Tier 1 CBO Engagement - 1st Level

This chart describes all current and planned first level engagement with all Tier 1 CBOs, including contracting, first level funds flow and any additional support the PPS is providing or plans to provide. First Level funds are those payments made directly from the PPS to a network partner.

| PPS Name: Montefiore Hudson Valley Collaborative (MHVC) | | | | | |] | | | | | | | |
|--|----------------------------------|-----------------|------|---------------------------|------------------------------------|--|---------------------|--------------------------------------|--|--|--|---|--|
| | Contract | Contracted Role | | | | Intent to | First Level Funds | Amount of First | Intent to Flow First | First Level Additional or | If Y in Column K. Describe the | Intent to provide First | |
| Community Based Organization (meeting Tier 1 Definition) | Executed as of DY2Q3 (Y/N) | Workforce | ССНГ | Project Implementation | Other (describe in Column N) | Contract in future quarters (Y/N) | (Y/N - if Y, please | Level Funds Flowed as of DY2Q3 | Level Funds in future quarters (Y/N) | Alternate Resources provided as of DY2Q3 (Y/N - if Y, please explain in Column L) | First Level Additional or Alternate Resources provided as of DY2Q3 | Level Additional or Alternate Resources in future quarters (Y/N) | Additional Comments (Optional) |
| Student Assistance Services Corporation | Υ | | | | | TBD | Y | \$ 15,000 | TBD | N | | Υ | Facilitation of Public Health campaign in Hudson Valley schools. |
| YMCA of Yonkers DBA - Yonkers Family YMCA | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA |
| Yonkers Community Action Program, Inc | N | | | | | TBD | N | | TBD | N | | Y | MHVC outreached to offer Techanical Assistance but CBO did not respond |
| Loeb House, Inc. | N | | | | | TBD | N | | TBD | N | | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Maternal-Infant Services Network of Orange, Sullivan and Ulster Counties, Inc. | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Υ | Participant in MHVC funded NYAPRS TA.Particpant in CBO Planning Grant - MHVC supported. Paricipant in PDSA. |
| NAMI-FAMILYA of Rockland County, Inc. | N | | | | | TBD | N | | TBD | N | Support in grant application development | Υ | Particpant in CBO Planning Grant - MHVC supported. |
| National Council on Alcoholism and Other Drug Dependencies/Putnam, Inc. (NCADD Putnam) | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA. Participant in CBO Planning Grant- MHVC funded. |
| Resource Center for Accessible Living | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA |
| American Lung Association of the | N | | | | | Y | N | | Y | N | | Y | MHVC intends to contract to support training, as related to the Asthma project. MHVC is pursuing a contract with the Asthma Coalition. |
| Northeast Childrens Health & Research Foundation, Inc. /Lower Hudson Valley Perinatal Network | N | | | | | TBD | N | | TBD | Y | Support in grant application development /PDSA trainings | Υ | Particpant in CBO Planning Grant - MHVC supported. Participant in MHVC. |
| Community Awareness Network for a Drug-Free Life and Environment (CANDLE) | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA |
| Dispute Resolution Center, Serving Orange, Putnam, Sullivan & Ulster Counties | N | | | | | TBD | N | | TBD | Y | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA |
| Family of Woodstock Inc | N | | | | | TBD | N | | TBD | Υ | Technical Assistance | Y | Participant in MHVC funded NYAPRS TA |

Tier 1 CBO - 1st Level 1/24/2017 1 of 9

Tier 1 CBO Engagement - 1st Level

This chart describes all current and planned first level engagement with all Tier 1 CBOs, including contracting, first level funds flow and any additional support the PPS is providing or plans to provide. First Level funds are those payments made directly from the PPS to a network partner.

| PPS Name: | Montefiore | Hudson Va | alley Col | laborative (MHV | (C) | | | | | | | | |
|---|-------------------------------------|-----------|-----------|---------------------------------------|-----------------------|---------------------------------------|--|--|---|---|---|---|--|
| Community Based Organization (meeting Tier 1 Definition) | Contract Executed as of DY2Q3 | Workforce | CCHL | ontracted Role Project Implementation | Other (describe in | Intent to Contract in future quarters | First Level Funds Flowed as of DY2Q3 (Y/N - if Y, please enter amount in | Amount of First Level Funds Flowed as of | Intent to Flow First Level Funds in future quarters | First Level Additional or Alternate Resources provided as of DY2Q3 (Y/N - if Y, please | If Y in Column K, Describe the First Level Additional or Alternate Resources provided | Intent to provide First Level Additional or Alternate Resources in future quarters | Additional Comments (Optional) |
| | (Y/N) | | | Implementation | Column N) | (Y/N) | Column I) | DY2Q3 | (Y/N) | explain in Column L) | as of DY2Q3 | (Y/N) | |
| Catskill-Hudson Area Health Education Consortium | N | | | | | TBD | N | | TBD | Y | Support in grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| MHA of Putnam County | N | | | | | TBD | N | | TBD | Υ | Technical Assistance | Υ | Participant in MHVC funded NYAPRS TA |
| Safe Harbors on the Hudson | N | | | | | TBD | N | | TBD | Υ | Technical Assistance | Υ | Participant in MHVC funded NYAPRS TA |
| | N | | | | | TBD | N | | TBD | Y | Support in LIFT grant application development | Y | Particpant in LIFT Grant application - MHVC supported. |
| Mount Vernon Public Library | N | | | | | TBD | N | | TBD | Y | Support in LIFT grant application development | Y | Particpant in LIFT Grant application - MHVC supported. |
| New Rochelle Public Library | | | | | | | | | | | | | |
| · | N | | | | | TBD | N | | TBD | Y | Support in LIFT grant application development | Y | Particpant in LIFT Grant application - MHVC supported. |
| Grace Baptist Church | | | | | | | | | | | | | |
| | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Aisling Irish Community Center | | | | | | | | | | | | | |
| TOUCH-Together Our Unity Can Heal, Inc. | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| United Way of Westchester and Putnam dba Hudson Valley 2-1-1 | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Υ | Particpant in CBO Planning Grant - MHVC supported. |
| The LOFT: LGBT Community Services Center | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Sullivan County Child Care Council | | | | | | | | | | | | | |
| | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| YWCA Orange County | | | | | | | | | | | | | |
| Community Action Partnership for Dutchess County | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |

Tier 1 CBO Engagement - 1st Level

This chart describes all current and planned first level engagement with all Tier 1 CBOs, including contracting, first level funds flow and any additional support the PPS is providing or plans to provide. First Level funds are those payments made directly from the PPS to a network partner.

| PPS Name: | Montefiore Hudson Valley Collaborative (MHVC) | | | | | | | | | | | | |
|---|---|-----------|------|---------------------------|------------------------------------|--|--|---|--|--|--|---|--|
| | | | C | ontracted Role | | Intent to | First Level Funds Flowed as of DY2Q3 (Y/N - if Y, please enter amount in Column I) | | | First Level Additional or | ww. 61 | Intent to provide First | |
| Community Based Organization (meeting Tier 1 Definition) | Contract Executed as of DY2Q3 (Y/N) | Workforce | CCHL | Project Implementation | Other (describe in Column N) | Contract in future quarters (Y/N) | | Amount of First Level Funds Flowed as of DY2Q3 | Intent to Flow First Level Funds in future quarters (Y/N) | Alternate Resources provided as of DY2Q3 (Y/N - if Y, please explain in Column L) | If Y in Column K, Describe the First Level Additional or Alternate Resources provided as of DY2Q3 | Level Additional or Alternate Resources in future quarters (Y/N) | Additional Comments (Optional) |
| Taconic Resources for Independence, Inc. | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| CHOP, Inc. (Caring For The Homeless of Peekskill) | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Youth Voices Center, Inc. | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Safe Homes of Orange County | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Υ | Particpant in CBO Planning Grant - MHVC supported. |
| The Boys & Girls Club of New Rochelle | N | | | | | TBD | N | | TBD | Υ | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Neighbors Link | N | | | | | TBD | N | | TBD | Y | Support in CBO grant application development | Y | Particpant in CBO Planning Grant - MHVC supported. |
| Center for a Tobacco Free Hudson Valley | N | | | | | TBD | N | | TBD | Y | PDSA Traning | Y | Participant in MHVC PDSA Training. |

Total First Level Funds Flow \$ 15,000

Tier 1 CBO Engagement - 2nd Level

This chart describes all current and planned second level engagement with Tier 1 CBOs, including second level funds flow and any additional second level support the PPS partner is providing or plans to provide to Tier 1 CBOs with PPS support. Second Level funds are any funds distributed by a network partner that has received funds directly from the PPS.

| PPS Name: | Montefiore Hudson Valley Collaborative (MHVC | C) | | | | | | | |
|--------------------------------------|---|--|------|-------|---|--|---|--|---|
| First Level Hub / Entity | Community Based Organization (meeting Tier 1 Definition) | Second Level Funds Flowed as of DY2Q3 (Y/N - if Y, please enter amount in Column C) | | | Intent to Flow Second Level Funds in future quarters (Y/N) | Second Level Additional or Alternate Resources provided as of DY2Q3 (Y/N - if Y, please explain in Column F) | If Y in Column G, Describe the Second Level Additional or Alternate Resources provided as of DY2Q3 | Intent to provide Second Level Additional or Alternate Resources in future quarters (Y/N) | Additional Comments (Optional) |
| Student Assistance Services | CANDLE of Rockland | Y | \$ 3 | 3,000 | Y | N | | Y | The CBO listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Student Assistance Services | ADAP of Orange County | Y | \$ 3 | 3,000 | Υ | N | | Y | The CBOs listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Student Assistance Services | Archdiocese of New York | Y | \$ 3 | 3,000 | Y | N | | Υ | The CBO listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Student Assistance Services | CAPE of Dutchess County | Υ | \$ 3 | 3,000 | Υ | N | | Υ | The CBO listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Student Assistance Services | NCADD | Υ | \$ 3 | 3,000 | Υ | N | | Υ | The CBO listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Student Assistance Services | Family Services of NY | Υ | \$ 3 | 3,000 | Υ | N | | Υ | The CBO listed received funding for their involvement in the Public Health Coalition Tobacco Campaign. |
| Hudson Valley IPA Contract Vendors | TBD- based on the communities of care defined in the Medical Villages below | N | | | Υ | N | | Y | This supoorts the sustainability strategy for CBO partners. HVIPA will leverage the engagement established within the communities of care surrounding the medical villages. |
| St. Luke's Cornwall Medical Village | TBD- in progress may include but not be limited to the organizations noted below: Jewish Family Services of Orange County, Safe Harbors on the Hudson, YWCA Orange County, Safe Homes of Orange County | N | | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care. |
| St. John's Riverside Medical Village | TBD- in progress may include but not be limted to the organizationsb noted below: YonkersCAP, Sharing Community, Grace Church Community Center, Lifting Up Westcheste, Greyston Health Services, The Urban League of Westchester, Hospices & Palliative Care of Westchester, Legal Action Center, City of Mt. Vernon (HOPWA), Path Stones, YWCA | N | | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care. |

Tier 1 CBO Engagement - 2nd Level

This chart describes all current and planned second level engagement with Tier 1 CBOs, including second level funds flow and any additional second level support the PPS partner is providing or plans to provide to Tier 1 CBOs with PPS support. Second Level funds are any funds distributed by a network partner that has received funds directly from the PPS.

| PPS Name: | Montefiore Hudson Valley Collaborative (MHVC | C) | | | | | | Additional Comments (Optional) |
|---------------------------------------|--|--|--|---|--|---|---|---|
| First Level Hub / Entity | Community Based Organization (meeting Tier 1 Definition) | Second Level Funds Flowed as of DY2Q3 (Y/N - if Y, please enter amount in Column C) | Amount of Second Level Funds Flowed as of DY2Q3 | Intent to Flow Second Level Funds in future quarters (Y/N) | Second Level Additional or Alternate Resources provided as of DY2Q3 (Y/N - if Y, please explain in Column F) | If Y in Column G, Describe the Second Level Additional or Alternate Resources provided as of DY2Q3 | Intent to provide Second Level Additional or Alternate Resources in future quarters (Y/N) | |
| Nyack Hospital Medical Village | TBD- in progress | N | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care, |
| Mount Vermon Hospital Medical Village | TBD- in progress | N | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care, |
| New Rochelle Hospital Medical Village | TBD- in progress may include but not limited to the organizations noted below: | N | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care, |
| St. Joseph's Hospital Medical Village | TBD- in progress | N | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care. |
| White Plains Hospital Medical Village | TBD- in progress | N | | Y | N | | Y | Each MHVC Medical Village supports a community of care, comprised of multiple partners including Tier 1 providers. MHVC will flow funding to enhance service delivery to partners within the community of care. |
| Medical Village Partner TBD | NAMI Westchester | N | | TBD | N | | Υ | |
| Medical Village Partner TBD | Westchester Public/Private Partnership for Aging Services | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Housing Action Council, Inc. | N | | TBD | N | | Υ | |
| Medical Village Partner TBD | Jewish Family Service of Orange County, Inc | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Westchester Disabled On The Move Inc | N | | TBD | N | | Υ | |
| Medical Village Partner TBD | Westchester Consumer Empowerment Center, Inc dba The Empowerment Center | N | | TBD | N | | Υ | |
| Medical Village Partner TBD | New York Legal Assistance Group | N | | TBD | N | | Υ | |

Tier 1 CBO - 2nd Level 5 of 9

Tier 1 CBO Engagement - 2nd Level

This chart describes all current and planned second level engagement with Tier 1 CBOs, including second level funds flow and any additional second level support the PPS partner is providing or plans to provide to Tier 1 CBOs with PPS support. Second Level funds are any funds distributed by a network partner that has received funds directly from the PPS.

| PPS Name: | Montefiore Hudson Valley Collaborative (MHVC | | | | | | | |
|----------------------------------|--|--|--|---|--|---|---|--------------------------------|
| First Level Hub / Entity | Community Based Organization (meeting Tier 1 Definition) | Second Level Funds Flowed as of DY2Q3 (Y/N - if Y, please enter amount in Column C) | Amount of Second Level Funds Flowed as of DY2Q3 | Intent to Flow Second Level Funds in future quarters (Y/N) | Second Level Additional or Alternate Resources provided as of DY2Q3 (Y/N - if Y, please explain in Column F) | If Y in Column G, Describe the Second Level Additional or Alternate Resources provided as of DY2Q3 | Intent to provide Second Level Additional or Alternate Resources in future quarters (Y/N) | Additional Comments (Optional) |
| Medical Village Partner TBD | Episcopal Social Services | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Hudson Valley Cerebral Palsy Association | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Family Ties of Westchester | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Cerebral Palsy of Westchester | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Hudson Valley Cerebral Palsy Association | N | | TBD | N | | Y | |
| Medical Village Partner TBD | Compeer Inc | N | | TBD | N | | Υ | |
| Hudson Valley CBO Planning Grant | NAMI-FAMILYA of Rockland County, Inc. | N | | TBD | N | | Υ | |
| Hudson Valley CBO Planning Grant | Catskill-Hudson Area Health Education Consortium | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Aisling Irish Community Center | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | TOUCH-Together Our Unity Can Heal, Inc. | N | | TBD | N | | Υ | |
| Hudson Valley CBO Planning Grant | United Way of Westchester and Putnam dba Hudson Valley 2-1-1 | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | The LOFT: LGBT Community Services Center | N | | TBD | N | | Υ | |
| Hudson Valley CBO Planning Grant | Sullivan County Child Care Council | N | | TBD | N | | Υ | |
| Hudson Valley CBO Planning Grant | YWCA Orange County | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Community Action Partnership for Dutchess County | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Taconic Resources for Independence, Inc. | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | CHOP, Inc. (Caring For The Homeless of Peekskill) | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | IFCA | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Youth Voices Center, Inc. | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Safe Homes of Orange County | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | The Boys & Girls Club of New Rochelle | N | | TBD | N | | Y | |
| Hudson Valley CBO Planning Grant | Neighbors Link | N | | TBD | N | | Υ | |

Total Second Level Funds Flow \$ 18,000

Tier 1 CBO Engagement

Narrative description of current and future plans for contracting with Tier 1 CBOs.

PPS Name:

Montefiore Hudson Valley Collaborative (MHVC)

The strategy for flowing funds to Organizations identified with a TBD, will be defined though the comprehensive three stage strategy noted below. Introduction

With the support of DSRIP funds, Montefiore Hudson Valley Collaborative (MHVC) has the unique opportunity to collaboratively design a more integrated delivery system in the Hudson Valley. MHVC is committed to using DSRIP funding to strengthen the communities of care within our network: to ensure that care is coordinated for the whole patient, within both clinical and non-clinical settings, appropriately addressing the social determinants of health.

MHVC's Community Based Organization (CBO) engagement & integration strategy was founded on the cross-PPS Community Needs Assessment, and guided by DSRIP projects. In alignment with guidance from the CBO VBP workgroup our strategy includes three phases: Phase I-Planning & Empowerment, Phase II- Defining Targeted Interventions and Phase III-Supporting Sustainability.

Phase I- Planning & Empowerment – "Learn by listening"

Listening Tour

Early on, to spearhead engagement and learning, MHVC embarked on a "Listening Tour". Our "Listening Tour" included: coalition meetings in 4 counties, meetings with county government officials and providers in 7 counties, provider meetings, and individual meetings with more than 40 organizations. These meetings were facilitated to obtain input including: needs, linkages, concerns, capacities, and feedback on our communication/engagement to date.

Inclusion in Planning

CBO partners were included in all phases of planning; development of the MHVC DSRIP application, the Project Implementation Plan submitted to NYS, a defined stakeholder type in MHVC subcommittees and workgroups selection, and played an integral role in process mapping of project specific deliverables.

To date, MHVC workgroups have been centralized and focused primarily on the alignment of evidence based guidelines and collaborative development of standardized processes. In the coming months MHVC will be deploying regional transformation teams focused on community and CBO integration. MHVC will renew the focus on Tier 1 CBOs moving forward, relying on CBO input to inform PPS priorities, support strategies for improving population health, and shaping efforts to address health disparities. We recognize their unique role in engaging traditionally hard to reach patients and their expertise in engaging patients in culturally competent ways.

Network Assessments

In September 2016, MHVC engaged the New York Association of Psychiatric Rehabilitation Services (NYAPRS) a trusted stakeholder in the community, to complete deeper self-assessments for a cohort of 30 CBOs (nine of which were Tier 1); focused on identifying core competencies and best practices as related to the needs of the IDS (training, cultural competency curriculum etc.) and overall readiness for VBP. During these visits CBOs were connected to existing state/regional and local resources, where available, to support and mature organizational understanding of future payment relationships and strategic partnerships. The final NYAPRS report (Q1-2017) will help to define the tangible roles of community- based organizations within our communities of care and shape MHVC's Level one support for future engagements. MHVC learned that many CBOs are powerfully motivated to participate actively in healthcare transformation and VBP. CBOs know the high value they provide in creating trusted relationships with individuals with the most needs, and they are eager to connect with the healthcare system. Simultaneously MHVC staff facilitated onsite assessments of clinical providers within our contracted Network to begin to understand their current and planned capacity to address social determinants of health, and identify existing CBO relationships (with a focus on Tier1).

Tier 1 CBO Engagement

Narrative description of current and future plans for contracting with Tier 1 CBOs.

PPS Name:

Montefiore Hudson Valley Collaborative (MHVC)

Phase II- Defining Targeted Interventions

Contracting Approach

MHVCs approach to DSRIP contracting to date has been to flow funds to partners that are identified as the primary partner providing of clinical care for our members. E.g. attributed provider. For future rounds MHVC will use data collected by NYAPRs, network assessments and regional engagement to integrate CBO services vital to the network. Identified needs to date include supporting patient education efforts; asthma education, chronic disease management and patient consent to data sharing.

Using Data to Drive Improvement

One of the key observations reported was that many Tier 1 CBOs do not have the infrastructure required to quantify the impact of their reach within the community, which is essential in establishing a clear value proposition. To address the need for CBOs to use data to quantify their impact on the community, MHVC has provided targeted training on Plan Do Study Act (PDSA) performance improvement strategies and tools. The initial training, facilitated through the Public Health Council, included four Tier 1 CBOs and was very well received by participants. MHVC is committed to spreading this learning across the PPS Network and is currently building stakeholder specific toolsets for broad distribution to network partners. In addition, to "connect the dots" and establish a tangible, data driven value proposition for CBOs, MHVC is piloting a web based referral management system. The system, once implemented, will provide an interface for "closing the loop" between providers and CBOs to establish a connection between these clinical providers and the broader community in which patients live.

Improving Referrals to CBOs

In our assessments of clinical providers, MHVC learned that many partners did not assess social determinants of health during a clinical visit. Those who did assess, often reported gaps in understanding what services were available and how to refer. To date, MHVC has facilitated many connections through our community engagement work.

Moving forward, MHVC's contracts with clinical providers will incentivize adoption of social determinants of health screening tools and referral processes into workflows. Based on conversation with our Clinical Quality and Finance Subcommittees, MHVC will allocate DSRIP dollars to a program Innovation Fund. This funding will be made available to all MHVC partners through a formal RFP process without regard to stakeholder type or tier. In order to highlight the significance of partnering with Tier 1 CBOs, inclusion of Tier 1 CBO partners, will be a factor in scoring applications submitted.

Strengthening Communities of Care

As part of our learning and engagement, MHVC has had the opportunity to provide Level 1 support to CBOs to solicit planning grants. MHVC's early focus on our regional hot spots (Newburgh & Yonkers, NY) led us to engage in a unique opportunity, the LIFT grant, Linking Interventions for total Population Health (LIFT) which is focused on integrating traditional clinical prevention, innovative clinical interventions outside of a clinical setting and total population or community wide interventions. MHVC engaged three Yonkers based providers in the LIFT Grant. Additionally MHVC assisted in writing the plan and producing the list of 14 Hudson Valley CBOs that partnered on the CBO Planning Grant submission. MHVC intends to continue to provide Level one and two support to CBOs to support these types of engagements and to engage them in regional planning around the IDS and establishment of the Medical Villages.

Additional Narrative (optional) 1/24/2017 8 of 9

Tier 1 CBO Engagement

Narrative description of current and future plans for contracting with Tier 1 CBOs.

PPS Name:

Montefiore Hudson Valley Collaborative (MHVC)

Phase III- Supporting Sustainability

MHVC is uniquely positioned to explore models for CBO inclusion in VBP payment arrangements. MHVC is unique in that we are one of only four PPS's deploying the Medical Village project, and are committed to deploying seven Medical Villages across the Hudson Valley. MHVC intends to incentivize partners within each Medical Villages community to flow funds or provide resources to CBOs regionally. In addition to needs identified above, community engagement and education specific to the Medical Village will be essential to their success. CBO partners will play a large role in patient engagement and education; ensuring people understand the new access to care in their communities. Many CBO partners currently receiving Level one resources are also included in Level 2 Medical Village Hubs in anticipation of the maturing relationships.

Montefiore's experience building and managing high performing Networks has set the foundation for the Hudson Valley IPA, which is currently in development. The learnings from the Medical Village will inform the role of CBOs within the provider network of the HVIPA.

As we move towards full VBP arrangements MHVC/HVIPA will utilize data collected to explore concepts such as CBO patient empanelment, to begin to understand and credit the impact of CBO services on patients' clinical outcomes.