# First DODays on Medicaid

## Welcome

Nancy Zimpher, Chair, First 1000 Days on Medicaid Kate Breslin, Vice Chair, First 1000 Days on Medicaid



## **Meeting Agenda**

Agenda Items	Time	Duration
1. Welcome and Introductions	11:00 AM	15 mins
2. Problem Definition, Committee Charge, and Process	11:15 AM	75 mins
3. Lunch	12:30 PM	45 mins
4. Idea Generation	1:15 PM	90 mins
5. Next Steps and Adjourn	2:45 PM	15 mins

Participants joining by audio only: please email <u>ggroenke@uhfnyc.org</u> with your name and organization so we may record your attendance.

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## **Big Picture: Why We're Here**

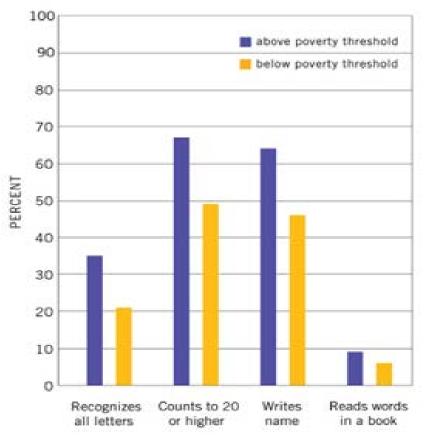
Point 1: A child's brain develops rapidly in the first 3 years of life, and we now know what kinds of interventions can help or hinder this process.



## **Big Picture: Why We're Here**

Point 2: Early experiences' effect on the brain and body partially explain significant disparities in health and learning by school entry – especially for children living in poverty.

Percentage of Children Ages 3-6 With Selected School Readiness Skills, by Poverty Status



SELECTED SCHOOL READINESS SKILLS

Source: O'Donnell, Kevin. Parents' Reports of the School Readiness of Young Children from the National Household Education Surveys

Program of 2007, Table 2. National Center for E August 2008, www.childtrendsdatabank.org/?g <



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## **Our Leaking Education Pipeline**

40% of children enter kindergarten not ready\* 42% of 3<sup>rd</sup> Graders are Proficient in Reading 24% of 8th Graders are Proficient in Math\* 80% of High Schoolers Graduate in 4 Years

65% of graduates enroll in postsecondary

50.5% of SUNY 4-yr students complete in 4 years; 67% complete in 6yrs

# **Every Child, Cradle to Career.**

NEW YORK STATE OF OPPORTUNITY. Department of Health

## **Big Picture: Why We're Here**

Point 3: These early experiences have serious, long-term consequences for children in the education pipeline.

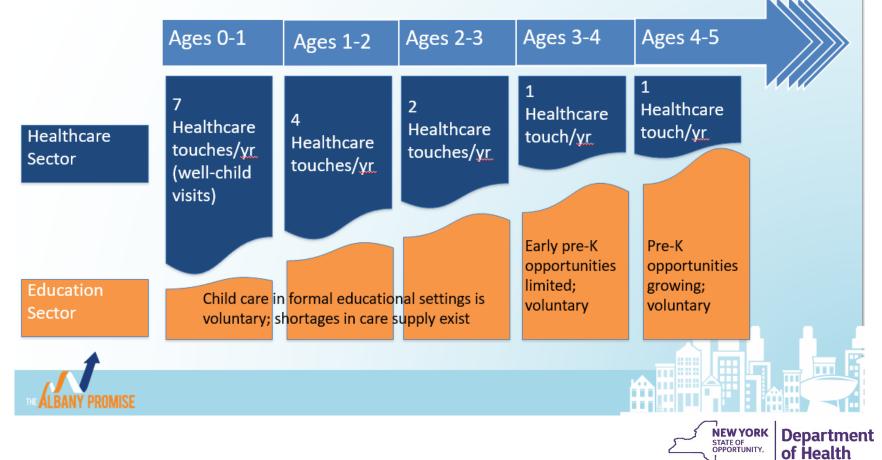
And it's our **collective responsibility** to fix this.



## **Big Picture: Why We're Here**

### Healthcare Uniquely Positioned for Impact

Point 4: Medicaid has a big role to play.



### **Work Group Leadership**

Chair: Nancy Zimpher, Chancellor, The State University of New York

Vice Chairs: Kate Breslin, President & CEO, Schuyler Center for Analysis and Advocacy

> Jeff Kaczorowski, MD, Senior Advisor, The Children's Agenda



Name	Organization
Jeanne Alicandro, MD	New York State Department of Health
Wilma Alvarado-Little	New York State Department of Health
Benjamin Anderson	Children's Defense Fund New York
Lori Andrade	Health and Welfare Council of Long Island
Angela Angell	Staten Island Alliance for North Shore Children and Families
Anita Appel	Sachs Policy Group
George Askew, MD	New York City Department of Health and Mental Hygiene
Sonia Barbosa	Healthfirst
Amir Bassiri	Executive Chamber
Gary Belkin, MD	New York City Department of Health and Mental Hygiene
Susan Beane, MD	Healthfirst
Wendy Bender	New York State Association for Infant Mental Health
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Donna Bradbury	New York State Office of Mental Health
Alexandra Brandes	Lenox Hill Neighborhood House

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Carla Braveman	Hospice and Palliative Care Association of New York State	
Kate Breslin (Vice–Chair)	Schuyler Center for Analysis & Advocacy	
Rahil Briggs	Montefiore	
LuAnne Brown	Buffalo Prenatal-Perinatal Network, Inc.	
Monica Brown	Health Foundation of Western and Central New York	
Suzanne Brundage	United Hospital Fund	
John Burke	WellCare of New York, Inc.	
Betsy Campisi	Allliance for Better Health	
Dina Carreras	The Staten Island North Shore Alliance for Children and Families	
Joanne Casarella	New York City Department of Health and Mental Hygiene	
Nora Chaves	Healthfirst	
Meredith Chimento	Early Care & Learning Council	
Andrew F. Cleek	McSilver Institute for Poverty Policy and Research, NYU Silver School of Social Work	
Lauri Cole	NYS Council for Community Behavioral Healthcare	
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Name	Organization
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Shawna Craigmile-Sciacca	Upstate University Health System
Maria Cristalli	Hillside Family of Agencies
Barbara Crosier	Cerebral Palsy Associations of New York
Enrico Cullen	a.i.r. NYC
Amber Decker	Independent Provider of Peer Support Services
Lauren Deutsch	Healthy Baby Network
Ellyce di Paola	EmblemHealth
Sean Doolan	Hinman Straub
Lana Earle	New York State Department of Health
MaryEllen Elia	New York State Education Department
David Fagan, MD	Northwell Health
Lindsay Farrell	Open Door Family Medical Center
Lowell Feldman	The Castleton Group

Name	Organization
Diane Ferran, MD	CHCANYS
Mildred Ferriter	Community Health Center of St. Marys and Littauer
Beth Finnerty	Cardinal McCloskey Community Services
Douglas Fish	New York State Department of Health
Maura D. Frank, MD	Weill Cornell Medical College
Taylor Frazier	Community Service Society of New York
David Goldstein	JCCA
Aimee Gomlak	Catholic Health System
Bob Graham	New York State Bleeding Disorders Coalition
Victoria Grimshaw	New York City Department of Health and Mental Hygiene
Michael Grossfeld	All About Kids
Lisa B. Handwerker, MD	The Children's Aid Society
Steve Hanson	New York State Office of Alcoholism and Substance Abuse Services
Jennifer F. Havens, MD	NYU Langone / Bellevue
Ariel Hayes	Northwell Health
Christian Heiss	Nurse-Family Partnership

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Name	Organization
Jason Helgerson	New York State Department of Health
Zachariah Hennessey	Public Health Solutions
Dirk Hightower	Children's Institute
Emily Horn	Alliance for Better Health
Sajidah Husain, MD	Empire BlueCross BlueShield, Healthplus
Liz Isakson, MD, FAAP	Docs for Tots
Viju Jacob, MD, FAAP	Urban Health Plan, Inc.
Sophia Jan, MD	Northwell Health
Marilyn Kacica	New York State Department of Health
Jeffrey Kaczorowski, MD (Vice-Chair)	Children's Agenda; University of Rochester Medical Center
Karen Kalaijian	Nurse Family Partnership
John Kastan	The Jewish Board of Family and Children's Services
Paul Kaye, MD	Hudson River Healthcare
Eunhye Grace Kim	The Korean Community Service of Metropolitan New York, Inc.
Dennis Z. Kuo, MD, MHS	University at Buffalo

Name	Organization
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Jason Lippman	The Coalition for Behavioral Health, Inc.
Jaime Madden	NYC Administration for Children's Services
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Jennifer March	Citizens' Committee for Children of New York
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Margaret Mikol	SKIP of NY

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Name	Organization
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Ann Monroe	Former Health Foundation for Western and Central New York
Kristen Mucitelli-Heath	St. Joseph's Health
Sandra Murawski	Amerigroup Partnership Plan
Kerri Neifield	Office of Governor Andrew M. Cuomo
Karen Norman	ANDRUS
Chris Norwood	Health People
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Alex Okun, MD	New Alternatives for Children
Alda Osinaga	NYSDOH OHIP
Christy Parque	The Coalition for Behavioral Health
Matthew Perkins, MD	Children's Services
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David Rock	Grant Thornton
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Harvey Rosenthal	NY Association of Psychiatric
Sylvia Rowlands	The New York Foundling
Joseph R. Saccoccio, MD	The New York Foundling
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Wendy Saunders	Hinman Straub
Christine Schuyler	Chautauqua County Department of Health & Human Services
Kalin Scott	New York State Department of Health
Chad Shearer	United Hospital Fund
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Name	Organization
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Edwin Simper, MD	St. Mary's Health Systems for Children
Brendon Smith	Better Health for Northeast New York
Sheila Smith	Columbia Universtity - National Center for Children
Richard Soden, OD	SUNY College of Optometry
Stephen Somers	Center for Health Care Strategies
Tonia Spence	The Jewish Board of Family and Children's Services
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Danny Stephens, MD	The Children's Aid Society
Marjorie Stuckle	Empire BlueCross BlueShield, Healthplus
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John Torres	Liberty Resources
Christopher Treiber	INTERAGENCY COUNCIL of Developmental Disability Agencies, Inc.
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Name	Organization	
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Nicholas Weatherbee	Assembly Majority Leader Joe Morelle	
Kristin Weller	NYS Council on Children and Families	
Judy Wessler	Coalition to Protect Medicaid	
Kara Williams	The Allyn Foundation	
Carrie Edwards Wolkoff	Sparks Therapeutics	
David Woodlock	ICL	
Nancy Yassa	Anthem	
Shawn Yetter	Tioga County DSS	
Fern Zagor	Staten Island Mental Health Society	
Nancy Zimpher, Ph.D (Chair)	The State University of New York	
	or Health	

## Defining the Problem, Work Group Charge, and Decision-Making Framework

Jason Helgerson, Deputy Commissioner and Medicaid Director, NYSDOH Kate Breslin, President and CEO, Schuyler Center for Analysis and Advocacy



## What's the problem?



Pregnant women depend on Medicaid:
51% of all births are covered by Medicaid.

Kids depend on Medicaid:

### 48% of New York's children 0-18 are covered Medicaid.

Children in their first 1000 days of life depend on Medicaid: **59%** of kids 0-3 in New York are covered by Medicaid.

Sources:

2.

http://www.kff.org/medicaid/state-indicator/births-financed-by-

medicaid/?currentTimeframe=0&sortModel=%7B%22colld%22:%22Location%22,%22sort%22:%22a sc%22%7D

U.S. Census Bureau, Population Division. Medicaid enrollment count as December 2015.

## Young Children on Medicaid...

- Do not have high expenditures
  - Children ages 0-4 averaged only \$3,837 in annual expenditures in 2014
  - Children ages 18-20 averaged \$5,312
- Use the emergency department more frequently than older kids
  - 36% of children ages 0-4 had at least one ED visit in 2014
  - No other age group is higher than 26%
- Use primary care frequently
  - 88% of children under age 1 had at least one outpatient evaluation and management or preventive care claim in 2014 (average 8.95 claims/child)
  - 93% of children ages 1-4 had at least one of these claims (averaged 6.03 claims/child)



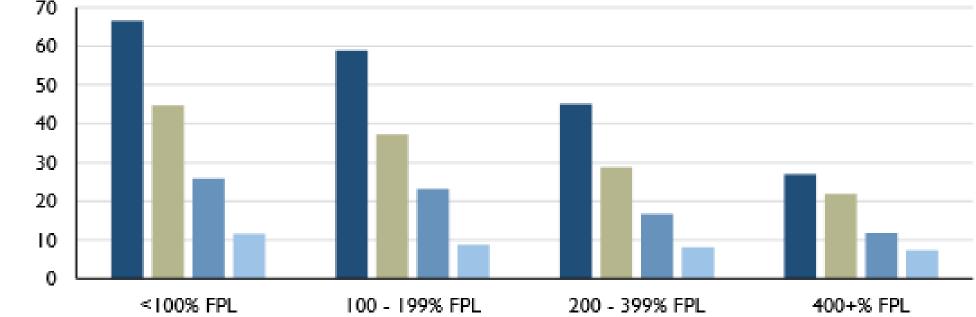
# Medicaid serves children at highest risk for poor health outcomes

U.S. Children's Health Outcomes and Risk, by Income Gradient, 2011 – 2012

Source: Data from Halfon N, PH Wise, and CB

Forrest. 2014. The changing nature of children's health development: new challenges require major

policy solutions. Health Affairs 33(12): 2116-2124.



Children with one or more adverse childhood experiences

- Children ages 10-17 who are overweight or obese by parent report
- Children ages 1-17 with an oral health problem
- Children ages 0-17 with asthma



## And at high-risk for poor lifetime outcomes

The first 1,000 days of a child's life are a critical window for development. Exposure to adverse childhood experiences dramatically increases the potential for life-long negative health and social outcomes.



Source: "The First 1,000 Days: Medicaid's Critical Role." Center for Health Care Strategies, June 2017. Available at: <u>https://www.chcs.org/resource/first-1000-days-medicaids-critical-role/</u>.



## Medicaid Already Helps Children Have Better Outcomes

- Increases the rates of high school and college graduation
- Medicaid results in better health and lifetime outcomes for children
- The most important time for coverage is during pregnancy, infancy and early years
- We get the highest return for investments in improving SDH and human development
- Medicaid coverage also improves educational outcomes, employment, and reduces welfare dependency
- Medicaid gives kids a better chance to maximize lifetime outcomes

Source: http://theincidentaleconomist.com/wordpress/medicaid-is-good-for-children-and-makes-them-better-adults/



## **But opportunities for improvement exist**

Performance Measure	New York Medicaid Statewide Average	National Median	New York Ranking
Well child visits first in the first 15 months of life	68.5	62.1	2 <sup>nd</sup> Quartile of reporting states
Access to Primary Care 12-24 months	96.9	96.4	2 <sup>nd</sup> Quartile of reporting states
Childhood Immunization Status at age 2	73.2	66.9	2 <sup>nd</sup> Quartile of reporting states

Source: United Hospital Fund, Understanding Medicaid Utilization for Children in New York: A Chartbook. http://uhfnyc.org/assets/1516





- We won't be able to help kids without a focus on the social determinants of health (SDH)
- These include poverty, unequal access to health care, poor environmental conditions, educational inequities.

- SDH disproportionately affect poor and minority children.
- We must work cross-system to address these issues.



## What's the charge to this group?





The "First 1000 Days on Medicaid" initiative will be a collaborative effort, bringing together stakeholders to develop recommendations for a ten-point plan.



Builds off of the successful VBP Advisory Group on Children's Health.



The group's ten-point plan will focus on improving outcomes and access to services for children in their first 1000 days: the most crucial years of their development.



## **Focusing the Charge**



Goal is broad population level improvement in child health and development

"Moving upstream to prevent future super-utilizers"



Initial phase recommendations focused on the large majority of children ages 0-3 not already receiving specialized services (e.g., OPWDD, children with medically complex conditions)



## **Ten-point plan should be:**



Specific and laser focused on improving outcomes and access to services for children in their first 1000 days



Focused on what is doable in the near-term



### Affordable



Implementable through Medicaid levers



# The group will work for a little over two months with a completion date slated for early November.

November 2017						
Sun	Mon	Tue	Wed	Thu	Frí	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		
					Mar201	



## How do we get started?





First on Medicaid

Long-term Goal	<b>Desired Outcomes for Children</b>	Primary Drivers
	<u>Ages 0 - 3</u>	Stable, responsiv
	Optimal birth outcomes for mother and child	groundwork for the processes that sup attention, and ultin
		Access to compresent women a development as w
All children in	Secure caregiver-child	problems.
New York are	<pre>attachment established by </pre>	
well and thriving	age 1	Sound and appro course, beginning
	Optimal physical health	extending through continuing with die
	and developmental	
	<b>trajectory</b> (motor, language, cognitive, and social-emotional) by age 3.	Safe environmen necessary for prot well as their future

Source: NYS Children's VBP Subcommittee and

Clinical Advisory Group

#### **Primary Drivers for Brain Development and Lifelong Health**

Stable, responsive, and nurturing caregiving early in life lays the groundwork for the development of a wide range of basic biological processes that support emotion regulation, sleep-wake patterns, attention, and ultimately all psychosocial functioning.

Access to comprehensive, patient-centered medical care for oregnant women and children can help prevent threats to healthy development as well as ensure correction and/or management of health problems.

**Sound and appropriate nutrition** is essential at every stage of the life course, beginning with the mother's pre-conception nutritional status, extending through pregnancy to early infant feeding and weaning, and continuing with diet and activity throughout childhood.

**Safe environments**, free from toxic chemicals and toxic stress, are necessary for protecting children's immediate physical well-being as well as their future health and development.

Source: Harvard Center on the Developing Child (2010). *The Foundations of Lifelong Health Are Built in Early Childhood*. Retrieved from <u>www.developingchild.harvard.edu</u>.

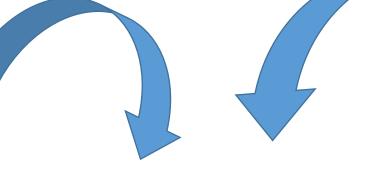


#### pK-12 Education Levers

- Provider of prekindergarten services (3and 4-year-old seats)
- Compulsory education beginning at age 5
- Student achievement data
- Regulatory and State-level
   policy

#### **Higher Education Levers**

- Largest provider of postsecondary opportunity
- Reconnection efforts (EOC, non-credit/degree programs)
- Workforce development
   & credentialing
- State-level policy



#### Healthy and Ready Children and Families

#### Social Service Provider Levers

- Largest provider of family support services
- Family income support
- Connection to child & family services
- State-level policy

### Medicaid Levers

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- Medicaid payment and incentives
- Quality improvement infrastructure
- Medicaid managed care contracts
- Non-federal regulatory changes
- Enabling innovation through pilots and more
- Continuity of health coverage
- Convening power
- Provider and Community Education

#### **Medicaid Provider Levers**

- Continued access to children and families during key years (0-5)
- Ability to influence family decisionmaking
- Connection to child & family services
- Patient data
- Practice-level policy

## **Recommendations must meet following criteria:**

- 1. Specifically address a foundation of health from the agreed upon framework
- 2. Be evidence based, or at least strongly evidence informed
- 3. Have measureable results, or include a viable strategy for collecting new data to measure results
- 4. Reach a large percentage of the affected population or be a targeted pilot with strong potential for wider adoption
- 5. Consider disparities in access, quality of care, and outcomes.
- 6. Have sufficient detail to be actionable and implementable by New York Medicaid and any relevant partners
- 7. Be affordable and cost-efficient given limited resources
- 8. Consider the potential effect on various constituencies (including potential perverse incentives, political considerations)



# Lunch



# Idea Generation

Nancy Zimpher, Chair

Kate Breslin, Vice Chair







Long-term Goal	Ŀ	Key Drivers	Change Ideas
Improve Outcomes in Learning, Behavior, and Health of NY's Vulnerable Children During Early Childhood		Universal access to basic medical care for pregnant women and children	Integrating physical and behavioral health in pediatric practices
		Home visiting for vulnerable families	Improving OBGYN / PCP referrals to home visiting programs
		High-quality, center based, early education	
		Two-generation programs in health and education	Assessing parents for referral to workforce development opportunities
		Prevention and mitigation of toxic stress in early childhood	Universal ACEs screening during first year of life
		Economic stability supports (e.g., SNAP, TANF, EITC, child care subsidies, housing supports)	Referral of all Medicaid-eligible families to local DSS for benefit eligibility check
		Reducing neurotoxin exposure	

Use data to drive continuous improvement and reliable implementation of effective strategies

Source: http://developingchild.harvard.edu/resources/a-science-based-framework-for-early-childhood-policy/

## Pathway to Creating a Recommendation

What's the outcome you are trying to improve? How does it fit into the framework? What is preventing us from improving in this area? What are the barriers preventing Medicaid and partners from addressing this need? What could work? What are the potential solutions to the identified issue (are they consistent with the primary drivers in the framework)?

Which solutions can Medicaid effect? What Medicaid system levers could be used to implement the solution(s)?

#### What's the recommendation?

How would a recommendation be framed given all of the above? What should Medicaid do?



# What are your ideas?



# Next Steps

Nancy Zimpher, Chair



### Hold Your Calendar

- September 13 (webinar)
- October 11 (webinar)
- November 1 (in-person, Albany)

### Next Steps

- We'll follow up with an email summarizing the ask to this workgroup, and with specific instructions for submitting recommendation ideas for the tenpoint plan.
- Join the conversation on twitter: #First1KDaysNY @NewYorkMRT

### **Contact Information**

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# Appendix



## **Outcome Metrics for Children**

### Medicaid Low-Birth Weight Newborns (PQI 9):

Year	Statewide Average (observed rate per 1,000 births)	
2012	68.11	
2013	69.23	

Source: <u>https://health.data.ny.gov/Health/QARR-Medicaid-Child-</u> Preventive-Care-by-Year-Beginn/jrkm-jtwz Medicaid Managed Care Child Immunization Status (Combo 3):

Year	Statewide average (rate)
2009	73
2011	74
2013	73.3
2015	74.8

Source: <u>https://health.data.ny.gov/Health/QARR-Medicaid-Child-</u> Preventive-Care-by-Year-Beginn/jrkm-jtwz



## **Outcome Metrics for Children**

Percent of children ages 4 months – 5 years at moderate or high risk of developmental, behavioral, and social delays based on parent concern (NSCH Survey):

Year	New York estimate	National estimate
2007	28.6%	26.4%
2011/2012	33.1%	26.2%

Source: http://childhealthdata.org/docs/nsch-docs/childhealthmeasures\_2007vs2011-2012.pdf?sfvrsn=3

