

# BRONX PARTNERS FOR HEALTHY COMMUNITIES



# SBH Update

DSRIP Project Approval and Oversight Panel Meeting
January 21, 2016

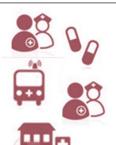
### **BPHC** Profile

#### **Bronx Partners for Healthy Communities PPS**



#### SBH Health System (lead)

- 150 years of serving the Bronx
- Over 70% Medicaid patients



#### **Member organizations**

225 organizations, 1200 sites ~35,000 employees

- Hospitals
- Behavioral Health
- FQHCs
- TCs
- D&TCs
- IPAs
- Health Homes
- CBOs
- Home Care
- Hospices



#### **Patient Population**

357,424 attributed patients



#### The Bronx is ready for DSRIP:

- Least healthy county in NYS\*
- Poorest urban county in the US
- Less than 70% of adults have attained a high school diploma or equivalent
- More than half of residents speak a language other than English at home

<sup>\*</sup> Based on the Robert Wood Johnson Foundation's annual County Health Rankings and Roadmaps





### Governance

#### **BPHC Governance Structure and Guiding Principles**



#### \* PAC is made up of the Executive Committee and Subcommittees

#### Reflect the diversity of BPCH's members

- 75 committee and subcommittee seats
- 69 workgroup seats

#### Include non-clinical stakeholders

- Executive Committee includes:
   CBO (BronxWorks), MCO (HealthFirst),
   workforce (1199), and the Bronx RHIO
- CBOs have seats on all committees, subcommittees and workgroups

#### **Promote transparency and collaboration**

- Frequent and targeted communications
- All-PPS Meeting (2x/year)
- Project Advisory Committee \*(4x/year)





### Funds Flow Strategy

#### Wave 1: Investing in PPS Expertise

#### August 2015

- Identify best practices for care delivery
- Contract with select expert organizations for implementation support

CBOs & Non-Clinical Orgs

Wave 2: Implementing Foundational Requirements

#### October 2015

- Fund organizationbased project managers
- Fund PCMH coaching services
- Workforce recruitment and training

All provider types

Wave 3: PCMH and Project Support

#### February 2016

Funding for:

- Team-based care
- Care Coordination and transitions
- Connectivity
- Analytics

All provider types

Wave 4: CBO Support

#### **April 2016**

CBO project funding, prioritizing:

- Capacity building
- Connectivity
- Innovative approaches to DSRIP goals

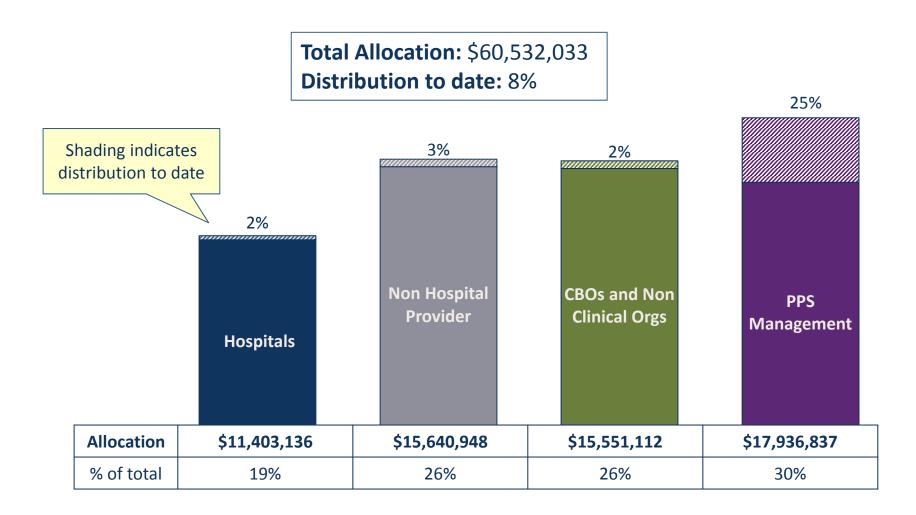
CBOs & Non-Clinical Orgs

<sup>\*</sup>Funds distribution contingent on availability of funds.





## BPHC Planned Allocation through DY2







## Primary Care: PCMH 2014 Level 3 Support

#### **Challenges**

- Primary care practices must achieve
   PCMH 2014 Level 3 by March 2018
- 952 BPHC PCPs, 150+ locations
- Varied practice settings
- Different levels of preparation and experience

#### **Best Practices**

#### **CSO** funding for PCMH coaches

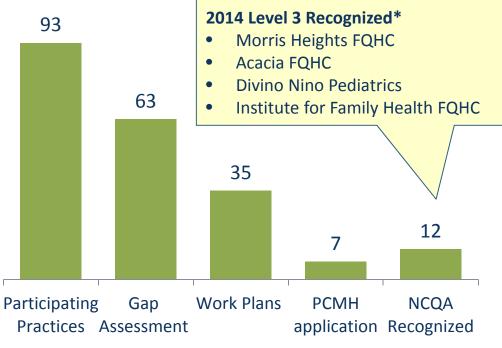
- CSO recruited consultants
- Organizations selected their coaches based on fit with coaches' focus area

#### **Create a Community of Practice**

Coaches meet regularly to exchange learnings

Establishes one standard of care across the PPS and the skills to succeed in the DSRIP Program

#### **PCMH Milestones Achieved**



\* Data current as of 1/14/2016





### **CBO** contracts



#### 3.d.ii Asthma Home-Based Services

- Provide home visits and coordinate
   Integrated Pest Management (IPM),
   with DOHMH Healthy Homes Program
- Train community health workers



#### 3.a.i. PC/BH Integration

- Provide Implementation support for colocation of Primary Care and Mental Health Integration and IMPACT
- Develop curriculum and provide training



### 4.a.iii: Strengthen Mental Health and Substance Abuse Infrastructure

- Strengthen BH infrastructure in schools
- Increase referrals to school and community resources



#### 3.c.i. Diabetes Management

- Coordinate Diabetes Self-Management and Lower Extremity Amputation
   Prevention (LEAP) program
- Training for peer health educators



### Behavioral Health Integration

# 3.a.i Primary Care/Behavioral Health Integration

Organization*	Models	Sites
Acacia Network	1, 2, 3	20
Bronx United IPA	3	20
IFH	1, 3	5
Montefiore	1,2,3	22
Morris Heights	1,3	5
SBH Health System	1,2,3	5
Union Community Health	3	3

#### Supported by **Institute for Family Health**

- Model 1 = Co-location of BH in PC
- Model 2 = Co-location of PC in BH
- Model 3 = IMPACT

# **Community Based Support for Behavioral Health Care Transitions**

- CBOs join our ED Care Triage and Care Transitions Workgroup to help establish smooth transitions to community and home:
  - RAIN
  - RMHA Respite Center
  - Centerlight
  - BronxWorks
  - VNS Mobile Crisis services
  - Kings Harbor
- Critical Time Interventions for homeless/homeless-at-risk patients after psychiatric discharge
  - Intensive 6 to 9 month evidence-based model

<sup>\*</sup>Discussions ongoing, numbers subject to change





### CBO/Community Engagement

BPHC is leveraging CBO expertise and using engagement to drive effective integration.

#### **CBOs own the Community Engagement Strategy**

- 40+ CBOs participated to develop the Community Engagement Plan, LegalHealth (NYLAG) as chair
  - 3 workgroups established: Communication Strategies, Outreach and Engagement, and Interconnectivity. Their work prioritizes:
    - Identification of CBO training needs
    - Strategies for interconnectivity including referral management
    - Ongoing assessment of community and CBO client needs (surveys, focus groups)
    - Ongoing networking and communications

#### CBOs developed the Cultural Competency and Health Literacy Plan, in collaboration with QCIS

- Best practices to identify, engage and link hard-to-reach populations to appropriate services
  - Priority populations include:
    - Low and non-utilizers
    - LGBTQ
    - Homeless
    - Recently decarcerated
    - SMI





### Collaboration

#### **Cross-PPS Collaboration**

#### **Monthly meeting of 4 Bronx PPSs**

- Joint public communications
- Unified strategy for QE Engagement
  - Communications and Operations
  - Training

#### **PPS Workforce consortium**

- Discussion of workforce goals (9 PPSs)
- Data collection collaboration (4 PPSs)
- Jointly developed RFP, vetted and selected consulting support for workforce surveys

#### **CVD Learning Collaborative**

Monthly call about 3.b.i (7 PPSs)

#### **County/LGU Collaboration**

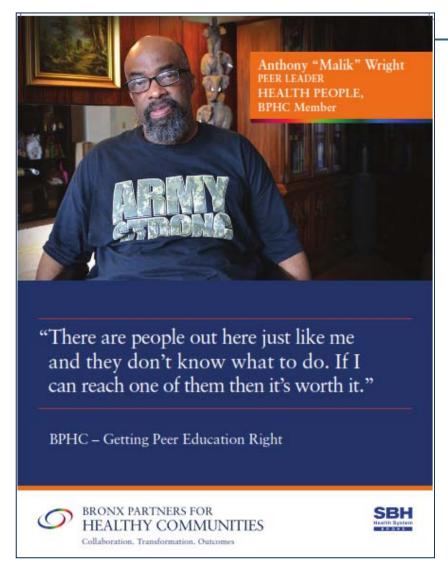
- DOHMH subject matter expertise on both Domain 4 Projects
- CUNY (Hostos) developing a "refresher" curriculum for current Medical Assistants to achieve NHA certification as a Clinical Medical Assistant
- Center for Workforce Studies
   – support
   administration of workforce surveys and
   workforce strategy for future state

#### **Hospital Community Benefit Plans**

 Working with SBH Health System staff to align clinical priorities and efforts









Collaboration, Transformation, Outcomes







"For patients, it's about having someone they can identify with - a familiar face - and knowing my door is always open."

BPHC - Getting Care Coordination Right







"Our patients have been able to stop going to the ED and now come to the clinic on a regular basis, because they have a relationship with their doctor."

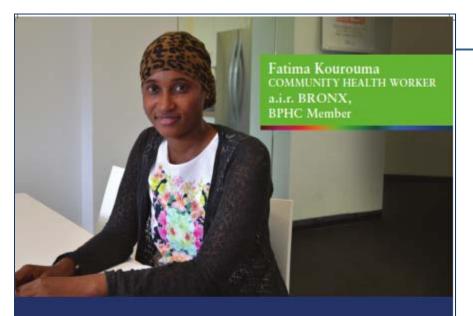
BPHC - Getting Patient-Centered Medicaid Hours Right











"You have to be able to put yourself in somebody's shoes to understand where they're coming from. From there you can help them."

BPHC - Getting Cultural Competency Right







"My team makes sure the patient gets the care they need, that they know what is going on with their health, and that they leave happy and come back."

BPHC - Getting Team-Based Care Right







