

Redesigning Medicaid in New York State

## MRT Supportive Housing Work Group

March 9, 2015

10:30 AM - 3:00 PM

New York State Department of Health

One Commerce Plaza, Room 1310, Albany NY

### Agenda

Introductions

- Program Update
  - Agency presentations
- 2015-16 & 2016-17 Matrix
  - Workgroup Feedback





#### **MRT Supportive Housing Initiatives**



- To date there have been three allocations of MRT funding, totaling \$73.15MM
- In the first and second years, MRT funds were available for NY/NY III through HFA bond financing
- Funds from the third allocation were expanded statewide through HFA bond and 9% LIHTC financing
- To date, 19 MRT projects have been awarded
- HCR is currently considering MRT applications under the Unified Funding round



#### HCR MRT Funding Summary

SUMMARY	MRT FUNDS		
Closed Projects	\$ 31,790,000		
Awarded & Projected Closing in 2015	\$ 35,005,000		
Other Previously Awarded	\$ 12,700,000		
2014 Unified Funding Proposals	\$ 16,717,095		
HFA Anticipated FY15-16 Pipeline	\$ 43,100,000		
Unified Funding 2015 Proposals	<u>TBD</u>		
TOTAL	\$ 139,312,095		



#### **Closed HCR MRT Projects**

Project	MRT Funds	MRT Units	Total Units	Total Development Cost
Creston Avenue - VOA	\$2,625,000	21	66	\$24,132,589
Boston Road - Common Ground	\$6,930,000	94	155	\$48,742,814
3361 Third Avenue - Bronx Pro	\$4,250,000	38	63	\$21,680,273
3349 Webster Ave/Norwood Terrace – Bell & Concern	\$7,250,000	58	115	\$35,757,062
Burnside Walton - Walison & Comunilife	\$4,125,000	33	90	\$30,980,024
CAMBA Gardens II – CAMBA	\$4,560,000	182	294	\$98,910,182
Concern Middle Island – Concern for Independent Living	\$1,100,000	50	123	\$51,925,882
The Modern –MacQuesten & Community Housing Innovations	\$950,000	22	81	\$31,495,403
TOTAL:	\$31,790,000	498	987	\$343,624,229





At left: A rendering of 3349 Webster Avenue, expected to be completed in June 2016.

**Below:** A rendering of Concern Middle Island, which should be complete in January 2017.

At right: A photo of 3361 Third Avenue under construction, scheduled to finish construction in June 2015.













**Above:** A rendering of The Modern, expected to be complete in January 2017

**At right**: Photos of the completed Creston Avenue Apartments





#### Projects expected to close by the end of 2015

Project	MRT Funds	MRT Units	Total Units	Total Development Cost
1974 Webster Avenue – Common Ground/CUCS	\$2,800,000	85	170	\$55,364,735
111 East 172nd Street – Alembic/Community Access	\$4,500,000	65	126	\$46,298,000
VOA Cobblestone - Conifer/VOA	\$6,000,000	30	60	\$12,460,944
St. Augustine's Apartments – Assoc. of NY Catholic Homes	\$6,930,000	35	112	\$44,852,250
2264 Morris Avenue – Bronx Pro & SUS	\$5,800,000	29	88	\$38,570,205
DePaul Trolley House – DePaul	\$3,600,000	26	48	\$11,375,109
Evergreen Lofts - STEL	\$3,500,000	28	56	\$16,001,771
Savanna Hall - The Lantern Org.	\$1,875,000	37	75	\$18,833,000
TOTAL:	\$35,005,000	335	735	\$243,756,014



# Office of Temporary and Disability Assistance (OTDA)

**MRT Supportive Housing Initiatives** 

# OTDA NYS Supportive Housing Program (NYSSHP)

- OTDA has \$6.2M in MRT funding designed to provide support services to high-cost Medicaid users residing in supportive housing;
- The MRT portion of the NYSSHP program is vital to its continued success;
- NYSSHP pays up \$200/unit for Services & Operating costs, money that the programs could not effectively function without;
- 29 contract programs, and 4,112 beds across the State receive MRT NYSSHP funding;
- 2014-15 funds are fully allocated.



### **OTDA Rental Subsidy Programs**

#### **Eviction Prevention for Vulnerable Adults:**

- Designed to pay for ongoing rent subsidies and continuing case management services for high-cost Medicaid users who are:
  - A recipient of SSI or Social Security retirement or disability benefits; and
  - Part of a household with no other employable adults;
     And, either:
  - A former Advantage recipient who is currently homeless or at imminent risk of homelessness; or
  - Elderly/disabled persons living on the street or unstably housed and applying for shelter;
- \$2.6M in funding for 2014-15 sustained the previous years' approximately 250 allocated subsidies.

## OTDA Rental Subsidy Programs, (continued)

#### MRT SSI and Nursing Home Subsidy Program:

- Designed to pay for ongoing rent subsidies and continuing case management services for highneed Medicaid recipients who are:
  - SSI/SSD recipient; and
  - Residing in emergency housing; and
  - Health Home eligible;

#### or are:

Nursing home eligible



## OTDA Rental Subsidy Programs, (continued)

- \$5.076M allocation for 2014-15;
- Approximately \$520,000 spent thus far on approximately 150 subsidies;
- With the 2014-15 MOU recently signed, the program is anticipated to allocate approximately 500 subsidies in total.



## OTDA Homeless Housing and Assistance Program (HHAP)

- Provides capital grants to not-for-profit corporations, charitable and religious organizations, municipalities and public corporations to acquire, construct or rehabilitate housing for persons who are homeless and are unable to secure adequate housing without special assistance;
- \$10M in MRT funding allocated to HHAP in 2014-15 to fund capital projects for individuals who are homeless or at-risk of homelessness and are high-cost Medicaid users;
- 2014-15 funding is fully allocated to three projects;



## OTDA Homeless Housing and Assistance Program (HHAP)

- HHAP received \$29.4M in MRT requests above what was available for 2014-15;
- From this and previous year's funding rounds, there are:
  - 4 operational projects;
  - 2 projects in construction;
  - 2 projects in pre-development;
  - 3 projects in development.



## Providence Housing Development Fund Company's Son House

- \$2.1M in MRT Development Costs;
- 21 MRT units;
- Rochester, Monroe County;
- Permanent supportive housing for single adults who are:
  - high-cost Medicaid users; and
  - chronically homeless;
     and have:
  - a documented disability





## The Polish Community Center's Colonel Matt Urban Center

- \$3.65M in MRT Development Costs;
- 20 MRT units;
- Buffalo, Erie County;
- Permanent supportive housing for single women who are:
  - High-cost Medicaid users; and
  - chronically homeless; and
  - have special needs, such as:
    - mental illness;
    - drug and/or alcohol abuse;
    - victims of domestic violence, or of physical and sexual assault.







#### Office of Mental Health

MRT Supportive Housing Initiatives

### **MRT Supported Housing Units**

- 350 Brooklyn 96% filled
- 350 Rest of State- 98% filled



#### **Enriched Crisis and Transitional Housing Pilot**

- Learning Collaborative Meetings have been scheduled for a Quarterly Basis with the 10 agencies awarded the units and OMH staff
  - Purpose of meetings are to discuss and share ideas for program development and implementation including but not limited to:
    - best practices,
    - performance measures,
    - innovations,
    - challenges,
    - strengths,
    - training opportunities
- All Operating Contracts finalized and approved and in process of preparing / approving Capital Contracts



#### Supplemental Support Payment

- During the first phase of implementation, 162 individuals were identified as meeting eligibility criteria for the supplement.
- Since the first phase, an additional 104 individuals have been identified as eligible for supplement.
- Currently OMH is reviewing data to identify any new individuals recently admitted that meet eligibility criteria.
- Concurrently, OMH staff is continuing to educate and discuss with provider agencies innovative and creative ways support plans can utilize the \$5000 supplemental payment to support the individuals in successful community housing placements.



## Capital Projects MRT funded with OMH Operating

- Volunteers of America / Creston Ave
  - 21 units OMH 100% filled
  - Opened 12/2014



## Office of People With Developmental Disabilities

MRT Supportive Housing Initiatives





# Office for People With Developmental Disabilities

- OPWDD was awarded \$1.9 million in State Fiscal Year 2012-13 through the MRT Supportive Housing Allocation Plan to support two projects
- \$1.8 million was used to support the "Expansion of Existing Rental/Service Subsidies for persons with developmental disabilities."
  - Out of the 31 agencies that submitted proposals, 11 were awarded funding
  - Funds were used to assist 55 people with intellectual and developmental disabilities move to less restrictive/more independent residential settings.
  - All 55 movements were completed in early-2014. Agencies submitted final reports detailing successes of their respective programs.
- \$135,000 was used to support "Long Island Housing for Persons with Disabilities"
  - Project assisted with offsetting capital costs for a Health Care Individualized Residential Alternative (IRA) for eight people with developmental disabilities that resided in a nursing home on Long Island

# Office of Alcoholism and Substance Abuse Services (OASAS)

MRT Supportive Housing Initiatives



March 6, 2015 27

#### NYS OASAS / MRT Affordable Housing

- 300 units of Permanent Supportive Housing
- Funded at \$5 Million
- Single Adults with a SUD disorder
  - Medicaid high cost/Frequent consumer
- 18 Providers across 18 NYS Counties
  - 7 in NYC/Metro NY and 11 in Upstate NY
- As of February 2015
  - 97 percent utilization
  - 290 of 300 units occupied



# NYS Department of Health MRT Supportive Housing Initiatives

### **AIDS Institute**



## AIDS Institute Rental Subsidies and Service Supports

Total Funding Amount 2014-2015: **\$2,380,075** 

### Medicaid Redesign Team Health Home/HIV+ Rental Assistance Pilot Demonstration Project

Total Funding Amount 2014-2015: **\$1,000,000** 



### AIDS Institute Rental Subsidies and Service Supports

NYC Funding Amount: \$1,170,000

- 9 Providers located in Bronx, Staten Island & Manhattan
- Agencies are providing Housing Retention Services
- 485 clients received services between 4/1/14 present



## AIDS Institute Rental Subsidies and Service Supports

Rest of State Funding Amount: \$1,040,000

- 7 Providers located in Long Island, Northeastern New York, Central New York & Western New York
- Agencies are providing Housing Retention Services & Long Term Rental Subsidies
- 121 clients received services between 4/1/14 present



### Medicaid Redesign Team Health Home/HIV+ Rental Assistance Pilot Demonstration Project

- Funding Amount: \$1,000,000
- Funding supports rental assistance for homeless and unstably housed health home participants diagnosed with HIV infection but medically ineligible for the existing HIV-specific enhanced rental assistance program for New Yorkers with AIDS or advanced HIV-illness



#### Medicaid Redesign Team Health Home/HIV+ Rental Assistance Pilot Demonstration Project

- Services initiated December 1, 2014
- Currently <u>17</u> clients served





# Housing and Health Homes: Supportive Housing Pilot

# Medicaid Redesign Team Supportive Housing Health Home Pilot Project

- Health Home Supportive Housing Pilot:
  - Provides funds for rental subsidies and services
- Supportive Housing Providers were required to identify/receive commitment from one or more designated NYS HHs to be a housing provider partner.



# Medicaid Redesign Team Supportive Housing Health Home Pilot Project

- Intent of Pilot Program:
  - Identify best practices, procedures and methods for Supportive Housing Providers to collaborate with HHs to:
    - Identify/locate homeless/unstably housed enrolled HH Members/individuals eligible for HHs;
    - Provide housing as a means to facilitate access to health services and improve the health status of HH members;
    - Coordinate efforts of the HH Care Manager & the Housing Specialist to implement the HH Member's Plan of Care; and
    - Provide opportunity for housing providers/HHs to develop innovative services/methods to ensure HH members remain stably housed.



# Medicaid Redesign Team Supportive Housing Health Home Pilot Project

- Total amount available for procurement: up to \$8 million, (up to \$4 million/year for 2 years)
  - Maximum award made to successful Applicant does not exceed \$400,000 per fiscal year.
  - Award letters have been sent to 10 applicants.
  - Contracts will be awarded soon.
  - Contracts will be one-year with opportunity for 12-month renewal, renewal will be based on outcomes
- Awards have been made in all HH regions in New York State
- Pilot Program is projected to serve 350-500 people



#### **Health Home Contact Information**

- Visit the Health Home website:
   <a href="http://www.health.ny.gov/health\_care/medicaid/program/medicaid\_health\_homes/">http://www.health.ny.gov/health\_care/medicaid/program/medicaid\_health\_homes/</a>
- Get updates from the Health Homes listserv. To subscribe send an email to: <u>listserv@listserv.health.state.ny.us</u> (In the body of the message, type SUBSCRIBE HHOMES-L YourFirstName YourLastName)
- To email Health Homes, visit the Health Home Website and click on the tab "Email NYS Health Homes Program"
   <a href="http://www.health.ny.gov/health\_care/medicaid/program/medicaid\_health\_homes/">http://www.health.ny.gov/health\_care/medicaid/program/medicaid\_health\_homes/</a>
- Call the Health Home Provider Support Line: 518-473-5569



## **Division of Long-Term Care**



### **Division of Long Term Care**

#### **New Initiatives**

- Nursing Home Transition and Diversion Funding: \$5 million
  - State-wide
  - 485 participants
- Nursing Home to Independent Living Pilot Project: \$4 million
  - Awards have been made
  - Areas/counties awarded include: Onondaga, Nassau, Suffolk and Long Island.
- Senior Supportive Housing Pilot Project: \$2 million
  - Awards have been made
  - Areas/counties awarded include: NYC, Ithaca, Westchester, Putnam, Nassau, Suffolk, St. Lawrence, Jefferson and Ulster
- MRT Access to Home: \$1 million
  - Application process is closed, awards have not been made yet.



### **Division of Long Term Care**

#### <u>Under Development</u>

- Olmstead Housing Subsidy Program: \$10 million
   Provide rental subsides to eligible participants enrolled in the MLTC or FIDA population.
- Special Needs-Assisted Living Program (SN-ALPS): \$4 million
   Provides funding for ALPS to develop special need ALP living
   programs for high-cost Medicaid populations. Enhancements include
   support services and limited capital funding to develop or enhance
   programs.



## Tracking and Data

- Salient Data Update
- MRT Supportive Housing Evaluation RFP \$1 million: has been posted.
  - A request for applications (RFP) has been released to obtain a vendor to evaluate MRT supportive housing programs.
- MRT Tracking RFP \$1.5 million: will be posted in April.
  - This procurement will create a tracking and reporting system to track MRT vacancies and assist with placements.



## 2015-16 MRT Supportive Housing Allocation Plan and FY 16 Executive Budget



## 2015-16 Executive Budget

- The 2015-16 Executive Budget includes a two year appropriation of \$254 million.
- MRT Supportive Housing Allocation: \$254 million will be equally split over two years (\$127 million in FY 15-16; \$127 million in FY 16-17).
- 2015-16 MRT Allocation Plan
  - Capital: \$47,000,000
  - Rental Subsidies/ Supportive Services: \$38,124,000
  - Supportive Housing Pilot Programs: \$39,376,000
  - Tracking and Evaluation: \$2,500,000



# 2015-16 MRT Supportive Housing Allocation Plan

- The 2015-16 MRT Supportive Housing Allocation Plan:
  - Continues all prior year commitments;
  - Proposes an increase in capital;
  - Proposes several <u>new initiatives;</u>
    - Peer training
    - DSRIP rental subsidy program
    - Moving On Initiative
    - Social Impact Bonds



## MRT Supportive Housing Allocation Plan: 2015-16 & 2016-17

#### **CAPITAL**

CAPITAL	2015-16	2016-17	
Capital Funding: HCR	34,000,000		Funding would provide capital funding to expand supportive housing units for high cost Medicaid populations. This funding would be provided statewide to high-cost Medicaid populations, high-cost Medicaid NY/NY 4 populations and high-cost Medicaid projects related to the End of Aids Initiative.
Capital Funding: HHAP	10,000,000		Funding would provide capital funding to expand supportive housing units for high cost Medicaid populations. This funding would be provided statewide to high-cost Medicaid populations.
Expand the Access to Home Program	3,000,000		Increase funding to the Access to Home program to provide home modifications (i.e. ramps, lifts, handrails, etc.) to high-cost Medicaid members. Such modifications would enable these individuals to remain in their homes or transition back to their homes.
Service and Operating Fund			Establish a service and operating fund to support the development of MRT supportive housing units for high cost Medicaid populations. Commitments made in 2015-16 and 2016-17 will not be needed until 16-24 months later due to capital construction timing.
Capital Subtotal	47,000,000	47,000,000	



#### **RENTAL SUBSIDIES/SUPPORTIVE SERVICES**

RENTAL SUBSIDIES / SUPPORTIVE SERVICES	2015-16	2016-17	
New York State Supportive Housing Program (NYSSHP)	6,200,000	6,200,000	NYSSHP provides operating funding for supportive housing programs that serve nomeless persons with disabilities such as mental illness, chemical dependency, and/or HIV/AIDS.
OPWDD Rental Subsidies and Supports	1,800,000		Funding is used to develop a full continuum of housing options which are community based and relocate individuals with developmental disabilities currently living in certified settings into more independent, less restrictive housing settings. These may include non-certified housing alternatives with supports as well as other evidenced based models and partnerships in housing alternatives. For service proposals that are approved, agencies would be required to develop support systems, and establish emergency on-call supports during hours when staff are not on duty.
OASAS Rental Subsidies and Supports	5,000,000	· · · · · · · · · · · · · · · · · · ·	Funding is provided statewide to fund rental subsides and service supports to single adults who are high-cost Medicaid consumers and are chronically addicted and homeless or at risk of becoming homeless. Funding is provided statewide to fund rental subsidies with intensive case management, job development and counseling services and clinical supervision of direct service staff.
AIDS Institute Rental Subsidies and Service Supports	2,380,000	í	Funding is provided for long-term tenant based rental assistance and/or supportive nousing services. Program recipients may receive a rental subsidy as necessary, and be assisted to secure and maintain safe affordable housing by a supportive nousing counselor. Supportive housing counselors will assist Health Home care management personnel maintain connections to housing clients, identify potential medical and psychosocial issues to minimize harmful consequences and promote rapid problem resolution.
OMH Rental Subsidies - Brooklyn	5,072,000	5,072,000	Funding is used to develop up to 350 units of supported housing in Brooklyn for single individuals with a mental illness who are high cost Medicaid recipients.
OMH Rental Subsidies - Statewide	5,072,000		Funding is used to develop up to 350 units of supported housing statewide for single individuals with a mental illness and single adults with mental illness and substance abuse. (OMH)
NYC OTDA Disability Housing Subsidy Program	2,600,000		Funding is used to pay for ongoing rent subsidies for formerly homeless persons with disabilities who were facing imminent eviction in New York City. (OTDA)
Housing Subsidy Program (Olmstead)	5,000,000		This program would provide rental subsidies to eligible participants enrolled in MLTC or FIDA, or individuals transitioning out of nursing homes or could be diverted from nursing homes.
Nursing Home Transition and Diversion Funding	5,000,000	,	Funding will support individuals currently accessing rental subsidies through the State's Nursing Home Transition and Diversion (NHTD) Program.
Rental Subsidies/Supportive Services Subtotal	38,124,000	38,124,000	48

#### NEW SUPPORTIVE HOUSING PILOT PROGRAMS

NEW SUPPORTIVE HOUSING PILOT PROGRAMS	2015-16	2016-17	
Health Homes Supportive Housing Pilot	4,000,000		Funding will support rent and service subsidies to supportive housing providers to house and serve unstably housed high cost Medicaid recipients. Funding would serve persons referred from Health Homes.(DOH)
Step-Down/Crisis Residence Capital Conversion	4,000,000		Funding will support capital and operating funding to allow for a specified number of existing community residential service providers to convert a certain number of beds into crisis or step-down service units. (OMH)
Nursing Home to Independent Living Rapid Transition	4,000,000		Funding will support rent and service subsidies to offer individuals with mobility impairments or other severe physical disabilities an alternative pathway to community living. (DOH)
OMH Supported Housing Services Supplement	3,000,000		Funding will support rent and service subsidies to supplement OMH Supported Housing in order to provide necessary day-to-day continuity of place-based, wraparound support services through a flexible critical time intervention approach. (OMH)
Homeless Senior and Disabled Placement Pilot Project	5,076,000		Funding will support rent and service subsides to seniors, the disabled, and/or any other high-cost Medicaid user currently residing within the shelter system and/or another setting. Funding will transition this population into the community. (OTDA)
Health Home HIV + Rental Assistance Pilot Project	1,000,000		Funding will support rental assistance for homeless and unstably housed health home participants diagnosed with HIV infection but medically ineligible for the existing HIV-specific enhanced rental assistance program for New Yorkers with AIDS or advanced HIV-illness. (DOH AIDS Institute)
Senior Supportive Housing Pilot Project	5,500,000		Funding will support capital and supportive services to enable low-income seniors to remain in the community. (DOH)
Special- Needs Assisted Living Program (SN-ALPS) Pilot Project	2,000,000	2,000,000	The proposal would create a pilot project seeking proposals to develop a new Special Needs-Assisted Living program for special populations that are high-cost Medicaid members who currently lack congregate care settings tailored to their needs (DOH).
Peer Training/Employment Linkages	2,000,000		This program would support peer training programs and employment opportunity linkages for individuals residing in MRT supportive housing units. DOH
DSRIP Rental Subsidy Program	4,500,000	4,500,000	Funding will support DSRIP housing projects. (DOH)
Moving On Initiative	3,800,000	3,800,000	Funding will support the development of a successful Moving On initiative. (DOH)
Social Impact Bonds	500,000	500,000	Funding will support the development of social impact bond MRT projects. (DOH)
New Supportive Housing Pilot Program Subtotal	39,376,000	39,376,000	

#### TRACKING AND EVALUATION

TRACKING AND EVALUATION	2015-16	2016-17	
Tracking Support System for MRT Housing	1,500,000		Develop a centralized database to track MRT housing vacancies and assist with placements. (DOH)
MRT Supportive Housing Evaluation	1,000,000		Partner with researchers to evaluate all MRT funded supportive housing programs and pilots. (DOH)
Tracking and Evaluation Subtotal	2,500,000	2,500,000	

#### MRT SUPPORTIVE HOUSING ALLOCATION PLAN

MRT SH ALLOCATION PLAN	2015-16	2016-17
CAPITAL	47,000,000	47,000,000
RENTAL SUBSIDIES / SUPPORTIVE SERVICES	38,124,000	38,124,000
NEW SUPPORTIVE HOUSING PILOTS PROGRAMS	39,376,000	39,376,000
TRACKING AND EVALUATION	2,500,000	2,500,000
MRT SH ALLOCATION PLAN GRAND TOTAL	127,000,000	127,000,000

## **Proposed New Initiatives**

Program	Description
MRT Pay for Success Initiative	This pilot project will target the long stay nursing home population and attempt to successfully transition them out of the nursing home setting and into supportive housing with community based services.
DSRIP Rental Subsidy	This transitional rental subsidy program will provide funding for DSRIP transitional housing initiatives.
Peer Training Employment Links	This program will support peer training programs and employment opportunity linkages for individuals residing in MRT housing units.
Move-On Initiative	This initiative will assist MRT participants who no longer need intensive supportive services to move on to other state funded or federally funded housing and service programs.

## Next Steps

- Finalize the Allocation Plan
- Reconvene after Budget
- Questions/Comments?

