

COMMUNITY PARTNERS OF WNY

Performing Provider System



Gap Analysis

COMMUNITY PARTNERS OF WNY





Prepared by WNY R-AHEC October 2016

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Introduction

This report presents the findings of research conducted among the Community Partners of Western New York (CPWNY) PPS facilities by the Western New York Rural Area Health Education Center (R-AHEC) as part of the DSRIP initiative.

In 2015, CPWNY contracted R-AHEC to assist in completing their DSRIP Workforce Implementation Plan. One of the key actions of the Implementation plan is to undertake an analysis of the gaps between the Current and Target Workforce. The purpose of the analysis is to identify specific retraining, redeployment, and new hire needs. Known as the Workforce Gap Analysis, this research was identified as critical by R-AHEC and CPWNY for future workforce planning and development, in light of all reforms brought by DSRIP, in all of its 3 counties in Western New York: Chautauqua, Erie and Niagara. Simply stated, the Gap Analysis is a contrast between what *is* and what *should be*.

Methodology

The methodology, which included the assessment of current staffing patterns and qualifications at partner facilities, was gathered through organizational assessments and project manager interviews, resulting in the creation of the Current Workforce Survey and Target Workforce survey. Efforts also included a review of available online U.S. healthcare workforce gap literature.

The assessment process began when R-AHEC staff conducted interviews with CPWNY's partner facilities (between February 1, 2016 and August 8, 2016) to gather site-specific workforce information. The process continued when R-AHEC staff met with CPWNY Project Managers to evaluate anticipated workforce staffing and training needs. Current Workforce Survey results were collected via e-mail from October 2015 until the end of March 2016. Collected data was aggregated into a report and is attached to this research.

Findings

Current Workforce Survey

One hundred and eighteen CPWNY partners, representing nine DSRIP facility types, were invited to participate in this survey in October 2015. The overall response rate to this survey was 74.6%. The information contained in the report is completely dependent on the accuracy of the data reported by each participating facility. Based on the provided information, CPWNY engages over 32,108 healthcare workers across these facility types: Article 16 Clinics (OPWDD), Article 28 Diagnostic and Treatment Centers, Government Agency, Home Care Agency, Inpatient, Non-licensed CBO, Nursing Home/SNF, Article 31/Article 32 Outpatient Behavioral Health, and Private Provider Practice. Sixty-eight percent (or 21,867) of the surveyed workforce are full-time employees, while 20% (or 6,392) are part-time and 12% (or 3,849) are on a per-diem schedule.

According to the Unites States Census Bureau's¹ estimates there were 1,266,009 residents in 2015 in the 3 counties of Western New York that CPWNY covers. CPWNY's reported healthcare workforce is 2.5% of this population. The Current Workforce Survey shows a low number of Care Coordinators, Health Educators, Nurse Practitioners, Physicians, Physician Assistants, and Social Workers currently employed to serve this population to achieve the goals of DSRIP (to reduce avoidable use of Emergency Departments by 25% over the course of five years). This finding corresponds with the nationwide shortage of physicians and nurses². Rural residents of Chautauqua, Erie and Niagara counties are especially vulnerable to these shortages if they do not have any primary care available in their area. In the event that they experience any healthcare issues, they may seek help from Emergency Departments in the closest urban hospitals or outpatient clinics.

County	Population Estimates, 7/1/2015
Chautauqua	130,779
Erie	922,578
Niagara	212,652
Total number of residents	1,266,009

Target Workforce Survey

The assessment covered 46 facilities. R-AHEC was invited to speak in-person with 39 CPWNY-partnered facilities regarding DSRIP projects and anticipated changes to facility staff. Of those 39 facilities, only 27 were engaged in DSRIP projects with CPWNY. R-AHEC identified 19 more facilities that were partners with both CPWNY and Millennium Collaborative Care and whose organizational assessments were already completed as part of a Millennium contract. Their information was added to this report to provide a better picture of the target workforce needs. Partnering employers provided information regarding their present staff, general shortages, and anticipated need for trainings. In many cases, the partners were unable to answer the questions asked of them because they haven't engaged all projects.

In addition to personal discussions with partner facilities, R-AHEC collected additional information from project managers to add their data and add to the Target Workforce report.

Facilities struggled to answer the question of how many staff members will be redeployed, retrained or newly hired for DSRIP projects. Currently they are trying to fill their general shortages of Community Health Workers, Registered Nurses, LPNs, CNAs, CMAs, Care Coordinators, Medical Assistants, Licensed Clinical Social Workers, Case Managers, Primary Care Physicians, Tobacco Control Specialists, Translators or Bilingual Staff, and other positions.

Projected Future State

Based on the Organizational Application, CPWNY identified the need to hire approximately 158 staff at many levels across CPWNY partner organizations. These needs include Primary Care Physicians, Nurse Practitioners, Physician Assistants, Physician Specialists, Pharmacists, Nutritionists, Social Workers, Nurses, Care Coordinators/Health Care Navigators, Community Health Workers, Population Health Management Experts, Human Resources Professionals, Hospital Case Managers, Home Health Workers, Allied Health Professionals, Translators/Foreign Language Speakers, Communications/Marketing Professionals, Telemedicine Technicians, Office/Department Managers, Ambulatory Care Practice Managers, Mental Health Specialists, Psychologists, Psychiatrists, Process Redesign Experts, Data Analysts, Data Base Managers, Reimbursement Analysts and Statisticians.

While the exact number of impacted staff will emerge as CPWNY continues to implement its projects, based on the Organizational Assessment interviews, R-AHEC staff discovered that CPWNY partners are experiencing a huge need to hire new staff in almost every facility type due to the existing staff shortages. At the same time, most redeployments will happen in Inpatient facility types with a few in Hospital Article 28 and Nursing Home/SNFs.

Facility Type	Retrained	Redeployed	New Hires	Total Staff
				Impacted
Outpatient Behavioral Health (Art. 31/Art. 32)	0	0	14	14
Diagnostic & Treatment Centers (Art. 28)	0	0	18	18
Clinics OPWDD (Art. 16)	0	0	16	16
Home Care Agency	0	0	10	10
Hospital Outpatient Clinics (Art. 28)	9	2	24	35
Inpatient	6	46	27	79
Non-licensed CBO	0	0	8	8
Nursing Home/SNF	17	3	14	34
Private Provider Practice	0	0	35	35
Total	32	51	166	249

The CPWNY Workforce Staffing Impact chart (see Appendix A) shows how these numbers will break down by facility type and specific job titles. Specific facility names are not mentioned as this is just a projection of what may be needed across facility types.

Workforce Implication	Percent of Employees Impacted
Redeployment	20%
Retrain	13%
New Hire	67%

Organizational Assessments

The assessment covered 46 facilities. R-AHEC was invited by 39 CPWNY-partnered facilities to speak in-person with a representative regarding DSRIP projects and anticipated changes to facility staff. Of those 39 CPWNY-partnered facilities, only 27 were engaged in DSRIP projects with CPWNY. R-AHEC identified 19 more facilities that were partners with both CPWNY and Millennium Collaborative Care, whose organizational assessments were already completed as part of a Millennium contract. Their information was included in this Gap Analysis. Interviews were held at the facility's location between February 1, 2016 and August 8, 2016. The interviewed facilities represent eight DSRIP facility types: Clinic OPWDD (Article 16), Diagnostic and Treatment Center (Article 28), Home Care Agency, Inpatient, Non-licensed CBO, Nursing Home/SNF, Outpatient Behavioral Health (Articles 31 & 32), Private Provider Practice. These facilities are spread out across three Western New York counties: Chautauqua, Erie, Niagara and one facility whose head office is located in Cattaraugus County but provides services for residents of Chautauqua County.

During the assessment interviews, partner facilities reported a shortage of nursing staff (RNs, LPNs, CNAs and CMAs) as well as Nurse Practitioners, Personal Care Aids, Teacher's Aids, Community Health Workers, Care Coordinators, Care Managers, Social Workers, Primary Care Physicians, Physiatrists, Psychologists, Translators, Tobacco Control Specialists, Therapeutic Staff, Direct Care/Support Staff, Patient Navigators, and other allied health employees.

A number of interviewed facilities reported that they are in need of bilingual staff. Many of these facilities serve the refugee population with a diverse patient base that speaks 27 different languages. Presently, several facilities are using expensive translation services that do not offer all the dialects needed. These facilities also reported serving the Seneca, Amish, Mennonite, and other minority populations, each with unique cultural, language and socioeconomic challenges.

Upon completion of the period of interviews, R-AHEC created a list of the most frequently reported job titles and created a database of required New York State licenses and certifications (see Appendix B).

Identification of Gaps

The gaps identified in this report highlight specific areas of improvement that must be addressed to move beyond the current state toward achievement of the goals of CPWNY's Implementation Plan. Gaps have been categorized into two groups, current and anticipated gaps, indicating short and long term considerations.

Current Gaps

Shortages – Workforce Gaps

Based on the information collected from the organizational assessments, partner facilities reported experiencing the following shortages: RNs, LPNs, CNAs, Nurse Managers, Nurse Practitioners, Direct Care Staff, Community Health Workers, Care Coordinators, Care Managers, Social Workers, Primary Care Physicians, Physiatrists, Psychiatrists, Psychologists, Translators, Teacher's Aides, Therapeutic Staff and others allied health positions. Among all reported job titles, Primary Care Physicians are currently the most needed position. Some facilities reported their constant struggle with retention of RNs, CNAs and LPNs.

This is consistent with the Healthcare Association of New York States (HANYS) "2015 Physician Advocacy Survey - Where are the Doctors?" report. This report is based on a survey of hospitals and practice managers across the state and documents a shortage of physicians in New York. According to this report the reasons for the primary care shortage includes:

- an aging primary care workforce
- medical school debt
- fewer residents choosing primary care (lower salary)
- lack of interest in practicing in under-served areas of the state ³

This gap has been a continuous trend since 2009 when "HANYS members reported a dramatic increase in the number of departing physicians and severe difficulty in recruiting replacements."⁴

Workforce Professional Skills Development

Many facilities reported a need for professional development of their staff. In some cases, facilities reported that their "young" workforce is lacking proper work ethics, which includes reporting to work on time and following cellphone policies. At the same time some facilities reported that their "veteran" employees are in need of basic computer skills development, which includes learning to use Excel, Word, Outlook and the Internet.

Among other professional development needs, facilities expressed their interest in customer service trainings, leadership skills development, motivational interviewing, as well as conflict resolution and managing up.

Culture and Language Gaps

Facilities reported that they are currently in need of a multi-lingual workforce or translators/translation services due to the diverse multi-lingual patient population that has moved to the Buffalo area from other countries as refugees or immigrants. Based on the Buffalo public school system census⁵ there are 5 top languages that are spoken (other than English) in the Buffalo area. They are listed in order of prevalence: Spanish, Karen, Arabic, Nepali and Burmese. Most of these recent settlers do not have a strong enough command of English to explain their health problems when seeking medical assistance. One partner clinic in the Buffalo area reported that their highest prevalent language, other than English, is Arabic due to the high number of Yemen immigrants. At the same time, multiple partner facilities in Chautauqua County report Spanish as their prevalent language after English. It becomes even more difficult to address this barrier when some of these identified languages have multiple dialects, such as Spanish or Arabic. Thus, there is an increasing demand for multi-lingual speaking staff and interpreters or translators to adequately assist and educate patients in navigating the healthcare system or delivering medical treatment.

As reported in organizational assessments, there is also a need for cultural competency training. Recommendations are needed on how to work with and understand the medical practices and beliefs of diverse populations such as the Seneca, Amish, Mennonite, and refugee groups.

Job Titles – Gaps in Definitions

During the data collection process, partner facilities struggled to synchronize their current staff titles with the New York State Department of Health job titles. When facilities were not certain on how to classify their staff, they would choose to report such employees in the "Other" category. Lack of clear definitions of the Department of Health job titles and requirements for each position has affected the accuracy of the data reported. For example, one facility may employ a Community Health Worker where another facility refers to the same position as a Patient Navigator. Having clear definitions of job titles and requirements would have minimized inaccuracies.

Communication Gaps

A number of facilities reported feeling that there was a lack of communication from the PPS. The information and feedback gathered during the Organizational Assessments stated facilities had unanswered questions, unclear direction, and a general sense of uncertainty about what the next steps would be under the terms of their involvement in their respective DSRIP project.

Anticipated Gaps

In many cases the partnering facilities were unable to answer questions concerning anticipated staff retraining, redeployment, and recruitment due to being in the early phases of the DSRIP project roll-out. However, most facilities did not report an anticipated need to redeploy or retrain their staff since the majority are currently understaffed. As DSRIP projects further develop, it is anticipated that the need for new hires and the healthcare workforce shortages will continue to increase, especially in rural areas. In light of these staffing shortages and with the development of new technologies, it is expected that telemedicine will play a major role in providing care to geographically isolated patients. As previously mentioned, the need for specialists, primary care providers, and nursing staff will continue to increase.

Documentation

- 1. CPWNY Workforce Staffing Impact Projections (Appendix A)
- 2. New York State Titles and Certifications (Appendix B)

Endnotes

- United States Census Bureau, available at http://www.census.gov/quickfacts/table/PST045215/3 6013,36063,36029
- ² Council on Graduate Medical Education, "16th Report: COGME physician workforce policy guidelines for the United States, 2000-2020" (2005), available at http://www.hrsa.gov/advisorycommittees/bhpradvisory/cogme/Reports/sixteenthreport.pdf
- Where Are the Doctors? Results of HANYS' 2015 Physician Advocacy Survey, available at https://www.hanys.org/communications/publications/2015/doctor-shortage.pdf
- Help Wanted: New York's Physician Shortage Continues to Worsen. Results of HANYS' 2010 Physician Advocacy Survey, available at http://www.hanys.org/communications/publications/2011/2011-01
 10 physician survey results 2010 electronic.pdf
- ⁵ Partnership for the Public Good, Buffalo Brief, July 14, 2015. Immigrants, Refugees, and Languages Spoken in Buffalo, available at http://archives.ppgbuffalo.org/wpcontent/uploads/2011/01/Immigrants-Refugees-and-Languages-Spoken-in-Buffalo.pdf

Workforce Staffing Impact Baseline

National	Staff Type	Outpatier	nt Behavioral Health (A	rticle 31 & Article	32)
Page	5.5a.: 1/p2		DY1-DY5	1000 00000	
Name y Learn Security	Dhysicians				Total Impact 2
Windows	Primary Care	0	0		2
Trianger Care Comparison C	Other Specialties (Except Psychiatrists)				0
Descriptions	State Control	0	0	0	0
Common Law Company C	Other Specialties				0
Commerce	Nurse Practitioners	0	0	0	0
Miles	10 Activities Mr. 1985; V				0
March Marc	Midwives	0	0	0	0
Name Manager Augustroson Children Security Parase Distriction Foolers Dart Development, etc.] Children Security Parase Dart Development Security Parase Dart	Midwives				0
Such Register file (New Orl Register) (File Foreignes) (15) 10 10 10 10 10 10 10 1		0	0	0	0
Inflies Children Childre	Staff Registered Nurses				0
Other Visited Advantant Visite	Other Registered Nurses (Utilization Review, Staff Development, etc.)				0
Clinical Support Vertical Assessment In Proceedings Controlled In Proceding Controlled In Pr	DO - 0100				0
None Administrator Trotts Collected Laborator's Technologies and Technologies Collected Laborator's Technologies Collected Laborator's Collected Laborator's Collected Laborator's Technologies Collected Laborator's Collected L	Clinical Support	0	0	0	0
Antener Land Foreign Send Techniques Char Char Char Char Char Char Char Char	Medical Assistants				0
Clinical Laboration (Control Technologists and Technologists (Control Technologists) Control Contr	The Carrier Control of the Control of the Carrier Carr				0
Inclusive State Stock State St	Clinical Laboratory Technologists and Technicians				0
Psychologists	Other				0
1	Behavioral Health (Except Social Workers providing Case/Care Management, etc.) Psychiatrists	0	0	_	5 1
	Psychologists				1
	Psychiatric Nurse Practitioners			10.00	1
1	PASSO AS THE SECOND CONTROL OF THE SECOND CO			1	0
Special Personnel	Other Mental Health/Substance Abuse Titles Requiring Certification			1	1
Other Noting Care Managery/Coordinatory	Social and Human Service Assistants				0
No.	1. (A 10) (A				0
### Care Coordination/Case Management	Nursing Care Managers/Coordinators/	0	0	0	0
PM Care Coordination/Case Management	Navigators/Coaches				
Social Worker Case Management (Are Managemen					0
Licensed Markers Social Workers	Social Worker Case Management/Care Management	0	0	4	4
Social Noview Care Coordinators/Case Management/Care Transition	Bachelor's Social Work			-	1
Other Non-increased Care Coordination/Case Management/Care Management/Patient Navigators/Community Health Workers (Kexept RNB, LPNs, and Social Workers) Are Manage/Coordinator Patient or Care Navigator Community Health Worker Pear Support Worker Certified Ashrina Sducdors Certified Ashrina Sducdors Certified Ashrina Sducdors Certified Students Community Health Worker Certified Students Cert	Contract of the Contract of th			(00)	2
Morkers (Except RNS, LPNS, and Social Workers)	Other				0
Care Manager/Coordinator Care Wanger Coordinator Community Health Worker Peer Support Wanger Patient Education Certified Daketes Educators Certified Daketes Educators Certified Daketes Educators Leath Education Correctified Ashims Educators Leath Education Correctified Ashims Educators Leath Education Correctified Manager Leath Education Correctified Ashims Educators Leath Education Correctified Manager Leath Education Leath	Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health	0	0	0	0
Patient For Care Navigator					0
Peer Support Worker	Patient or Care Navigator				0
Patient Education	Community Health Worker				0
Certified Databets Educations Certified Databets		0	-0	0	0
Health Cach Health Educators	Certified Asthma Educators	0		Ü	0
Health Educators	Certified Diabetes Educators				0
Other Othe					0
	Other				0
Financial	Administrative Staff All Titles	0	0	0	0
Human Resources	C(2) N/4(4) A3/A3 X (4) A4/A3/A3 X (4) A4/A3				0
Administrative Support All Titles O O O O O O O O O O O O O O O O O O O	Human Resources				0
Office Clerks	Other				0
Secretaries and Administrative Assistants		0	0	3	3
Dietary/Food Service	Secretaries and Administrative Assistants			1	1
Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives 1 1 Transportation Cher Interpreters 0 0 0 0 0 Interpreters 0 0 0 0 0 Interpreters 0 0 0 0 0 Interpreters Interpreters 0 0 0 0 0 0 Interpreters Interpr	Coders/Billers			1	1
Medical Interpreters	District Control (1997) Control (199				0
Patient Service Representatives Transportation Cher Janitors and cleaners Janitors and	Housekeeping				0
Transportation Other Janitors and cleaners O O O O O O O O O O O O O O O O O O O	Medical Interpreters			1	1
Other 0 <td></td> <td></td> <td></td> <td></td> <td>0</td>					0
Janitors and cleaners	Other				0
Health Information Technology 0 0 0 Health Information Technology Managers () () Hardware Maintenance () () Software Programmers () () Technical Support () () Other () () Home Health Care () () Certified Home Health Aides () () Personal Care Aides () () Other () () Other Allied Health () () Other Allied Health () () Occupational Therapists () () Occupational Therapists () () Occupational Therapy Assistants/Aides () () Pharmacy Technicians () () Physical Therapists () () Physical Therapists () () Speech Language Pathologists () ()	Janitors and cleaners	0	0	0	0
Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Other Home Health Care Other Home Health Aides Certified Home Health Aides Cother Other Allied Health Other Other Allied Health Other Occupational Therapists Occupational		0	0	n	0
Hardware Maintenance Software Programmers Technical Support Other Home Health Care O	Health Information Technology Managers				0
Technical Support	Hardware Maintenance				0
Other 0 0 0					0
Certified Home Health Aides Personal Care Aides Other Other Other Allied Health O	Other				0
Personal Care Aides Other Other Allied Health Other Allied Health Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists	Home Health Care	0	0	0	0
Other (0) </td <td>UNION DEL LOCA DE LA CONTRA DE LOCA DE LOCA DE LA CONTRA DEL CONTRA DE LA CONTRA DEL CONTRA DE LA CONTRA DE L</td> <td></td> <td></td> <td></td> <td>0</td>	UNION DEL LOCA DE LA CONTRA DE LOCA DE LOCA DE LA CONTRA DEL CONTRA DE LA CONTRA DEL CONTRA DE LA CONTRA DE L				0
Nutritionists/Dieticians Occupational Therapists Occupational Therapy Assistants/Aides Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Speech Language Pathologists	Other				0
Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists	Other Allied Health	0	0	0	0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists					0
Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists	Occupational Therapists Occupational Therapy Assistants/Aides				0
Physical Therapists Physical Therapy Assistants/Aides Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists	Pharmacists				0
Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists (1)					0
Respiratory Therapists (1) Speech Language Pathologists (1)	Physical Therapists Physical Therapy Assistants/Aides				0
	Respiratory Therapists				0
					0
	Lacons d				·

		Article 28 Diagnostic & Treatment Centers			
Staff Type	Alti	DY1-DY5	atment centers		
	Retraining, #	Redeployment, #	New Hires, #	Total Impact	
Physicians	0	0	2	2	
Primary Care Other Specialties (Except Psychiatrists)				0	
Physician Assistants	0	0	0	0	
Primary Care				0	
Other Specialties				0	
Nurse Practitioners Primary Care	0	0	0	0	
Other Specialties (Except Psychiatric NPs)				0	
Midwives	0	0	0	0	
Midwives				0	
Nursing Nurse Managers/Supervisors	0	0	0	0	
Staff Registered Nurses				0	
Other Registered Nurses (Utilization Review, Staff Development, etc.)				0	
LPNs				0	
Other Clinical Support	0	0	0	0	
Medical Assistants				0	
Nurse Aides/Assistants				0	
Patient Care Techs				0	
Clinical Laboratory Technologists and Technicians				0	
Other Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	4	0	
Psychiatrists	0		1	1	
Psychologists			1	1	
Psychiatric Nurse Practitioners				0	
Licensed Clinical Social Workers			1	1	
Substance Abuse and Behavioral Disorder Counselors Other Mental Health/Substance Abuse Titles Requiring Certification			in in	0	
Other Mental Health/Substance Abuse Titles Requiring Certification Social and Human Service Assistants			[1	0	
Psychiatric Aides/Techs				0	
Other				0	
Nursing Care Managers/Coordinators/	0	0	0	0	
Navigators/Coaches RN Care Coordinators/Case Managers/Care Transitions				0	
LPN Care Coordinators/Case Managers LPN Care Coordinators/Case Managers				0	
Social Worker Case Management/Care Management	0	0	4	4	
Bachelor's Social Work			1	1	
Licensed Masters Social Workers			2	2	
Social Worker Care Coordinators/Case Managers/Care Transition			1	0	
Other Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health				U	
Workers (Except RNs, LPNs, and Social Workers)	0	0	0	o	
Care Manager/Coordinator				0	
Patient or Care Navigator				0	
Community Health Worker				0	
Peer Support Worker Patient Education	0	0	5	0	
Certified Asthma Educators			1	1	
Certified Diabetes Educators			1	1	
Health Coach			1	1	
Health Educators			2	2	
Other Administrative Staff All Titles	0	0	0	0	
Executive Staff				0	
Financial				0	
Human Resources				0	
Other	0			0	
Administrative Support All Titles Office Clerks	0	0	2	0	
Secretaries and Administrative Assistants				0	
Coders/Billers			1	1	
Dietary/Food Service				0	
Financial Service Representatives			1	1	
Housekeeping Medical Interpreters				0	
Patient Service Representatives				0	
Transportation				0	
Other				0	
Janitors and cleaners	0	0	0	0	
Janitors and cleaners Health Information Technology	0	0	1	0	
Health Information Technology Health Information Technology Managers	0	0	1	1	
Hardware Maintenance				0	
Software Programmers				0	
Technical Support				0	
Other Home Health Care	0	0	0	0	
Certified Home Health Aides	0	- 0	U	0	
Personal Care Aides				0	
Other				0	
Other Allied Health	0	0	0	0	
Nutritionists/Dieticians Occupational Therapiets				0	
Occupational Therapy Assistants/Aides				0	
Pharmacists				0	
Pharmacy Technicians				0	
Physical Therapists				0	
Physical Therapy Assistants/Aides				0	
Respiratory Therapists				0	
Speech Language Pathologists Other				0	
5.1.5.				U	

		Article 16 Clinics (6	DIMDD)	
Staff Type		Article 16 Clinics (C DY1-DY5	JPWDDJ	
**	Retraining, #	Redeployment, #	New Hires, #	Total Impact
Physicians	0	0	0	0
Primary Care Other Specialties (Except Psychiatrists)				0
Physician Assistants	0	0	0	0
Primary Care				0
Other Specialties Nurse Practitioners	0	0	0	0
Primary Care	0	0	0	0
Other Specialties (Except Psychiatric NPs)				0
Midwives	0	0	0	0
Midwives Nursing	0	0	5	5
Nurse Managers/Supervisors	0		1	1
Staff Registered Nurses			2	2
Other Registered Nurses (Utilization Review, Staff Development, etc.)			10-2	C
LPNs Other			2	2
Clinical Support	0	0	5	5
Medical Assistants			3	3
Nurse Aides/Assistants			1	1
Patient Care Techs Clinical Laboratory Technologists and Technicians			1	1
Other				
Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	0	C
Psychiatrists				C
Psychologists Psychiatric Nurse Practitioners				C
Psychiatric Nurse Practitioners Licensed Clinical Social Workers				0
Substance Abuse and Behavioral Disorder Counselors				(
Other Mental Health/Substance Abuse Titles Requiring Certification				C
Social and Human Service Assistants				(
Psychiatric Aides/Techs Other				C
Nursing Care Managers/Coordinators/	0	0	0	0
Navigators/Coaches	0	0	0	C
RN Care Coordinators/Case Managers/Care Transitions				C
LPN Care Coordinators/Case Managers Social Worker Case Management/Care Management	0	0	4	C
Bachelor's Social Work			1	1
Licensed Masters Social Workers			2	2
Social Worker Care Coordinators/Case Managers/Care Transition			1	1
Other Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health				С
Workers (Except RNs, LPNs, and Social Workers)	0	0	0	C
Care Manager/Coordinator				0
Patient or Care Navigator				0
Community Health Worker Peer Support Worker				0
Patient Education	0	0	0	0
Certified Asthma Educators				C
Certified Diabetes Educators				C
Health Coach Health Educators				Ċ
Other				0
Administrative Staff All Titles	0	0	0	C
Executive Staff				C
Financial Human Resources				(
Other				0
Administrative Support All Titles	0	0	2	2
Office Clerks				(
Secretaries and Administrative Assistants Coders/Billers			1	
Dietary/Food Service				
Financial Service Representatives				(
Housekeeping Medical Interpretars				(
Medical Interpreters Patient Service Representatives				(
Transportation				(
Other				(
Janitors and cleaners	0	0	0	(
Janitors and cleaners Health Information Technology	0	0	0	(
Health Information Technology Managers				
Hardware Maintenance				(
Software Programmers				(
Technical Support Other				(
Home Health Care	0	0	0	(
Certified Home Health Aides				C
Personal Care Aides Other				(
Other Allied Health	0	0	0	(
Nutritionists/Dieticians				(
Occupational Therapists				(
Occupational Therapy Assistants/Aides				(
Pharmacists Pharmacy Technicians				(
Physical Therapists				
rilysical filelapists				(
Physical Therapy Assistants/Aides				
Physical Therapy Assistants/Aides Respiratory Therapists				C
Physical Therapy Assistants/Aides				(

Staff Type	Home Care Age Staff Type			
	Retraining, #	Redeployment, #	New Hires, #	Total Impact
Primary Care	0	0	0	0
Other Specialties (Except Psychiatrists)				0
Physician Assistants	0	0	0	0
Primary Care Other Specialties				0
Nurse Practitioners	0	0	0	0
Primary Care				0
Other Specialties (Except Psychiatric NPs) Midwives	0	0	0	0
Midwives			J	0
Nursing	0	0	0	0
Nurse Managers/Supervisors Staff Registered Nurses				0
Other Registered Nurses (Utilization Review, Staff Development, etc.)				0
LPNs				0
Other Clinical Support	0	0	0	0
Medical Assistants			J	0
Nurse Aides/Assistants				0
Patient Care Techs Clinical Laboratory Technologists and Technicians				0
Other				0
Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	0	0
Psychologists				0
Psychiatric Nurse Practitioners				0
Licensed Clinical Social Workers				0
Substance Abuse and Behavioral Disorder Counselors Other Mental Health/Substance Abuse Titles Requiring Certification				0
Social and Human Service Assistants				0
Psychiatric Aides/Techs				0
Other Nursing Care Managers/Coordinators/				0
Nursing Care Managers/Coordinators/ Navigators/Coaches	0	0	0	0
RN Care Coordinators/Case Managers/Care Transitions				0
LPN Care Coordinators/Case Managers			2	0
Social Worker Case Management/Care Management Bachelor's Social Work	0	0	0	0
Licensed Masters Social Workers				0
Social Worker Care Coordinators/Case Managers/Care Transition				0
Other Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health				0
Workers (Except RNs, LPNs, and Social Workers)	0	0	0	0
Care Manager/Coordinator				0
Patient or Care Navigator Community Health Worker				0
Peer Support Worker				0
Patient Education	0	0	0	0
Certified Asthma Educators Certified Diabetes Educators				0
Health Coach				0
Health Educators				0
Other Administrative Staff All Titles	0	0	0	0
Executive Staff		,		0
Financial				0
Human Resources Other				0
Administrative Support All Titles	0	0	0	0
Office Clerks				0
Secretaries and Administrative Assistants Coders/Billers				0
Dietary/Food Service				0
Financial Service Representatives				0
Housekeeping Medical Interpreters				0
Patient Service Representatives				0
Transportation				0
Other Janitors and cleaners	0	0	0	0
Janitors and cleaners				0
Health Information Technology	0	0	0	0
Health Information Technology Managers Hardware Maintenance				0
Software Programmers				0
Technical Support				0
Other Home Health Care	0	0	10	0 10
Certified Home Health Aides			5	5
Personal Care Aides			5	5
Other Allied Health	0	0	0	0
Nutritionists/Dieticians			0	0
Occupational Therapists				0
10 10 10 10 10 10 10 10 10 10 10 10 10 1		I		0
Occupational Therapy Assistants/Aides				
10 10 10 10 10 10 10 10 10 10 10 10 10 1				
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists				0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides				0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists				0

	Hospital Article 28 Outpatient Clinics			
Staff Type		DY1-DY5		
Physicians	Retraining, #	Redeployment, # 0	New Hires, #	Total Impact
Primary Care			4	4
Other Specialties (Except Psychiatrists)				0
Physician Assistants Primary Care	0	0	0	0
Other Specialties				0
Nurse Practitioners	0	0	0	0
Primary Care Other Specialties (Except Psychiatric NPs)				0
Midwives	0	0	0	0
Midwives				0
Nursing Name of the Control of the C	4	0	0	4
Nurse Managers/Supervisors Staff Registered Nurses	3			3
Other Registered Nurses (Utilization Review, Staff Development, etc.)	_			0
LPNs	1			1
Other Clinical Support	2	0	0	0
Medical Assistants	2		.,9	2
Nurse Aides/Assistants				0
Patient Care Techs Clinical Laboratory Technologists and Technicians				0
Other				0
Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	2	0		6
Psychiatrists Description:			1	1
Psychologists Psychiatric Nurse Practitioners			1	0
Licensed Clinical Social Workers	2		1	3
Substance Abuse and Behavioral Disorder Counselors			1	1
Other Mental Health/Substance Abuse Titles Requiring Certification Social and Human Service Assistants				0
Psychiatric Aides/Techs				0
Other				0
Nursing Care Managers/Coordinators/	0	0	0	0
Navigators/Coaches RN Care Coordinators/Case Managers/Care Transitions				0
LPN Care Coordinators/Case Managers LPN Care Coordinators/Case Managers				0
Social Worker Case Management/Care Management	0	0	1805	4
Bachelor's Social Work Licensed Masters Social Workers			2	2
Social Worker Care Coordinators/Case Managers/Care Transition			1	1
Other				0
Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health	0	0	10	10
Workers (Except RNs, LPNs, and Social Workers) Care Manager/Coordinator	1.5		1	1
Patient or Care Navigator			1	1
Community Health Worker			.8	8
Peer Support Worker				0
Patient Education Certified Asthma Educators	0	2	0	2
Certified Diabetes Educators				0
Health Coach				0
Health Educators Other		2		0
Administrative Staff All Titles	0		1	1
Executive Staff				0
Financial Human Resources				0
Other			1	1
Administrative Support All Titles	1	0	1	2
Office Clerks				0
Secretaries and Administrative Assistants Coders/Billers	1		1	0
Dietary/Food Service	<u> </u>			0
Financial Service Representatives				0
Housekeeping Medical Interpreters				0
Patient Service Representatives				0
Transportation				0
Other				0
Janitors and cleaners Janitors and cleaners	0	0	0	0
Health Information Technology	0	:0	0	0
Health Information Technology Managers				0
Hardware Maintenance Software Programmers	-			0
Technical Support				0
Other				0
Home Health Care Certified Home Health Aides	0	0	0	0
Personal Care Aides				0
Other				0
Other Allied Health	0	0	0	0
Nutritionists/Dieticians Occupational Therapists	1			0
occapational increpits		Ī		0
Occupational Therapy Assistants/Aides				
Occupational Therapy Assistants/Aides Pharmacists				
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians				0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists				0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists				0 0 0 0
Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides				C C

Section	Inpatient				
Transport of the Control of Contr	Staff Type		DY1-DY5		
Press Pres	Dhysicians				Total Impact
Physician Administration		0	0	- 4	0
Printed Care				1/11.	4
One open short	I SO CONTROL OF CONTRO	0	0	0	0
Private Control Fourth Projection in Private Control Fourth State Stat					0
Chart Springer Chart Cha	Nurse Practitioners	0	0	0	0
Microson	30333 0374 31303				0
Name Privage Columnication	Midwives	0	0	0	0
Butte Margare Polymone	2015 C	17		2.00	0
Set High protect for those 1		6	13		29 1
Description		6	12		25
Description			1		1
Clinical Support Clinical Support Clinical Subsequence Clini	1981 (QQ)3			2	2
Name Aberl-Assertants Chear Listed Care Tech Monlegates and Technicians Chear Listed Care Technical Control Care Assert Menagement, etc.) Department of the Care Assert Menagement of the Care Assert Menagement, etc.) Department of the Care Assert Menagement of the Care Ass	production and all	0	2	0	2
	390-140-1400-2775		2		2
Cincre of Laboratory Technologists and Technologists and Technologists and Technologists and Technologists (Laboratory Laboratory La	Many Security Description (Security Description)				0
Section					0
Psychological Processions		100			0
Psychiatric Russ Preditioners		0	1	4	5 1
Systatics Nurse Procession Workers				1	1
Subtract Abuse on Disnotor Courselon	Psychiatric Nurse Practitioners				0
Community International Assumation	PERMIT MATERY DAY (2017) AND THE CONTROL AND A SECURITY OF A CONTROL AND A SECURITY OF		1	2	3
Social and furnous ferriche accidantes	2494-051 (2003) 4-054 (2013) 4-154 (2013) 4-				0
Cheer Charles Charle	Social and Human Service Assistants				0
Numing care Managers / Coordinators / Assistance	1. (1.1) \$2.20 (minus) 1.20 (mi				0
Noting Stock Condition (Continue of Continue of Contin					0
IPN Care Coportinistons/Case Management	Navigators/Coaches	0	0	0	0
Social Worker Case Management O					0
Bachelor's Social Work		0	1	2	0 6
Social Worker Care Coordinations/Case Management/Care Management/Patient Navigators/Community Health		0	, -	100	1
Chemistration Chemistratio				1	1
Non-incores Care Coordinator (Case Management (Care Management (Parlient Navigators (Community Health Workers (Except Risk, 19th, and Social Workers) Care Manager (Coordinator 1 1 1 1 1 1 1 1 1			.1		0
Workers (Except RNs, IPNs, and Social Workers) Fatient or Gare Navigator Fatient or Gare Navigator For Support Worker For	Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health		j	_	
Patient of Care Navigator	Workers (Except RNs, LPNs, and Social Workers)	0	0	5	5
Community Health Worker 3 3 9 8 0 8 0 8 0 8 0 8 0 8 0 8 0 8 0 8 0 8 0 8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 0 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0				1	1
Peer Support Worker					3
Certified Asthma Educators	Peer Support Worker				0
Certified Diabetes Educators	Territory Designation and the state of the s	0	8	0	8
Health Coach	Manager and American				0
Administrative Staff - All Titles					0
Administrative Staff — All Titles			8		8
	2007-2017	0	0	1	1
Human Resources	Designation of the Control of the Co		*		0
Other 0 15 1 1 3 24 Administrative Support – All Titles 0 15 1 12	NOW (CROSE)				0
Administrative Support - All Titles				1	1
Secretaries and Administrative Assistants		0	15	1	16
Coders/Billers					0
Dietary/Food Service				self.	0
Financial Service Representatives	Dietary/Food Service) "	0
Medical Interpreters 0			-		0
Patient Service Representatives			3		3
Other	Wil (100400 100 W 2 10				0
Janitors and cleaners	Annalisation And Organization Control				0
Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Software Programmers Cethical Support Other Other Certified Home Health Aides Personal Care Aides Other Other Other Other Other Other Other Ophradia Health Occupational Therapists Occupational Therapy Assistants/Aides Pharmacy Technicians Physical Therapists Physical Therapists Physical Therapists Speech Language Pathologists		0		n	12
Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Other Other Other Other				0	0
Hardware Maintenance	Health Information Technology	0	0	0	0
Software Programmers 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td></td> <td></td> <td></td> <td></td> <td>0</td>					0
Other Image: Company of the company of th	ACCOMPANIA MADE AND A MANAGEMENT AND				0
Home Health Care 0 0 0 Certified Home Health Aides 0 0 0 Personal Care Aides 0 0 0 0 Other 0 3 0 0 3 0 </td <td></td> <td></td> <td></td> <td></td> <td>0</td>					0
Certified Home Health Aides Personal Care Aides Other Other Other Allied Health Occupational Therapists Occupational Therapy Assistants/Aides Pharmacy Technicians Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists	Book shorts 1987.		0	0	0
Other Allied Health Other Allied Health Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapists Speech Language Pathologists	DO A CONTROL OF THE STATE OF TH				0
Other Allied Health 0 3 0 3 Nutritionists/Dieticians 0	Personal Care Aides				0
Nutritionists/Dieticians Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapists Speech Language Pathologists			2		0 3
Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists Physical Therapists Physical Therapists Speech Language Pathologists		0	3	U	0
Pharmacists Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists	Occupational Therapists				0
Pharmacy Technicians Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists					0
Physical Therapists Physical Therapy Assistants/Aides Respiratory Therapists Speech Language Pathologists					0
Respiratory Therapists Constitution of the Con	Physical Therapists				0
Speech Language Pathologists					0
					0
	Other		3		3

	Non-licensed CBO			
Staff Type		DY1-DY5	.60	
	Retraining, #	Redeployment, #	New Hires, #	Total Impact
Physicians	0	0	0	0
Primary Care Other Specialties (Except Psychiatrists)				0
Physician Assistants	0	0	0	0
Primary Care				0
Other Specialties	•			0
Nurse Practitioners Primary Care	0	0	0	0
Other Specialties (Except Psychiatric NPs)				0
Midwives	0	0	0	0
Midwives				0
Nurse Managers/Supervisors	0	0	0	0
Staff Registered Nurses				0
Other Registered Nurses (Utilization Review, Staff Development, etc.)				0
LPNs				0
Other Clinical Support	0	0	0	0
Medical Assistants		0	Ü	0
Nurse Aides/Assistants				0
Patient Care Techs				0
Clinical Laboratory Technologists and Technicians Other				0
Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	0	0
Psychiatrists				0
Psychologists				0
Psychiatric Nurse Practitioners				0
Licensed Clinical Social Workers Substance Abuse and Behavioral Disorder Counselors				0
Other Mental Health/Substance Abuse Titles Requiring Certification				0
Social and Human Service Assistants				0
Psychiatric Aides/Techs				0
Other				0
Nursing Care Managers/Coordinators/ Navigators/Coaches	О	0	o	0
RN Care Coordinators/Case Managers/Care Transitions				0
LPN Care Coordinators/Case Managers				0
Social Worker Case Management/Care Management	0	0	0	0
Bachelor's Social Work Licensed Masters Social Workers				0
Social Worker Care Coordinators/Case Managers/Care Transition				0
Other				0
Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health	0	0	0	0
Workers (Except RNs, LPNs, and Social Workers)	, , ,	0	Ü	Ö
Care Manager/Coordinator				0
Patient or Care Navigator Community Health Worker				0
Peer Support Worker				0
Patient Education	0	0	6	6
Certified Asthma Educators			1	1
Certified Diabetes Educators Health Coach			1	1
Health Educators			3	3
Other				0
Administrative Staff All Titles	0	0	1	1
Executive Staff				0
Financial Human Resources				0
			Y .	
I Omer			1	0
Other Administrative Support All Titles	0	0	1	1
Administrative Support All Titles Office Clerks	0	0		1 1 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants	0	0	1	1
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers	0	0		1 1 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service	0	0	1	1 1 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping	0	0	1	1 1 0 0 1 1
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters	0	0	1	1 1 0 0 0 1 1 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives	0	0	1	1 1 0 0 0 1 1 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation	0	0	1	1 1 0 0 0 1 1 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives	0	0	1	1 1 0 0 0 1 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other			1	11 00 00 11 00 00 00 00 00
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology			1	1 1 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers	0	0	1	1 1 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance	0	0	1	1 1 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers	0	0	1	1 1 0 0 0 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance	0	0	1	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care	0	0	1	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides	0	0	1	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides	0	0	1	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides	0	0	0 0	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other	0	0	0 0	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Allied Health	0	0	0 0	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Nutritionists/Dieticians Occupational Therapists Occupational Therapy Assistants/Aides	0	0	0 0	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Allied Health Nutritionists/Dieticians Occupational Therapists Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists	0	0	0 0	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Other Other Other Other House Health Nutritionists/Dieticians Occupational Therapists Occupational Therapists Pharmacy Technicians	0	0	0 0	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Allied Health Nutritionists/Dieticians Occupational Therapists Occupational Therapy Assistants/Aides Pharmacists Pharmacy Technicians Physical Therapists	0	0	0 0	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Other Other Other Other Home Health Care Other Home Health Aides Personal Care Aides Other Other Other Home Health Care Pharmacy Technicians Occupational Therapists Occupational Therapy Assistants/Aides Pharmacy Technicians Physical Therapy Assistants/Aides Respiratory Therapists	0	0	0 0	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Administrative Support All Titles Office Clerks Secretaries and Administrative Assistants Coders/Billers Dietary/Food Service Financial Service Representatives Housekeeping Medical Interpreters Patient Service Representatives Transportation Other Janitors and cleaners Janitors and cleaners Health Information Technology Health Information Technology Managers Hardware Maintenance Software Programmers Technical Support Other Home Health Care Certified Home Health Aides Personal Care Aides Other Other Other Allied Health Nutritionists/Dieticians Occupational Therapists Occupational Therapists Physical Therapists Physical Therapists Physical Therapy Assistants/Aides	0	0	0 0	1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

	Nursing Home/SNF			
Staff Type		DY1-DY5	SIVE	
	Retraining, #	Redeployment, #	New Hires, #	Total Impact
Primary Care	0	0	0	0
Other Specialties (Except Psychiatrists)				0
Physician Assistants	0	0	0	0
Primary Care Other Specialties				0
Nurse Practitioners	0	0	0	0
Primary Care				0
Other Specialties (Except Psychiatric NPs) Midwives	0	0	0	0
Midwives				0
Nursing	17	0	0	17
Nurse Managers/Supervisors Staff Registered Nurses	4			0
Other Registered Nurses (Utilization Review, Staff Development, etc.)	2			2
LPNs	11			11
Other Clinical Support	0	0	10	0 10
Medical Assistants			3	3
Nurse Aides/Assistants			4	4
Patient Care Techs Clinical Laboratory Technologists and Technicians			2	2
Other				0
Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	0	0
Psychologists Psychologists				0
Psychiatric Nurse Practitioners				0
Licensed Clinical Social Workers				0
Substance Abuse and Behavioral Disorder Counselors Other Mental Health/Substance Abuse Titles Requiring Certification				0
Social and Human Service Assistants				0
Psychiatric Aides/Techs				0
Other Nursing Care Managers/Coordinators/				0
Navigators/Coaches	0	0	0	0
RN Care Coordinators/Case Managers/Care Transitions LPN Care Coordinators/Case Managers				0
Social Worker Case Management/Care Management	0	0	2	2
Bachelor's Social Work			1	1
Licensed Masters Social Workers Social Worker Care Coordinators/Case Managers/Care Transition			1	1
Other				0
Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health	0	0	0	0
Workers (Except RNs, LPNs, and Social Workers) Care Manager/Coordinator				0
Patient or Care Navigator				0
Community Health Worker				0
Peer Support Worker Patient Education	0	0	0	0
Certified Asthma Educators		,,		0
Certified Diabetes Educators				0
Health Coach Health Educators				0
Other				0
Administrative Staff All Titles Executive Staff	0	0	1	0
Financial				0
Human Resources				0
Other Administrative Support All Titles	0	0	1	1
Office Clerks			1	0
Secretaries and Administrative Assistants				0
Coders/Billers Dietary/Food Service			1	1
Financial Service Representatives				0
Housekeeping				0
Medical Interpreters Patient Service Representatives				0
Transportation				0
Other				0
Janitors and cleaners Janitors and cleaners	0	0	0	0
Health Information Technology	0	0	0	0
Health Information Technology Managers				0
Hardware Maintenance Software Programmers				0
Technical Support				0
Other				0
Home Health Care Certified Home Health Aides	0	0	0	0
Personal Care Aides				0
Other				0
Other Allied Health Nutritionists/Dieticians	0	3	0	3
Occupational Therapists				0
Occupational Therapy Assistants/Aides				0
Pharmacists Pharmacy Technicians				0
Physical Therapists		1		1
Physical Therapy Assistants/Aides		1		1
Respiratory Therapists Speech Language Pathologists				0
Other		1		1

		Daire de Dansides D		
Staff Type		Private Provider P DY1-DY5	ractice	
	Retraining, #	Redeployment, #	New Hires, #	Total Impact
Primary Care	0	0	4	4
Other Specialties (Except Psychiatrists)			4	0
Physician Assistants	0	0	6	6
Primary Care			6	6
Other Specialties Nurse Practitioners	0	0	4	0
Primary Care		-	4	4
Other Specialties (Except Psychiatric NPs)				0
Midwives Midwives	0	0	0	0
Nursing	0	0	2	2
Nurse Managers/Supervisors				0
Staff Registered Nurses Other Registered Nurses (Utilization Review, Staff Development, etc.)			2	2
LPNs				0
Other				0
Clinical Support	0	0		2
Medical Assistants Nurse Aides/Assistants			2	2
Patient Care Techs				0
Clinical Laboratory Technologists and Technicians				0
Other Behavioral Health (Except Social Workers providing Case/Care Management, etc.)	0	0	0	0
Psychiatrists	0		U	0
Psychologists				0
Psychiatric Nurse Practitioners				0
Licensed Clinical Social Workers Substance Abuse and Behavioral Disorder Counselors				0
Other Mental Health/Substance Abuse Titles Requiring Certification				0
Social and Human Service Assistants				0
Psychiatric Aides/Techs Other				0
Other Nursing Care Managers/Coordinators/				
Navigators/Coaches	0	0	0	0
RN Care Coordinators/Case Managers/Care Transitions				0
LPN Care Coordinators/Case Managers Social Worker Case Management/Care Management	0	0	4	0
Bachelor's Social Work			1	1
Licensed Masters Social Workers			2	2
Social Worker Care Coordinators/Case Managers/Care Transition			1	1 0
Other Non-licensed Care Coordination/Case Management/Care Management/Patient Navigators/Community Health				
Workers (Except RNs, LPNs, and Social Workers)	0	0	0	0
Care Manager/Coordinator				0
Patient or Care Navigator Community Health Worker				0
Peer Support Worker				0
Patient Education	0	0	0	0
Certified Asthma Educators Certified Diabetes Educators				0
Health Coach				0
Health Educators				0
Other Control of Contr				0
Administrative Staff All Titles Executive Staff	0	0	0	0
Financial				0
Human Resources				0
Other Administrative Support All Titles	0	0	10	0 10
Office Clerks	0	0	10	0
Secretaries and Administrative Assistants			2	2
Coders/Billers			2	2
Dietary/Food Service Financial Service Representatives			2	0 2
Housekeeping				0
Medical Interpreters			2	2
Patient Service Representatives Transportation			1	1 0
Other			1	1
Janitors and cleaners	0	0	0	0
Janitors and cleaners	0	:0		0
Health Information Technology Health Information Technology Managers	0	0	3	1
Hardware Maintenance				0
Software Programmers			prison.	0
Technical Support Other			2	2
Home Health Care	0	0	0	0
Certified Home Health Aides				0
Personal Care Aides Other				0
Other Allied Health	0	0	0	0
Nutritionists/Dieticians				0
Occupational Therapists				0
Occupational Therapy Assistants/Aides Pharmacists				0
Pharmacists Pharmacy Technicians				0
Physical Therapists				0
Physical Therapy Assistants/Aides				0
Respiratory Therapists Speech Language Pathologists				0
Other Speech Language Fathologists				0



NEW YORK STATE TITLES AND CERTIFICATIONS



Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Administrative Assistant (Medical)	Position is responsible for providing administrative support to a variety of medical professionals. Serves patients by greeting and helping them, scheduling appointments, maintaining records, scanning patient records, process release of information, distribution and sorting of electronic faxes and check in & check out for a busy practice	 Proficiency in Microsoft Office (Word, Excel, PowerPoint, Access) software applications & Outlook. Strong written and verbal interpersonal communication skills. Ability to organize and prioritize multiple responsibilities. Knowledge of standard office equipment Demonstrates strong ability to maintain and deal with confidential issues and data. Ability to schedule patients for the proper appointment. Ability to work well under pressure in order to meet deadlines with patience and flexibility. Knowledgeable of insurance carriers and how to process insurance payments. Ability to interview patients for case histories in advance of appointments. Ability to independently prepare reports, minutes and correspondence Able to drive to various locations/valid driver's license 	High School Diploma or GED required May enter the profession with no training, those with some formal education considered the best prospects. Degree: Associates in Applied Sciences	Recommended but not required: American Medical Technologists certification American Association of Medical Assistants certification
Care Coordinator	The main job of a patient care coordinator is to ensure high quality health care. A coordinator helps to ensure patients understand every aspect of their care while also working with administration to create policies and make decisions that are in the best interest of the patients	 Establishing accountability and agreeing on responsibility. Communicating/sharing knowledge. Helping with transitions of care. Assessing patient needs and goals. Creating a proactive care plan. Monitoring and follow-up, including responding to changes in patients' needs. Supporting patients' self-management goals. Linking to community resources. Working to align resources with patient and population needs. Compassionate Respectful 	A patient care coordinator has different education options depending on employer requirements. If a nursing degree is not required by an employer, then a student may pursue an associate's or bachelor's degree in a relevant area, such as medical or health care administration. Degree: Associates, Bachelors, Masters	Current Registered Nurse license from the New York State Education Department (https://labor.ny.gov/stats/olcny/registered-professional-nurse.shtm) Certification in related nursing specialty (ex: acute care, geriatric, home health, neonatal, oncology, pediatric, cardiovascular, psychiatric)

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
Care Coordinator	Description/Duties	•Team player •Critical thinking skills		Requirements
(continued)		•Resourcefulness •Leadership skills •Emotional stability		
Certified Nursing Assistant	A certified nurse aide helps care for ill, injured, disabled and/or infirm individuals in nursing homes. Under the supervision of nursing and medical staff, nurse aides answer patient 'call bells,' deliver messages, serve meals, make beds, and help patients eat, dress and bathe. Aides may provide skin care to patients, take temperatures, pulse and respiration, and help patients walk and get in and out of bed. Nurse aides observe patients' mental, physical and emotional conditions and report changes to the nursing and medical staff.	•Working knowledge of the techniques involved in feeding, bathing and caring for the ill or infirm •Working knowledge of aseptic and sterile techniques used in avoiding infection and contamination of equipment and supplies •Working knowledge of first aid •Ability to understand and follow oral and written instructions •Ability to read and understand English •Ability to create a cheerful and optimistic attitude in residents and patients •Ability to get along well with others and work as a team member •Ability to perform light housekeeping and cleaning tasks •Willingness to perform unpleasant tasks •Physically capable of performing the essential functions of the position	Graduation from high school or possession of a high school equivalency diploma. State-approved nurse assistant training program; on-the-job training	Required certification from New York State Department of Health: https://www.prometric.co m/en- us/clients/nurseaide/pages /ny.aspx

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Certified Occupational Therapist Assistant	Occupational therapy assistants and aides help patients develop, recover, and improve the skills needed for daily living and working. Occupational therapy assistants are directly involved in providing therapy to patients. Both assistants and aides work under the direction of occupational therapists.	•Sufficient hearing to communicate with patients, families and other members of the health care team and to monitor patients by hearing instrument signals and alarms. •Satisfactory physical strength and agility to transport, move or lift patients requiring all levels of assistance and to perform prolonged periods of standing, walking, sitting, bending, crawling, reaching, pushing and pulling. •Sufficient computer competency with ability to utilize Microsoft Word and PowerPoint, basic email, and the Internet. •Satisfactory intellectual, emotional and interpersonal skills to ensure patient safety and to exercise independent judgment and discretion in the performance of assigned responsibilities. •Satisfactory ability to follow verbal and written instructions in order to correctly and independently perform treatment procedures. •Organize and prioritize work, performing multiple tasks within given time constraints and under stressful conditions while maintaining the ability to communicate clearly. •Be able to provide professional and technical services while under the stress of task-related uncertainty, emergency demands and a distracting environment. •Recognize potentially hazardous situations, materials and equipment and proceed in a manner that will protect the patient, self and others. •Recognize emergency situations and respond	a two-year associate degree program for occupational therapy assistants	Individual must submit an Application for Licensure/Authorization (Form 1) and the other forms indicated, along with the appropriate fee, to the Office of the Professions.

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Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Certified Occupational Therapist Assistant (continued)		appropriately. •Adapt to performing unpleasant procedures and working the physical illness and traumatic situations.		
Certified Diabetes Educator (Diabetes Educator)	A Certified Diabetes Educator® (CDE) is a health professional who possesses comprehensive knowledge of and experience in prediabetes, diabetes prevention, and management. The CDE educates and supports people affected by diabetes to understand and manage the condition. A CDE promotes selfmanagement to achieve individualized behavioral and treatment goals that optimize health outcomes.	 Ability to identify an individual's specific diabetes self-management goals Ability to educate an individual and help them identify and achieve self-management goals Skilled at proper documentation of all education encounters Ability to assess nutritional needs and provides nutritional counseling to assigned clients/patients. Ability to assess nutritional education needs of patients. Considers patients cultural, educational and learning issues. Plans and provides individualized nutrition education to patients, their families and or significant other based on their needs assessment. Documents nutrition information discussed, written materials provided and evaluation of patient's receptiveness and comprehension of the education provided. Provides group nutrition education classes. Provides follow up nutrition education to patients/participants. 	Degree/ Degrees Required: Associates, Bachelors, Masters or PhD.	a) A clinical psychologist, registered nurse, occupational therapist, optometrist, pharmacist, physical therapist, physician (M.D. or D.O.), or podiatrist holding a current, active, unrestricted license from the United States or its territories. b) A dietitian or dietitian nutritionist holding active registration with the Commission on Dietetic Registration, physician assistant holding active registration with the National Commission on Certification of Physician Assistants, clinical exercise professional holding active certification with American College of Sports Medicine (ACSM) as a Certified Clinical Exercise Physiologist (ACSM CEP), previously known as ASCM Certified Clinical Exercise Specialist, clinical exercise

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Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Certified Diabetes Educator (Diabetes Educator) (continued)	Description/ Duties			professional holding active certification with the ACSM as a Registered Clinical Exercise Physiologist® (ACSM RCEP), health educator holding active certification as a Master Certified Health Education Specialist with the National Commission for Health Education Credentialing; c) A health professional with a master's degree or higher in social work from a United States college or university accredited by a nationally recognized
Clinical Laboratory Technologists /Certified Clinical Laboratory Technician	Clinical Laboratory Technician/Technol ogists provide information for patient diagnosis and treatment by analyzing body fluids, tissue, and other substances and performing laboratory tests in toxicology, chemistry, hematology, immunology, and microbiology	 Posses strong documentation skills Ability to analyzing information and be thorough Well versed in using and maintaining medical technology tools such as chemistry analyzers, laboratory dilutors and photometers Knowledgeable of FDA Health Regulations and OSHA and CLIA compliance directives as used in a clinical / hospital setting Skilled at Quality Control analysis - conducting tests and inspections of products, services, or processes to evaluate quality or performance Skilled at interpreting laboratory findings and handling technical report writing activities Able to process specimens in accordance to 	Clinical Laboratory Technologist - require a Bachelor's degree in clinical laboratory technology from a program registered by the NYS Department of Labor or determined by the department to be the substantial equivalent, or have received a bachelor's degree in biology, chemistry, or the physical sciences or the substantial equivalent and also have received an advanced certificate from an accredited clinical laboratory	regional accrediting body. Licenses Issued by the New York State Education Department, Office of Professions, Clinical Laboratory Technology Board Office https://labor.ny.gov/stats/olcny/clinical-laboratory-technology.shtm Must pass The American Society for Clinical Pathology (ASCP) Board of Certification's examination for Medical Laboratory Scientist (MLS)

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Clinical Laboratory Technologists /Certified Clinical Laboratory Technician (continued)	laboratories; receiving, typing, testing, and recording blood bank inventories. They organize work by matching computer orders with specimen labeling; sorting specimens; checking labeling; logging specimens; arranging reports for delivery; keeping work surfaces clean and orderly. Medical/Clinical Lab Techs maintain quality results by running standards and controls, verifying equipment function through routine equipment maintenance and advanced trouble shooting; calibrating equipment utilizing approved testing procedures; monitoring quality control measures and protocols. Depending on the field they are working	the chemical, hematology, urinalysis and serology procedures • Exceptional arm-hand steadiness aimed at ensuring that specimens are handled with care and minimizing sample retakes • Extensive knowledge of documenting specimens and preparing acquisition lists to ensure free flow of chemicals used during testing procedures	technology program or a program determined by the Department to be the substantial equivalent Certified Clinical Laboratory Technician - requires an associate's degree, or higher, from an approved clinical laboratory technician program registered by the department or determined by the department to be the substantial equivalent	

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Description/Duties In, a Medical/ Clinical Lab Tech: (toxicology) identifies the presence or quantity of drugs of abuse, therapeutic drugs, and toxic substances by operating toxicology instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. (continued) (contin	tion/Licensing
Clinical Lab Tech: • (toxicology) identifies the presence or quantity of drugs of abuse, therapeutic drugs, and toxic substances by operating toxicology instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	ients
• (toxicology) identifies the presence or quantity of drugs of abuse, therapeutic drugs, and toxic substances by operating toxicology instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
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Clinical Laboratory Technologists // Certified Clinical Laboratory Technician (continued) Continued) by operating toxicology instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
Clinical Laboratory Technologists /Certified Laboratory Technician (continued) Technician (continued) toxicology instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
Clinical Laboratory Technologists // Certified Clinical Laboratory Technician (continued) Continued) Instrumentation and performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
Clinical Laboratory Technologists /Certified Clinical Laboratory Technician (continued) Continued) performing manual methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
Laboratory Technologists /Certified Clinical Laboratory Technician (continued) methods for the performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
Technologists // Certified Clinical Laboratory Technician (continued) **Certified alcohol levels, and carbon monoxide levels. **(chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. **(hematology) provides test results for patient diagnosis	
Technologists /Certified Clinical Laboratory Technician (continued) Performance of drug screens, blood alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
/Certified Clinical Laboratory Technician (continued) **Certified Clinical Laboratory Technician (continued) **Certified alcohol levels, and carbon monoxide levels. • (chemistry) provides test results for patient diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
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Technician (continued) levels.	
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diagnosis and treatment by operating chemistry equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
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equipment; performing hand chemistries. • (hematology) provides test results for patient diagnosis	
performing hand chemistries. • (hematology) provides test results for patient diagnosis	
chemistries. • (hematology) provides test results for patient diagnosis	
• (hematology) provides test results for patient diagnosis	
provides test results for patient diagnosis	
for patient diagnosis	
LANGUEAUNEN DV	
operating	
hematology,	
urinalysis, and	
coagulation	
equipment;	
equipment,	

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	performing manual			
	methods of			
	differentials.			
	• (immunology)			
	provides test results			
	for patient diagnosis			
	and treatment by			
	operating equipment			
	such as the gamma			
	counter,			
Clinical	spectrophotometer,			
Laboratory	densitometer, and			
Technologists	through methods			
/Certified	such as			
Clinical	radioimmunoassay,			
Laboratory	enzyme			
Technician	immunoassay, and serological testing.			
(continued)	• (microbiology)			
	provides physician			
	with information for			
	treatment of patient			
	infection by			
	performing technical			
	procedures for the			
	identification or			
	susceptibility of			
	bacteria, parasites,			
	fungi, and			
	mycobacteria.			
	• (blood bank)			
	ensures the patient of			
	receiving compatible			
	blood/blood			
	components by			

Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Clinical Laboratory Technologists /Certified Clinical Laboratory Technician (continued)	completing blood typing, antibody screening, compatibility testing, and antibody identification procedures. • (blood bank) assures future retrieval of patient transfusion information by preparing patient packets and maintaining blood bank database.			Requirements
Community Health Worker	A community health worker is a frontline public health worker who is a trusted member of and/or has an unusually close understanding of the community served. This trusting relationship enables the worker to serve as a liaison/link/intermediary between health/social services and the community to facilitate access to services and improve the quality and cultural competence of service delivery.	•Ability to discuss health concerns with community members •Ability to educate people about the importance and availability of healthcare services, such as cancer screenings •Knowledgeable on how to collect data •Proficient in reporting findings to health educators and other healthcare providers •Skilled in providing informal counseling and social support •Skilled in conducting outreach programs •Facilitates access to the healthcare services •Ability to advocate for individual and community needs	High School Diploma or GED	Most states do not require community health workers to become certified, however voluntary certification exists or is being considered or developed in a number of states. Possible to obtain certification through the state, is not mandated in all states. http://www.chwbuffalo.org/#!training-team/c190y

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Home Health Aide	Home Health Aides provide personal care and health related services to patients	 Strong computer skills and the ability to use Agency's EMR program. Strong interpersonal, organizational, time management and written and verbal communication skills. Able to work independently, and complete paperwork accurately and in a timely fashion. Must comply with privacy & HIPPA laws. Must be respectful of the patient's rights & treat a client & his/her belongings with dignity & respect. Valid driver's license and automobile with current insurance coverage and in good working condition available to use for work. Must be willing to travel throughout assigned county. Willingness to submit to physical examination, criminal background and drug testing. 	High School Diploma or GED preferred	• NYS DOH approved Home Health Aide training program as verified by NYS DOH Home Care Registry and certificates are given upon completion of a certified training course.
Licensed Clinical Social Worker (LCSW)	The Licensed Clinical Social Worker (LCSW) may provide a variety of services to help individuals, families, groups and communities including community organization, administration of tests and measures of psychosocial functioning, advocacy, case management,	 Possess comprehensive assessment skills and able to obtain information about client's social, psychological, environmental and physical needs in a compassionate and professional manner Must have good judgment and above-average analytical skills to formulate biopsychosocial assessments Have strong diagnostic skills to establish a client's diagnosis and formulate a treatment plan Ability to accurately identify and categorize a client's symptoms Possess strong intervention skills and the ability to perform under high-stress circumstances with calmness and composure 	Master of Social Work with clinical content plus three years of post-MSW supervised experience in diagnosis and psychotherapy	Must have current registration from New York State Education Department https://labor.ny.gov/stats/olcny/licensed-clinical-social-worker.shtm and Passed the national licensing examination - Clinical examination from the Association of Social Work Boards (ASWB) At least 21 years of age

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
Licensed Clinical Social Worker (LCSW) (continued)	Description/Duties counseling, consultation, research, administration, management and teaching, plus the diagnosis of mental, emotional, behavioral, addictive and developmental disorders, the development of treatment plans and disabilities, and is a qualified provider of psychotherapy services.	 Possess clear and well-developed communication skills and the ability to maintain professional boundaries with clients Ability to be nonjudgmental and objective when evaluating the outcome of intervention and to critically analyze, monitor and evaluate the effectiveness of interventions. 		Recertification Requirements - a licensee must complete 36 hours of acceptable continuing education from a provider approved by the Education Department during each three-year registration period
Licensed Mental Health Counselor	Licensed Mental Health Counselors uses verbal or behavioral methods with individuals, couples, families or groups to evaluate, assess, treat, modify or adjust to a disability, behavior disorder, character, development, emotion, personality or relationship. The mental health counselor uses assessment instruments and	 Possess a thorough knowledge of principles and techniques of counseling Proficiency in the identification and treatment of mental disorders Knowledge of evidence-based behavioral assessments and interventions Knowledge of basic physiology, psychopharmacology and medical terminology Ability to give full attention to what other people are saying, taking time to understand the points being made, asking questions as appropriate, and not interrupting at inappropriate times Skilled in maintaining client records and writing reports or evaluations 	Graduate degree in Mental Health Counseling	Licenses Issued by the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/olcny/licensed-mental-health-counselor.shtm Clinical Mental Health Examination (NCMHCE) from the National Board for Certified Counselors

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Licensed	psychotherapy to			
Mental Health	identify, evaluate and			
Counselor	treat dysfunctions			
(continued)	and disorders.			
Licensed Practical Nurse	Licensed practical and licensed vocational nurses typically do the following: •Monitor patients' health—for example, by checking their blood pressure •Administer basic patient care, including changing bandages and inserting catheters •Provide for the basic comfort of patients, such as helping them bathe or dress •Discuss the care they are providing with patients and listen to their concerns •Report patients' status and concerns to registered nurses and doctors •Keep records on patients' health Hospital: (Possible Responsibilities) • Managing IVs	 Active Listening- Giving full attention to what other people are saying, taking time to understand points being made and asking appropriate questions. Coordination — Adjusting actions in relation to others' actions. Monitoring — Monitoring/Assessing performance of yourself, other individuals, or organizations to make improvements or take corrective action. Reading Comprehension — Understanding written sentences and paragraphs in work related documents. Social Perceptiveness — Being aware of others' reactions and understanding why they react as they do. Speaking — Talking to others to convey information effectively. Time Management — Managing one's own time and the time of others. Critical Thinking — Using logic and reasoning to identify the strengths and weaknesses of alternative solutions, conclusions or approaches to problems. Judgment and Decision Making — Considering the relative costs and benefits of potential actions to choose the most appropriate one. See more occupations related to this skill. 	Required GED or high school diploma Accredited training program in an individual's state approved by the Board of Nursing in that state LPN Degree from a Nursing College	Certified through exam with NCLEX-PN https://www.ncsbn.org/nclex.htm Once individual passes exam will be licensed and able to begin work or go on for RN

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	 Ensuring patients 	•Active Learning — Understanding the		
	and their families	implications of new information for both		
	understand release	current and future problem-solving and		
	instructions	decision-making. See more occupations related		
	 Supervising CNAs 	to this skill.		
	(Certified Nursing	•Complex Problem Solving — Identifying		
	Assistants)	complex problems and reviewing related		
	 Monitoring fluid 	information to develop and evaluate options		
	and food intake and	and implement solutions. See more		
	output	occupations related to this skill.		
	 Moving patients 	•Instructing — Teaching others how to do		
	safely	something.		
Licensed	Nursing Homes and	•Writing — Communicating effectively in		
Practical	Rehabilitation	writing as appropriate for the needs of the		
Nurse	Centers:	audience. See more occupations related to this		
(continued)	 Assessing patients' 	skill.		
(continued)	reactions to	•Learning Strategies — Selecting and using		
	medications	training/instructional methods and procedures		
	 Assessing patients' 	appropriate for the situation when learning or		
	mental health	teaching new things.		
	Providing	•Management of Personnel Resources —		
	emotional support	Motivating, developing, and directing people		
	 Assisting with daily 	as they work, identifying the best people for the		
	needs such as bathing			
	and dressing			
	 Observation of 			
	patients' skin for			
	potential bed sores			
	Medical Offices and			
	Clinics:			
	Scheduling			
	appointments			
	Keeping medical			
	records current			
	• Billing patients •			
	Working with			
	insurance companies.			

Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Medical Billing and Coding Specialist	Medical Billing and Coding Specialists - ensure health providers are paid for medical services rendered. They are responsible for the accurate flow of medical information and patient data between physicians, patients and third party payers. Billing and Coding Job duties: • Reviewing medical procedures as documented by doctors • Translating medical procedures into codes that can be translated by payers, other medical coders, and other medical facilities • Transmitting coded patient treatment information to payers and other recipients • Coordinating insurance reimbursement of care providers	Ability to organize and focus on small details while accurately recording and coding patient information Ability to be assertive and diffuse patient emotions while solving problems Capable of understanding and following medical diagnoses and converting that information into the proper codes for medical records. Basic grasp of medical terminology and human anatomy Analytical, logical and capability to thoroughly analyze information Adept at learning new software programs Possess proper phone etiquette and strong communication skills	Entry-level position - completion of a 2-year degree (Associate's) or 1-year certificate program in medical billing and coding	Certification is not mandatory, but may be preferred by employers Common certification examination - Certified Coding Assistant (CCA) administered through the American Health Information Management Association (AHIMA) After few years of work experience - eligible to sit for the Certified Coding Specialist (CCS) examination, which includes either a physician-based or hospital-based option

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	Handling patient			
	billing			
	If split into 2			
	positions:			
	Medical Billing -			
	using CPT codes to			
	assemble and			
	coordinate			
	reimbursement			
	claims for third-party			
	payers. Medical			
	billers interact with			
Medical	insurance companies			
Billing and	and with patients to			
Coding	ensure accurate,			
Specialist	streamlined billing and payment.			
(continued)	Medical Biller job			
	duties:			
	• Receiving patient			
	treatment codes to			
	use in assembling			
	reimbursement			
	claims			
	Creating			
	reimbursement			
	claims and transfer to			
	third-party payers			
	 Coordinating 			
	reimbursement			
	activities with payers			
	 Billing patients for 			
	medical services			

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
Medical Billing and Coding Specialist (continued)	Medical Coder - translating patient conditions and doctors' medical treatments into universal medical codes for translation by various parties. Medical Coder job duties: • Reviewing patient medical records • Coding treatment information using Common Procedure Terminology (CPT) codes • Communicating with medical billing specialists to ensure treatment codes are accurately received			Requirements
Nurse Practitioner	A nurse practitioner is an advanced practice nurse that helps with all aspects of patient care, including diagnosis, treatments and consultations. They may work in both inpatient and outpatient situations and can perform	 Thorough knowledge of nursing techniques and procedures; medical and lab equipment and testing procedures; medication. Considerable knowledge of interviewing and counseling techniques. Ability to work independently. Communicate effectively both verbally and in writing. Deal tactfully and patiently with clients. Establish and maintain records, reports and statistical data. Use initiative and judgment; maintain 	RN-BSN Master of Science in Nursing The Doctor of Nursing Practice -The American Association of Colleges of Nurses (AACN) recommends that all nurse practitioners obtain a Doctor of Nursing Practice degree by 2015. This requirement is only for those who enter the nursing practitioner program in 2015	Licensing: Before any nurse practitioner can practice medicine, they must receive a license to work in a health care facility or hospital. This involves passing a national licensing exam, which is known as the NCLEX-RN https://www.ncsbn.org/nclex.htm

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Nurse Practitioner (continued)	independently or as part of a treatment team. Generally, nurse practitioners perform the important task of educating patients about preventative care and prescribed treatments. They may also conduct physicals, order tests and serve as a patient's primary healthcare provider. Some nurse practitioners are also able to prescribe medications. Primary Care Nurse Practitioners Primary care nurse practitioners are generalists who work in family health clinics or hospitals. They provide general and preventative care, conduct checkups, treat illnesses, order lab tests and prescribe medication for children and adults.	effective working relationships with other related agencies; professionals and citizen groups. •Perform and record total physical examination. •Skill in diagnostic procedures for diseases and the drug therapy needed for treatment of these medical conditions. •Must be proficient in the use of medical and laboratory equipment. Visual/hearing ability sufficient to comprehend written/verbal communication. Ability to perform tasks involving physical activity, which may include lifting of supplies, equipment, or babies and small children; extensive bending, standing, walking or sitting may be required. Ability to deal effectively with stress.	or later; a master's degree will no longer be enough since a doctorate will provide enhanced educational preparation.	Certification: Certification is required for nurse practitioners and is obtained upon completion of the educational programs. Certifications are given in the future nurse practitioner's specialized area of study, which include nurse midwife, neonatal, emergency care, and long-term care. Nurse practitioners must have a registered nurse license to apply for certification from a national organization. Two popular certification organizations: American Association of Nurse Practitioners https://www.aanp.org/ American Nurses Credentialing Center http://www.nursecredentialing.org/

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Occupational Therapist	Occupational therapists treat injured, ill, or disabled patients through the therapeutic use of everyday activities. They help these patients develop, recover, and improve the skills needed for daily living and working. • Assumes responsibility for the screening, evaluation and treatment of facility patients/residents • Reviews medical information and conducts screenings prior to evaluations to determine patient need for services and ability to benefit from skilled services. • Performs patient evaluations under physician order and develops a treatment plan to fit patient needs. • Implements treatment plan	 Able to stand 2+ hours without breaks & able to push, pull, move, and or lift a minimum of 50 pounds Must be able to perform all patient transfers, (including stand pivot, 2 person, sliding board, Hoyer Lift, non-weight bearing) safely and effectively with or without mechanical devices. Must be able to assist with the evacuation of residents during emergency situations Must pass Medical and Physical examination based on job qualifications, requirements and duties Must have the willingness to work with severely physically, emotionally and cognitively compromised residents and patients Must be able to take direction from other team members to promote patient treatment and safety Must be willing to work in an environment with risk of personal injury, exposure to infections waste/materials, infectious diseases, and odors. Must be able to cope with the emotional stress of working with patients, families and coworkers Must be able to work independently with periodic (daily or less) support and direction General computer skills or the ability to learn 	•Entry-level master's degree in occupational therapy •Entry-level doctoral degree in occupational therapy	Occupational therapist are certified through the National Board of Certification in Occupational Therapy. http://www.nbcot.org/certification-candidates-eligibility After meeting educational and examination requirements, applicants must submit an Application for Licensure/Authorization (Form 1) and the other forms indicated, along with the appropriate fee, to the Office of the Professions. http://www.op.nysed.gov/prof/ot/otlic.htm

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	through direct			
	treatment, education			
	of treatment staff and			
	supervision			
	 Maintains 			
	confidentiality of all			
	patient, facility and			
	physical related			
	information.			
	 Maintains accurate 			
	billing information in			
	accordance with			
Occupational	facility procedures on			
Therapist	a daily basis.			
(continued)	 Attends and 			
(continucu)	participates in			
	interdisciplinary			
	meetings and			
	participates in family			
	meetings as			
	appropriate.			
	 Adheres to 			
	documentation			
	requirements of			
	Rehabilitation			
	department and the			
	facility.			
	 Conducts staff 			
	training/education as			
	appropriate via			
	formal and informal			
	in-services and			
	consultations.			
	• Supervises COTAs.			
	and rehabilitation			

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Occupational	aides/extenders as			
Therapist	indicated by patient			
(continued)	needs and state laws			
	• Demonstrate			
	customer service			
	through			
	professionalism,			
	courtesy, and			
	consistent follow-up			
	• Able to drive to	Navigators have a broad spectrum of	Individuals at any level of	None required
	various locations /	qualifications, from trained lay navigators to	education may be employed	
	valid driver's license	professionals such as nurses and social	as navigators	
		workers. However, navigators should have		
		skills and be assigned functions that are	High School Diploma or	
		commensurate with their level of experience	GED required	
		and training.		
		 Good communication and problem solving 		
		skills.		
Patient		• Demonstrates respect for the rights of		
Navigator		individuals to make their own decisions about		
8		family planning, etc.		
		• Ability to communicate easily and display a		
		cordial manner towards individuals from a		
		variety of socio-economic, cultural and		
		religious background		
		 Ability to conduct patient's assessment 		
		screenings consistent with the Scope of		
		Services		
		• Ability to maintain care records, file progress		
		notes, track due dates of periodic		
		documentation such as: assessments,		
		reassessments, care plans, medical updates,		
		release of information forms and care		
		conference		

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Personal Care Aide	Personal care aides assist with the daily tasks of elderly, mentally disabled, chronically ill, or physically challenged clients, as well as hospice patients and those in various stages of rehabilitation or recovery. Aides might work at clients' homes, residential care or hospice facilities, adult day care centers, or senior centers. Personal care aides generally are responsible for light cleaning, cooking, running errands, doing laundry, assisting clients with bathing and other personal hygiene tasks. They also engage clients in activities like reading, talking, and playing games, and often talk with client's family members to address any concerns regarding the client's health, nutrition, and	Attention to Detail: some clients have specific dietary or physical rules or schedules that must be followed. Interpersonal Skills: must be sensitive and compassionate with clients and able to work in a very personal way with their clients who may be in pain or very fragile Stamina: ability to lift clients into the bathtub, cars and into bed Time Management: ability to maintain schedules - be there to make sure clients get up on time, make sure medication is taken on schedule and clients get to appointments on time	Most personal care aides have at least a high school diploma or GED, but it is not required	None required

	· · · / T · ·	Skills/Knowledge Needed	Educational Level	Certification/Licensing
Ι Δ	Description/Duties			
Pharmacy Technician Pharmacy Technician Propries Original In the many propries Original Origin	Pharmacy Technician retrieves the appropriate medication from moventory and places medication into mescription ontainers. They ssist in inventory management mocesses including: moter review, moventory returns, mestocking shelves, mod physical moventory meparation. Tharmacy mechnicians interact with customers to movide outstanding marmacy services; mswer questions, melay instructions, mod ensure each mustomer is satisfied. Additionally, they mentory mestocking shelves, mod physical moventory method outstanding moventory moventory method outstanding moventory movent	• Excellent customer service skills that makes both internal and external customers feel welcome, important, and appreciated • Ability and willingness to move with purpose and a strong sense of urgency • Accuracy and attention to detail • Ability to organize and prioritize a variety of tasks/projects in a fast-paced, high volume, environment with responsibility for both incoming and out-going calls	High School Diploma, required Graduate of a formal Pharmacy Technician training program	Requirements Certification from Pharmacy Technician Certification Board As of right now, New York does not require Pharmacy Technicians to be certified

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Pharmacy	information if			
Technician	pharmacist is unable			
(continued)	to speak with them at			
	a given time.			
	Physicians Assistants	Skills in: Health Promotion and	Graduate school	PA licensure/registration
	contributes to	Maintenance, Thoroughness, Clinical		with the New York State
	physician's	Assessment Skills, Informing Others, Medical	Degree: Master's	Education Department,
	effectiveness by	Teamwork, Physiological Knowledge, Bedside		Office of the Professions
	identifying short-term	Manner, Infection Control,		https://labor.ny.gov/stats/
	and long-range	• Knowledge of the information and techniques		olcny/physician-
	patient care issues	needed to diagnose and treat human injuries,		<u>assistant.shtm</u>
	that must be	diseases, and deformities. This includes		
	addressed; providing	symptoms, treatment alternatives, drug		To become licensed, you
	information and	properties and interactions, and preventive		must pass the Physician
	pertinent input;	health-care measures		Assistant National
Physician	recommending	Possess good English knowledge including		Certifying Examination
Assistant	options and courses	grammar and other rules of composition to		(PANCE)
	of action; implement-	prescribe medicines to patients and other		
	ting physician	customers.		
	directives. PA's assess	• The ability to give full attention to what other		
	patient health by	people are saying, understand the points being		
	interviewing patients,	made, asking questions as appropriate, and		
	performing physical	talking to others to convey information		
	examinations, and	effectively		
	obtaining, updating,			
	and studying medical			
	histories. They			
	determine abnormal			
	conditions by			
	administering or			
	ordering diagnostic			
	tests, such as x-rays,			
	electrocardiograms,			
i	and laboratory			
i				

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	studies, interpreting			
	test results and			
	documenting services			
Physician	by charting in patient			
Assistant	records. A PA			
(continued)	performs therapeutic			
(procedures by			
	administering			
	injections and			
	immunizations,			
	suturing, and			
	managing wounds			
	and infections.			
	A Physical Therapist	Strong computer skills and the ability to use	Graduate of an accredited	Licensed by and registered
	directs, supervises,	Agency's EMR program	physical therapy program	with the New York State
	evaluates and	• Strong interpersonal, organizational, time		Education Department
	provides PT services	management and written and verbal		https://labor.ny.gov/stats/
	to patients in the	communication skills	Degree: Bachelor's, Master's,	olcny/physical-
	home or in an	Able to work independently, and complete	Doctorate	therapist.shtm
	institutional setting as	paperwork accurately and in a timely fashion		
	prescribed by an	• Must be familiar with or comply with privacy		
Physical	attending physician.	and HIPPA laws. Must be respectful of the		
Therapist (PT)	Physical Therapists	patient's rights and treat a client and his/her		
1 ()	evaluate patient using	belongings with dignity and respect		
	diagnostic muscle,	• The ability to safely bend, twist, and lift to		
	nerve, joint and	assist a patient moving from one surface to		
	functional ability	another crouch, kneel, reach, push/pull, and		
	tests, prepare	crawl to perform exercises with patients		
	assessments of the	• Possess strong observational and assessment		
	patient's conditions	skills		
	and does re-	• The ability to collect and integrate data about		
	evaluations. They	patients to problem solve safely and effectively		
	also develop written	• The ability to read and comprehend patient		
	problem lists and	information		
	plans of care, write			

Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Physical Therapist (PT) (continued)	clinical/progress notes and incorporates them into patients' records. Physical Therapists treat patients to relieve pain and/or develop or restore function to reach maximum independence. They instruct patients in the use of prosthetic, orthotic/assistive devices and educate the family and patient regarding treatment plan and goals. Physical Therapist also anticipate in case conferences and periodic revision of the physician's Plan of Treatment.	Exercise compassion and sound judgment in stressful circumstances		Kequirements
Physical Therapist Assistant (PTA)	Physical Therapist Assistants carry out their services beneath the supervision and direction of a licensed PT. Physical therapists rely heavily on their PTA's, so it's crucial that a PTA can offer clients a	 Ability to measure & record residents motor function, strength and muscle performance Strong observational and progress report writing skills Knowledge of a varieties of techniques (like stretching and massage) and equipment and devices Ability to educate residents on how to exercise properly to strengthen muscle and 	Graduate of an accredited PTA Program Degree: Associate's	PTA License - Licensed by the New York State Education Department https://labor.ny.gov/stats/olcny/physical-therapist-assistant.shtm

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Physical Therapist Assistant (PTA) (continued)	comprehensive plan of physical therapy exercises. PTA's employ many different techniques including physical modalities, deep soft tissue massage, therapeutic exercise like ultrasound, and electro-therapy as well as functional training. Additionally, PTA's assist their patients to avoid losing movement by implementing health and fitness programs for a more active, healthier lifestyles. The PT helps the PTA exam and analyze individuals and create therapy programs to promote recovered functioning. They work collectively to ensure the objectives of the health plan are achieved, calculating client progress, and make adjustments as necessary.	improve mobility • Ability to read and review medical record and identify pertinent information • Strong communication skills and ability to develop a rapport with patients/clients and others • Ability to provide interventions compliant with federal and state licensing requirements, APTA standards documents (e.g. Guide for Conduct for the PTA, Code of Ethics), and facility policies and procedures.		

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Primary Care Physician (PCP)	Description/Duties	 Strong communication skills and ability to obtain health history and perform physical examinations Ability to diagnose and direct counseling for each patient on a plan for treatment. Ability to identify the correct referral for patients requiring services not offered at facility. Strong diagnostic skills and ability to review incoming reports (e.g. lab, x-ray, EKG) Ability to comply with the agency's Infection Control plan which includes personally utilizing universal precautions and ensure compliance by support staff. Ability to complete peer evaluations, quality assurance reviews, provider meetings, and 	Doctor of Medicine (M.D.)	Current State Medical License from the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/ olcny/physicians.shtm Current D.E.A. Certificate Board Eligible or Board Certified in are of specialty Insurability (malpractice) Current Cardiopulmonary Resuscitation Certificate (CPR)
		other clinical meetings. • Ability to assist in outside medical public relations functions. • Versed in and adhere to UDS productivity standards and meet at least the minimum requirement.		ACLS or Advanced Life Support
Project Manager (Healthcare)	A Project Manager assist organizational decision makers in updating their current policies to align with the evidence-based guidelines, mapping quality indicators in the electronic health record, generating provider performance feedback, optimizing billing, and ensuring a seamless referral system is	 Knowledge of managing and implementing grant funded projects, including budget tracking and grant reporting Ability to plan and direct multiple projects and ensure project goals and objectives are accomplished within contract and conditions Effective verbal and written communication skills, and strong analytical, organizational and interpersonal skills Ability to build and maintain strong working relationships with internal and external stakeholders Proficiency with Microsoft Office, Excel and PowerPoint and familiar with Internet applications 	Bachelor's Degree in Business but prefer Master's degree in public administration, public health, or healthcare administration	

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ription/Duties mented. PMs ort Department alth and Mental	Ability to identify opportunities to engage		Requirements
ene and neare sizations across a ensuring the mentation of elivery System of Incentive tent (DSRIP) am. They it monthly the to the NYS artment of the on tracking deliverable tess, barriers untered, and deshooting gies to ome perceived ters, monitor tess towards plan trables, keep tests, meetings das and track to development.	with community providers such as hospitals, behavioral health providers, and primary care providers to provide education on services and support program alignment opportunities.		
	izations across a ensuring the mentation of elivery System m Incentive ent (DSRIP) am. They t monthly s to the NYS tment of n on tracking deliverable ess, barriers ntered, and eshooting gies to ome perceived rs, monitor ess towards plan rables, keep sts, meetings as and track	izations across a ensuring the mentation of elivery System m Incentive ent (DSRIP) am. They t monthly s to the NYS tment of n on tracking deliverable ess, barriers ntered, and eshooting gies to ome perceived rs, monitor ess towards plan rables, keep sts, meetings as and track	izations across ensuring the mentation of elivery System m Incentive ent (DSRIP) am. They t monthly s to the NYS truent of n on tracking deliverable ess, barriers ntered, and eshooting gies to ome perceived rs, monitor ess towards plan rables, keep sts, meetings as and track

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Psychiatrist	Psychiatrists are medical doctors who diagnose and treat mental illnesses. They often employ individual or group therapy to gain insight into a patient's past and find coping methods to help patients address their own problems. Psychiatrists prescribe, direct, or administer psychotherapeutic treatments or medications to treat mental, emotional, or behavioral disorders. Psychiatrists may work with people with chronic mental illness, such as schizophrenia or those seeking short-term treatment for specific problems such as phobias	 Possess a high level of understanding of mental, emotional, and behavioral states and disorders, including knowledge of symptoms, treatment alternatives, drug properties and interactions and preventative health measures Ability to counsel patients and knowledge of principles, methods and procedures of mental dysfunctions Knowledge of human behavior and performance with deductive and inductive reasoning skills Possess superior analytical, evaluation and critical thinking skills Demonstrates advanced communication and interpersonal skills Ability to be patient, caring, sensitive and empathetic towards patients and their families and to develop long-term relationships with patients 	MD - Medical Degree with a residency in psychiatry Pass specific medical licensing examinations	Current State Medical License from the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/ olcny/physicians.shtm Board Certified Psychiatrist - board certification is not required for licensure in NY but most psychiatrists are certified through the American Board of Psychiatry and Neurology (ABPN)
Psychologist	Specific job duties for psychologists vary according to their specialty. Counseling psychologists lead	 Ability to apply knowledge of academic psychology and research to clinical problems Skills in assessing a client's needs, abilities or behaviors using a variety of methods such as 	Graduate from a Master's degree program in Psychology Degree: Master's, Doctorate	Pass the Examination for Professional Practice in Psychology (EPPP) Certification issued by the

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	group or individual	psychometric tests, interviews and direct		New York State Education
	counseling sessions.	observation		Department
	Their job involves	Ability to recognize own limitations and		https://labor.ny.gov/stats/
	talking to people and	respond to difficult, stressful situations		olcny/psychologist.shtm
	fostering positive	Posses excellent communication and		
	mental health and	interpersonal skills in order to deal with people		
	personal growth.	in distress		
	Developmental	• Strong understanding of the profession and		
	psychologists	the role of a psychologist and an awareness of		
	research changes in	current issues in the field		
	behavioral patterns	Ability to express empathy and develop a		
	over a person's life;	person-centered approach to clients		
Psychologist	some focus in on	• Ability to define problems, collect data,		
(continued)	particular time	establish facts, draw valid conclusions, solve		
	periods, like infancy	practical problems and deal with a variety of		
	or adolescence.	concrete variables		
	Developmental psychologists aim to			
	correct behavioral			
	disorders caused by			
	improper			
	development.			
	Clinical psychologists			
	work to prevent,			
	diagnose and treat			
	mental disorders.			
	These psychologists			
	perform diagnostic			
	exams on patients			
	and also work			
	alongside doctors to			
	determine the best			
	course of treatment			
	for particular patients			

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
Registered Dietitian / Nutritionist	Provides nutrition counseling to and assists in developing nutrition programs for patients with specific medical or nutrition-related problems such as obesity, diabetes, hypertension, lipid disorders, food allergies, etc. Identifies problems associated with inappropriate dietary intake, such as poor pregnancy outcomes, food insecurity, treatment side effects and/or other related problems.	 Skilled in reviewing patients' medical charts for pertinent laboratory values, clinical assessments, anthropometric data and other information use to develop patients' nutritional care plans Understanding of the Nutritional Care Process for patients with diabetes, cardiovascular disease, hypertension, infectious disease, obesity, and pregnancy Excellent oral and written communications skills Basic computer skills and experience using Electronic Healthy Record Ability to relate to patients of different ages, varying educational levels, and ethnic backgrounds Enthusiasm for the subject, flexibility, willingness to try new techniques and approaches and to update professional competencies. 	Program in Dietetics- Nutrition Degree: Associates, Bachelor's, Master's	Certified Dietitian or Certified Nutritionist licensure/registration with the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/ olcny/dietitian- nutritionist.shtm Certification as a Registered Dietitian Nutritionist by the Commission on Dietetic Registration
Registered Nurse - RN	• Ability to independently prepare reports, minutes and correspondence	 Skills in observing and recording patient behavior, writing reports, and responding to correspondence Knowledge of medical equipment and ability to perform diagnostic tests Ability to react calmly and effectively treat medical emergencies, such as heart attacks, strokes, car accidents Knowledge of professional nursing theory and practice to give and evaluate patient care Knowledge of organizational policies, regulations and procedures to administer patient care 	Graduate of an accredited school of nursing Degree: ADN, BSN, MSN, DSN	Current Registered Nurse license from the New York State Education Department https://labor.ny.gov/stats/olcny/registered-professional-nurse.shtm Certification in related nursing specialty (ex: acute care, geriatric, home health, neonatal, oncology, pediatric, cardiovascular, psychiatric)

Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Registered Nurse - RN (continued)		 Knowledge of common safety hazards and precautions to establish a safe work environment Skills in identifying problems and recommending solutions Ability to communicate clearly and assess the specific age-related needs of patients Skills in establishing and maintaining effective working relationships with patients, medical staff and the public 		
Respiratory Therapist	Respiratory Therapists (RTs) work under the supervision of doctors to provide evaluation and treatment to people with breathing difficulties. They can work with a pre-term infants or mature individuals who have pulmonary or cardiopulmonary issues or work with patients at all stages in between. RT's measuring a patient's breathing capacity and also monitoring oxygen levels, alkalinity, and other chemical indicators. Their assessment can also	 Skilled at attending to detail and monitoring a patient's and machine indicators to ensure that delivery levels are correct and equipment is working properly Ability to apply deductive reasoning and the principles of science to patient care, use inductive reasoning (combining facts that may appear unrelated to reach a conclusion), and be able to tell when something might go wrong by remaining sensitive to their environments and their patients. Knowledgeable of specialized examinations and tests associated with respiratory therapy and understands the reasons for the individual patient's needs and respiratory therapy plan. Capable of comprehending written and oral instructions and communicate well with patients and co-workers Knowledge of normal and abnormal pathology and patho-physiology related to the respiratory system. Knowledge of recent advances in medical principles of respiratory therapy equipment, procedures, and drugs Demonstrates competence and provide for 	Associate's degree in a program in respiratory therapy or another degree program in respiratory therapy determined by to be equivalent	Licensure/registration with the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/ olcny/respiratory- therapist.shtm Must pass the National Board for Respiratory Care (NBRC) Certified Respiratory Therapist examination (CRT) and the Registry Examination (RRT) (written and simulation exams)

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Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	include interviewing	the cleaning, sterilization, assembly and		
	a patient and taking	maintenance of equipment		
	careful note of	• Familiar with Infection Control, HAZ/MAT		
	difficulties. RTs carry	and Safety/Disaster guidelines		
	out treatment plans:			
	monitoring and			
	running machine that			
	breathe for the			
	patient, teaching			
Respiratory	patients to manage			
Therapist	their own breathing,			
(continued)	using inhalers and			
(continucu)	other aids as needed			
	and sometimes help			
	people tackle			
	smoking habits.			
	Respiratory			
	Therapists are also			
	responsible for			
	teaching patients and			
	their families about			
	treatment and			
	maintenance of			
	pulmonary health			
	problems, including			
	the use of respiratory			
	therapy equipment			
	and medications. To			
	determine the state of			
	cardiopulmonary			
	health, respiratory			
	therapists may run			
	tests to identify such			
	things as arterial			
	blood gases, lung			

Job Title	Job Description/Duties	Skills/Knowledge Needed	Educational Level	Certification/Licensing Requirements
Respiratory Therapist (continued)	volume, and pulmonary infection, among others.			•
Speech- language Pathologists	Speech-language pathologists are licensed health care professional who diagnose, evaluate, and treat disorders of speech, voice, swallowing, and/or language.	 Demonstrate skill in the use of appropriate audiometric and tympanometric screening equipment, audio and video recording equipment, and other equipment which may be required for clinical management Displays knowledge of the interrelationships among the various speech-language-hearing processes and the effects of impairment in one area on functions in other areas Ability to select and administer appropriate diagnostic tests and procedures and Interprets and records diagnostic/assessment results accurately Employs rationale for selecting treatment/remediation methods and materials 	Graduate degree in speech- language pathology from a New York State registered licensure qualifying program, a program accredited by the American Speech Language and Hearing Association (ASHA), or the equivalent	Licensure in Speech/Language Pathology with the New York State Education Department, Office of the Professions https://labor.ny.gov/stats/olcny/speech-language-pathologist.shtm
Substance Abuse Counselor	Substance Abuse Counselors are accountable for assessing and providing treatment to individuals with emotional, mental, or substance abuse difficulties, including abuse of tobacco, alcohol, or other drugs. The counselor's role is to help clients get out of the addiction by educating them and helping them to	 Knowledge of principles, procedures, and methods for rehabilitation of mental and physical dysfunctions Ability to review records for key information, interview clients, and provide counseling in group or individual settings Skills in monitoring, evaluating, and recording client progress and developing treatment plans Strong desire to assist people suffering from drug or alcohol abuse problem. Ability to gain confidence, trust and respect of the patient. Ability to maintain emotional distance from patient. 	Course certification in alcohol and drug counseling from a certified college Degree: Certificate, Associate's Bachelor's, Master's	Credentialed Alcoholism and Substance Abuse Counselor (CASAC) https://labor.ny.gov/stats/olcny/credentialed-alcohol-substance-abuse-counselor.shtm

Job Title	Job	Skills/Knowledge Needed	Educational Level	Certification/Licensing
	Description/Duties			Requirements
	develop the skills to			
Substance	deal with their			
Abuse	addiction. Apart			
Counselor	from counseling			
(continued)	sessions, it is the			
	responsibility of			
	counselor to			
	undertake therapy			
	sessions for client's			
	family.			