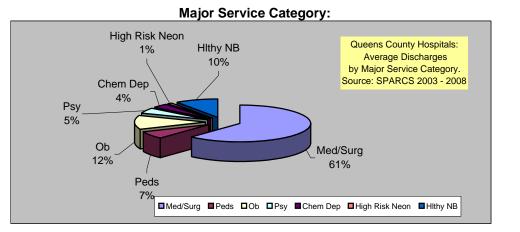
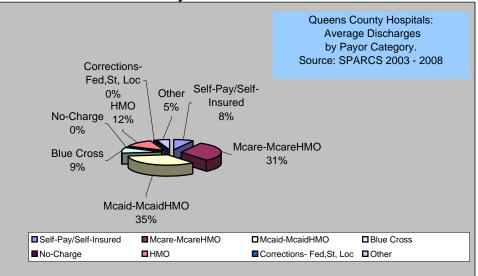
Queens County Hospitals: Inpatient Discharge Summary. Source SPARCS 2003 - 2008.

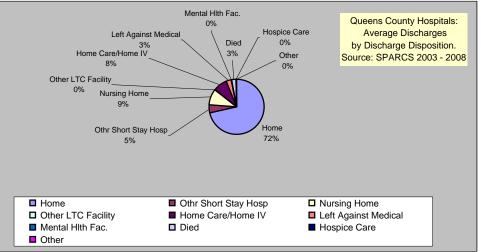






Queens County Hospitals:				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	143,013			
Pediatric	15,501			
Obstetric	28,339			
General Psychiatric	11,038			
Chemical Dependency	8,329			
High Risk Neonates	2,585			
Subtotal	208,804			
Healthy Newborns	22,288			
Grand Total	231,092			

Queens County Hospitals: 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	18,637			
Mcare-McareHMO	71,749			
Mcaid-McaidHMO	78,282			
Blue Cross	20,399			
No-Charge	0			
HMO	28,712			
Corrections- Fed,St, Loc	1,138			
Other	12,175			
Total	231,092			



Queens County Hospitals:					
2003 - 2008 Average Discharges					
Dischage Disposition	Discharges				
Home	164,708				
Othr Short Stay Hosp	11,304				
Nursing Home	21,801				
Other LTC Facility	403				
Home Care/Home IV	19,027				
Left Against Medical	6,774				
Mental HIth Fac.	625				
Died	5,841				
Hospice Care	468				
Other	141				
Total	231,092				

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.8945	1.9467	1.9770	2.0371	2.0396	2.0478
Total - CMI	1.4683	1.5268	1.5510	1.5933	1.5944	1.6210
Average Length of Stay	6.0	5.9	5.9	5.7	5.7	5.7
Total Occupancy	80.5	81.4	81.3	79.9	76.4	74.8

Statistical Category	2003	2004	2005	2006	2007	2008		
Major Service Category:								
	Discharges							
Medical/Surgical	140,355	144,673	144,757	146,785	141,381	140,125		
Pediatric	16,421	16,203	15,789	15,404	14,924	14,266		
Obstetric	28,847	28,561	28,125	28,417	28,643	27,441		
General Psychiatric	10,364	11,363	11,344	11,464	10,805	10,885		
Chemical Dependency	7,366	8,947	9,469	9,371	7,755	7,067		
High Risk Neonates	2,301	2,778	2,665	2,665	2,659	2,440		
Subtotal	205,654	212,525	212,149	214,106	206,167	202,224		
Healthy Newborns	22,930	22,320	22,213	22,480	22,566	21,219		
Grand Total	228,584	234,845	234,362	236,586	228,733	223,443		
	Average Daily	/ Census						
Medical/Surgical	2,480	2,477	2,452	2,422	2,273	2,243		
Pediatric	151	148	148	138	134	127		
Obstetric	230	230	227	229	236	223		
General Psychiatric	523	548	566	541	549	543		
Chemical Dependency	92	106	114	116	99	88		
High Risk Neonates	94	98	98	98	97	92		
Subtotal	3,570	3,607	3,605	3,544	3,388	3,316		
Healthy Newborns	166	160	159	163	163	157		
Grand Total	3,736	3,767	3,764	3,707	3,551	3,473		
							Current	
	Occupancy B	ased on Cur	rent Beds				Beds	
Medical/Surgical	80.3	80.2	79.4	78.4	73.6	72.6	3,090	
Pediatric	68.6	67.3	67.3	62.7	60.9	57.7	220	
Obstetric	88.1	88.1	87.0	87.7	90.4	85.4	261	
General Psychiatric	84.5	88.5	91.4	87.4	88.7	87.7	619	
Chemical Dependency	93.9	108.2	116.3	118.4	101.0	89.8	98	
High Risk Neonates	64.8	67.6	67.6	67.6	66.9	63.4	145	
Total	80.5	81.4	81.3	79.9	76.4	74.8	4,433	
	Average Leng	th of stav						
Medical/Surgical	6.4	6.2	6.2	6.0	5.9	5.8		
Pediatric	3.4	3.3	3.4	3.3	3.3	3.2		
Obstetric	2.9	2.9	2.9	2.9	3.0	3.0		
General Psychiatric	18.4	17.6	18.2	17.2	18.5	18.2		
Chemical Dependency	4.6	4.3	4.4	4.5	4.7	4.5		
High Risk Neonates	14.9	12.9	13.4	13.4	13.3	13.8		
Subtotal	6.3	6.2	6.2	6.0	6.0	6.0		
Healthy Newborns	2.6	2.6	2.6	2.6	2.6	2.7		
Grand Total	6.0	5.9	5.9	5.7	5.7	5.7		

Queens County Hospitals: Inpatient Utilization Statistics Source: SPARCS 2003 - 2008.

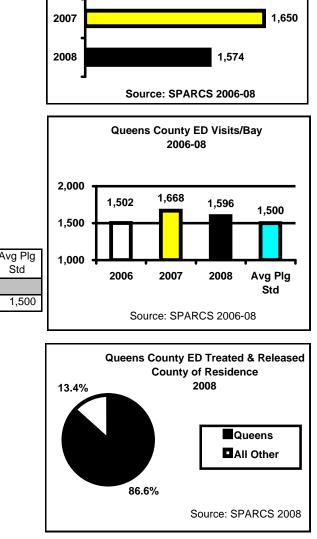
Statistical Category200320042005200620072008Queens County: PayorDischargesSelf-Pay/Self-Insured16,65313,63013,44820,27123,27024,551Mcare-McareHMO68,93972,61774,41074,20770,48869,832Mcaid-McaidHMO73,83584,25484,48879,85274,65372,610Blue Cross19,51920,41520,16320,98920,43720,873No-Charge011000HMO30,46629,81029,72929,41127,46625,390Corrections- Fed,St, Loc8881,1761,0251,2571,4811,001Other18,28412,94211,09810,59910,9389,186Total228,584234,845234,362236,586228,733223,443Percent DistributionSelf-Pay/Self-Insured7.35.85.78.610.211.0Mcare-McareHMO30.230.931.831.430.831.3Mcaid-McaidHMO32.335.936.133.832.632.5Blue Cross8.58.78.68.98.99.3No-Charge0.00.00.00.00.00.0HMO13.312.712.712.412.011.4Corrections- Fed,St, Loc0.40.50.40.50.60.4
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HMO 13.3 12.7 12.7 12.4 12.0 11.4
Corrections- Fed.St. Loc 0.4 0.5 0.4 0.5 0.6 0.4
Other 8.0 5.5 4.7 4.5 4.8 4.1
Total 228,584 234,845 234,362 236,586 228,733 223,443
Average Length of Stay
Self-Pay/Self-Insured 4.5 4.5 4.3 4.2 4.0 4.1
Mcare-McareHMO 8.3 8.1 8.1 7.8 7.7 7.7
Mcaid-McaidHMO 5.6 5.4 5.3 5.3 5.4 5.4
Blue Cross 4.2 4.1 4.1 3.9 4.0 3.9
No-Charge NA 1.0 1.0 NA NA NA
HMO 4.1 4.0 4.2 4.1 4.0 4.0
Corrections- Fed, St, Loc 6.9 5.3 5.7 5.6 6.0 6.7
Other 5.0 4.9 4.9 4.7 4.7 4.6
Total 6.0 5.9 5.9 5.7 5.7 5.7

Queens County Hospitals: Inpatient Utilization Statistics Source: SPARCS 2003 - 2008.

Statistical Category	2003	2004	2005	2006	2007	2008
Discharges Disposition:	Diacherroe					
Home	Discharges 169,637	166,365	164 501	167,853	162,605	157,195
			164,591 12,344		-	
Other Short Stay Hosp	11,738	12,813		12,133	10,686	8,111
Nursing Home	20,227	21,228	22,076	22,705	22,117	22,454
Other LTC Facility	246	406	443	522	290	512
Home Care/Home IV	14,103	20,263	20,643	19,535	19,373	20,243
Left Against Medical	6,015	7,079	7,179	7,073	6,668	6,628
Mental Health Fac.	3	86	443	525	1,011	1,684
Died	6,351	6,228	6,141	5,737	5,382	5,206
Hospice Care	255	374	482	421	584	693
Other	9	3	20	82	17	717
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Percent Distri					:
Home	74.2	70.8	70.2	70.9	71.1	70.4
Other Short Stay Hosp	5.1	5.5	5.3	5.1	4.7	3.6
Nursing Home	8.8	9.0	9.4	9.6	9.7	10.0
Other LTC Facility	0.1	0.2	0.2	0.2	0.1	0.2
Home Care/Home IV	6.2	8.6	8.8	8.3	8.5	9.1
Left Against Medical	2.6	3.0	3.1	3.0	2.9	3.0
Mental Health Fac.	0.0	0.0	0.2	0.2	0.4	0.8
Died	2.8	2.7	2.6	2.4	2.4	2.3
Hospice Care	0.1	0.2	0.2	0.2	0.3	0.3
Other	0.0	0.0	0.0	0.0	0.0	0.3
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Average Leng	-				
Home	4.6	4.4	4.4	4.4	4.3	4.2
Other Short Stay Hosp	9.8	8.6	8.7	8.0	8.2	8.4
Nursing Home	12.2	12.0	11.8	11.5	11.3	11.2
Other LTC Facility	16.7	21.1	15.5	14.3	15.7	16.1
Home Care/Home IV	8.2	7.9	7.8	7.7	7.7	7.5
Left Against Medical	3.2	3.1	3.1	2.9	2.8	2.8
Mental Health Fac.	5.3	7.5	8.1	9.9	15.1	13.8
Died	13.6	13.3	13.0	12.3	11.8	12.2
Hospice Care	13.5	13.1	12.6	11.8	11.1	10.9
Other	11.1	10.3	15.6	11.6	4.5	9.9
Total	6.0	5.9	5.9	5.7	5.7	5.7

ED Visits: Total, Treated / Released, Admitted						
at 10 Operating Hospitals in Queens County: 2006-08						
	2006	2007	2008			
# of Total ED	542,139	602,168	576,044			
# of ED Treated / Released	432,676	479,234	448,573			
# of ED Admitted	108,698	117,663	124,608			
% of ED Admitted	20.0%	19.5%	21.6%			
ED Visits/Day	1,485	1,650	1,574			
ED Admissions/Day	298	322	340			
Admissions/1,000 Visits 200 195 216						
Change i Change in ED Adm	•	Day: 2006-08 Day: 2006-08	6.0% 14.3%			
Change in ED Admissions	per 1,000 V	isits: 2006-08	7.9%			
ED Bays & Total	ED Visits/I	Bay: 2006-08				
	2006	2007	2008			
# of ED Bays	361	361	361			
ED Visits / Bay	1,502	1,668	1,596			
SOURCE: SPARCS 2006-08						

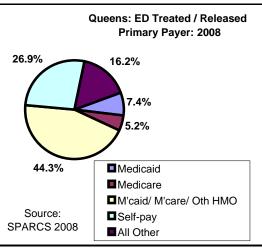
ED Utilization	in Queens	County:	2006-08
		oountyr	



Queens County ED Visits/Day 2006-08

1,485

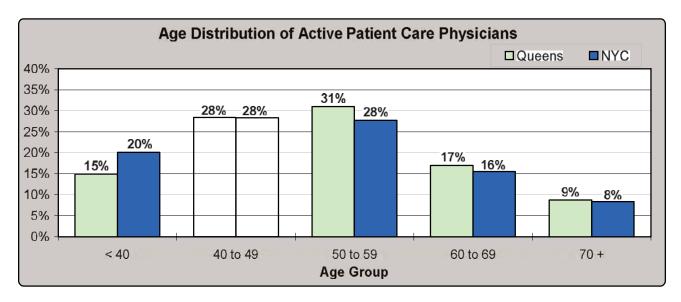
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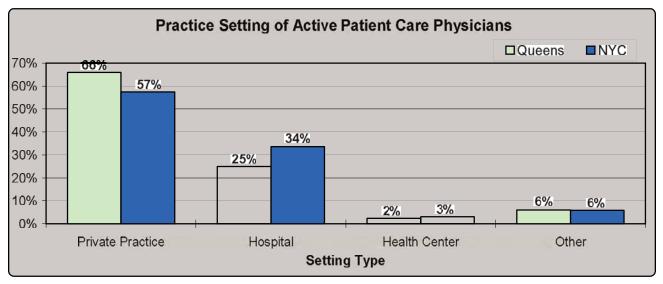


ED Visits (Treated & Released) by County of Residence*							
2006-08							
% of Patients in:	2006	2007	2008				
Queens	87.5%	87.1%	86.6%				
All Other 12.5% 12.9% 13.4%							
Total	100.0%	100.0%	100.0%				
* Includes 10 Operating Hospitals and 3 Closed Hospitals							
SOURCE: SPARCS 2006-08							

ED Visits (Treated & Released) Expected Primary Payer**					
	2008				
	% ED				
	Treated/				
	Released				
Medicaid	7.4%				
Medicare	5.2%				
M'caid/ M'care/ Oth HMO	44.3%				
Self-pay	26.9%				
All Other	16.2%				
Total	100.0%				
**Includes 10 Operating and Parkway. (Data n/a for SVC	MCs)				
SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2	006-07).				

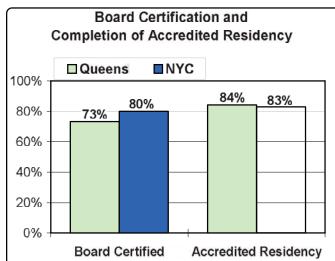
	Queens	NYC	Qu % of NYC
Population, 2006	2,234,739	8,119,187	28%
Active Patient Care Physicians, 2006			
Full-Time Equivalent (FTE)-Total	4,041	26,989	15%
Number-Total	4,524	31,415	14%
Percent Female	32%	33%	
Percent Underrepresented Minority	16%	14%	
Average Age	52.3	51.0	
Percent NY Medical School Graduates	25%	40%	
Percent Int'l Medical School Graduates (IMGs)	60%	35%	
Percent with Residency Training in NY	86%	82%	

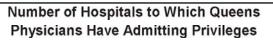


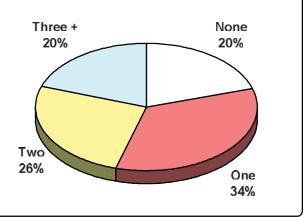


Borough Profile: Queens

	Number of Active Patient Care Physicians, 2006					
Specialty Group	Queens	% of Queens	NYC	<u>Qu % of NYC</u>		
Total (All Physicians)	4,524	100%	31,415	14%		
Primary Care Adult/Family Pediatrics Ob/Gyn	2,137 1,369 480 289	47% 30% 11% 6%	10,978 6,890 2,348 1,740	19% 20% 20% 17%		
Specialty Medical Surgical Psychiatric All Other	2,386 484 492 432 978	53% 11% 11% 10% 22%	20,438 4,569 3,932 3,763 8,173	12% 11% 13% 11% 12%		

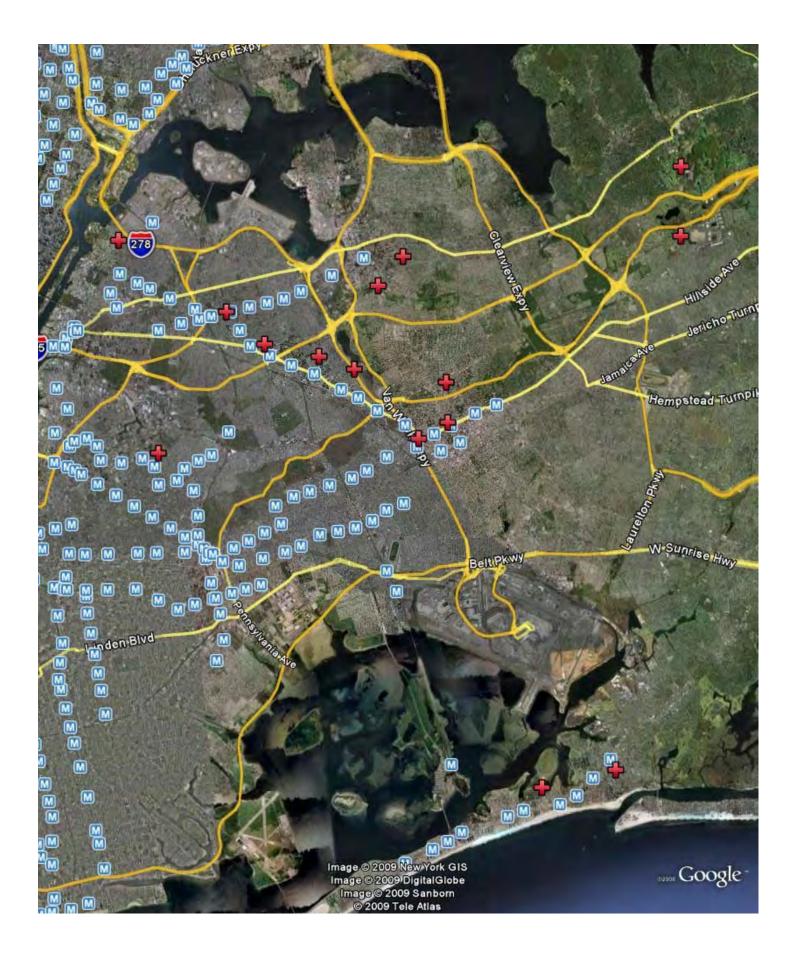






Full-Time Equivalent (FTE) Patient Care Physicians, 2006						
	Que	ens	N	N,S,W*		
Specialty Group	FTEs	Per 100k Pop	FTEs	Per 100k Pop	Per 100k Pop	
Total (All Physicians)	4,041	180.8	26,989	332.4	344.0	
Primary Care	1,906	85.3	9,573	117.9	114.3	
Adult/Family Pediatrics Ob/Gyn	1,231 433 243	55.1 19.4 10.9	6,028 1,999 1,546	74.2 24.6 19.0	70.3 26.1 17.9	
Specialty	2,135	95.5	17,415	214.5	229.7	
Medical	456	20.4	3,874	47.7	54.4	
Surgical	427	19.1	3,662	45.1	51.6	
Psychiatric	371	16.6	2,969	36.6	28.0	
All Other	882	39.5	6,912	85.1	95.7	

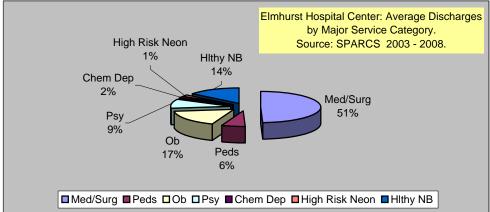
* N,S,W = Nassau, Suffolk, and Westchester Counties.



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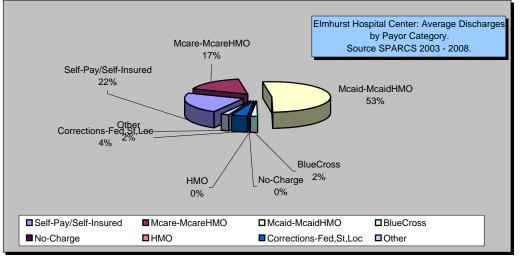
Elmhurst Hospital Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.



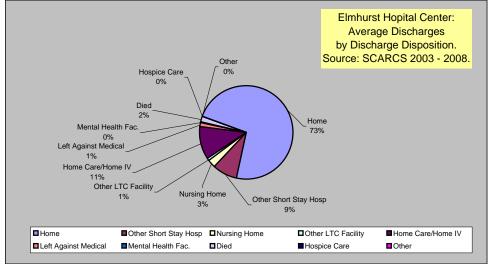


Elmhurst Hospital Center: 2003 - 2008 Average Discharges				
Service Category Discharges				
Medical/Surgical	12,885			
Pediatric 1,661				
Obstetric 4,460				
GeneralPsychiatric 2,457				
ChemicalDependency 423				
HighRiskNeonates 390				
HealthyNewborns 3,714				
Total	25,990			



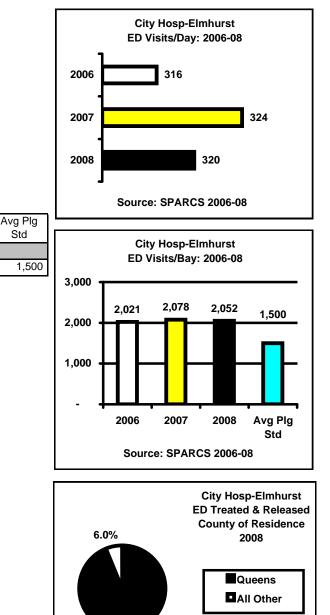


Elmhurst Hospital Center:			
2003 - 2008 Average Discharges			
Payor	Discharges		
Self-Pay/Self-Insured	5,827		
Mcare-McareHMO	4,340		
Mcaid-McaidHMO	13,564		
BlueCross 556			
No-Charge			
HMO 0			
Corrections-Fed,St,Loc 1,095			
Other	609		
Total	25,990		



Elmhurst Hospital Center:				
2003 - 2008 Average Discharges				
Dischage Disposition	Discharges			
Home	18,879			
Other Short Stay Hosp	2,297			
Nursing Home	712			
Other LTC Facility				
Home Care/Home IV 2,974				
Left Against Medical	377			
Mental Health Fac. 97				
Died 455				
Hospice Care	10			
Other	21			
Total	25,990			

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7120	1.7499	1.7577	1.7975	1.8374	1.8516
Total - CMI	1.2052	1.2797	1.2734	1.3074	1.3391	1.3496
Average Length of Stay	6.6	6.4	6.4	6.3	6.4	6.6
Total Occupancy	82.1	79.5	74.6	78.1	78.7	80.9

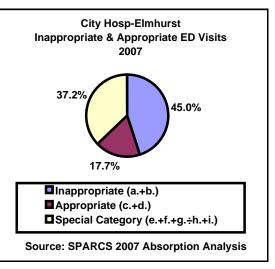


ED Utilization-City Hospital Center Elmhurst: 2006-08

ED Visits: Total, Treated / Released, Admitted					
2006-08					
	2006	2007	2008		
# of Total ED	115,201	118,420	116,939		
# of ED Treated / Released	102,065	100,184	98,993		
# of ED Admitted	13,136	18,236	17,946		
% of ED Admitted	11.4%	15.4%	15.3%		
ED Visits/Day	316	324	320		
Change i	n ED Visits	Jay Between			
		2006-07	9		
		2007-08	(5)		
ED Bays & Tota	al ED Visit	s/Bay: 2006-08			
	2006	2007	2008		
# of ED Bays	57	57	57		
ED Visits / Bay	2,021	2,078	2,052		
Change i	n ED Visits	s/Bay Between			
		2006-07	56		
			(0.0)		
		2007-08	(26)		
SOURCE: SPARCS 2006-08		2007-08	(26)		
SOURCE: SPARCS 2006-08 ED Visits (Treated & Releas	ed) by Co				
ED Visits (Treated & Releas		unty of Residend	ce: 2006-08		
ED Visits (Treated & Releas % of Patients in:	2006	unty of Residend	ce: 2006-08		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total	2006 94.4%	unty of Residend 2007 94.3%	ce: 2006-08 2008 94.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other	2006 94.4% 5.6%	unty of Residend 2007 94.3% 5.7%	ce: 2006-08 2008 94.0% 6.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total	2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0%	ce: 2006-08 2008 94.0% 6.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	ce: 2006-08 2008 94.0% 6.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	ce: 2006-08 2008 94.0% 6.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	ce: 2006-08 2008 94.0% 6.0% 100.0%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	ce: 2006-08 2008 94.0% 6.0% 100.0% 2008		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	2008 94.0% 6.0% 100.0% 2008 % ED		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released)	2008 94.0% 6.0% 100.0% 2008 % ED Treated/ Released 5.3%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released) / Payer	2008 94.0% 6.0% 100.0% 2008 % ED Treated/ Released		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (Expecte	2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released) / Payer Medicaid	2008 94.0% 6.0% 100.0% 2008 % ED Treated/ Released 5.3%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (Expecte	2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released) / Payer Medicaid Medicaid	2008 94.0% 6.0% 100.0% 2008 % ED Treated/ Released 5.3% 2.2%		
ED Visits (Treated & Releas % of Patients in: Queens All Other Total SOURCE: SPARCS 2006-08 ED Visits (Expecte	2006 94.4% 5.6% 100.0%	unty of Residend 2007 94.3% 5.7% 100.0% Released) / Payer / Payer	2008 94.0% 6.0% 100.0% 2008 % ED Treated/ Released 5.3% 2.2% 45.3%		

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	21.3%
b. Emergent, Primary Care Treatable	23.7%
c. Emer., ED Care Needed, Preventable/Avoidable	7.3%
d. Emer., ED Care Needed, Not Preventable/Avoidable	10.4%
e. Injury	13.9%
f. Mental Health Related	6.6%
g. Alcohol Related	2.6%
h. Drug Related (excluding alcohol)	0.2%
I. Not in a Special Category, and Not Classified	13.9%
Total above	100.0%
Inappropriate (a.+b.)	45.0%
Appropriate (c.+d.)	17.7%
Special Category (e.+f.+g.÷h.+i.)	37.2%
Total above	100.0%

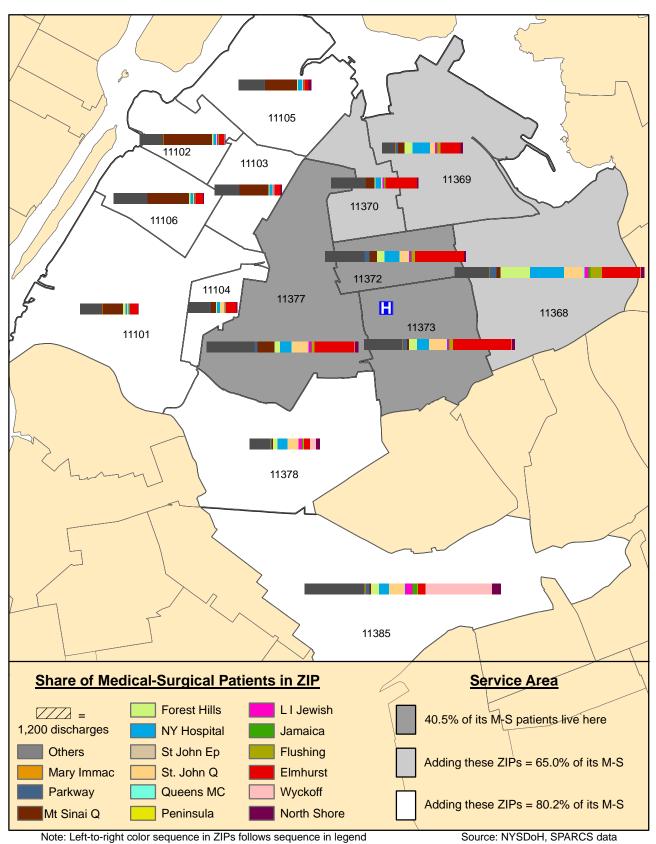


94.0%

Source: SPARCS 2008

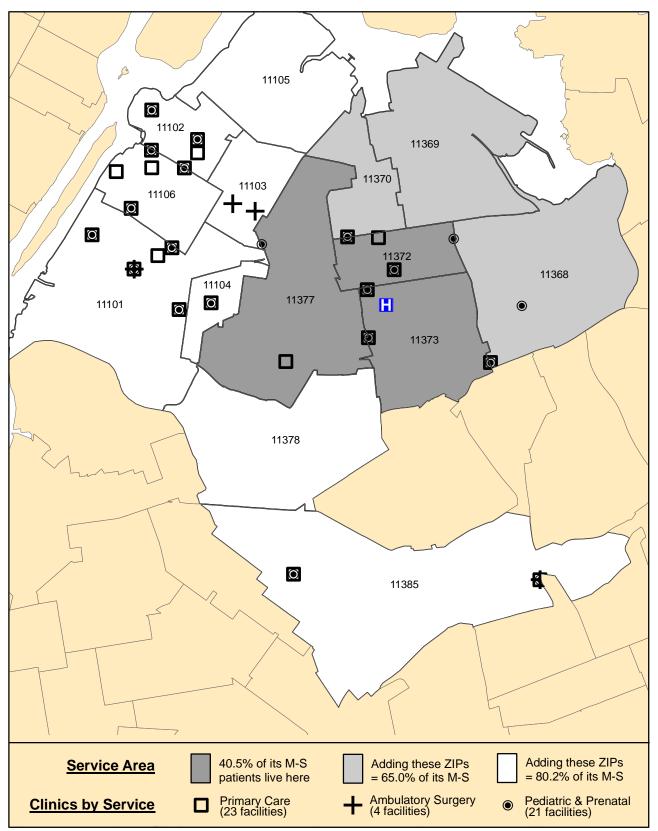
Medical-Surgical Service Area: 2007 Elmhurst Hospital

Showing Hospital Med-Surg Market Shares by ZIP



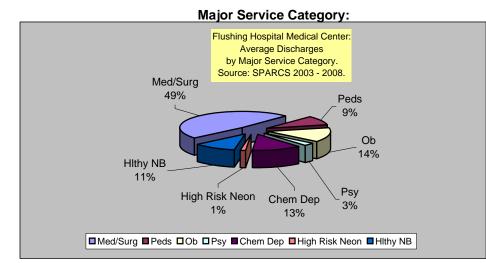
Medical-Surgical Service Area: 2007 Elmhurst Hospital

Showing Selected Clinic Locations



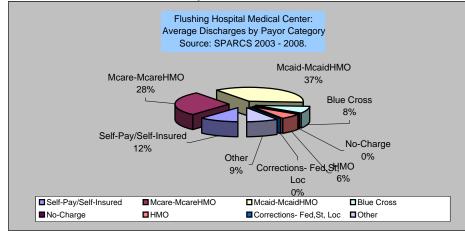
Source: NYSDoH, SPARCS and HFIS data

Flushing Hospital Medical Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

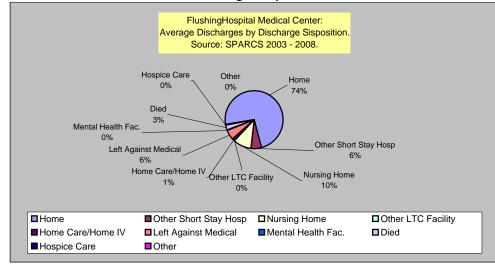


Flushing Hospital Medical Center				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	7,945			
Pediatric	1,495			
Obstetric 2,373				
General Psychiatric 472				
Chemical Dependency 2,112				
High Risk Neonates 227				
Healthy Newborns 1,823				
Grand Total	16,447			

Payor:

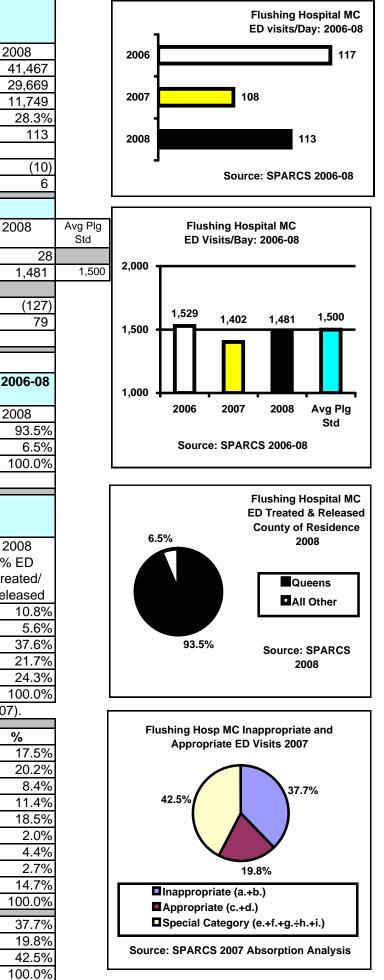


Flushing Hospital Medical Center: 2003 - 2008 Average Discharges			
Payor Discharges			
Self-Pay/Self-Insured	1,919		
Mcare-McareHMO	4,607		
Mcaid-McaidHMO 5,98			
Blue Cross 1,344			
No-Charge	0		
НМО	1,039		
Corrections- Fed,St, Loc	0		
Other	1,551		
Total	16,447		



Elucia en Lla anital Marilian	Ocastera			
Flushing Hospital Medical Center:				
2003 - 2008 Average Discharges				
Dischage Disposition Discharges				
Home	12,112			
Other Short Stay Hosp	960			
Nursing Home	1,698			
Other LTC Facility				
Home Care/Home IV 212				
Left Against Medical	919			
Mental Health Fac. 23				
Died	493			
Hospice Care	29			
Other 1				
Total	16,447			

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7630	1.8074	1.9002	2.0384	2.0816	2.0519
Total - CMI	1.2476	1.2635	1.2982	1.3934	1.3812	1.3594
Average Length of Stay	5.3	5.1	5.4	5.4	5.2	5.0
Total Occupancy	79.3	76.2	78.8	80.0	75.8	67.3



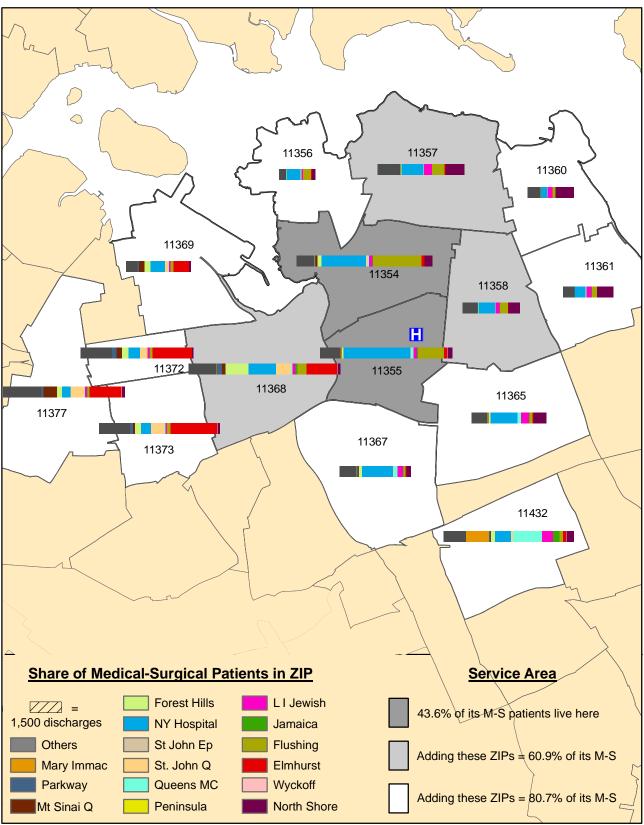
ED Utilization-Flushing Hospital MC: 2006-08

		Flushing hos	pital MC: 2
ED Visits: Total, Treated / Released, Admitted			
	2006-08		
	2006	2007	2008
# of Total ED	42,808	39,254	41,467
# of ED Treated / Released	29,821	29,664	29,669
# of ED Admitted	12,871	9,532	11,749
% of ED Admitted	30.1%	24.3%	28.3%
ED Visits/Day	117	108	113
Change in	ED Visits/	Day Between	(1.5)
		2006-07	(10)
		2007-08	6
ED Bays & Tota	I ED Visits	s/Bay: 2006-08	
	2006	2007	2008
# of ED Bays	28	28	28
ED Visits / Bay	1,529	1,402	1,481
		/Bay Between	.,
		2006-07	(127)
		2007-08	79
SOURCE: SPARCS 2006-08			
ED Visits (Treated & Release	ed) by Cou	unty of Residen	ce: 2006-08
	,-,-,	,	
% of Patients in:	2006	2007	2008
Queens	93.4%	93.4%	93.5%
All Other	6.6%	6.6%	6.5%
Total	100.0%	100.0%	100.0%
SOURCE: SPARCS 2006-08			
ED Visits (1	Freated &	Released)	
Expecte	d Primary	Payer	
			2008
			2008
			2008 % ED
			% ED Treated/ Released
		Medicaid	% ED Treated/ Released 10.8%
		Medicare	% ED Treated/ Released 10.8% 5.6%
Ме	dicaid/Med	Medicare icare/Oth. HMO	% ED Treated/ Released 10.8% 5.6% 37.6%
Ме	dicaid/Med	Medicare icare/Oth. HMO Self-pay	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7%
Med	dicaid/Med	Medicare icare/Oth. HMO Self-pay All Other	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3%
		Medicare icare/Oth. HMO Self-pay All Other Total	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0%
SOURCE: SPARCS 2008 (Prir	mary Payer	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07).
	nary Payer propriate I	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07).
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap	nary Payer propriate I a:	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 . Non-Emergent	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger	mary Payer propriate I a. nt, Primary	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 . Non-Emergent Care Treatable	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need	mary Payer propriate I a. nt, Primary ed, Prever	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable ttable/Avoidable	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger	mary Payer propriate I a. nt, Primary ed, Prever	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 . Non-Emergent Care Treatable ntable/Avoidable table/Avoidable	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need	mary Payer propriate I a. nt, Primary ed, Preven Not Prever	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable ttable/Avoidable	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). 06-07). 06-07). 06-07). 08-07 17.5% 20.2% 8.4% 11.4% 18.5%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need	nary Payer propriate I a. nt, Primary ed, Prever Not Prever f. Mental	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 . Non-Emergent Care Treatable itable/Avoidable e. Injury	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I	mary Payer propriate I a. nt, Primary ed, Preven Not Prever f. Mental g.	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable ntable/Avoidable e. Injury I Health Related	% ED Treated/ Released 10.8% 5.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0% 4.4%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I	mary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. Related (ex	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol)	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I h. Drug F	mary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. Related (ex	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol)	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0% 4.4% 2.7%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I h. Drug F	mary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. Related (ex ategory, an	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified Total above	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0% 4.4% 2.7% 14.7% 100.0%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I h. Drug F	mary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. Related (ex ategory, an	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 . Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury I Health Related Alcohol Related cluding alcohol) d Not Classified Total above propriate (a.+b.)	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0% 4.4% 2.7% 14.7% 100.0%
SOURCE: SPARCS 2008 (Prir Inappropriate & Ap b. Emerger c. Emer., ED Care Need d. Emer., ED Care Needed, I h. Drug F I. Not in a Special Ca	mary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. Related (ex ategory, an Inapp Ap	Medicare icare/Oth. HMO Self-pay All Other Total r Data N/A for 20 ED Visits: 2007 Non-Emergent Care Treatable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified Total above	% ED Treated/ Released 10.8% 5.6% 37.6% 21.7% 24.3% 100.0% 06-07). % 17.5% 20.2% 8.4% 11.4% 18.5% 2.0% 4.4% 2.7% 14.7% 100.0%

Total above

Medical-Surgical Service Area: 2007 Flushing Hospital

Showing Hospital Med-Surg Market Shares by ZIP

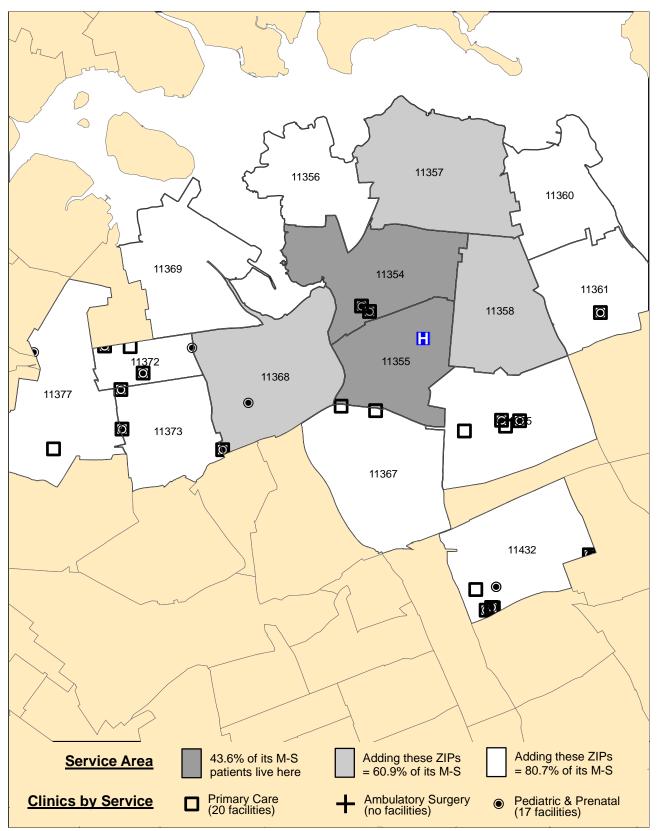


Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007 Flushing Hospital

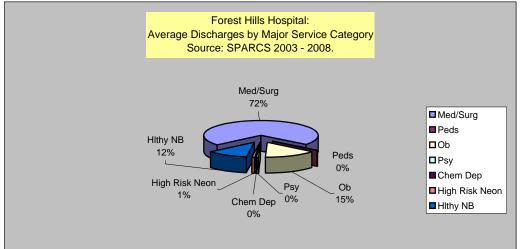
Showing Selected Clinic Locations



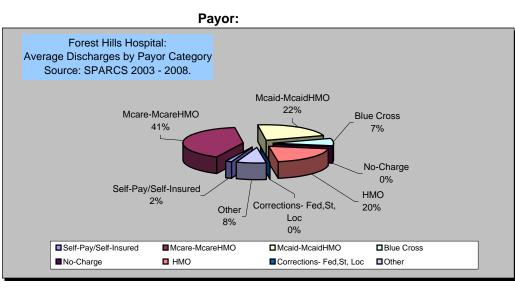
Source: NYSDoH, SPARCS and HFIS data

Forest Hills Hospital: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:

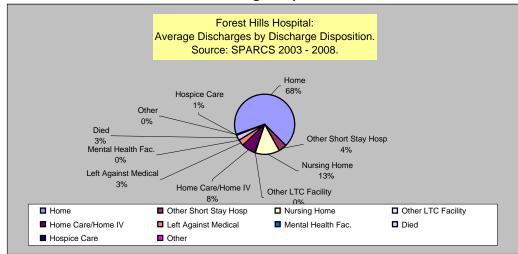


Forest Hills Hospital: 2003 - 2008 Average Discharges		
Service Category	Discharges	
Medical/Surgical	10,625	
Pediatric	11	
Obstetric	2,211	
General Psychiatric	65	
Chemical Dependency	54	
High Risk Neonates	94	
Healthy Newborns 1,742		
Grand Total	14,802	



Forest Hills Hospital:		
2003 - 2008 Average Discharges		
Payor	Discharges	
Self-Pay/Self-Insured	243	
Mcare-McareHMO	6,021	
Mcaid-McaidHMO	3,281	
Blue Cross	1,104	
No-Charge	0	
HMO	2,950	
Corrections- Fed, St, Loc	0	
Other	1,204	
Total	14,802	

Discharge Disposition:



Forest Hills Hospital:		
2003 - 2008 Average Discharges		
Dischage Disposition	Discharges	
Home	10,082	
Other Short Stay Hosp	658	
Nursing Home	1,934	
Other LTC Facility	21	
Home Care/Home IV	1,141	
Left Against Medical	458	
Mental Health Fac.	17	
Died	405	
Hospice Care	84	
Other	4	
Total	14,802	

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6936	1.7133	1.7449	1.8422	1.9093	1.9781
Total - CMI	1.4043	1.3827	1.4034	1.4763	1.4968	1.5543
Average Length of Stay	5.1	5.1	5.1	5.0	4.9	4.9
Total Occupancy	56.9	61.6	64.2	63.6	61.0	60.2

ED Visits: Total, Treated / Released, Admitted **North Shore Forest Hills** 2006-08 ED Visits/Day: 2006-08 2006 2007 2008 29,367 30,028 # of Total ED 31,289 2006 80 # of ED Treated / Released 19,574 20,549 21,881 # of ED Admitted 9,791 9,464 9,403 % of ED Admitted 33.3% 31.5% 30.1% 2007 82 ED Visits/Day 80 82 85 Change in ED Visits/Day Between... 2006-07 2 2008 85 2007-08 3 ED Bays & Total ED Visits/Bay: 2006-08 Source: SPARCS 2006-08 Avg Plg 2006 2007 2008 Std 28 28 North Shore Forest Hills 28 # of ED Bays ED Visits/Bay: 2006-08 ED Visits / Bay 1,049 1,072 1,500 1,117 Change in ED Visits/Bay Between.. 2,000 2006-07 24 1,500 2007-08 45 1,500 1,117 1.072 1,049 SOURCE: SPARCS 2006-08 1,000 ED Visits (Treated & Released) by County of Residence: 2006-08 500 % of Patients in: 2006 2007 2008 Queens 91.1% 90.8% 91.0% 2006 2007 2008 Avg Plg Std All Other 8.9% 9.2% 9.0% Source: SPARCS 2006-08 Total 100.0% 100.0% 100.0% SOURCE: SPARCS 2006-08 North Shore Forest Hills ED Visits (Treated & Released) **ED Treated & Released Expected Primary Payer County of Residence** 2008 2008 % ED Treated/ Queens Released All Other 4.3% Medicaid Medicare 8.4% 91.0% Medicaid/Medicare/Oth. HMO 49.1% Source: SPARCS Self-pay 14.4% 2008 All Other 23.8% 100.0% Total SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07). North Shore-Forest Hills Inappropriate Inappropriate & Appropriate ED Visits: 2007 % and Appropriate ED Visits 2007 a. Non-Emergent 20.6% b. Emergent, Primary Care Treatable 21.6% c. Emer., ED Care Needed, Preventable/Avoidable 8.1% 33.2% 42.2% d. Emer., ED Care Needed, Not Preventable/Avoidable 16.6% e. Injury 17.3% f. Mental Health Related 1.1% a. Alcohol Related 0.9% h. Drug Related (excluding alcohol) 0.1% 24.7% I. Not in a Special Category, and Not Classified 13.9% □Inappropriate (a.+b.) Total above 100.0% Appropriate (c.+d.) Inappropriate (a.+b.) 42.2% □ Special Category (e.+f.+g.÷h.+i.) Appropriate (c.+d.) 24.7% Special Category (e.+f.+g.÷h.+i.) 33.2% Source: SPARCS 2007 Absorption Analysis

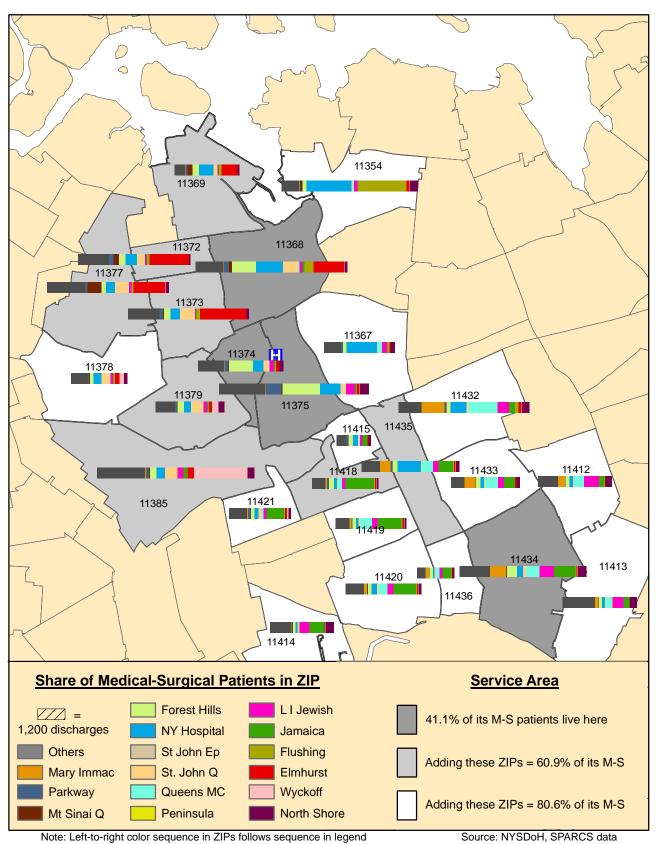
Total above

100.0%

ED Utilization-North Shore Univ. Hosp. Forest Hills: 2006-08

Medical-Surgical Service Area: 2007 Forest Hills Hospital

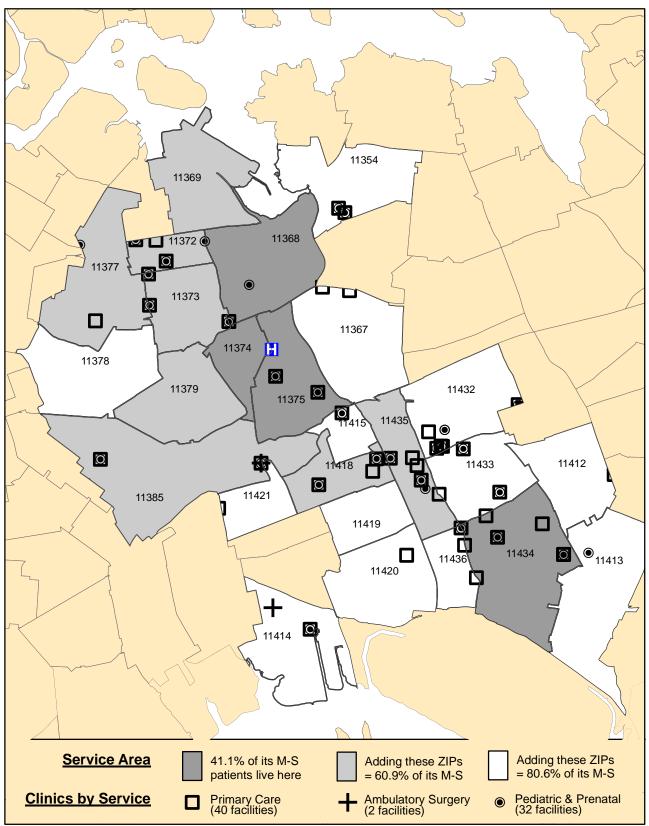
Showing Hospital Med-Surg Market Shares by ZIP



20 of 59

Medical-Surgical Service Area: 2007 Forest Hills Hospital

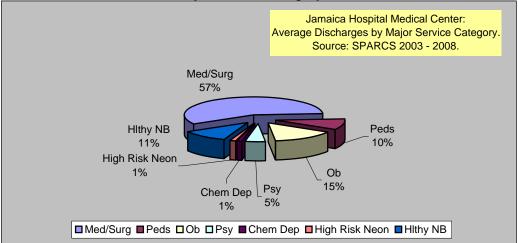
Showing Selected Clinic Locations



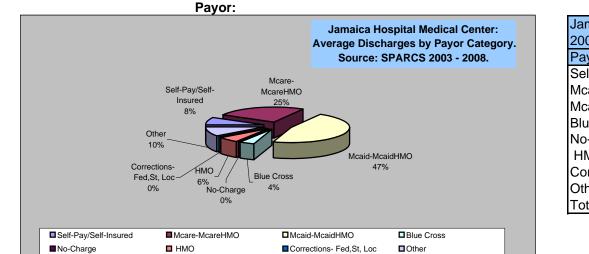
Source: NYSDoH, SPARCS and HFIS data

Jamaica Hospital Medical Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

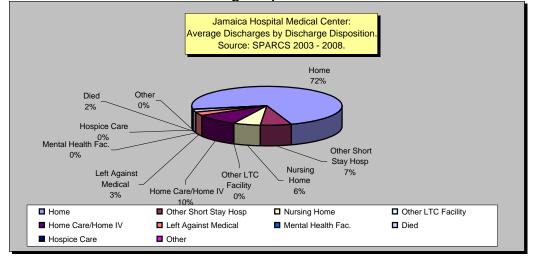
Major Service Category:



Jamaic Hospital Medical Center:			
2003 - 2008 Average Discharges			
Service Category	Discharges		
Medical/Surgical	13,554		
Pediatric	2,314		
Obstetric 3,471			
General Psychiatric 1,098			
Chemical Dependency	247		
High Risk Neonates 318			
Healthy Newborns 2,656			
Grand Total	23,658		



Jamaica Hospital Medical Center: 2003 - 2008 Average Discharges		
Payor	Discharges	
Self-Pay/Self-Insured	1,919	
Mcare-McareHMO	5,987	
Mcaid-McaidHMO	11,038	
Blue Cross	982	
No-Charge	0	
НМО	1,357	
Corrections- Fed,St, Loc	0	
Other	2,374	
Total	23,658	

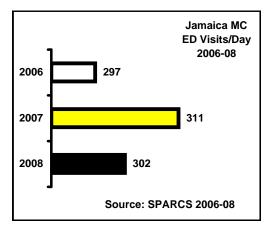


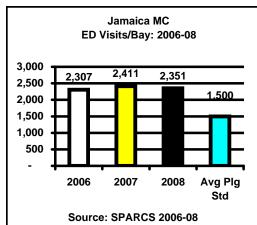
Jamaica Hospital Medical Center:		
2003 - 2008 Average Discharges		
Dischage Disposition	Discharges	
Home	17,164	
Other Short Stay Hosp	1,552	
Nursing Home	1,367	
Other LTC Facility	13	
Home Care/Home IV	2,274	
Left Against Medical	691	
Mental Health Fac.	26	
Died	482	
Hospice Care	73	
Other	16	
Total	23,658	

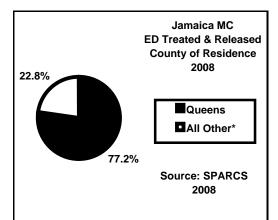
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7693	1.8751	1.9417	1.9997	2.0280	2.0149
Total - CMI	1.3096	1.4265	1.4543	1.5166	1.5374	1.5780
Average Length of Stay	5.8	5.8	5.8	5.4	5.3	5.4
Total Occupancy	93.0	92.1	90.3	86.8	85.9	86.9

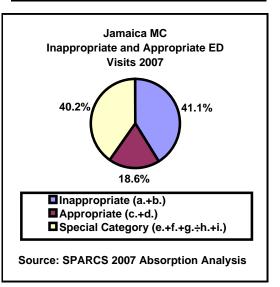
ED Utilization-Jamaica Hospital MC: 2006-08

2006-08	ED Visits: Total, Treated / Released, Admitted					
2006 2007		2008				
# of Total ED 108,426 113,3		110,486				
# of ED Treated / Released 88,968 94,0	_	91,429				
# of ED Admitted 19,024 19,1 % of ED Admitted 17.5% 16	.9%	18,926 17.1%				
	.9% 311	302				
Change in ED Visits/Day Betwee						
2006		13				
2007	7-08	(9)				
ED Bays & Total ED Visits/Bay: 2006-	08					
2006 2007		2008	Avg Plg			
			Std			
# of ED Bays 47	47	47				
ED Visits / Bay 2,307 2,4		2,351	1,500			
Change in ED Visits/Bay Betwee						
2006		104				
2007 SOURCE: SPARCS 2006-08	/-08	(61)				
ED Visits (Treated & Released) by County of Resid	denc	e: 2006-08				
% of Patients in: 2006 2007	- 1	2008				
	.7%	77.2%				
	.3%	22.8%				
Total 100.0% 100	.0%	100.0%				
* All Other includes Kings County 2006-08: 16.9%, 17.0	0%,	17.2% respec	ctively.			
SOURCE: SPARCS 2006-08	_					
ED Visits (Treated & Released)						
Expected Primary Payer						
		2008				
		% ED				
		Treated/				
Media	hien	Treated/ Released				
Media		Treated/ Released 11.4%				
Media Media Medicaid/Medicare/Oth. H	care	Treated/ Released 11.4% 3.4%				
Medic	care MO	Treated/ Released 11.4%				
Medic Medicaid/Medicare/Oth. H	care MO pay	Treated/ Released 11.4% 3.4% 42.0%				
Medic Medicaid/Medicare/Oth. H Self- All O T	bare MO pay ther otal	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0%				
Medicaid/Medicare/Oth. H Self- All O	bare MO pay ther otal	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2	mo mo pay ther otal 200	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07).				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg	pay pay ther otal 200 007 gent	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treate	care MO pay ther otal 200 007 gent able	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida	care MO pay ther otal 200 007 gent able able	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3% 8.2%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida	care MO pay ther otal 200 007 gent able able able	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 13.9% 6-07). 6-07). 6-07). 7% 19.9% 21.3% 8.2% 10.5%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida e. In	care MO pay ther otal 200 007 gent able able able	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3% 8.2% 10.5% 20.0%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida	able able jury	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). 6-07). 6-07). 7% 19.9% 21.3% 8.2% 10.5%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida e. In f. Mental Health Relation	care MO pay ther fotal 200 007 gent able able able jury ated	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3% 8.2% 10.5% 20.0% 4.1%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treats c. Emer., ED Care Needed, Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids e. In f. Mental Health Rela g. Alcohol Rela h. Drug Related (excluding alco I. Not in a Special Category, and Not Classi	care MO pay ther otal 200 007 gent able able able jury tated ated hol)	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 70,0% 20.0% 4.1% 2.3%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida e. In f. Mental Health Rela g. Alcohol Rela h. Drug Related (excluding alco	care MO pay ther otal 200 007 gent able able able jury tated ated hol)	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). 6-07). 6-07). 6-07). 8.2% 19.9% 21.3% 8.2% 10.5% 20.0% 4.1% 2.3% 0.2%				
Medica Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerg b. Emergent, Primary Care Treats c. Emer., ED Care Needed, Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids d. Emer., ED Care Needed, Not Preventable/Avoids e. In f. Mental Health Rela g. Alcohol Rela h. Drug Related (excluding alco I. Not in a Special Category, and Not Classi	care MO pay ther otal 200 007 gent able able able able able able able able	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3% 8.2% 10.5% 20.0% 4.1% 2.3% 0.2% 13.8%				
Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerge b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida e. In f. Mental Health Rela g. Alcohol Rela h. Drug Related (excluding alco I. Not in a Special Category, and Not Classi Total ab	care MO pay ther otal 200 007 gent able able able able jury tated hol) ified ove +b.)	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 6-07). 7% 13.9% 20.0% 4.1% 2.3% 0.2% 13.8% 100.0% 41.1% 18.6%				
Medicaid/Medicare/Oth. H Medicaid/Medicare/Oth. H Self- All O T SOURCE: SPARCS 2008 (Primary Payer Data N/A for Inappropriate & Appropriate ED Visits: 2 a. Non-Emerge b. Emergent, Primary Care Treata c. Emer., ED Care Needed, Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida d. Emer., ED Care Needed, Not Preventable/Avoida e. In f. Mental Health Related g. Alcohol Related h. Drug Related (excluding alco I. Not in a Special Category, and Not Classi Total ab Inappropriate (a.	care MO pay ther otal 200 007 gent able able able able jury ated hol) ified ove +b.) +d.)	Treated/ Released 11.4% 3.4% 42.0% 29.3% 13.9% 100.0% 6-07). % 19.9% 21.3% 8.2% 10.5% 20.0% 4.1% 2.3% 0.2% 13.8% 100.0%				



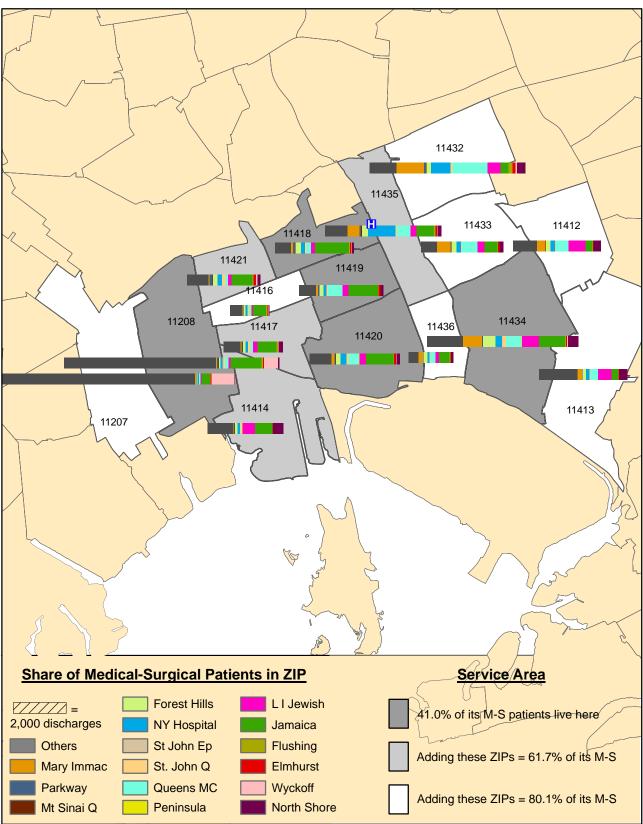






Medical-Surgical Service Area: 2007 Jamaica Hospital

Showing Hospital Med-Surg Market Shares by ZIP

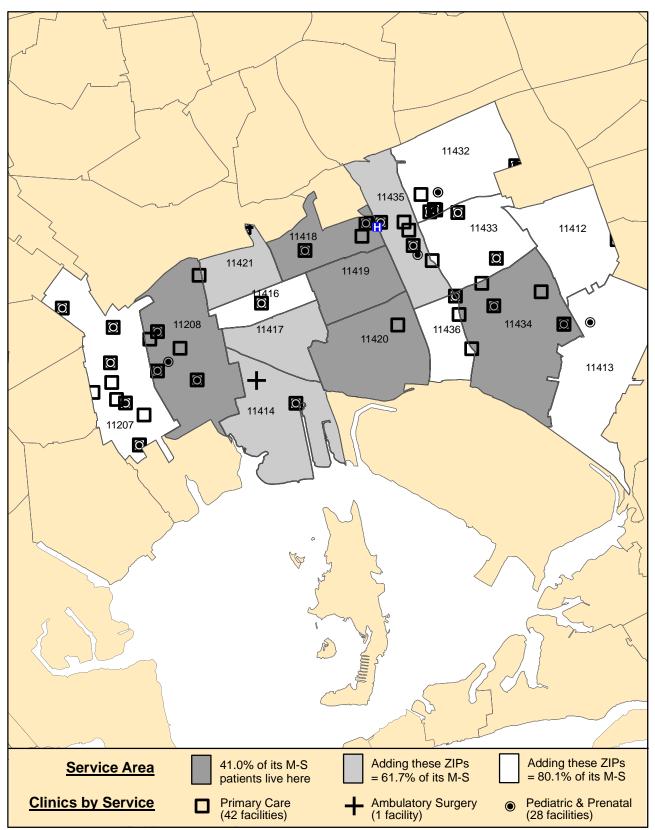


Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007 Jamaica Hospital

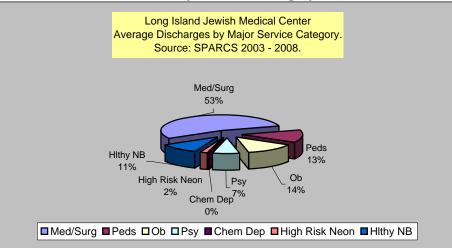
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

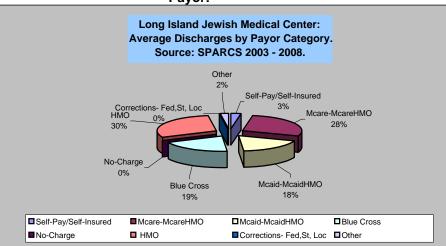
Long Island Jewish Medical Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:

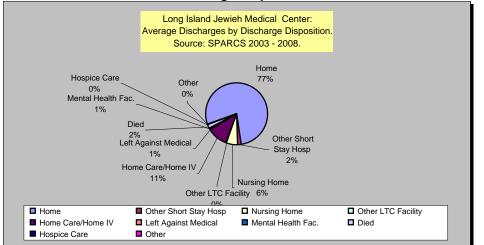


Long Island Jewish M. C.		
2003 - 2008 Average Discharges		
Service Category	Discharges	
Medical/Surgical	25,158	
Pediatric	6,059	
Obstetric 6,329		
General Psychiatric	3,386	
Chemical Dependency	129	
High Risk Neonates	801	
Healthy Newborns	5,006	
Grand Total	46,868	

Payor:



Long Island Jewish M.C.: 2003 - 2008 Average Discharges		
Payor	Discharges	
Self-Pay/Self-Insured	1,310	
Mcare-McareHMO	12,965	
Mcaid-McaidHMO	8,517	
Blue Cross	9,061	
No-Charge	0	
НМО	13,990	
Corrections- Fed,St, Loc	0	
Other	1,026	
Total	46,868	



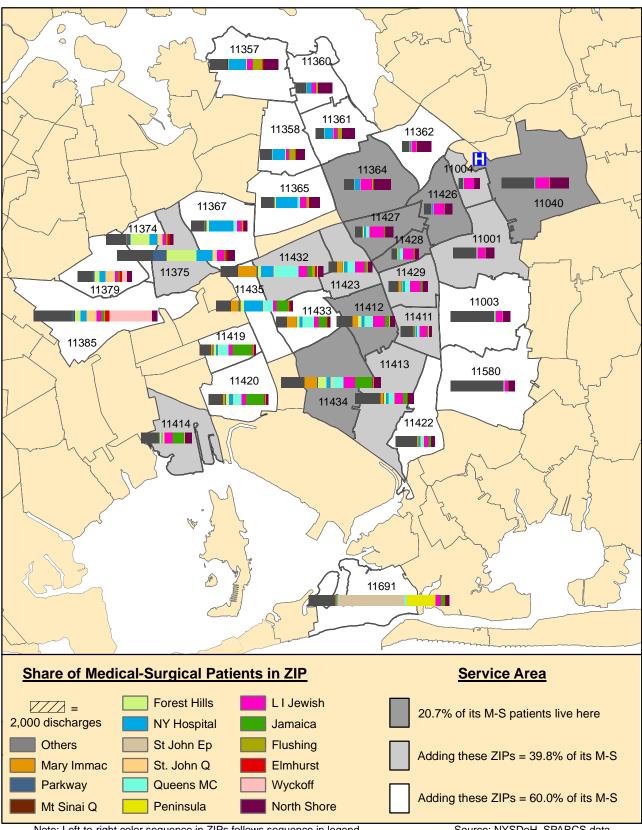
Long Island Jewish M. C.:					
2003 - 2008 Average Discharges					
Dischage Disposition	Discharges				
Home	36,587				
Other Short Stay Hosp	911				
Nursing Home	2,791				
Other LTC Facility	31				
Home Care/Home IV	5,011				
Left Against Medical	295				
Mental Health Fac.	252				
Died	806				
Hospice Care	176				
Other	8				
Total	46,868				

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.1913	2.3619	2.3600	2.3490	2.3342	2.2306
Total - CMI	1.6444	1.7777	1.8037	1.7744	1.7905	1.7623
Average Length of Stay	6.4	6.4	6.4	6.1	6	5.8
Total Occupancy	85.8	87.9	89.1	86.6	86.3	86.8

		ization-LI Jev		2006-08	3
ED Visits: Total, Tr	eated / Re	leased, Admitte	ed	_	
	2006-08				LIJMC
	2006	2007	2008		ED Visits/Day: 2006-08
# of Total ED	54,393	59,123	66,063		1
# of ED Treated / Released	40,256	43,174	48,486		2006 149
# of ED Admitted	13,980	15,772	17,331		4
% of ED Admitted	25.7%	26.7%	26.2%		2007 162
ED Visits/Day	149	162	181		4
Change in	ED Visits/	Day Between			2008 181
		2006-07	13		J
		2007-08	19		Source: SPARCS 2006-08
				l r	
ED Bays & Total ED Visits/Bay: 2006-08	2006	2007	2008	Avg Plg Std.	LIJMC ED Visits/Bay: 2006-08
# of ED Bays	62	62	62		2,000
ED Visits / Bay	877	954	1,066	1500	1500
		Bay Between			1,500
		2006-07	76]	1,000 877 954 1,000
		2007-08	112		
SOURCE: SPARCS 2006-08					500 +
ED Visits (Treated & Release	ed) by Coι	Inty of Residen	ce: 2006-08		2006 2007 2008 Avg Plg Std.
% of Patients in:	2006	2007	2008		Source: SPARCS 2006-08
Queens	66.6%	66.2%	66.6%		
All Other*	33.4%	33.8%	33.4%		
Total	100.0%	100.0%	100.0%	Г	
* All Other includes Nassau Co	unty 2006	-08: 23.6%, 24.4	%, 24.1%.		LIJMC
SOURCE: SPARCS 2006-08					ED Treated & Released
					County of Residence
ED Visi	ts (Treate	d & Released)	2008		
	•	d & Released) Primary Payer			· · · · ·
	•		% ED Treated/		· · · · ·
	•	Primary Payer	% ED Treated/ Released		33.4% 2008
	•	Primary Payer Medicaid	% ED Treated/ Released 5.1%		33.4% 2008
	Expected	Primary Payer Medicaid Medicare	% ED Treated/ Released 5.1% 7.4%	1	33.4% 2008 Queens All Other*
	Expected	Primary Payer Medicaid Medicare icare/Oth. HMO	% ED Treated/ Released 5.1% 7.4% 50.6%		33.4% 2008 Queens All Other*
	Expected	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7%		33.4% 2008 Queens All Other*
	Expected	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2%		33.4% 2008 Queens All Other*
Mec	Expected	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0%		33.4% 2008 Queens All Other*
Mec SOURCE: SPARCS 2008 (Prir	Expected	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07).		33.4% 2008 Queens All Other* Source: SPARCS 2008
Mec	Expected dicaid/Med nary Payer	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 ED Visits: 2007	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07).		33.4% 2008 Queens All Other* Source: SPARCS 2008 LIJMC
Mec SOURCE: SPARCS 2008 (Prir Inappropriate & App	Expected dicaid/Med nary Payer propriate I a.	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 DVisits: 2007 Non-Emergent	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7%		33.4% 2008 Queens All Other* Source: SPARCS 2008
Mec SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger	Expected dicaid/Med nary Payer propriate I a. nt, Primary	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 18.2%		33.4% 2008 Queens All Other* Charter Sparce 2008 LIJMC Inappropriate and Appropriate ED Visits
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Need	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 18.2% 7.7%		33.4% 2008 Queens All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007
Mec SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 18.2% 7.7% 13.7%		33.4% 2008 Queens All Other* Charter Sparce 2008 LIJMC Inappropriate and Appropriate ED Visits
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Need	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven Not Preven	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 18.2% 7.7% 13.7% 22.4%		33.4% 2008 Queens All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Need	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury Health Related	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 32.9%
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Needed d. Emer., ED Care Needed, N	Expected dicaid/Med nary Payer oropriate I a. nt, Primary ed, Preven Not Preven f. Mental g.	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 32.9%
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Needed, N d. Emer., ED Care Needed, N h. Drug R	Expected dicaid/Med nary Payer oropriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol)	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7% 0.1%		33.4% 2008 Queens All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% 45.8%
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Needed d. Emer., ED Care Needed, N	Expected dicaid/Med nary Payer oropriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 32.9%
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Needed, N d. Emer., ED Care Needed, N h. Drug R	Expected dicaid/Med nary Payer oropriate I a. nt, Primary ed, Preven f. Mental g. Related (ex tegory, an	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable table/Avoidable table/Avoidable cluding alcohol) d Not Classified Total above	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 006-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1% 100.0%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% 2008 2008
SOURCE: SPARCS 2008 (Prin Inappropriate & App b. Emerger c. Emer., ED Care Needed, N d. Emer., ED Care Needed, N h. Drug R	Expected dicaid/Med nary Payer oropriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex tegory, an Inapp	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified Total above	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1% 100.0%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% Janapropriate (a.+b.) Appropriate (c.+d.)
Mec SOURCE: SPARCS 2008 (Prir Inappropriate & App b. Emerger c. Emer., ED Care Needed, M d. Emer., ED Care Needed, M h. Drug R I. Not in a Special Ca	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex tegory, an Inapp App	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 DVisits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified Total above propriate (a.+b.)	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 14.7% 14.7% 14.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1% 100.0% 32.9% 21.4%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% 2008 2008
Mec SOURCE: SPARCS 2008 (Prir Inappropriate & App b. Emerger c. Emer., ED Care Needed, M d. Emer., ED Care Needed, M h. Drug R I. Not in a Special Ca	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex tegory, an Inapp App	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 Disits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related Cluding alcohol) d Not Classified Total above propriate (a.+b.) propriate (c.+d.) (e.+f.+g.÷h.+i.)	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 18.2% 7.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1% 100.0% 32.9% 21.4%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% Janapropriate (a.+b.) Appropriate (c.+d.)
Mec SOURCE: SPARCS 2008 (Prir Inappropriate & App b. Emerger c. Emer., ED Care Needed, M d. Emer., ED Care Needed, M h. Drug R I. Not in a Special Ca	Expected dicaid/Med nary Payer propriate I a. nt, Primary ed, Preven Not Preven f. Mental g. celated (ex tegory, an Inapp App	Primary Payer Medicaid Medicare icare/Oth. HMO Self-pay All Other Total Data N/A for 20 DVisits: 2007 Non-Emergent Care Treatable table/Avoidable table/Avoidable table/Avoidable e. Injury Health Related Alcohol Related cluding alcohol) d Not Classified Total above propriate (a.+b.)	% ED Treated/ Released 5.1% 7.4% 50.6% 8.7% 28.2% 100.0% 06-07). % 14.7% 14.7% 14.7% 14.7% 13.7% 22.4% 6.5% 0.7% 0.1% 16.1% 100.0% 32.9% 21.4%		33.4% 2008 Queens All Other* All Other* Source: SPARCS 2008 LIJMC Inappropriate and Appropriate ED Visits 2007 45.8% 45.8% 45.8% 5007 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 1000 100

Medical-Surgical Service Area: 2007 Long Island Jewish Hospital

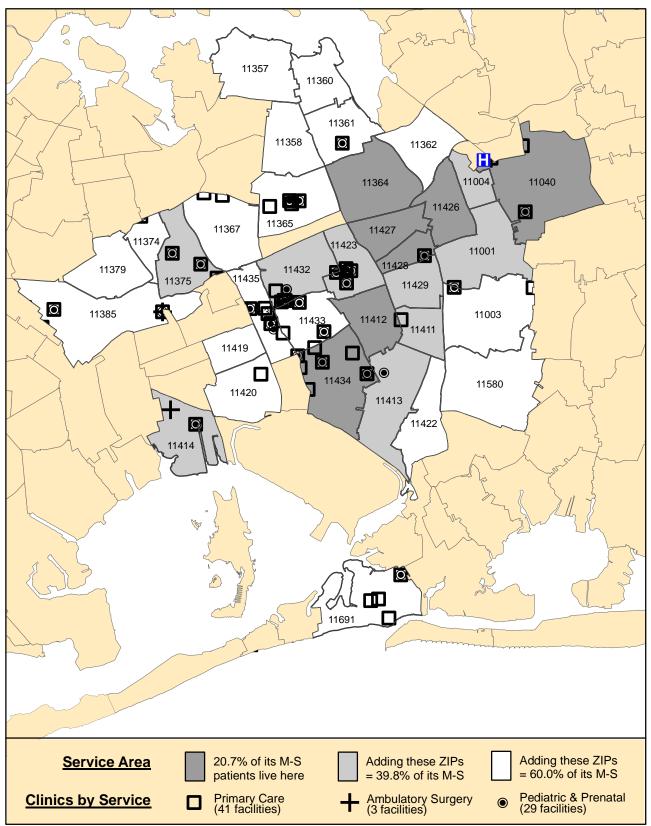
Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

Medical-Surgical Service Area: 2007 Long Island Jewish Hospital

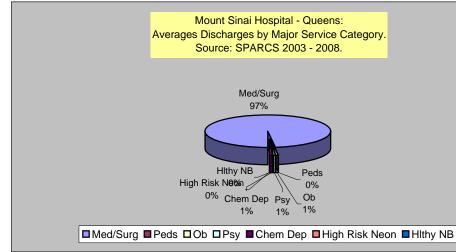
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

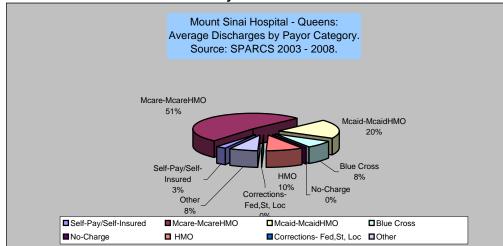
Mount Sinai Hospital - Queens: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:

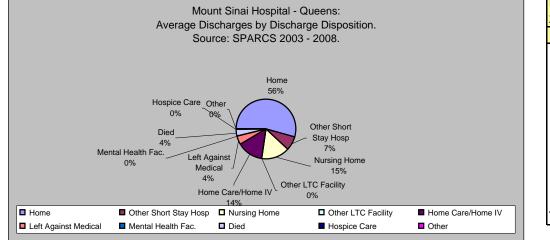


Mount Sinai Hospital - Queens				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	9,909			
Pediatric	0			
Obstetric	54			
General Psychiatric	58			
Chemical Dependency	96			
High Risk Neonates	0			
Healthy Newborns	0			
Grand Total	10,117			

Payor:



Mount Sinai Hospital - Queens 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	277			
Mcare-McareHMO	5,245			
Mcaid-McaidHMO	2,019			
Blue Cross	790			
No-Charge	0			
НМО	1,001			
Corrections- Fed,St, Loc	0			
Other	785			
Total	10,117			



Mount Sinai Hospital - Queens					
2003 - 2008 Average Discharges					
Dischage Disposition	Discharges				
Home	5,515				
Other Short Stay Hosp	754				
Nursing Home	1,543				
Other LTC Facility	1				
Home Care/Home IV	1,447				
Left Against Medical	455				
Mental Health Fac.	9				
Died	365				
Hospice Care	30				
Other	0				
Total	10,117				

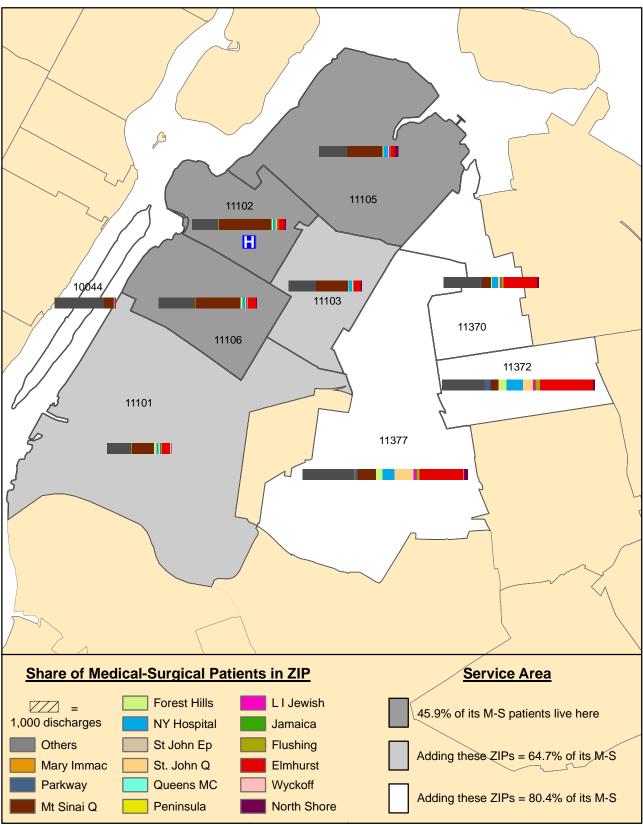
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7227	1.7776	1.7741	1.8676	1.7911	1.8866
Total - CMI	1.7090	1.7657	1.7594	1.8448	1.7750	1.8637
Average Length of Stay	6.3	5.9	5.9	5.9	5.7	5.8
Total Occupancy	70.2	70.1	71.4	72	67.2	66.9

ED Utilization-Mount Sinai Queens MC: 2006-08

ED Visits: Total, Tre		eased. Admit		1		-
	006-08					Mount Sinai Queens MC
2		0007	0000			ED Visits/Day: 2006-08
# of Total ED	2006	2007	2008	-		
# of ED Treated / Released	16,027 6,354	42,085 28,373	29,502		2006	44
# of ED Admitted	9,668		17,975		· ·	
		8,961	9,161	-	2007	115
% of ED Admitted	60.3% 44	<u>21.3%</u> 115	31.1%	-	· ۱	•
ED Visits/Day		ay Between	81		2008	81
		2006-07	71	{		
		2000-07		1		Source: SPARCS 2006-08
		2007-06	(33)	1		
				ł ,		
						Mount Sinai Queens MC
ED Bays & Total ED	2006	2007	2008	Avg Plg		ED Visits/Bay: 2006-08
Visits/Bay: 2006-08				Std.	2,000	
# of ED Bays	24	24				1,754
ED Visits / Bay	668	1,754	1,229	1500	1,500	1,229
Change in E	D Visits/Ba					1,229
		2006-07	1,086		1,000	┼───┤╵┠──┨┫┛┙┨╹┠─╵
		2007-08	(524)			668
SOURCE: SPARCS 2006-08					500	┼┦╹┣╾┫╏┠╾┫┫┣╾╢
ED Visita (Treated & Delega		untry of Dooid	anaa, 2006			<mark>┼┺╍┙┯┖<mark>╸</mark>┛┯┖╸┛┑</mark>
ED Visits (Treated & Release		unity of Resid	ence: 2006-			2006 2007 2008 Avg Plg
% of Patients in:	08 2006	2007	2008			Std.
Queens	90.4%	88.7%		-		Source: SPARCS 2006-08
All Other	90.4%	11.3%				
Total	9.0%	100.0%		1		
SOURCE: SPARCS 2006-08	100.076	100.078	100.078	-		Mount Sinai Queens Mo ED Treated & Released
						County of Residence
					11.7	2008
ED Visits	(Treated	& Released)	2008			
E	cpected P	rimary Payer	% ED			
			Treated/			Queens
			Released			■All Other
		Medicaid	7.0%			
		Medicare	5.9%			
Medic	aid/Medica	are/Oth. HMO	41.5%			88.3%
		Self-pay				Source: SPARCS 2008
		All Other]		
		Total				
SOURCE: SPARCS 2008 (Prin	nary Paye	r Data N/A for	2006-07).	[[Sunt Sinci Quanna MO Incompanyinta and
Inappropriate & Appro	opriate EF	Visits: 2007	%	1	Mo	ount Sinai Queens MC Inappropriate and Appropriate ED Visits 2007
		Ion-Emergent				Appropriate LD VISIts 2007
b. Emergent,		<u> </u>				
						34.1%
				-		
c. Emer., ED Care Needed	-	ahle/Avoidahla	23.6%	1		
	-		23.6%			
c. Emer., ED Care Needed d. Emer., ED Care Needed, N	Not Prevent	e. Injury	11.7%			
c. Emer., ED Care Needed d. Emer., ED Care Needed, N	Not Prevent	e. Injury ealth Related	11.7% 0.7%			
c. Emer., ED Care Needed d. Emer., ED Care Needed, N	Not Prevent . Mental H g. Ale	e. Injury ealth Related cohol Related	11.7% 0.7% 1.9%			36.5%
c. Emer., ED Care Needed d. Emer., ED Care Needed, N f h. Drug Rel	. Mental H g. Ald ated (exclu	e. Injury ealth Related cohol Related uding alcohol)	11.7% 0.7% 1.9% 0.1%			
c. Emer., ED Care Needed d. Emer., ED Care Needed, N	. Mental H g. Ald ated (exclu	e. Injury ealth Related cohol Related uding alcohol) Not Classified	11.7% 0.7% 1.9% 0.1% 19.7%			■Inappropriate (a.+b.)
c. Emer., ED Care Needed d. Emer., ED Care Needed, N f h. Drug Rel	Not Prevent . Mental H g. Ala ated (exclu gory, and l	e. Injury ealth Related cohol Related uding alcohol) Not Classified Total above	11.7% 0.7% 1.9% 0.1% 19.7% 100.0%			Inappropriate (a.+b.) Appropriate (c.+d.)
c. Emer., ED Care Needed d. Emer., ED Care Needed, N f h. Drug Rel	. Mental H g. Ald ated (exclu gory, and l	e. Injury ealth Related cohol Related uding alcohol) Not Classified Total above opriate (a.+b.)	11.7% 0.7% 1.9% 0.1% 19.7% 100.0% 29.4%			 Inappropriate (a.+b.) Appropriate (c.+d.) Special Category (e.+f.+g.÷h.+i.)
c. Emer., ED Care Needed d. Emer., ED Care Needed, N f h. Drug Rel I. Not in a Special Cate	Not Prevent . Mental H g. Ala ated (exclu gory, and l Inappro Appro	e. Injury ealth Related cohol Related uding alcohol) Not Classified Total above opriate (a.+b.) opriate (c.+d.)	11.7% 0.7% 1.9% 0.1% 19.7% 100.0% 29.4% 36.5%		Sou	Inappropriate (a.+b.) Appropriate (c.+d.)
c. Emer., ED Care Needed d. Emer., ED Care Needed, N f h. Drug Rel I. Not in a Special Cate	Not Prevent . Mental H g. Ala ated (exclu gory, and l Inappro Appro	e. Injury ealth Related cohol Related uding alcohol) Not Classified Total above opriate (a.+b.)	11.7% 0.7% 1.9% 0.1% 19.7% 100.0% 29.4% 36.5% 34.1%		Sou	 Inappropriate (a.+b.) Appropriate (c.+d.) Special Category (e.+f.+g.÷h.+i.)

Medical-Surgical Service Area: 2007 Mount Sinai Queens Hospital

Showing Hospital Med-Surg Market Shares by ZIP

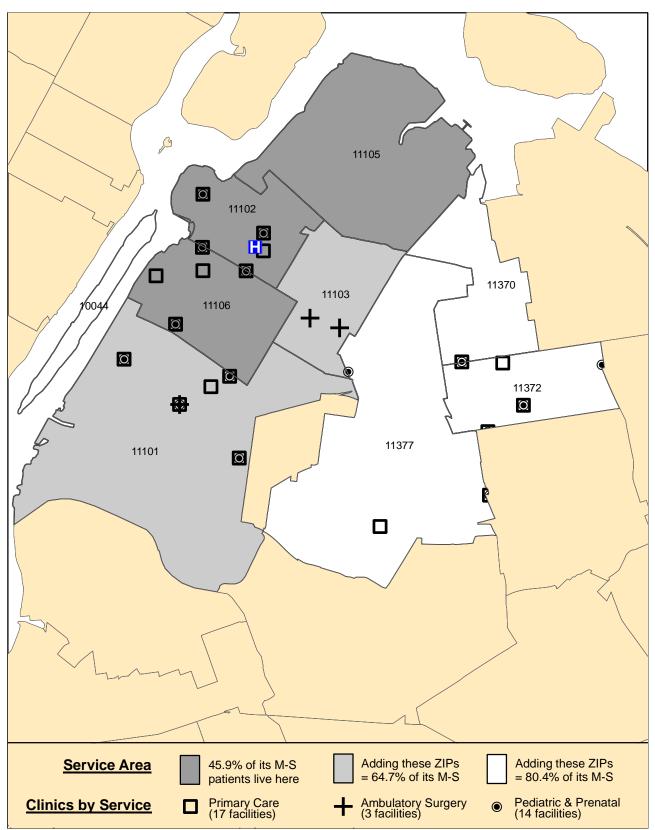


Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007 Mount Sinai Queens Hospital

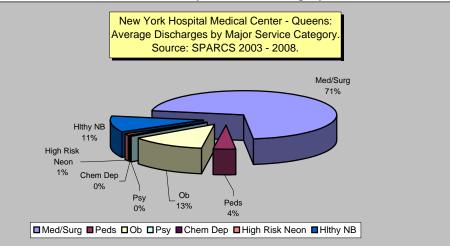
Showing Selected Clinic Locations



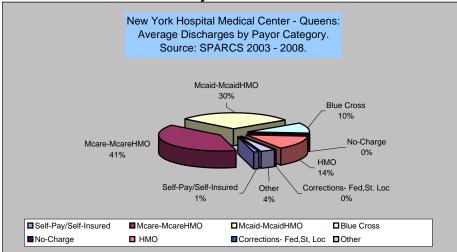
Source: NYSDoH, SPARCS and HFIS data

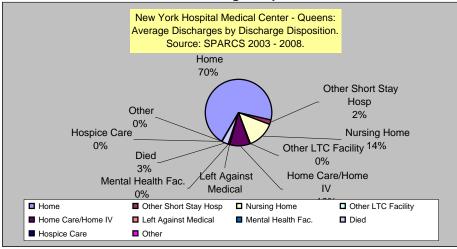
New York Hospital Medical Center - Queens: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:



Payor:





Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.2176	2.2495	2.2283	2.3425	2.2791	2.2422
Total - CMI	1.7442	1.7760	1.7731	1.8625	1.7908	1.8293
Average Length of Stay	5.3	5.2	5.2	5.2	5.1	5.1
Total Occupancy	88.5	91.4	98.6	104.5	109.0	102.3

NYH Medical Center - Queens				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	22,850			
Pediatric	1,273			
Obstetric	4,163			
General Psychiatric	84			
Chemical Dependency	79			
High Risk Neonates	367			
Healthy Newborns	3,531			
Grand Total	32,345			

NYH Medical Center - Queens 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	417			
Mcare-McareHMO	12,890			
Mcaid-McaidHMO	9,783			
Blue Cross	3,385			
No-Charge	0			
НМО	4,648			
Corrections- Fed,St, Loc	0			
Other	1,222			
Total	32,345			

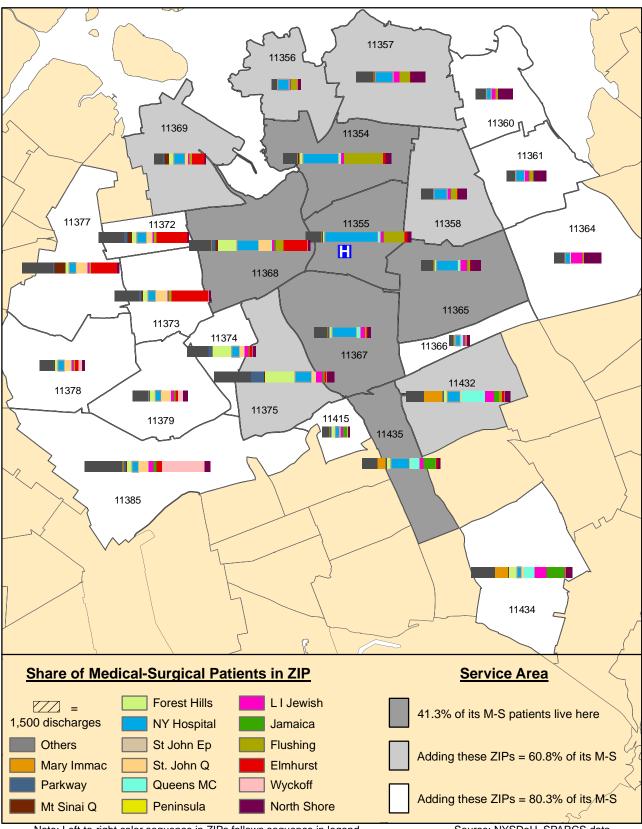
NYH Medical Center - Queens 2003 - 2008 Average Discharges				
Dischage Disposition	Discharges			
Home	22,764			
Other Short Stay Hosp	653			
Nursing Home	4,388			
Other LTC Facility	12			
Home Care/Home IV	3,181			
Left Against Medical	268			
Mental Health Fac.	33			
Died	1,006			
Hospice Care	22			
Other	19			
Total	32,345			

ED Utilization-New York Hospital MC Queens: 2006-08

ED Visite: Total Traated / Palaased Admitted]		
ED Visits: Total, Treated / Released, Admitted						NY Hospital MC Queens
2006-08						ED Visits/Day: 2006-08
	2006	2007	2008		1	
# of Total ED	74,726	93,096	84,750		2006	205
# of ED Treated / Released	58,805	73,644	61,912		-	
# of ED Admitted	15,875	19,402	22,776		2007	255
% of ED Admitted	21.2%	20.8%	26.9%			
ED Visits/Day	<u>,</u> 205	255	232		2008	232
Change in ED Visits/Day Between						
2006-07			50			Source: SPARCS 2006-08
2007-08			(24)			Source: SPARCS 2000-08
						NY Hospital MC Queens
	2000	2007	2000			ED Visits/Bay: 2006-08
ED Bays & Total ED		2007	2008	Avg Plg	0.500	
Visits/Bay: 2006-08				Std.	3,500 -	3,103 2,825
# of ED Bays		30			3,000 -	2,491
ED Visits / Bay		3,103	2,825	1,500	2,500 -	
Change in E	D Visits/Ba			-	2,000 -	
2006-07			612	4	1,500 -	1,500
2007-08			(278)	4	1,000 -	
SOURCE: SPARCS 2006-08						
					500 -	
ED Visits (Treated & Releas	lance: 2006	1	- •	┝╴┺╍╴┹╶╷╴┺═┛╴╷╴┺═┛╌╷		
	08					2006 2007 2008 Avg Plg Std.
% of Patients in:		2007	2008			Source: SPARCS 2006-08
Queens		89.2%				Source: SI ARCS 2000-00
All Other		10.8%				
Total	100.0%	100.0%	100.0%	-		NY Hospital MC Queens
SOURCE: SPARCS 2006-08						ED Treated & Released
					9.7	County of Residence
ED Visits (Treated & Released)			2008			2008
Expected Primary Payer						
			Treated/			Queens
			Released			All Other
Medicaid						
Medicare						
Medicaid/Medicare/Oth. HMO						90.3%
Self-pay						Source: SPARCS 2008
All Other						
Total					L	
SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).				.		NYH MC Queens
Inappropriate & Appropriate ED Visits: 2007			%	1	In	appropriate & Appropriate ED Visits
a. Non-Emergent				1		2007
b. Emergent, Primary Care Treatable						
c. Emer., ED Care Needed, Preventable/Avoidable						
d. Emer., ED Care Needed, Not Preventable/Avoidable			13.9%			40.0%
		e. Injury	21.2%			
f. Mental Health Related						
	g. Alcohol Related					
h Drug Rel	h. Drug Related (excluding alcohol)					
	I. Not in a Special Category, and Not Classified					21.3%
Total above						■Inappropriate (a.+b.)
			-			Appropriate (c.+d.)
Inappropriate (a.+b.)			38.8%		i I	Special Category (e.+f.+g.÷h.+i.)
Oppeiald	Appro	priate (c.+d.)	21.3%			e: SPARCS 2007 Absorption Analysis
Special	Appro		21.3% 40.0%			

Medical-Surgical Service Area: 2007 New York Hospital

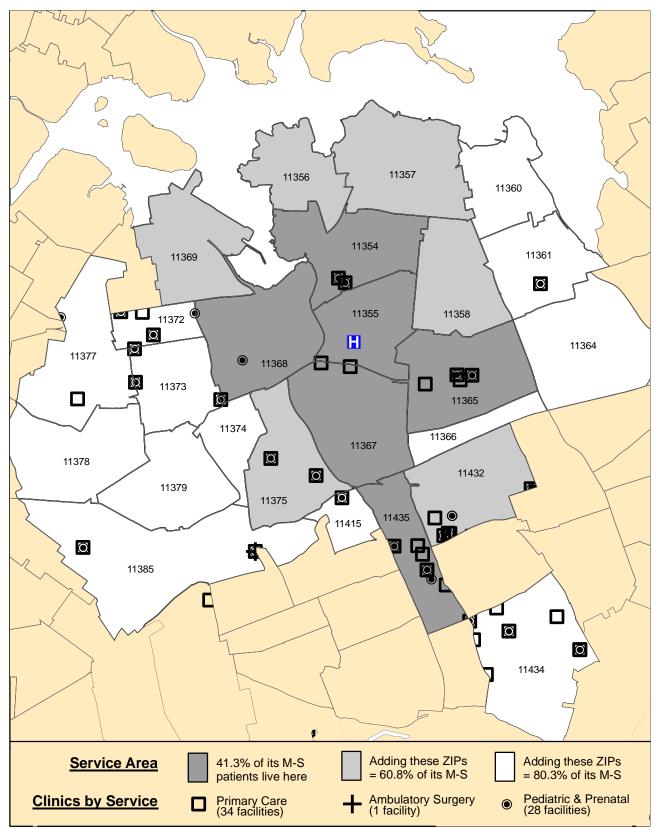
Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

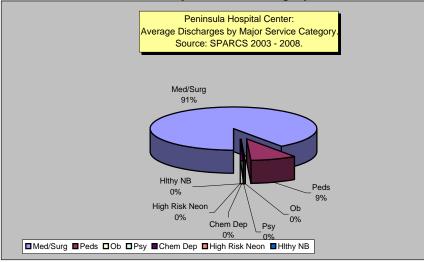
Medical-Surgical Service Area: 2007 New York Hospital



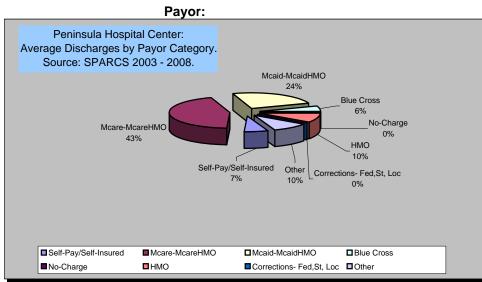
Source: NYSDoH, SPARCS and HFIS data

Peninsula Hospital Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.



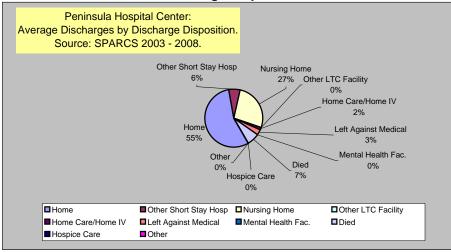


Peninsula Hospital Center:				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	4,847			
Pediatric	470			
Obstetric	15			
General Psychiatric	8			
Chemical Dependency	24			
High Risk Neonates	0			
Healthy Newborns	0			
Grand Total	5,363			



Peninsula Hospital Center: 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	349			
Mcare-McareHMO	2,359			
Mcaid-McaidHMO	1,308			
Blue Cross	306			
No-Charge	0			
НМО	526			
Corrections- Fed,St, Loc	0			
Other	516			
Total	5,363			

Discharge Disposition:

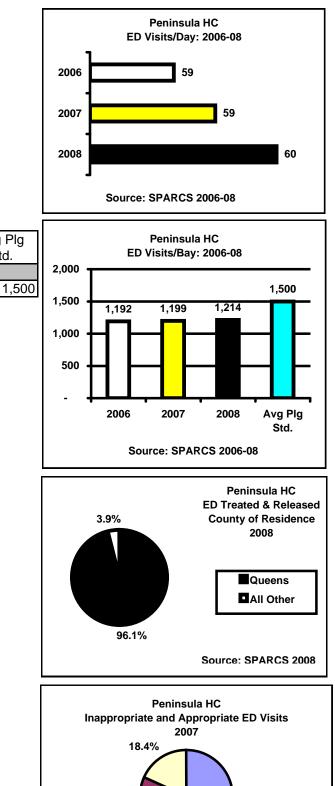


Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.2308	2.3307	2.2658	2.2969	2.4139	2.4563
Total - CMI	2.0968	2.1775	2.1269	2.1321	2.2457	2.3001
Average Length of Stay	9.3	8.7	8.2	7.8	7.9	8.3
Total Occupancy	79.9	76.5	68.3	66.9	67.9	67.0

Peninsula Hospital Center:				
2003 - 2008 Average Discharges				
Dischage Disposition	Discharges			
Home	2,977			
Other Short Stay Hosp	342			
Nursing Home	1,428			
Other LTC Facility	0			
Home Care/Home IV	81			
Left Against Medical	170			
Mental Health Fac.	0			
Died	366			
Hospice Care	0			
Other	0			
Total	5,363			

ED Utilization-Peninsula Hospital center: 2006-08

ED Visits: Total, Trea	ted / Relea	ased, Adm	itted			
2006-08						
ED Total, ED Treated /	2006	2007	2008			
Released, & ED Admitted:						
2006-08 # of Total ED	21,449	21,587	21,851			
# of ED Treated / Released	16,486	16,571	17,220			
# of ED Admitted	4,962	5,016	4,630			
% of ED Admitted	23.1%	23.2%	21.2%			
ED Visits/Day	59	59	60			
Change in ED V	√isits/Day I					
		2006-07	0.38			
		2007-08	1			
ED Bays & Total ED	2006	2007	2008	Avg Plg		
Visits/Bay: 2006-08	10	10	4.0	Std.		
# of ED Bays		18	18	4.50		
ED Visits / Bay Change in ED	,	1,199 Botwoon	1,214	1,50		
	v 15115/Day 1	2006-07	8			
		2000-07	15			
		2001 00				
ED Visits (Treated & Relea	ised) by C 106-08	ounty of R	esidence:			
% of Patients in:	2006	2007	2008			
Queens	96.3%	96.5%	96.1%			
All Other	3.7%	3.5%	3.9%			
Total	100.0%	100.0%	100.0%			
SOURCE: SPARCS 2006-08						
ED Visits (T	reated & F	Released)	2008			
Expe	ected Prim	hary Payer	% ED			
			Treated/			
		NA - L' ' - I	Released			
		Medicaid Medicare	8.6%			
Medicaid	/Medicare/		<u>10.2%</u> 41.5%			
Medicale	/ Wicalcarc/	Self-pay	25.8%			
		All Other	13.9%			
		Total	100.0%			
SOURCE: SPARCS 2008 (Prir	mary Paye	r Data N/A				
Inappropriate & Appropr			%			
		-Emergent	25.5%			
b. Emergent, Pr			28.1%			
c. Emer., ED Care Needed, P			12.7%			
d. Emer., ED Care Needed, Not	Preventable		15.3%			
f N	Iental Heal	e. Injury	2.6% 0.8%			
1. 10						
h. Drug Relate	g. Alcohol Related 1.2% h. Drug Related (excluding alcohol) 0.1%					
I. Not in a Special Categor		· /	13.6%			
		otal above	100.0%			
	Inappropri		53.6%			
		iate (c.+d.)	28.0%			
Special Cat	Special Category (e.+f.+g.÷h.+i.) 18.4%					
	Т	otal above	100.0%			



53.6%

28.0%

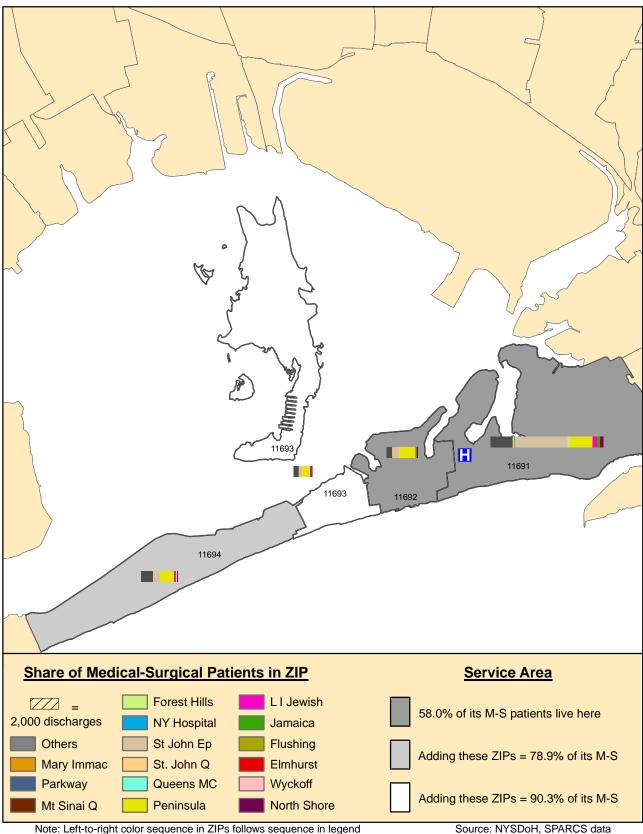
Inappropriate (a.+b.)
 Appropriate (c.+d.)

Special Category (e.+f.+g.÷h.+i.)

Source: SPARCS 2007 Absorption Analysis

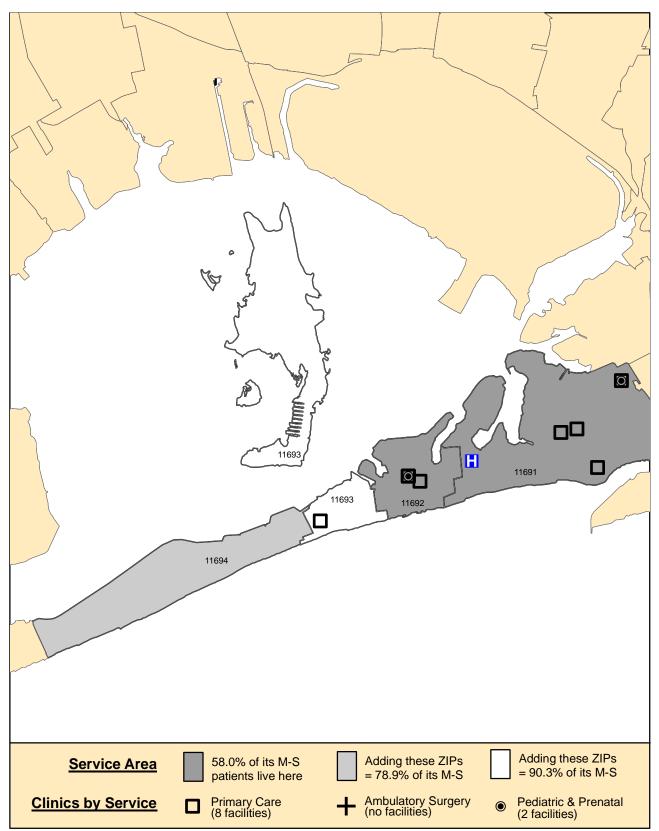
Medical-Surgical Service Area: 2007 **Peninsula Hospital**

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

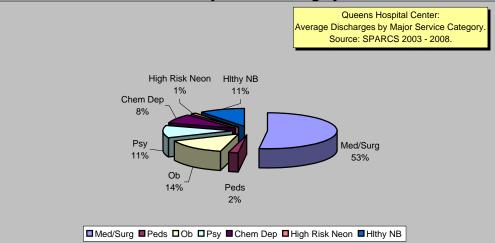
Medical-Surgical Service Area: 2007 Peninsula Hospital



Source: NYSDoH, SPARCS and HFIS data

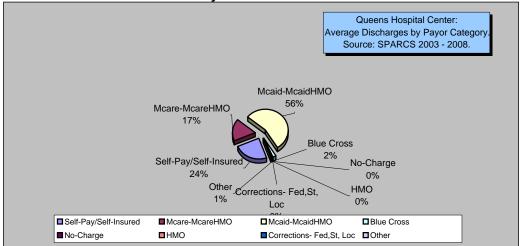
Queens Hospital Center: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.





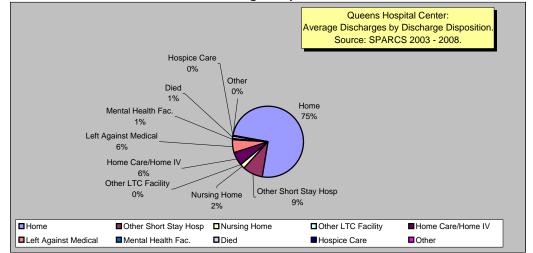
Queens Hospital Center: 2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	8,168			
Pediatric	369			
Obstetric 2,258				
General Psychiatric 1,731				
Chemical Dependency	1,312			
High Risk Neonates	218			
Healthy Newborns	1,674			
Grand Total	15,730			

Payor:



Queens Hospital Center:				
2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	3,808			
Mcare-McareHMO	2,695			
Mcaid-McaidHMO	8,715			
Blue Cross	346			
No-Charge	0			
НМО	0			
Corrections- Fed,St, Loc	44			
Other	123			
Total	15,730			

Discharge Disposition:



Queens Hospital Center:					
2003 - 2008 Average Discharges					
Dischage Disposition	Discharges				
Home	11,734				
Other Short Stay Hosp	1,469				
Nursing Home	350				
Other LTC Facility	10				
Home Care/Home IV	962				
Left Against Medical	894				
Mental Health Fac.	113				
Died	151				
Hospice Care	6				
Other	42				
Total	15,730				

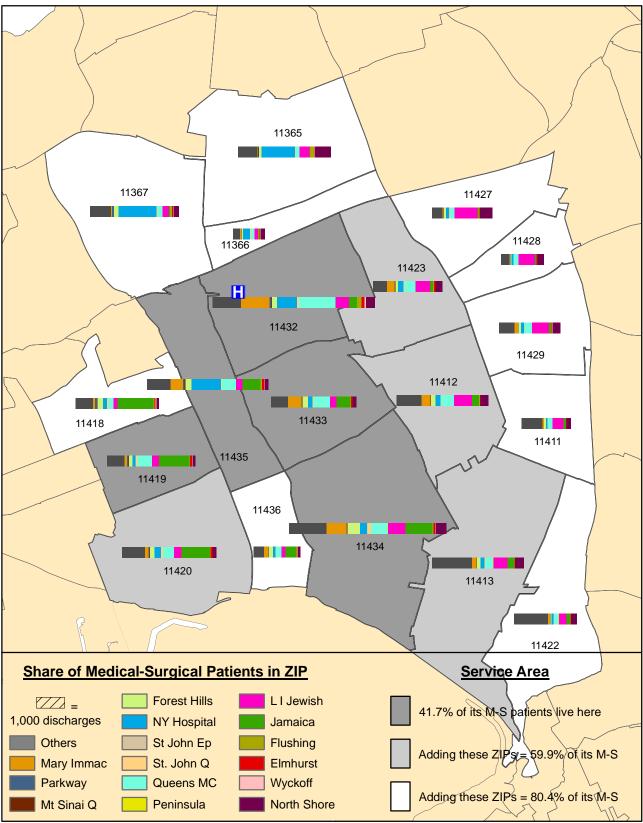
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.3785	1.3579	1.4993	1.5316	1.5260	1.4327
Total - CMI	1.0629	1.1184	1.2223	1.2401	1.2163	1.1844
Average Length of Stay	5.0	5.0	5.2	5.2	5.3	5.4
Total Occupancy	66.5	77.5	79.0	83.1	88.4	92.0

ED Utilization-Queens Hospital Center: 2006-08

2006-08 Outcome NC # of Total ED 2006 2007 2008 # of ED Treated / Released 54.054 16.77 12.181 % of ED Admitted 3.540 11.77 12.181 % of ED Admitted 3.540 11.77 12.181 % of ED Admitted 3.540 11.77 12.181 2007-08 331 36 36 = ED Visits / Davis / Davi		ated / Rele	ased, Admi	tted		
# of Total ED 2005 2007 2008 # of ED Treated / Released 54,054 60,714 49,061 # of ED Admitted 8,540 11,677 12,181 % of ED Admitted 13,6% 16,7% 13,9% ED Visits/Day Visits/Day Between 2006-07 27 2006-07 27 2007-08 311 ** of ED Bays & Total ED 2006-07 27 2007-08 310 2007-08 311 ** of ED Bays & 36 36 36 36 ED Visits/Bay Loope of Visits/Bay Between 2007-08 310 2007-08 310 2006-07 272 source: SPARCS 2006-08 2007 2008 49 ** of ED Amitted & Released) 2006-07 272 2007-08 310 SOURCE: SPARCS 2006-08 2007 2008 49 9 4 ** of ED Amitted & Released) 2008 53.5% 53.1% 6.3% 6.9% 50 6.3% 6.9% 50 50 50 50 <th>2</th> <th></th> <th></th> <th></th> <th></th> <th>Queens HC</th>	2					Queens HC
# of Total ED 62 594 72.391 61.242 # of ED related / Released 64.064 60.714 49.061 # of ED Admitted 13.6% 16.1% 19.9% ED Visits/201711 198 167 Change in ED Visits/2028/etween 2006-07 277 2007-08 311 1.701 1.500 Wisits/Bay: 2006-08 2007 2008 Arg Pig Source: SPARCS 2006-08 2007-08 310 SOURCE: SPARCS 2006-08 2007-08 310 SOURCE: SPARCS 2006-08 2007 2008 ED Visits (Treated & Released) 2007-08 311 % of Patients in: 2006 2007 2008 % of Patients in: 2006 2007 2008 % of Patients in: 2006 2007 2008 Source: SPARCS 2006-08 2007 2008 Courens 92.8% 93.5% 93.1% Medicaid 7.2% All Other 6.2% 6.5% % of Patients in: 2006 2007 2008 Source: SPARCS 20008 (Primary Pare Treatable 2.3%	E		2007	2000		ED VISIIS/Day. 2000-00
# of ED Treated/ Released 54.061 60.714 49.061 # of ED Admitted 8.54.061 60.714 49.061 % of ED Admitted 13.6% 61.7% 19.8% ED Visits/Day Altrino 13.6% 61.7% 19.8% 2006-07 27 2007-08 311 2006-07 201 1.701 1.500 Yoist/Bay 2006-08 2007 2008 Avg Pig Source: SPARCS 2006-08 2007-028 311 ED Visits/Bay Between 2006-07 272 SOURCE: SPARCS 2006-08 2007 2008 Augerin ED Visits/Bay Between 2006-07 272 SOURCE: SPARCS 2006-08 2007 2008 Queens B 0.2007 2008 30.1% All Other 6.2% 6.5% 6.5% All Other 6.2% 6.5% 6.5% Medicaid 7.2% 30.4% SOURCE: SPARCS 2000-08 2008 2008 ED Visits (Treated & Released) 2007 208 SOURCE: SPARCS 2008 (Primary Payer % ED 8.0% SOURCE: SPARCS 2008 (Primary Payer Data Payer <th># of Total ED</th> <th></th> <th></th> <th></th> <th></th> <th>2006</th>	# of Total ED					2006
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2007-08(310)SOURCE: SPARCS 2006-08ED Visits (Treated & Released) by County of Residence: 2006 OB% of Patients in: 200620072008 QueensQueens93.5%93.1% All Other6.5%All Other6.2%6.5%6.9% 	Change in EE) Visits/Bay				
SOURCE: SPARCS 2006-08 Image: Control of the second s						
SOURCE: SPARCS 2006-08 ED Visits (Treated & Released) by County of Residence: 2006-08 Queens			2007-08	(310)		
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f. Mental Health Related7.3%g. Alcohol Related2.4%h. Drug Related (excluding alcohol)0.6%I. Not in a Special Category, and Not Classified16.3%Total above100.0%Inappropriate (a.+b.)46.5%Appropriate (c.+d.)16.7%Special Category (e.+f.+g.÷h.+i.)36.8%	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed,	mary Payer priate ED a. No Primary Ca Preventab	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 n-Emergent re Treatable le/Avoidable	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9%		93.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007
g. Alcohol Related 2.4% h. Drug Related (excluding alcohol) 0.6% I. Not in a Special Category, and Not Classified 16.3% Total above 100.0% Inappropriate (a.+b.) 46.5% Appropriate (c.+d.) 16.7% Special Category (e.+f.+g.÷h.+i.) 36.8%	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed,	mary Payer priate ED a. No Primary Ca Preventab	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 n-Emergent re Treatable le/Avoidable ole/Avoidable	Treated/ Released 7.2% 3.6% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8%		93.1% Part of the second state of the second
h. Drug Related (excluding alcohol) 0.6% I. Not in a Special Category, and Not Classified 16.3% Total above 100.0% Inappropriate (a.+b.) 46.5% Appropriate (c.+d.) Special Category (e.+f.+g.÷h.+i.) Special Category (e.+f.+g.÷h.+i.) 36.8%	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N	mary Payer priate ED a. No Primary Ca Preventab ot Preventab	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 n-Emergent re Treatable le/Avoidable ole/Avoidable e. Injury	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3%		93.1% Part of the second state of the second
I. Not in a Special Category, and Not Classified 16.3% Total above 100.0% Inappropriate (a.+b.) 46.5% Appropriate (c.+d.) 16.7% Special Category (e.+f.+g.÷h.+i.) 36.8%	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N	mary Payer priate ED a. No Primary Ca Preventab ot Preventab Mental He	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 m-Emergent re Treatable le/Avoidable ble/Avoidable e. Injury alth Related	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3% 7.3%		93.1% Part of the second state of the second
Total above100.0%Inappropriate (a.+b.)46.5%Appropriate (c.+d.)16.7%Special Category (e.+f.+g.÷h.+i.)36.8%Source: SPARCS 2007Absorption Analysis	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventat Mental He g. Alco	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 n-Emergent re Treatable le/Avoidable ble/Avoidable e. Injury alth Related bhol Related	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4%		93.1% Part of the second state of the second
Inappropriate (a.+b.) 46.5% Appropriate (c.+d.) 16.7% Special Category (e.+f.+g.÷h.+i.) 36.8% Source: SPARCS 2007Absorption Analysis	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventat Mental He g. Alco ted (excluo	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A for Visits: 2007 In-Emergent re Treatable le/Avoidable ble/Avoidable e. Injury alth Related bhol Related ling alcohol)	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). 7.0% 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6%		93.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5%
Imappropriate (a.+b.) 46.5% Appropriate (c.+d.) 16.7% Special Category (e.+f.+g.÷h.+i.) 36.8% Source: SPARCS 2007Absorption Analysis	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela	mary Payer a. No Primary Ca Preventab ot Preventab Mental He g. Alco ted (excluc ory, and N	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A for Visits: 2007 n-Emergent re Treatable le/Avoidable e. Injury alth Related bhol Related ding alcohol) ot Classified	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6% 16.3%		93.1% P3.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5% 16.7%
Appropriate (c.+d.) 16.7% Special Category (e.+f.+g.÷h.+i.) 36.8% Source: SPARCS 2007Absorption Analysis	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventat Mental He g. Alco ted (excluc ory, and N	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A fo Visits: 2007 m-Emergent re Treatable le/Avoidable e. Injury alth Related ohol Related ding alcohol) ot Classified Total above	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6% 16.3% 100.0%		93.1% P3.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5% 16.7%
	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventat Mental He g. Alco ted (excluc ory, and No Inapprop	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A for Visits: 2007 In-Emergent re Treatable le/Avoidable e. Injury alth Related bhol Related bhol Related ding alcohol) ot Classified Total above priate (a.+b.)	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). 7.2% 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6% 16.3% 100.0%		93.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5% Inappropriate (a.+b.) Appropriate (c.+d.)
	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela I. Not in a Special Categ	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventat Mental He g. Alco ted (excluo iory, and No Inapprop Approp	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A for Visits: 2007 m-Emergent re Treatable le/Avoidable e. Injury alth Related bhol Related ding alcohol) ot Classified Total above priate (a.+b.)	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). 7.0% 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6% 16.3% 100.0%		93.1% Source: SPARCS 2008 Queens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5% Inappropriate (a.+b.) Appropriate (c.+d.)
	SOURCE: SPARCS 2008 (Prin Inappropriate & Appro b. Emergent, F c. Emer., ED Care Needed, d. Emer., ED Care Needed, N f. h. Drug Rela I. Not in a Special Categ	mary Payer priate ED a. No Primary Ca Preventab ot Preventab ot Preventab Mental He g. Alco ted (excluc ory, and No Inapprop Approp ategory (e.	Medicare e/Oth. HMO Self-pay All Other Total r Data N/A for Visits: 2007 n-Emergent re Treatable le/Avoidable e. Injury alth Related bhol Related ding alcohol) ot Classified Total above priate (a.+b.) priate (c.+d.) +f.+g.÷h.+i.)	Treated/ Released 7.2% 3.6% 36.9% 47.2% 5.1% 100.0% r 2006-07). % 22.7% 23.8% 7.9% 8.8% 10.3% 7.3% 2.4% 0.6% 16.3% 100.0% 46.5% 16.7% 36.8%		93.1% Source: SPARCS 2008 Cueens HC Inappropriate and Appropriate ED Visits 2007 36.8% 46.5% 16.7% Inappropriate (a.+b.) Appropriate (a.+b.) Special Category (e.+f.+g.+h.+i.)

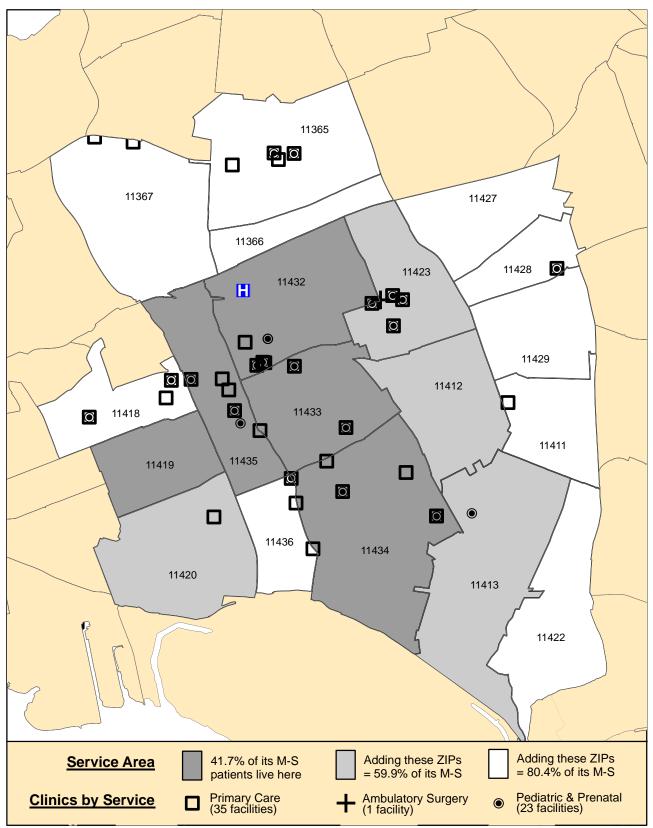
Medical-Surgical Service Area: 2007 Queens Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

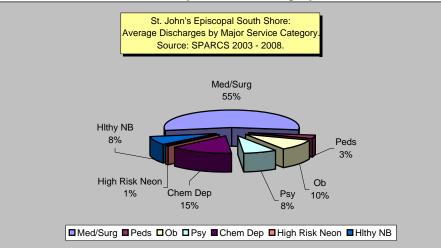
Medical-Surgical Service Area: 2007 Queens Hospital



Source: NYSDoH, SPARCS and HFIS data

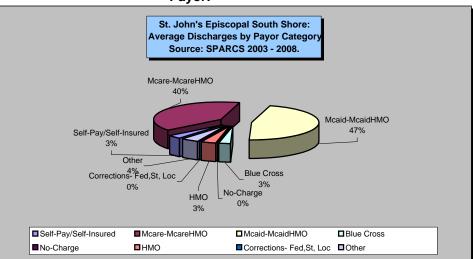
St. John's Episcopal Hospital South Shore: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:



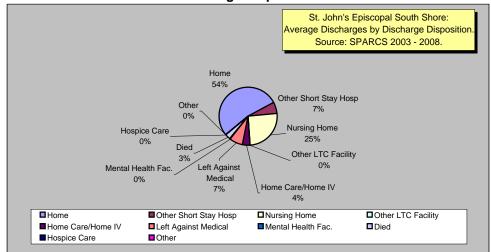
St. John's Episcopal So. Shore:				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	5,643			
Pediatric	312			
Obstetric 1,034				
General Psychiatric 828				
Chemical Dependency	1,534			
High Risk Neonates 91				
Healthy Newborns 792				
Grand Total	10,234			

Payor:



St. John's Episcopal So. Shore: 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	345			
Mcare-McareHMO	4,102			
Mcaid-McaidHMO	4,708			
Blue Cross	285			
No-Charge	0			
НМО	354			
Corrections- Fed,St, Loc	0			
Other	440			
Total	10,234			

Discharge Disposition:



Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.9090	2.0244	2.0345	2.2037	2.0592	2.1762
Total - CMI	1.3690	1.5022	1.4869	1.5887	1.5424	1.6044
Average Length of Stay	7.6	7.8	7.4	7.4	7.5	7.3
Total Occupancy	83.3	84.0	80.8	84.2	78.1	68.0

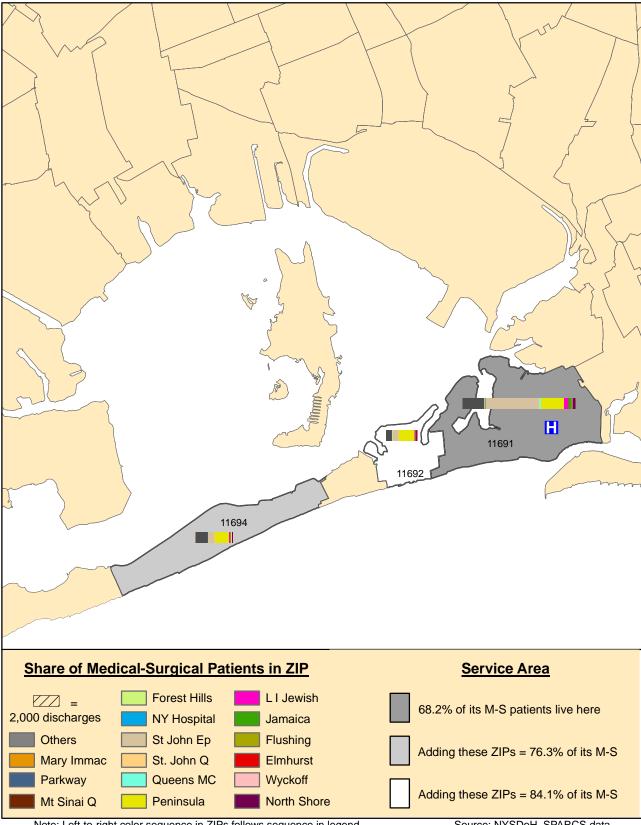
St. John's Episcopal So. Shore:				
2003 - 2008 Average Disc	harges			
Dischage Disposition	Discharges			
Home	5,447			
Other Short Stay Hosp	666			
Nursing Home	2,589			
Other LTC Facility	0			
Home Care/Home IV	432			
Left Against Medical	760			
Mental Health Fac.	29			
Died	300			
Hospice Care	7			
Other	5			
Total	10,234			

ED Utilization-St. Johns Episcopal Hosp So Shore: 2006-08

ED Visits: Total, Tre			•		10. 2000 00
	006-08	,,-			St. Johns Episcopal-South Shore
2		0007	0000		ED Visits/Day: 2006-08
	2006	2007	2008		٩
# of Total ED	17,148	12,851	12,455		2006 47
# of ED Treated / Released	16,293	12,359	11,947		
# of ED Admitted	851	489	505		2007 35
% of ED Admitted	5.0%	3.8%	4.1%		
ED Visits/Day	47	35 No Detwoor	34		2008 34
Change in El	J VISITS/Da		(12)		
		2006-07	(12)		Source: SPARCS 2006-08
		2007-08	(1)		Source. ST ANCS 2000-00
ED Bays & Total ED	2006	2007	2008	Avg Plg	St. Johns Episcopal-South Shore
Visits/Bay: 2006-08				Std.	ED Visits/Bay: 2006-08
# of ED Bays	31	31	31		
ED Visits / Bay	553	415	402	1,500	2,000
Change in E					1,500
		2006-07	(139)		1,500
		2007-08	(13)		
SOURCE: SPARCS 2006-08		0	(13)		1,000
					553
					500 415 402
ED Visits (Treated & Release	ed) by Cou 08	inty of Resid	ence: 2006-		
% of Patients in:	2006	2007	2008		2008/rce: 500/RCS 2008-08Avg Pig
Queens	88.3%	90.4%	90.8%		2000 ce. 2007 CC 2008 Co Avg Pig Std.
All Other	11.7%	9.6%	9.2%		Sta.
Total	100.0%	100.0%	100.0%		
SOURCE: SPARCS 2006-08			•	_	
					St. Johns Episcopal-South Shore
			0000		ED Treated & Released
		& Released)	2008		County of Residence
Ex	pected Pl	rimary Payer			9.2% 2008
			Treated/		
		Madiaaid	Released		Queens
		Medicaid	13.5%		All Other
NA - Ha	-:-!/\ /!:	Medicare	8.6%		
Medica	aid/iviedica	re/Oth. HMO	44.7%		
		Self-pay	19.2%		90.8%
		All Other			• • • • • • • • • • • • • • • • • • • •
SOURCE: SPARCS 2008 (Prir	nary Pave	Total r Data N/A for	100.0%		Source: SPARCS 2008
			, I		
Inappropriate & Appro			%		St. Johns Episcopal-South Shore
		on-Emergent			Inappropriate and Appropriate ED
b. Emergent,			20.2%		Visits 2007
c. Emer., ED Care Needed,			9.8%		
d. Emer., ED Care Needed, N	lot Preventa		13.3%		33.6%
	NA	e. Injury	5.0%		43.3%
f f		ealth Related	8.7%		
		cohol Related	1.7%		
¥	,	iding alcohol)	0.2%		
I. Not in a Special Cate	gory, and I		18.0%		23.1%
		Total above	100.0%		Inappropriate (a.+b.)
	Inappro	priate (a.+b.)	43.3%		■Inappropriate (a.+b.) ■ Appropriate (c.+d.)
	Appro	priate (c.+d.)	23.1%		■ Appropriate (c.+d.) ■ Special Category (e.+f.+g.÷h.+i.)
Special C	Category (e	e.+f.+g.÷h.+i.)	33.6%		
		Titelation	100.00/		
		Total above	100.0%		Source: SPARCS 2007Absorption Analysis

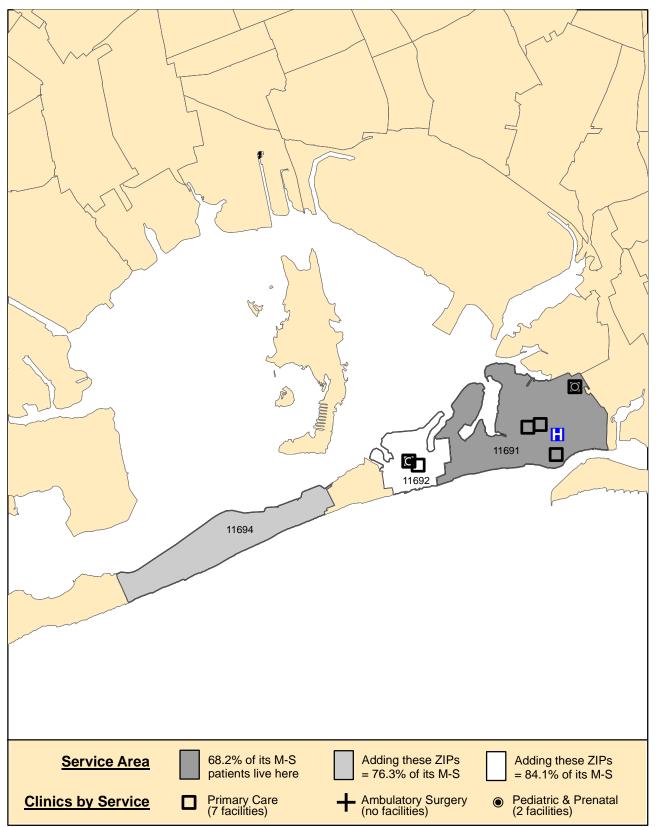
Medical-Surgical Service Area: 2007 St. John Episcopal Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

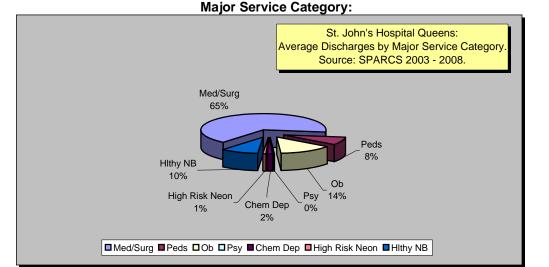
Medical-Surgical Service Area: 2007 St. John Episcopal Hospital



Source: NYSDoH, SPARCS and HFIS data

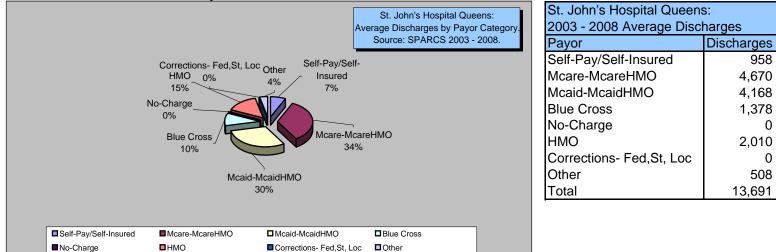
Closed Hospitals

St. John's Queens: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

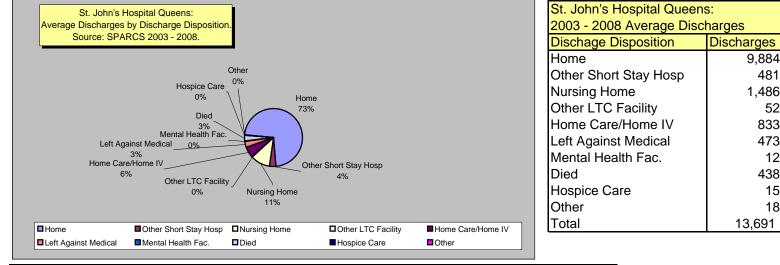


St. John's Hospital Queens: 2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	9,049			
Pediatric	1,055			
Obstetric 1,90				
General Psychiatric 4				
Chemical Dependency	208			
High Risk Neonates	78			
Healthy Newborns	1,349			
Grand Total	13,691			

Payor:



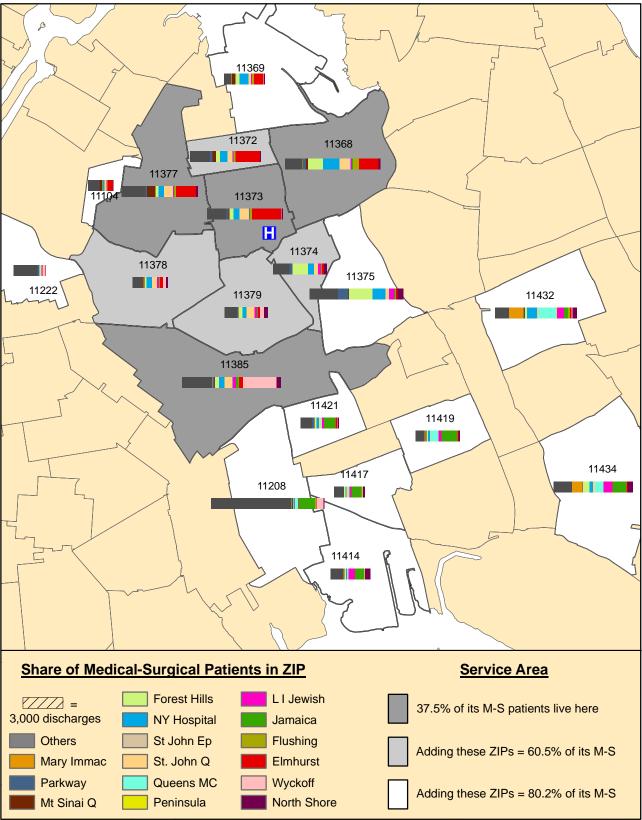




Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.8845	1.7695	1.7783	1.8240	1.6731	2.0415
Total - CMI	1.3921	1.3559	1.3736	1.3902	1.3480	1.6277
Average Length of Stay	5.1	4.9	4.9	4.8	4.5	5.0
Total Occupancy	96.4	88.6	86.1	81.6	51.1	54.6

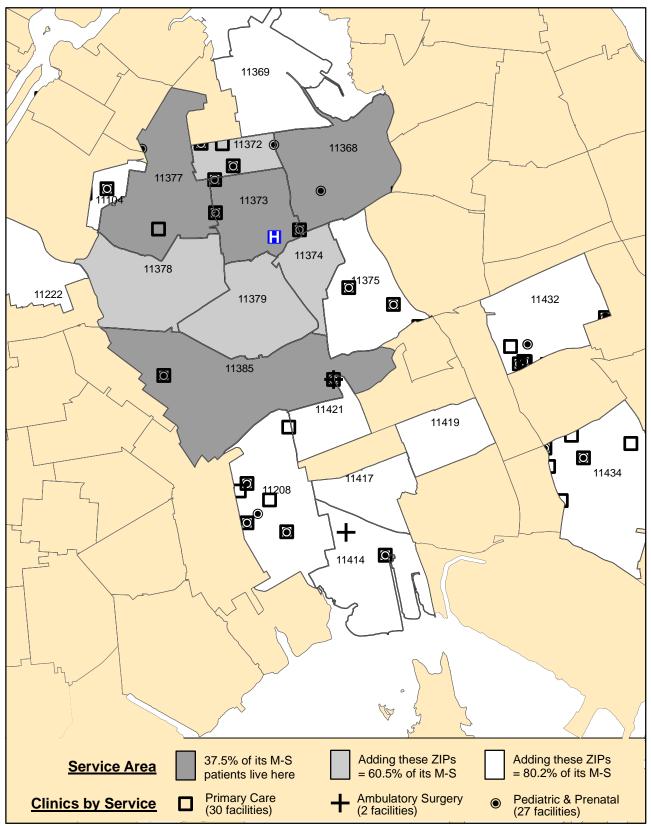
Medical-Surgical Service Area: 2007 St. John Queens Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

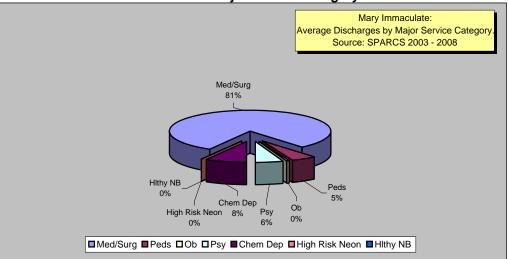
Medical-Surgical Service Area: 2007 St. John Queens Hospital



Source: NYSDoH, SPARCS and HFIS data

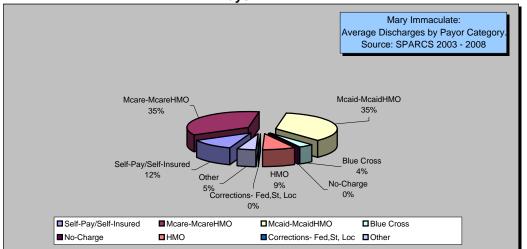
Mary Immaculate: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.





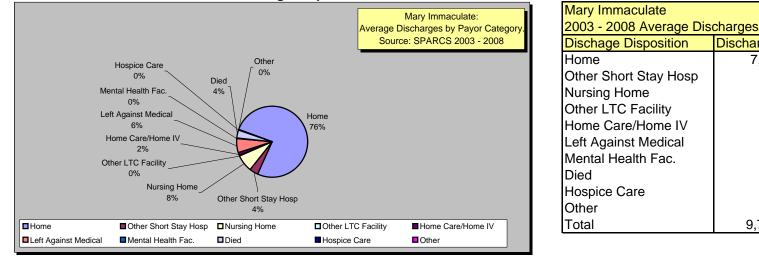
Mary Immaculate				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	7,851			
Pediatric	480			
Obstetric	45			
General Psychiatric	564			
Chemical Dependency	801			
High Risk Neonates	1			
Healthy Newborns	0			
Grand Total	9,742			

Payor:



Mary Immaculate 2003 - 2008 Average Discharges				
Payor	Discharges			
Self-Pay/Self-Insured	1,132			
Mcare-McareHMO	3,462			
Mcaid-McaidHMO	3,452			
Blue Cross	376			
No-Charge	0			
НМО	838			
Corrections- Fed,St, Loc	0			
Other	483			
Total	9,742			

Discharge Disposition:



Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6799	1.6415	1.6556	1.7699	1.7875	1.9459
Total - CMI	1.5382	1.5037	1.5120	1.6387	1.6197	1.7228
Average Length of Stay	5.5	5.6	6.0	5.7	5.7	5.6
Total Occupancy	93.1	94.8	97.4	84.1	55.0	57.5

Discharges 7,403

391

764

151

610

16

373

8

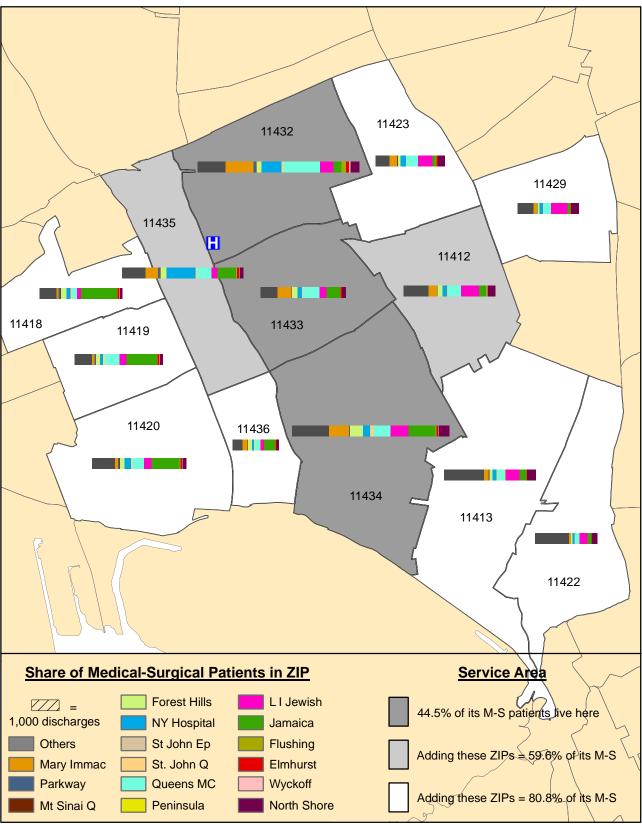
9

9,742

19

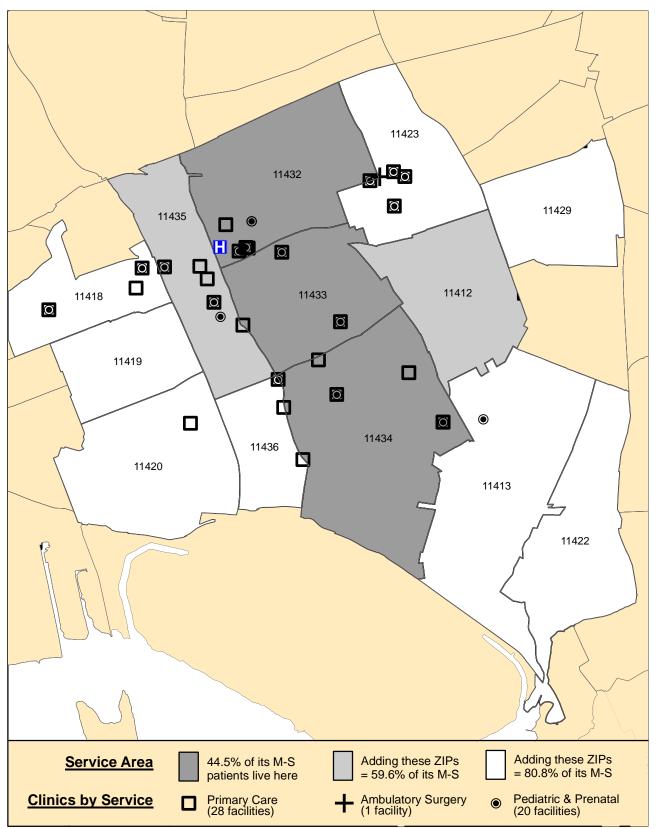
Medical-Surgical Service Area: 2007 Mary Immaculate Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

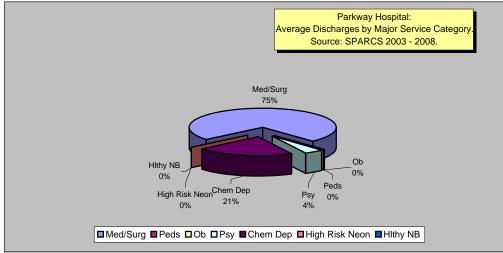
Medical-Surgical Service Area: 2007 Mary Immaculate Hospital



Source: NYSDoH, SPARCS and HFIS data

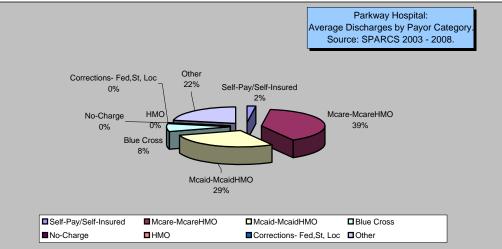
Parkway Hospital: Inpatient Discharge Summary. Source: SPARCS 2003 - 2008.

Major Service Category:



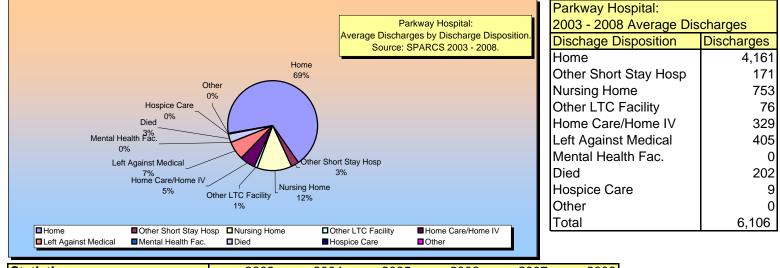
Parkway Hospital:				
2003 - 2008 Average Discharges				
Service Category	Discharges			
Medical/Surgical	4,531			
Pediatric	2			
Obstetric	20			
General Psychiatric	243			
Chemical Dependency	1,309			
High Risk Neonates	0			
Healthy Newborns	0			
Grand Total	6,106			





Parkway Hospital: 2003 - 2008 Average Discharges				
Payor Discharges				
Self-Pay/Self-Insured	135			
Mcare-McareHMO	2,406			
Mcaid-McaidHMO	1,744			
Blue Cross	486			
No-Charge	0			
НМО	0			
Corrections- Fed,St, Loc	0			
Other	1,335			
Total	6,106			

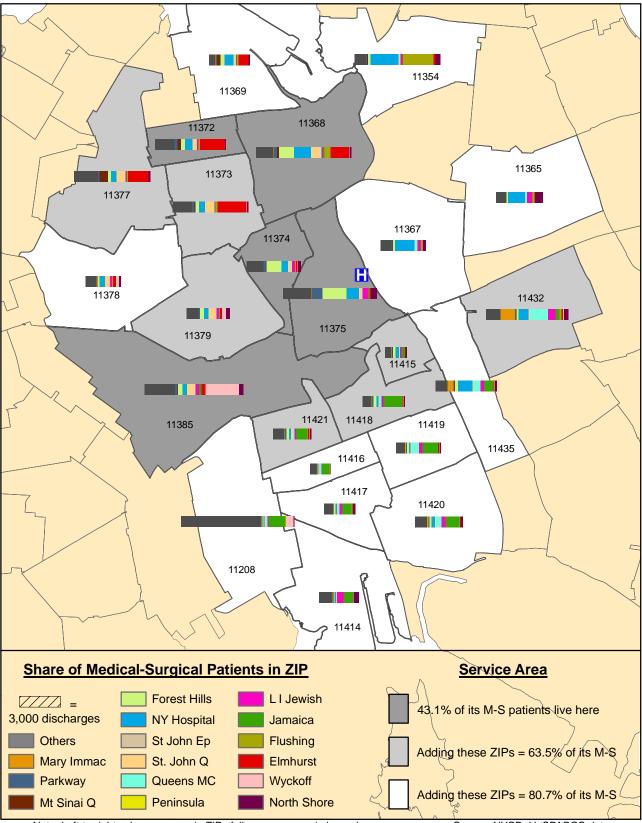
Discharge Disposition



Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6799	1.6415	1.6556	1.7699	1.7875	1.9459
Total - CMI	1.5746	1.5270	1.5993	1.5099	1.6852	1.6279
Average Length of Stay	6.3	6.0	5.8	5.1	5.3	5.0
Total Occupancy	54.3	58.1	52.5	29.9	24.4	11.7

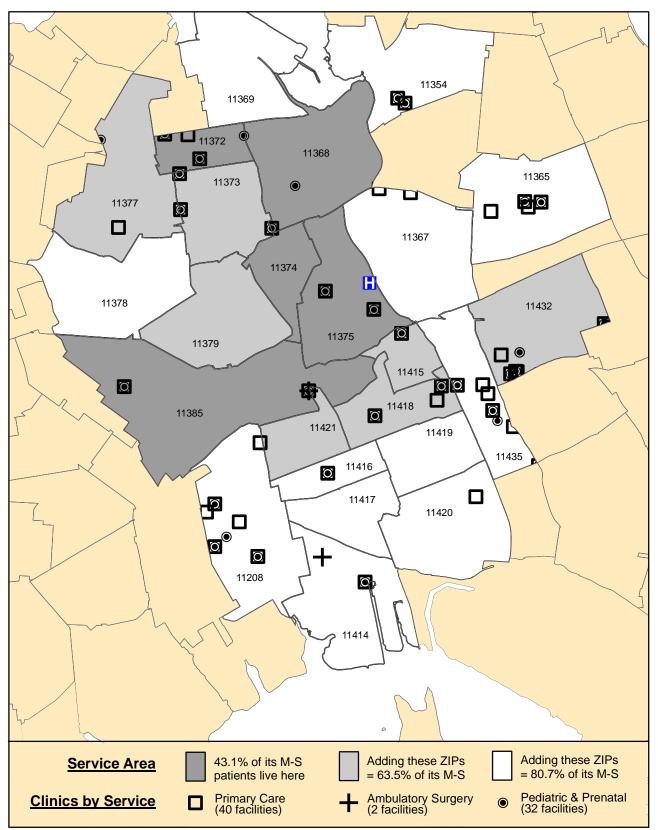
Medical-Surgical Service Area: 2007 Parkway Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Note: Left-to-right color sequence in ZIPs follows sequence in legend

Medical-Surgical Service Area: 2007 Parkway Hospital



Source: NYSDoH, SPARCS and HFIS data