NEW YORK STATE DEPARTMENT OF HEALTH DIVISION OF HEALTH PLAN CONTRACTING AND OVERSIGHT ARTICLES 44 AND 49 STATEMENT OF DEFICIENCIES

NAME OF MANAGED CARE ORGANIZATION

TYPE OF SURVEY:

Behavioral Health Claims Denial Root Cause Analysis

STREET ADDRESS, CITY, STATE, ZIP CODE

160 Water Street New
York, NY 10038

TYPE OF SURVEY:

Behavioral Health Claims Denial Root Cause Analysis

SURVEY DATES:
December 1, 2017-May 31, 2018

Survey ID# 1331649050

NOTE: The following list of deficiencies was identified by Health Department representatives during an Article 44 and/or Article 49 operational or focused survey of your Managed Care Organization (MCO). Correction of these deficiencies is required in order to bring your MCO into compliance with Article 44 and/or 49 of the New York State Public Health Law and the New York State Official Compilation of Codes, Rules, and Regulations (1ONYCRR). In the column headed Provider Plan of Correction, describe the Plan of Corrective Action and anticipated date of corrections. The Plan of Correction should be returned within 15 business days.

Deficiencies

Chapter 57 of the Laws of 2017, Part P, 48-a.1

§ 48-a. 1. Notwithstanding any contrary provision of law, the commissioners of the office of alcoholism and substance abuse services and the office of mental health is authorized, subject to the approval of the director of the budget, to transfer to the commissioner of health state funds to be utilized as the state share for the purpose of increasing payments under the Medicaid program to managed care organizations licensed under article 44 of the public health law or under article 43 of the insurance law. Such managed care organizations shall utilize such funds for the purpose of reimbursing providers licensed pursuant toarticle 28 of the public health law or article 31 or 32

of the mental hygiene law forambulatory behavioral health services, as determined by the commissioner of health, in consultation with the commissioner of alcoholism and substance abuse services and the commissioner of the office of mental health provided to Medicaid enrolled outpatients and for all other behavioral health services except inpatient included in New York state's Medicaid redesign waiver approved by the centers for Medicare and Medicaid services (CMS).

Plan of Correction with Timetable

MetroPlus Health Plan (hereinafter "MetroPlus") is providing this Plan of Correction (POC) in response to the Statement of Deficiency and Statement of Findings dated May 23, 2019 in re: inappropriately reimbursed Diversionary Services claims for the period of December 1, 2017 - May 31, 2018. This response addresses diversionary claims that were either inappropriately denied or paid at incorrect rates. The Plan's response was rejected in July 2019 - this constitutes our amended response.

Background and Context

Beacon Health Options (hereinafter "Beacon") has been driving the remediation efforts to address issues with Diversionary Service claims payments for several

months. Beacon's approach included multiple steps:

System Enhancements.

As part of the NYS OMH claims remediation effort, Beacon implemented several new claims system enhancements for their FlexCare claims processing platform.

These enhancements include:

- Implementation of standard fee schedules to eliminate the need for custom fee schedules which reduces the risk of data entry errors and decreases the time needed to set up a fee schedule in the system. This uses a FlexCare functionality, referred to as the "grouper".
- Creation of a new system functionality to manage rates that pay at a
 percentage of a base rate. This new FlexCare field ("Inflator") can
 be configured to automatically calculate a specific fee, eliminating
 manual calculations and data entry. This reduces the risk of incorrect
 claims payment due to offline calculations of exceptions to standard
 rates.
 - For example, when a provider is contracted for services at a higher than base rate, (i.e. Medicaid), the provider's rates are increased or decreased by percentage of the default rate.
- Pending claims for denial reasons that may be due to Beacon errors.

 We have selected certain denial reasons to pend for review to reduce the risk of inappropriate denials. The claims queues are monitored and reviewed daily any noted potential errors are sent to the appropriate teams to resolve and ensure adjudication within regulatory payment timeframes

MCO Representative's Signature

Title: President/CEO

Date: 08/08/2019

NEW YORK STATE DEPARTMENT OF HEALTH ARTICLE 44 STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION CONTINUATION SHEET Survey Dates December 1, 2017-May 31, 2018 Name of Managed Care Organization MetroPlus Health Plan, Inc Survey ID# 1331649050 Provider Plan of Correction with Timetable **Deficiencies** Such reimbursement shall be in the form of fees Conduct systematic review of provider records. Beacon identified the universe of possible claims impacted. The for such services which are equivalent to the scope of remediation per the State's notice is for Diversionary Services (ACT, PROS, CPEP, Partial Hospitalization, and HCBS) payments established for such services under the for dates of service from December 1, 2017 – May 31, 2018. ambulatory patient group (APG) rate-setting The total number of affected claims was methodology as utilized by the department of 17,589. Beacon then identified any issues with provider health, the office of alcoholism and substance demographic data, benefit setup, and fee schedule accuracy abuse services, or the office of mental health for and determined the number of affected providers requiring rate-setting purposes or any such other fees updates. 536 providers were updated. pursuant to the Medicaid state plan or otherwise approved by CMS in the Medicaid redesign Remediation of provider data errors and fee schedules. waiver;... The increase of such ambulatory Beacon updated provider fee schedules for all Diversionary Services. Beacon utilized the NY Office of Mental Health behavioral health fees to providers available under (OMH) "Government Rate Services Table" this section shall be for all rate periods on and after (https://www.omh.nv.gov/omhweb/bho/policyguidance.html#billing) in conjunction with rates listed on the the effective date of section 29 of part B of chapter OMH "Medicaid Reimbursement Rates" page 59 of the laws of 2016 through March 31, 2020 for (https://www.omh.nv.gov/omhweb/medicaid_reimburs_ement/) to define established government rates for each of the patients in the city of New York, for all rate periods diversionary services. Beacon cross-referenced contracted on and after the effective date of section 29 of part B providers with "Government Rates Service Table" to ensure that contracted providers had rates loaded for the sites and services of chapter 59 of the laws of 2016 through March 31, listed on this table. Beacon also cross-referenced the rates with 2020 for patients outside the city of New York, and the "Medicaid Reimbursement Rates" page to ensure that rates matched for each timeframe. Rates were updated from 10/1/15 to for all rate periods on and after the effective date of current, including 1/1/19 rate increases. Beacon also reviewed provider contracts to ensure that contracted benefits were loaded such chapter through March 31, 2020 for all to provider profile and added any missing benefits. services provided to persons under the age of twenty-one;...

MCO Representative's Signature	Date: 08/08/2019
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Title: President/CEO	

NEW YORK STATE DEPARTMENT OF HEALTH ARTICLE 44 STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION CONTINUATION SHEET Survey Dates December 1, 2017-May 31, 2018 Name of Managed Care Organization 1331649050 Survey ID# MetroPlus Health Plan, Inc Provider Plan of Correction with Timetable Deficiencies Beacon outreached to providers to obtain current demographic Deficiency: information and updated provider records appropriately. 536 providers received updates. The list is attached "Impacted Based on the review of Plan-submitted monthly Provider Sites_20190503" and includes provider ID only. claims reports which demonstrated persistently As of January 11, 2019, all Diversionary Services (ACT, PROS, HCBS, high claim denials for behavioral health services Partial Hospitalization, and CPEP) have correct rates for all providers. (ACT, PROS, HCBS, Partial Hospitalization, and Beacon staff compared the requirements (fee schedule) to the system configuration to validate the data for each provider. All claims have CPEP) over a period of six months from 12/1/17been paid and neither Beacon nor MetroPlus have been notified 5/31/18, as well as information contained in the of any issues with providers. subsequent August and December 2018 Root-Rate monitoring is a collaboration between Beacon's Network Department and Provider Data Team and MetroPlus. The Network Cause analysis submissions which were requested Department monitors rates, requests for updates, and the Provider Data by New York State to explain the reasons for such Team executes system changes. The Network department monitors the NYS DOH, OMH, and OASAS websites quarterly. Moving forward, MetroPlus high denial rates, the Plan failed to reimburse will require Beacon to provide Attestations of Completion whenever updates providers at Medicaid Fee for Service and/or APG or system changes are required. rates for ambulatory behavioral health services due to a configuration error in their Behavioral Health vendor Beacon's FlexCare claims platform which led to the inappropriate set-up of provider profiles.

Conduct Claims reprocessing of inappropriately denied or incorrectly priced claims.

In addition to reprocessing the claims for the period in question of December 1, 2017 – May 31, 2018 once the rates were corrected on January 11, 2019. Beacon did a sweep of claims back to October 1, 2015 and reprocessed and paid all affected claims.

Attached for your review is a summary explaining: (1) how Beacon identified the affected claims and (2) the criteria used to determine the appropriateness of claims denials.



Beacon Review Processes.docx

All Diversionary Claims have been paying correctly since January 11, 2019. See 4-part attestation (attached)



Final Root Cause Analysis Claims Atte:

Review of Current State

Claims denial rates are dropping. Reporting for the month of April had all rates below the NYS signaling threshold; see column (A) below compared to column(C)

The volumes of the claim receipts have much to do with the overall percentages.

- o By way of example, there were only 34 Partial hospitalization claims received with 11 denials during April. 3 of the 11 denials were for 'member coverage not valid' therefore the true denial should be lower at 23%.
- o There were a total of 384 ACT claims received during the month and 146 denials. The denials do not necessarily correlate with the receipts per state instructions. Of the 146 denials, the 'true' denials were calculated at 42, bringing the number down to 11%.

The fluctuation has much to do with volumes and timing. There are many duplicate claims in the mix which is very common in reprocessing exercises.

Note: Signaling threshold below (column C) is from Slide 3 of New York State OMH PPT, "NYS Thresholds_2018_July10" Further, it should be noted that, when denials due to "Reprocessing" and "Duplicates" are removed from the claim counts in column (A), the denial rates drop even further; see Column (B) for the "Adjusted Denial Rate".

	(A) MetroPlus Denial Rate (April 2019)*	(B) MetroPlus Adjusted Denial Rate (April 2019)	(C) NY OMH Signaling Threshold Rate
Assertive Community Treatment (ACT)	38%	11%	40%
Comprehensive Psychiatric Emergency Programs (CPEP)	3%	0%	15%
Partial Hospital	32%	32%	40%
Personalized Recovery Oriented Service (PROS)	12%	12%	25%
Home and Community Based Services (HCBS)	13%	11%	15%

^{*}As reported in the April period (May report) for the monthly "ClaimStat" report to MetroPlus and NYS.

As part of the claims reprocessing effort, Beacon developed reconciliation reporting to track how much of the Diversionary Services claims had been accounted for out of the original claims in question.

Beacon's Transformation and Regional Operations Teams, headed by Karen Lenard Vice President, Account Partnerships, are in the process of correcting payments on all outstanding claims. The outstanding claims have been categorized by root cause. New projects were initiated to resolve and reprocess the outstanding claims and the estimated completion date is the end of August 2019.

o As of May 22, 2019, reprocessing has been completed for 90% of all the dollars in question for Diversionary Services. The "Outstanding" category includes claims that had the initial inappropriate denial reason resolved, but uncovered other issues requiring further research.

Beacon anticipates that the universe of claims "outstanding" will be complete by the end of August 2019.

Category	Paid (A)	Appropriate Denials (B)	Outsta nding (C)	Grand Total (D=A+B +C))	Percentage (Sum(A+B)/D)
					*
<i>y</i>					
Diversionary Services	\$263,670	\$217,858	\$56,036	\$537,563	90%

Progress updates will be run monthly and be distributed to the MetroPlus team the last Friday of each month.

o During remediation activities from Dec 2018 through April 2019, Beacon and MetroPlus implemented the Statedirected Advanced Payment Program (APP) to fund MetroPlus providers who had claims concerns for Diversionary Services affected by inappropriate denials or payment with incorrect rates. Beacon/MetroPlus reprocessed all Diversionary Claims in scope for the APP. No advanced payments were required.

Plan of Correction

Beacon/MetroPlus believes that the issue of failing to reimburse providers at the correct ambulatory and diversionary behavioral health care rates for the period in question has been resolved because we have: reduced the claims denial rates for Diversionary Services, Investigated and corrected the underlying root causes for inappropriate denials and underpayments in the claims system, and Reconciled the dollars remediated to the dollars expected,

To ensure the integrity of these changes, Beacon/MetroPlus will apply the following monitoring regimen to ensure any emergent issues are quickly identified and remediated.

Period	Activity		Metrics		
6 months: 1 June – 30 Nov	1)	Monitor monthly denial rates for Diversionary services to ensure alignment	1)	Current denial rates at or below signaling thresholds	
	2)	with signaling thresholds Complete reconciliation reporting identified in 2.b) above.	2)	Complete remediation of the remaining 10% of claims dollars mentioned above in 2.b.	

<u>Timetable</u>: The remediation is in process and currently being completed monthly by the Transformation Team and Regional Operations Team. This remediation will include monthly progress reporting and applicable attestations to MetroPlus.

Additionally, MetroPlus has hired, Cristina Gonzalez, Manager of Behavioral Health Claims to oversee and ensure that Beacon continues to apply and engage in the above efforts and to ensure that payments made on the Plan's behalf are accurate, timely and complete. As part of her oversight responsibilities, Ms. Gonzalez will conduct monthly audits to ensure that there are no errors in the Plan's and/or Beacon's payment of claims.

Ms. Gonzalez recently conducted her initial audit as Claims Manager. The audit was conducted as follows:

- Ms. Gonzalez pulled 4% of all claims submitted as ACT, PROS, HCBS, CPEP and Partial Hospitalization for dates of service from December 1, 2017 through May 31, 2018 and the first quarter of 2019. Her goal was to identify whether payments made during the above-timeframes were compliant with rates requirements as published by the New York State Office of Mental Health. Below are her findings:
 - All claims reprocessed during the latter part of 2018 and early 2019 have paid according to the Medicaid Fee Schedule.

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MCO Representative's Signature	Date: 08/08/2019
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Title: President/CEO