.
12	MS. OZGA: So those two passes.
13	THE CHAIR: Excellent. Thank you,
14	guys. What time is the pizza arriving All
15	right. Let's close the meeting and move on to
16	SEMSCO. Thank you, guys.
17	MR. MARSHALL: Make a motion to
18	adjourn.
19	THE CHAIR: Yeah.
20	Mr.: Move to adjourn.
21	MR.: Second the motion
22	(Off the record, 3:08 p.m.)
23	(The meeting concluded.)
24	· <u>-</u> ·
25	

ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887

Page 158 www.courtsteno.com

	Page 160
A	additional 10:22 21:19 43:22
A.D.C.C104:3	137:6,7
A.L.S 105:7,9 132:4	address 35:14 62:20 63:17 79:19
A.M.A 140:11	83:19 126:13
abandon 43:7	addressing 79:24
abilities 136:20	adjourn 158:18,20
ability 20:11 38:19 53:22 110:2	adjusted 53:20
113:20 117:24 122:12	adjustment 124:13
able 6:6 7:8 13:5 15:17 17:2	adopt 88:22 91:25
34:10 38:22 45:7 89:6 103:24	adopted 89:4
108:25 110:4 125:20 137:20	adult 29:14,16 32:11 33:5 34:20
138:20	43:17 44:3 126:3 128:22
abnormal 129:2	129:16 130:22 132:20 133:17
abnormalities 129:5	133:18 143:6 146:9 150:5
absolutely 22:9 24:5 63:20	adults 29:21 133:18
68:17 156:6	advance 39:23
abstain 48:5 156:13,17 158:10	advanced 109:3,25
abstains 8:24	advantage 15:11
abstention 156:15	advice 103:5 131:2
academy 16:16	advise 37:24 99:9
accent 73:15	advisor102:23
accept 36:19 44:17 46:7 94:9	advisories 62:14 67:20 69:19
103:2 155:7	75:17 76:18 78:25 79:3,4,6
accepted 44:18	80:24 81:12 82:5 90:5 92:2
accepting 103:12	advisory 63:2,3,4,14 65:22 66:6
access 27:14 61:14 64:3 67:23	66:21 68:15 76:13 78:3 79:15
accessible135:19	79:18,20 91:19 117:5
accommodate 109:10	affairs 73:4
accommodating 9:11	affirmative 48:11,19 50:13,24
accounted19:3	56:3 158:10
accurate 65:22	affirms 78:2,16,25
acknowledge 65:2 127:6	afraid 83:7
act 30:11 46:4	afternoon 5:17
action 70:7 90:4 140:4	age 57:11,16 110:10 111:19
activated 25:21 30:2	126:5 129:3,6,12,22 132:23,24
active 57:18	143:23 147:18 149:14,15,18,23 150:6,8,16
activities 79:24	
activity 9:19	agencies 11:21 12:6,21 57:10 89:20 100:8,10,19,25 104:16
actual 46:19	
acute 60:10,12 94:15,16 95:18	105:2,24,25 106:3,7,10,16,18 112:4 113:7
ad107:20	agency 16:5 19:2,10 20:11 57:12
add17:4 29:13 34:22 53:16	100:5,6 105:2,21 106:6,17
60:23 125:5 132:17,24 133:22	107:8,9,12 109:18 110:12,20
151:11 153:9	110:23 111:3 112:5 153:16,18
added 29:25 105:14,15,18,19	agenda 62:13
107:7 131:9	agent 108:7 109:10,12
addiction 96:7	agents 36:3
adding 106:14	agitation 99:10
addition 11:17	ago 21:11 23:4 47:14,21 91:2
	ayo 21.11 23.4 4/.14,21 91.2

141:11 142:23 157:17 agree 36:11 41:23 45:17 68:6 75:19 91:2 123:17 124:23 127:9 134:9,15 139:10,25 154:17 156:23 **agreed** 96:3 **agreeing** 139:24 agreement 76:3 **ahead**27:17 37:17 38:5 64:15 70:17 76:8 77:23 114:20 116:9 128:3 **AIDAN** 2:19 **Aiden** 7:18 **airway**108:20,23 109:25 112:23 113:2 **airways**106:13 **ALAN** 2:21,21 Albany 10:5 13:19,20,21 15:10 ALEXANDER 2:22 **Alexandrou** 2:3 5:18,18,19 8:19 8:23 22:11,12,21 23:15,18 48:4,5,17 54:10,11 58:14,15 82:19,20 84:5,6 86:24,25 92:13,14 96:25 97:2 122:4,5 125:12,13 126:23 127:17 129:18 130:19 132:16,22 136:6 141:19 146:17,21 147:20,24 148:3 149:10 150:10,19 152:10 152:23 153:3,15,24 154:18 155:11,13,13 156:5,6 **algorithm** 62:15,19 63:14 65:15 66:10 71:5 86:3 **ALICIA** 2:23 **alike**113:20 **alive** 121:14 **ALLEN**2:17 3:15 alleviates 73:21 alleviating 71:16 **allow**29:23 33:5 34:15 36:13 62:15 64:20 72:9 89:13 110:5 112:25 **allowed** 64:10,25 77:5 88:19 120:14 122:7,9 124:9 **allowing** 82:22 83:2 122:19 137:18 **allows** 40:9 60:12 66:25 112:20 122:25 123:10,18 134:11,12 **altered**111:13 **alternate** 105:14 113:2 **alternative** 63:14 69:10,20

90:12 118:25 **altitude** 147:12 ambulance 19:21 20:3 112:5 120:23 125:21 134:24 140:14 **ambulances** 10:4 118:12 119:8 123:2 amended 52:20 amendment 95:19 124:12 147:6 **amiodarone** 86:14 **amount** 30:17 42:7 **Amy** 2:15 11:24 25:6,11 27:17 28:8,17 94:24 95:15 99:24 101:6 and/or 10:16 151:6 ANDERSON 4:6 **ANDREW** 2:23 **ANNETTE** 159:2,11 anniversary 104:13 **annual** 107:2 **answer**19:12 22:4 answering 57:20 anybody 8:17 12:4 16:20 22:11 24:8,14 33:15 41:11 46:11 102:8 114:2 121:21 127:11,20 144:6 155:10 **anymore** 47:9 73:14 76:9 131:2 154:6 anyway 40:4 92:11 141:22 142:10 145:3 **apart**119:18 **apologies** 52:3 58:3 **apologize** 44:13 50:22 **appear** 68:10 71:4 143:16 **APPEARANCES** 2:2 **appears** 142:21 appendix 61:5 **applaud** 110:16 **apple** 71:8 applicable 118:9 application 106:4 **apply**106:20 128:17 149:17,21 appointing 102:23 **appreciate** 20:22 21:8 24:8 68:3 68:23 80:6 99:2 101:7 102:17 103:5 119:25 120:19 **approach** 64:12 **appropriate** 25:22 29:23,24 30:2 30:8 32:19 37:13 40:17 53:19 57:16 64:12 68:11 69:9 72:7 117:6 124:11 129:3,14 140:12

146:18,20,24 147:7,15,16 **approval** 8:16 37:10 71:25 90:6 **approve** 35:21 36:15 39:14 57:2 60:15 65:5 69:18 76:3 79:21 131:20 135:22 143:13 **approved** 9:2 41:19 53:18 65:6 67:17 74:10 80:18 89:16,23 90:25 106:3 111:22 approves 39:23 approving 64:19 **April** 34:12 **area**10:8,12 113:6 **areas**10:20 12:14 41:14 152:25 **argue** 34:12 63:25 69:2 **arguing** 141:25 **argumentative** 122:16 137:25 **arrival** 57:18 **arriving** 158:14 **arrow**149:16 **arrows** 71:5 **Arthur** 2:15 49:7 Article 64:11,20 66:23 78:3 79:4 80:2 81:3,11 82:3 91:25 **aside** 42:21 **asked**13:23 63:22 83:6 104:24 120:10 135:17 141:11 **asking**19:14,16 22:22 36:14 128:8 145:17 **assess** 34:6 assesses 100:20 **assessment** 32:8 39:2 133:21 assessments 140:7 assignment 99:17 **assist** 58:6 69:21 80:15 111:24 113:4 122:13 123:10 126:12 130:3 137:23 **assistance** 10:21 105:9 126:15 associated 57:17 **assure** 135:23 **asterisk** 32:8 133:22 147:23 148:6,7 150:11 **Asterix** 33:23 asymptomatic 66:2 **attached**151:23 **attack** 40:22 attempts 109:2 112:20,25 **attend** 6:6 12:4 attendance 114:7 **attention** 117:10 attorneys 74:17

audit109:22,24 110:6 112:15 **authority** 42:22 45:16 64:25 78:3,16,25 83:15,17 121:17,18 124:4 authorize 39:23 **authorized** 105:22 automated 89:11 105:20 **available**117:13 118:23 123:2 **avenue** 134:4 **average** 108:11 averaging 108:11 aviation 108:3,8,18 113:20 **avoid**125:18 **awards** 14:7,8 aware 39:19 117:19 awareness 100:9 **Awesome** 155:4

в

B.L.S 32:9 33:2 34:4 44:2 130:23,25 132:3 149:18,22 **back** 22:15 33:6 38:25 41:19 42:2 51:9 52:25 53:3 56:17 71:24 74:11 77:2 89:8 94:11 98:18 122:21 127:2,11,21,23 129:4,19 130:10 132:13 138:6 141:17 144:19 150:20,25 **background** 62:4 63:13 67:24 71:21 **backup** 10:2,21 BAILEY 4:4 **balance** 24:3 balancing 9:25 bantering 24:19 **barrier** 35:19 Bart 2:4 5:22,23,23,25 41:22,22 45:22 46:9 48:20,21,21 54:12 54:13,13 58:16,17 73:8,9,13 73:16 81:2 84:7,8 87:2,3 92:15,16 97:3,4 115:5 118:6 119:24 131:6 134:21 139:11,23 139:25 141:10,16 142:7 144:6 144:14,24 150:2,13,18 151:10 151:16 153:9,13,19,22 154:17 156:7,8 Barzilay 2:12 7:16,17,17 **base** 36:16 **based**14:19 45:4 57:10,11,16 66:22 129:3 132:10 **BASHAW** 2:20

basically12:10 36:23 65:14 76:4 **basis** 34:14 35:19,22 36:5,17 41:20 44:8 124:4 **bat**110:24 **bearing** 65:7 **bedside** 110:5 **began** 104:25 105:7,12 beginning 22:25 100:4 **begins** 11:19 **behavioral** 64:4,5 67:22 **believe** 6:5 11:3,23,23 14:18 31:6 36:12 38:19 44:21 51:15 57:25 60:12 72:16 77:19 80:22 83:22,24 100:7 127:16 144:9 **BELL** 2:21 **BEN** 2:25 **benefit** 86:5 89:15 benefits 20:3 **BENENANTI** 3:21 **BENNETTE** 3:21 **BENSAL** 4:5 Berkowitz 2:4 6:2,3,3 48:22,23 48:23 54:14,15 58:18,19 84:9 84:10 87:4,5 92:17,18 97:5,6 156:9,10 **Berry** 6:4 **best**15:4 41:21 63:21 66:14 68:4 78:22 100:23 102:21 108:2 113:23 136:19 **better** 15:5 66:14 138:16 156:21 **beyond** 82:25 96:8 121:24 big17:7 138:6 152:4 biggest10:10 **BILL** 3:2,2 **bit**14:13,22 20:8,15 28:13 29:4 30:15 48:18 95:25 112:2 119:14 131:12 **blank**15:20 46:22 **blindly**144:8 **BLOCKER** 4:7 **blood**150:4 **blue** 29:25 53:17 **boardable** 24:20 26:22 28:17 61:4,11,15 62:8 63:9 94:6,7 94:12 114:13 **boarded** 96:6 boarding 11:8 **body** 68:19 70:3 71:14 114:24 119:9

bold147:6 **bolded**149:23 Bombard 2:16 6:6 40:7,24 48:24 48:25,25 54:16,17 58:20,21 71:20 84:11 87:6 92:19,20 97:7,8,9,14,17 127:14,14 133:9,9,13,15 138:7,12 139:12 142:9 145:7 148:6,11,15,19 149:4,8 150:15,20,24 151:3 154:7,9,12,24 155:4,6 156:10 156:11,11 **borne** 65:24 **bother** 94:19 **bottom** 27:20,23 34:23 94:25 95:17 139:12 143:25 146:3 BOWMAN 4:4 **box** 32:7,14,18,22,25 33:17 34:21,22,22 53:18,21 126:10 129:21,24 132:23 133:3,20,25 134:8,11 138:8 139:12 141:2 144:5 146:3 147:17 148:7 149:10,11 150:22,23,24 151:5 **boxes** 53:17 71:5 134:18 **BRANDT** 3:5,24 **BRAUNER** 3:18 **breaks** 45:23,23 **BRETT** 3:3 BRIAN 2:11,19 3:3,4 Brian's 150:7 brief 9:13 11:23 **briefly** 58:5 70:20 99:7 bring19:13,14 25:4,11 51:11,20 52:4,24 53:2 60:9 68:9 69:8 86:19 88:14 89:9 95:5,7 98:24 101:16,17 102:16 115:6 117:10 123:16 126:20 127:2,11,21 138:5 bringing 22:15 24:7 68:13 115:6 115:8 119:20 BROADBENT 2:23 **broader** 116:13,18 BRODERICK 3:19 **BRODIE** 2:20 Brody 12:23 135:23 **broken** 154:6 **Brook** 107:22,24 brought 34:19,19 35:2 52:18 57:4 60:11 63:20 69:4 71:23 73:3 86:16 106:4 113:15 127:22

Buffalo 57:5,5 58:6 **built**125:15 **bulk** 11:13 bullet 32:12 141:20 **bunch** 74:17 120:3 buprenorphine 60:14 **burden** 42:8 bureau 1:3 9:3,13 10:25 15:14 23:6 37:22 38:2 68:20 74:20 100:4 120:12 **business** 101:8,19 **busy** 75:2 152:18 153:6 BUTLER 3:8 bylaws 36:13,25 103:7,9 С **C.F.R**18:13 C.F.R.s18:16,24 19:4,5 **C.H.F**111:12 **C.M.E**12:7,21 **C.M.S**117:13 C.M.S.C143:2 C.O.P.D111:13 **CADY** 4:6 **call** 3:17 5:16 40:11 46:10 47:7 48:8,8,11,12,14 51:7 53:5 54:4,9 57:24 58:12 67:7 74:21 82:19,24 83:4 84:2,2 86:22 92:10 96:22,24 109:21 123:3,7 124:7 126:10,11 127:19 133:5 152:13,19,21 155:15,23 158:5 **called** 46:13,14 60:17 **calling**15:2 19:18 42:21 46:25 47:6,10 71:8 122:12 124:10 142:2 calls 21:21 40:17,19 110:12 118:12 123:5,13 **Canada** 73:17 capability 86:7 135:11 capacity 10:3 capitalized147:7 **caps** 147:3 **caption** 159:4 care 8:3 11:4 18:8,9 19:9 24:4 64:3,12 67:11 68:4 71:9 74:3 75:5 86:2 100:17 106:21 109:4 110:4,21 120:15 **career** 17:18 **CARL** 3:4 **CARLA** 3:5

CAROL 3:5 **carry** 77:5 **case** 25:23 44:19 74:7 102:25 110:15,17,25 112:2 123:15 135:6 153:8 cases 108:11,17 113:14 124:10 **cause**159:3 **CECILY** 3:6 **ceiling** 30:20 31:4 census 116:2 **center**10:16,25 11:10 67:23 **centered** 128:11 **certain** 70:25 71:2 105:4 129:7 **certainly** 37:24 61:25 62:10 69:17,17 90:25 124:6 certification 22:16,17 23:24 certified 16:11 18:4,11,23 19:9 20:13 **certify**16:12 159:2 **chair**1:8 5:3 6:15 8:13,16,22 9:6,8 22:10 24:13 25:2 27:2 28:22 35:6,10 43:24 44:15 45:8,12 46:6,11,18,23 47:12 47:19,22 49:15 50:15 51:8 52:22 54:5 55:3 56:15,24 57:23 58:2,10,13 59:7 64:13 64:15 65:8 68:6,12 69:3,15 70:16 72:6 73:7,18 75:9,12,18 75:22,24 76:22 77:8,23 78:12 78:17,19 80:5,14,19 81:6,23 82:16 83:3,10,25 84:24 85:20 85:23 86:18,23 87:17 88:13,21 89:2,7 91:7,11,14,18,23 92:6 92:8 93:7 94:4 95:20 96:23 97:23 98:25 99:23 101:6,24 102:3 103:5,11,17,21 104:8 113:25 114:9,15,20 116:8,21 117:20 118:2 122:3 123:20,22 126:17 127:9,15,18 128:3 130:10,15,18 131:4 132:13,21 133:8,11,14 134:15 135:13 137:9 138:22 142:13,16,19 143:10,19 144:9 145:2,3,20 146:6,8,11,14,25 147:14 149:7 151:21,25 152:4,7 154:3 155:9 155:12,14,20,22 156:2 157:4 158:2,7,11,13,19 Chairman 72:17 114:18 challenge 158:6 challenges 39:9

chance 37:15 71:17 **change** 26:9 31:12 32:18 34:20 35:9 86:15 126:2 128:14 133:24 137:6 144:4 146:19 **changed** 29:13 33:17 120:3,12 139:13 141:14,15,16 146:2,18 changes 9:11 25:9,19 33:20 35:3 61:2 96:2 115:11 128:9 130:11 132:14 133:16 155:7 changing 81:7 characteristics 110:10 CHARLOTTE 3:6 charting 12:15 **charts** 136:24 **chat** 96:18 114:8 146:2 157:17 **check** 137:20 checking 56:2 Cherisse 6:4 CHIAVETTA 3:23 **chief**12:23 22:19 107:15 135:23 children 11:17,18 40:11 100:5 children's 11:25 **choice** 109:10,12 **choices** 105:15 111:25 **choose** 31:8 72:20 **chooses** 105:21 125:11 **chose** 110:18 **chosen** 74:13 circumstances 133:7 **citizen** 16:20 **city**10:13 13:22 34:16 36:24 40:25 68:16 71:3 116:23 117:5 124:17 139:16 141:19 151:12 City's 117:8 **civilians** 17:12,17 **clap** 80:4,4 **clarified** 48:18 clarity 72:4 **class**16:16 20:12,15 classes 20:9 **classroom** 144:22 **CLAYTON** 3:8 **clear** 77:4 **clearly** 112:22 **CLEMENCY** 2:19 **clench** 111:10 **clinical** 111:7 132:10,12 **close**16:18 32:20 99:12 147:8 158:15 **closed** 108:15

cluttering 67:18 co-sponsors 17:5 **CO2**110:7,8 code 120:8 137:13 **cold** 5:4 **COLE** 3:9 collaborations 64:8 **collaborative** 60:11,19 104:21 112:11,24 colleagues 99:9 115:24 **column** 150:12 come 21:24 31:3 33:6,20 34:8 39:10,16 44:4,16 45:2,16 68:19 70:3 71:22 74:11 77:4 94:11 118:20 119:21 121:16 125:3 128:9 129:19 130:8 145:24 150:8 153:20 comedic 45:24 comes 30:19 36:19 43:21 51:4 56:25 57:19 62:21 63:3 89:23 96:20 121:23 124:17 129:4 153:22 comfortable 112:9 143:24 153:4 coming14:7 20:10 21:2 41:2,5 86:10 99:6 101:3 118:6,19 **commenced** 5:2 54:2 **comment** 32:7 36:10 43:15 58:5 73:20 77:22 99:7,22 118:3 131:19,19 140:24,25 151:11 152:11 comments 20:22 24:9 31:18 41:23 73:8 99:24 101:21,24 102:4,8 110:4 114:3 115:24 130:21 commissioner 37:6 101:10 commit 76:14 committee 19:13 24:20,22 25:4 26:3 30:7,9 31:23 32:3 34:9 36:13 44:6 77:20 78:9 79:18 102:23 107:20 committees 41:25 79:15,21 communication 11:10 communications 10:17 community 20:4 118:13 comorbidities 128:19 **compared** 112:10 complaining 121:2 complaint 42:15 complaints 67:9 complete 11:20,22 100:10 108:23 completely 16:21

800.523.7887

complicit 74:20 component13:12,14 17:16 110:13 components 11:11, 16 compression 89:11 compressive 89:13 compromise 142:8 computer 26:15 28:7 concepts 71:15 **concern** 68:8,13 **concerned** 29:15 68:24 concerns 67:12 79:25 129:24 **concert** 65:23 **concluded** 158:23 condition 83:19 130:4 134:24 conditions 26:6 63:18 79:19 **confer** 68:14 **confirm** 51:16 155:18 confirmation 109:25 confirms 94:8 confusing 73:13 confusion 70:21 **connect** 96:15 **consequences** 131:23 136:2 consider 113:2 consideration 22:15 23:8,11 105:16 128:24 129:11 considered 78:4,5 79:6 129:16 considers 114:25 consistent 24:6 67:3,5 79:17 83:18 consisting 159:5 **consult**130:25 138:9 consultant 137:21 consulting 40:13 **contact** 26:6,10 32:20 33:17 42:16 53:22 121:9 124:15 133:25 134:4,13 135:14 138:23 139:18 147:8 151:15,18 continue 8:12 9:15 11:15 48:15 54:4 56:21 99:10,14 contributing 28:14 **control** 26:7,10 33:18 40:13 53:22 60:22 67:21 79:22,23 80:6 111:22,24 122:20 124:8 124:15 126:11 130:2 133:5 134:2,4,13 137:16,19,21 138:6 138:8,9,21,23 139:18 151:18 152:14,21 153:13 **controls** 109:20 controversial 16:2,2 19:17

conventional 57:10 **conversation** 67:15 72:4 73:5 96:12 147:19 conversations 66:5 convinced 151:14,18 Cooper 2:15 6:7 35:6,10,12 36:11 37:4 38:8,11,24 39:24 40:24 44:15 49:3,4,5,6,7 54:18,19,19 58:22,23,23 82:21 82:25 83:8,10,11 84:13,14 87:8,9 92:21,22 97:10,11,11 99:4,7,23 100:2 142:15,18,19 142:20 143:16 156:12,13,18 coordinate 79:22 coordination 11:4 Coordinator 100:17 coordinators 10:18 100:8 copied 24:22 **copy** 79:5 104:20 110:6 **corporate** 13:25 14:2 correct 27:8 28:9 50:14,19 51:23,24 52:20,21 54:7 55:20 76:6 82:2 83:8 91:9,17,18 127:13 147:12 155:19,20 correctly 28:18 corresponding 33:6 council 11:25 14:7 38:20 39:4 44:23 63:19 counselor 16:3 count 11:3 counterpart 21:20 **Country** 10:8 county 10:17 89:5 102:12 103:16 104:14 106:4 107:15 109:20 111:19,21 112:17,20 113:3,18 118:13 **couple** 14:17 23:4 **course** 20:19 39:24 41:12 99:16 109:19 124:11 cover 30:14 **covered**135:16 covers 100:14 129:23 **COVID** 9:19 29:17 37:9 41:8,12 66:2 74:15 107:7 108:16 117:14 COVID-19151:8 cows 60:23 61:4 **cracks** 46:2 CRAWFORD 3:6 **crazy**149:9

800.523.7887

create 36:13 64:21 90:8 115:19 **created**132:5 **creating** 43:6 45:22 credential 106:8 **credentialing**105:4 106:25 107:11,18 108:5 **crews** 40:16 crises 64:3 crisis 40:15 67:23 118:7 139:9 **criteria** 32:24 60:24,25 65:16 74:4,4,5 78:5 79:6 120:6 121:8 124:2 126:5,6 132:25 139:9,14 141:3 149:12 151:5 **cross** 120:16 **crosses** 72:11 current14:16 29:22 45:5,11 78:4 116:2 118:21 125:4,7 155:19 currently 7:7 11:14 47:10 105:23 107:19 111:21 112:14 124:22 135:18 **cursor** 154:19 Cushman 2:5 6:8,9,9 49:8,9,9 54:20,21,21 58:24,25,25 62:20 65:3,11,12,13,21,21 68:12,12 74:16 84:16,17,17 87:10,11,11 89:25 90:2,4 92:24,25,25 97:12,13,13 118:15 131:13 142:22 147:5,12 156:16,17,19 156:20,20,23 **cut**129:6 D **D.O.H**75:8 76:23 77:2,3,10,14 Dailey 2:5 6:10,11,11 30:16 34:2 49:10,11,11 54:22,23,23 58:3 59:2,3 61:2,8,13,18,19 61:22,22,25 62:6 63:12 69:2,4 69:17 75:21 79:8,10,13 80:3 80:20 81:5,6,9,17,20,24,25 82:3,7 83:16 84:19,20 87:12 87:13,13 88:14,24 89:3 91:13 93:2,3,3 96:9,10,13,17 97:15 97:16,16 116:10,11,21,22 117:23 135:15 136:16,25 146:23 154:13,20,23,25 156:22 156:23

DAN 2:10 **DANA** 3:7 **DANIEL** 3:8 **data**12:5,5,16 17:19 102:12 104:12,24 109:9 135:18 136:11 date1:6 101:13 121:16 David 2:6,8 3:8,9,10,11 55:4 59:8 day 5:4 10:9,9 13:4 21:22 67:14 75:11 121:11 123:5 132:10 159:9 days 25:23 26:3,3 30:3,18,20,21 30:23 31:6,12,14,20,20,23 34:13 75:2 deactivate 117:4 143:21 deactivating 116:16 **deal** 118:22 152:4 **DEAN** 3:10,11 decide 40:3 71:11 76:12 143:8 153:12 **decided** 34:14 76:24 decision 30:9 42:17 119:21 122:14 126:12 130:2,5 132:12 133:5 153:8,18 decisions 30:7 42:23 71:18 122:15 123:10,19 131:24 decrease 111:9 **deeply** 46:2 **defeated** 52:13 deference 62:6 **defined** 111:18 defining 60:20 definitely 31:4 **degree** 126:14 **delete** 133:18 demonstrate 63:25 demonstrations 64:4 **deny** 132:7 department1:3 9:14 15:14 21:9 23:5 35:15,19 36:8 37:5,19,22 38:9 41:10 42:10,24 44:10 65:20 74:12,25 120:13 144:10 145:25 Department's 77:17 departments 41:7 depends 132:17 152:23 deployed 9:18,19 11:14 deployment 21:23 deployments 9:21 20:25 **deputy** 11:2 12:23 67:8 135:22

daily 21:21

DAMON 3:7

Dailey's 64:17

destination 118:25 destinations 69:10 determinations 38:9 determine 66:14 **Detraglia** 2:6 6:12,13,13 49:12 49:13,13 54:24,25,25 59:4,5,5 84:21,22,22 87:14,15,15 93:4 93:5,5 97:20,21,21 156:25 157:2,2 **develop** 67:2 79:15 83:18,21 86:11 142:23 **developed** 35:16 43:11 63:17 65:23 developing 116:19 development 79:22 device 89:19,21 113:3 **devices** 89:11,13,17 difference 77:17 125:3 149:6 differences 113:11 128:11 different14:25 15:8,9,11,18,18 15:23 17:16 20:16 22:7 31:10 31:21,21 104:16,21 109:16 112:25 113:3 121:10 129:9 130:9 132:9 139:22 142:25 difficult 5:5 64:3 102:6 122:15 122:15,22 133:7 138:10 141:21 141:24 **dig** 46:2 **digital** 21:14 **directed** 67:13 direction 11:2 42:16,22 43:13 60:18 120:18 121:10 140:8 directions 22:7 **directive** 116:24 directly 47:9 114:5 director 11:2 12:9 30:11 32:3 67:8,8 107:9,9,14,17,23 110:12,20,23 directors 105:2 106:7 120:19 disagreed 122:11 **disaster** 116:14,18 discrepancy 129:24 139:17 **discretion** 125:6,7 **discuss** 54:8 76:9 110:18 127:23 153:8 discussing 14:18 discussion 23:19 25:19,25 29:17 30:5 31:19 32:10 47:4 48:9,15 54:6 62:25 63:5 64:17 65:9 69:5 75:25 83:4,6,9,25 86:19

89:22 92:8 94:5 95:13 96:21 115:15 124:14 126:4,19 138:25 discussions 128:5 dispatch 10:16 displaced 42:9 disposition 66:14 137:13 dissolving 42:19 distributed 24:21 division 71:23 73:4 **doc** 95:19 **docs** 66:4 **doctor** 68:6 153:7 **doctors** 119:6 document 12:8 26:23 27:7 43:18 43:18 44:9 51:19 52:18,20,25 53:3,7 60:19 61:3,11 94:6,7 115:11 136:18 140:4,5 documented 106:22 documenting 110:7,8 documents 15:15 22:2 27:22 28:15 61:23 94:25 109:25 114:14 115:13 131:16 doing15:23 16:11,14 20:23 21:9 21:11 22:6 39:20 62:11 68:17 72:15,16,22 75:8 120:7 121:22 126:21 130:21 142:10,21 143:17 144:8 145:9,10 **don**1:8 43:24 44:13 58:4 122:4 146:23 147:2,7,15 **DONALD** 3:12 **door** 119:8 dosage 111:25 **dosages** 57:16 dose 57:3 86:13 113:13 dosing 57:7,11,11 **double** 9:7 56:2 137:20 **DOWNEY** 3:14 **DOWNOW** 1:8 downstate 13:21 41:14,14 Doynow 5:3 6:14,15 8:11,13,16 8:22 9:6,8 22:10 24:13 25:2 27:2 28:22 35:6,10,20 37:18 43:24 44:15 45:8,12,20 46:6 46:11,18,23 47:12,19,22 49:14 49:15 50:15 51:8 52:22 55:2 56:22 57:22 58:11 59:6 69:18 70:18 71:19 77:21 83:2 84:23 87:16 93:6 96:22 97:22 99:8 103:15 126:25 127:25 131:5 137:8 139:4 142:18 143:9

155:17 157:3 driven 139:7 6:14,16,16,17,18,20,22,22,23 duck 121:23 6:24,25 7:2,4,4,7,11,13,24 duck 121:23 8:11,14,22,23 21:7 22:11 43:39 35:6,10,20 36:11 37:4,18 38:6,11,12,43 39:24 40:24 E.M.C.C.C.39:14 44:15 45:15,20,20 46:18 47:13 44:14,16,17,19,21,23,23,24 41:9,25 15:14,23 16:5,10,10 91:29,23 54:6,10,12,14,16,18 26:21 27:24 37:22 38:2 40:11 91:29,25 51:1,12,13,14,16,18,21,24 60:10,19 107:25 13:5,26 100:5,25 100:5,25 100:5,5,7 100:17.14,15,22 51:1,12,13,14,16,18,21,24 60:10,19 107:25 13:7,20 17:12 120:6 51:1,12,13,14,16,18,21,24 100:12,21 13:6 E.M.S.C29:19 33:6 34:6,7 35:14 91:0,12,14,16,18,02,22,24 59:21,0 13:6 E.M.T.6:12 13:6 13:26 14:49:4 13:6 E.M.S.C29:19 33:6 34:6,7 35:14 91:10,12,14,16,18,02,22,24 59:21,0		
Dr 5:18,18,21 6:24,26,7,7,10,12 duck 121:23 6:14,16,16,17,18,20,22,22,23 duc 36:11 6:26,85 6:24,25 7:2,4,4,7,11,13,24 duplicates 18:12 24:16 25:3,13 31:11,23 22:4 3:9 35:6,10,20 36:14 7:13 44:15 45:15,20,20 46:18 7:13 44:15 45:15,20,20 46:18 7:13 44:15 45:15,20,20 46:18 7:13 44:15 45:15,20,20 46:18 7:13 49:25 50:2,4,6,6,8,10,13,19 26:21 7:24 37:23 38:2 40:11 51:9,23 54:6,10,12,14,16,18 7:17,18 19:8,9,10,25 25:8 40:16 51:1,12,13,14,16,18,20,22,24 60:10,19 107:14,15,22 100:8,23 102:17 101:12 51:10,12,14,16,18,19 71:19 73:7 13:7 13:7 101:22 13:1 105:12 101:12 101:14 105:12 101:14 105:12 101:14 101:12 101:14 101:12 101:16 101:15 101:16 101:16 101:16 101:16 1	155.17 157.3	driven 139.7
6:44,16,16,17,18,20,22,22,22,23 due 36:11 62:6 83:11 100:12 6:24,25,7:2,4,4,7,11,13,24 duplicates 18:12 8:11,14,22,23,21:7,22:11 E 24:16 25:3,13 31:11,23 32:4 E 3:9 35:6,10,20 36:11 37:4,18 E.M.C.C.C39:14 8:6,11,11,24 39:24 40:24 E.M.S10:17 11:2,17,18,25 14:7 44:15 45:15,20,20 46:18 47:13 E.M.S10:17 11:2,17,18,25 14:7 44:15 45:15,20,22 4,25 49:3,8,10 14:9,25 15:14,23 16:5,10,10 9:12,14,16,17,19,21,23,23,24 14:9,25 15:14,23 16:5,10,10 9:12,21,23,53 4:6,10,12,14,16,18 16:22,22 12 7:24 37:22 38:2 40:11 56:14,215 7:20,22 58:11,14,16 16:12,18,20,22,24 59:10,12,14,16,18,20,22,4 100:8,23 102:5,7 104:16,18 10:2,21 41:6,18,20,22,24 107:25 103:7,20 117:12 120:6 59:10,12,14,16,18,20,22,24 100:7:25 113:7,20 117:12 120:6 59:10,12,14,16,18,20,22,24 100:7:21 13:13 13:51 10:14 81:4,5,6,9,16,21,24,25 128:9,23 129:4 130:8 16:13 51:14,19,19 83:2,3,810,16 84:5 8:10,13 89:8,25,25 90:6 81:14,92,22,21 42:23 E.M.T 16:24 81:14,92,22,22 127:25 81:24,11 93:20,23,25 94:10 96:4,9,11 18:20 105:3 91:4,8,23,25 102:12,17,24 E.KI 16:21 18		
6:24,25 7:2,4,4,7,11,13,24 duplicates 18:12 8:11,14,22,23 21:7 22:11 E 33:9 35:6,10,20 36:11 37:4,18 E.M.C.C.C39:14 38:6,11,11,24 39:24 40:24 E.M.F57:3 44:15 45:15,20,20 46:18 47:13 E.M.S10:17 11:2,17,18,25 14:7 48:4,12,20,22,24,25 49:3,8,10 14:9,25 15:14,23 16:5,10,10 49:25 50:2,4,6,8,10,13,19 26:21 27:24 37:22 38:2 40:11 51:9,23 54:6,10,12,14,16,18 40:16 42:8,21 60:10 62:14 54:19,20,22,24 55:24,6,6,8,10 63:19,25 69:21 95:18 100:5,5 55:11,12,13,14,16,18,21,24 100:8,23 102:5,7 104:16,18 56:4,21 57:20,22 58:11,14,16 105:25 106:10,19 107:14,15,22 60:3,18 61:2,18,22,22 62:7,20 100:8,23 102:5,7 104:16,18 61:4,16 65:3,11,31 69:18 M.S.C 29:19 33:6 34:6,7 35:14 73:18 74:16 75:12 77:21 80:9 44:4 99:4 100:22 126:14 128:6 80:14 81:4,56,9,16,21,24,25 E.M.S.C 29:19 33:6 34:6,7 35:14 71:17,13,16,19,21,24,25 23:20 106:19 122:23 82:14,19 83:2,3,8,10,16 84:5 E.M.T.6:21 18:13 20:12 22:16 84:7,9,11,13,15,17,20 E.M.T.6:21 84:19,20,22,44 88:24,68 E.N.C.C 39:14 81:0,13 89:8,25,25 90:16 110:3 91:1,21,23,54,41,49,41 E.M.T.6:21<		
8:11,14,22,23 21:7 22:11 24:16 25:3,13 31:11,23 32:4 3:9 35:6,10,20 36:11 37:4,18 3:6:11,11,24 39:24 40:24 E.M.C.C.C39:14 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 49:25 50:2,4,6,8,90 107:27 40:16 51:1,2,13,14,16,18,20,22 100:8,23 102:5,7 104:16,18 56:4,21 57:20,22 58:11,13 68:18 20:22,7 100:8,23 102:11 101:8,23 101:42:16 101:8,23 101:42:16 101:8,23 101:42:16 101:42:16 101:42:16 101:42:16 101:42:16 101:42:16 101:42:16 101:42:16 101:42:17 101:42:16 101:42:16 101:42:16 101:42:16 101:42:16 101:14 111:14:16 101:14		
$\begin{array}{llllllllllllllllllllllllllllllllllll$		
33:9 35:6,10,20 36:11 37:4,18 E.M.C.C.C39:14 38:6,11,11,24 39:24 40:24 E.M.F57:3 48:15,20,22,24,25 49:3,8,10 14:9,25 15:14,23 16:5,10,10 49:25,50:2,4,6,8,10,13,19 26:21 27:24 37:22 38:2 40:16 51:1,21,3,14,16,18,21,24 100:8,23 102:5,7 104:16,18 52:11,21,3,14,16,18,21,24 100:8,23 102:5,7 104:16,18 53:10,22,24 59:2,4,6,8,9 100:8,23 102:5,7 104:16,18 54:19,20,22,24 59:2,4,6,8,9 100:125 113:7,20 117:12 120:6 59:10,12,14,16,18,20,22,24 100:125 133:19 120:7 130:22 134:3 135:19 64:14,16 65:3,11,13 69:18 99:23,25 118:3 20:12 132:5 14:48.92:4 130:18 132:2 14:49:43 132:2 133:15 14:49:44 132:41 132:5 14:49:43 132:2 14:49:43 132:2 14:49:43 14:49:43 14:49:43 14:49:43 14:49:43 14:41 12:2 12:2:14:13:13 14:12:16:13 12:2:14:13<		E
38:6,11,11,24 39:24 40:24 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:15,20,20 46:18 47:13 44:15 45:16,20,20 42:25 51:14,23 16:5,10,10 49:12,14,16,17,19,21,23,23,24 17:17,18 19:8,9,10,25 25:8 49:25 50:2,4,6,8,10,13,19 26:21 27:24 37:22 38:2 40:11 51:11,21,31,14,16,18,21,24 100:8,23 100:25,5 100:12,14,16,18 105:25 106:10,10,114,15,22 51:10,12,14,16,18,20,22,24 27:24 31:5,20 107:12 113:7,20 117:12,120:6 61:21,48,20,22,24 50:2,27,20 107:12 113:7,20 117:12,120:6 128:9 61:12,16,16,18,19 71:19 73:7 36:19 39:23,25 111:4 36:19 39:23,25 112:18 73:18 74:16,518 91:17,13,13,14,16 108:22 128:14 138:15:128 128		EMCCC 39·14
44:15 45:15,20,20 46:18 47:13 48:4,12,20,22,24,25 49:3,8,10 14:9,25 15:14,23 16:5,10,10 9:25 50:2,4,6,8,10,13,19 14:9,25 15:14,23 16:5,10,10 51:9,23 54:6,10,12,14,16,18 40:16 42:8,21 60:10 62:14 52:11,12,13,14,16,18,21,24 10:15,25 100:5,5 100:5,5 100:5,5 100:5,5 55:11,12,13,14,16,18,21,24 10:15,25 100:10 17:17,72 17:17,20 17:17,12 12:16 56:4,21 57:20,22 58:11,14,6,18,20,22,24 107:25 106:10,19 107:17,12 12:0:6 60:3,18 61:2,18,22,22 62:7,20 66:10,19 107:17,12 12:0:16 12:0:17 13:0:22 13:13:5:19 73:18 74:16 75:12 77:21 80:9 13:6 34:6,7 35:14 8:14,19 83:2,3,8,10,16 84:5 84:19,9,10,22,24 82:2,4,6,8 128:9,23 129:13 13:6 14:14,22 128:19 128:21 128:19 128:12 128:14 128:12 128:14 128:14:12 128:19 128:19 1		
48:4,12,20,22,24,25 49:3,8,10 49:12,14,16,17,19,21,22,3,24 49:25,50:2,4,6,8,10,13,19 51:9,23,54:6,10,12,14,16,18 54:19,20,22,24,55:2,4,6,8,10 55:11,12,13,14,16,18,21,24 50:12,12,13,14,16,18,21,24 50:12,12,13,14,16,18,21,24 50:12,12,13,14,16,18,21,24 50:12,22,24,55:2,4,6,8,9 51:11,12,13,14,16,18,20,22,24 51:0,12,14,16,18,20,22,24 64:14,16,65:3,11,13,69:18 70:12,16,16,18,19,71:19,721 64:14,16,65:3,11,13,69:18 70:12,16,16,18,19,71:19,721 80:14,81:4,5,6,9,16,21,24,25 80:14,81:4,5,6,9,16,21,24,25 81:2,14,19,83:2,3,8,10,16,84:5 82:14,19,83:2,3,8,10,16,84:5 82:14,19,83:2,3,8,10,16,84:5 81:19,20,22,24,82:8,24,6,8 81:19,20,22,24,82:8,24,6,8 81:10,13,89:8,25,25,90:16 91:6,7,8,92:12,15,17,19,21,24 93:20,23,25,94:10,96:4,9,11 93:24,6,8,9,10,12,14,16,18 93:24,6,8,9,10,12,14,16,18 93:24,25,102:12,17,24 93:24,25,11,13,13,14,16,19,25 93:4,8,23,25,102:12,17,24 93:4,8,23,25,102:12,17,24 103:15,16,17,104:4,107:23		
49:12,14,16,17,19,21,23,23,2417:17,1819:8,9,10,2525:849:2550:2,4,6,8,10,13,1926:2127:2437:2238:240:1151:9,2354:6,10,12,14,16,1840:1642:8,2160:1062:1454:19,20,22,2455:2,4,6,8,9100:8,23100:5,5100:8,23100:5,555:11,12,13,14,16,18,21,24100:8,23100:7:14,15,2256:4,2157:20,2258:11,14,16105:25100:10,19107:14,15,2258:18,20,22,2459:2,4,6,8,9107:25113:7,20117:1260:3,1861:2,18,22,2262:7,20139:6100:8,23102:2564:14,1665:3,11,1369:1870:12,16,16,18,1971:1973:773:1874:1675:1277:2180:944:499:4100:22126:1480:1481:45,6,9,16,21,24,2582:20106:19122:2385:2,3,5,7,9,11,13,15,17,20128:9,23129:4130:8156:1381:10,1389:8,25,2590:1681:10:1389:8,25,2590:16110:3110:3110:391:6,7,892:12,17,7,19,212,499:1592:14,8,12,17,19,212,499:1592:14,8,23,25110:391:6,7,892:12,17,7,20115:8106:11100:23105:5106:1191:6,7,8,9,9,11,13,14,16,19,2591:44:1199:1591:591:591:14,13,12,14,16,19,2291:591:591:591:591:591:14,13,12,12,22105:5106:11107:1590:61:1107:15		
49:2550:2,4,6,8,10,13,1926:2127:2437:2238:240:1151:9,2354:6,10,12,14,16,1840:1642:8,2160:1062:1455:11,12,13,14,16,18,21,2410:16,42:8,2160:10,22100:5,555:11,12,13,14,16,18,21,2410:8,23102:5,7104:16,1856:4,2157:20,2258:11,14,16105:25106:10,19107:14,15,2258:18,20,22,2459:2,0,12,14,16,18,20,22,24120:7130:22134:3135:1960:3,1861:2,18,22,2262:7,20139:6120:7130:22124:3135:1961:4,1665:3,11,1369:1877:1973:1874:1675:1277:2180:944:499:4100:22126:14128:680:1481:4,5,6,9,16,21,24,25128:9,23129:4130:8156:1388130:8156:138816:2118:1320:1222:1622:1		
51:9,2354:6,10,12,14,16,1840:1642:8,2160:1062:1454:19,20,22,2455:2,4,6,8,1063:19,2569:10100:8,23100:8,23102:5,755:11,12,13,14,16,18,21,24105:25106:10,19107:14,15,22100:8,23102:5,7104:16,1856:4,2157:20,2258:11,14,16105:25106:10,19107:14,15,22100:8,23102:5,7104:16,1860:3,1861:2,18,22,2262:7,2062:14105:25106:10,19107:14,15,22107:25113:7,20117:12120:660:3,1861:2,18,22,2262:7,2062:14105:25103:313:5:19139:315:6:1939:22,2541:415:22120:7130:22134:3135:19139:664:14,1665:3,11,1369:1871:1973:773:1874:1675:1277:14120:7130:22134:3135:19100:12120:7130:22134:3135:19100:12120:7130:22134:3135:19120:7130:22134:3135:19120:7130:22134:3135:14130:22140:15120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:22120:7130:25130:13130:2513		
54:19,20,22,2455:2,4,6,8,1063:19,2563:19,2569:2195:18100:5,555:11,12,13,14,16,18,21,24100:8,23102:5,7104:16,1856:4,2157:20,2258:11,14,16105:25106:10,19107:14,15,2258:18,20,22,2459:2,4,6,8,9107:25113:7,20117:12120:659:10,12,14,16,18,20,22,24107:25113:7,20117:12120:664:14,1665:3,11,1369:18105:25106:10,19107:14,15,2264:14,1665:3,11,1369:18105:25113:25131:673:1874:1675:1277:2180:944:499:4100:22126:14128:680:1481:4,5,6,9,16,21,24,25128:9,23129:4130:8156:13122:22166:13122:22166:13122:22166:13122:22166:13122:22166:13122:22166:13122:22166:13122:23122:21123:23106:13122:23122:21123:23123:20106:13122:23122:21123:23122:21123:23122:21123:23123:21123:23123:21123:23123:21123:23123:21123:23123:21123:23 <th></th> <th></th>		
55:11,12,13,14,16,18,21,24100:8,23 102:5,7 104:16,1856:4,21 57:20,22 58:11,14,16105:25 106:10,19 107:14,15,2258:18,20,22,24 59:2,4,6,8,9107:25 113:7,20 117:12 120:659:10,12,14,16,18,20,22,24120:7 130:22 134:3 135:1960:3,18 61:2,18,22,22 62:7,20139:664:14,16 65:3,11,13 69:1870:12,16,16,18,19 71:19 73:773:18 74:16 75:12 77:21 80:9139:680:14 81:4,5,6,9,16,21,24,25E.M.S.C 29:19 33:6 34:6,7 35:1480:14 81:4,5,6,9,16,21,24,25128:9,23 129:4 130:8 156:1382:14,19 83:2,3,8,10,16 84:5E.M.T.16:21 18:13 20:12 22:1681:4,7,9,11,13,16,19,21,23,25E.M.T.16:2485:2,3,5,7,9,11,13,15,17,20E.M.T.16:2486:24 87:2,4,6,8,10,12,14,16E.R1:18 15:25 53:21 108:2581:10,13 89:8,25,25 90:16110:391:6,7,8 92:12,15,17,19,21,24E.R.10:2193:2,4,6,8,9,10,12,14,16,18earlier 33:24 72:5 90:5,1191:6,7,8 92:12,15,7,7,10,21earlier 33:24 72:5 90:5,1191:1,21,25 97:3,5,7,7,7,10,21earlier 33:24 72:5 90:5,1191:2,15,17,20,22,24,25 98:2,4,5earlier 33:24 72:5 90:5,1191:3,25 114:3,12,18,20 115:8echoing 73:23105:15 137:8 139:4,11,12,23ecosystem19:25105:12,16,19,22,25 157:3,5,6educational 24:23 61:9142:18,19 143:8 144:11,17,18educators 106:9142:18,19 143:8 144:11,17,18effect 25:22 30:3 117:16157:7,7,8,11,2,13,14,14,18effect 31:11157:20,22,24,24effect 31:22effect 31:22effect 69:6,9eight 86:10 89:10 102:18 104:16		
56:4,21 57:20,22 58:11,14,16105:25 106:10,19 107:14,15,2258:18,20,22,24 59:2,4,6,8,9107:25 113:7,20 117:12 120:659:10,12,14,16,18,20,22,24120:7 130:22 134:3 135:1960:3,18 61:2,18,22,22 62:7,20139:664:14,16 65:3,11,13 69:18105:25 106:10,19 107:14,15,2273:18 74:16 75:12 77:21 80:9139:680:14 81:4,5,6,9,16,21,24,25128:9,23 129:4 1308 156:1382:14,19 83:2,3,8,10,16 84:5128:9,23 129:4 1308 156:1382:14,19 83:2,3,8,10,16 84:5128:9,23 129:4 1308 156:1384:7,9,11,13,16,19,21,23,2518. T.16:21 18:13 20:12 22:1686:24 87:2,4,6,8,10,12,14,16E.M.T.s16:2491:6,7,8 92:12,15,17,19,21,24E.R.11:8 15:25 53:21 108:2591:6,7,8 92:12,15,17,19,21,24E.R.11:8 15:25 53:21 108:2591:1,21,25 97:3,5,7,7,10,12early 99:1591:1,21,25 97:3,5,7,7,10,12early 99:1591:1,21,25 97:3,5,7,7,10,12early 99:1591:1,21,25 97:3,5,7,7,10,12early 99:1591:1,21,25 97:3,5,7,7,10,12early 99:1591:1,21,22 122,17,724ECKERT 3:22103:15,16,17 104:4 107:23ecosystem 19:25101:19,19 131:4,5,6 134:16106:11 107:15136:15 137:8 139:4,11,12,23educational 24:23 61:9142:18,19 143:8 144:11,17,18educators 106:9142:18,19 143:8 144:11,17,18educators 106:9142:18,19 143:8 144:11,17,18educators 106:9142:18,19 143:8 144:11,17,18educational 24:23 61:9142:18,19 143:8 144:11,17,18educations 22:2 30:3 117:16155:17,7,8,11,12,13,14,14,18effect 25:22 30:3 117:16 </td <td></td> <td></td>		
58:10,20,22,24 59:2,4,6,8,9 107:25 113:7,20 117:12 120:6 59:10,12,14,16,18,20,22,24 120:7 130:22 134:3 135:19 60:3,18 61:2,18,22,22 62:7,20 139:6 120:7 130:22 134:3 135:19 60:14 81:6,7 59:10,72,14,16,18,19 71:19 73:7 73:18 74:16 75:12 77:21 80:9 44:4 99:4 100:22 126:14 128:6 80:14 81:4,5,6,9,16,21,24,25 128:9,23 129:4 130:8 156:13 82:14,19 83:2,3,8,10,16 84:5 84:7,9,11,13,16,19,21,23,25 85:2,3,5,7,9,11,13,15,17,20 E.M.T.16:24 23:20 106:19 122:23 85:2,3,5,7,9,11,13,15,17,20 E.M.T.8:16:24 87:24,46,8,9,10,12,14,16 81:52 53:21 108:25 100:3		
59:10,12,14,16,18,20,22,24120:7 130:22 134:3 135:1960:3,18 61:2,18,22,22 62:7,20139:664:14,16 65:3,11,13 69:18139:670:12,16,16,18,19 71:19 73:761:9 39:23,25 41:18 43:2273:18 74:16 75:12 77:21 80:944:4 99:4 100:22 126:14 128:680:14 81:4,5,6,9,16,21,24,25128:9,23 129:4 130:8 156:1382:14,19 83:2,3,8,10,16 84:5E.M.T16:21 18:13 20:12 22:1684:7,9,11,13,16,19,21,23,2523:20 106:19 122:2385:2,3,5,7,9,11,13,15,17,20E.M.T.816:2486:24 87:2,4,6,8,10,12,14,16E.R.11:8 15:25 53:21 108:2581:10,13 89:8,25,25 90:16110:391:6,7,8 92:12,15,17,19,21,24E.R.11:8 15:25 53:21 108:2591:6,7,8 92:12,15,17,19,21,24E.R.11:8 15:25 53:21 108:2591:1,21,25 97:3,5,7,7,10,12early 99:1592:4,8,23,25 102:12,17,24early 99:1592:4,8,23,25 102:12,17,24ECKERT 3:22103:15,16,17 104:4 107:23ECKERT 3:2292:4,8,23,25 102:12,17,24ECM0 86:6113:25 114:3,12,18,20 115:8education 24:16 100:23 105:5106:11 107:15educators 106:9145:15 123:21,22 127:25106:11 107:15130:19,19 131:4,5,6 134:16educators 106:9145:5 155:17 156:5,7,9,9,10Edward 3:12 107:24156:12,16,19,22,25 157:3,5,6effect 25:22 30:3 117:16157:7,7,8,11,12,13,14,14,18effects 31:22157:20,22,24,24efforts 69:6,9drastic 137:5eight 86:10 89:10 102:18 104:16		
60:3,1861:2,18,22,2262:7,20139:664:14,1665:3,11,1369:18 E.M.S.C 29:1933:634:6,735:1470:12,16,16,18,1971:1973:736:1939:23,2541:1843:2273:1874:1675:1277:2180:944:499:4100:22126:14128:680:1481:4,56,9,16,21,24,25128:9,23129:4130:8156:1382:14,1983:2,3,8,10,1684:5 E.M.T1 6:2118:1320:1222:1684:7,9,11,13,16,19,21,23,25 E.M.T1 6:2118:1320:1222:1685:2,3,5,7,9,11,13,15,17,20 E.M.T1 6:2118:1320:1222:1686:2487:2,4,6,8,10,12,14,16 E.R1 1:815:2553:21108:25110:391:6,7,892:12,15,17,19,21,24 E.R.s 10:21 early 99:15 early 99:1591:6,7,892:12,15,77,710,12 early 99:15 early 99:15 early 99:1592:4,8,23,25102:12,77,24 ECKERT 3:22106:11107:1599:4,8,23,25102:12,77,24 ECKERT 3:22106:11107:15130:19,19131:4,5,6134:16106:11107:15131:9,19131:4,5,6134:16106:11107:23132:5114:3139:4,11,2,23 education 24:16100:23105:5130:19,19131:4,5,6134:16106:11107:15136:15137:8139:4,11,2,23 education 24:2361:9142:18,19143:8144:11,17,18 educ		
64:14,1665:3,11,1369:1870:12,16,16,18,1971:1973:773:1874:1675:1273:1874:1675:1273:1874:1675:1280:1481:4,56,9,16,21,24,2580:1481:4,56,9,16,21,24,2582:14,1983:2,3,8,10,1684:7,9,11,13,16,19,21,23,2585:2,3,5,7,9,11,13,15,17,2086:2487:2,4,6,8,10,12,14,1687:18,19,20,22,2488:2,4,6,888:10,1389:8,25,2591:6,7,892:12,15,17,19,21,2493:2,4,6,8,9,10,12,14,16,1891:20,23,2594:1092:12,15,17,19,21,2493:20,23,2594:1096:11,21,2597:3,5,7,7,10,1297:15,17,20,22,24,2598:4,8,23,25102:12,17,24103:15,16,17104:4107:23118:15123:21,22123:21,1913:2514:14:31,21,18,2015:1515:1715:137:814:55155:17156:5,7,9,9,10156:12,16,19,22,25157:7,7,8,11,12,13,14,14,18157:20,22,24,24drastic137:5		
70:12,16,16,18,1971:1973:736:1939:23,2541:1843:2273:1874:1675:1277:2180:944:499:4100:22126:14128:680:1481:4,5,6,9,16,21,24,25128:9,23129:4130:8156:13128:9,23129:4130:8156:1382:14,1983:2,3,8,10,1684:584:7,9,11,13,16,19,21,23,2523:20106:19122:23129:4130:8156:1384:7,9,11,13,16,19,21,23,2585:2,3,5,7,9,11,13,15,17,20E.M.T.S.16:24E.M.T.S.16:2418:1320:1222:1686:2487:2,4,6,8,10,12,14,16E.M.T.S.16:24E.R.11:815:2553:21108:25110:391:6,7,892:12,15,17,19,21,24E.R.S.10:21earlier 33:2472:590:5,11118:20150:391:6,7,892:12,15,17,19,21,24earlier 33:2472:590:5,11118:20150:391:6,7,892:12,15,77,10,12earlier 33:2472:590:5,11118:20150:392:14,8,23,25109:14,16,19,22100:22128:14128:7128:7166:691:14,2597:3,5,77,710,12earlier 33:2472:590:5,11118:20150:392:4,8,23,25100:21,17,24eahigt 140:4eahigt 140:4eahigt 140:4eahigt 140:4eahigt 140:4educational 24:2361:991:4,8,23,25102:22157:3,5,6136:15137:8139:4,11,2,23142:18,19143:8144:11,17,18educators 106:9144:4eafiect 25:22<		
73:1874:1675:1277:2180:944:499:4100:22126:14128:680:1481:4,5,6,9,16,21,24,25128:9,23129:4130:8156:1382:14,1983:2,3,8,10,1684:5E.M.T16:2118:1320:1222:1684:7,9,11,13,16,19,21,23,25E.M.T16:2118:1320:1222:1685:2,3,5,7,9,11,13,15,17,20E.M.T.s16:2423:20106:19122:2386:2487:2,4,6,8,10,12,14,16E.P.C.R136:17E.R11:815:2553:21108:2591:6,7,892:12,15,17,19,21,24E.R.s10:2193:20,23,2590:16110:391:6,7,892:12,15,17,19,21,24E.R.s10:2193:20,23,2590:16110:391:1,21,2597:15,17,20,22,24,2598:2,4,5early 99:15early 99:1597:15,17,20,22,24,2598:2,4,5easiest 44:11early 99:1599:4,8,23,25102:12,17,24ECKERT 3:22ECM086:613:25114:3,12,18,20115:8edits 140:418:15123:21,22127:25106:11107:1513:15137:8139:4,11,12,23140:4educational 24:2314:18,19143:8144:11,17,18educators106:914:55155:17156:5,7,9,9,10Edward 3:12107:2415:12,16,19,22,25157:3,5,6effect 25:2230:3117:1615:12,16,19,22,24,24effects 31:22efforts 69:6,916:1317:128:7145:24effects 69:6,917:77,78,11,12,13,14,14,18effects		
80:14 81:4,5,6,9,16,21,24,25128:9,23 129:4 130:8 156:1382:14,19 83:2,3,8,10,16 84:582:14,19 83:2,3,8,10,16 84:584:7,9,11,13,16,19,21,23,2523:20 106:19 122:2385:2,3,5,7,9,11,13,15,17,20E.M.T.s16:2486:24 87:2,4,6,8,10,12,14,16E.P.C.R136:1787:18,19,20,22,24 88:2,4,6,8E.R11:8 15:25 53:21 108:2591:6,7,8 92:12,15,17,19,21,24E.R.s10:2193:2,4,6,8,9,10,12,14,16,18E.R.s10:2193:2,0,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:20,23,25 94:10 96:4,9,11118:20 150:393:21,17,20,22,24,25 98:2,4,5easiest44:1194:31,21,13,13,14,16,19,25ecosystem19:2599:4,8,23,25 102:12,17,24ecosystem19:25103:15,16,17 104:4 107:23ECM0 86:6113:25 114:3,12,18,20 115:8ecosystem19:25136:15 137:8 139:4,11,12,23educators 106:9142:18,19 143:8 144:11,17,18educators 106:9145:5 155:17 156:5,7,9,9,10Edward 3:12 107:24156:12,16,19,22,26 157:3,5,6effect 25:22 30:3 117:16157:7,7,8,11,12,13,14,14,18 <t< td=""><td></td><td></td></t<>		
82:14,19 83:2,3,8,10,16 84:5 84:7,9,11,13,16,19,21,23,25 85:2,3,5,7,9,11,13,15,17,20 85:2,3,5,7,9,11,13,15,17,20 E.M.T.s 16:24 86:24 87:2,4,6,8,10,12,14,16 E.P.C.R136:17 87:18,19,20,22,24 88:2,4,6,8 E.R11:8 91:6,7,8 92:12,15,17,19,21,24 E.R.s 10:21 93:2,4,6,8,9,10,12,14,16,18 earlier 33:24 72:5 93:20,23,25 94:10 96:4,9,11 118:20 96:11,21,25 97:3,5,7,7,10,12 early 99:15 early 99:15 97:15,17,20,22,24,25 98:2,4,5 easiest 44:11 98:7,9,11,13,13,14,16,19,25 99:4,8,23,25 102:12,17,24 98:7,9,11,13,13,14,16,19,25 99:4,8,23,25 102:12,17,24 99:4,8,23,25 102:12,17,24 echoing 73:23 99:4,8,23,25 102:12,17,24 ecloxing 24:16 106:10,0,21 117:23 118:6 13:5 123:21,22 127:25 130:19,19 131:4,5,6 134:16 136:15 137:8 139:4,11,12,23 142:18,19 143:8 144:11,17,18 145:5 155:17 156:5,7,		
84:7,9,11,13,16,19,21,23,25 23:20 106:19 122:23 85:2,3,5,7,9,11,13,15,17,20 E.M.T.s16:24 86:24 87:2,4,6,8,10,12,14,16 E.P.C.R136:17 87:18,19,20,22,24 88:2,4,6,8 E.R11:8 15:25 53:21 108:25 88:10,13 89:8,25,25 90:16 110:3 91:6,7,8 92:12,15,17,19,21,24 E.R.s10:21 93:2,4,6,8,9,10,12,14,16,18 earlier 33:24 72:5 90:5,11 93:20,23,25 94:10 96:4,9,11 118:20 150:3 96:11,21,25 97:3,5,7,7,10,12 early 99:15 97:15,17,20,22,24,25 98:2,4,5 easiest 44:11 98:7,9,11,13,13,14,16,19,25 99:4,8,23,25 102:12,17,24 99:4,8,23,25 102:12,17,24 ECKERT 3:22 103:15,16,17 104:4 107:23 echoing 73:23 99:4,8,23,25 102:12,17,24 ECKERT 3:22 103:15,16,17 104:4 107:23 education 24:16 100:23 105:5 130:19,19 131:4,5,6 134:16 106:11 107:15 136:15 137:8 139:4,11,12,23 educators 106:9 142:18,19 143:8 144:11,17,18 educators 106:9 145:5 155:17 156:5,7,9,9,10 Edward 3:12 107:24 156:12,16,19,22,25 157:3,5,6 effect 25:22 30:3 117:16 157:7,7,8,11,12,13,14,14,18 effects 31:22 157:20,22,24,24 efforts 69:6,9<		
85:2,3,5,7,9,11,13,15,17,20E.M.T.s16:2486:2487:2,4,6,8,10,12,14,16E.P.C.R136:1787:18,19,20,22,2488:2,4,6,8E.R11:888:10,1389:8,25,2590:16110:391:6,7,892:12,15,17,19,21,24E.R.s10:2193:2,4,6,8,9,10,12,14,16,18earlier 33:2472:593:2,4,6,8,9,10,12,14,16,18earlier 33:2493:20,23,2594:1096:4,9,1196:11,21,2597:3,5,7,7,10,1297:15,17,20,22,24,2598:2,4,598:7,9,11,13,13,14,16,19,25easiest 44:1198:7,9,11,13,13,14,16,19,2599:4,8,23,25102:12,17,24103:15,16,17104:4107:23ECKERT 3:22103:15,16,17104:4118:15123:21,22127:25106:11136:15137:8130:19,19131:4,5,6145:5155:17156:12,16,19,22,25157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7draft 94:7drastic 137:5		
86:24 87:2,4,6,8,10,12,14,16 87:18,19,20,22,24 88:2,4,6,8 88:10,13 89:8,25,25 90:16 91:6,7,8 92:12,15,17,19,21,24 93:2,4,6,8,9,10,12,14,16,18 earlier 33:24 72:5 93:20,23,25 94:10 96:4,9,11 93:20,23,25 94:10 96:4,9,11 93:20,23,25 98:7,9,11,13,13,14,16,19,25 early 99:15 97:15,17,20,22,24,25 98:2,4,5 easiest 44:11 98:7,9,11,13,13,14,16,19,25 echoing 73:23 99:4,8,23,25 102:12,17,24 ECKERT 3:22 103:15,16,17 104:4 107:23 116:6,10,10,21 117:23 118:6 116:15 137:8 139:4,11,12,23 145:5 155:17 156:5,7,9,9,10 156:12,16,19,22,25 157:3,5,6 157:7,7,8,11,12,13,14,14,18 effect125:22 157:7,7,8,11,12,13,14,14,18 effects 31:22 efforts 69:6,9 eight 86:10 89:10 102:18 104:16		E.M.T.s 16:24
88:10,13 89:8,25,25 90:16 110:3 91:6,7,8 92:12,15,17,19,21,24 E.R.s10:21 93:2,4,6,8,9,10,12,14,16,18 93:20,23,25 94:10 96:4,9,11 93:20,23,25 94:10 96:4,9,11 118:20 150:3 96:11,21,25 97:3,5,7,7,10,12 early 99:15 easiest 44:11 97:15,17,20,22,24,25 98:2,4,5 easiest 44:11 echoing 73:23 99:4,8,23,25 102:12,17,24 ECKERT 3:22 ECM0 86:6 113:25 114:3,12,18,20 115:8 edits 140:4 118:15 123:21,22 127:25 edits 140:4 136:15 137:8 139:4,11,12,23 education 24:16 100:23 105:5 130:19,19 131:4,5,6 134:16 106:11 107:15 educational 24:23 61:9 142:18,19 143:8 144:11,17,18 educators 106:9 Edward 3:12 107:24 156:12,16,19,22,25 157:3,5,6 effect 25:22 30:3 117:16 157:7,7,8,11,12,13,14,14,18 effect 131:11 effect 26:6 9 157:20,22,24,24 efforts 69:6,9 eight 86:10 <td< td=""><td></td><td>E.P.C.R136:17</td></td<>		E.P.C.R 136:17
91:6,7,892:12,15,17,19,21,24E.R.s10:2193:2,4,6,8,9,10,12,14,16,18earlier 33:2472:590:5,1193:20,23,2594:1096:4,9,11118:20150:396:11,21,2597:3,5,7,7,10,12early 99:15early 99:1597:15,17,20,22,24,2598:2,4,5easiest 44:1198:7,9,11,13,13,14,16,19,25echoing 73:23echoing 73:2399:4,8,23,25102:12,17,24ECKERT 3:22103:15,16,17104:4107:23ECM0 86:6113:25114:3,12,18,20115:8edits 140:4118:15123:21,22127:25education 24:16100:23130:19,19131:4,5,6134:16106:11107:15136:15137:8139:4,11,12,23educators 106:9142:18,19143:8144:11,17,18educators 106:9145:5155:17156:5,7,9,9,10Edward 3:12156:12,16,19,22,25157:3,5,6effect 25:2230:3157:7,7,8,11,12,13,14,14,18effective 131:11157:20,22,24,24effects 31:22draft 94:7128:7145:24drastic 137:5eight 86:1089:10102:18104:16	87:18,19,20,22,24 88:2,4,6,8	E.R 11:8 15:25 53:21 108:25
93:2,4,6,8,9,10,12,14,16,18earlier 33:24 72:5 90:5,1193:20,23,25 94:10 96:4,9,11118:20 150:396:11,21,25 97:3,5,7,7,10,12early 99:1597:15,17,20,22,24,25 98:2,4,5easiest 44:1198:7,9,11,13,13,14,16,19,25easiest 44:1198:7,9,11,13,13,14,16,19,25easiest 44:1198:7,9,11,13,13,14,16,19,25easiest 44:1199:4,8,23,25 102:12,17,24echoing 73:23103:15,16,17 104:4 107:23ECKERT 3:22103:15,16,17 104:4 107:23ECMO 86:6113:25 114:3,12,18,20 115:8ecosystem 19:25116:6,10,10,21 117:23 118:6edits 140:4118:15 123:21,22 127:25education 24:16 100:23 105:5130:19,19 131:4,5,6 134:16106:11 107:15136:15 137:8 139:4,11,12,23educators 106:9142:18,19 143:8 144:11,17,18educators 106:9145:5 155:17 156:5,7,9,9,10Edward 3:12 107:24156:12,16,19,22,25 157:3,5,6effect 25:22 30:3 117:16157:7,7,8,11,12,13,14,14,18effective 131:11157:20,22,24,24effects 31:22draft 94:7 128:7 145:24efforts 69:6,9drastic 137:5eight 86:10 89:10 102:18 104:16	88:10,13 89:8,25,25 90:16	110:3
93:20,23,2594:1096:4,9,11118:20150:396:11,21,2597:3,5,7,7,10,12early 99:1597:15,17,20,22,24,2598:2,4,5easiest 44:1198:7,9,11,13,13,14,16,19,25echoing 73:2399:4,8,23,25102:12,17,24ECKERT 3:22103:15,16,17104:4107:23113:25114:3,12,18,20115:8116:6,10,10,21117:23118:6118:15123:21,22127:25130:19,19131:4,5,6134:16136:15137:8139:4,11,12,23142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5eight 86:10	91:6,7,8 92:12,15,17,19,21,24	
96:11,21,25 97:3,5,7,7,10,12early 99:1597:15,17,20,22,24,25 98:2,4,5easiest 44:1198:7,9,11,13,13,14,16,19,25easiest 44:1198:7,9,11,13,13,14,16,19,25echoing 73:2399:4,8,23,25 102:12,17,24echoing 73:23103:15,16,17 104:4 107:23ECKERT 3:22103:15,16,17 104:4 107:23ecosystem 19:25113:25 114:3,12,18,20 115:8ecosystem 19:25116:6,10,10,21 117:23 118:6edits 140:4118:15 123:21,22 127:25education 24:16 100:23 105:5130:19,19 131:4,5,6 134:16106:11 107:15136:15 137:8 139:4,11,12,23educators 106:9142:18,19 143:8 144:11,17,18educators 106:9145:5 155:17 156:5,7,9,9,10Edward 3:12 107:24156:12,16,19,22,25 157:3,5,6effect 25:22 30:3 117:16157:7,7,8,11,12,13,14,14,18effective 131:11157:20,22,24,24effects 31:22draft 94:7 128:7 145:24effects 9:6,9drastic 137:5eight 86:10 89:10 102:18 104:16	93:2,4,6,8,9,10,12,14,16,18	earlier 33:24 72:5 90:5,11
97:15,17,20,22,24,2598:2,4,5easiest 44:1198:7,9,11,13,13,14,16,19,2599:4,8,23,25102:12,17,24103:15,16,17104:4107:23ECKERT 3:22103:15,16,17104:4107:23ECMO 86:6113:25114:3,12,18,20115:8ecosystem 19:25116:6,10,10,21117:23118:6edits 140:4118:15123:21,22127:25education 24:16100:23130:19,19131:4,5,6134:16106:11107:15136:15137:8139:4,11,12,23educators 106:9142:18,19143:8144:11,17,18educators 106:9145:5155:17156:5,7,9,9,10Edward 3:12156:12,16,19,22,25157:3,5,6effect 25:2230:3157:20,22,24,24effects 31:22draft 94:7128:7145:24drastic 137:5eight 86:1089:10102:18104:16	93:20,23,25 94:10 96:4,9,11	118:20 150:3
98:7,9,11,13,13,14,16,19,2599:4,8,23,25 102:12,17,24103:15,16,17 104:4 107:23103:15,16,17 104:4 107:23113:25 114:3,12,18,20 115:8116:6,10,10,21 117:23 118:6118:15 123:21,22 127:25130:19,19 131:4,5,6 134:16136:15 137:8 139:4,11,12,23142:18,19 143:8 144:11,17,18145:5 155:17 156:5,7,9,9,10156:12,16,19,22,25 157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7 128:7 145:24echoing 73:23echoing 73:23ECKERT 3:22ECM0 86:6ecosystem 19:25edits 140:4education 24:16 100:23 105:5106:11 107:15educators 106:9Edward 3:12 107:24effect 25:22 30:3 117:16effects 31:22effects 31:22efforts 69:6,9eight 86:10 89:10 102:18 104:16	96:11,21,25 97:3,5,7,7,10,12	-
99:4,8,23,25102:12,17,24ECKERT 3:22103:15,16,17104:4107:23ECMO 86:6113:25114:3,12,18,20115:8ecosystem 19:25116:6,10,10,21117:23118:6edits 140:4118:15123:21,22127:25education 24:16100:23136:15137:8139:4,11,12,23educational 24:2361:9142:18,19143:8144:11,17,18educators 106:9Edward 3:12145:5155:17156:5,7,9,9,10Edward 3:12107:24156:12,16,19,22,25157:3,5,6effect 25:2230:3117:16157:7,7,8,11,12,13,14,14,18effects 31:22effects 31:22effects 31:22draft 94:7128:7145:24efforts 69:6,9drastic 137:5eight 86:1089:10102:18104:16		
103:15,16,17104:4107:23113:25114:3,12,18,20115:8116:6,10,10,21117:23118:15123:21,22123:21,22127:25130:19,19131:4,5,6136:15137:8136:15137:8142:18,19143:8145:5155:17156:12,16,19,22,25157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7drastic 137:5ECMO 86:6ecosystem 19:25education 24:16100:23105:5106:11107:15educators 106:9Edward 3:12107:24effect 25:2230:3117:16effects 31:22efforts 69:6,9eight 86:1089:10102:18104:16		-
113:25114:3,12,18,20115:8116:6,10,10,21117:23118:6118:15123:21,22127:25130:19,19131:4,5,6134:16136:15137:8139:4,11,12,23142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5		
116:6,10,10,21117:23118:6118:15123:21,22127:25130:19,19131:4,5,6134:16136:15137:8139:4,11,12,23142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5eight 86:10eight 86:1089:10106:11102:18106:11101:15educational 24:2361:9educators 106:9116:11Edward 3:12107:24effect 25:2230:3117:16117:16effect 31:22117:16eight 86:1089:10102:18104:16		
118:15123:21,22127:25130:19,19131:4,5,6134:16136:15137:8139:4,11,12,23142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5education 24:16100:23106:11107:15educational 24:2361:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24effects 31:22efforts 69:6,9eight 86:1089:10102:18104:16		-
130:19,19131:4,5,6134:16106:11107:15136:15137:8139:4,11,12,23educational 24:2361:9142:18,19143:8144:11,17,18educators106:9145:5155:17156:5,7,9,9,10Edward 3:12107:24156:12,16,19,22,25157:3,5,6effect 25:2230:3117:16157:7,7,8,11,12,13,14,14,18effective131:11effects31:22157:20,22,24,24effects31:22efforts69:6,9draft94:7128:7145:24efforts69:6,9drastic137:5eight89:10102:18104:16		
136:15137:8139:4,11,12,23142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5educational 24:2361:9educators 106:9Edward 3:12107:24effect 25:2230:3117:16effect 311:11effects 31:22efforts 69:6,9eight 86:1089:10102:18104:16	•	
142:18,19143:8144:11,17,18145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7drastic 137:5educators 106:9Edward 3:12107:24effect 25:2230:3117:16effects 31:22effects 69:6,9eight 86:1089:10102:18104:16		
145:5155:17156:5,7,9,9,10156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7145:24drastic 137:5		
156:12,16,19,22,25157:3,5,6157:7,7,8,11,12,13,14,14,18157:20,22,24,24draft 94:7128:7145:24drastic 137:5		
157:7,7,8,11,12,13,14,14,18effective 131:11157:20,22,24,24effects 31:22draft 94:7 128:7 145:24efforts 69:6,9drastic 137:5eight 86:10 89:10 102:18 104:16		
157:20,22,24,24effects 31:22draft 94:7 128:7 145:24efforts 69:6,9drastic 137:5eight 86:10 89:10 102:18 104:16		
draft 94:7128:7145:24efforts 69:6,9drastic 137:5eight 86:1089:10102:18		
drastic 137:5 eight 86:10 89:10 102:18 104:16		
_		
		-
1		112.10 110.0

eight-year-old 129:10 eighteen 50:12,23 135:20 eighty 18:11, 15, 18 108:11 112:18 113:8 eighty-nine 109:5 eighty-two108:18 109:8 **EISENHAUER**2:15 25:13 26:18,20 27:19 28:10,19,23 51:18 61:17 61:21 62:2 94:23 95:3,17 99:25 **either** 14:14 45:14 65:16 72:5 77:25 111:12,14 115:20 117:3 123:11 133:4 137:21 156:14 **elderly** 111:12 **electronic** 12:11, 14, 24 electronically 12:8 elegantly 63:18 elevator 62:4 **eleven** 56:3,14 112:17 eligible 74:8 eliminate 149:2 eloquent 81:18 eloquently 64:17 **email** 24:12 27:11 61:23 62:9 96:18 100:6,9 101:4,17 114:5 114:8,8 145:6,11 **emailed** 44:5,16 114:5 emailing 98:4 emails 21:22 emergency 10:17,18 21:10,14,20 35:19 38:16,18,19 39:9 41:6 42:10,14 44:23 79:14,18,20 100:16 143:4 **emotion** 119:15 emphasis 137:6 empower120:20 138:13 empowered 30:11 122:8 empowering122:18 **EMS** 1:3 encourage 11:21 20:10 61:8 64:8 **end-tidal** 110:7,7 **ended**101:15 endorse 69:6,8,19 70:3 74:10 76:19 77:16 80:23 83:13 endorsement 77:6 endorses 81:11 82:3 91:25 endorsing 73:20 76:6 89:22 endotracheal 106:15,23 108:19 109:7 112:21 endpoint 63:2

enemy 127:5 engage 65:17 66:13 engagement 67:21 **English** 154:9 **enjoy** 112:3 **enlarge** 29:3 95:24 enrolled 12:7 enrollment 57:13 **ensure** 136:11 entire 12:13,13 16:10 entirely 43:8 115:21 150:16 environment19:24 environments 15:2,3,7,19 16:7,9 19:19 epinephrine 86:12 **equipment** 20:19 105:5 106:12 108:5 112:6 equipped 105:22 Erie 89:5 **error** 125:15 especially 40:12 113:14 123:4 essentially 36:24 42:14 44:3,25 65:15 81:2 128:15 139:20 **establishing** 75:16 76:17 **etcetera** 110:10 **evaluate** 65:18 evaluating 23:23 evaluation 74:9 event 23:3 150:16 eventualities 30:14 eventually 103:7 151:22 everybody 9:9 14:22 15:16 19:3 21:18 26:17 47:8 72:14 92:4 94:4 95:22 102:11 131:24 137:14 144:22 151:12 152:7 153:23 everybody's 22:6 143:24 everyone's 67:18 94:23 104:23 Evidence 86:4 **evolved**109:15 **exact** 115:7 **exactly** 63:24 64:9 90:23 142:22 151:17 **exam**107:5 **example** 89:5 129:10 examples 63:21 excellence 63:25 excellent 20:14 58:5 82:16 158:13 **exceptional** 140:16,17

exceptionally 111:16 excessively 90:9 excited 13:5,15 15:22 16:24 58:7 98:4 exciting 12:19 exclusion 65:15 **executive** 15:6 22:15 30:7,9 32:2 36:13,25 38:12 39:10,17 45:5 **exemplary** 131:15 existing 67:5 exists 89:18 121:6 124:22 expand 69:9 expansion 14:13 **expect** 99:11 expected 68:14 100:11 **experience** 106:8 113:18 **experts** 74:19 119:10 **expire** 25:24 30:4 31:15,24 40:2 **expired** 30:24 **expires** 38:21 explain 77:9 explained 31:24 **expose** 41:9 **expressed** 142:25 exquisite 64:4 **extend** 39:11 extending 22:16 **extension** 23:9,10 extensive 32:10 **extent** 100:12 **extra**16:15 eyes 63:7 77:18 F **F**154:15,19,21 facilitate 21:23 facilities 40:25 66:15,17 facility 16:4 29:24 60:22 62:19 66:16 86:6 **fact** 42:12 66:21 74:12 119:15 135:17 137:23 factoring 42:23 **failed**131:15 **failure**109:6 111:12 149:12 **fall** 119:17 **falls** 10:25 72:12 **far** 37:3 115:17 **fare** 110:19 **Fast**18:21

fault 30:17 **favor** 43:5 federal 9:25 24:23 100:22 feedback 24:9 **feel**10:23 21:3 23:2 76:5 99:21 111:23 115:25 129:14 138:5 152:24 feeling 23:5 45:13 71:24 120:12 feels 72:7 77:15 112:9 **fees** 20:18 **felt** 30:13 67:4,4 fentanyl 105:15 113:12 **fever** 41:2 125:17 **fevers** 41:5 **fidelity** 107:3 field17:4 99:15 106:21,22 108:6,7,8 111:23 **fifteen** 9:23 13:22 105:18 111:19 118:12 126:8 129:23 132:25 133:22 142:24 147:18 148:8,21 149:14,15,18,23 150:8,11,16 153:7 **fifty**13:10 19:20 104:18 106:2 **fifty-five** 108:13 **figured** 42:11 **figuring** 43:10 **filing**137:12 **fill** 15:20 final 52:18 99:12 115:18 134:19 143:5 **finally**131:20 **financial** 117:11,18 **find**11:6 15:4 18:3 46:2 64:9 **finding** 41:17 fine 5:21 32:17,18 64:24 67:19 73:20,22 81:16,19 90:24 92:6 95:8 fingers 154:5 finished 5:8 **fire** 105:3 first12:9 13:12 19:2 25:7 27:4 37:8 42:3 51:18 72:23 99:9 101:21 106:17 109:18,19 117:3 121:19 130:21 131:7 140:3 150:11 157:12 **firstly** 80:21 fit120:21 132:19 148:17 **fits**135:4 five 11:20 13:6,24 20:12 37:14 57:14 104:17 108:9 109:15

111:2,4 five-year 23:24 **fix**120:17 146:15 **flag**136:24 **flagged**109:21 **flexibility** 35:25 122:19 **floor** 30:20 31:6 47:2 76:14 80:7,21 90:22 152:9 **flow** 134:20 **folder** 27:15,16,18 28:9 61:17 61:20 **folks** 58:6 67:24 102:10 119:10 132:14 **follow** 26:10 33:18 42:15 53:22 110:20 123:24 133:4 136:3 138:24 141:5 149:15 follow-up 88:15 101:2 **followed**137:2 **following** 67:14 124:15 133:21 135:10 **forced** 91:4 **foregoing** 159:2,5 **forever** 127:20 form 109:22,24 110:6 **formal** 35:9 111:2 **formally** 109:24 format 24:11 71:2,6 formatting 154:14 **FORNESS** 3:22 **FORREST** 3:20 **forth** 25:4 66:9 113:15 **forty**109:11 123:6,9 **forty-**86:9 forty-eight110:13 **forty-four** 112:19 **forty-six** 123:5 forty-two 10:3 forward18:21 30:25 33:20 34:19 35:2 43:23 52:10,18 57:4,19 60:11 63:3 64:10 68:10 69:8 71:23 77:13 86:17 89:23 96:20 found 106:14 137:11 138:4 four 13:24 16:23 20:12 32:25 34:22 53:21 57:13,25 80:24 111:2,3 120:8 133:20 147:18 fourteen 25:23 26:2,3 30:3,18 30:20 31:5,12,14,19,23 34:12 fourth 94:22 113:11 132:23 **frankly** 43:11 free 10:23 12:25 16:22 21:3

117:7 **freely** 123:2 frequency 57:18 **fresh**121:16 **Friday** 20:13 friends 13:23 68:15 **front** 60:25 68:8 144:7 154:19 154:20 frustrated 119:12 **full-time** 20:12 **function** 63:24 functional 86:9 115:12 functioning 119:23 functionless 121:22 further 47:4 54:5 72:7,8 98:23 105:5 126:15 136:15 furthermore 83:23 G **G.C.S**112:14,18 **GANDOLFO** 3:4 **gap**17:8 **gauge** 100:22 **GENE** 3:13 **general** 100:21 generate 34:8 **generations** 109:16,16 geriatric 62:15,17,19 63:13 66:9,18 67:21 74:14 geriatrician 65:17,18 geriatricians 65:23 geriatrics 66:8 getting 60:13 66:4 72:21 81:9 102:10 119:7 140:22 **giant** 40:15 **GILL** 3:13 give 9:3 36:21 37:18 45:16 51:12 65:3 95:4,11 96:17 102:13 103:22 104:4 121:17,17 135:10 150:15 given 12:15 18:6 90:4 110:9 117:12 **gives** 124:3 giving 15:16 23:8 36:23 134:3 **qlad**24:11 58:8 **glitch** 28:13,16 **go** 8:24 10:15 27:17,22 28:14,21 28:22 29:8 37:16 38:5 45:7 47:3,9 48:12 50:20 51:8 53:5 61:21 64:15 70:17 72:24 75:17

76:8,19 77:23 92:12 94:13 group's 117:10 95:22 103:9 104:2,11,24 **groups** 66:8,18 114:20 116:5,9,18 121:3 grown 105:25 122:22 126:18 127:8 128:3,25 guard16:23,25 17:3,3,12,14 130:25 131:8 133:3 136:14 quess 22:23 35:3,5 47:22 65:14 70:8 73:19,22 125:2 128:6,21 137:15 139:14 140:9,12 148:21 129:10 131:11 141:8 142:11 152:16,18 153:5 155:3 goal 13:9 17:10 57:15 68:4 147:2 goals 24:19 guidance 62:18 90:7,11 151:18 **God**142:9 152:22 153:10,14,16,17 154:2 **goes** 71:15 89:15 154:4 going 5:6,12 6:6 9:12,12,13,14 quide 123:18 9:21 10:3 11:11 14:11,24 15:4 quidelines 86:2 15:24 16:15,17 17:7 23:11 **gurus** 35:15 24:3 25:14 30:24 34:6,10 36:7 **quy** 140:9 37:24 38:25 42:8,22 43:16 guys 26:14 28:6 40:7 53:15 80:5 45:13,14,14,15 52:3 70:2 142:13 157:8 158:14,16 73:25 75:11,14 76:14,23 80:10 н 80:20,22,23 81:13 94:13 96:10 **HAAG** 3:16 98:18 99:11 100:13 115:5,6,7 119:2,2,3,4 125:12,16,23 half12:10,11 16:19,22 17:11,12 19:8 47:14 56:12 129:5,6,18 136:6,11 137:3 138:2,5 140:14,21 144:19 **HAMILTON** 4:9 hand 35:6,11 148:8,13 **handled** 37:20 Gomez 6:16 49:16 good 5:17 19:19 31:2 40:5 71:3 handoff 108:6 **handout** 151:9 81:14 96:13 101:8 110:17 hands 144:22 127:5 136:22 143:8,18 148:12 148:21 150:17 151:2,22 158:7 Hang 26:14 **HANSEN** 4:11 government 39:16 70:22 happen 5:13 11:9 36:9 38:22 **gown** 146:18 74:23 136:17 **grab** 144:15 happened 21:10 26:15 74:22 grade 41:5 86:12 108:22 grapple 68:21 happening 11:9, 14 20:25 136:5 **great**13:16 14:4 20:23 25:6 happens 69:14 73:5 51:17 65:2 68:15 96:15 101:14 happy 7:8 13:14 20:21 22:4 108:6 110:16,17 114:10 146:11 greater 112:18 126:6 129:21 67:25 101:4,17 131:25 136:16 136:21 152:7 132:24 150:8 Greenberg 2:14 9:5,7,9 21:6,13 harm 137:7 **HASSON** 4:3 21:16 22:9,19,24 23:17,21 hate 127:18,19 138:25 27:10,17 35:15 38:6,11 44:13 44:21 51:22 71:19 77:10,19 head 105:16 111:8 139:23 health1:3 9:15 15:14 23:5 37:5 101:25 114:12 125:2 136:14 44:10 64:3,4,6 65:20,24 66:7 144:16 145:5,13,16,23 147:2 67:23 74:13,25 120:13 144:9 154:22 155:3,5,17,21 healthcare 19:24 64:5 139:9 **GREGORY** 2:18 3:13 hear 16:14 24:11 46:23 47:8 ground 108:3,17 113:20 52:2 58:11 118:25 127:22 group 36:18 40:23 47:13 72:6 heard 24:15 102:15 77:5 88:25 96:18

hearing 8:25 57:21 75:8 159:7	hours 13:21,24 110:13 119:9
heart 150:4	136:4 145:10
heavily107:17	house 66:20 121:15
heck 71:11	How's 29:6 148:24
height 65:19	HOWARD 3:14
held12:3 143:4	Hudson 3:12 10:11
Hello103:17,20,21	huge 36:2 43:2
help10:22,23 15:17 17:15 19:24	HUGHES 3:2
19:25 20:4 36:8 57:20 102:17	hundred11:4 13:7,8,13 16:16,23
103:13 119:11,22 136:24	17:11 20:19 75:18 86:14
helped 22:16 126:2	102:19 104:16,18 106:2 108:9
helpful 113:7,10	123:5
helping17:6 72:5	hundreds 12:6
helps 72:4 100:21 123:18 136:22	HUTH 3:14
hereof 159:4	hybrid 13:17
hereto 159:4	hyperbole119:18
hereunto 159:8	·
Hey 26:18 103:15	I
Hi 21:6,7 22:12 116:6	idea 42:2 63:20 115:3 120:19
high 75:4 107:2 123:3 128:16,19	121:20 138:13 143:8,18
highest 74:14 75:5	ideas 118 : 21
highlighted 96:2	<pre>identical 90:19</pre>
hit154:19	<pre>identification 99:15</pre>
hoc 107:20	identify 37:19 120:25
hold18:12 26:16 27:12 38:15,17	<pre>identifying 32:23 35:20</pre>
38:19 39:8 44:23 53:11 56:3	illness 42:6
56:13 78:17 79:2 91:21 130:17	illnesses121:2
144:13,18	imagine 35:16,18
holding 38:18	<pre>imagined 37:12</pre>
holiday 24:21 108:24	immediate 37:9 130:7
home 15:20,25 122:10 124:10	<pre>immediately 47:3 64:7 67:14</pre>
141:9	impact 23:25
homes 17:16	impacted 108:23
honest 22:25	impart 21:17
honestly 23:18 139:10	<pre>impending111:11</pre>
honor 82:18	<pre>implement 31:7 88:18 89:6</pre>
hope 82:12 89:10 119:21 142:9	<pre>implementation 36:5</pre>
157:8	<pre>implementing 89:12</pre>
hopeful 118:18	implications 117:18
hopefully 5:9 17:17 25:11 92:9	implied 134:7
155:23 158:2	importance 23:22
hoping 5:11,12	important 35:24 76:17 88:15
hospital 10:2 15:20 86:3 102:4	99:21
107:22 109:23 121:3 122:23	improve 13:4 22:17 60:10 115:11
125:17,20,24 132:8 138:2	improvement 67:13 79:24 109:14
139:14 140:9,13	138:4
hospitals 11:6 15:10,11 17:15	improvements 121:25
74:15 102:5 119:8 125:22	in- 66:19
hotline 151:8	in-house 66 : 3
hour 47:14 105:8 114:22 126:9	inappropriate 40:19 116:15
	·····

inbox 130:23 **inboxes** 67:18 **inches** 43:6 incident 73:3 **incidents** 111:17 include 52:22 128:22 **included** 52:17 **includes** 39:4 143:23 including 39:5 106:12 inclusion 65:15 120:5 121:8 inclusive 66:19 **incorporate** 43:16 **increase** 106:15 increased 86:8 113:14 **incur** 137:6 **indicates** 150:14 indicating 67:9 indication 110:8 134:22 ineffective 114:25 **inform** 98:23 informatics 12:6 information 22:13 102:13 103:22 136:9 141:5 151:8 **initial** 105:3 **initially** 65:25 **initiate** 120:15 152:21 **initiated** 120:7 **initiating** 32:20 147:8 **initiative** 137:5 initiatives 69:21 injury 74:4 105:17 111:8,9 **input**15:17 128:24 inserting 25:20 insertion 113:2 insinuating 150:3 **instance** 118:16 **intended** 115:16 intent 42:2, 3 115:17 132:4 134:2 149:20 intentional 147:6 intentioned131:23 interest 99:19 interesting 15:9 18:2 116:8,23 **interim** 35:22 36:5 41:20 **interpret** 30:24 **interpretation** 31:9,10 90:15 135:9 interpretations 90:13 interpreted 132:3 interrupted 83:7

interventions 61:9 intracranial 113:14 **intubated** 108:25 **intubation** 104:14 investigation 11:16 **invoking** 134:5,6 **involve**120:7 140:8 **involved** 66:4 105:2 107:17 110:24 involves 107:8,21 109:18 110:23 irregular 43:12 **ish**156:24 **issue** 38:18 41:4,13 63:7 70:19 71:16,22 73:21 78:25 79:3 99:14 112:2 117:7,21 120:14 123:12,16 136:7 138:4 139:3 issued 34:17 37:9 66:21,22 80:25 116:24 117:5 **issues** 28:7 30:18 40:5 99:20 101:16,20 125:25 126:14 it'd156:14 it'll 13:18 27:24 40:2 44:18 item 44:25 62:8 114:19 115:7,19 items 62:13 94:5 140:5 J **Jacob** 25:14 104:4 **JACOBSON** 4:13 **JAMES** 3:14,15 January 1:6 11:19,22 12:2 16:13 17:9 38:21 101:12 159:9 **JASON** 2:17 3:15,16 **JEAN** 3:16 **Jeff**2:16 3:17 78:20 79:8 80:6 127:12 **Jeremy** 2:5 71:20 142:22 150:3 **JILL** 3:18 **iob**110:17 111:10 121:18 **Joe** 2:4 41:22 122:3 **John** 2:6 3:18 107:24 join 7:8 13:19 joined 49:24 joining 8:14 9:10 **JONAS** 3:7 Jonathan 2:4,18 8:9,10 **JONES** 4:12 **JOSEPH** 3:19 **JOSHUA** 2:7 judgment 132:10 156:21

	Page 170
<u> </u>	L
KAREN 3:19	LAINSON 159:2,11
keep 9:12 24:4 118:8 119:16,22	lame 121:23
121:14	Langsam 2:7 35:8 36:10 37:4,21
keeping 43:5	38:6,12 39:12 45:10 46:13
ketamine 105:14 109:11	47:16,20 48:2,12 50:13,19,21
key 110:13	51:3,13 53:2 54:6,7 56:4,6,11
kicking 119:16	56:16 62:3,7,10 69:12 75:10
kid 41:11 130:24 144:21	75:12,13 76:7 80:9,14,16 81:9
kids 41:2,4,9	81:13,19 82:8,10 83:3,5 90:16
kill 115:4	90:17 94:10,15,18 102:17,24
killed 114:21	103:3,14 158:4
kilogram113:12	language 30:13 34:23 53:17
kind12:24 20:6 38:25 43:6	79:13 112:24 115:20 134:22
66:24 71:5 100:22,22 108:2	139:16 145:15,24 146:2 149:12
110:24 112:11 122:16 137:17	151:5
137:19 140:19 141:23 144:7	LANPHIER 4:5
KNOELL 2:23	large 65:25 104:15
know 5:8 12:20 14:23 15:9,13,19	laryngeal 113:4
16:25 17:6 18:7 19:2,8,13,23	laryngoscope106:13,14
19:25 20:2,6,8,9,11 21:18,25	laryngoscopy 113:8
22:5,24 23:3,4,9,12,22 24:2	last-minute 9:11
24:10,12 25:3 30:6 31:20	law 83:14
32:10 36:3,24 37:6 38:21,24	lead 23:24
38:25 39:2,3,6 41:3,5,6,12,15	leadership 35:21 73:4
41:18 44:25 45:5 56:9 62:5	learning13:3
70:5 71:23 72:3,8,11,15,19,24	leave 20:7 33:12 39:3 40:9
73:3,21,25 74:2,7,8 76:25	81:10 112:12 115:4,12,22
77:13 78:7 80:12 83:20 99:5	116:18 122:9 124:10 125:22
101:2,20 102:5,14,18 114:21	133:6 138:14 141:4,9 143:8
115:20 117:16,23 118:18	144:23
119:12,19 123:4,8,13 124:7,14	leaves 117:2 133:6 138:24
124:16 125:4,6 126:2 128:7	leaving 116:14 125:4
129:3,9,12,13 131:15,18 132:6	led 66:6
132:16,19 134:17 136:10,17,17	left 33:2 40:12 114:24 115:3
136:22,22 137:18 138:19 139:4	legal 35:15 37:3,23,25 38:8
139:17 140:10 142:21 151:13	40:5 71:23 73:4
152:12,15,17,25 153:4,8	lemons 110:9
knows 96:9	let's 5:15 18:2,2 24:15 25:3
KOCZOR 2:22	27:5 43:25,25 47:21,23 76:16
Kroll 2:14 8:7,8,8 78:6 80:11	83:9 96:23 99:3 127:20,23
kudos 65:4	134:7 153:5 154:4 156:4,5
Kugler 2:6 6:16,17,17 49:4,17	157:8,25 158:15
49:18,18 55:4,5,5 59:8,9,9	letter 101:10
64:13,14,16 81:21,21 82:14,14	level 70:21 99:16 106:17 107:12
84:25 85:2,2 87:18,19,19 91:5	107:13 109:18 111:3 116:16
91:6,7,10,19,24 92:7 93:8,9,9	136:8,13
97:24,25,25 157:5,6,6	levels 64:20
KUHN 4:2	LEVINSKY 3:3

Associated Reporters Int'l., Inc.

Page 177

Lewis 2:8,21 59:14 86:19	lower 57:17 120:25 129:12
lexicon 58:6	lowercase 148:11
LIDDLE 3:2	LUCAS 89:19
lift17:7	lucky 25:5
lifted 71:13	Lynch 2:7 6:18,19,19 49:19,20
liked 141:10	49:20 55:6,7,7 59:10,11,11
likes 151:12	70:6,6,12,19 76:20,20 77:3,14
limit 86:13	85:3,4,4 87:20,21,21 93:10,11
limiting 70:4	93:11 96:11 98:2,3,3 157:7,7
line 39:5 64:24 72:11,24 122:20	lynched 83:7
125:5 147:21 154:23	Tynched 03.7
lines 40:16,16 64:16 122:6	M
linked 108:3	M-A- 60:17
list 8:25 101:22	ma'am 82:7
listen 73:20 121:4 140:8	MACMILLAN 3:18
liter105:19	MAGER 3:12
literally 11:24 21:21	main 41:4
little 14:13, 14, 14, 22 20:8, 15	major 99:20 123:16 154:9
28:13 29:3,7,7 30:15 33:16	majority 56:7,11 114:6 152:16
37:16 48:18 62:25 95:25 99:2	making 32:11 69:6 81:7 122:14
112:24 119:14 128:5 131:12,17	122:14 126:12 131:23 133:16
157:17	153:18
live 12:16 43:5 68:2	managed 12:12
	management 10:18 21:10,14,20
Livingston 63:19 load 9:25	107:3
	managing 102:6
lobby 39:20 local 10:17 63:17 79:19 83:19	manipulation 113:5
138:23 153:16	March 17:10 124:9 140:25
	mark 2:12 3:20 7:18,20 13:10
LOCKWOOD 3:20	28:12 32:6 33:4 69:23 70:12
lodge 37:17	70:16 118:2,4 119:25 131:13
long 23:10 71:16 72:21 75:11 117:15 131:18	141:10 143:10 145:2
	market 121:25
longer 31:7	marketplace 89:18
look 14:23,24 16:8,8 29:19	Markovitz 157:9,10,10
33:13 34:5 37:15 44:7 52:5	Markowitz 2:8 6:20,21,21 49:21
61:22 73:24 95:5 121:15 126:9 128:7 143:5	49:22,22 55:8,9,9 59:12,13,13
	49:22,22 55:6,9,9 59:12,13,13
looked 17:22 18:4,9,10	93:13 98:5,6,6
looking 65:14 70:25 71:9 118:11	MARSHAL 4:2 62:5
119:9 128:8 145:19	Marshall 2:8 6:22,23,23 21:4,7
looks 92:6 144:14 151:21	21:8,15 22:8 25:3,5,13,16,18
loss 131:12	
lot 9:14 11:11 21:12,16,25 22:5	27:5,9 28:25 29:3,7,10,12
22:22 23:19,25 25:4,18 28:7	31:2,16,18 32:4,5,13,17 33:10
29:17 31:19 38:4 40:19 41:24	33:15 34:18 46:19,21,24 47:13
42:4,10,25 114:22 115:14	48:7 49:24,25,25 51:9,10,23
122:7 126:4 132:19	51:25 52:4,7,10,12,14,16,21
Lou 5:14 30:16	53:6,9,13,16 55:10,11,11
love 14:3,5 96:15	56:21,25 57:24 59:14,15,15
low 41:4	60:8 61:2,7 62:3,12 63:8,11
	1

107:22 109:20 110:12,20,23 75:23,23 85:7,8,8,21,22,24 86:21 87:24,25,25 88:13 89:8 111:22,24 120:18,19 121:9 89:9,25 90:3,14 93:14,15,15 122:20 124:7,10,13,15 126:11 94:10,14,17,20 95:2,7,10,12 130:25 133:5 134:2,4,13,24 95:24 96:4,8,20 98:7,8,8,21 137:16,19,21 138:6,8,9,21 98:25 107:23,23 114:10 116:6 140:6,8 152:14,21 116:6,10,12 123:21,21,22,23 medication 60:16 105:14 110:18 134:9,9,16,17 135:8 140:24 111:25 141:14,17 144:11,13,17,18,20 medications 105:4,13 110:9 145:5,11,14 146:4,7,9,13,15 medicine 66:8 96:7 113:23 146:19 147:4,10,22 148:2,4,10 medics 104:19 111:23 112:3 148:13,18,24 149:11 150:21 113:6 151:4,15,19,24 152:3,5 153:20 **MEEHAN** 4:7 154:2,5,8,11,16 157:12,13,13 meet 24:19 32:23 35:23 78:5 157:16 158:17 79:5 101:10 120:5 139:8,13 Maryanne 2:13 7:21,22 meeting1:5 5:2,11 11:25 12:2 **MASTERTON** 4:13 14:15,15,19 15:3 27:21,22,23 28:16 29:20 34:12 36:20 38:16 Matheson 107:16 **matter** 119:10 38:17,18,19,20,20 39:15,18 matters 60:17 96:5 40:2,22 44:8,19,23 45:2,15,18 **MATTHEW** 2:10 51:14 61:20 63:23 72:5 92:11 Maynard 6:22 49:23,23 92:12 96:12 98:24 99:5,13 101:11,18 102:11,15 103:8,20 MCCARTIN 4:3 McEvoy 2:13 7:25 8:4,5,6,21,21 108:12 114:14 116:5 118:19 119:4 127:24 128:24 142:24 8:23 24:16,18 27:13,13 28:5 143:2,4 145:3 155:16 158:15 46:16,17 61:10 63:6,6,10 114:18,19,20,21 115:8 117:22 158:23 **MDCalc** 61:9 meetings 28:18 30:8,12 44:25 mean 8:24 21:13,17,19 31:19 75:3 94:24 102:18 32:16 45:23 46:3 67:18 68:18 meets 124:2 141:2 151:5 70:8 74:24 76:24 77:24,25 MELISSA 3:20 122:17 128:16 131:18 138:25 **member** 44:17 78:9 139:18 152:15 members 7:15 16:23,25 17:13,14 44:6 50:18 51:2 56:8,9 95:4 means 10:23 19:7 46:14 47:3,7 47:11 48:9 101:9 106:6 107:21 **measure** 100:15,15 **memorial** 14:9,10,11 mechanism 35:20 36:15,15 37:11 **mental** 111:10,13 med 5:9 15:2,10,16 25:3 32:10 mention 99:5 101:8 40:22 44:24 46:25 56:17 61:15 mentioned 33:5 72:18 61:19,20 63:9 70:20 71:25 mentions 89:19 72:6 139:18 143:3 151:18 met 8:11 114:22 118:19 **medial** 138:23 **metric** 135:4 medic105:8 106:22 110:11,16 **metrics** 109:9 112:9,22 129:25 MICHAEL 2:5 3:21,21 4:13 medical 25:9 26:6,10 27:15 **MICHELE** 3:22 30:11 32:3 33:17 34:19 40:13 micrograms 113:12 42:14,16,21 43:13 53:18,22 **midazolam** 57:7,17 middle 36:2 37:8 51:13 74:13 57:2 60:18,22 67:21 72:12 Mike 2:13 8:4 58:10 88:21 96:14 74:18 79:15,18,20,22,23 96:3 105:2 106:6,21 107:9,9,14,17 107:16 114:18 115:6

milligrams 86:14 MILREMS 63:22 65:3 80:25 81:12 82:4 83:20 86:2 88:19 89:12 92:2 **mimics** 129:22 mine 80:22 minimize 125:20 **minimum** 106:20 minute 36:16 47:21 105:19 minutes 8:17 11:20 13:22 37:14 95:5 127:24 141:11 142:23,24 144:3 145:10 153:7 **MIRABILE** 4:11 misinterpret 74:19 misinterpretations 135:25 **misses** 56:16 missing114:7 mission 69:7 **mitigate** 118:21 mobilization 9:24,25 model 20:16 117:7 modification 125:6,10 126:21 **modifications** 121:14 122:7 125:9 130:18 modified 27:4,6 56:20 modify 131:19 143:20,22 144:7 144:11 145:21 moment 51:12 53:11 71:13 91:2 91:22 95:11 110:5,16 114:17 126:18 moments 112:12 **Monday** 20:13 Monroe 63:18 118:13 month 17:2 months 43:11 129:14 135:20 morning118:20 145:9 motion 8:17,19 25:10 27:3 33:21 34:18,25 43:6 46:4,5,7,7,12 46:19 47:2,4,9,12,15 48:10,16 51:6,9,16,21 52:4,7,9,11,12 52:14,15,16,17,22,23 53:10,16 56:25 57:2,20,25 60:7,9,9,21 62:22,22 63:4 69:8,13,16 75:14,15,20 76:4 77:25 78:2 78:10 80:7,12,16,17,21,21,23 81:7,10,15,22 82:12 83:2,23 85:19 86:17 88:12,22,25 89:10 89:23,24 90:12,16,19,20,22 91:5,8,12,20 92:3 94:3,12,21 94:22 96:21 98:19 126:25

127:4,4,10,13,16 133:10,16 152:9 155:7,10 158:17,21 motions 25:6 35:5,9,9 51:19 75:14 85:25 98:23 **mounds** 110:9 move 5:14,15 10:10,22 24:15 25:3 43:23 45:3 62:8,23 64:10 65:4 68:10 70:11 76:23 77:13 80:10 95:13 99:3 141:18 147:17 148:13 155:15 158:15 158:20 moved 8:2 10:7,9 103:20 movement 10:2 moves 141:13 moving 9:2 10:11 11:5 30:25 101:7,19 **multi** 111:9 multicenter 57:6 multiple 22:7 89:17 108:25 142:25 Murphy 2:9 6:24,25,25 50:2,3,3 55:12,13,13 59:16,17,17 85:9 85:10,10 88:2,3,3 91:8 93:16 93:17,17 98:9,10,10 157:11,14 157:14 music 62:4 **mute** 9:7 58:4 102:2 **MYERS** 3:13 Ν name 5:6 34:20 159:9 National 16:23,25 17:12,14 necessarily 23:6 120:18 need10:20 11:6 26:23 28:3,24 35:3,4,5,8 36:14 46:2 52:24 56:4,6 65:5 70:2,7 72:22,23 74:21 77:6 80:9 81:15 82:8,10

name 5:6 34:20 159:9 National 16:23,25 17:12,14 necessarily 23:6 120:18 need 10:20 11:6 26:23 28:3,24 35:3,4,5,8 36:14 46:2 52:24 56:4,6 65:5 70:2,7 72:22,23 74:21 77:6 80:9 81:15 82:8,10 83:21 86:22 91:11 98:22 100:23 116:4 124:23 127:6 134:19,19 135:21 138:14,15,17 140:20 142:10,11 143:12 146:11 147:17 149:8 150:13 155:14 needle 23:2,3,7 24:10 25:21 50:24 123:4 138:21 144:24 needle 141:13 needs 8:2 10:19 46:15,15 47:13 56:7 62:7 72:24 77:4 80:8 131:2 136:7 139:12,13 140:17

140:18

negative 48:14 63:10 **net**112:3 neurologist113:16 **never** 22:20 74:22 121:7 **new**1:2 10:13 24:22 34:16 36:24 58:8 68:16 71:3 83:13 99:16 101:19 112:10 116:23 117:8 121:16 123:4,15 124:16 126:18 139:16 141:19 146:22 151:7,11 153:3 159:2 **news** 101:8 **nice** 5:3 24:21 114:2 **nicer**154:24 Nick 3:22 122:5 123:20,24 127:16 142:8 152:20 **NICKOL** 3:23 NIKOLAOS 2:3 **nine**14:11 144:3 **ninety**108:11,17 109:5,8,11 111:6 ninety-five 41:10 ninety-nine 109:4 ninety-one 109:7 **noes** 56:4 **non**124:2,18 135:5,11 139:5,21 141:3 151:6 **non-**16:8 33:18 **non-traditional** 15:3,7 16:7 19:18 **non-transport** 26:7,11 34:23 53:23 **non-voting** 7:15 78:9 **normal** 20:16 **normally** 12:17 13:7 15:12 **North** 10:8 **note** 7:6 27:14 **noted**112:17 **Notes** 107:5 **notice** 32:18 66:10,16 **noticed** 28:13 111:6 **notification** 109:20 November 108:12,13 114:6 number 10:2 14:24 17:20,21 53:18 57:25 100:15,15,16,17 105:23 108:21 129:7 130:23 147:17 151:8 numbers 14:23 65:25 123:8 **nursing**17:16

0

o'clock 12:3 28:2 145:8 **O'Connor** 7:18 **O.E.M**22:3,3 O' CONNOR 2:19 **O'MELIA** 3:15 **O'TOOLE** 3:23 objection 75:16 76:18 objectives 24:20 objects 8:24 **obliged** 112:7 obstruction 108:23 obviously 5:13 9:14 11:15 114:13 occur 39:16 45:13 57:12 64:9 73:3 143:12,14 October 8:17 13:18 67:8 **offer**12:25 80:12 **offered** 82:11 offers 110:2 office 21:11,13,20 36:22 officially 77:15 102:25 officials 37:5 offline 21:3 42:20 43:13 offload 20:2 **Oh**140:11 okay 5:15,18,21,24 7:15 8:3,10 8:13,22 9:2,6 22:8 24:14 25:2 25:16 26:16,16,25 27:12 28:8 28:11,23 29:2,9 33:16 45:8 46:6 47:19,22,25 48:3,18,20 49:17 50:17,23 51:6,8,11,15 51:20 52:2,9 53:10,14 54:9,10 55:21 56:3,17 58:14 60:6 61:7 61:21 72:24 75:24 78:15 79:2 80:16 81:23 82:9,19 84:2,4 85:23 86:18 89:2 91:16,21,23 92:4,9,12 94:14,17 95:9,21,22 95:22 96:25 98:19 102:10,15 103:4 104:9,11 127:22 130:17 133:8,14 144:20 145:2 147:4 148:4 151:4 152:3 154:11,11 154:12 155:14 156:3,18 157:18 157:25 158:11 **old**56:18,19 101:7 115:13,18 121:15 123:25 133:23 143:20 143:21 148:9,21,22 151:7,19 **Olsson** 2:10 7:2,3,3 31:11,11,17 31:23 33:9,9,11 43:14 50:4,5 50:5 55:14,15,15 59:18,19,19 69:25,25 85:11,12,12 88:4,5,5

93:18,19,19 98:11,12,12 130:20,20 131:4 148:25 157:18 157:19,19 **Olsson's** 43:14 Omicron 36:3 once 44:15 82:23 90:17,17 134:25 one-year-old 129:9 **onerous** 31:25 **ones** 29:16 78:4 96:3 online 20:18 42:16,21 43:12 79:22 107:7 111:24 112:2 121:9 122:19 129:25 133:5 open 13:25 63:12 138:24 144:10 144:11 **opened** 28:3 opens 11:22 operation 10:15 11:10,12,15 63:23 operational 9:17 operationalized 30:18 operationally 34:13 operations 10:25 operative 37:11 opinion 33:14 77:11 140:23 opinions 24:9 125:3 **opioid** 60:10 94:11,16 95:18 **opportunity** 15:12 20:14 58:5 99:9 131:17 opposed 70:2 72:15 optimization 57:3 option 26:4 38:14,15 44:22,22 60:13 111:23 117:17 122:18 137:19 141:24 142:5 options 118:23 orange 71:8 order 12:25 21:22 22:15 38:12 39:10,17 72:9 77:5 83:24 94:13 135:23 orders 15:6 26:8,11 33:19 45:5 105:10 **Oren** 2:12 7:16 original 37:8 51:9 145:24 originally 25:19 63:17 124:9 141:7,15 **OUIMETTE** 4:12 outlined 155:8 outs 122:7 **outside** 17:3 overall 109:3,6

overcrowding 102:4 **overdose** 111:14 **overseen** 66:17 oversight 107:13 138:16 overtaking 64:24 overwhelm 123:11,14 overwhelmed 41:2 125:21 overwhelming 152:19 **OZGA**2:3 5:17,21,24 6:2,4,10,12 6:14,16,18,20,22,24 7:2,4,6 7:11,13,15,18,21,24 8:3,7,9 25:17 26:14,19,25 27:7,12 28:6,11,24 29:2,6,9,11 47:25 48:3,20,22,24 49:3,6,8,10,12 49:14,16,19,21,23 50:2,4,6,8 50:10,12,17,23 51:6,11,15,20 52:2,6,9,11,15,24 53:4,8,11 53:14 54:3,9,12,14,16,18,20 54:22,24 55:2,4,6,8,10,12,14 55:16,18,21,24 56:2,10,13,23 58:11,14,16,18,20,22,24 59:2 59:4,6,8,10,12,14,16,18,20,22 59:24 60:3,6 78:22 79:2 81:4 81:24 82:6,9,18 84:4,7,9,11 84:13,16,19,21,23,25 85:3,5,7 85:9,11,13,15,17,19 86:24 87:2,4,6,8,10,12,14,16,18,20 87:22,24 88:2,4,6,8,10,12 91:16,21 92:4,11,15,17,19,21 92:24 93:2,4,6,8,10,12,14,16 93:18,20,22,23,25 94:3 95:4,9 95:11,15,21 96:25 97:3,5,7,10 97:12,15,17,20,22,24 98:2,5,7 98:9,11,13,16,18 101:23 104:2 104:10 130:13,17 155:24 156:3 156:7,9,12,16,19,22,25 157:3 157:5,7,11,14,18,20,22,24 158:9,12 Ρ **P.B.E** 42:5 **P.C.M.C** 60:20 **P.C.R**17:23 18:6,9,18,20,25 19:7,10 111:5 137:13 **P.D.F**26:23 27:10,11 143:6 **p.m**1:7,7 5:2 53:25 158:22 **P.P.E** 32:20 34:21 53:19 146:18 146:20,24 147:7 **PA**151:22 packet 154:20

ARII@courtsteno.com

pad115:4 page 72:14 95:22 159:4 **pages** 159:6 **paid** 20:20 **painting** 121:15 **palatable** 131:11 **PAMELA** 2:9 pandemic 9:16 14:23 20:24 21:9 21:18 25:8 26:21 27:24 29:18 31:22 34:20 42:5 65:19 74:13 75:6 99:17 100:12 114:23 125:15 130:16,22 133:18 140:17 panelist 8:2 panelists 5:14 paper 12:15, 15, 22 72:8 156:4 paralytic 109:12 paramedic 18:13 105:10 106:24 106:25 107:21,24 112:21 122:24 137:21,24 paramedicine 15:24 20:4 paramedics 105:3 106:2,8,19 107:12 112:7 **parents** 40:11 parliamentarian 35:4 50:19 102:20 103:4 parliamentary 102:23 **PARRISH** 3:25 part10:5 12:20 17:9 23:23 102:18 124:14 135:5 138:21 146:17 **participate** 57:6 79:23 participating 57:9 89:20 105:24 participation 98:22 particular 102:9 particularly 64:2 71:9 138:3 **PASQUARELLI** 4:10 **pass** 56:5,14 106:17 **passage** 106:16 **passed** 89:3 passes 47:2 51:7 60:7 72:24 82:12 85:19 88:12 94:3 98:20 158:12 **passing** 64:18 pathway 24:2 135:22 140:18 patient10:2 11:4 26:5 32:7,21 39:2 66:15 67:11 104:5 107:4 108:7,20,22,24 110:4,10,19,21 111:9,12,20 112:8 122:11,12 124:2 130:4 132:8 133:21

134:23 137:24 139:8 140:15 141:2,4,21 142:2,5 147:8 151:5,7,8,14,14,25 152:13,15 patient's 66:11 120:9 patients 10:23 11:7 29:15,16 32:23 33:7 40:20 57:8 60:12 62:17 65:18 66:2 67:22 68:5 86:4 89:14 100:24 105:16 117:15 118:16 120:25 122:9,15 122:22 124:11 125:16,24 128:17 132:19 133:22 136:3 137:7 138:14 148:8,20 **PATTY** 2:20 **pay** 20:17 paying 20:17,18,18 PCR/documentation 101:21 **PDF**144:17 pediatric 29:18,22 32:9 33:3,7 33:14,22 34:3,4,11 35:13 36:4 39:6 40:17,20 43:15,16 44:2 45:6 46:12 57:3,7 58:7 99:10 100:16,24 111:16,18,22 112:6 112:8,8 128:11,17 129:2 143:17 149:2,3,19,21 150:6 pediatrics 39:5,8 46:8 111:18 126:4,8 128:22 129:12,17,20 129:22 132:18 133:2 149:21 **peer**111:3 113:22 pending 63:23 people 13:7,14 15:17 17:18 20:7 20:11 22:22 24:4 26:12 38:4 39:20 40:10 42:7,23 51:4 60:24 70:25 74:14,15 76:11,14 83:13 104:7 119:7 138:13 141:8,9 142:11,12 148:22 percent 13:10 19:20 20:19 41:10 75:18 86:10 100:11 109:5,7,9 109:11,12,13 111:6 112:19 113:8 123:7,9 perfect 25:16 96:19 127:5 perfectly 81:14 perform 107:10 112:7,15 performance 100:14,15 107:3 **performances** 108:10 112:17 period 31:7 38:23 39:15 40:20 57:13,14 147:9 periodically 107:6 permanently 115:21 permission 35:14 permitted 45:10 134:21

persistent 86:3, 5, 5 89:16 **person** 5:12 13:7 107:4 120:22 **personally** 33:12 83:22 perspective 120:8,9 persuaded 141:22 142:6 pertinent 112:13 **Peter**2:20 3:23 144:18 **phase** 57:6 **Philippy** 2:12 7:20,20 32:16 69:23,23 70:12,13,15,18 72:17 101:11 118:2,4,5 131:5 144:21 Phillippy 7:19 28:12,13,21 32:4 32:6,6 **phone** 21:21 153:7 phonetic 6:5,7 physician 14:5 60:14 62:18 71:4 96:6 109:2,22 110:2 111:24 122:20 126:12 130:3 133:7 137:22 physicians 14:4 20:2 79:21 131:7 Pickett 7:4 picture 12:8 **piece**138:6 **pilot**16:14 20:15,20 132:2 **pin** 82:2 **pizza**158:14 place 13:16 26:8,11 29:15 33:19 38:13 40:10,12 42:3 47:10 53:24 102:19 112:22 113:19 115:13 117:14,16 118:17,24 121:19 124:3,18,24 125:5,8,22 135:11,12,23 136:8 138:14 140:3 141:4 151:6 154:7 155:19 159:3 placement11:7 109:4,7,23,25 112:21 placements 11:4 108:19,20 places 15:8 153:17,18 plagiarized 90:9 **plan** 116:13,19 planning 21:17,25 39:20 **platform**13:2,4 platforms 136:18 **play** 152:20 please 5:6,16 10:23 11:22 12:22 14:2 20:9,10 21:2 27:18 29:4 58:13 75:12 78:14,23 79:12 82:17 84:3 86:23 101:4,17 114:5,7 140:25

plenty 85:22 **plus** 41:10 56:12 point 9:17 24:24 32:12 71:10,11 71:18 72:21 76:11,24 118:7 123:19 128:21 129:16 143:22 150:7 153:5 **pointed** 74:16 pointing 60:21 points 117:23 123:16 142:25 policies 64:19,21 67:2 70:3,7 72:23 79:15 83:18,20 139:5,21 **policy** 26:10 33:18 53:23 65:6 67:5,14 70:23 71:4,11 72:9,10 72:13 74:3,11 88:18,19 89:4,5 124:8,15,17 135:10 138:24 **pool**16:10 population 16:10 74:14 75:5 104:17 portal 12:15 **Portoro** 2:13 7:21,22,22 position 37:6 103:12 107:21 117:3 positive 41:12 66:2 121:24 **possibility** 39:13 122:17 possible 15:24 26:7,11 33:18 34:23 68:4 69:11 102:7 **possibly** 38:15 39:8 75:13 140:14 **post**110:7 posting 15:10 postponing 24:24 **potential** 117:18 potentially 74:15 117:11 118:14 118:16 Potsdam10:8 **power** 36:23 practically 113:8 practice 15:15 67:6 68:14 94:5 108:2 113:23 practices 63:21 practicing 17:22 **pre**110:7 pre-credentialing 107:10 pre-hospital 57:8 89:14 94:8 precedent 36:22 68:24 75:16 76:17 preclude 143:17 predominantly 10:4 12:13 17:17 preference 116:17 prefers 134:13

pregnancy 128:16 preparation 21:12 prescribed 60:14 **presence** 111:24 present 6:3 7:20,23,25 8:8 50:18 51:2,4 56:8 104:24 125:14,15 presentation 11:24 42:6 100:2 103:24 114:2 132:11 presentations 14:2 **presenter** 25:14 presenters 13:25 14:3 presenting 14:4 pressure 113:15 150:4 presume 74:2 presumptuous 83:12 pretreatment 105:15 113:13 **pretty** 19:8 35:17 36:6 40:25 95:13 100:2 **prevent** 136:10 previous 33:23 89:15 145:15 previously 41:24 92:23 **priests** 113:13 **primary** 29:15 prior 80:8 priorities 10:19 probably 16:17 23:12 41:21 44:11 83:21 91:2 115:12 117:4 126:13 128:16,20 132:19 143:14 148:19 problem 9:8 34:7 40:23 76:8 94:20 110:22 126:21 130:6 143:10,14 problems 11:8 42:10 126:13 127:6 procedurally 140:2 procedure 70:23 71:4,12 105:6 107:4 108:21 110:8 procedures 57:7 63:16 64:21 67:2 79:16 83:18 109:5,8 **proceed** 62:7 proceeding 54:2 proceedings 159:6 process 22:17 44:14 45:4 67:13 104:3 107:18 109:14,15 113:22 131:15 137:18 processes 43:10 products 89:22 professionals 120:7 program12:7,21,22 15:20 16:14

16:22 20:20 100:8,17,22 110:14 113:18 programs 15:21 16:18,19 prohibit 75:4 promise 155:24 156:2 promulgate 137:3 **proof** 8:20 **proper** 106:11,12 proponent 43:2 **proposal** 134:8 **propose** 133:16 proposed 27:3 protocol 25:8,20 26:4,12,21 27:4,6,24 29:14,25 33:6 34:3 34:4,21 35:13,16,22 36:4 37:8 39:7 40:9 42:13,15,20 43:5,7 43:12 44:3,5,16 45:17,25 56:18,20 60:24 61:20 62:25 67:16 70:23,25 71:5,12,25 72:9,13,25 74:19 76:5,12 77:11,13,15,16 78:5 86:11,16 89:12,16,18 99:11,18 104:20 104:23 108:4 112:11 114:23 115:14 116:14 117:4,15 118:14 118:17 119:25 120:3,4,11,14 121:6,13,21,23 122:6 123:9,25 125:14,15 126:3,19 128:10 130:16 131:20 132:2 133:17,19 134:2,5,7 135:2,18,24 136:10 136:18 137:4,14,22 138:13,17 138:20 140:16,18 141:12,20 142:23 143:6,20,21 149:3,17 149:18,22 150:5 protocols 29:18,23 32:9 33:3 34:8 44:2 61:5 65:16 67:3 79:7,17 115:18 116:19 130:24 130:25 133:4 provide 66:9 67:25 68:4 75:4 79:21 107:11 126:15 128:23 141:5 151:6 provided 18:8,8,9 provider 18:17 20:14 43:17 105:7,9,11 108:8,8 121:18 130:5 137:20 providers 14:25 15:23 16:4,6,11 16:12,16 17:4,11,21,21,23 18:5,5,11,16,19,23 19:9,21 23:25 94:9 100:23 104:18 105:23 106:11 120:14 122:8,13 122:19 132:4,9 134:3 135:19

ARII@courtsteno.com

138:16 **provides** 103:4 providing 19:9 24:4 71:20 provisionally 39:14 **prudent** 41:15 **psych**105:8 public 44:9 131:19,19 **publisher** 145:17 146:5 pull 25:6,15 26:12 91:13 pulled 22:6 91:14 purchase 105:21 purpose 67:4 125:19,23 **purposes** 30:25 **push**119:3 **pushing** 119:16 put16:6 22:20,25 23:10 27:3,4 27:5,11,18,19 28:2,9 29:14 36:4 39:4 44:9 47:13,18 61:18 62:4 72:8 81:5 83:14 114:8 126:7 129:12,22 130:10,12 135:23 139:15,19 141:17,23 142:14 145:18,23 146:11 147:14,15 150:10 151:13,20,23 152:11 154:18,18 157:16 putting 129:19 135:11 147:23

Q

QA136:7 qualified 66:14 qualify 80:25 81:12 82:5 92:2 96:5 quality 67:12 75:4 79:24 106:21 109:14 113:22 136:23 137:5 138:4 question 19:11, 15, 17, 17 21:4 22:14,20 30:19 31:2 38:4 46:10,13,14,17,25 47:6,7,11 48:8,11,12,15 50:22 51:7 64:13 65:10 68:20 116:9,23 125:2 128:21 149:13 questions 20:22,24 22:11 24:14 53:4 54:4 57:21,21 100:21 114:3 quick 11:12 32:7 33:11 43:14 95:8 101:15 117:10 130:21 quickly 35:17 36:6 44:20 95:14 99:3 102:7 104:12 quite 5:9 89:7 126:20 quorum 8:11 51:5 143:11,12 157:8 158:4,5,6,9

R **R**148:11 **R.M.A**122:9 137:15 140:7 **R.M.A.ing**137:14 **R.S.I**102:12 104:19 105:10,24 106:2,3,5,7,7,9,23,25 107:4 107:19 108:10 109:24 110:11 111:4,8,16,18,22 112:7,8,9,15 112:16,21 113:6,18 Rabrich 2:16 7:24 77:21,22,24 78:8,14,15,18,24 79:3,9,12 80:2 81:5,16 127:3 150:7,23 151:2 152:20 153:2,11 **raising**144:22 ramifications 117:11 randomizes 57:9 **range** 115:18 **rapid**104:13 **rare** 111:17 rate 100:11 106:15 109:3,6 123:7,7 129:8 150:4 re-education 110:3 reach 10:24 12:22 21:3 129:25 reactionary 131:24 read 31:12 32:19 42:13 102:21 148:23 reading 24:21 68:7 104:23 **ready** 78:20 119:17 **reaffirm** 82:15 **real** 12:16 110:3 117:10 really 12:12,19 13:5,14,15 15:22 18:2 20:22 21:8 23:15 24:10 36:4 45:25,25 48:6 66:9 66:24 70:8 72:3 74:24 76:9 90:10 102:17 103:6 123:6 128:8,10,10,14 131:17 138:25 rearrange 53:17 **reason** 18:24 19:22 40:3 86:10 131:21 138:17,19 140:2 143:3 **reasonable** 89:8 91:3 124:4 142:7 143:22 151:10 **reasons** 84:14 92:22 recall 29:14 37:7 101:9 147:19 **receive** 60:13 **received** 67:7,9 receiving109:23 **receptive** 101:14 recognize 35:25 recommend 33:4

recommendation 39:3 recommended 33:20 reconsider 127:4 record 53:25 158:22 159:6 **red**133:25 redesign 27:25 reevaluate 44:19 45:18 130:8 **refer** 33:2 34:3,4 130:23 148:8 148:12 149:2,18 150:5 reference 43:22 94:24 **referred** 32:8 44:2 **referring** 43:17 149:5 reformatting 155:2 **refresh**27:20 28:4 95:21 **refusal** 74:3 120:8,15 139:6 140:6 **refuse** 66:11 refusing 42:24 **regarding** 67:10,19,20 116:25 129:11 regardless 68:5 regards 77:20 **region** 23:20 24:10 25:21 31:5,6 32:2 64:22 66:20 73:24 74:2 75:4 89:12,21 116:24 124:6 125:4,7,11 131:18 133:6 134:12,12 135:3,5,10 137:12 137:15 138:3,5 153:23,25 **region's** 117:18 **regional** 26:10 30:10 32:3 33:18 34:14,15 53:23 62:25 63:3,4 63:19 64:12,19,19,25 66:7 67:20 69:9,20 70:3,7 72:10,13 74:11 79:14,20,23 107:14 117:15 124:15,17 135:10 136:7 136:12 138:24 139:5,20 153:9 153:13,16 154:2,3 regionally 65:6 **regions** 30:6,10 31:21 63:24 64:9,21 68:21 72:10,22 73:25 115:22 116:15 117:7,24 123:14 136:23 152:24 153:11 **regular** 21:22 regulations 102:22 reimbursement 117:13 reinforced 90:11 **reissue** 31:14 **related** 9:20 39:5 90:5 **relation** 51:19 released 24:23

REMAC 25:22 30:2,6,8,11,20 66:25 67:4 76:18 78:25 88:17 106:4,6 107:20 111:21 **REMACS** 78:3 **remain** 25:22 30:3 140:21 **remaining** 115:4,13,19 **remember** 5:4 103:8 **reminder** 12:20 13:21 33:12 88:16,25 **remove** 32:11 34:21,22 43:25 63:23 80:9,22 **removed** 53:21 60:21 **removing** 81:4 117:17 134:10 **renew** 31:5 32:2 renewed 25:23 30:4 31:15,24 **repeat** 44:14 46:19 81:25 **replace** 155:19 report 9:3,13 17:24,25 18:4 24:17 100:4 **reported** 86:9 159:3 **represent** 104:15,17 **represents** 113:19, 21, 23 requesting 140:15 require 106:18 112:14 124:7 required 106:10,16 112:5 134:24 137:15 **requires** 107:2 158:5 **rescind** 67:13 **rescinded** 56:19 67:16 80:8 **rescue** 113:4 research 58:7 **resend** 101:4 **resources** 10:7,9,15,22 21:11 88:17 120:21 121:4 123:3 **respect** 35:12 36:11 83:11 **respirations** 150:4 **respiratory** 111:11 129:8 responder 101:21 **response** 19:2 31:22 100:11 101:15 116:19 restrict 64:11 **return** 154:14,19 **returns** 154:21 **reveals**133:21 review 41:18 104:12 110:25 111:3 113:22 128:23 131:16,19 156:14 reviewed 62:22 67:17 77:20 107:6 111:5 135:24 revised 26:12 124:23 155:6,10

1 . 120.10	
revoking138:12	115:20 120:2,2,3 121:3 128:25
RICAHRD 3:25	132:7 139:11,12 140:12 149:17
RICHARD 3:24	149:24 152:12
rid 115:21 127:10 133:17,24	says 31:15 42:14 43:7 75:14
134:7 138:20 147:16 148:19	76:19 81:3,11,15,16 120:22
150:25	121:9,12 124:2 129:21,25
right 9:15,20 10:4 19:12 22:23	132:23 133:20,25 134:17,22
23:12 24:3 28:7,8 36:8,16,21	138:22,23 139:17 141:2,21
38:5 39:13,24 40:10 45:19,23	146:23 151:7
46:4,9 47:5,17 54:3,6 56:13	scenarios 100:18 107:5 111:7
62:5 63:11 70:10 76:15 80:11	scene 137:25 141:25
83:10,16 86:24 91:7,11,21	scope 15:15 94:5
98:18 101:7,23 102:3 110:24	scores 61:5
115:12,13 118:10 119:7,12	SCOTT 4:4,5
121:6,12 123:7 126:10 127:10	screen 27:21 32:14 95:6 104:6
128:12 129:4,7,25 130:6,21	112:12 114:17 144:7,8,17
132:21 133:2,3,4,15 134:18,18	145:22 146:4
138:9,9,18 147:14,24,25,25	screwed 137:17
149:14,16 150:7,9 152:6	scroll 29:4 30:14 33:16
154:13,22 155:6 156:4 158:15	search 10 : 15
risk 74:14 75:5 120:25 128:16	seat 10:6
128:20	sec 82:11 102:18 144:18
road119:16	second 8:21 17:10 25:10 26:4,14
Rob 96:5	26:16 27:12 33:21 34:21 46:15
ROBERT 2:11 4:2,2,3	46:16 47:2 53:20 57:19 69:13
ROBERTS 3:3	69:24 75:22,23 78:21 80:6,7
robust 113:21	80:19 81:15,22 82:8,10,15
Rochester 66:7,20 118:13	86:13,17 89:24 94:21,21 113:4
roles 21:19	117:4 122:6 127:11,14 146:12
roll 5:16 53:5 54:4,9 58:12	155:9 158:21
82:19,24 83:4 84:2 86:22 92:9	secondary 26:5 89:23,24 107:13
96:22,23 127:19 155:15,22	seconded 62:21 63:3 86:21 90:15
ROMANO 3:10,11	91:8 96:21
RON 4:3	seconds 145:14
route 152:19	section 66:25 68:7 82:4 91:25
rules 45:11 76:15	120:16
run 16:17 67:12 85:25	sections 134:23
running 99:2 139:2 156:3,4	sedation 109:10 113:13
rush 37:13	see 8:10 14:6 15:9,10,22 18:13
rushed 102:14	26:13,17 27:15 28:5 29:12
Ryan 2:14 4:4 9:2,3 21:5 22:10	32:13 40:15,23 53:6,12,13
22:12 24:13,14 26:20,20 27:8	61:22 80:2 92:4 95:22,25
35:15 44:12 73:7 77:8 100:3	102:10,22 104:7 130:11 131:2
	131:9 136:2,3 146:7 157:25
S	<pre>seeing10:21 40:18,19</pre>
safe 24:4	seen 14:25
safety 112:3	sees 120:21
Saratoga13:16	seizures 57:3,18
saw 17:25 65:13 81:9	selected 57:6 105:16
saying 36:12 40:5 75:15 76:4,7	selection 117:25

ARII@courtsteno.com

September 66:22 SEMAC1:1,5 2:1 3:1 4:1 5:1,3 6:1 7:1,7 8:1 9:1 10:1 11:1 **sequence** 104:13 12:1 13:1 14:1 15:1 16:1 17:1 serve 10:8 107:16 125:23 18:1 19:1 20:1 21:1 22:1 23:1 serves 107:20 24:1 25:1,10 26:1 27:1,14,16 **services** 125:21 27:18 28:1,9 29:1 30:1 31:1 serving10:5 32:1 33:1 34:1 35:1,21,23 session 39:9 36:1,23 37:1,9,25 38:1 39:1 **set** 36:22 101:13 39:13,23 40:1 41:1 42:1 43:1 **sets** 68:25 44:1,17,24 45:1,18 46:1 47:1 **setting** 57:8 89:14 48:1 49:1 50:1 51:1 52:1 53:1 **seven** 108:19 54:1 55:1 56:1 57:1 58:1 59:1 **seventy** 18:22 60:1 61:1,11,15 62:1,23 63:1 seventy-eight 108:16 63:4,21 64:1,19 65:1 66:1 **shaking**139:23 67:1,4,18 68:1,3,9 69:1 70:1 **shameful** 74:12,22 71:1 72:1,2 73:1 74:1 75:1,3 **SHANNON** 4:5 75:16 76:1 77:1 78:1,2,15,24 **share**14:21 17:20 26:24 61:24 79:1 80:1,23 81:1,11 82:1,3 102:22 103:25 104:3,4 83:1,12,19 84:1 85:1 86:1,10 **shared**104:6 136:9 87:1 88:1 89:1 90:1,5,7,12 sharing146:4 91:1,24 92:1 93:1 94:1 95:1 **shops** 102:10 95:16 96:1 97:1 98:1 99:1,9 **short** 73:21 127:7 100:1 101:1,9 102:1 103:1 **shortly** 41:20 **show**17:23 18:5 28:20 57:15 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1,13 showing 86:4 113:1 114:1,6 115:1 116:1 **shown** 52:20 117:1 118:1 119:1 120:1 121:1 **shut** 47:8 122:1 123:1 124:1 125:1 126:1 **sick** 123:7 127:1 128:1 129:1 130:1 131:1 side 10:12 11:13,15,16,17 12:6 132:1 133:1 134:1 135:1 136:1 34:11 143:17 137:1 138:1 139:1 140:1 141:1 **sign**74:4,7 129:5 148:16,21 142:1 143:1,4 144:1 145:1 **signed** 109:22 significant 30:17 146:1 147:1 148:1 149:1 150:1 151:1 152:1 153:1 154:1 155:1 signs 13:5,6 32:9 33:3,14 34:5 156:1 157:1 158:1 159:1 39:6 43:15,16 44:3 128:12 **SEMSCO**14:15,18 19:14 44:24 129:2,2 130:4 149:2,5,19,22 45:17 63:21 64:20 75:3 143:12 similar18:3 63:7 64:8 74:3,5 144:3 158:16 88:17 send 5:15 114:5,7 144:19 145:12 **SIMMONS** 3:10 150:9 **simple** 66:21 sending 77:2 101:10 128:6 simply 68:4 103:4 147:7 **sense** 115:14 116:3 **SIMPSON** 3:5 SENSENBACH 2:25 single 34:16 68:18 111:5 sent 25:13 26:21 103:23 114:6 **sit**71:17 **sentence** 53:21 **sites** 9:22,23 sentiments 73:23 situation 112:9 116:25 118:22 **separate** 38:12 43:18 147:21 122:16,21,22 149:25 situational 100:9 separated 152:2 situations 120:24 138:10 141:21 **six**17:8,11 56:4,4 111:7 129:13 **sepsis** 111:15

800.523.7887

Page 189

six-week17:	. 8
sixty 19:6 1	
sixty-eight	
	L26:6 129:21 132:24
147:18	120.0 129.21 192.24
sixty-seven	18.22 19.5
size 118:13	10.22 19.5
sized 112:6	
sized 112.0 skill 105:8	
skilled 107:	. 1 1
skills 100:1	
	18 107:2,10
skip 94:10	
	3 104:22 112:11
slightly 104	
<pre>slippery 74:</pre>	:10
slope 74:10	
slow 80:4,4	
slower 78:7	
slowly 78:23	
smaller 148 :	:22
SMITH 2:24	
<pre>sniffs 66:3,</pre>	
soft 154:14,	19,21
sole 105:10	
<pre>solitary 105</pre>	
solutions 11	19:11
solve 126:13	
<pre>somebody 33:</pre>	:13 75:19 126:20
142:16 144	1:4
soon 96:12	
sooner 132:1	L8
	9:9 18:10 28:6 30:16
32:16,22 4	16:24,24 50:21 53:14
55:18 62:1	6 70:15 94:19 98:3
	5:19 116:9 119:6,14
	:21 151:3 156:18
157:11	
sort 9:19 64	4:23 102:14 152:2
sound 73:16	
sounds 48:17	7 89:7 96:13 151:10
158:7	
space 14 : 16	
<pre>spacing13:1</pre>	11
spade 74:21,	
-	118:14 131:14
SPEAKER 82:2	
speakers 14:	
<pre>speaking 5:5</pre>	
	:4 29:21 32:11 44:25
_	22 66:15,16 70:2
02.20 01.2	

79:19 83:14,19 89:22 101:16 102:19 129:6 **specifically** 36:7 60:15 66:17 66:25 89:19 **spell** 148:10 **spelled** 32:22 spelling 6:5,7 **spending** 74:25 153:6 **spent** 41:24 42:25 **spirit** 90:25 115:15 **sponsor** 22:19 **spread** 10:6,14 **staff**9:19 11:13 36:8 37:19 123:9 stand 75:8 117:6 standard 44:24 53:18 65:16 72:2 **standardized** 57:11 107:4 standards 5:9 15:2,16 24:23 25:3,9 27:15 32:10 34:19 40:22 56:17 57:2 61:15,19,20 63:9 70:20 71:3 72:6 79:17 96:3 114:22 118:19 124:13 126:19 143:3 standing105:9 standpoint 117:12 **stands** 147:21 start19:14,16 29:4 45:24 64:18 70:25 82:23 83:9 84:4 137:24 145:4 started12:7,9 42:5 43:3 66:5 70:24 83:4,6 starts 11:18,19 100:6 state1:2 5:6 9:18,24 10:4,14 11:5 12:10,11,13,13 13:2 16:4 16:17 20:10 21:2,10 22:3,18 51:14 64:24 65:6 70:21 79:18 83:13 100:6 112:10 136:8,12 151:8 159:2 **stated** 64:17 84:15 92:23 159:4 **statement**25:20 43:19 143:24 152:11 statements 78:4 states 74:18 82:4 120:13 **statewide** 34:16 72:14 116:16 135:2 137:4,4 **stating** 112:22 statistics 14:22 status 111:10,14 **statutory** 34:7 83:23 stay12:25 13:9 14:6 20:9

ARII@courtsteno.com

step109:15,21 110:11 111:3,4 136:15 146:12 157:17 **STEPHEN** 4 : 6 **Steps** 111:2 **STEVE** 4:6 Steven 2:14 4:7,7 8:7,8 **sticking** 128:21 **stimulus** 33:13 **Stony** 107:22,24 **stop** 46:14 47:17,21,24 48:25 83:4 86:12 99:19 138:25 153:20,21 **stops** 48:9 **STORM** 4:8 **story** 147:9 **stroke**105:17 111:14 113:15 **strong** 23:8,11 **struggle** 118:5 struggling 119:7 **stuck** 90:21 143:20 **studies** 57:4 study 57:4,14,15 114:11 **stuff**14:7 **style**16:16 **subcommittee** 106:5 107:19 111:4 subcommittee's 24:15 **subject** 119:10 **submit**14:2 subscribed159:8 substances 65:22 substantiation 67:11 substitute 69:13 80:12,16,17 82:11 90:20 92:2 success 99:15 106:15 109:3,6 110:14,15 successful 13:6,15 106:22 107:3 108:19 112:16 succinylcholine 105:13 109:13 Suffolk 102:12 103:16 104:14 105:24 106:4 107:15 109:20 111:21 112:17,20 113:3,18 137:11 suggest 34:2 71:14 126:10 136:6 147:20 suggested 35:3 42:21 130:19 suggesting 83:17 151:13 suggestion 43:25 68:9 75:10 79:11 129:19 136:22 143:7,9 143:21 144:4 suggestions 102:9

sum 65:21 100:3 superfluous 90:7 supervisor 107:24 **supply** 112:5 113:12 support 9:25 10:12 20:23 68:23 69:20 supported 66:6 supporting 71:15 supportive 58:8 supports 9:22 supraglottic106:13 108:20 112:23 sure 28:8 40:7,10 41:15 43:4 48:6 57:23 70:8 75:7 78:18,24 88:21 96:11 103:24 126:17 132:2 135:21,25 137:3,5 surge 10:24 11:10 22:14 36:2 SURPRENANT 4:8 **survey**11:18,18 100:5,10,14,20 101:2 survival 86:9 **SUSIE** 4:8 suspended 115:21 sustainability 117:12 SWIMBURNE 3:6 **switch** 57:10,12 symptomatic 41:11 symptoms 41:3,5 128:14 Syracuse 10:5 system 12:18,25 20:4 42:8 46:3 69:22 79:24 104:15 106:21 107:14 109:21 111:9 118:8 119:17,22 120:20 systems 65:24 79:23

т

T-T-E-R-S 60:18 tab 28:16,18 table 46:5 take 8:3 12:17 16:6 17:2,18 18:16,23,24 19:4,5,20 20:12 20:21 21:18 24:2 33:4 41:21 52:5 80:5 132:20 136:7,8 138:20 150:20 151:22 152:16 taken 15:11 33:23 takes 11:19 127:20 131:18 Talbott 2:10 7:4,5,7,10 8:14,15 50:6,7,7 55:16,17,18,20 59:20 59:21,21 85:13,14 88:6,7,7 93:20,21,21 98:13,13,19

157:20,21 **talk** 5:6 14:19 24:25 72:19 78:23 96:15 122:5 talked 47:14 70:20 77:12 143:23 talking14:12 40:9 46:14 47:18 47:21,24 49:2 72:17 147:10 **tasked**101:9 **tax** 86:9 **TAYLOR** 3:16 **teachable** 110:5 **team** 65:3 146:12 **teams** 124:7 **teamwork** 64:5 technically 37:2 teeth 42:17 43:4 120:10 121:7 123:25 124:21,21,23 135:3 **teleconsult** 62:15, 17, 19 63:14 65:17 66:9 69:9,20 74:8 94:6 **Telehealth** 118:24 telemedicine 70:4 telemetry 122:13 123:11,14 126:11 142:2 152:18,19,25 153:6 tell 5:5 25:7 35:4 37:3 **telling** 38:2 137:24 **tells**122:24 141:4 **temperature** 33:2 34:22 temperatures 145:25 temporarily 44:18 71:17 **temporary** 36:16,17 44:8 45:16 ten 10:12 11:20 104:12 106:22 108:10 109:13 111:17 113:19 118:11 142:24 145:10,10 **tent**151:23 **TERESA** 4:9 term 15:4,5 72:21 73:22 118:9 127:7 terms 26:2 31:21 36:2 124:18 **terrible** 36:22 **TERRY** 4:10 test 83:21 testing 41:11 132:2 **Texas** 17:24 **text** 5:15 29:25 textbooks 20:17 thank 5:24 7:10 8:13,14 17:5 22:8,10 24:7,13 25:2 28:5 29:10 33:15 35:12 36:9 37:20 38:10 53:3 55:21 58:9 60:6,8 65:8 70:10 73:7 75:9 83:24

84:17 85:20 88:13 92:23 94:4 97:19 98:21,21,25 99:8,22,23 99:25 101:6 103:11,12 113:24 113:25 114:9,10,15 115:5,8 116:12 117:20 118:4 119:20 131:2,4 142:20 143:9 155:5,21 158:13,16 thanks 9:10,10 12:6 20:23 22:13 23:16,20 58:10 62:2 70:18 71:20 96:19 103:5 116:20 122:3 123:20,23 124:25 Thanksgiving 108:24 that'd96:15 **theirs** 139:16 **they'd**88:19 thing 10:24 19:19 37:25 38:15 39:12,24 40:4,6 45:25 47:5 62:9 68:19 81:16 89:6 90:24 91:3 102:16 115:8 135:16 137:11 146:20 149:5 things 9:20 11:13 14:17,24 16:11 21:23 22:2,4 28:15 45:5 71:2,14 86:11 94:5 99:8 100:20 125:18 128:19 129:15 136:19 141:24 **think** 10:22 14:14 16:9 20:7 21:17 22:5 23:4,12,13,22,22 24:21 26:16 28:16,17 31:4 35:24 36:14,21 37:13,16 38:8 39:22 40:14,25 41:13,17,20,23 43:23 45:13 48:17 51:23 52:17 64:23 65:2 68:19 69:5 70:19 71:9 72:3,3,14 73:11 74:9,12 74:17,20,21 76:13,22 77:12 78:10,12 79:13 82:25 83:3,12 88:15 90:14 94:12 95:13 99:20 101:14,25 102:2 108:2 112:12 112:13 113:22 114:24 115:10 115:15,18,24 116:13,14,22 117:2,22 118:9 119:18 120:18 121:13,21,22,25 122:6 123:24 124:12,16,20,24 125:25 126:23 126:25 127:4,5,9,12 128:4,10 128:13 134:11,18 135:15 136:9 136:21 138:7 139:3,11,20,22 140:3 142:15 143:18 145:9,16 146:21 149:4,22,24,24 150:2 150:16,25 151:16,17 156:14 **thinking** 131:25 thinks 80:9 102:24

third 32:22 47:3 69:25 86:13 111:13 133:24 thirds 46:15 48:2,3 50:14,25,25 51:3 56:5,7 **thirteen** 158:10 **thirty**13:7 19:6,20 26:2 30:21 31:20 thirty-six 18:17,19 thirty-six-kilogram111:20 **THOMAS** 4:10 **THOMPSON** 4:10 thought 20:7 thoughts 24:9 **thousand** 18:11, 15, 17, 19, 20, 22 18:23 19:5,6,7,20 80:3,24 104:17 **three** 8:11 9:21 11:4 13:13,13 16:15,23 51:18 52:5,14,15,16 52:23 53:10 56:12 57:6 80:3 80:24 86:14 100:16,17 104:25 105:2 106:20 110:11 111:7 112:25 132:23 133:16 **throw** 117:9 throwing 70:24 **ticking** 129:16 **tied** 40:16 ties 41:6 99:16 Tiff2:16 133:12,13 **Tiffany** 6:7 54:16,17 58:21 84:12 87:7 92:20 97:9,14,19 **TIM** 4:11 **time** 1:7 9:11 12:16 13:12 14:20 22:23 24:5 30:4 31:7 37:23 38:3,13,13,14,22 39:21 40:14 40:23 41:24 43:2 51:21 56:17 57:12 67:5,19 68:23 71:13 74:25 81:25 99:19 104:23 109:10,11,12 110:3 111:7 113:9 114:22 118:7,10 119:5 126:20 130:7 131:17 132:11 137:12 138:18 139:2 141:25 142:3 153:5 158:14 159:3 timeframe 26:2 timeframes 31:20 times 20:2 64:3 102:5 120:4 TINKLEPAUGH 3:19 **title** 29:13,13 **titled** 33:5 today 6:6 7:9 17:20 19:18 33:24 41:25 49:24 50:18 51:2,4

67:19 69:7 71:10 72:5 73:6 99:17 118:19 121:4 122:2 today's 61:20 told 65:20 67:15 120:11 **tomorrow** 100:6 tools 100:23 top 29:4,13 53:17 130:22 132:20 133:17 147:11 topic 16:2,2 total 108:10,16,21 109:8 totally 119:25 touched 136:4track 83:16 traditional 16:9 train 16:15,22 17:11 trained 60:15 105:21 106:23 training17:7 20:16 90:10 100:18 105:5 106:11 107:16,18 transcription 159:5 transcriptionist 5:7 transferred 108:7 transport 29:24 33:19 40:18 42:24 65:16 66:12 67:3 105:20 117:14 120:6 122:12 124:3,19 134:23,24 135:6,12 137:13,18 139:5,6,9,21 141:3,22 142:5 151:6,14 152:21 **transportation** 63:15 69:21 79:16 transported 66:3 74:6 120:23 132:8 transporting 67:22 125:16,24 152:13 transports 125:20 **trauma** 111:9 **TREANOR** 4:8 **treat**26:11 33:19 100:24 135:12 **treated**118:17 treating 117:14 118:24 **treatment** 26:7 29:24 34:24 53:23 60:10 67:3 72:12 79:16 94:16 95:18 124:3 141:3 151:6 trending 64:23 **Trevor** 107:23 triage 25:8 26:21 27:24 29:18 29:23 34:21 43:17 67:2 79:16 99:17 125:14,19 130:22 **triaged**152:17 **trial** 57:7 **tried**134:25

TRISH 4:11 true 138:11 159:6 **truly**131:25 **trust** 39:24 **try** 9:12 16:15 39:8 99:3 112:7 125:18 127:20 131:24 **trying**16:12 24:4 58:4 64:2 75:4 88:22 101:13 114:16 127:5 139:22 142:23 144:23 153:7 **tube** 109:7 **tubes** 106:23 **Tuesday** 12:2 tuned14:6 20:9 turkey 108:24 **turn** 12:12 18:25 **turned**13:16 twelve 13:8 30:23 43:11 **twenty** 16:18 57:9 118:12 **twenty-** 56:11 twenty-five 100:11 112:16,18 twenty-four 16:18 110:12 136:4 twenty-six 105:25 127:24 **twenty-three** 56:10,12 twenty-two 108:18 **twice** 136:4 **two**8:11 9:21 13:21 17:2 25:19 32:19 46:15 47:3 48:2,3 50:14 50:25,25 51:3 52:5,9,11,12 53:18 56:5,6 62:13 66:18 67:20 71:14,21 75:2,17 76:18 86:11 99:8 100:15,16 105:7 109:22 111:11,17 112:20 113:12 130:21,23 132:23 133:20 143:5 145:14 152:2,2 157:25 158:12 type 74:2,3,3 78:7,20 139:6 145:18 typed 91:12 typewritten 159:5 typically 140:7 U **Uh-huh** 33:10 **ultimate** 121:9 **ultimately** 66:6 68:20 69:7 120:11 127:8 136:2 umbrella 108:4 **un-share** 114:16 unanimously 9:2

unclear 138:10 **undergo** 105:5 **underline** 147:6 underlying 26:5 understand 12:24 15:25 23:21 42:25 76:21 118:6 understanding 29:22 66:23 70:22 understood 47:23 **unfortunately** 61:14 156:15 **UNIDENTIFIED** 82:23 unintended131:22 **unit**152:18 153:6 units 10:11,12 113:20 124:9 **University** 57:5 107:22 **unknown** 42:4,5,6,7 unknowns 43:3 unreasonable 90:15 unsuccessful 108:21 upcoming 99:12 **update** 26:22 99:11 updated 94:8 95:2 107:6 updates 11:12 26:22 **upload** 61:13 **uploaded** 61:3,11 **upper** 147:15 upset 81:10,14 **upwards** 12:17 **UR**66:7 **use**17:3 61:9 79:14 89:13,20 90:10 105:20,22 106:18 108:4 111:8,18 113:7 116:15 132:10 134:22 137:22 **useful** 121:13 **uses** 153:23 utilization 135:24 utilize 120:20 124:4

v

vaccine 9:22,23 Val 5:13,16 7:10 8:13 25:14 26:18 58:2 78:19 85:20 86:23 92:9 96:24 103:24 130:10 Valerie 2:3 47:24 82:16 94:21 101:25 155:22 valid 25:21 30:2 Valley 10:11 value 115:25 120:2,4 124:24 values 150:5,6 variant 36:3 147:18 ventilator 105:20

VENUE 1:10 wall 14:13,16 45:22,23 Walters 2:11 Walters 2:11 verify 109:23 Walters 2:11 veris 109:23 Walters 2:11 vers 13:15 14:1:1,16 145:15,20 146:10 vers 2:2 31:20 62:25 72:9,13 12:22 123:24 98:14,15,15 129:9,16 verted 13:5:2 veted 13:5:2 watter 2:11 veted 17:8 watter 2:21 17:18,19 VICOR 4:12 watter 2:21 17:18,19 VICOR 4:12 watter 2:21 17:24 14:13:8 view 9:17 142:25 watter 12:17,24 12:21 17:18,19 VICOLANCE 3:11 12:5 8:26:21 27:24 34:20 37:8 114:23 121:2 130:22 13:18 13:18 12:22 12:22 12:22 41 22:12 12:22 virtual 13:5,6 32:9 33:3,14 34:4 14:12 2:20,22 13:12 11:15:20 virtual 13:5,6 32:9 33:3,14 34:4 14:12 2:12 2:13:12 visible 61:12 watts 16:20,21 30:12 14:21 vital 13:5,6 42:7,9,10 14:14:12 12:6,11 14:19:5,19,21 watte 11:2:13:11 voice 119:15 watte 12:2 voil 19:15 watte 12:2 voil 19:15 12:16 14:22 voil 19:15 13:14 40:22 vis 113:1		Page 194
verbiage 82:2 91:17 WALLERS 139:3 verification 107:2 Walter 73:18 verify 109:23 Walter 73:10 verify 109:23 Solar 11, 11, 12, 12, 45:20 versus 26:2 31:20 62:25 72:9, 13 59:22, 23, 23, 46:5:10, 13, 70:14 vetted 78: 70:14, 15, 17 vetted 78: 70:14, 15, 17 video 106:12, 14, 113:8 157:22, 23, 23 video 106:12, 14, 113:8 157:22, 17, 24, 130:19, 149:13 video 106:12, 14, 113:8 157:22, 23, 23 viral 25:2 62:21, 27:24, 34:20 37:8 37:8, 114:23, 121:2, 130:22 133:18 visible 61:12 71:2, 130:22 vital 13:5, 6, 32:9, 33:3, 14, 34:4 39:6, 43:15, 16, 44:2, 74:4 39:6, 43:15, 16, 44:2, 74:4 120:25, 121:19, 122:10 129:19, 12 130:14, 140:22, 152:5 volumes 41:13, 138:15 70:24, 108:128, 199 volumes 41:13, 138:15 70:24, 108:128, 199 volumes 41:14, 13:18:11, 140:12, 199 </th <th></th> <th>114 12 16 45 00 02</th>		114 12 16 45 00 02
verification 107:2 Walter 73:18 version 33:23 34:16 35:13 107:7 130:13,15 141:2 143:6 144:10 45:21 50:8,9,9 55:22,23,23 130:13,15 141:2 143:6 144:10 45:21 50:8,9,9 55:22,23,23 versions 34:15 143:5 59:22,23,23,24 65:10,13 70:14 versions 34:15 143:5 70:14,15,17 73:11,11,14,15,19 versions 34:15 143:5 99:23,24,24 98:14,15,15 vetoed 135:2 127:25 128:2,4 130:19 149:13 vetoed 135:2 23:2 24:2 27:3 34:5 38:5 41:4 video 106:12,14 113:8 127:25 128:2,4 130:19 149:13 video 106:12,14 113:8 58:12 62:20 67:24 74:11 76:9 VINCENT 4:12 70:13,19 77:8 79:14 466:19 virual 13:12,14 38:20,20 39:17 88:18 90:23 104:4,12 125:20 virual 13:12,14 38:20,20 39:17 140:9,13,20 141:9 142:13 virual 13:12,10:17 82:13 140:20 102:11 121:3 126:20 13:14 140:22,2,2,5 130:4 149:2 90:18,20 102:11 121:3 126:20 13:21 10:52 13:21 102:2 virual 13:13:10:17 12:12 13:22 virual 3:13:18		
verify109:23 Walters 2:11 7:11,12,12 45:20 version 33:23 34:16 35:13 107:7 130:13,15 141:2 143:6 144:10 44:11,16 145:15,20 146:10 144:11,16 145:15,20 146:10 versus 26:2 31:20 62:25 72:9,13 159:22,23,23,24 65:10,13 70:14 versus 26:2 31:20 62:25 72:9,13 93:23,24,24 98:14,15,15 129:9,9,6 vetced135:2 vetced135:2 vante 3:17,24 12:21 17:18,19 vetced7:8 vante 3:17,24 12:21 17:18,19 VICOR4:12 sante 8:17,24 12:221 17:18,19 vide0106:12,14 113:8 view9:17 142:25 VICLANTE 3:11 viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 76:13,14,19 77:8 79:14 86:19 virtual 13:12,14 38:20,20 39:17 140:9,13,20 141:9 142:13 visible61:12 virtual 13:15,16 44:2 74:4 vis113:5, 6 32:9 33:3,14 34:4 126:20 102:11 121:3 126:20 149:5,19,21 vante3:6:20,21 30:21 37:22 vis113:13:6 140:9,13,22 44:7,10,17 45:3 vital 13:5,6 32:9 33:3,14 34:4 120:25 121:19 122:16 vis14:14 12:2:9,13,22,41 27:13,18 140:9,13,22 412:21 vis14:14 12:2:9,13,22,41 49:21 13:22:14 13:25 vis14:13:3,2,6 32:9 33:3,14 34:4 1	-	
version 33:23 34:16 35:13 107:7 45:21 50:8,99 55:22,23,23 130:13,15 141:2 143:6 144:10 59:22,23,23,24 65:10,13 70:14 versions 34:15 143:5 70:14,15,17 73:11,11,14,15,19 versions 34:15 143:5 70:14,15,17 73:14,10:19,13 versions 34:15 143:2 71:22,23,23 versions 34:15 143:2 71:22,23,23 versions 34:15 14:23 121:2 71:33:18 viral 25:8 26:21 27:24 34:20 71:41:21 76:13 virtual 13:12,14 38:20,20 39:17 74:14:12 71:8 virtual 13:12,14 38:20,20 39:17 74:14:12 120:20 121:24 122:15 vistal 13:5,6 32:9 33:3,14 34:4 71:22 121:19 123:16 vistal 13:5,6 32:9 33:3,14 34:4 71:22 121:19 123:16 volume 123:3 71:22 121:11 121:3 126:20 volume 123:3 71:22 19:01:14 122:12 volume 123:3 71:23 126:10 12:13 12:11 volume 123:3 71:23 126:10 12:13 12:11 volume		
$\begin{array}{r} 130:13,15 141:2 143:6 144:10\\ 144:11,16 145:15,20 146:10\\ 144:11,16 145:15,20 146:10\\ version 34:15 143:5\\ versus 26:2 31:20 62:25 72:9,13\\ 129:9,16\\ vetod 135:2\\ vetted 7:8\\ view 9:17 142:25\\ vetted 7:8\\ viw 9:17 142:25\\ vincent 4:12\\ viral 25:8 26:21 27:24 34:20\\ viral 25:8 26:21 27:24 34:20\\ si33:8\\ virtual 13:12,14 38:20,20 39:17\\ virtual 13:15, 6 32:9 33:3,14 34:4\\ 39:6 43:15,16 44:2 74:4\\ 128:12 129:2,2,5 130:4 149:2\\ 149:5,19,21\\ voide 119:15\\ volume 123:3\\ 47:3,3,5,9,23 48:3,9,10,11,13\\ 48:14 52:19 53:5 56:17 57:24\\ visble 61:12\\ volume 123:3\\ 47:3,3,5,9,23 48:3,9,10,11,13\\ 48:14 52:19 53:5 56:17 57:24\\ dis 5 68:9,13,14 69:13,18,18\\ 75:25 77:12 80:17 82:17 83:6\\ 83:9 84:2,3 86:20 90:19 91:4\\ 126:2 127:12,21 130:12 131:14\\ 13:14 140:22 152:8 155:15,23\\ vote 35:16 250 13:23 15:10\\ 126:18 130:16 131:7 140:2\\ votes 46:15\\ vota 46:15\\ vota 46:15\\ vota 46:15\\ vota 46:15\\ vota 51:12,12 102:5 125:15,15,23\\ vote 46:15\\ vota 46:15\\ 48:7 50:18,25 56:8,9\\ \hline \\ \hline$	-	
144:11,16 145:15,20 146:10 70:14,15,17 73:11,11,14,15,19 versus 26:2 31:20 62:25 72:9,13 70:14,15,17 73:11,11,14,15,19 129:9,16 76:2 85:15,16,16 88:8,9,9 vetted135:2 93:23,24,24 98:14,15,15 vetted7:8 want 8:17,24 12:21 17:18,19 VICTOR 4:12 want 8:17,24 12:21 17:18,19 view 9:17 142:25 want 8:17,24 12:21 17:18,19 VINCENT 4:12 want 8:17,24 12:21 17:18,19 Viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 37:8 114:23 121:2 130:22 13:31:8 virtual 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 vital 13:15, 6 32:9 33:3,14 34:4 visible 61:12 voila:21 12:12:31:9 132:11 155:18 visible 61:12 voila:21:12:19:23:6 voilame 13:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53: 5 56:17 57:24 38:21 10:21 12:12 12:12 voilame 14:13 138:15 waste 142:2 vaste 14:22 waste 142:2 waste 14:22 waste 14:22 vision 14:14 40:22:153:5 wave 9:15 37:9 voilame 23:3 voila:21:12:12:12:12:12:12:12:12:12:12:12:12:		
versions 34:15 143:5 76:2 85:15,16,16 88:8,9,9 versus 26:2 31:20 62:25 72:9,13 93:23,24,24 98:14,15,15 129:9,16 27:25 128:2,4 130:19 149:13 vetoed 135:2 93:23,24,24 98:14,15,15 vide oloci12,14 113:8 93:23,24,24 98:14,15,15 vide oloci12,14 113:8 93:15 vide oloci12,14 113:8 93:17 vice 12:13:12,12 130:22 93:13,14 virual 13:12,14 38:20,20 39:17 93:12 102:12 12:21 visible 61:12 90:18,20 102:11 12:13 12:620		
versus 26:2 31:20 62:25 72:9,13 129:9,16 93:23,24,24 98:14,15,15 127:25 128:2,4 130:19 149:13 157:22,23,23 vetted 7:8 127:25 128:2,4 130:19 149:13 157:22,23,23 vetted 7:8 vant 8:17,24 12:21 17:18,19 video 106:12,14 113:8 157:22,23,23 video 106:12,14 113:8 157:22,23,23 video 106:12,14 113:8 157:22,23,23 video 106:12,14 113:8 157:22,23,23 vireal 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 37:8 114:23 121:2 130:22 18:14 120:20,22 121:24 122:5 virtual 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,2,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,2,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:12,2,2,5 130:4 149:2 120:12 121:19 123:16 vanta 16:20,21 30:21 37:22 13:12 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 41:13 138:15 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 12:3 volume 12:3 </th <th></th> <th></th>		
129:9,16 127:25 128:2,4 130:19 149:13 vetted 7:8 vanted 7:8 VICTOR 4:12 vantes 1:7,24 12:21 17:18,19 view 9:17 142:25 vantes 1:7,24 12:21 17:18,19 VINCENT 4:12 vantes 1:7,24 12:21 17:18,19 VINCENT 4:12 seite 9:17 142:25 VINCENT 4:12 viral 25:8 26:21 27:24 34:20 viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 viritual 13:12,14 38:20,20 39:17 visible 61:12 visible 61:12 122:22 123:24 124:21 127:8 visible 61:12 140:9,13,20 141:9 142:13 visible 61:12 vantes 16:20,21 30:21 37:22 voice 119:15 volume 123:3 volume 23:3 vantes 11:21:12 123:26,19 38:12 volume 41:33 138:15 vantes 12:22 vasting 104:22 153:5 se:14 2:2 volume 41:33 138:15 vasting 104:22 153:5 volume 54:13 138:15 vasting 104:22 141:25 vasted 114:22 153:5 vasted 114:22 153:5 vasted 114:22 153:5 vasted 114:22 153:5 vasted 114:22 152:4 71:2 vasted 114:22 152:4 71:2 volume 54:13 30:16 131:7 140:2 vasting 104:22 141:1		
vetoed 135:2 157:22,23,23 vetted 7:8 vant 8:17,24 12:21 17:18,19 VICTOR 4:12 vant 8:17,24 12:21 17:18,19 video 106:12,14 113:8 vart 8:17,24 12:21 17:18,19 view 9:17 142:25 23:2 24:2 27:3 34:5 38:5 41:4 VINCENT 4:12 viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 104:4,12 115:20 viral 13:12,14 38:20,20 39:17 virtual 13:12,14 38:20,20 39:17 virtual 13:5,6 32:9 33:3,14 34:4 128:22 131:9 132:14 136:10 visible 61:12 vanta 16:20,21 30:21 37:22 visible 61:12 vants 16:20,21 30:21 37:22 visible 61:12 vartuf 14:21 20:6 58:4 visible 61:12 varta 16:20,21 30:21 37:22 voice 119:15 volume 123:3 volume 123:3 volume 123:3 volume 123:3 vartuf 14:22 151:5 vartuf 14:12 13:8:15 volume 123:3 volume 123:3 volume 123:3 volume 123:3 volume 123:3 volume 41:21 13:2:6:17 57:24 sis 68:9:13,21 46:13,8:8 5:25 77:12 80:17 82:6 sis 15:19 52 volume 46:10 volume 46:20 47:15,6,17 48:2,62 was 19:2:21 10:2:13:11:11 sis 12:22		
vetted 7:8 VICTOR 4:12 video 106:12,14 113:8 video 106:12,14 113:8 view 9:17 142:25 VINCENT 4:12 VIOLANTE 3:11 Viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 virtual 13:5, 6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 volume 123:3		
VICTOR 4:1223:2 24:2 27:3 34:5 38:5 41:4video 106:12,14 113:823:2 24:2 27:3 34:5 38:5 41:4video 106:12,14 113:823:2 24:2 27:3 34:5 38:5 41:4view 9:17 142:2523:2 24:2 27:3 34:5 38:5 41:4view 9:17 14:12:2623:2 24:2 27:3 34:5 38:5 41:4view 113:2723:2 24:2 27:3 34:5 38:5 41:4view 113:2723:2 24:2 27:22 12:22 12:22 12:22 12:22133:1823:22 12:22 12:22 12:22 12:22 12:22 12:22view 113:15, 6 32:9 33:3,14 34:423:22 13:2 11:1 14:15:18view 123:3volume 123:3volume 123:3volume 123:3volume 123:3volume 123:3volume 123:3volume 123:3volume 123:348:14 52:19 53:5 56:17 57:24dis:14 52:19 53:5 56:17 57:24dis:14 52:19 53:5 56:17 57:24dis:14 52:19 53:5 56:17 57:24dis:14 14:0:22 152:8 155:15,23vote 25:10 26:3 31:23 115:10126:18 130:16 131:7 140:2vote 25:10 26:3 31:23 115:10126:18 130:16 131:7 140:2vote 46:15vote 46:15vote 46:15vote 25:10 26:3 31:23 115:10126:18 130:16 131:7 140:2vote 46:15vote 46:15<		
video 106:12,14 113:841:25 43:19 46:5,11 47:8 54:8view 9:17 142:2558:12 62:20 67:24 74:11 76:9VINCENT 4:1276:13,14,19 77:8 79:14 86:19viral 25:8 26:21 27:24 34:2076:13,14,19 77:8 79:14 86:1937:8 114:23 121:2 130:22118:14 120:20,22 121:24 122:5133:1890:23 104:4,12 115:20virtual 13:12,14 38:20,20 39:17118:14 120:20,22 121:24 122:5virtual 13:12,14 38:20,20 39:17128:22 131:9 132:14 136:10virtual 13:5,6 32:9 33:3,14 34:4149:5,19,20 141:9 142:13149:5,19,21149:5,19,21voice 119:15wanted 7:6 14:21 20:6 58:4129:22 129:22,25 130:4 149:2120:25 121:19 123:16valumes 41:13 138:15volumes 41:13 138:15volumes 41:13 138:15wastel 12:22volumes 41:13 138:15wastel 14:22 153:5vasted 14:22 14:2wasted 14:22 153:5vasted 14:22 153:14 13:14126:21 127:12,21 130:12 131:14126:18 130:16 131:7 140:2126:18 130:16 131:7 140:2voting 46:20 47:15,16,17 48:2,648:7 50:18,25 56:8,9viiting 62:12 118:12 119:8wait 40:21 41:16 45:14 62:882:21,21 102:5 147:23waiting 62:12 118:12 119:8		
view 9:17 142:2558:12 62:20 67:24 74:11 76:9VINCENT 4:1276:13,14,19 77:8 79:14 86:19VIOLANTE 3:1188:18 90:23 104:4,12 115:20viral 25:8 26:21 27:24 34:2018:14 120:20,22 121:24 122:537:8 114:23 121:2 130:2218:14 120:20,22 121:24 122:5133:1891:4 13:12,14 38:20,20 39:17virtual 13:12,14 38:20,20 39:1718:14 120:20,22 121:24 122:5virtual 13:12,14 38:20,20 39:17140:9,13,20 141:9 142:13virtual 13:5,6 32:9 33:3,14 34:4145:15 149:23 151:11 155:18visible 61:12virtual 13:5,6 32:9 33:3,14 34:4visible 61:12virtual 13:5,6 32:9 33:3,14 34:4visible 61:12virtual 13:5,16 44:2 74:4128:12 129:2,2,5 130:4 149:2140:9,13,20 141:9 142:13volume 123:3volume 41:13 138:15volume 41:13 138:15volume 41:13 138:15volume 54:13,5,9,23 44:3,9,10,11,1348:14 52:19 53:5 56:17 57:2448:5 68:9,13,14 69:13,18,1875:25 77:12 80:17 82:17 83:675:25 77:12 80:17 82:17 83:6vasting 104:22 141:25vat 14:12 127:12,21 130:12 131:14126:18 130:16 131:7 140:2voted 25:10 26:3 31:23 115:10126:18 130:16 131:7 140:2126:18 130:16 131:7 140:2voting 46:20 47:15,16,17 48:2,648:7 50:18,25 56:8,9wait 40:21 41:16 45:14 62:882:21,21 102:5 147:23wait 40:21 41:16 45:14 62:8 <t< th=""><th></th><th></th></t<>		
VINCENT 4:12 VIOLANTE 3:11 Viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 virtually 12:3 vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 voice 119:15 volume 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 33:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 Wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 Wait 40:21 41:16 45:14 62:8 82:22,21 102:5 147:23 Waiting 62:12 118:12 119:8 Vince 42:12 121:2 123:2 Volume 42:2 Volume 42:3 Vote 42:15 Vote 46:15 Votes 46:16 Votes 46:16 Votes 46:16 Votes 46:17,762:12 Votes 46:19 Votes 46:19 Votes 46:19 Votes 46:19 Votes 46:19 Votes 46:10 Votes 4	video 106:12,14 113:8	41:25 43:19 46:5,11 47:8 54:8
VIOLANTE 3:1188:18 90:23 104:4,12 115:20viral 25:8 26:21 27:24 34:2018:14 120:20,22 121:24 122:537:8 114:23 121:2 130:22122:22 123:24 124:21 127:8133:18122:22 123:24 124:21 127:8virtual 13:12,14 38:20,20 39:17140:9,13,20 141:9 142:13virtually 12:3visible 61:12vital 3:5,6 32:9 33:3,14 34:4149:5,19,21voice 119:15volume 123:3volume 123:3volume 13:3volume 123:3vote 39:13,22 44:7,10,17 45:347:3,3,5,9,23 48:3,9,10,11,1348:14 52:19 53:5 56:17 57:2448:14 52:19 53:5 56:17 57:24wash(2:18 829 117:9volume 123:3wash(2:21 12:21 123:6,19 38:12volume 23:3wash(2:21 12:21 23:6,19 38:12103:24 108:25 119:24 140:3waste114:22 153:5wash 12:21 27:12,21 130:12 131:14wase 9:15 37:9wase 9:15 37:9way 9:15 37:9way 9:15 37:9way 9:15 37:9way 17:22 23:13 27:20 31:1137:19 41:13,18 44:11,19 45:6126:18 130:16 131:7 140:272:7 8:20 101:3 122:8 124:8voted 25:10 26:3 31:23 115:10124:22 125:22 141:18126:18 130:16 131:7 140:2way 9:15 37:9voted 46:15wire 7:8 13:3,5 15:4,22 16:1116:14,15,17,24 17:7 18:17,2219:6,18 20:17,18,18 23:23vat 40:21 41:16 45:14 62:882:21,21 102:5 147:23waiting 62:12 118:12 119:8	view 9:17 142:25	
<pre>viral 25:8 26:21 27:24 34:20 37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 virtually 12:3 virtually 12:3 visible 61:12 vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 volume 123:3 volume 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:2,24 97:18 126:12 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 votes 46:16 votes 46:17 votes 46:16 votes 46:16 votes 46:17 votes 46:17 votes 46:16 votes 46:17 votes 46:17 votes 46:17 votes 46:18 votes 46:18 votes 46:19 votes 46:16 votes 46:16 votes 46:16 votes 46:16 votes 46:17 votes 46:16 votes 46:17 votes 46:16 votes 46:16 votes 46:16 vot</pre>	VINCENT 4:12	
37:8 114:23 121:2 130:22 133:18 virtual 13:12,14 38:20,20 39:17 virtual 12:3 visible 61:12 vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 volume 123:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:12 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voted 25:10 26:3 31:23 115:10 126:12 127:12,21 130:14 48:51 96:27 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we'113:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	VIOLANTE 3:11	88:18 90:23 104:4,12 115:20
133:18 virtual 13:12,14 38:20,20 39:17 virtually 12:3 visible 61:12 vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 volume 41:13 138:15 volume 41:13 138:15 volumes 41:13 138:16 31:24 14:22 153:5 wastel 42:22 wastel 41:22 153:5 wastel 42:22 wastel 41:22 153:5 wastel 42:22 wastel 14:22 153:5 wastel 14:22 153:5 vastel 14:22 153:5 wastel 14:22 153:5 wastel 14:22 153:5 wastel 14:22 153:5 vastel 14:22 153:5 vastel 14:22 125:22 141:18 vastel 5:24 71:2 ve'll 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	viral 25:8 26:21 27:24 34:20	
<pre>virtual 13:12,14 38:20,20 39:17 virtually 12:3 visible 61:12 vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 voice 119:15 volume 123:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8< 140:9,13,20 141:9 142:13 140:9,13,20 141:9 142:13 140:9,13,20 141:9 142:13 140:9,13,20 141:9 142:13 145:15 149:23 151:11 155:18 wanted 7:6 14:21 20:6 58:4 120:25 121:19 123:16 wants 16:20,21 30:21 37:22 90:18,20 102:11 121:3 126:20 132:17 144:4 152:15 wasn't 12:11 23:6,19 38:12 103:24 108:25 119:24 140:3 waste 142:2 wasted 114:22 153:5 wasting 104:22 141:25 way 15:24 71:2 way 15:24 71:2 we'l1 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12</pre>	37:8 114:23 121:2 130:22	122:22 123:24 124:21 127:8
<pre>virtually 12:3 visible 61:12 visible 61:12 vital 13:5, 6 32:9 33:3,14 34:4 39:6 43:15, 16 44:2 74:4 128:12 129:2, 2, 5 130:4 149:2 149:5, 19, 21 voice 119:15 voice 119:15 volume 123:3 volumes 41:13 138:15 vote 39:13, 22 44:7, 10, 17 45:3 47:3, 3, 5, 9, 23 48:3, 9, 10, 11, 13 48:14 52:19 53:5 56:17 57:24 63:5 68:9, 13, 14 69:13, 18, 18 75:25 77:12 80:17 82:17 83:6 83:9 84:2, 3 86:20 90:19 91:4 92:9, 10 95:14 96:22, 24 97:18 126:2 127:12, 21 130:12 131:14 131:14 140:22 152:8 155:15, 23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15, 16, 17 48:2, 6 48:7 50:18, 25 56:8, 9</pre>	133:18	128:22 131:9 132:14 136:10
<pre>virtually 12:3 visible 61:12 visible 61:12 vital 13:5, 6 32:9 33:3,14 34:4 39:6 43:15, 16 44:2 74:4 128:12 129:2, 2, 5 130:4 149:2 149:5, 19, 21 voice 119:15 voice 119:15 volume 123:3 volumes 41:13 138:15 vote 39:13, 22 44:7, 10, 17 45:3 47:3, 3, 5, 9, 23 48:3, 9, 10, 11, 13 48:14 52:19 53:5 56:17 57:24 63:5 68:9, 13, 14 69:13, 18, 18 75:25 77:12 80:17 82:17 83:6 83:9 84:2, 3 86:20 90:19 91:4 92:9, 10 95:14 96:22, 24 97:18 126:2 127:12, 21 130:12 131:14 131:14 140:22 152:8 155:15, 23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15, 16, 17 48:2, 6 48:7 50:18, 25 56:8, 9</pre>	virtual 13:12,14 38:20,20 39:17	140:9,13,20 141:9 142:13
<pre>vital 13:5,6 32:9 33:3,14 34:4 39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21 voice 119:15 volume 123:3 volumes 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8</pre>		145:15 149:23 151:11 155:18
39:6 43:15,16 44:2 74:4 128:12 129:2,2,5 130:4 149:2 149:5,19,21wants 16:20,21 30:21 37:22 90:18,20 102:11 121:3 126:20 132:17 144:4 152:15 varning142:22voice 119:15 volume 123:3 volumes 41:13 138:15 votes 9:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 votes 46:15 votes 46:15 votes 46:15 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9wants 16:20,21 30:21 37:20 90:18,20 102:11 121:3 126:12 wasse142:2 wase9:15 37:9 way 17:22 23:13 27:20 31:11 37:19 41:13,18 44:11,19 45:6 45:19 62:7 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	visible 61:12	wanted 7:6 14:21 20:6 58:4
128:12129:2,2,5130:4149:2149:5,19,2190:18,20102:11121:3126:20voice 119:15132:17144:4152:15132:17144:4152:15volume 123:3volumes 41:13138:15warning 142:22Washko 2:188:9117:9vote 39:13,2244:7,10,1745:3103:24108:25119:24140:348:1452:1953:556:1757:24103:24108:25119:24140:348:1452:1953:556:1757:24wastel 14:22153:5wastel 14:22141:2563:568:9,13,1469:13,18,1875:2577:1280:1782:1783:6way 9:1537:9way 9:1537:9way 9:1537:9way 9:1537:9way 9:1537:1941:13,1844:11,1945:645:1962:766:1071:1672:1677:278:20101:3122:8124:8124:22125:22141:18124:22125:22141:18124:22125:22141:18ways 15:2471:2we'll13:1714:12,17,1929:1961:876:2591:11,12121:9we're 7:813:3,515:4,2216:1116:14,15,17,2417:718:17,2219:6,1820:17,18,1823:2324:2434:1035:2540:8,924:2434:1035:2540:8,924:2434:1035:2540:8,924:2194:1947:15,16,1748:6,7,762:12votes 46:15w<	vital 13:5,6 32:9 33:3,14 34:4	120:25 121:19 123:16
128:12129:2,2,5130:4149:2149:5,19,2190:18,20102:11121:3126:20voice 119:15132:17144:4152:15132:17144:4152:15volume 123:3volumes 41:13138:15warning 142:22Washko 2:188:9117:9vote 39:13,2244:7,10,1745:3103:24108:25119:24140:348:1452:1953:556:1757:24103:24108:25119:24140:348:1452:1953:556:1757:24wastel 14:22153:5wastel 14:22141:2563:568:9,13,1469:13,18,1875:2577:1280:1782:1783:6way 9:1537:9way 9:1537:983:984:2,386:2090:1991:490:18,20101:3122:8124:22125:2031:1131:14140:22152:8155:15,23yat 71:2231:1137:1941:13,1844:11,1945:645:1962:766:1071:1672:16126:18130:16131:7140:2yat 71:22125:22141:18yat 51:2471:2yat 83:5124:22125:22141:18votes 46:15woting 46:2047:15,16,1748:2,648:750:18,2556:8,9961:876:2591:11,12121:9wait 40:2141:1645:1462:882:21,21102:5147:2316:14,15,17,2417:718:17,2219:6,1820:17,18,1823:23 <tr< th=""><th>39:6 43:15,16 44:2 74:4</th><th>wants 16:20,21 30:21 37:22</th></tr<>	39:6 43:15,16 44:2 74:4	wants 16:20,21 30:21 37:22
149:5,19,21 voice 119:15 volume 123:3 volumes 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8 132:17 144:4 152:15 warning 142:22 Washko 2:18 8:9 117:9 wasn't 12:11 23:6,19 38:12 103:24 108:25 119:24 140:3 waste 142:2 waste 114:22 153:5 waste 114:22 152:0 31:11 37:19 41:13,18 44:11,19 45:6 45:19 62:7 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we'11 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12		
<pre>volume 123:3 volumes 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9</pre> Wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8 Washko 2:18 8:9 117:9 wasn't12:11 8:9 12:18 8:9 Washko 2:18 8:9 117:9 wasn't12:11 23:6,19 38:12 103:24 108:25 119:24 140:3 waste 142:2 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 wasting 104:22 141:25 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 wasting 104:22 141:25 wasting 104:22 141:25 wasting 104:22 141:25 wasted 114:22 153:5 waste 142:2 wasted 114:22 153:5 wasting 104:22 141:25 wasting 104:22 141:25 waste 1113:17 14:12,17,19 29:19 of:18 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	149:5,19,21	132:17 144:4 152:15
<pre>volumes 41:13 138:15 vote 39:13,22 44:7,10,17 45:3 47:3,3,5,9,23 48:3,9,10,11,13 48:14 52:19 53:5 56:17 57:24 63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9</pre> wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8wasn't12:11 23:6,19 38:12 103:24 108:25 119:24 140:3 waste142:2 waste142:2 wasted114:22 153:5 waste142:2 waste142:2 waste142:2 waste114:22 153:5 wave 9:15 37:9 way17:22 23:13 27:20 31:11 37:19 41:13,18 44:11,19 45:6 45:19 62:7 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we'11 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	voice 119:15	warning142:22
vote 39:13,2244:7,10,1745:347:3,3,5,9,2348:3,9,10,11,1348:1452:1953:563:568:9,13,1469:13,18,1875:2577:1280:1783:984:2,386:2090:9,1095:1496:22,2492:9,1095:1496:22,24131:14140:22152:8131:14140:22152:8126:12127:12,21130:16131:7146:15131:7votes 46:15waysvoting 46:2047:15,16,1748:750:18,2556:8,9%wait 40:2141:1645:1462:882:21,21102:5140:25147:23waiting 62:12118:12113:1444:22113:1444:22126:18130:16131:7140:2126:18130:16131:7140:2126:18130:16131:7140:2140:22125:22121:14122:22121:12123:24121:21124:22125:22124:25125:24126:18126:18127:15,16,17128:25129:21121:21121:21121:21122:22121:21123:23124:22124:22125:24126:21127:25128:25129:21129:211	volume 123:3	Washko 2:18 8:9 117:9
47:3,3,5,9,2348:3,9,10,11,13 48:14waste142:2 wasted114:2248:1452:1953:556:1757:24 wasted114:22153:5 wasted114:2263:568:9,13,1469:13,18,18 75:25masting104:22141:25 wave9:1575:2577:1280:1782:1783:6 83:984:2,386:2090:1991:4 91:492:9,1095:1496:22,2492:9,1095:1496:22,2497:18 131:14140:22152:8126:2127:12,21130:12131:14 140:22155:15,23voted 25:1026:331:23115:10 126:18130:16126:18130:16131:7140:2votes 46:15ways15:24voting 46:2047:15,16,1748:750:18,2556:8,9wait 40:2141:1645:1462:8 82:21,2182:21,21102:5140:25147:23waiting 62:12118:12119:847:15,16,17	volumes 41:13 138:15	wasn't12:11 23:6,19 38:12
47:3,3,5,9,2348:3,9,10,11,13 48:14waste 142:2 wasted 114:2248:1452:1953:556:1757:24 wasted 114:22153:5 wasted 114:2263:568:9,13,1469:13,18,18 maste 142:2wasted 114:22153:5 wasted 114:22141:25 wasted 114:2275:2577:1280:1782:1783:6 masted 114:22141:25 wasted 114:22153:5 wasted 114:22141:25 wasted 114:22141:25141:25126:18130:16131:7140:22141:22121:21141:12121:9141:13:17141:12171:19141:12171:19126:18130:16131:7140:22141:13:17141:12<	vote 39:13,22 44:7,10,17 45:3	103:24 108:25 119:24 140:3
48:14 52:19 53:5 56:17 57:24 wasted 114:22 153:5 63:5 68:9,13,14 69:13,18,18 sting104:22 141:25 75:25 77:12 80:17 82:17 83:6 wave 9:15 37:9 83:9 84:2,3 86:20 90:19 91:4 way17:22 23:13 27:20 31:11 92:9,10 95:14 96:22,24 97:18 37:19 41:13,18 44:11,19 45:6 126:2 127:12,21 130:12 131:14 37:19 41:13,18 44:11,19 45:6 131:14 140:22 152:8 155:15,23 77:2 78:20 101:3 122:8 124:8 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 126:18 130:16 131:7 140:2 ways 15:24 71:2 votes 46:15 we'll 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 wait 40:21 41:16 45:14 62:8 24:24 34:10 35:25 40:8,9 82:21,21 102:5 147:23 42:19 43:9,15 45:22 46:19 waiting 62:12 118:12 119:8 47:15,16,17 48:6,7,7 62:12		waste 142:2
63:5 68:9,13,14 69:13,18,18 75:25 77:12 80:17 82:17 83:6 83:9 84:2,3 86:20 90:19 91:4 92:9,10 95:14 96:22,24 97:18 126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 wasting 104:22 141:25 wave 9:15 37:9 way 17:22 23:13 27:20 31:11 37:19 41:13,18 44:11,19 45:6 45:19 62:7 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we'll 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12		wasted 114:22 153:5
75:2577:1280:1782:1783:683:984:2,386:2090:1991:492:9,1095:1496:22,2497:18126:2127:12,21130:12131:14131:14140:22152:8155:15,23voted 25:1026:331:23115:10126:18130:16131:7140:2votes 46:15ways 15:2471:2votes 46:15we're 7:813:3,5voting 46:2047:15,16,1748:2,648:750:18,2556:8,9wait 40:2141:1645:1482:21,21102:5147:23waiting 62:12118:12119:8		wasting104:22 141:25
92:9,1095:1496:22,2497:18126:2127:12,21130:12131:14131:14140:22152:8155:15,23voted 25:1026:331:23115:10126:18130:16131:7140:2votes 46:15ways 15:2471:2votes 46:15we'll 13:1714:12,17,1929:1961:876:2548:750:18,2556:8,9wait 40:2141:1645:1482:21,21102:5147:23waiting 62:12118:12119:8		-
92:9,1095:1496:22,2497:18126:2127:12,21130:12131:14131:14140:22152:8155:15,23voted 25:1026:331:23115:10126:18130:16131:7140:2votes 46:15ways 15:2471:2votes 46:15we'll 13:1714:12,17,1929:1961:876:2548:750:18,2556:8,9wait 40:2141:1645:1482:21,21102:5147:23waiting 62:12118:12119:8		
126:2 127:12,21 130:12 131:14 131:14 140:22 152:8 155:15,23 voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8 45:19 62:7 66:10 71:16 72:16 77:2 78:20 101:3 122:8 124:8 124:22 125:22 141:18 ways 15:24 71:2 we'll 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12	•	
131:14140:22152:8155:15,23voted 25:1026:331:23115:10126:18130:16131:7140:2votes 46:15ways 15:2471:2voting 46:2047:15,16,1748:2,648:750:18,2556:8,9wait 40:2141:1645:1462:21,21102:5147:23waiting 62:12118:12119:877:278:20101:3124:22125:22124:22125:22124:22125:22124:22125:22124:23124:24124:24121:2124:25124:24124:22125:24121:11113:17124:25124:24124:22125:24121:12118:12121:12119:8		
<pre>voted 25:10 26:3 31:23 115:10 126:18 130:16 131:7 140:2 votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8</pre> 124:22 125:22 141:18 ways 15:24 71:2 we'll 13:17 14:12,17,19 29:19 61:8 76:25 91:11,12 121:9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12		
126:18 130:16 131:7 140:2ways15:24 71:2votes 46:15we'll 13:17 14:12,17,19 29:190111111111111111111111111111111111111		
<pre>votes 46:15 voting 46:20 47:15,16,17 48:2,6 48:7 50:18,25 56:8,9 we're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 vait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 waiting 62:12 118:12 119:8</pre>		
voting 46:2047:15,16,1748:2,661:876:2591:11,12121:948:750:18,2556:8,9we're7:813:3,515:4,2216:1116:14,15,17,2417:718:17,2219:6,1820:17,18,1823:23wait 40:2141:1645:1462:824:2434:1035:2540:8,982:21,21102:5147:2342:1943:9,1545:2246:19waiting 62:12118:12119:847:15,16,1748:6,7,762:12		
48:7 50:18,25 56:8,9 W W Wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:23 Waiting 62:12 118:12 119:8 We're 7:8 13:3,5 15:4,22 16:11 16:14,15,17,24 17:7 18:17,22 19:6,18 20:17,18,18 23:23 24:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12		
W16:14,15,17,2417:718:17,22Wait 40:2141:1645:1462:824:2434:1035:2540:8,982:21,21102:5147:2342:1943:9,1545:2246:19waiting 62:12118:12119:847:15,16,1748:6,7,762:12		
W19:6,18 20:17,18,18 23:23wait 40:21 41:16 45:14 62:8 82:21,21 102:5 147:2324:24 34:10 35:25 40:8,9 42:19 43:9,15 45:22 46:19 47:15,16,17 48:6,7,7 62:12		
wait 40:2141:1645:1462:824:2434:1035:2540:8,982:21,21102:5147:2342:1943:9,1545:2246:19waiting 62:12118:12119:847:15,16,1748:6,7,762:12	W	
82:21,21102:5147:2342:1943:9,1545:2246:19waiting62:12118:12119:847:15,16,1748:6,7,762:12	wait 40:21 41:16 45:14 62:8	
waiting 62:12 118:12 119:8 47:15,16,17 48:6,7,7 62:12		
- , , , , ,		
	-	

75:11 76:4,7 80:10 82:13 99:2	weight 57:10 110:10 111:20
99:11 101:13 107:17 114:24	welcome 7:7 8:14,15 29:11 90:9
118:7,7,11,11 119:2,2,3,4,8	90:12 103:14
120:11 121:3,4 123:8 125:23	WENDY 4:13
127:4 128:7 134:5,6 136:16	went17:24 18:3 46:21 105:3
137:3 138:12,25 139:10,21	145:25
140:13 142:10,21 143:20 144:8	weren't128:8 137:12
145:9,10 148:8 149:5,24	WEST 3:7
150:17,25 151:2 153:4	western 10:5 73:15
we've10:7 12:12,16 14:24 15:14	whatsoever 42:15 43:4 66:10
24:19 41:24 43:10 47:14 71:14	wheelhouse 96:9
89:3 102:6 105:15 108:3,9	WHEREOF 159:8
109:17 111:17 121:25 145:7	whichever 72:6
146:6	WICELENSKI 50:11
WebEx1:1,10 2:1 3:1 4:1 5:1	Wicelinski 2:11 7:13,14,14
6:1 7:1 8:1 9:1 10:1 11:1	50:10,11 55:24,25,25 59:25
12:1 13:1 14:1 15:1 16:1 17:1	
	88:11,11 93:25 94:2,2 96:4,5
	96:11,14,19 98:4,16,17,17
30:1 31:1 32:1 33:1 34:1 35:1	157:24,25
36:1 37:1 38:1 39:1 40:1 41:1	wide 79:25
42:1 43:1 44:1 45:1 46:1 47:1	WIEDMAN 3:4
48:1 49:1 50:1 51:1 52:1 53:1	WILLIAM 4:13
54:1 55:1 56:1 57:1 58:1 59:1	willing 103:2 152:8
	-
60:1 61:1 62:1 63:1 64:1 65:1	windy 5:4
66:1 67:1 68:1 69:1 70:1 71:1	Winslow 2:17 3:15 102:13 103:15
72:1 73:1 74:1 75:1 76:1 77:1	103:16,17,19,23 104:5,6,9,11
	113:25 114:3,4,12,16 137:8,10
84:1 85:1 86:1 87:1 88:1 89:1	137:11 138:11
90:1 91:1 92:1 93:1 94:1 95:1	wisdom 68:3
96:1 97:1 98:1 99:1 100:1	wish 112 : 6
	withdrawal 60:10,13 94:16 95:18
106:1 107:1 108:1 109:1 110:1	WITNESS 159:8
	wondering 33:22
	-
	word 70:24
121:1 122:1 123:1 124:1 125:1	wording134:11 135:9 139:19
126:1 127:1 128:1 129:1 130:1	words 152:2
131:1 132:1 133:1 134:1 135:1	wordsmithing 43:19
136:1 137:1 138:1 139:1 140:1	work 5:8,10 15:18 16:4,5 21:8
141:1 142:1 143:1 144:1 145:1	22:5 65:2 69:10 99:10,14,17
146:1 147:1 148:1 149:1 150:1	102:6 113:21 119:2,4 136:16
151:1 152:1 153:1 154:1 155:1	worked 33:24
156:1 157:1 158:1 159:1	working 13:4 14:25 15:7,8,15,19
website 114:14	15:25 19:2,17,21 102:9 123:8
week 12:2 16:13 17:9,10 23:13	128:8 144:8 145:8
35:14 99:6 143:2,4	works 34:13
weekend16:25	world 40:15
weeks17:2,8 20:12 23:4 143:5	worry 85:24 146:14
weigh 57:16 74:18	worrying 40:8
weighed 77:15	worth 144:23

,	Page 196
<pre>wow 17:25 wrapped 128:5 write 60:19 142:11,11 writing 71:18 written 31:13 107:5 108:12 124:9 132:3 wrong 32:22 40:4 51:23 62:11 </pre> x x71:12,12 yeah 21:15 22:12,24 27:9 28:19 28:21 44:21 45:8 52:6 53:2 57:25 62:5 68:6 75:3 77:10,24 78:8 81:17 83:8 89:9 91:14 95:25 96:14 116:12 123:23,23 135:13 137:10 139:25 140:11 142:15,19 144:16 146:16,22,23 146:25 147:25 148:2,3,7,18 149:7 150:18,19 152:11 153:2	Page 19618:1 19:1 20:1 21:1 22:1 23:124:1 25:1 26:1 27:1 28:1 29:130:1 31:1 32:1 33:1 34:1 35:136:1 37:1 38:1 39:1 40:1 41:142:1 43:1 44:1 45:1 46:1 47:148:1 49:1 50:1 51:1 52:1 53:154:1 55:1 56:1 57:1 58:1 59:160:1 61:1 62:1 63:1 64:1 65:166:1 67:1 68:1 69:1 70:1 71:172:1 73:1 74:1 75:1 76:1 77:178:1 79:1 80:1 81:1 82:1 83:184:1 85:1 86:1 87:1 88:1 89:190:1 91:1 92:1 93:1 94:1 95:196:1 97:1 98:1 99:1 100:1101:1 102:1 103:1 104:1 105:1106:1 107:1 108:1 109:1 110:1111:1 112:1 113:1 114:1 115:1116:1 117:1 118:1 119:1 120:1121:1 122:1 123:1 124:1 125:1126:1 127:1 128:1 129:1 130:1131:1 132:1 133:1 134:1 135:1
153:11 154:3 156:2 158:19 year12:17 13:9,12,17,20 14:8 14:12 17:2 24:25 35:23 57:13 100:4,10 104:13 108:11,15 129:13 year's14:9 years18:6 21:11 57:14 105:20 106:14,20 108:10 109:17 111:17,19 113:19 133:22 148:9 148:21	136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 145:1 146:1 147:1 148:1 149:1 150:1 151:1 152:1 153:1 154:1 155:1 156:1 157:1 158:1 159:1 1:01 53:25 11th 12:2 12:02 1:7 5:2 158 159:6
YEDIDYAH 2:7 yellow 96:2 yes-156:23	15th 38:21 17th 14:10,12 19th 159:9
York 1:2 10:13 34:17 36:24 58:8 68:16 71:3 83:13 112:10 116:24 117:8 123:4,15 124:16 139:16 141:19 151:7,11 153:3 159:2 YOUNG 2:18	2 2011104:25 201818:10 201918:10,18 2020109:4124:9140:25 202118:2166:22108:14,16 20221:614:1012150:0
Z	2022 1:6 14:10,12 159:9 21-13 79:5 21-14 79:5 2113 65:23 66:6
1 1159:6 1-4-20221:1 2:1 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1	21st 67:8 26 13:18 29th 66:22 3
12:1 13:1 14:1 15:1 16:1 17:1	3:08 1:7 158:22

30 64:11,20 66:23 80:2 81:3,11 82:	
3003-4 66:25	
3004 68:8	
3004-A 81:11 82:4	91:25
30th 13:18	

41:6

5th11:19,22

6 7 8

9

4

5

911 40:19 106:21