<u>STATE OF NEW YORK</u> PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

ANNUAL MEETING

AGENDA

February 9, 2023

- 90 Church Street, Conference Rooms 4 A/B, NYC
- Empire State Plaza, Concourse Level, Meeting Room 6, Albany

Immediately following the Committee on Codes, Regulations, and Legislation Meeting (Codes scheduled to begin immediately following the Special Establishment and Project Review Committee meeting beginning at 10:00 a.m.)

I. INTRODUCTION OF OBSERVERS

Jeffrey Kraut, Chair

II. <u>ELECTION OF OFFICERS</u>

A. Election of Vice Chairperson

B. Announce Committee Chairpersons and Vice Chairpersons

- Committee on Codes, Regulations, and Legislation
- Committee on Establishment and Project Review
- Committee on Health Planning
- Committee on Public Health
- Ad Hoc Committee to Lead the State Health Improvement Plan

III. REPORT OF DEPARTMENT OF HEALTH ACTIVITIES

A. Report of the Department of Health

James V. McDonald, M.D., M.P.H., Acting Commissioner of Health

B. Report of the Office of Public Health

Ursula Bauer, Ph.D., MPH, Deputy Commissioner, Office of Public Health

C. Report of the Office of Health Equity and Human Rights

Johanne Morne, Deputy Commissioner, Office of Health Equity and Human Rights

D. Report of the Office of Aging and Long Term Care

Adam Herbst, Deputy Commissioner, Office of Aging and Long Term Care

E. Report of the Office of Primary Care and Health Systems Management

John Morley, M.D., Deputy Commissioner, Office of Primary Care and Health Systems Management

IV. <u>REGULATION</u>

Report of the Committee on Codes, Regulations, and Legislation

Thomas Holt, Chair of the Committee on Codes, Regulations, and Legislation

For Adoption

22-21 Amendment of Section 23.1 of Title 10 NYCRR (Mpox to the List of Sexually Transmitted Diseases (STDs))

For Discussion

20-28 Amendment of Sections 12.2 & 405.21, and Parts 721, 754 & 795 of Title 10 NYCRR (Perinatal Services, Perinatal Regionalization, Birthing Centers and Maternity Birthing Centers)

V. PROJECT REVIEW RECOMMENDATIONS AND ESTABLISHMENT ACTIONS

A. Report of the Committee on Establishment and Project Review

Peter Robinson, Chair of Establishment and Project Review Committee

APPLICATIONS FOR CONSTRUCTION OF HEALTH CARE FACILITIES

<u>CATEGORY 1</u>: Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

CON Application

Diagnostic and Treatment Center - Construction

	<u>Number</u>	<u>Applicant/Facility</u>	E.P.R.C. Recommendation
1.	221257 C	Open Door Family Medical Center, Inc. (Westchester County)	Contingent Approval

CATEGORY 2: Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- Without Dissent by HSA
- ❖ Without Dissent by Establishment and Project Review Committee

CON Application

Cardiac Services - Construction

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation				
1.	182144 C	Nassau University Medical Center (Nassau County) Mr. Kraut – Recusal Dr. Strange – Recusal	Contingent Approval				

Ambulatory Surgery Center - Construction

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation					
1.	222012 C	The New York Eye Surgical Center (Saratoga County) Dr. Bennett - Interest	Contingent Approval					

CATEGORY 3: Applications Recommended for Approval with the Following:

- ❖ No PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by HSA

NO APPLICATIONS

CATEGORY 4: Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- Contrary Recommendation by HSA

NO APPLICATIONS

<u>CATEGORY 5</u>: Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

NO APPLICATIONS

CATEGORY 6: Applications for Individual Consideration/Discussion

CON Application

Acute Care Services - Construction

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation
1.	222087 C	Mount Sinai Beth Israel (New York County) Dr. Berliner – Opposed at ERPC Ms. Monroe – Opposed at EPRC	No Recommendation

B. <u>APPLICATIONS FOR ESTABLISHMENT AND</u> <u>CONSTRUCTION OF HEALTH CARE FACILITIES</u>

<u>CATEGORY 1</u>: Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

CON Applications

Ambulatory Surgery Centers – Establish/Construct

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation
1.	221280 E	Specialists' One-Day Surgery Center, LLC (Onondaga County)	Approval
2.	222011 B	Flushing Endoscopy Center, LLC (New York County)	Contingent Approval
3.	222024 B	787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC (New York County)	Contingent Approval
4.	222036 B	Excelsior ASC LLC d/b/a Excelsior Ambulatory Surgery Center (Kings County)	Contingent Approval
5.	222089 B	Peakpoint Flatiron LLC (New York County)	Contingent Approval

Diagnostic and Treatment Centers – Establish/Construct

	Number	Applicant/Facility	E.P.R.C. Recommendation
1.	221281 B	Integrity Care Services (Kings County)	Contingent Approval
2.	222032 B	Mount Valley Care LLC (Rockland County)	Contingent Approval

Residential Health Care Facilities – Establish/Construct

	<u>Number</u>	<u>Applicant/Facility</u>	E.P.R.C. Recommendation					
1.	222123 E	The Knolls at Goshen, Inc. (Orange County)	Contingent Approval					

CATEGORY 2: Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- Without Dissent by HSA
- ❖ Without Dissent by Establishment and Project Review Committee

CON Applications

Ambulatory Surgery Centers - Establish/Construct

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation					
1.	221252 B	Upstate Endoscopy Associates, LLC d/b/a Upstate Endoscopy Center (Rensselaer County)	Contingent Approval					
		Dr. Bennett – Recusal						

CATEGORY 3: Applications Recommended for Approval with the Following:

- ❖ No PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by or HSA

NO APPLICATIONS

CATEGORY 4: Applications Recommended for Approval with the Following:

- ❖ PHHPC Member Recusals
- ❖ Establishment and Project Review Committee Dissent, or
- Contrary Recommendation by HAS

NO APPLICATIONS

<u>CATEGORY 5</u>: Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

NO APPLICATIONS

CATEGORY 6: Applications for Individual Consideration/Discussion

CON Application

Midwifery Birthing Center – Establish/Construct

1. 202086 B Coit House, LLC (Erie County) Dr. Bennett – Opposed at ERPC Dr. Berliner – Opposed at EPRC Mr. Lawrence – Opposed at EPRC Ms. Monroe – Opposed at ERPC	No Recommendation

Residential Health Care Facilities – Establish/Construct

	<u>Number</u>	Applicant/Facility	E.P.R.C. Recommendation
1.	192237 E	JAG Operating LLC d/b/a FoltsBrook Center for Nursing and Rehabilitation (Herkimer County) Dr. Berliner – Opposed at EPRC Mr. LaRue – Opposed at EPRC	No Recommendation
2.	212117 E	Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center (Columbia County)	No Recommendation Considered at the 2/9/23 Special Establishment and Project Review Committee Meeting
3.	222124 E	Woodcrest Rehabilitation & Residential Health Care Center (Queens County)	No Recommendation Considered at the 2/9/23 Special Establishment and Project Review Committee Meeting

Certificates

Certificate of Amendment of the Certificate of Incorporation

Applicant E.P.R.C. Recommendation

Beth Israel Medical Center No Recommendation

Considered at the 2/9/23 Special Establishment and Project Review Committee

Meeting

Restated Certificate of Incorporation

Applicant E.P.R.C. Recommendation

Cayuga Health System, Inc.

Considered at the 2/9/23 Special Establishment and Project Review Committee

No Recommendation

Meeting

Dialysis Services – Establish/Construct

	<u>Number</u>	E.P.R.C. Recommendation			
1.	201222 E	True North III DC, LLC d/b/a Grand Boulevard Dialysis (Suffolk County) Mr. Kraut – Recusal Dr. Strange – Recusal Dr. Berliner – Opposed at EPRC	Establishment and Project Review Committee recommended contingent approval at the 5/19/22 Meeting.		
		Dr. Berimer – Opposed at EFRC	Full Council deferred application on 6/2/22		
2.	211244 E	True North VI DC, LLC d/b/a Peconic Bay Dialysis (Suffolk County) Mr. Kraut – Recusal Dr. Strange - Recusal Dr. Berliner – Opposed at EPRC	Establishment and Project Review Committee recommended contingent approval at the 5/19/22 Meeting. Full Council deferred application on 6/2/22		

VI. PUBLIC HEALTH SERVICES AND HEALTH POLICY

Report on the Activities of the Public Health Committee and Health Planning Committee

Jo Ivey Boufford, M.D., Chair of the Public Health Committee John Rugge, M.D., Chair of the Health Planning Committee

VII. HEALTH POLICY

Report on the Activities of the Health Planning Committee

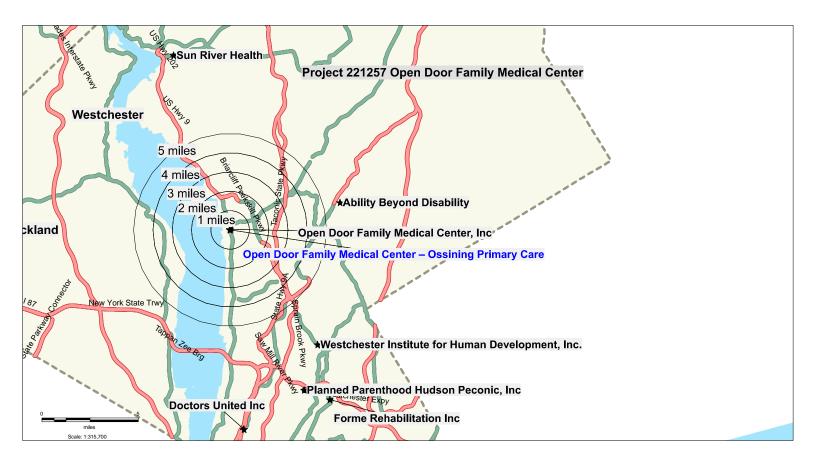
John Rugge, M.D., Chair of the Health Planning Committee

***Agenda items may be called in an order that differs from above ***

VIII. <u>NEXT MEETINGS</u>

March 30, 2023 (Albany and NYC) April 18, 2023 (Albany and NYC)

IX. ADJOURNMENT



Open Door Family Medical Center, Inc. and Affiliates

Consolidating Statement of Financial Position December 31, 2021

<u>Assets</u>	Open Door Family Medical Center, Inc.	Open Door undation, Inc.	en Door sing Corp.	Br	ridge Street	Total	E	liminations	Consolidated
Current assets Cash and cash equivalents Patient services receivable, net Contracts receivable Prepaid expenses and other current assets Due from affiliates Promises to give and contributions receivable, net	\$ 8,810,837 4,307,989 2,052,910 1,317,105 71,051 368,912	\$ 975,381 - - 5,656 - 48,125	\$ 203 - - - - -	\$	244,937 703,361 - 62,863 - -	\$ 10,031,358 5,011,350 2,052,910 1,385,624 71,051 417,037	\$	- - - - (71,051)	\$ 10,031,358 5,011,350 2,052,910 1,385,624 - 417,037
Total current assets	16,928,804	1,029,162	203		1,011,161	18,969,330		(71,051)	18,898,279
Investments Property and equipment, net Security deposits	109,595,317 30,012,941 21,885	 11,956,083 6,519 600	 - - 28,121		- - -	121,551,400 30,019,460 50,606		- - -	121,551,400 30,019,460 50,606
Total assets	\$ 156,558,947	\$ 12,992,364	\$ 28,324	\$	1,011,161	\$ 170,590,796	\$	(71,051)	\$ 170,519,745
<u>Liabilities and Net Assets</u>									
Current liabilities Accounts payable and accrued expenses Accrued compensation and benefits Due to related party Due to affiliates Current maturities of capital lease obligation Current portion of long-term debt	\$ 2,097,273 5,118,460 328,713 - 83,910 463,500	\$ 104,609 - - 39,158 - -	\$ - - - 31,893 - -	\$	55,208 - - - - -	\$ 2,257,090 5,118,460 328,713 71,051 83,910 463,500	\$	- - - (71,051) - -	\$ 2,257,090 5,118,460 328,713 - 83,910 463,500
Total current liabilities	8,091,856	143,767	31,893		55,208	8,322,724		(71,051)	8,251,673
Capital lease obligations, less current maturities Long-term debt, less current portion	65,959 2,935,500	<u>-</u>	 <u>-</u>		<u>-</u>	65,959 2,935,500		<u>-</u>	65,959 2,935,500
Total liabilities	11,093,315	143,767	 31,893		55,208	11,324,183		(71,051)	11,253,132
Commitments and contingencies									
Net assets Without donor restrictions With donor restrictions	145,413,465 52,167	12,672,439 176,158	 (3,569)		955,953 -	159,038,288 228,325		-	159,038,288 228,325
Total net assets	145,465,632	12,848,597	 (3,569)		955,953	 159,266,613			159,266,613
Total liabilities and net assets	\$ 156,558,947	\$ 12,992,364	\$ 28,324	\$	1,011,161	\$ 170,590,796	\$	(71,051)	\$ 170,519,745

Open Door Family Medical Center, Inc. and Affiliates

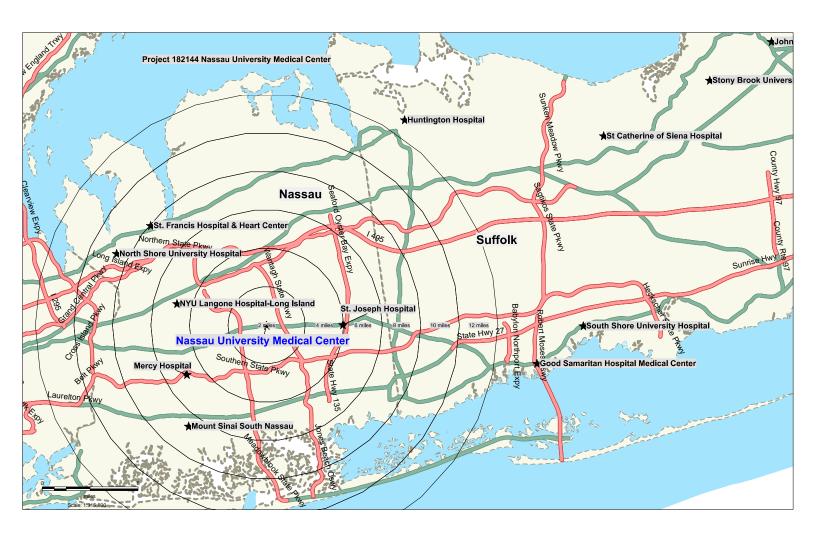
Consolidating Statement of Activities and Changes in Net Assets Year Ended December 31, 2021

	Open Door Family Medical Center, Inc.	Open Door Foundation, Inc.	Open Door Leasing Corp.	Bridge Street	Total	Eliminations	Consolidated
Revenue without donor restrictions Patient services revenue, net DHHS grants Contract services	\$ 41,077,554 10,044,124 5,606,626	\$ - - -	\$ - - -	\$ 2,026,104 - -	\$ 43,103,658 10,044,124 5,606,626	\$ - (1,000,000)	\$ 43,103,658 10,044,124 4,606,626
340B pharmacy revenue Contributions Donated goods and services Other	1,315,045 1,418,491 127,500 727,239	1,088,504 - -	- - - 745,480	- - -	1,315,045 2,506,995 127,500 1,472,719	- - - (740,755)	1,315,045 2,506,995 127,500 731,964
Investment return, net Net assets released from restrictions	2,306,788 66,642	1,131,284 162,749			3,438,072 229,391		3,438,072 229,391
Total revenue without donor restrictions	62,690,009	2,382,537	745,480	2,026,104	67,844,130	(1,740,755)	66,103,375
Expenses Salaries and benefits Other than personnel services Interest Depreciation and amortization	42,819,109 15,382,055 128,420 2,867,300	1,767,028 - 	746,772 - 	1,291,281 587,446 - -	44,110,390 18,483,301 128,420 2,868,181	352,202 (2,092,957) - -	44,462,592 16,390,344 128,420 2,868,181
Total expenses	61,196,884	1,767,909	746,772	1,878,727	65,590,292	(1,740,755)	63,849,537
Operating income (loss)	1,493,125	614,628	(1,292)	147,377	2,253,838		2,253,838
Nonoperating activity Unrealized gain on investments	10,853,678	477,487			11,331,165		11,331,165
Total nonoperating activity	10,853,678	477,487			11,331,165		11,331,165
Change in net assets without donor restrictions	12,346,803	1,092,115	(1,292)	147,377	13,585,003		13,585,003
Change in net assets with donor restrictions Contributions for a specific purpose Net assets released from restrictions	48,750 (66,642)	162,749 (162,749)	<u>-</u>	<u> </u>	211,499 (229,391)	<u> </u>	211,499 (229,391)
Change in net assets with donor restrictions	(17,892)				(17,892)		(17,892)
Change in net assets	12,328,911	1,092,115	(1,292)	147,377	13,567,111	-	13,567,111
Net assets, beginning	133,136,721	11,756,482	(2,277)	808,576	145,699,502		145,699,502
Net assets, end	\$ 145,465,632	\$ 12,848,597	\$ (3,569)	\$ 955,953	\$ 159,266,613	\$ -	\$ 159,266,613

OUDDENT ACCETO.	IG
CURRENT ASSETS: Cash and cash equivalents \$9,872	048
1	3,962
Accounts Receivable 5,452	
Due from HITCH 240	,927
Due from HCHEQ 129	,637
Due from FSW 463	,798
	,392
Contracts Receivable 1,881	
	,629
	,000
	,891
Total Current Assets 19,937	,995
FIXED ASSETS: Property Plant & Equipment 60 050	2/1
Property, Plant & Equipment 60,959 Less: Accumulated Depreciation (32,716,	•
Total Fixed Assets 28.242	
20,242	.,+00
OTHER ASSETS: Security Deposits 21	,885
· ·	,665
	,500
	,500
Investments, at market 99,214	•
·	,923
TOTAL ASSETS 148,820	,267
CURRENT LIABILITIES:	
Accounts Payable 2,708	,532
	,289
Deferred Rent 187	,683
Accrued 401K Contribution 1,011	,541
	,200
	,500
·	,910
Due to Medicaid	776
	,401
Accrued Compensation 3,146 Community Grant to Affiliate (716,	
· · · · · · · · · · · · · · · · · · ·	597)
Total Current Liabilities 6,870	
	,,000
LONG TERM LIABILITIES	. 000
• •	5,000
	,500
	.023
JPMC Loan - 2 Church 2,510	,
JPMC Loan - 2 Church 2,510 Capital Lease Obligations, less current maturities	
JPMC Loan - 2 Church 2,510	
JPMC Loan - 2 Church 2,510 Capital Lease Obligations, less current maturities TOTAL LIABILITIES 9,451 Net Assets:	,455
JPMC Loan - 2 Church 2,510 Capital Lease Obligations, less current maturities TOTAL LIABILITIES 9,451 Net Assets: Unrestricted 138,480	,455 ,889
JPMC Loan - 2 Church 2,510 Capital Lease Obligations, less current maturities TOTAL LIABILITIES 9,451 Net Assets: Unrestricted 138,480 Restricted 887	,455 ,889 ,923
JPMC Loan - 2 Church 2,510 Capital Lease Obligations, less current maturities TOTAL LIABILITIES 9,451 Net Assets: Unrestricted 138,480	,455 ,889 ,923

OPEN DOOR FAMILY MEDICAL CENTER, INC. - MONTHLY PERFORMANCE SUMMARY November 2022

				YTD Act to	YTD Act to
	YTD Actual	YTD Plan	PLAN	Plan Var	Plan % Var
	2022	2022	2022	2022	2022
Net Patient Income	\$31,853,225	\$31,855,789	\$34,803,300	-2,564	0.0%
340B Pharmacy Revenues	\$980,778	\$1,237,500	\$1,350,000	-256,722	-20.7%
Meaningful Use/Medical Home/ACO Incentives	\$1,668,895	\$953,822	\$1,040,533	715,073	75.0%
Safety Net Funds	\$4,320,261	\$4,858,333	\$5,300,000	-538,072	-11.1%
Phelps Contributions	\$1,072,038	\$1,251,873	\$1,365,680	-179,835	-14.4%
Unrestricted Contributions	\$388,272	\$367,182	\$400,562	21,090	5.7%
Rental Income	\$256,101	\$247,775	\$270,300	8,326	3.4%
Provider Relief Funds/COVID Grants	\$300,496	\$0	\$0	,	N.M.
American Rescue Plan	\$7,829,083	\$8,862,333	\$9,668,000	-1,033,250	-11.7%
Grant and Misc. Income	\$11,943,468	\$10,927,577	\$11,920,993	1,015,891	9.3%
Total Operating Income	\$60,612,617	\$60,562,185	\$66,119,368	\$50,432	0.1%
Operating Expense					
Salaries & Fringe	\$41,160,871	\$45,387,722	\$49,583,226	-4,226,851	-9.3%
Contracted Services	\$5,298,825	\$6,113,848	\$6,669,652	-815,023	-13.3%
Contracted Services - FSW	\$501,173	\$366,667	\$400,000	134,506	36.7%
Lab Contract	\$268,597	\$244,247	\$266,451	24,350	10.0%
Supplies	\$2,647,346	\$2,877,000	\$3,138,545	-229,654	-8.0%
340B Pharmaceuticals	\$518,243	\$689,348	\$752,016	-171,105	-24.8%
Occupancy	\$1,314,889	\$1,211,311	\$1,321,430	103,578	8.6%
Board Development	\$0	\$9,167	\$10,000	-9,167	-100.0%
Interest Expense	\$100,517	\$99,917	\$109,000	600	0.6%
Other Costs	\$4,110,697	\$3,843,102	\$4,192,475	267,595	7.0%
Total Operating Expense	\$55,921,158	\$60,842,327	\$66,442,795	-\$4,921,169	-8.1%
Net Gain (Loss) From Operations	\$4,691,459	-\$280,142	-\$323,427	\$4,971,601	-1774.7%
Depreciation	\$2,689,406	\$3,163,417	\$3,451,000	-\$474,011	-15.0%
Net Gain (Loss) after Depreciation	\$2,002,053	-\$3,443,559	-\$3,774,427	\$5,445,612	-144.3%



Nassau Health Care Corporation (A Component Unit of the County of Nassau, New York)

December 31, 2021 and 2020 (In thousands)

Condensed Financial Information

Statements of Net Position

	2021	2020	2021-2020 Dollar Change	2021-2020 Percentage Change
ASSETS				
Current assets Capital assets, net Other assets	\$ 271,081 139,892 44,552	\$ 384,444 148,019 41,462	\$ (112,363) (8,127) 5,447	(29%) (5%) 7%
Total assets	\$ 455,525	\$ 573,925	\$ (118,400)	(21%)
DEFERRED OUTFLOWS OF RESOURCES	\$ 312,494	\$ 216,103	\$ 96,391	45%
LIABILITIES				
Current liabilities Long-term portion of debt Other long-term liabilities	\$ 491,930 138,788 945,601	\$ 474,465 140,442 1,038,205	\$ 17,465 (1,654) (92,604)	4% (1%) (9%)
Total liabilities	\$ 1,576,319	\$ 1,653,112	\$ (76,793)	(5%)
DEFERRED INFLOWS OF RESOURCES	\$ 248,754	\$ 54,039	\$ 194,715	360%
NET POSITION Net investment in capital assets Restricted Unrestricted	\$ 85,319 1,448 (1,143,821)	\$ 93,464 1,402 (1,011,989)	\$ (8,145) 46 (131,832)	(9%) 3% 13%
Total net position	\$ (1,057,054)	\$ (917,123)	\$ (139,931)	15%

Nassau Health Care Corporation (A Component Unit of the County of Nassau, New York)

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) - CONTINUED

December 31, 2021 and 2020 (In thousands)

Statements of Revenue, Expenses, and Changes in Net Position

		2021	 2020		2021-2020 Dollar Change	2021-2020 Percentage Change
OPERATING REVENUES Net patient service revenue Other revenue	\$	446,285 77,327	\$ 440,139 154,325	\$	6,146 (76,998)	1% (50%)
Total operating revenues	_	523,612	 594,464		(70,852)	(12%)
OPERATING EXPENSES Salaries Employee benefits Supplies and other expenses Depreciation		291,542 146,330 168,309 19,388	 287,454 139,803 181,348 18,403		4,088 6,527 (13,039) 985	1% 5% (7%) 5%
		625,569	 627,008	_	(1,439)	-%
Loss before OPEB expense and NYS Actuarial Pension Adjustment		(101,957)	(32,544)		(69,413)	213%
Employee benefits - OPEB NYS Actuarial Pension Adjustment - GASB 68		(44,655) 10,966	(36,413) (33,320)		(8,242) 44,286	23% (133%)
Operating loss		(135,646)	(102,277)		(33,369)	33%
Nonoperating activities, net Capital contributions		(7,640) 3,355	 (8,359) 4,265		719 (910)	(9%) (21%)
Decrease in net position		(139,931)	(106,371)		(33,560)	32%
NET POSITION Beginning of year		(917,123)	 (810,752)		(106,371)	13%
End of year	\$ (1,057,054)	\$ (917,123)	\$	(139,931)	15%

	Audited <u>12/31/2021</u>	Unaudited <u>9/30/2022</u>	<u>VARIANCE</u>
Assets:			
Cash & cash equivalents	123,230	103,053	(20,177)
Assets whose use is limited, current portion	14,266	8,271	(5,995)
Patient accounts receivable net of			
Allowance for doubtful accounts	29,940	24,011	(5,929)
Inventories	11,953	12,315	362
Prepaid Expenses	12,249	2,909	(9,340)
Other receivables	15,672	24,842	9,170
Due from County of Nassau	20,319	36,968	16,649
Due from third party payors		-	-
Total Current Assets	227,630	212,369	(15,261)
Assets whose use is limited, net of current	39,191	31,191	(8,000)
Property plant & equipment, net	139,890	134,832	(5,058)
Other Assets	84,337	52,024	(32,313)
Deferred Loss of Derivative Swaps	-	-	-
Total Assets	491,049	430,416	(60,633)
			_
Liabilities and Fund Balances:			
Accounts payable & accrued expenses	283,531	328,796	45,265
Accrued salaries, wages & taxes	49,144	1,475	(47,669)
Accrued vacation & sick pay	78,905	81,284	2,379
Interest Payable	2,742	7,421	4,679
Due to Third Party Payors	43,294	36,496	(6,798)
Due to County of Nassau	-	-	-
Current Portion of Long Term Debt	16,720	16,515	(205)
Total Current Liabilities	474,336	471,987	(2,349)
Deferred Revenue	99,313	99,313	0
Long term debt	121,326	122,539	1,213
Malpractice insurance liabilities	75,176	87,305	12,129
Other non-current liabilities	784,673	812,268	27,595
Total Liabilities	1,554,824	1,593,412	38,588
Net Position			
Unrestricted	(1,063,775)	(1,162,996)	(99,221)
Restricted		-	
Total	(1,063,775)	(1,162,996)	(99,221)

Nassau Health Care Corporation and Subsidiaries Statement of Revenue & Expenses (Unaudited) Consolidated

	FOR TH	E MONTH EN	DED	(In Thousands) FOR			NINE MONTH	S ENDED
<u>Sep-21</u>		ember 30, 202		,	<u>Sep-21</u>		tember 30, 20	
Actual	<u>Budget</u>	<u>Actual</u>	Variance		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
				Operating Revenues:				
32,344	33,494	34,496	1,002	Net patient service revenue	299,592	305,909	313,326	7,417
				Other Operating Revenues:				
3,492	4,205	3,075	(1,130)	NYS Intergovernmental transfer - CY	39,425	38,405	30,075	(8,330)
-	-	-	-	NYS Intergovernmental transfer - PY	-	-	-	-
-	-	-	-	DSRIP	-	-	-	-
-	-	- 4 750	-	DSRIP - PY	-	-	-	-
1,655	1,628	1,750	122	Nassau County Billings	14,897	14,868	15,655	787
1,746	1,610	1,591	(19)	Corrections Contract	15,320	14,573	14,319	(254)
359	846	1,060	214	Federal & State Aid	10,941	7,726	17,026	9,300
4 000	7	-	(7)	Practice Plan Revenue	-	(20)	-	20
1,863	1,356	1,103	(253)	Miscellaneous	13,145	12,390	12,682	292
41,459	43,146	43,075	(71)	Total Operating Revenues	393,321	393,851	403,083	9,232
				Operating Expenses:				
22,846	25,167	25,507	(340)	Salaries	216,855	229,525	230,331	(806)
11,506	14,017	12,592	1,425	Fringe Benefits	106,323	123,899	113,238	10,661
4,355	4,757	4,282	475	Supplies	40,247	43,285	41,628	1,657
6,530	9,561	8,048	1,513	Expenses	74,857	87,023	81,488	5,535
2,163	1,588	2,696	(1,108)	Utilities	14,543	14,451	16,895	(2,444)
1,531	1,501	1,619	(118)	Depreciation Expense	14,421	13,659	14,376	(717)
48,931	56,591	54,744	1,847	Total Operating Expenses	467,246	511,842	497,956	13,886
					¥			
				Income (loss) before OPEB & NYS Actuarial				
(7,472)	(13,445)	(11,669)	1,776	Pension Expenses	(73,925)	(117,991)	(94,873)	23,118
(3,016)	(3,164)	(3,165)	(1)	Employee benefits - OPEB	(27,450)	(28,795)	(28,799)	(4)
-	-	-	-	Employee benefits - NYS Actuarial Pension	10,966	-	29,545	29,545
(10,488)	(16,609)	(14,834)	1,775	Operating loss	(90,408)	(146,786)	(94,127)	52,659
				Non-Operating Activates				
43	33	135	102	Interest Income	823	300	606	306
(555)	(561)	(501)	60	Interest Expense	(5,436)	(5,102)	(4,583)	519
(10)	=	(124)	(124)	Deferred Loss on Debt Refunding	(717)	-	(1,117)	(1,117)
(521)	(528)	(490)	38	Total Non-Operating Activities	(5,330)	(4,802)	(5,094)	(292)
-	822	-	(822)	Capital contributions	3,355	7,478	-	(7,478)
(11,010)	(16,315)	(15,324)	991	Change in Net Position	(92,384)	(144,110)	(99,221)	44,889

NORTH COUNTRY EC, LLC

CON 222012 BFA Attachment A

Balance Sheets

December 31, 2021 and 2020

ASSETS	 2021	 2020
Current Assets:		
Cash and cash equivalents	\$ 347,052	\$ 527,660
Accounts receivable, net	176,762	188,298
Accounts receivable related party, net	21,450	32,075
Other receivable	82,246	90,620
Inventory	163,075	128,575
Prepaid expenses	25,723	 36,541
Total Current Assets	 816,308	 1,003,769
Property and Equipment:		
Leasehold improvements	1,372,030	1,372,030
Equipment	1,495,836	1,141,811
Capitalized lease equipment	-	151,347
Furniture and fixtures	 104,081	 104,081
Total Property and Equipment	2,971,947	2,769,269
Less: Accumulated Depreciation and Amortization	 (1,654,630)	 (1,532,269)
Net Property and Equipment	1,317,317	 1,237,000
Total Assets	\$ 2,133,625	\$ 2,240,769

NORTH COUNTRY EC, LLC

Balance Sheets

CON 222012 BFA Attachment A (Cont.)

December 31, 2021 and 2020

LIABILITIES AND MEMBERS' EQUITY	 2021	2020		
Current Liabilities:				
Accounts payable	\$ 41,221	\$	69,564	
Accrued expenses	48,698		33,318	
Line of credit	-		345,000	
Current portion of long-term debt	204,743		155,267	
Current portion of capital lease obligations	-		11,445	
Current portion of member loan	-		14,229	
Total Current Liabilities	294,662		628,823	
Long-Term Liabilities:				
Long-term debt, net of current portion	819,071		698,583	
Total Long-Term Liabilities	819,071		698,583	
-				
Total Liabilities	1,113,733		1,327,406	
Members' Equity	1,019,892		913,363	
	 . ,		,	
Total Liabilities and Members' Equity	\$ 2,133,625	\$	2,240,769	
	 , ,		,_ ::,: : •	

NORTH COUNTRY EC, LLC

CON 222012 BFA Attachment A (Cont.)

Statements of Income and Changes in Members' Equity

Years Ended December 31, 2021 and 2020

	2021	2020
Patient Revenue	\$ 4,180,688	\$ 3,344,254
Operating Expenses (Schedule 1)	3,585,457	3,088,404
Income From Operations	595,231	255,850
Other Income (Expenses):		
Interest income	682	-
PPP loan forgiveness	183,268	183,200
Employee Retention Credit	-	90,620
CARES Act provider relief funds	-	72,408
Miscellaneous income	35	-
Interest expense	(40,660)	(48,204)
Total Other Income (Expenses)	143,325	298,024
Net Income	738,556	553,874
Members' Equity at Beginning of Year	913,363	782,229
Purchase of member interest	-	(225,000)
Capital contributions	-	2,260
Member distributions	(632,027)	(200,000)
Members' Equity at End of Year	\$ 1,019,892	\$ 913,363

CON 222012 BFA Attachment B

Balance Sheet

As of September 30, 2022

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1000 Adirondack Trust - Checking	258,471.24
1001 Petty Cash	100.00
1005 NBT Checking	1,514.73
Total Bank Accounts	\$260,085.97
Accounts Receivable	
1200 Accounts Receivable (Warren Anesthesia)	0.00
1201 Accounts Receivable/Net	218,850.23
1201R Related Party Accounts Receivable	0.00
1204 Reserve for Anticipated Receipts	0.00
Total Accounts Receivable	\$218,850.23
Other Current Assets	
1002 Undeposited Funds	0.00
1203 Subscription Receivable	0.00
1205 Allowance for Bad Debt	0.00
1300 Assets	
1301 A/D amortization	-18,935.86
1302 A/D depreciation	-1,715,322.10
1303 Computer Hardware	76,025.90
1304 Computer Software	18,935.81
1305 Furniture & Fixtures	104,081.07
1306 Leasehold Improvements	1,585,323.47
1307 Medical Equipment	1,480,892.88
1308 Capital Leased Equipment	0.00
Total 1300 Assets	1,531,001.17
1400 Inventory Asset	0.00
1405 Medical Supplies	129,127.37
1406 Medications	29,601.54
1410 Lens Inventory	0.00
Total 1400 Inventory Asset	158,728.91
1600 Prepaid Expenses	
1601 Prepaid Insurance (Prof Liab)	8,018.24
1602 Security Deposit	335.56
1603 Prepaid Property Taxes	20,038.64
1604 Prepaid Health Insurance	0.00
1605 Prepaid Service Contract	0.00

CON 222012 BFA Attachment B (cont.)

Balance Sheet

As of September 30, 2022

	TOTAL
Total 1600 Prepaid Expenses	28,392.44
1606 Other Prepaids	0.00
Total Other Current Assets	\$1,718,122.52
Total Current Assets	\$2,197,058.72
Other Assets	
1360 Start-up Cost	0.00
1700 Organizational Costs	0.00
Total Other Assets	\$0.00
TOTAL ASSETS	\$2,197,058.72
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable (A/P)	80,772.30
Total Accounts Payable	\$80,772.30
Credit Cards	
2100 Credit Card - AMH	0.00
2101 Credit Card -NYESC	4,589.21
Total Credit Cards	\$4,589.21
Other Current Liabilities	
2200 AP Accruals	0.00
2201 Accrued Member Interest	0.00
2250 PTO Liability	0.00
2300 New York Disability Liability	0.00
2350 Today's Option American Progressive Refund	0.00
2898 Short Term Portion Member Loan	0.00
2903 ATC Line of Credit #030 (Working Capital, 4.25%)	0.00
2903.1 ATC Line of Credit #7040	0.00
2920 PPP Loan Proceeds ATC	0.00
2996 ST Capital Lease	0.00
2998 Current Portion of Long-Term Debt	204,743.00
Total Other Current Liabilities	\$204,743.00
Total Current Liabilities	\$290,104.51

Balance Sheet As of September 30, 2022 CON 222012 BFA Attachment B (cont.)

	TOTAL
Long-Term Liabilities	
2900 Notes Payable	
2800 Shareholders Loan - AMHammad	0.00
2899 Contra LT-Member Loan	0.00
2901 Alcon - Centurian Phaco Machines	0.00
2902 Alcon - Constellation 60 mo 5%	0.00
2904 ATC Loan #110 (4% Build-out 11/23/2027)	576,567.07
2905 ATC Loan #120 (3.3% Equipment 11/22/2019)	0.00
2906 ATC Loan #130 (3.3% Working Capital 11/23/2017	0.00
2907 Wells Fargo - ORA(5.5% equipment 12/1/2019)	0.00
2908 GFH Equipment	0.00
2909 Ellex Tango Laser	0.00
2910 Ziess Microscopes	0.00
2911 ORA System w VerifEye	0.00
2912 ATC Consolidation Loan	287,393.09
2913 ATC Coonstruction Loan OR3	351,288.57
2997 LT Contra Capital Lease	0.00
2999 Contra Current Portion of LTD	-204,743.00
Total 2900 Notes Payable	1,010,505.73
Total Long-Term Liabilities	\$1,010,505.73
Total Liabilities	\$1,300,610.24
Equity	
3000 Opening Balance Equity	0.00
3001 Capital Glens Falls Hospital Inc	0.00
3002 Capital NCEC Holdings	0.00
3002.1 Member Equity-AH	221,307.66
3002.2 Member Equity-DW	221,307.66
3002.3 Member Equity-MH	221,307.67
3002.4 Member Equity-SS	221,307.65
Total 3002 Capital NCEC Holdings	885,230.64
3004 Retained Earnings	126,689.20
3010 Capital Contribution	0.00
3020 Distributions Taken	-560,000.00
Net Income	444,528.64
Total Equity	\$896,448.48
TOTAL LIABILITIES AND EQUITY	\$2,197,058.72

Profit and Loss January - September, 2022 CON 222012 BFA Attachment B (Cont.)

	TOTAL
Income	
4003 ORA/Femto Reimbursement	164,150.00
4004 Patient Revenue	2,840,587.53
4201 Refunds-Allowances	-43,283.20
Total 4004 Patient Revenue	2,797,304.33
4005 Lens Reimbursement	222,480.00
4006 Change in A/R	
4006.2 Monthly Change in A/R	8,682.45
Total 4006 Change in A/R	8,682.45
4008 Uncategorized Income	3,509.60
4100 Interest Earned	3,006.14
6004 Bad Debt Expense	2,215.41
Total Income	\$3,201,347.93
Cost of Goods Sold	
5010 Ambulatory Surgery Surcharge	954.00
Total Cost of Goods Sold	\$954.00
GROSS PROFIT	\$3,200,393.93
Expenses	
6002 Bank Charges	150.00
6003 Merchant Services	9,653.73
Total 6002 Bank Charges	9,803.73
6010 Contracted Services	
6011 Building Maintenance	33,513.56
6013 Equipment Maintenance	66,068.16
6014 IT	14,278.27
6015 Other Contracted Svc	2,509.70
6016 PMS & EMR	79,008.38
Total 6010 Contracted Services	195,378.07
6021 Disposal Fees	5,779.84
6022 Dues & Subscriptions	1,351.53
6023 Fees, Licenses & Accreditation	22,692.00
6025 Insurance Expense	-0.06
6026 General Liability	6,279.73
6027 Professonal Liability Ins (Malpractice)	11,563.71
Total 6025 Insurance Expense	17,843.38
6030 Interest Exp	18,235.31
6035 Int Pd Loan #110	16,473.26
Total 6030 Interest Exp	34,708.57
6050 Laundry & Linens	23,838.30
oooo Edundry & Elliono	23,030.30

CON 222012 BFA Attachment B (Cont.)

Profit and Loss January - September, 2022

	TOTAL
6060 Meals and Entertainment	34,053.92
6070 Medical Supplies	
6071 Drugs	86,064.75
6072 Implants - IOLs	522,022.98
6074 Implants - Other	53,078.10
6075 Medical Supplies	525,956.32
6076 Minor Instruments	37,090.35
Total 6070 Medical Supplies	1,224,212.50
6080 Office Exp	
6081 Office Equipment Rental	732.33
6082 Supplies	
6084 Office Supplies	16,983.91
6086 Printing	1,485.27
Total 6082 Supplies	18,469.18
Total 6080 Office Exp	19,201.51
6090 Other General and Admin Expenses	2,000.09
6091 Employee Training / Education	5,622.62
6092 Recruitment fees	7,566.37
Total 6090 Other General and Admin Expenses	15,189.08
6100 Payroll	
6101 Benefits	
6020 Disability Insurance	-4,016.06
6103 Dental Insurance	-16.07
6104 FUTA & SUTA	8,871.94
6105 Health Insurance	37,625.19
6106 Post-Taxed Benefits	2,051.52
6107 Pre-Taxed Benefits	-2,702.88
6108 SS & Med taxes - Employer	54,175.68
6109 Vision Insurance	-24.10
6110 Work Comp Insurance	4,170.99
6111 PTO expense	-746.33
6113 Group Life Insurance	690.80
Total 6101 Benefits	100,080.68
6199 Salaries Expense	
6200 Salaries - Administration	225,980.12
6201 Salaries - Clinical	500,759.56
6202 Salaries-Shift Differential	1,908.99
Total 6199 Salaries Expense	728,648.67
Total 6100 Payroll	828,729.35

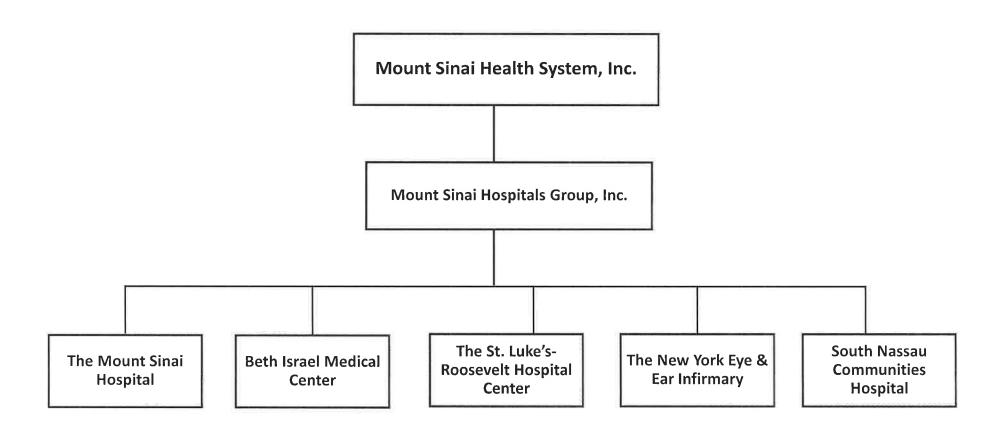
CON 222012 BFA Attachment B (Cont.)

Profit and Loss

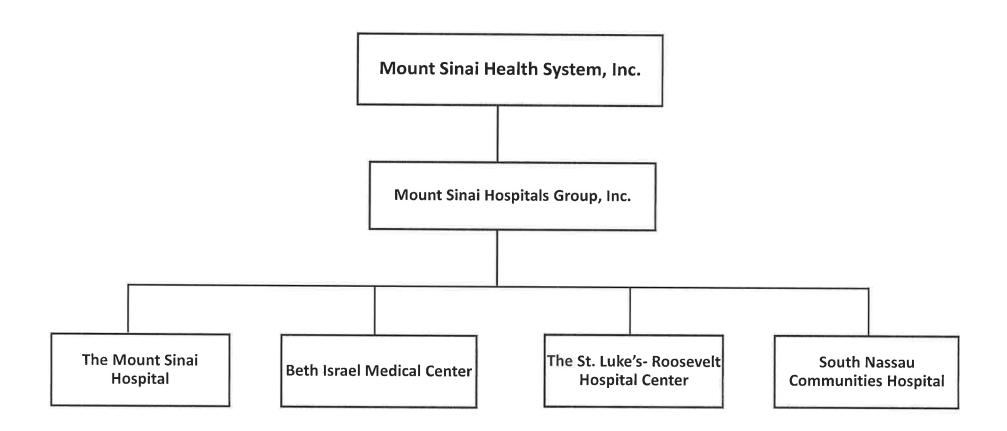
January - September, 2022

	TOTAL
6300 Professional Fees	
6301 Accounting	34,596.48
6302 Credentialing	687.52
6305 Legal Fees	3,994.25
6306 Other Professional Fees	17,623.19
Total 6300 Professional Fees	56,901.44
6330 Rent or Lease	
6331 Building	79,496.28
Total 6330 Rent or Lease	79,496.28
6340 Repair & Maintenance	
6341 Building Repairs & Maintenance	1,388.80
6343 Medical Equipment	30,115.29
6344 Office & Computer equipment repair	1,564.76
Total 6340 Repair & Maintenance	33,068.85
6350 Shipping and delivery expense	1,741.80
6410 Utilities	
6411 Electric	30,835.55
6412 Phone/Internet	10,140.06
6413 Water & Sewer	2,178.18
Total 6410 Utilities	43,153.79
QuickBooks Payments Fees	52.10
Total Expenses	\$2,647,196.04
NET OPERATING INCOME	\$553,197.89
Other Expenses	
6430 Depreciation Expense	79,628.22
6480 Taxes	14,958.65
6481 NYS LLC/LLP Fee	25.00
6482 NYS PTET	14,057.38
Total Other Expenses	\$108,669.25
NET OTHER INCOME	\$ -108,669.25
NET INCOME	\$444,528.64

Pre-Merger Organizational Chart



Post-Merger Organizational Chart



Beth Israel Medical Center and Mount Sinai Hospitals Group

NYS Affiliated Facilities/Agencies

(Construction-Only CON Application - Attachment for Informational Purposes Only)

Mount Sinai Hospitals Group is the licensed co-operator of the following hospitals in New York State:

Facility Type	Facility Name	Operating Certificate	Facility ID (PFI)
	Applicant:		
Hospital	Beth Israel Medical Center, d/b/a Mount Sinai Beth Israel	7002002H	1439
Division	Mount Sinai Brooklyn	7002002H	1324
	Other Hospitals:	***************************************	
Hospital	The Mount Sinai Hospital	7002024H	1456
Division	Mount Sinai Hospital of Queens	7002024H	1639
Hospital	The New York Eye and Ear Infirmary, d/b/a New York Eye and Ear Infirmary of Mount Sinai	7002026H	1460
Hospital	The St. Luke's-Roosevelt Hospital Center, d/b/a Mount Sinai West	7002032H	1466
Hospital	The St. Luke's-Roosevelt Hospital Center, d/b/a Mount Morningside	7002032H	1469
Hospital	South Nassau Communities Hospital, d/b/a Mount Sinai South Nassau	2950001H	0527
OCED	South Nassau Communities Hospital Off-Campus Emergency Department	2950001H	9691

MSHG Hospitals Balance Sheets Summary (Dollars in Thousands)

2021

	MSH	SNCH	BIMC	SLR	NYEEI	Total
Current Assets	\$2,108,784	\$597,673	\$301,517	\$470,323	\$69,888	\$3,548,185
Current Liabilities	\$802,739	\$256,838	\$290,621	\$423,749	\$30,830	\$1,804,777
Current Ratio	2.63	2.33	1.04	1.11	2.27	1.97
Total Net Assets	\$2,916,904	\$575,418	\$17,930	-\$4,075	\$138,496	\$3,644,673

Highlighted numbers were referenced on Page 2 of the Financial Narrative.

MSHG Hospitals (Dollars in Thousands)

Operating Results	2020	2021	Operating Reve 2020	nue 2021	2021 Op Margin
MSH CARES Act	\$174,525 \$281,682	\$185,414 \$335	\$3,296,019	\$3,434,487	5.4%
SNCH CARES Act	\$84,928 \$71,327	\$88,990 \$11,632	\$714,811	\$745,577	11.9%
BI CARES Act	-\$93,300 \$171,339	-\$159,913 \$2,199	\$1,006,078	\$942,812	-17.0%
SLIR CARES Act	-\$6,176 \$190,323	-\$20,117 \$2,594	\$1,459,206	\$1,460,354	-1.4%
NEEI CARES Act	-\$16,254 \$7,9 3 6	-\$3,969 \$8,163	\$125,701	\$142,051	-2.8%
Excess of operating revenue over operating expenses before other items	\$143,723	\$90,405	\$6,601,815	\$6,725,281	1.3%
Total CARES Act	\$722,607	\$24,923			
Excess of revenues over expenses before other changes in net assets without donor restrictions*	2620	2021			
MSH	\$223,377	\$396,422			
SNCH	\$96,816	\$59, 69 4			
Ві	-\$67,809	-\$192,176			
SLR	-\$1,221	-\$4,856			
NEET	-\$11,287	\$917			
Excess of revenue over expenses	\$239,876	\$260,001			

Highlighted numbers were referenced on Page 2 of the Financial Narrative.

^{*}Examples of other changes include: transfers to/from affiliates, change in pension and postretirement liability to be recognized in future periods,

Beth Israel Medical Center and Affiliates

Consolidated Statements of Financial Position

	December 31 2021 2020			31 2020
	-	(In Th	ousan	
Assets				
Current assets: Cash and cash equivalents Short-term investments	\$	113,538 27,689	\$	200,950 27,304
Total cash and cash equivalents and short-term investments		141,227		228.254
Patient accounts receivable, net		74,745		70,840
Professional liabilities insurance recoveries receivable, current portion		23,506		30,618
Inventories		8,839		8.279
Due from related organizations		22,461		26,251
Other current assets	-	30,739		32.953
Total current assets		301,517		397,195
Pooled investments		26,583		25,794
Other investments		52,034		49,195
Beneficial interest in self-insurance trust		42,572		35.411
Other assets		19,096		17,917
Right-of-use assets		150,621		186,913
Professional liabilities insurance recoveries receivable, less current portion Property, plant, and equipment, net		83,338 629,644		108,553 630,582
Total assets	\$	1,305,405	\$	1,451,560
		1,505,405	Ψ	1,431,300
Liabilities and net assets Current liabilities:				
Accounts payable and accrued expenses	\$	72,725	\$	72,220
Accrued salaries and related liabilities		49,396		66.785
Accrued construction and capital asset liabilities Professional liabilities, current portion		5,729 23,506		5,434 30,618
Finance lease obligations, current portion		12,562		8.033
Operating lease liabilities, current portion		21,803		28.905
Other current liabilities		104,900		65,102
Total current liabilities	**	290,621		277,097
Due to related organizations		224,567		143,112
Estimated self-insurance liability		42,572		35.411
Professional liabilities, less current portion		83,338		108,553
Finance lease obligations, less current portion		268,545		259.846
Operating lease liabilities, less current portion		133,622		163.085
Other liabilities	-	244,210		294.277
Total liabilities		1,287,475		1.281.381
Commitments and contingencies				
Net assets:				
Net assets deficit without donor restrictions		(17,043)		137.406
Net assets with donor restrictions		34,973		32.773
Total net assets		17,930	•	170.179
Total liabilities and net assets	\$	1,305,405	\$	1.451,560

Beth Israel Medical Center and Affiliates

Consolidated Statements of Operations

	Year Ended D 2021	ecember 31 2020
	(In Thou	sands)
Operating revenue Net patient service revenue CARES Act Provider Relief Fund revenue Investment income and net realized gains and losses on sales of securities Other revenue Net assets released from restrictions	\$ 786,961 S 2,199 7,862 143,920 1,870	725,430 171,339 8,504 99,600 1,205
Total operating revenue before other items	942,812	1,006,078
Operating expenses Salaries and wages	375,435	402,232
Employee benefits	147,161	142,606
Supplies and other	497,445	468,380
Depreciation and amortization	71,198	74,326
Interest and amortization	11,486	11,834
Total operating expenses before other items	1,102,725	1,099,378
Deficiency of operating revenue over operating expenses before other items	(159,913)	(93,300)
Other items		
Net change in unrealized gains and losses on investments and change in value of alternative investments	1,524	1,525
Net change in participation in captive insurance program	17,622	23,966
Gain on sale of interest in joint ventures	7,948	25,700
Third-party reimbursement settlements	8,024	-
Impairment of construction costs	(29,654)	-
Change in estimated CARES Act Provider Relief Fund Revenue resulting from intercompany transfer (Note 1)	(37,727)	i mer
Deficiency of revenue over expenses	(192,176)	(67,809)
Other changes in net assets without donor restrictions		. , ,
Transfer from the Mount Sinai Hospital (Note 1)	37,727	
Net decrease in net assets without donor restrictions	\$ (154,449)	\$ (67,809)

The New York Eye and Ear Infirmary and Affiliates

Consolidated Statements of Financial Position

				2020
Accepto		(In The	ousan	ds)
Assets Current assets:				
Cash and cash equivalents	\$	15,861	\$	14,221
Short-term investments	Ф	35,306	Ф	32,590
Total cash and cash equivalents and short-term investments	1	51,167		46,811
Patient accounts receivable, net				
		9,557		12,992
Professional liabilities insurance recoveries receivable, current portion		1,175		1,747
Inventories		3,171		2,891
Due from related organizations		4.040		1,305
Other current assets	_	4,818		2,425
Total current assets		69,888		68,171
Pooled investments		49,446		42,533
Other investments		13,794		12,344
Beneficial interest in self-insurance trust		4,730		3,935
Professional liabilities insurance recoveries receivable, less current portion		4,164		6,193
Right-of-use assets		14,249		15,733
Property and equipment, net		39,394		45,147
Other assets		3,454		116
Total assets	\$	199,119	\$	194,172
Liabilities and net assets Current liabilities: Accounts payable and accrued expenses Accrued salaries and related liabilities Due to related organizations Operating lease liabilities, current portion Professional liabilities, current portion Other current liabilities Total current liabilities	\$	8,118 2,526 8,630 1,767 1,175 8,614 30,830	\$	7,562 3,505 1,695 1,747 5,385 19,894
Accrued pension benefits				26,786
Estimated self-insurance liability		4,730		3,935
Operating lease liabilities, less current portion		13,045		14,476
Professional liabilities, less current portion		4,164		6,193
Other liabilities		7,854		15,877
Total liabilities	-	60,623		87,161
Total habilities		00,023		67,101
Net assets: Net assets without donor restrictions		111,200		84,010
Net assets with donor restrictions		27,296		23,001
Total net assets		138,496		107,011
Total liabilities and net assets	\$	199,119	\$	194,172
1 out indomites and not assets	Ψ	177,117	Ψ	177,174

The New York Eye and Ear Infirmary and Affiliates

Consolidated Statements of Operations

	Y	Year Ended December 3 2021 2020			
		(In The	usa	nds)	
Operating revenue Net patient service revenue CARES Act Provider Relief Fund revenue	\$	121,118 8,163	\$	105,622 7,936	
Investment income and net realized gains and losses on sales of securities		3,556		2,413	
Contributions		218		357	
Other revenue		6,598		6,112	
Net assets released from restrictions for operations	_	2,398		3,261	
Total operating revenue before other items		142,051		125,701	
Operating expenses					
Salaries and wages		53,552		58,644	
Employee benefits		15,319		13,036	
Supplies and other		69,142		61,504	
Depreciation and amortization		8,007		8,771	
Total operating expenses before other items		146,020		141,955	
Deficiency of operating revenue over operating expenses before other items		(3,969)		(16,254)	
Other items Net change in net unrealized gains and losses on investments and					
change in value of alternative investments		4,467		3,650	
Severance costs		=		(1,479)	
Third-party reimbursement settlements		730		-	
Impairment of construction costs		(3,841)		(- 0)	
Net periodic pension and postretirement benefit costs (non-service related)		3,530		2,796	
Excess (deficiency) of revenue over expenses		917		(11,287)	
Other changes in net assets without donor restrictions					
Change in pension liability to be recognized in future periods		26,273		(3,772)	
Increase (decrease) in net assets without donor restrictions	\$	27,190	\$	(15,059)	

The Mount Sinai Hospital

Consolidated Statements of Financial Position

	December 31 2021 2020			r 31 2020
	-	(In The	วนรถ	
Assets		(,
Current assets:				
Cash and cash equivalents	\$	357,034	\$	488,446
Short-term investments		1,075,097		1,217,310
Total cash and cash equivalents and short-term investments		1,432,131		1,705,756
Patient accounts receivable, net		434,419		386,830
Professional liabilities insurance recoveries receivable		31,347		31,473
Assets limited as to use, current portion		41,557		36,233
Due from related organizations, net, current portion		15,926		7,863
Inventories		81,105		58,395
Other current assets		72,299		61,129
Total current assets		2,108,784		2,287,679
Pooled investments		1,407,094		1,132,071
Other investments		96,546		98,370
Assets limited as to use, less current portion		2,631		2,630
Due from related organizations, less current portion		1,005,630		919,787
Beneficial interest in self-insurance trust		188,763		131,341
Other assets		124,591		75,846
Right-of-use assets		360,750		377,581
Professional liabilities insurance recoveries receivable,				
less current portion		111,138		111,586
Property, plant, and equipment, net		1,042,531		1,032,480
Total assets	\$	6,448,458	\$	6,169,371

	December 31 2021 2020			
		(In The	21157	
Liabilities and net assets		(In The	jusa	inus)
Current liabilities:				
Accounts payable and accrued expenses	\$	258,597	\$	208,380
Accrued salaries and related liabilities	Ψ	173,921	Ψ	151,626
Accrued interest payable		24,102		21,068
Accrued construction and capital asset liabilities		13,040		10,633
Current portion of long-term debt		10,170		9,785
Operating lease liabilities, current portion		12,190		11,509
Professional liabilities, current portion		31,347		31,473
Other current liabilities		279,372		213,045
Total current liabilities		802,739		657,519
Long-term debt, less current portion	-	1,456,484		1,466,264
Operating lease liabilities, less current portion		374,632		383,977
Accrued postretirement benefits		6,534		8,088
Estimated self-insurance liability		188,763		131,341
Deferred gain on transfer of real estate		27,055		27,055
Professional liabilities, less estimated current portion		111,138		111,586
Other liabilities		564,209		761,088
Total liabilities	•	3,531,554		3,546,918
Commitments and contingencies				
Net assets:				
Net assets without donor restrictions	,	2,635,710		2,428,054
Net assets with donor restrictions		281,194		194,399
Total net assets		2,916,904		2,622,453
Total liabilities and net assets	\$	6,448,458	\$	6,169,371

The Mount Sinai Hospital

Consolidated Statements of Operations

	Year Ended December 31		
	2021	2020	
	(In The	ousands)	
Operating revenue			
Net patient service revenue	\$ 3,048,945	\$ 2,718,513	
CARES Act Provider Relief Fund revenue	335	281,682	
Investment income and net realized gains and losses on			
sales of securities	86,794	93,520	
Contributions	346	18,184	
Other revenue	262,649	149,636	
Net assets released from restrictions for operations	35,418	34,484	
Total operating revenue before other items	3,434,487	3,296,019	
Operating expenses			
Salaries and wages	1,227,327	1,248,685	
Employee benefits	348,725	324,270	
Supplies and other	1,499,290	1,387,913	
Depreciation	130,098	124,877	
Interest and amortization	43,633	35,749	
Total operating expenses before other items	3,249,073	3,121,494	
Excess of operating revenue over operating expenses	40=	4	
before other items	185,414	174,525	

Continued on following page.

The Mount Sinai Hospital

Consolidated Statements of Operations (continued)

	Y	cember 31 2020	
		(In Thouse	ands)
Excess of operating revenue over operating expenses			
before other items	\$	185,414 \$	174,525
Other items			
Net change in unrealized gains and losses on investments			
and change in value of alternative investments		59,254	48,138
Third-party reimbursement settlements		57,112	843
Loss on extinguishment of debt		_	(5,342)
Net change in participation in captive insurance program		10,289	16,593
Severance costs		(478)	(11,225)
Net periodic postretirement cost other than service cost		(690)	(155)
Change in estimate of CARES Act Provider Relief Fund Revenue			
resulting from intercompany transfer (Note1)		85,521	
Excess of revenue over expenses		396,422	223,377
Other changes in net assets without donor restrictions			
Transfers to affiliates		(190,034)	(101,378)
Equity in income from related party and distributions transferred			
to the Icahn School of Medicine at Mount Sinai		474	(131)
Net assets released from restrictions for capital asset acquisitions		846	12,319
Change in postretirement liability to be recognized			
in future periods		(52)	(953)
Total other changes in net assets without donor restrictions		(188,766)	(90,143)
Net increase in net assets without donor restrictions	\$	207,656 \$	133,234

South Nassau Communities Hospital and Subsidiaries (d/b/a Mount Sinai South Nassau)

Consolidated Statements of Financial Position

	December 31			
		2021	2020	
Assets				
Current assets:				
Cash and cash equivalents	\$	126,501,780 \$	101,677,519	
Investments		216,047,404	191,281,623	
Current portion of assets whose use is limited		152,670,403	143,137,665	
Patient receivables, net		88,500,921	70,476,647	
Other current assets		13,952,429	15,446,741	
Total current assets		597,672,937	522,020,195	
Assets whose use is limited, net of current portion		1,761,410	48,960,295	
Long-term investments		12,010,742	12,360,453	
Right-of-use assets		66,823,881	57,434,138	
Insurance claims receivable		4,685,000	3,801,000	
Property, plant, and equipment, net		463,995,912	399,409,070	

\$ 1,146,949,882	\$ 1,043,985,151

	December 31			
	2021			2020
Liabilities and net assets				
Current liabilities:				
Accounts payable	\$	22,677,701	\$	21,785,337
Accrued expenses		67,536,257		69,783,711
Accrued payroll and vacation		47,123,245		48,331,063
Due to related parties, net		1,917,988		3,253,778
Current portion of long-term debt and finance lease obligations		7 017 254		7 107 055
<u> </u>		7,017,354		7,107,055
Current portion of operating lease liabilities		2,760,713		2,365,278
Current portion of accrued postretirement benefits other than pension		183,000		280,000
Current portion of estimated professional and general		105,000		280,000
liabilities		12,810,000		9,610,000
Deferred grant revenue		45,939,622		64,610,425
Estimated third-party payor liabilities		48,872,077		37,467,345
Total current liabilities	-	256,837,957		264,593,992
Total current naomities		230,031,931		204,393,992
Long-term debt and finance lease obligations, net of				
current portion		154,356,871		161,219,014
Operating lease liabilities, net of current portion		66,521,274		56,874,421
Accrued pension payable		43,929,790		73,599,183
Accrued postretirement benefits other than pension,		, ,		
net of current portion		3,315,000		2,802,000
Estimated professional and general liabilities, net of		, ,		
current portion		39,890,000		34,670,000
Insurance claims payable		4,685,000		3,801,000
Other liabilities		1,995,961		47,428,226
Total liabilities		571,531,853		644,987,836
Commitments and contingencies				
Net assets:				
Net assets without donor restrictions		563,407,287		386,636,862
Net assets with donor restrictions		12,010,742		12,360,453
Total net assets		575,418,029		398,997,315
Total liabilities and net assets	\$	1,146,949,882	\$ 1,	043,985,151

South Nassau Communities Hospital and Subsidiaries (d/b/a Mount Sinai South Nassau)

Consolidated Statements of Activities

	Year Ended December 31 2021 2020		
Operating revenue:			
Net patient service revenue	\$	627,185,663	\$ 550,225,481
Investment income		3,886,652	724,136
CARES Act Provider Relief Fund revenue		11,631,639	71,327,197
Other revenue		102,872,899	92,534,664
Total operating revenue		745,576,853	714,811,478
Operating expenses:			
Salaries and wages		314,455,998	313,501,234
Employee benefits		64,612,556	65,721,321
Supplies and other expenses		233,638,470	209,486,889
Interest expense		4,307,377	3,431,447
Provision for depreciation and amortization		39,572,141	37,742,980
Total operating expenses	_	656,586,542	629,883,871
Operating income		88,990,311	84,927,607
Nonoperating gains and losses:			
Change in net unrealized gains and losses on investments and			
change in value of equity method investments		20,913,113	21,474,273
Contributions without donor restrictions, net of fundraising			
expenses		316,458	(372,675)
Net periodic pension and postretirement benefit costs			
(non-service related)		(2,831,715)	(5,661,270)
Other nonoperating gains and losses		100,000	(3,552,003)
Excess of revenue and gains over expenses before change in estimated CARES Act Provider Relief Fund revenue resulting			
from intercompany transfer		107,488,167	96,815,932
Change in estimated CARES Act Provider Relief Fund revenue		- ,, -	, ,
resulting from intercompany transfer (<i>Note 1</i>)		(47,794,038)	_
Excess of revenue and gains over expenses		59,694,129	96,815,932
Net assets released from restrictions for capital			
asset acquisitions		49,937,262	6,401,556
Pension and postretirement liability adjustments		29,237,108	(4,517)
Transfers from The Mount Sinai Hospital		67,794,038	20,000,000
Transfer to Icahn School of Medicine at Mount Sinai		(29,892,112)	(34,727,750)
Increase in net assets without donor restrictions	\$		\$ 88,485,221

South Nassau Communities Hospital and Subsidiaries (d/b/a Mount Sinai South Nassau)

Consolidated Statements of Changes in Net Assets

Years Ended December 31, 2021 and 2020

	Net Assets without Donor Restrictions	Net Assets with Donor Restrictions	Total Net Assets
Balance, January 1, 2020	\$ 298,151,641	\$ 9,834,819	\$ 307,986,460
Excess of revenue and gains over expenses	96,815,932	Ψ 7,034,017	96,815,932
FEMA capital grant funds earned	70,013,732	4,046,701	4,046,701
Restricted contributions, net of	_	4,040,701	4,040,701
fundraising expenses		4,955,519	4,955,519
Net assets released from restrictions	_	4,933,319	4,933,319
		(75.020)	(75.020)
for operations Net assets released from restrictions	_	(75,030)	(75,030)
	(401 55(((401 55()	
for capital asset acquisitions	6,401,556	(6,401,556)	_
Pension and postretirement	(4.517)		(4.517)
liability adjustments	(4,517)	_	(4,517)
Transfer from The Mount Sinai Hospital	20,000,000	_	20,000,000
Transfer to Icahn School of Medicine at Mount Sinai	(34,727,750)		(34,727,750)
Total changes in net assets	88,485,221	2,525,634	91,010,855
Balance, December 31, 2020	386,636,862	12,360,453	398,997,315
Excess of revenue and gains over expenses	59,694,129	_	59,694,129
FEMA capital grant funds earned	_	46,982,677	46,982,677
Restricted contributions, net of			
fundraising expenses	_	2,874,376	2,874,376
Net assets released from restrictions			
for operations	_	(269,502)	(269,502)
Net assets released from restrictions			
for capital asset acquisitions	49,937,262	(49,937,262)	_
Pension and postretirement			
liability adjustments	29,237,108	_	29,237,108
Transfers from The Mount Sinai Hospital	67,794,038	_	67,794,038
Transfer to Icahn School of Medicine at Mount Sinai	(29,892,112)	_	(29,892,112)
Total changes in net assets	176,770,425	(349,711)	176,420,714
Balance, December 31, 2021	\$ 563,407,287	\$ 12,010,742	\$ 575,418,029

The St. Luke's-Roosevelt Hospital Center and Affiliates

Consolidated Statements of Financial Position

	December 31			
		2021		2020
Assets		(In The	ousan	as)
Current assets:				
Cash and cash equivalents	\$	230,646	\$	294,518
Short-term investments	Ψ	989	Ψ	2,459
Total cash and cash equivalents and short-term investments		231,635		296,977
Patient accounts receivable, net		131,352		110,489
Professional liabilities insurance recoveries receivable, current portion		18,055		21,950
Assets limited as to use, current portion		67,777		70,574
Inventories		13,342		10,203
Other current assets		8,162		10,405
Total current assets		470,323		520,598
Total cultoni assets		470,323		320,396
Pooled investments		54,921		47,462
Investments held by captive insurance companies		55,695		63,963
Assets limited as to use, less current portion		37,386		38,146
Beneficial interest in self-insurance trust		95,378		60,515
Other assets		33,939		32,780
Right-of-use assets		18,566		23,116
Professional liabilities insurance recoveries receivable, less current portion		64,014		77,824
Property, plant, and equipment, net		694,256		681,024
Total assets	\$	1,524,478	\$	1,545,428
Liabilities and net assets (deficit) Current liabilities: Accounts payable and accrued expenses Accrued salaries and related liabilities	\$	130,986 69,493	\$	116,663 81,250
Accrued interest payable		1,592		1,668
Long-term debt, current portion		20,053		19,517
Operating lease liabilities, current portion		4,425		6,185
Professional liabilities, current portion		18,055		21,950
Due to related organizations, current portion		53,453		48,475
Other current liabilities		125,692		120,258
Total current liabilities	-	423,749		415,966
				•
Due to related organizations, less current portion		350,745		293,996
Long-term debt, less current portion		253,859		273,499
Operating lease liabilities, less current portion		14,982		18,343
Accrued pension and other postretirement benefits, less current portion		34,733		42,218
Professional liabilities, less current portion		64,014		77,824
Estimated self-insurance liability		95,378		60,515
Other liabilities		291,093		371,207
Total liabilities		1,528,553		1,553,568
Commitments and contingencies				
Net assets (deficit):				
Net assets (deficit) without donor restrictions		(127,543)		(127,539)
Net assets with donor restrictions		123,468		119,399
Total net assets (deficit)		(4,075)		(8,140)
Total liabilities and net assets (deficit)	\$	1,524,478	\$	1,545,428
Town Intelligent and not appear (deficit)	Ψ	1,5247,710	Ψ	1,010,740

The St. Luke's-Roosevelt Hospital Center and Affiliates

Consolidated Statements of Operations

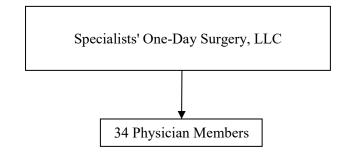
	Year Ended December 31 2021 2020 (In Thousands)			
				nds)
Operating revenue	0	1 225 ((1	Ф	1 002 204
Net patient service revenue	\$	1,237,661	\$	1,093,384
CARES Act Provider Relief Fund revenue		2,594		190,323
Investment income and net realized gains and losses on sales of securities		2,266		5,027
Contributions		1,166		8,290
Other revenue		212,669		162,036
Net assets released from restrictions for operations		3,998		146
Total operating revenue before other items		1,460,354		1,459,206
Total operating revenue before other items		1,400,554		1,437,200
Operating expenses				
Salaries and wages		550,860		557,011
Employee benefits		187,498		182,330
Supplies and other		635,466		621,110
Depreciation and amortization		88,905		85,590
Interest and amortization		17,742		19,341
Total operating expenses before other items		1,480,471		1,465,382
Deficiency of operating revenue over operating expenses before other items		(20,117)		(6,176)
Other items				
Change in net unrealized gains and losses on investments and assets				
limited as to use and change in value of alternative investments		5,769		7,083
Third-party reimbursement settlements		11,004		_
Net periodic pension and postretirement benefit costs (non-service				
related)		(1,512)		(2,128)
Deficiency of revenue over expenses		(4,856)		(1,221)
Other changes in net assets without donor restrictions				
Net assets released from restrictions for capital asset acquisitions		3,397		_
Change in pension and other postretirement benefits liabilities to be		,		
recognized in future periods		1,455		1,871
Total other changes in net assets without donor restrictions		4,852		1,871
Net (decrease) increase in net assets without donor restrictions	\$	(4)	\$	650

CERTIFICATE OF NEED APPLICATION OF

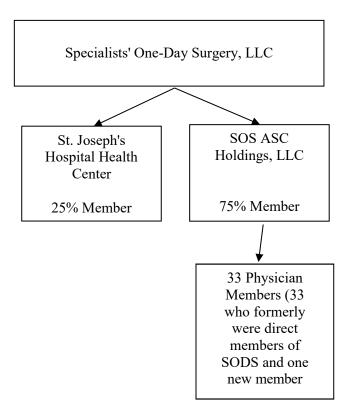
SPECIALISTS' ONE-DAY SURGERY, LLC

ORGANIZATIONAL CHART

Current Organizational Structure



Organizational Structure Following Reorganization and Sale Transactions



DIRECT AND INDIRECT OWNERSHIP BEFORE AND AFTER TRANSACTION

Member	Current Ownership in Specialists' One- Day Surgery, LLC	Membership % in SOS ASC Holdings, LLC Post- Transaction	Indirect Ownership in Specialists' One-Day Surgery, LLC Post- Transaction
Stephen P. Bogosian, M.D.	3.2258%	4.301%	3.2258%
John J. Cambareri, M.D.	3.2258%	4.301	3.2258
John F. Fatti, M.D.	3.2258%	4.301	3.2258
Glenn B.Axelrod, M.D.	3.2258%	4.301	3.2258
P. James Newman, M.D.	3.2258%	4.301	3.2258
Daniel C. Wnorowski, M.D.	3.2258%	4.301	3.2258
Timothy H. Izant, M.D.	3.2258%	4.301	3.2258
Daniel J. Murphy, M.D.	3.2258%	4.301	3.2258
Brett B. Greenky, M.D.	3.2258%	2.780	2.0847
Seth S. Greenky, M.D.	3.2258%	2.780	2.0847
Warren E. Wulff, M.D.	3.2258%	2.780	2.0847
Richard J. Distefano, M.D.	3.2258%	2.780	2.0847
John F. Parker, M.D.	3.2258%	2.780	2.0847
Michael T. Clarke, M.D.	3.2258%	2.780	2.0847
Frederick R. Lemley, M.D.	3.2258%	2.780	2.0847
Todd C. Battaglia, M.D.	3.2258%	2.780	2.0847
James Alan Lemley, M.D.	3.2258%	2.780	2.0847
Lawson R. Smart, M.D.	3.2258%	2.780	2.0847
Aaron J. Bianco, M.D.	3.2258%	2.780	2.0847
Bradley R. Raphael, M.D.	3.2258%	2.780	2.0847
Naven Duggal, M.D.	3.2258%	2.780	2.0847
Nathan G. Everding, M.D.	3.2258%	2.780	2.0847
Michael G. Fitzgerald, M.D.	3.2258%	2.780	2.0847
Justin A. Iorio, M.D.	3.2258%	2.780	2.0847
Kevin A. Kopko, M.D.	3.2258%	2.780	2.0847
Cassandra Riggs, M.D.	3.2258%	2.780	2.0847
Anthony M. Orio, M.D.	3.2258%	2.780	2.0847
Max Greenky, M.D.	-0-	2.780	2.0847
Robert L Tiso, M.D.	1.84320%	1.666	1.25
Joseph A. Catania, M.D.	1.84320%	1.666	1.25
Eric A. Tallarico, M.D.	1.84320%	1.666	1.25
Mary C. Trusilo, M.D.	1.84320%	1.666	1.25
Brendan T. McGinn, M.D.	1.84320%	1.666	1.25
Ryan D. McConn, M.D.	1.84320%	1.666	1.25
Jason Lok, M.D.	1.84320%	0	0
St Joseph's Hospital	0.00000%	0	25%
Totals	100% (rounded)	100% (rounded)	100%

ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES (SYRACUSE, NEW YORK) (A member of Trinity Health)

CON#221280 BFA Attachment B

CONSOLIDATED BALANCE SHEETS JUNE 30, 2021 AND 2020 (In thousands)

ASSETS	2021	2020
CURRENT ASSETS:		
Cash and cash equivalents	\$ 17,718	\$ 15,668
Investments	4,842	4,029
Investment in Trinity Health pooled investment program	91,453	82,799
Assets limited or restricted as to use—current portion	3,921	3,092
Patient accounts receivable	67,871	68,424
Other receivables	11,732	15,336
Receivables from affiliates	174	2,172
Inventories	12,243	9,862
Prepaid expenses and other current assets	3,220	2,698
Total current assets	213,174	204,080
ASSETS LIMITED OR RESTRICTED AS TO USE—Noncurrent Portion:		
By Board	43,659	29,277
By donors	12,881	9,775
Self insurance and other	7,860	5,767
Assets limited or restricted as to use—noncurrent portion	64,400	44,819
	5 1,100	,===
PROPERTY AND EQUIPMENT—Net	254,591	271,720
	,	,
INVESTMENTS IN UNCONSOLIDATED AFFILIATES	6,902	15,502
OPERATING LEASE RIGHT-OF-USE ASSETS	18,162	20,077
OTHER ASSETS	29,067	23,519
TOTAL ASSETS	<u>\$ 586,296</u>	\$ 579,717

ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES (SYRACUSE, NEW YORK) (A member of Trinity Health)

CON#221280 BFA Attachment B Cont.

CONSOLIDATED BALANCE SHEETS JUNE 30, 2021 AND 2020 (In thousands)

LIABILITIES AND NET ASSETS	2021	2020
ENDETTED AND NET ASSETS		
CURRENT LIABILITIES:		
Current portion of long-term debt	\$ 522	\$ 636
Current portion of notes payable to Trinity Health and affiliates	10,246	9,790
Accounts payable and accrued expenses	57,840	53,261
Current portion of operating lease liabilities	4,584	4,798
Medicare cash advances	35,448	73,497
Salary, wages and related liabilities Estimated payables to third-party payers	37,084 13,663	44,375 7,146
Estimated payables to tilid-party payers	13,003	7,140
Total current liabilities	159,387	193,503
LONG-TERM DEBT—Net of current portion	604	630
NOTES PAYABLE TO TRINITY HEALTH AND AFFILIATES—Net of current portion	300,584	311,988
ACCRUED PENSION AND RETIREE HEALTH COSTS	14,198	15,118
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	17,856	18,870
LONG-TERM MEDICARE CASH ADVANCES	32,743	-
OTHER LONG-TERM LIABILITIES	9,706	10,528
Total liabilities	535,078	550,637
NET ASSETS:		
Net assets without donor restrictions	7,756	(13,461)
Noncontrolling ownership interest in subsidiaries	28,910	29,673
6		
Total net assets without donor restrictions	36,666	16,212
Net assets with donor restrictions	14,552	12,868
Total net assets	51,218	29,080
TOTAL LIABILITIES AND NET ASSETS	\$ 586,296	\$ 579,717

ST. JOSEPH'S HEALTH, INC. AND SUBSIDIARIES (SYRACUSE, NEW YORK)

BFA Attachment B Cont

CON#221280

(A member of Trinity Health)

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED JUNE 30, 2021 AND 2020 (In thousands)

	2021	2020
OPERATING REVENUE:		
Net patient service revenue	\$ 645,665	\$653,230
Capitation revenue	2,272	2,082
Net assets released from restrictions	1,559	480
Grant revenue	27,437	15,550
Other revenue	52,669	37,530
Total operating revenue	729,602	708,872
EXPENSES:		
Salaries and wages	295,653	317,735
Employee benefits	64,528	67,301
Contract labor	10,912	14,278
Total labor expenses	371,093	399,314
Supplies	133,024	140,292
Purchased services	111,891	111,517
Depreciation and amortization	34,974	36,549
Occupancy	22,202	24,052
Interest	12,438	11,722
Other	19,337	21,078
Total expenses	704,959	744,524
OPERATING INCOME (LOSS) BEFORE OTHER ITEMS	24,643	(35,652)
ASSET IMPAIRMENT CHARGES	(17,919)	(7,075)
RESTRUCTURING COSTS		(9,004)
OPERATING INCOME (LOSS)	6,724	(51,731)
NONOPERATING ITEMS:		
Earnings in Trinity Health pooled investment program	23,250	4,320
Investment earnings	2,159	501
Equity earnings of unconsolidated affiliates	453	43
Change in market value and cash payments of interest rate swaps	(999)	(995)
Other net periodic retirement income	-	505
Other, including taxes—net	266	(26)
Total nonoperating items	25,129	4,348
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	31,853	(47,383)
EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	(3,728)	(3,804)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES—Net of noncontrolling interest	\$ 28,125	\$ (51,187)

St. Joseph's Health, Inc. Consolidated Balance Sheets As of May FY2022 (dollars in thousands)

	MayFY2022	JuneFY2021
ASSETS		
Current assets:		
Cash and investments Assets limited as to use:	\$69,867	\$114,013
Self ins ben plan & other, cur	2,250	2,251
By donors, current	1,369	1,671
Assets limited as to use, cur	3,619	3,921
Patient AR, net of cont allow	89,026	89,876
Allowance for charity	(1,341)	(2,142)
Allowance for oper adjustmnts	(4,710)	(7,637)
Allow for doubtful accounts Patient AR, net	(14,395)	(12,226) 67,871
Est rec from 3rd party payors	68,580 1,424	5,868
IC other receivables	(567)	175
Other receivables, external	7,934	5,863
Inventory	11,834	12,243
Prepaid expense & other	1,460	3,220
Total current assets	164,152	213,174
Assets limited or restricted as to use:		
Self ins, benefit plan & other	7,596	7,860
By Board	47,497	43,659
By donors	12,881	12,881
Assets limited as to use	67,974	64,400
Other assets:		
Property and equipment, net	248,551	254,591
Operating lease assets	14,909	18,162
Invest in unconsol affiliates	6,993	6,901
Excess cost over net asset acq	2,762	762
Other intangible assets	67	95
Other long-term assets	33,980	28,212
Total assets	\$539,390	\$586,296
LIABILITIES AND NET ASSETS	MayFY2022	JuneFY2021
Current liabilities:	F20	522
External debt, current IC debt, current	520 11,070	10,246
Operating lease liab ST	4,612	10,240
Accounts payable		4 584
	38,048	4,584 31,235
Cash advances	38,048 35,496	4,584 31,235 35,448
Cash advances Accrued expenses		31,235
	35,496	31,235 35,448
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties	35,496 20,556	31,235 35,448 26,605
Accrued expenses Salaries, wages & related liab	35,496 20,556 34,998	31,235 35,448 26,605 37,084
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties	35,496 20,556 34,998 5,069	31,235 35,448 26,605 37,084 13,663
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities	35,496 20,556 34,998 5,069 150,369	31,235 35,448 26,605 37,084 13,663 159,386
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt	35,496 20,556 34,998 5,069 150,369	31,235 35,448 26,605 37,084 13,663 159,386
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health	35,496 20,556 34,998 5,069 150,369 565 340,014	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets:	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions NCI without donor restrict NA	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions NCI without donor restrict NA Tot NA without donor	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions NCI without donor restrict NA	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions NCI without donor restrict NA Tot NA without donor	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078
Accrued expenses Salaries, wages & related liab Estimated pay to 3rd parties Total current liabilities Long-term debt IC LT debt, net of curr port Op lease liab LT Accrd pension & retiree health LT cash advance Other long term liabilities LIABILITIES Total liabilities Net assets: NA without donor restrictions NCI without donor restrict NA Tot NA without donor restrictions	35,496 20,556 34,998 5,069 150,369 565 340,014 14,339 14,083 - 9,442 528,813 (32,168) 29,137 (3,030)	31,235 35,448 26,605 37,084 13,663 159,386 604 300,584 17,856 14,198 32,743 9,706 535,078

St. Joseph's Health, Inc. Income Statement May FY2022 (dollars in thousands)

CON#221280 BFA Attachment B Cont.

	May FY2022 Periodic	May FY2022 YTD
	Actual	Actual
REVENUE		
Gross hospital inpatient rev	\$78,549	\$827,934
Gross ambulatory services rev	56,087	558,091
Gross physician revenue	15,584	173,509
Gross home care related rev	<u> </u>	798
Gross patient revenue	150,220	1,560,332
Contractual allowance	(94,352)	(966,488)
Allow for self ins benefits	(747)	(5,498)
Operational adjustments	(1,502)	(10,382)
DSH and uncompensated care	933	9,072
Charity care allowances	(153)	(4,261)
Provision for pat bad debts	(573)	(11,304)
Net patient service revenue	53,827	571,471
Provider capitation rev	260	2,509
Capitation revenue	260	2,509
Restricted net assets released	76	719
Equity GL in uncon affil opinc	915	3,250
Gainshare & BPCI risk revenue	-	6,769
Other revenue	2,471	33,125
Total operating revenue	57,549	617,843
EXPENSES		
Salaries and wages	27,336	269,910
Employee benefits	5,301	55,756
Contract labor, total	3,086	28,666
Total labor expenses	35,723	354,332
Supplies	10,662	118,894
Medical and professional fees	2,619	26,072

CON#221280 BFA Attachment B Cont.

Purchased services	6,792	77,393
Med claims & cap purch service	-	0
Depreciation and amortization	2,102	24,374
Occupancy	1,676	19,931
Interest	1,060	10,472
Insurance	594	6,521
Other expenses	954	10,855
Total operating expenses	62,181	648,844
Oper inc before other items	(4,632)	(31,001)
Operating income (loss)	(4,632)	(31,001)
NON-OPERATING ITEMS		
Non operating invest earnings	(147)	(3,924)
Non op eq earn unconsol affil	0	16
Nonoperating derivatives	(117)	(1,156)
Nonoperating derivatives Oth net prdic retire inc (cst)	(117) (53)	(1,156) (584)
· -	` '	• • • • •
Oth net prdic retire inc (cst)	(53)	(584)

SPECIALISTS' ONE-DAY SURGERY, LLC

BALANCE SHEETS DECEMBER 31, 2021 AND 2020

DECEMBER 31, 2021 AND 2020		
	2021	2020
ASSETS		
CURRENT ASSETS: Cash Patient receivables, net Employee Retention Credit receivable Due from related entity Other current assets		
Total current assets	8,178	7526,866,293
PROPERTY: Building and improvements Medical equipment Medical instruments Furniture and fixtures Computer equipment and software Construction in progress Total Less: Accumulated depreciation Property, net	15,847 4,656 11,191	.084 5,123,639 .824 758,459 .395 234,235 .511 422,357 50,052 .826 18,035,285 .730 6,067,723 .096 11,967,562
Total assets	\$ 19,369	\$ 18,833,855
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES: Accounts payable Accrued expenses Member distributions payable Current portion of PPP loan payable Current portion of capital lease obligation Current portion of installment loans payable Due to affiliate	1,913 18 1,093,	715 766,630 998 2,015,500 - 223,325 961 -
Total current liabilities	6,119	5,589,429
LONG-TERM LIABILITIES: Deferred payroll taxes, net of current portion PPP loan payable, net of current portion Capital lease obligation, net of current portion Installment loans payable, net of current portion	69 9,727	- 95,373 - 853,727 ,579 - ,143 10,533,010
Total long-term liabilities	9,796	722 11,482,110
Total liabilities	15,916	275 17,071,539
MEMBERS' EQUITY	3,453	573 1,762,316
Total liabilities and members' equity	\$ 19,369	,848 \$ 18,833,855

SPECIALISTS' ONE-DAY SURGERY, LLC

STATEMENTS OF INCOME AND MEMBERS' EQUITY FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	<u>20</u>	021	<u>2020</u>	
REVENUES FROM PATIENTS: Patient service revenue, net of contractual allowances and discounts	\$	40,330,247	\$ 27,4	118,749
OPERATING EXPENSES		28,413,821	19,	511,683
GENERAL AND ADMINISTRATIVE EXPENSES		1,446,872	1,2	269,525
OPERATING INCOME		10,469,554	6,6	637,541
OTHER INCOME (EXPENSE): Rental income Loss on sale of assets Provider Relief Fund income Employee Retention Credit PPP loan forgiveness Income Interest expense		49,979 (14,063) 233,475 403,975 1,077,052 (510,794)		49,979 - 454,581 - - 539,140)
Total other income (expense), net		1,239,624		(34,580)
NET INCOME		11,709,178	6,6	602,961
MEMBERS' EQUITY - beginning of year		1,762,316	3,8	866,852
CAPITAL CONTRIBUTIONS		277,900		***
MEMBER DISTRIBUTIONS	((10,295,821)	(8,	707,497)
MEMBERS' EQUITY - end of year	\$	3,453,573	\$ 1,	762,316

CON#221280 BFA Attachment C Cont.

Assets				
Cash				
1102-00-00	Cash- M&T Operating	\$	2,469,737.54	
1104-00-00	M&T Credit Card-UA	\$	69,966.19	
1108-00-00	Oper Acct-AMEX-UA	\$	-367,789.74	
1150-00-00	Patient Cash: UA	\$	700.00	
1160-00-00	Petty Cash: UA	\$	300.00	
	Total Cash:		<u> </u>	2,172,913.99
Receivables			7	, ,-
1278-00-00	Due From SOS	\$	2,158.71	
1283-00-00	Due from SOCS-UA	\$	409.92	
1284-00-00	Due from Oper Walk:UA	\$	6,846.26	
	Total Receivables:	4	\$	9,414.89
Prepaids	Total Tiosoffabiosi		Ψ	3,111.03
1389-00-00	Prepaid Other	\$	308,803.81	
2000 00 00	Total Prepaids:	Ψ	\$	308,803.81
Fixed Assets	Total Frepaids.		3	300,003.01
1570-01-00	Leasehold Imp:E Taft Rd-UA	¢	11,432,011.50	
1577-01-00	Loan Acq Costs:E Taft Rd-UA	\$	78,350.00	
1670-01-00	ND:E Taft Rd-UA		-6,804,497.14	
1677-01-00	ND Loan Acq Costs: E Taft Rd-UA	\$	-31,493.64	
1750-00-00	Fum Fix & Equip - Office	\$	7,880.39	
		\$		
1750-01-00	Furn Fix & Equip:E Taft Rd-UA	\$	76,514.86	
1751-00-00	Payout Retiring Mem-UA	\$	4,776.00	
1760-00-00	Fum Fix & Equip- DIP	\$	6,177.64	
1760-01-00	Fum Fix & Equip:E Taft Rd-UA	\$	84,938.38	
1780-00-00	Fum Fix & Equip-UA	\$	1,508,048.77	
1780-00-66	Fum Fix & Equip-PM	\$	122,622.27	
1780-01-00	Fum Fix & Equip:E Taft Rd-UA	\$	2,508,594.43	
1780-01-70	Fum Fix & Equip:E Taft Rd-OPS	\$	16,900.57	
1780-02-00	Fum Fix & Equip:Glacier Cr-UA	\$	29,311.12	
1781-00-00	Payout Retiring Mem-UA	\$	65,900.00	
1785-00-00	Furn Fix & Equip - Instrument	\$	28,992.22	
1786-00-00	Payout Retiring Mem-UA	\$	24,832.00	
1792-00-00	Software	\$	30,812.86	
1792-00-87	Software-EHR	\$	179,582.40	
1850-00-00	ND Fum Fix & Equip - Office	\$	-7,881.20	
1850-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-76,514.86	
1860-00-00	ND Fum Fix & Equip - D/P	\$	-6, 177.27	
1860-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-84,938.38	
1880-00-00	ND Fum Fix & Equip - Equip	\$	-1,508,049.72	
1880-00-66	ND Fum Fix & Equip-PM	\$	-122,622.27	
1880-01-00	ND Furn Fix & Equip:E Taft Rd-UA	\$	-2,508,594.43	
1880-01-70	ND Fum Fix & Equip: E Taft Rd-OPS	\$	-16,900.57	
1880-02-00	ND Fum Fix & Equip: Glacier Cr-UA	\$	-29,311.12	
1885-00-00	ND Fum Fix & Equip- Instru	\$	-28,992.43	
1891-00-00	ND Payout Retirees-UA	\$	-87,018.38	
1892-00-00	NA - Software	\$	-30,812.83	
1892-00-87	NA:Software-EHR	\$	-179,568.44	
	Total Fixed Assets:	_	\$	4,682,872.73
	Total Assets:		\$	7,174,005.42
	Total / tootal		—	7,27,7,003.42

76				
Liabilities				
Payables	Acceptable December	4	CE 000 00	
2110-00-00	Accounts Payable	\$	65,900.00	
2130-00-00	Other Current Liabilities	\$	109,298.61	
	Total Payables:		\$	175,198.61
Current Liabilities	TO 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
2111-00-00	M&TEquip Lease#6:C/P:UA	\$ \$ \$	37,424.00	
2112-00-00	M& TEquip Lease#5: C/P	\$	222,370.00	
2113-00-00	M& TEquip Lease#4- C/P	\$	66,620.00	
2150-00-00	M&T \$12.05M Loan - C/P	\$ \$ \$	545,070.00	
2151-00-00	M&TEquip Lease#7:C/P:Unallocated-UA	Ş	78,550.00	
2152-00-00	M& TEquip Lease#8:C/P:Unallocated-UA	Ş	22,353.00	
2155-00-00	M&T Intrepid Lane Parking Lot - C/P	Ş	12,634.00	
2156-00-00	M& TEquip Lease #9: Unallocated-UA	\$	25,380.00	
2157-00-00	M& TEquip Lease #10: Unallocated-UA	\$ \$	18,787.00	
2158-00-00	M& TEquip Lease #11 : Unallocated-UA	\$	14,715.00	
2160-00-00	M& TEquip Lease #12: Unallocated-UA	\$	27,406.00	
2162-00-00	Cap Lease Philips XRUnallocated-UA	\$	18,960.50	
2163-00-00	M& TEquipLease #13C/P: Unallocated-UA	\$	30,970.00	
	Total Current Liabilities:		\$	1,121,239.50
Accruals				
2210-00-00	W/H Federal Income Tax	\$	-7 <mark>,</mark> 043.76	
2212-00-00	W/H FICA	\$	-823.29	
2213-00-00	W/H FICA Med	\$	-375.42	
2223-00-00	W/H Life Ins	\$	120.22	
2224-00-00	W/H Supp Ins	\$	539.10	
2225-00-00	W/H 401(k)	\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	29,675.91	
2227-00-00	W/H Flex Med	\$	2,189.89	
2235-00-00	W/H NY PFL:UA	\$	3,941.82	
2236-00-00	W/H Disability	\$	275.94	
2237-00-00	W/H - United Way	\$	163.08	
2239-00-00	W/H HSA EE-UA	\$	527.62	
2245-00-00	Accrued Wages	\$	-328.98	
2250-00-00	Accrued FICA	\$	77,620.12	
2252-00-00	Accrued FICA Med	\$	-375.42	
2255-00-00	Accrued SUI	\$	980.55	
2256-00-00	Accrued FUTA	\$	185.80	
2264-00-00	Accrued 401(k) Profit Sharing		247,549.01	
2268-00-00	Accrued Pension	\$	57,126.69	
	Total Accruals:		\$	411,948.88
Long-Term Liabilities				
2511-00-00	M&TEquipLease #6 LIT:UA	\$	31,693.11	
2512-00-00	M& TEquipLease #5 - LIT	\$	147,301.88	
2513-00-00	M& TEquipLease #4 LIT:UA	\$	38,385.91	
2550-00-00	M&T \$12.05M Loan - LIT	\$	8,386,208.88	
2551-00-00	M&TEquipLease #7 LIT:Unallocated-UA	\$	73,164.26	
2552-00-00	M&TEquipLease #8 LIT:Unallocated-UA	\$	22,822.73	
2555-00-00	M&T Intrepid Lane Parking Lot - LIT	\$	22,109.59	
2556-00-00	M& TEquip Lease #9 U:Unallocated-UA	\$	57,509.15	
2557-00-00	M&TE quip Lease#I0 LT:Unallocated-UA	\$	42,572.46	
2558-00-00	M&TEquip Lease #11 LT:Unallocated-UA	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	33,342.93	
2560-00-00	M&TEquipLease #12LIT:Unallocated-UA	\$	75,313.24	
6				

Long-Term Liabilities			
2562-00-00	Cap Lease -PhilipsLT:Unallocated-UA	\$ 55,395.67	
2563-00-00	M&TEquip Lease#13L/T:Unallocated-UA	\$ 110,888.07	
	Total Long-Term Liabilities:	\$	9,096,707.88
	Total Liabilities:	\$	10,805,094.87
Equity			
2630-00-01	Shareholder Draw:NGE	\$ -250,083.00	
2630-00-03	Shareholder Draw: MGF	\$ -250,082.95	
2630-00-04	Shareholder Draw: JAi	\$ -250,082.95	
2630-00-05	Shareholder Draw: KAK	\$ -250,083.20	
2630-00-06	Shareholder Draw: CNR	\$ -240,500.26	
2630-00-07	Shareholder Draw:RDM	\$ -148,743.00	
2630-00-08	Shareholder Draw: AMO	\$ -176,700.40	
2630-00-09	Shareholder Draw:Unallocated-BTM	\$ -69,534.00	
2630-00-20	Shareholder Draw: GBA	\$ -250,083.00	
2630-00-22	Shareholder Draw: BBG	\$ -250,083.00	
2630-00-23	Shareholder Draw: SSG	\$ -250,083.00	
2630-00-24	Shareholder Draw-ND	\$ -250,083.00	
2630-00-26	Shareholder Draw: DJM	\$ -250,083.00	
2630-00-27	Shareholder Draw-AJB	\$ -250,083.00	
2630-00-28	Shareholder Draw: WEW	\$ -250,083.00	
2630-00-30	Shareholder Draw: THI	\$ -250,083.00	
2630-00-33	Shareholder Draw: SPB	\$ -250,083.00	
2630-00-35	Shareholder Draw: PJN	\$ -250,083.00	
2630-00-37	Shareholder Draw-BSR	\$ -250,083.00	
2630-00-38	Shareholder Draw: JJC	\$ -250,083.00	
2630-00-40	Shareholder Draw-JL	\$ -156,409.00	
2630-00-44	Shareholder Draw: JFF	\$ -250,083.00	
2630-00-45	Shareholder Draw: DCW	\$ -250,083.00	
2630-00-47	Shareholder Draw: RJD	\$ -250,083.00	
2630-00-49	Shareholder Draw-JFP	\$ -250,083.00	
2630-00-50	Shareholder Draw-MTC	\$ -250,083.00	
2630-00-51	Shareholder Draw-RLT	\$ -156,409.00	
2630-00-52	Shareholder Draw-JAC	\$ -156,409.00	
2630-00-53	Shareholder Draw-FRL	\$ -250,083.00	
2630-00-55	Shareholder Draw-TCB	\$ -250,083.00	
2630-00-56	Shareholder Draw-EAT	\$ -156,409.00	
2630-00-57	Shareholder Draw-JAL	\$ -250,083.00	
2630-00-60	Shareholder Draw-LRS	\$ -250,083.00	
2630-00-61	Shareholder Draw-MCT	\$ -156,409.00	
2650-00-01	Paid h Capital:NGE	\$ -1,063,292.45	
2650-00-02	Paid In Capital: Unallocated-JAV	\$ -257,546.00	
2650-00-03	Paid In Capital: Unallocated-MGF	\$ -697,008.20	
2650-00-04	Paid In Capital: Unallocated-JAI	\$ -697,008.00	
2650-00-05	Paid In Capital: Unallocated-KAK	\$ -338,200.00	
2650-00-06	Paid In Capital: Unallocated-CNR	\$	
2650-00-07	Paid In Capital:Unallocated-CNN Paid In Capital:Unallocated-RDM	\$ 28,900.00 -44,029.00	
2650-00-08	Paid in Capital:Unallocated-AMO	\$ 318,000.00	
2650-00-20 2650-00-22	Paid In Capital: GBA	\$ -1,563,205.09 -1,563,203.09	
	Paid In Capital: BBG	\$ -1,563,202.09	
2650-00-23	Paid In Capital ND	\$ -1,563,214.09	
2650-00-24	Paid In Capital-ND	\$ -1,045,615.00	

CON#221280 BFA Attachment C Cont. Specialists One-Day Surgery, LLC (SOD)

2650-00 - 26	Paid In Capital: DJM	\$ -1,484,511.04	
2650-00-27	Paid In Capital-AJB	\$ -1 , 138,095.00	
2650-00-28	Paid In Capital: WEW	\$ -1,484,296.04	
2650-00-29	Paid In Capital: WHS	\$ -1,248, 130.04	
2650-00-30	Paid In Capital: THI	\$ -1,563,213.09	
2650-00-32	Paid In Capital: CPC	\$ -913,825.09	
2650-00-33	Paid In Capital: SPB	\$ -1,563,215.09	
2650-00-34	Paid In Capital: IMV	\$ -1,257,329.09	
2650-00-35	Paid In Capital: PJN	\$ -1,563,208.09	
2650-00-36	Paid In Capital: RGZ	\$ -537,278.04	
2650-00-37	Paid In Capital-BSR	\$ -1, 131,634.00	
2650-00-38	Paid In Capital: JJC	\$ -1,563,212.09	
2650-00-40	Paid In Capital-JL	\$ -925,836.99	
2650-00-43	Paid In Capital: NAL	\$ -436,914.05	
2650-00-44	Paid In Capital: JFF	\$ -1,563,215.09	
2650-00-45	Paid In Capital: DCW	\$ -1,563,221.06	
2650-00-47	Paid In Capital: RJD	\$ -1, 109,293.04	
2650-00-49	Paid In Capital-JFP	\$ -1,394,250.04	
2650-00-50	Paid In Capital-MTG	\$ -1,377,842.04	
2650-00-51	Paid In Capital-RLT	\$ -861,096.28	
2650-00-52	Paid In Capital-JAG	\$ -861,142.28	
2650-00-53	Paid In Capital-FRL	\$ -1,350,397.04	
2650-00-54	Paid In Capital-TRH	\$ -359, 199.03	
2650-00-55	Paid In Capital-TCB	\$ -1,238,691.03	
2650-00-56	Paid In Capital-EAT	\$ -634,256.27	
2650-00-57	Paid In Capital-JAL	\$ -1,123,510.03	
2650-00-60	Paid In Capital-LRS	\$ -1,049, 162.03	
2650-00-61	Paid In Capital-MCT	\$ -940,337.30	
2680-00-00	Retained Earnings Pr Year	\$ 36,920,954.29	
2680-00-00	Retained Earnings-Current Year	\$ 7,839,284.24	
	Total Equity:	\$	-3,631,089.45
	Total Liabilities & Equity:	\$	7,174,005.42

		Year to Date	% of Revenue
Revenue			
3500	FFS Revenue: UA	30,397,357.76	101 96
3520	Refunds: UA	(585,069.28)	(1.96)
	Total Revenue:	29,812,288.48	100.00
Cost of Sales			
5100	Sal & Wages: UA	3,297,034.12	11.06
5102	Overtime Wages	51,767.65	0.17
5105	FICAExp:UA	196,238.48	0.66
5110	FICA Med Exp: UA	45,894.49	0.15
5112	FUTAExp: UA	4,354.76	0.01
5114	SUI Exp: UA	26,395.73	0.09
5115	W/C Ins: UA	24,167.41	0.08
5120	HSA Contributions	20,369.76	0.07
5122	NYS Dbl Ins: UA	6,146.54	0.02
5125	LIT Dbl Ins	4,656.97	0.02
5133	Pension: UA	50,147.56	0.17
5139	401(k) Profit Sharing: UA	217,306.01	0.73
5172	Health Ins: UA	353,773.97	1.19
5176	Dental Ins: UA	29,660.40	0.10
5178	Grp Life Ins: UA	1,541.96	0.01
5793	Anesthesia admin costs	15,000.00	0.05
	Total Cost of Sales:	4,344,455.81	14 57
	Gross Profit:	25,467,832.67	85.43
Expenses		, ,	
Operation Expen	ises		
6100	Sal & Wages: UA	221,738.98	0.74
6102	Overtime Wages	1,358.90	0.00
6105	FICA Exp: UA	12,907.89	0.04
6110	FICA Med Exp: UA	3,018.83	0.01
6112	FUTAExp: UA	301 54	0.00
6114	SUI Exp: UA	1,892.45	0.01
6115	W/C Ins: UA	1,563.79	0.01
6120	HSA Contributions	1,315.06	0.00
6122	NYS Obi Ins: UA	394.74	0.00
6125	LIT Dbl Ins	309 53	0.00
6133	Pension: UA	3,346.53	0.01
6139	40I(k) Profit Sharing: UA	14,501.56	0.05
6172	Health Ins: UA	23,428.09	0.08
6174	Emp Medical Exp	275.81	0.00
6176	Dental Ins: UA	1,861.99	0.01
6178	Grp Life Ins: UA	99.28	0.00
6258	Trng & Seminars: UA	1,532.80	0.01
6260	Med Conferences: UA	512.44	0.00
6267	Mileage: UA	54.00	0.00
6310	Med Surg	2,474,059.87	8.30
6312	Med Supply Implants: UA	2,019,201.98	6.77
6313	Med Supply Spine Implants: UA	72,110.00	0.24
6314	Med Supply Implants- allograft: UA	196,715.08	0.66
6315	Pharmacy Supply: UA	448,548.26	1.50

		Year to Date	% of Revenue
Operation Expe		· · · · · · · · · · · · · · · · · · ·	
6316	Med Supply Joint Implants: UA	3,601,797.46	12.08
6317	Med Sup SCS Spine Implants: UA	1,296,572.63	4.35
6318	Med Sup SI Joint Spine Implants: UA	216,750.00	0.73
6319	ISSI Spine Implants (pain docs)	193,745 57	0.65
6328	Laundry Exp: UA	82,102.33	0.28
6330	Nutrition Exp: UA	206.45	0.00
6331	23Hr Meals	6,624.74	0.02
6332	Capital Med Surg Exp	103,206.61	0.35
6333	Instrument Exp Reprocessing	600 .01	0.00
6348	Office Supply: UA	4,670.00	0.02
6530	Postage: UA	3,575.07	0.01
6532	Delivery Service: UA	449.43	0.00
6535	Printing Exp: UA	1,524.06	0.01
6552	Dues & Subscriptions	2,993.93	0.01
6565	Office Exp: UA	9,645.07	0.03
6741	Computer Service: UA	3,699.00	0.01
6742	Computer Parts & Supplies	49,467.04	0.17
6792	Outside SOCS Service	1, <mark>98</mark> 7,902.69	6.67
6793	Outside Services - OTHER	11,913.91	0.04
6796	Outside Services - PT from SOS	68,595.51	0.23
6798	Outside services - SOS midlevels	323,027.04	1.08
6799	Outside services - SOS Facility	12,715.81	0.04
6810	O&U Equip Repairs	56,561.18	0.19
6811	O&U Equip Service Contract	131,059 98	0.44
6812	O&U Ofc Equip Maint: UA	10,820.30	0.04
6813	O&U Equip Maint: OPS	20,784.60	0.07
6815	O&U Cmptr Maint: UA	20,784.83	0.07
6818	O&U Med Waste Disposal UA	11,256.44	0.04
6820	O&U Bldgs & Grounds: UA	572,034.66	1.92
6826	O&U Rent: UA	951,872.08	3.19
6835	O&U Equip Rent: UA	17,000.00	0.06
6838	O&U Opr Lease: UA	5,214.36	0.02
6846	O&U Amort Software	6,145.10	0.02
6864	O&U Oepr Lhld Imp: UA	86,598.15	0.29
6872	O&U Oepr Equip: UA	345,508.08	1.16
6874	O&U Depr Instr: UA	275 90	0.00
6884	O&U OeprOffice: UA	53.06	0.00
6920	Interest Exp	313,229.73	1.05
6980	Rebates & Refunds from Expenditures	(42,982.58)	(0.14)
0300		15,989,049.63	53.63
Administration	Total Operation Expenses:	15,969,049.03	55.05
Administration		226 546 69	0.70
7100 7105	Sal & Wages: UA	236,546.68	0.79
	FICA Mod Synt HA	14,096.87	0.05
7110	FICA Med Exp: UA	3,296.89	0.01
7112	FUTAExp:UA	83 99	0.00
7114	SUI Exp: UA	1,714.10	0.01
7115	W/C Ins: UA	1,432.75	0.00
7120	HSA Contributions	1,205.18	0.00
7122	NYS Obi Ins: UA	356.65	0.00
7125	LIT Dbl Ins	325.61	0.00

		Year to Date	% of Revenue
Administration Exp	penses	rear to Bate	70 OF REVENUE
7127	Mal Prac Ins: UA	34,986.00	0.12
7133	Pension: UA	3,632.60	0.01
7139	401(k) Profit Sharing: UA	15,741.44	0.05
7172	Health Ins: UA	25,188.29	0.08
7173	Wellness Program Exp	3,125.00	0.01
7174	Emp Medical Exp	2,277.46	0.01
7176	Dental Ins: UA	1,412.95	0.00
7178	Grp Life Ins: UA	92.60	0.00
7258	Trng & Seminar: UA	1,295.00	0.00
7267	Mileage: UA	120.00	0.00
7525	Employee Recruitment: UA	307.00	0.00
7552	Dues & Member: UA	4,549.00	0.02
7556	License Fees: UA	19,352.00	0.06
7565	Office Exp: UA	2,088.88	0.01
7568	Mobil/Telephone: UA	1,177.08	0.00
7580	Marketing Exp: UA	111,755.42	0.37
7710	Accounting Fees: UA	33,500.00	0.11
7720	General Ins: UA	47,492.46	0.16
7730	Legal Fees: UA	32,733.85	0.11
7792	Outside SOCS Service	216,666.64	0.73
7793	Outside Services - Other	25,467.50	0.09
7794	Billing expenses	4,360.12	0.01
7903	Management Fee: ADM	66,666.64	0.22
7903	Med Director/Peer Review Fees	9,333.38	0.22
7910		1	0.03
7920	Bank Charges Exp: UA	71,669.19	
	Interest Exp: UA	1,385.85	0.00
7950	COVID-19	62,717.41	0.21
7975	Misc Exp: UA	8,613.00	0.03
7980	Penalties	1,522.00	0.01
7997	Exp Reimb from SOCS	(13,019.99)	(0.04)
	Total Administration Expenses:	1,055,267.49	3.54
	Total Expenses:	17,044,317.12	57.17
ner Income and Expe	Net Income from Operations:	8,423,515.55	28.26
	aise		
Other Income	Donkel Income	20,000 F2	0.10
8105	Rental Income	30,099.52	0.10
8110	Interest Income	7,454.45	0.03
Other Evnence	Total Other Income:	37,553.97	0.13
Other Expense 9310	NYS Franchise Tax	(488,759.32)	(1.64)
			(1.64)
9320	NYS Calca Tax	(4,500.00)	(0.02)
9325	NYS Sales Tax	(8,344.96)	(0.03)
9350	Public Goods Pool Surcharge	(120,181.00)	(0.40)
	Total Other Expense:	(621,785.28)	(2.09)
	Total Other Income and Expense:	(584,231.31)	(1.96)
	Earnings before Income Tax:	7,839,284.24	26.30
	Net Income (Loss):	7,839,284.24	26.30
		·	

TRINITY HEALTH

CONSOLIDATED BALANCE SHEETS JUNE 30, 2022 AND 2021

(In thousands)

ASSETS	2022	2021
CURRENT ASSETS:		
Cash and cash equivalents	\$ 643,363	\$ 781,989
Investments	5,717,088	7,316,257
Security lending collateral	502,981	392,728
Assets limited or restricted as to use - current portion	475,836	456,723
Patient accounts receivable	2,053,459	2,078,192
Estimated receivables from third-party payers	313,580	322,586
Other receivables	356,691	356,161
Inventories	383,736	389,553
Prepaid expenses and other current assets	171,547	163,438
Total current assets	10,618,281	12,257,627
ASSETS LIMITED OR RESTRICTED AS TO USE - noncurrent portion:		
Self-insurance, benefit plans and other	912,032	1,063,638
By Board	4,494,293	4,486,606
By donors	503,742	556,951
Total assets limited or restricted as to use - noncurrent portion	5,910,067	6,107,195
PROPERTY AND EQUIPMENT - Net	8,154,678	8,209,177
OPERATING LEASE RIGHT-OF-USE ASSETS	530,999	531,522
INVESTMENTS IN UNCONSOLIDATED AFFILIATES	4,717,711	5,071,333
GOODWILL	814,131	820,127
PREPAID PENSION AND RETIREE HEALTH ASSETS	91,281	324,006
OTHER ASSETS	284,206	300,760
TOTAL ASSETS	\$ 31,121,354	\$ 33,621,747

LIABILITIES AND NET ASSETS	2022	2021
CURRENT LIABILITIES:		
Commercial paper	\$ 99,693	\$ 99,994
Short-term borrowings	632,730	650,465
Current portion of long-term debt	247,149	224,938
Current portion of operating lease liabilities	137,254	141,130
Medicare cash advances	389,485	923,492
Accounts payable and accrued expenses	1,453,495	1,506,756
Salaries, wages and related liabilities	1,198,363	1,112,506
Payable under security lending agreements	502,981	392,728
Estimated payables to third-party payers	341,683	381,120
Current portion of self-insurance reserves	324,166	304,454
Total current liabilities	5,326,999	5,737,583
LONG-TERM DEBT - Net of current portion	6,416,701	6,339,608
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	481,391	467,876
SELF-INSURANCE RESERVES - Net of current portion	1,158,241	1,168,843
ACCRUED PENSION AND RETIREE HEALTH COSTS	165,018	209,097
LONG-TERM MEDICARE CASH ADVANCES	=	373,089
OTHER LONG-TERM LIABILITIES	675,696	817,386
Total liabilities	14,224,046	15,113,482
NET ASSETS:		
Net assets without donor restrictions	15,821,267	17,376,413
Noncontrolling ownership interest in subsidiaries	489,489	490,170
Total net assets without donor restrictions	16,310,756	17,866,583
Net assets with donor restrictions	586,552	641,682
Total net assets	16,897,308	18,508,265
TOTAL LIABILITIES AND NET ASSETS	\$ 31,121,354	\$ 33,621,747

The accompanying notes are an integral part of the consolidated financial statements.

TRINITY HEALTH

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS YEARS ENDED JUNE 30, 2022 AND 2021

(In thousands)

	2022	2021
OPERATING REVENUE: Net patient service revenue Premium and capitation revenue Net assets released from restrictions Other revenue	\$ 17,042,518 1,089,363 30,270 1,771,527	\$ 16,734,960 1,090,997 34,899 2,302,797
Total operating revenue	19,933,678	20,163,653
EXPENSES: Salaries and wages Employee benefits Contract labor	8,865,906 1,644,251 626,294	8,346,945 1,667,422 280,874
Total labor expenses	11,136,451	10,295,241
Supplies Purchased services and medical claims Depreciation and amortization Occupancy Interest Other	3,530,720 2,654,415 876,099 751,891 225,797 906,819	3,475,668 2,699,973 896,434 738,875 236,128 975,575
Total expenses	20,082,192	19,317,894
OPERATING (LOSS) INCOME BEFORE OTHER ITEMS	(148,514)	845,759
Gain on sale of Gateway Health Plan L.P. Restructuring costs Asset impairment charges	128,678 (72,568) (113,864)	(76,671) (111,513)
OPERATING (LOSS) INCOME	(206,268)	657,575
NONOPERATING ITEMS: Investment (losses) earnings Equity in (losses) earnings of unconsolidated affiliates Change in market value and cash payments of interest rate swaps Other net periodic retirement (expense) income Other, including income taxes	(1,015,043) (150,214) 63,431 (50,332) 262	2,295,265 912,860 33,001 47,336 (18,279)
Total nonoperating items	(1,151,896)	3,270,183
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	(1,358,164)	3,927,758 (75,784)
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES, NET OF NONCONTROLLING INTEREST	\$ (1,431,348)	\$ 3,851,974



Personal Net Worth Statement of Proposed New Members of Flushing Endoscopy Center, LLC

Member Percentage of Ownership Affidavit of NO Material Changes Dated	Anthony Chan D.O. 10.00% 10/14/2022		Miy	Alex KY- yasaka M.D. 10.00% 0/13/2022		Anthony Ng M.D. 10.00% 10/14/2022	Wallace Wan M.D 3.79% 10/14/2022	
Assets Cash Stocks and Bonds Accounts Receivable Notes Receivable Due from Relatives and Friends	\$ \$	400,000 500,000	\$	300,000 450,000	\$ \$ \$	195,563 992,000 150,000	\$ \$	30,991 419,596
Notes Receivable Due from others Real Estate Cash Surrender Value of Life Insurance Health Facility Realty Interest Health Facility Operational Interest Other Investments	\$	1,500,000	\$	280,000 212,225	\$	835,000	\$	460
Business Interest Other Assets Total Assets	\$	2,400,000	\$	1,242,225	\$	2,172,563	\$	451,047
Liabilities Notes Payable Accounts Payable Mortgages Payable Automobiles Other (Credit Card) Other (Home Equity) Health Care Facilities Secured debt to bank	\$	300,000			\$	1,295,000		
Total Liabilities	\$	300,000	\$	-	\$	1,295,000	\$	-
Net Worth	\$	2,100,000	\$	1,242,225	\$	877,563	\$	451,047

BALANCE SHEETS

	December 31,				
		2021		2020	
ASSETS					
CURRENT ASSETS Cash	\$	552,415	\$	1,048,012	
Patient services receivable	Ψ	832,626	Φ	305,129	
Due from members		139,163		106,735	
Prepaid expenses and other current assets		95,517		46,333	
Total current assets		1,619,721		1,506,209	
PROPERTY AND EQUIPMENT, NET		76,932		388,448	
SECURITIY DEPOSIT		225,000		225,000	
Total assets	\$	1,921,653	\$	2,119,657	
LIABILITIES AND MEMBERS' EQUITY					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$	167,389	\$	223,975	
Distribution payable		1,087,754		1,087,754	
Deferred rent, current portion Note payable - Paycheck Protection Program, current portion		- 33,247		42,598 214,547	
Total current liabilities		1,288,390		1,568,874	
NOTE PAYABLE - PAYCHECK PROTECTION PROGRAM, NET		188,908		<u>-</u>	
Total liabilities		1,477,298			
COMMITMENT AND CONTINGENCIES					
MEMBERS' EQUITY					
Members' equity		444,355		550,783	
Total liabilities and members' equity	\$	1,921,653	\$	2,119,657	

STATEMENTS OF INCOME

	Years Ended December 31,				
	2021 2020				
REVENUES					
Net patient service revenue	\$	6,972,051	\$	4,066,333	
Total revenues		6,972,051		4,066,333	
OPERATING EXPENSES					
Payroll and related benefits		1,557,496		1,372,765	
Rent and occupancy		540,203		459,607	
Medical supplies and other		481,796		484,954	
General and administrative		327,595		170,192	
Depreciation and amortization		313,765		407,222	
Professional fees		216,952		285,318	
Total expenses		3,437,807		3,180,058	
OPERATING INCOME		3,534,244		886,275	
OTHER INCOME					
Other income		(1,561)		(38,109)	
Forgiveness of Paycheck Protection Program note		(214,547)			
Total other income		(216,108)		(38,109)	
INCOME BEFORE INCOME TAX		3,750,352		924,384	
Income tax expense		90,000		33,000	
NET INCOME	\$	3,660,352	\$	891,384	

Flushing Endoscopy Center Balance Sheet

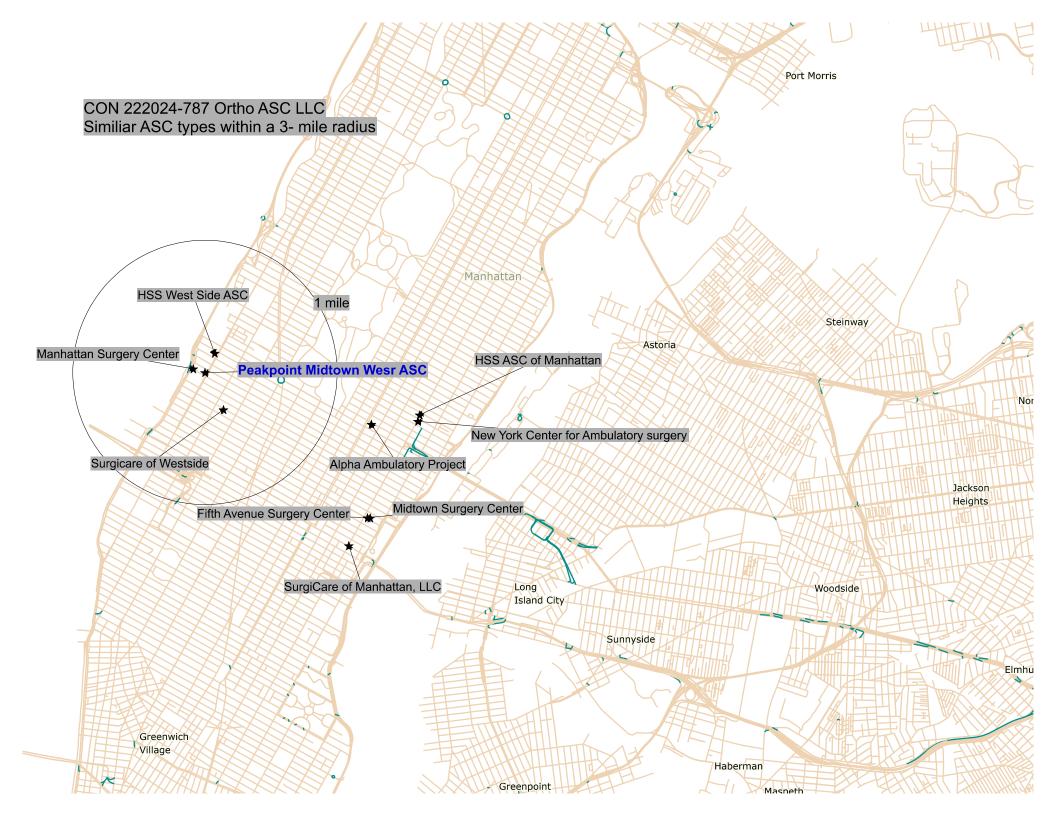
As of September 30, 2022

	As of Septe
A005T0	Sep 30, 22
ASSETS Current Assets	
Checking/Savings 100.00 · Cash	150,945.16
Total Checking/Savings	150,945.16
Accounts Receivable	130,943.10
200.00 · Accounts Receivables	987,980.66
Total Accounts Receivable	987,980.66
Other Current Assets	907,900.00
210.00 · Prepaid Exp and OCA	124,376.25
240.00 · Security Deposit-Lease	225,000.00
260.00 · Undeposited Funds	-0.44
Total Other Current Assets	349,375.81
Total Current Assets	1,488,301.63
Fixed Assets	1,400,301.03
	1 202 990 00
UHY1 · UHY1 - Accumulated Depreciation 300.00 · Prop & Eqpmnt, Net Eqpmnt	-1,202,889.00 205,587.91
310.00 · Leasehold Improvements	1,147,038.87
320.00 · Software cost	26,180.84
330.00 · Accumulated Depreciation	-337,998.34
Total Fixed Assets	
TOTAL ASSETS	-162,079.72 1,326,221.91
LIABILITIES & EQUITY	.,,,
Liabilities	
Current Liabilities	
Accounts Payable	
400.00 · Accounts Payable	-29,539.14
Total Accounts Payable	-29,539.14
Credit Cards	20,000
403.00 · CaptialOne Credit Card	-10,916.33
Total Credit Cards	-10,916.33
Other Current Liabilities	10,010.00
401.05 · Accrued Vacation (PTO)	47,674.10
255.00 · Sales Tax Payable	206.81
401.03 · Wages Payable	52,563.00
401.11 · Accrued Expenses	52,306.20
Total Other Current Liabilities	152,750.11
Total Current Liabilities	112,294.64
Long Term Liabilities	, _ 0
431.00 · Deferred Lease Obligation	-32,465.45
430.00 · Capital Leases Payable	0.00
Total Long Term Liabilities	-32,465.45
Total Liabilities	79,829.19
Equity	70,023.10
FEC Share Purchase	300,000.00
Partnership Buy-Out	-34,090.88
460.00 · Member's Equity	2,007,151.44
461.00 · Member Distributions	-7,992,689.40
490.00 · Retained Earnings	4,773,888.03
Net Income	2,192,133.53
Total Equity	1,246,392.72
TOTAL LIABILITIES & EQUITY	1,326,221.91
- /	,,==,==::=:

CON# 222011 BFA Attachment B Cont.

Flushing Endoscopy Center Profit & Loss January through September 2022

	Jan 22	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Jul 22	Aug 22	Sep 22	TOTAL
Ordinary Income/Expense										
Income										
500.00 · Revenue	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Total Income	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Gross Profit	730,721.22	525,767.12	591,025.55	742,722.29	651,233.53	579,902.96	516,583.85	594,183.93	756,626.81	5,688,767.26
Expense										
750.00 · Taxes	0.00	0.00	109,500.00	0.00	0.00	65,000.00	0.00	0.00	135,000.00	309,500.00
600.00 · Drugs & Medical Supplies	47,627.27	35,827.81	58,751.06	52,062.98	45,311.53	42,116.72	21,082.19	47,906.04	37,864.72	388,550.32
705.00 · Anesthesia Staffing Costs	3,846.16	3,846.16	3,846.16	5,769.24	3,846.16	3,846.16	3,846.16	3,846.16	5,769.24	38,461.60
698.00 · Uncategorized Expenses	0.00	0.00	9,000.00	0.00	0.00	-9,000.00	0.00	0.00	0.00	0.00
700.00 · Payroll and Benefits	197,575.77	129,172.69	118,877.88	248,006.99	161,998.70	174,956.53	171,992.69	159,557.45	303,006.15	1,665,144.85
710.00 · Occupancy	34,290.91	35,159.55	35,284.72	37,257.11	36,110.05	53,678.07	42,666.69	34,054.67	35,693.89	344,195.66
720.00 · Revenue Cycle Management	2,763.06	5,943.79	3,738.44	3,306.40	3,593.25	3,195.46	4,009.88	3,514.71	3,444.27	33,509.26
730.00 · General and Administrative	7,413.23	10,678.11	26,192.63	31,414.26	20,224.75	30,952.87	16,334.78	23,152.99	33,708.22	200,071.84
740.00 · Professional Fees	14,589.00	22,022.53	4,660.00	83,063.83	40,990.53	11,874.58	14,851.75	3,700.00	219.49	195,971.71
Total Expense	308,105.40	242,650.64	369,850.89	460,880.81	312,074.97	376,620.39	274,784.14	275,732.02	554,705.98	3,175,405.24
Net Ordinary Income	422,615.82	283,116.48	221,174.66	281,841.48	339,158.56	203,282.57	241,799.71	318,451.91	201,920.83	2,513,362.02
Other Income/Expense										
Other Expense										
800.00 · Depreciation and Amortization	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	337,996.80
900.00 · Eqpmnt Rental/Maintenance Agr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,068.63	0.00	2,068.63
Total Other Expense	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	37,555.20	39,623.83	37,555.20	340,065.43
Net Other Income	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-37,555.20	-39,623.83	-37,555.20	-340,065.43
Net Income	385,060.62	245,561.28	183,619.46	244,286.28	301,603.36	165,727.37	204,244.51	278,828.08	164,365.63	2,173,296.59



Personal Net Worth Statement o	of proposed ov	vners of 7	87 Ortho AS	C, LLC
			Stephanie	Paul
	Edward	Joseph	Bernik,	Cagle,
	Adler, M.D	Bax, M.D.	M.D	M.D.
	10/6/2022	10/10/2022	10/13/2022	12/7/2022
<u>Assets</u>				
Cash	\$943,611	\$271,030	\$1,500,000	\$472,783
Stocks and Bonds	\$3,994,899	\$2,579,947	\$1,500,000	\$122,577
Accounts Receivable	Ş3,334,633	\$2,373,347		Ş122,37 <i>1</i>
Notes Receivable Due from Relatives and				
Friends				
Notes Receivable Due from others				
Real Estate	\$1,200,000		\$2,000,000	\$2,575,000
Cash Surrender Value of Life Insurance	1 / 2 2 / 2 2		\$50,000	, ,,
Health Facilty Realty Interest			. ,	
Health Facility Operational Interest				
Business Interest	\$0	\$0	\$0	\$0
Total Assets	\$6,138,510	\$2,850,977	\$3,550,000	\$3,170,360
Liabilities				
Notes Payable				
Accounts Payable				
Mortgages Payable				\$1,197,047
Automobiles				\$29,273
Other (Student Loan)				\$96,137
Other (Home Equity)				
Federal and State Income Taxes Payable	\$920,000	\$45,000	_	\$75,000
Secured debt to bank				
Total Liabilities	\$920,000	\$45,000	<u>\$0</u>	\$1,397,457

(Cont.)						
Personal Net Worth Stateme	nt of proposed o	wners of 7	87 Ortho <i>i</i>	ASC, LLC		
	Saad	Darwin	Samuel			
	Chaudhary,	Chen,	Cho,	Leesa Galatz,		
	M.D.	M.D.	M.D.	M.D.		
	12/6/2022	10/11/2022	10/4/2022	10/25/2022		
Assets Assets	, -, -	-7 7 -	-, , -	2, 2, 2		
Cash	\$292,874	\$230,980	\$86,919	\$429,269		
Stocks and Bonds	\$1,285,602	\$2,090,450	\$2,273,052	\$359,286		
Accounts Receivable						
Notes Receivable Due from Relatives and						
Friends						
Notes Receivable Due from others						
Real Estate	\$4,200,000	\$1,179,000	\$3,500,000	\$6,663,690		
Cash Surrender Value of Life Insurance						
Health Facilty Realty Interest						
Health Facility Operational Interest						
Business Interest	<u>\$0</u>	\$0	<u>\$0</u>	<u>\$0</u>		
Total Assets	\$5,778,476	\$3,500,430	\$5,859,971	\$7,452,245		
Liabilities						
Notes Payable						
Accounts Payable						
Mortgages Payable	\$2,890,736	\$757,062	\$994,000	\$4,383,503		
Automobiles						
Other (Credit Card)						
Other (Home Equity)						
Federal and State Income Taxes Payable						
Secured debt to bank						
Total Liabilities	\$2,890,736	\$757,062	\$994,000	\$4,383,503		
	1	.	*	•		
Net Worth	\$2,887,740	\$2,743,368	\$4,865,971	\$3,068,742		

				· ,
Personal Net Worth Statement	of proposed o	wners of	787 Ortho AS	SC, LLC
	James	Brett	Kazimierz	Nolan
	Gladstone,	Hayden,	Komperda,	Maher,
	M.D.	M.D.	M.D.	M.D.
	10/17/2022	12/6/2022	10/26/2022	10/12/2022
<u>Assets</u>				
Cash	\$67,785	\$222,288	\$10,320	\$80,208
Stocks and Bonds	\$1,455,007	\$300,211	\$301,284	\$275,959
Accounts Receivable				
Notes Receivable Due from Relatives and				
Friends			\$10,000	
Notes Receivable Due from others				
Real Estate	\$3,200,000	\$1,412,000		
Cash Surrender Value of Life Insurance	\$98,643			
Health Facilty Realty Interest				
Health Facility Operational Interest				
Business Interest	\$0	\$0	\$0	\$0
Total Assets	\$4,821,435	\$1,934,499	\$321,604	\$356,167
Liabilities				
Notes Payable				
Accounts Payable				
Mortgages Payable	\$1,670,000	\$1,053,977		
Automobiles		, , ,		
Other (Credit Card)				
Other (Student Debt)				\$125,000
Federal and State Income Taxes Payable				
Secured debt to bank				
Total Liabilities	\$1,670,000	\$1,053,977	<u>\$0</u>	\$125,000
Not Worth	¢2 4E4 42E	¢000 E00	¢204 604	¢224.467
Net Worth	\$3,151,435	\$880,522	\$321,604	\$231,167

Personal Net Worth State	ment of pro	oposed own	ers of 787 Ortho	ASC, LLC
	Calin	Bradford	Chanland	Jeremy
	Moucha,	Parsons,	Roonprapunt,	Steinberger,
	M.D.	M.D.	M.D.	M.D.
	10/11/2022	10/13/2022	10/11/2022	10/20/2022
<u>Assets</u>				
Cash	\$460,296	\$908,736	\$150,000	\$300,000
Stocks and Bonds	\$2,188,193	\$2,088,395	\$705,000	
Accounts Receivable				
Notes Receivable Due from Relatives				
and Friends				
Notes Receivable Due from others				
Real Estate	\$2,500,000	\$2,800,000	\$1,500,000	
Cash Surrender Value of Life Insurance		\$70,853	\$28,166	
Health Facilty Realty Interest				
Health Facility Operational Interest				
Business Interest	\$0	\$0	\$0	\$0
Total Assets	\$5,148,489	\$5,867,984	\$2,383,166	\$300,000
Liabilities				
Notes Payable				
Accounts Payable				
Mortgages Payable	\$750,010	\$1,300,771	\$160,000	
Automobiles				
Other (Credit Card)				
Other (Home Equity)				
Federal and State Income Taxes Payable		\$457,970		
Secured debt to bank				
Total Liabilities	\$750,010	\$1,758,741	<u>\$160,000</u>	\$0
Net Worth	\$4,398,479	\$4,109,243	\$2,223,166	\$300,000

Personal Net Worth Statement of p	roposed own _C	ers of 787 (Ortho ASC,
	Sherwin	Douglas	William
	Su, M.D.	Unis, M.D.	Mulhall
	10/11/2022	10/21/2022	10/5/2022
<u>Assets</u>	10/11/2022	10/21/2022	10/3/2022
<u> </u>			
Cash	\$1,100,258	\$182,600	\$442,823
Stocks and Bonds	\$11,533,753		\$2,360,373
Accounts Receivable			
Notes Receivable Due from Relatives and			
Friends			\$13,000
Notes Receivable Due from others			
Real Estate	\$2,195,000	\$3,000,000	\$1,850,000
Cash Surrender Value of Life Insurance			\$85,000
Health Facilty Realty Interest			
Health Facility Operational Interest			
Business Interest	\$30,000	\$0	\$6,500,000
Total Assets	\$14,859,011	\$3,182,600	\$11,251,196
Liabilities			
Notes Payable			
Accounts Payable			
Mortgages Payable	\$480,000	\$1,600,000	\$1,392,641
Automobiles			
Other (Credit Card)			
Other (Home Equity)			
Federal and State Income Taxes Payable	\$103,000		
Secured debt to bank			
Total Liabilities	\$583,000	\$1,600,000	\$1,392,641
Net Worth	\$14,276,011	\$1,582,600	\$9,858,555

Personal Net Worth Statement of p	ronosed owner	s of 787 Orth	oo ASC IIC
r ersonar wet worth statement or pr	Sarah	Matthew	Richard
	Sanford	Searles	Searles
	10/14/2022	10/26/2022	9/29/2022
<u>Assets</u>			
Cash	\$28,454	\$600,000	\$1,500,000
Stocks and Bonds	\$266,573	\$8,000,000	\$100,000
Accounts Receivable			
Notes Receivable Due from Relatives and Friends			
Notes Receivable Due from others			
Real Estate	\$300,000	\$3,350,000	\$1,000,000
Cash Surrender Value of Life Insurance			
Health Facilty Realty Interest			
Health Facility Operational Interest			
Business Interest	\$0	\$0	\$0
Total Assets	\$595,027	\$11,950,000	\$2,600,000
Liabilities			
Notes Payable			
Accounts Payable			
Mortgages Payable	\$196,594	\$1,638,000	
Automobiles			\$125,000
Other (Credit Card)			
Other (Home Equity)			
Federal and State Income Taxes Payable			
Secured debt to bank			
Total Liabilities	\$196,594	\$1,638,000	\$125,000
Net Worth	\$398,433	\$10,312,000	\$2,475,000

Consolidated Statements of Financial Position

	December 31			r 31
		2021		2020
		(In The	ousc	ands)
Assets				
Current assets:				
Cash and cash equivalents	\$	357,034	\$	488,446
Short-term investments		1,075,097		1,217,310
Total cash and cash equivalents and short-term investments	1	1,432,131		1,705,756
Patient accounts receivable, net		434,419		386,830
Professional liabilities insurance recoveries receivable		31,347		31,473
Assets limited as to use, current portion		41,557		36,233
Due from related organizations, net, current portion		15,926		7,863
Inventories		81,105		58,395
Other current assets		72,299		61,129
Total current assets	2	2,108,784		2,287,679
Pooled investments	1	1,407,094		1,132,071
Other investments	_	96,546		98,370
Assets limited as to use, less current portion		2,631		2,630
Due from related organizations, less current portion	1	1,005,630		919,787
Beneficial interest in self-insurance trust	_	188,763		131,341
Other assets		124,591		75,846
Right-of-use assets		360,750		377,581
Professional liabilities insurance recoveries receivable,		, ·		- · · ,
less current portion		111,138		111,586
Property, plant, and equipment, net	1	1,042,531		1,032,480
A PART OF THE RESTREET		, , , , -		, , . <u></u>
Total assets	\$ 6	5,448,458	\$	6,169,371

	December 31			
		2021		2020
		(In The	ousc	inds)
Liabilities and net assets				
Current liabilities:				
Accounts payable and accrued expenses	\$	258,597	\$	208,380
Accrued salaries and related liabilities		173,921		151,626
Accrued interest payable		24,102		21,068
Accrued construction and capital asset liabilities		13,040		10,633
Current portion of long-term debt		10,170		9,785
Operating lease liabilities, current portion		12,190		11,509
Professional liabilities, current portion		31,347		31,473
Other current liabilities		279,372		213,045
Total current liabilities		802,739		657,519
Long-term debt, less current portion		1,456,484		1,466,264
Operating lease liabilities, less current portion		374,632		383,977
Accrued postretirement benefits		6,534		8,088
Estimated self-insurance liability		188,763		131,341
Deferred gain on transfer of real estate		27,055		27,055
Professional liabilities, less estimated current portion		111,138		111,586
Other liabilities		564,209		761,088
Total liabilities		3,531,554		3,546,918
		· ,		, , - · - , - · - ·
Commitments and contingencies				
Net assets:				
Net assets without donor restrictions		2,635,710		2,428,054
Net assets with donor restrictions		281,194		194,399
Total net assets		2,916,904		2,622,453
Total liabilities and net assets	\$	6,448,458	\$	6,169,371

Consolidated Statements of Operations

	Year Ended December 2021 2020 (In Thousands)	
Operating revenue		
Net patient service revenue		\$ 2,718,513
CARES Act Provider Relief Fund revenue	335	281,682
Investment income and net realized gains and losses on		
sales of securities	86,794	93,520
Contributions	346	18,184
Other revenue	262,649	
Net assets released from restrictions for operations	35,418	34,484
Total operating revenue before other items	3,434,487	
Operating expenses Salaries and wages Employee benefits Supplies and other Depreciation Interest and amortization Total operating expenses before other items	1,227,327 348,725 1,499,290 130,098 43,633 3,249,073	324,270
Excess of operating revenue over operating expenses before other items	185,414	174,525

The Mount Sinai Hospital Consolidated Statements of Operations (\$ in 000's)

Unaudited For the Nine Months Ended

	For the Nine Wo			ionths Ended		
	Se	ot. 30, 2022	Sep	ot. 30, 2021		
Operating Revenue						
Net Patient Service Revenue	\$	2,403,993	\$	2,251,382		
HHS CARES Act Relief Funds		29,976		-		
Disaster Relief from Federal Emergency Management Program		51,414		47,912		
Investment Income and Net Realized Gains on Sales of Securities		22,796		62,649		
Contributions		187		246		
Other Revenue		202,248		178,870		
Net Assets Released from Restrictions for Operations		50,639		34,798		
Total Operating Revenue Before Other Items		2,761,253		2,575,857		
Operating Expenses						
Salaries and Wages		984,818		908,791		
Employee Benefits		286,251		266,861		
Supplies and Other		1,190,591		1,088,548		
Depreciation		103,252		90,469		
Interest and Amortization		33,334		33,712		
Total Operating Expenses Before Other Items		2,598,246		2,388,381		
Excess of Operating Revenue over Operating Expenses before Other						
Items		163,007		187,476		
Other Items						
Net Change in Unrealized Gains and Losses on Investments and						
Change in Value of Alternative Investments		(319,227)		56,843		
Payor Settlement		-		57,112		
Net Change in Participation in Captive Insurance Program		(12,217)		11,936		
(Deficiency)/Excess of Revenue over Expenses		(168,437)		313,367		
Other Changes in Net Assets without Donor Restrictions						
Transfers to Affiliates		(73,168)		(55,040)		
Net Assets Released from Restrictions for Capital Asset Acquisitions				846		
Total Other Changes in net Assets Without Donor Restrictions		(73,168)		(54,194)		
Net (Decrease)/Increase in Net Assets without Donor Restrictions	\$	(241,605)	\$	259,173		

The Mount Sinai Hospital Consolidated Statements of Financial Position (\$ in 000's)

	Unaudited Sept. 30, 2022																	
Assets																		
Current Assets:																		
Cash and Cash Equivalents	\$	324,661	\$	357,034														
Short-Term Investments		663,790		1,075,097														
Total Cash, Cash Equivalents and Short-Term Investments		988,451		1,432,131														
Patient Accounts Receivable, net		456,305		434,419														
Professional Liabilities Insurance Recoveries Receivable		31,347		31,347														
Assets Limited as to Use, current portion		19,989		41,557														
Due from Related Organizations, net, current portion	16,611		16,611															
Inventories	84,459		84,459															
Other Current Assets		117,265		72,299														
Total Current Assets		1,714,427		2,108,784														
Pooled Investments		1,266,264		1,407,094														
Other Investments		67,571		96,546														
Assets Limited as to Use, less current portion		1,602		2,631														
Due from Related Organizations, net, less current portion	1,233,409		1,233,409		1,233,409		1,233,409		1,233,409		1,233,409		1,233,409		1,233,409		1,005,630	
Beneficial Interest in Self-Insurance Trust		240,913		240,913		240,913		240,913		188,763								
Other Assets	121,045		121,045															
Right-of-use Assets	344,383			360,750														
Professional Liabilities Insurance Recoveries Receivable, less																		
current portion		111,138		111,138														
Property, Plant and Equipment, net		1,037,452		1,042,531														
Total Assets	\$	6,138,204	\$	6,448,458														

The Mount Sinai Hospital Consolidated Statements of Financial Position (\$ in 000's)

Project # 222024 BFA Attachment C (Cont.)

	Unaudited Sept. 30, 2022		Audited nber 31, 2021
Liabilities and Net Assets			
Current Liabilities:			
Accounts Payable and Accrued Expenses	\$	293,178	\$ 258,597
Accrued Salaries and Related Liabilities		147,248	173,921
Accrued Interest Payable		12,132	24,102
Accrued Construction and Capital Asset Liabilities		14,227	13,040
Current Portion of Long-Term Debt		9,528	10,170
Operating Lease Liabilities, Current Portion		9,877	12,190
Professional Liabilities, Current Portion		31,347	31,347
Other Current Liabilities		117,305	 279,372
Total Current Liabilities		634,842	802,739
Long-Term Debt, Less Current Portion		1,448,813	1,456,484
Operating Lease Liabilities, Less Current Portion		366,237	374,632
Accrued Postretirement Benefits		6,534	6,534
Estimated Self-Insurance Liability		240,913	188,763
Deferred Gain on Transfer of Real Estate		27,055	27,055
Professional Liabilities, Less Estimated Current Portion		111,138	111,138
Other Liabilities		634,687	564,209
Total Liabilities		3,470,219	3,531,554
Commitments and Contingencies			
Net Assets			
Net Assets Without Donor Restrictions		2,394,105	2,635,710
Net Assets With Donor Restrictions		273,880	 281,194
Total Net Assets		2,667,985	2,916,904
Total Liabilities and Net Assets	\$	6,138,204	\$ 6,448,458

PEAKPOINT MIDTOWN WEST ASC

ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

<u>ASSETS</u> <u>Proposed</u>

Cash
New Leasehold Improvements / Other Assets
\$2,873,391
\$15,131,060

TOTAL ASSETS \$18,004,451

LIABILITIES AND MEMBER EQUITY

LIABILITIES

Capital Financing \$11,998,440

TOTAL LIABILITIES \$11,998,440

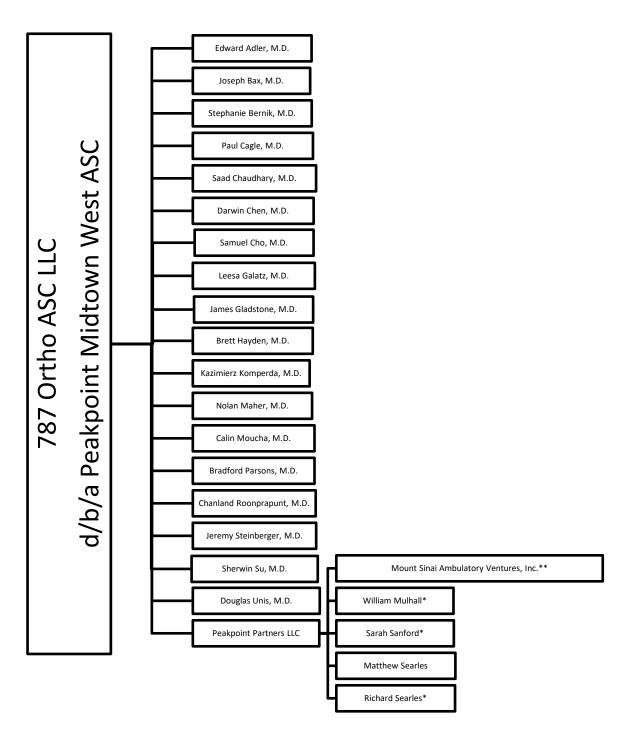
MEMBER EQUITY \$6,006,011

TOTAL LIABILITIES AND

MEMBER EQUITY \$18,004,451

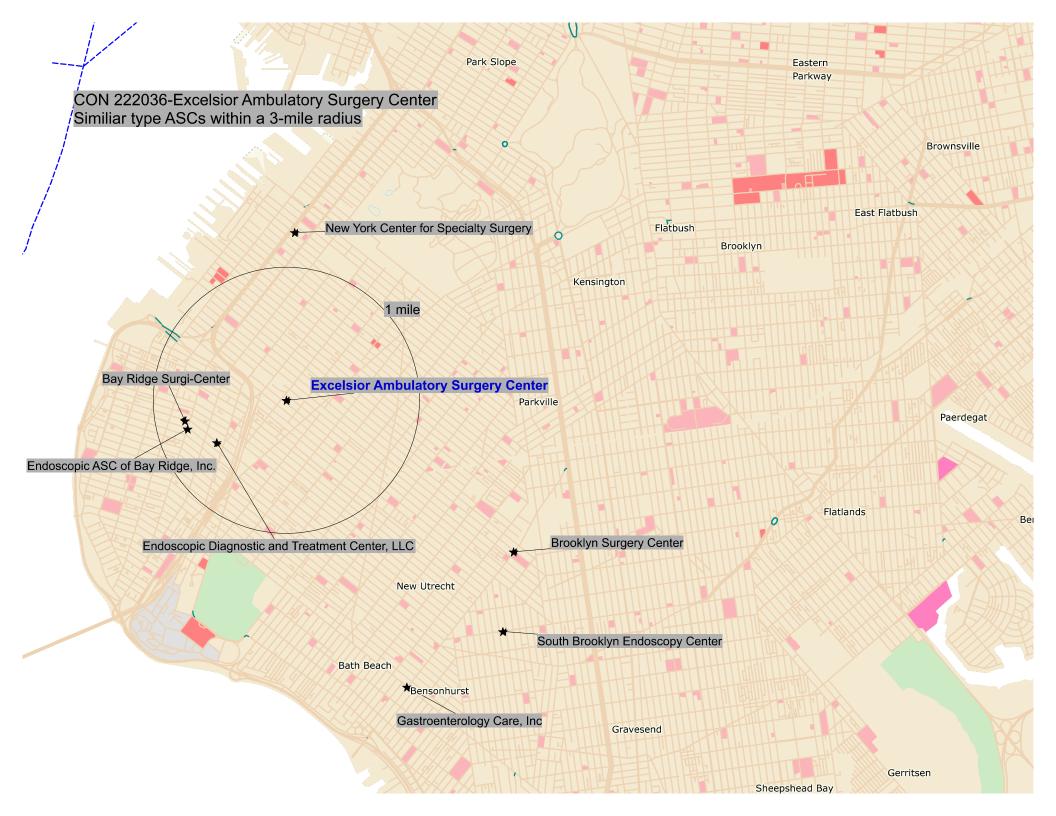
PEAKPOINT MIDTOWN WEST ASC

ORGANIZATIONAL CHART



^{*} This individual is a Managing Member of 787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC.

^{**} Mount Sinai Ambulatory Ventures, Inc. (MSAV), a not-for-profit entity, is a member of Peakpoint Partners LLC, which is a member of 787 Ortho ASC LLC d/b/a Peakpoint Midtown West ASC, the operator of the proposed FASC. The Board Members/Officers of MSAV are Kelly Cassano, Jodi Cohen, Vicki LoPachin, Michael Pastier, Denise Prince and Brent Stackhouse.



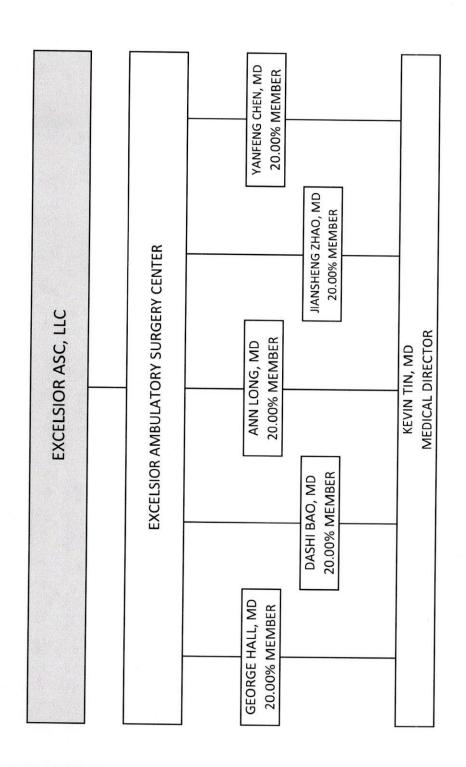
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Pg 1 of 1

Net Worth	George Hall, M.D. as of 11/28/22	Dashi Bao, M.D. <u>as of 11/28/22</u>	Ann Long, M.D. as of 11/28/22	Jiansheng Zhao, M.D. as of 11/28/22	Yanfeng Chen, M.D. <u>as of 12/16/22</u>	Total
Cash Stocks and Bonds Notes Receivable Real Estate Owned Cash Surrender Value of Life Ins. Health Facility Realty Interests Business Interests	\$50,000 0 2,800,000 0 0 \$2,850,000	\$1,850,000 1,800,000 11,880,000 300,000 0 \$15,830,000	\$380,000 0 2,500,000 300,000 0 \$3,180,000	\$434,974 1,117,051 0 8,400,000 0 0 \$9,952,025	\$200,000 0 1,450,000 150,000 81,800,000	\$2,914,974 \$2,917,051 \$0 \$27,030,000 \$750,000 \$33,612,025
<u>LIABILITIES</u> Notes Payable Accounts Payable Mortgages Payables Mortgages Payables - Health Care Facilities Other Payables (Taxes)	o o o ol	\$0 0 4,580,000 0	\$0 0 1,500,000 0 120,000	\$2,298,000 0 0 0 0	\$0 0 000,077 0	\$2,298,000 0 \$6,850,000 \$120,000
TOTAL LIABILITIES <u>NET WORTH</u>	\$0 \$2.850.00 <u>0</u>	\$4,580,000 <u>\$11,250.000</u>	\$1,620,000 <u>\$1,560.000</u>	\$2,298,000 <u>\$7,654,025</u>	\$770,000 \$1.030.000	\$9,268,000 \$24.344.025

Pg 1 of 1	Excels	Excelsior Ambulatory Surgery Center	Surgery Center			
Net Worth	George Hall, M.D. <u>as of 11/28/22</u>	Dashi Bao, M.D. <u>as of 11/28/22</u>	Ann Long, M.D. <u>as of 11/28/22</u>	Jiansheng Zhao, M.D. <u>as of 11/28/22</u>	Yanfeng Chen, M.D. as of 12/16/22	<u>Totals</u>
ASSETS Cash Stocks and Bonds Notes Receivable Real Estate Owned Cash Surrender Value of Life Ins. Health Facility Realty Interests Business Interests TOTAL ASSETS	\$50,000 0 2,800,000 0 0 \$2,850,000	\$1,850,000 1,800,000 11,880,000 300,000 \$15,830,000	\$380,000 0 2,500,000 300,000 0 \$3,180,000	\$434,974 1,200,000 0 7,050,000 0 0 \$8,684,974	\$200,000 0 0 1,450,000 150,000 0 \$1,800,000	\$2,914,974 \$3,000,000 \$0 \$25,680,000 \$750,000 \$1 \$0 \$0
LIABILITIES Notes Payable Accounts Payable Mortgages Payables Mortgages Payables - Health Care Facilities Other Payables (Taxes) TOTAL LIABILITIES	0 0 0 0 \$0 \$0	\$0 0 4,580,000 0 \$4,580,000 \$11,250,000	\$0 0 1,500,000 0 120,000 \$1,620,000	\$2,448,000 0 0 0 \$2,448,000	\$0 0 770,000 0 <u>0</u> \$770,000	\$2,448,000 \$0 \$6,850,000 \$120,000 \$9,418,000
Proposed Member Liquid Assets: Members' Proposed Operator Share TPC Equity Portion:	\$50,000	\$3,950,000 20%	\$680,000 20% \$157	100 \$1,634,974 20% 20% \$157,858	\$350,000	\$6,664,974
Operating Interest Proposed Member Portion: Working Capital Requirement:	\$31,572	\$31,572	\$31,572 \$3 <u>23</u>	\$31,572 \$323,702	\$31,572	\$157,858
Working Capital Proposed Member Portion: Total Proposed Member Cash Outlay: Proposed Members' Remaining Cash:	\$64,740 \$96,312 (\$46,312)	\$64,740 \$96,312 \$3,853,688	\$64,740 \$96,312 \$583,688	\$64,740 \$96,312 \$1,538,662	\$64,740 \$96,312 \$253,688	\$323,702 \$481,560 \$6,183,414

Jiansheng Zhao, M.D. and Dashi Bao, M.D. will contribute a disproportionate share to cover the equity shortfall.



\$120,398.00

EXCELSIOR ASC, LLC

ESTABLISH A MULTI-SPECIALTY AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

ASSETS

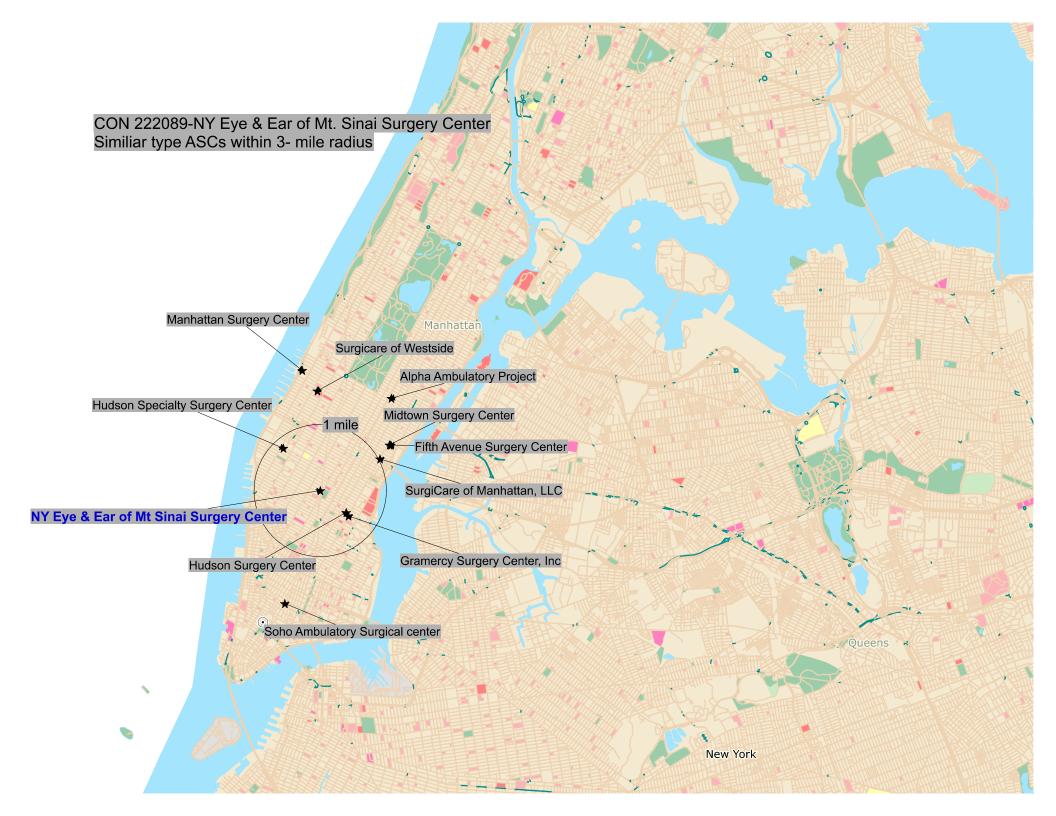
Cash		\$647,404	
Moveable Equipment	\$	1,532,600	\$ 1,379,340.0
TOTAL ASSETS	\$	2,180,004	
LIABILITIES AND MEMBERS EQ	UITY		
Mortgage on Equipment	t	\$1,420,720	
Working Capital Loan		\$323,702	
TOTAL LIABILITIES		\$1,744,422	

\$435,582

TOTAL LIABILITIES AND

MEMBERS EQUITY

MEMBERS EQUITY \$2,180,004



Peakpoint Flatiron, LLC - Members Net Worth

reakpoint riatiron, the interior	ibers ivet w	OT CIT	Stock &			Health				Other		
Name	Date	Cash	Bonds	Real Estate	CSV	Investments	Other	Subtotal	Mortgage	Liabilities	Subtotal	Net Worth
Maria Basile, M.D.	12/07/22	595,000		1,400,000	20,000			2,015,000	309,149		309,149	1,705,851
Brian Campolattaro, M.D	11/27/22	789,798	9,900,000	7,450,000	1,000,000			19,139,798	1,800,000		1,800,000	17,339,798
Courtney Chou, M.D.	11/04/22	263,134	277,662					540,796			0	540,796
Christopher Coad, M.D.	11/02/22	330,000	15,370,000	5,000,000			301,000	21,001,000	530,000	221,000	751,000	20,250,000
Charles Cole, M.D.	11/30/22	70,595	1,092,072		217,000			1,379,667		235,000	235,000	1,144,667
Maura Cosetti, M.D.	11/03/22	166,023	958,324	2,180,000				3,304,347	1,526,000	90,000	1,616,000	1,688,347
Mark Courey, M.D.	11/03/22	59,000		3,125,000				3,184,000	1,922,636		1,922,636	1,261,364
Alan Dayan, M.D.	11/03/22	1,332,402	165,000	5,150,000				6,647,402			0	6,647,402
Anthony Del Signore, M.D.	11/02/22	397,942	1,044,937	3,200,000				4,642,879	2,546,788		2,546,788	2,096,091
Jay Dolitsky, M.D.	11/07/22	531,326	2,161,079	1,099,000				3,791,405			0	3,791,405
David Godin, M.D.	11/17/22	120,000	4,555,000	7,000,000				11,675,000	2,100,000	70,000	2,170,000	9,505,000
Satish Govindaraj, M.D.	11/03/22	175,627	2,787,148	1,500,000				4,462,775	249,773		249,773	4,213,002
Mingyang Gray, M.D.	11/03/22	338,803	149,958	1,550,000				2,038,761	1,001,000		1,001,000	1,037,761
Anita Gupta. M.D.	11/28/22	200,000	930,000	2,500,000				3,630,000	1,255,000		1,255,000	2,375,000
Gregory Harmon, M.D	11/04/22	4,571,000	219,000	33,525,000	25,000	11,250,000	2,819,500	52,409,500	3,055,000		3,055,000	49,354,500
Juan Horta-Santini, M.D.	11/07/22	52,410						52,410			0	52,410
Gregory Levitin, M.D.	11/02/22	4,548,106		5,500,000				10,048,106	1,824,698		1,824,698	8,223,408
Fred Lin, M.D.	10/26/22	25,824	673,897	3,475,000				4,174,721	1,558,971		1,558,971	2,615,750
Bruce Moskowitz, M.D.	12/12/22	203,000	363,000				450,000	1,016,000		235,000	235,000	781,000
Richard Najac, M.D.	11/02/22	90,114	579,389	1,550,000				2,219,503	254,702		254,702	1,964,801
Andrew Nightingale, M.D.	11/07/22	95,000	2,540,000				1,000,000	3,635,000			0	3,635,000
Enrique Perez, M.D.	11/04/22	42,142	127,246	630,000				799,388	384,000	300,671	684,671	114,717
Roheen Raithatha, M.D.	11/09/22	220,000	4,570,000	3,400,000				8,190,000	2,549,000		2,549,000	5,641,000
Joshua Rosenberg, M.D.	11/03/22	428,883	2,146,305	10,950,000				13,525,188	5,697,000		5,697,000	7,828,188
Valeria Rubinstein, M.D.	11/08/22	323,577	302,319					625,896			0	625,896
Madeleine Schaberg, M.D.	11/03/22	1,398,397	969,132					2,367,529		40,000	40,000	2,327,529
Edward Shin, M.D.	11/03/22	100,000	5,033,729	4,500,000	480,200	220,000		10,333,929	2,020,000		2,020,000	8,313,929
Eric Smouha, M.D.	11/09/22	120,000	2,000,000	1,000,000				3,120,000	100,000		100,000	3,020,000
Mark Speaker, M.D.	11/21/22	400,000	1,589,880	3,750,000	48,000			5,787,880	1,100,000		1,100,000	4,687,880
Tak Yee Tania Tai, M.D	11/11/22	514,400	883,800	1,250,000				2,648,200			0	2,648,200
Gregory Tsai, M.D.	10/27/22	491,946	4,426,736	1,350,000				6,268,682			0	6,268,682
Calvin Wei, M.D.	11/03/22	511,973	1,504,025	1,174,000				3,189,998			0	3,189,998
Dina Weintraub, M.D	11/03/22	51,500	663,769					715,269			0	715,269
Herbert Jay Wisnicki, M.D.	11/01/22	1,372,387	22,843,187	6,537,000				30,752,574	400,000		400,000	30,352,574
MSAV						42,831,440	1,385,370	44,216,810		803,802	803,802	43,413,008
William Mulhall	10/05/22	442,823	2,360,373	1,850,000	85,000		6,513,000	11,251,196	1,392,641		1,392,641	9,858,555
Sarah Sanford	10/14/22	28,454	266,573	300,000				595,027	196,594		196,594	398,433
Matthew Searles	10/26/22	600,000	8,000,000	3,350,000				11,950,000	1,638,000		1,638,000	10,312,000
Richard Searles	09/29/22	1,500,000	100,000	1,000,000				2,600,000		125,000	125,000	2,475,000

Consolidated Statements of Financial Position

	December 31		
	2021	2020	
A 4	(In Tho	usands)	
Assets			
Current assets:	e 257.024	¢ 400.446	
Cash and cash equivalents Short-term investments	\$ 357,034	•	
	1,075,097	1,217,310	
Total cash and cash equivalents and short-term investments	1,432,131	1,705,756	
Patient accounts receivable, net	434,419	386,830	
Professional liabilities insurance recoveries receivable	31,347	31,473	
Assets limited as to use, current portion	41,557	36,233	
Due from related organizations, net, current portion	15,926	7,863	
Inventories	81,105	58,395	
Other current assets	72,299	61,129	
Total current assets	2,108,784	2,287,679	
Pooled investments	1,407,094	1,132,071	
Other investments	96,546	98,370	
Assets limited as to use, less current portion	2,631	2,630	
Due from related organizations, less current portion	1,005,630	919,787	
Beneficial interest in self-insurance trust	188,763	131,341	
Other assets	124,591	75,846	
Right-of-use assets	360,750	377,581	
Professional liabilities insurance recoveries receivable,		,	
less current portion	111,138	111,586	
Property, plant, and equipment, net	1,042,531	1,032,480	
Total assets	\$ 6,448,458	\$ 6,169,371	

	December 31			
		2021		2020
		(In The	ousa	ınds)
Liabilities and net assets				
Current liabilities:				
Accounts payable and accrued expenses	\$	258,597	\$	208,380
Accrued salaries and related liabilities		173,921		151,626
Accrued interest payable		24,102		21,068
Accrued construction and capital asset liabilities		13,040		10,633
Current portion of long-term debt		10,170		9,785
Operating lease liabilities, current portion		12,190		11,509
Professional liabilities, current portion		31,347		31,473
Other current liabilities		279,372		213,045
Total current liabilities		802,739		657,519
Long-term debt, less current portion		1,456,484		1,466,264
Operating lease liabilities, less current portion		374,632		383,977
Accrued postretirement benefits		6,534		8,088
Estimated self-insurance liability		188,763		131,341
Deferred gain on transfer of real estate		27,055		27,055
Professional liabilities, less estimated current portion		111,138		111,586
Other liabilities		564,209		761,088
Total liabilities		3,531,554		3,546,918
Commitments and contingencies				
Net assets:				
Net assets without donor restrictions		2,635,710		2,428,054
Net assets with donor restrictions		281,194		194,399
Total net assets		2,916,904		2,622,453
Total liabilities and net assets	\$	6,448,458	\$	6,169,371

See accompanying notes.

Consolidated Statements of Operations

	Year Ended December 31		
	2021	2020	
	(In The	ousands)	
Operating revenue			
Net patient service revenue	\$ 3,048,945	\$ 2,718,513	
CARES Act Provider Relief Fund revenue	335	281,682	
Investment income and net realized gains and losses on			
sales of securities	86,794	93,520	
Contributions	346	18,184	
Other revenue	262,649	149,636	
Net assets released from restrictions for operations	35,418	34,484	
Total operating revenue before other items	3,434,487	3,296,019	
Operating expenses			
Salaries and wages	1,227,327	1,248,685	
Employee benefits	348,725	324,270	
Supplies and other	1,499,290	1,387,913	
Depreciation	130,098	124,877	
Interest and amortization	43,633	35,749	
Total operating expenses before other items	3,249,073	3,121,494	
Excess of operating revenue over operating expenses			
before other items	185,414	174,525	

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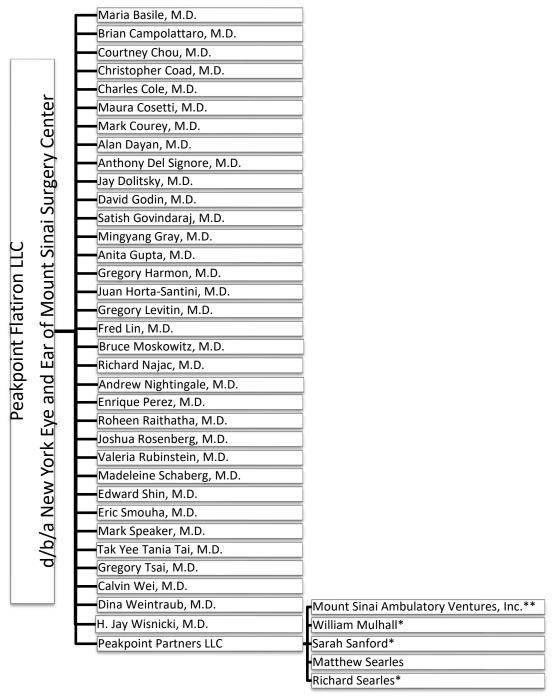
Consolidated Statements of Operations (continued)

	Y	ear Ended De 2021	cember 31 2020
		(In Thouse	ands)
Excess of operating revenue over operating expenses			
before other items	\$	185,414 \$	174,525
Other items			
Net change in unrealized gains and losses on investments			
and change in value of alternative investments		59,254	48,138
Third-party reimbursement settlements		57,112	843
Loss on extinguishment of debt		_	(5,342)
Net change in participation in captive insurance program		10,289	16,593
Severance costs		(478)	(11,225)
Net periodic postretirement cost other than service cost		(690)	(155)
Change in estimate of CARES Act Provider Relief Fund Revenue			
resulting from intercompany transfer (Note1)		85,521	
Excess of revenue over expenses		396,422	223,377
Other changes in net assets without donor restrictions			
Transfers to affiliates		(190,034)	(101,378)
Equity in income from related party and distributions transferred			
to the Icahn School of Medicine at Mount Sinai		474	(131)
Net assets released from restrictions for capital asset acquisitions		846	12,319
Change in postretirement liability to be recognized			
in future periods		(52)	(953)
Total other changes in net assets without donor restrictions		(188,766)	(90,143)
Net increase in net assets without donor restrictions	\$	207,656 \$	133,234

See accompanying notes.

NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER

ORGANIZATIONAL CHART



^{*} This individual is a Managing Member of Peakpoint Flatiron LLC d/b/a New York Eye and Ear of Mount Sinai Surgery Center.

^{**} Mount Sinai Ambulatory Ventures, Inc. (MSAV), a not-for-profit entity, is a member of Peakpoint Partners LLC, which is a member of Peakpoint Flatiron LLC d/b/a New York Eye and Ear of Mount Sinai Surgery Center, the operator of the proposed FASC. The Board Members/Officers of MSAV are Kelly Cassano, Jodi Cohen, Vicki LoPachin, Michael Pastier, Denise Prince and Brent Stackhouse.

NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER

ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

TOTAL ASSETS	\$16,021,736
Cash New Leasehold Improvements / Other Assets	\$3,032,378 \$12,989,358
<u>ASSETS</u>	Proposed

LIABILITIES AND MEMBER EQUITY

LIABILITIES

\$10,176,544 <u>\$1,500,000</u>
\$11,676,544
<u>\$4,345,192</u>
\$16,021,736

Note: As a relatively new entity, the applicant has minimal assets and liabilities.

NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER

ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER

SCHEDULE 1 ATTACHMENT - NEW YORK STATE FACILITIES

Facility Type	Facility Name	Operating Certificate or License Number	Facility ID (PFI)
FASC	Carnegie Hill Endoscopy, LLC	7002801R	9313
FASC	Digestive Diseases Diagnostic & Treatment Center, LLC d/b/a South Brooklyn Endoscopy Center	7001125R	9118
FASC	East Side Endoscopy, L.L.C. d/b/a East Side Endoscopy and Pain Management Center	7002192R	9115
FASC	Liberty Endoscopy Center, LLC	7002808R	10009
FASC	Northern Westchester Facilty Project LLC d/b/a Yorktown Center for Specialty Surgery	5968200R	10241
FASC	Roosevelt Surgery Center, LLC d/b/a Manhattan Surgery Center	7002199R	9490
FASC	West Side GI, LLC	7002802R	9379
FASC	Yorkville Endoscopy, LLC d/b/a The Endoscopy Center of New York	7001300R	9448
FASC	UWS ASC, LLC d/b/a Upper West Side Endoscopy	7002820R	15171
FASC	Hudson Surgery Center, LLC	7002821R	15262
FASC	Bronx SC, LLC d/b/a Empire State Ambulatory Surgery Center	7000284R	9804
FASC	NYEEQASC, LLC d/b/a North Queens Surgical Center	7003280R	9784
D&TC	Union Square Eye Care	7002817R	15271
D&TC	Union Square Eye Care - Harlem	7002817R	10324

^{*} Although the facilities listed above are not corporately related to the LLC-applicant itself, individuals involved in the ownership of the LLC-applicant that is the subject of this C.O.N. Application are also owners in several other facilities in New York State.

Project # 222089 BFA Attachment E cont

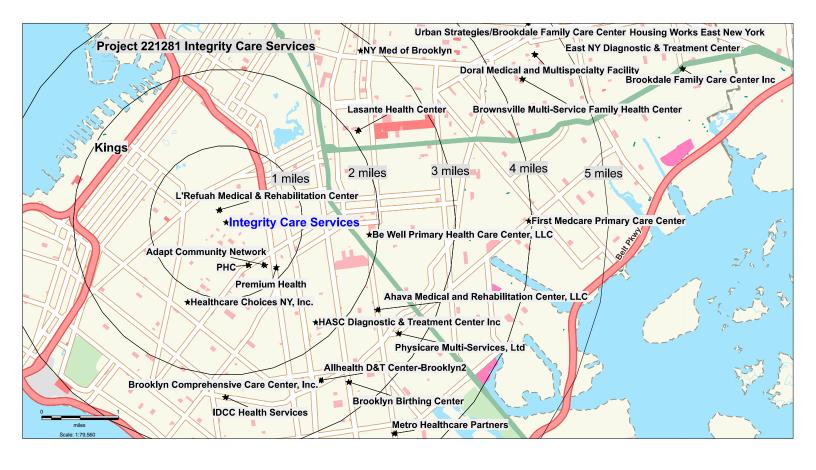
NEW YORK EYE AND EAR OF MOUNT SINAI SURGERY CENTER

ESTABLISH AND CONSTRUCT A FREESTANDING AMBULATORY SURGERY CENTER

SCHEDULE 1 ATTACHMENT - FACILITIES OUTSIDE OF NEW YORK STATE

Facility Type	Name	Address	City/State (Country)	Services Provided
FASC	River Valley ASC	45 Norwich Turnpike	Norwich, CT (USA)	Outpatient Surgery
FASC	Surgical Center of Connecticut	4920 Main Street	Bridgeport, CT (USA)	Outpatient Surgery
FASC	Western Connecticut Orthopaedic Surgical Center	226 White Street	Danbury, CT (USA)	Outpatient Surgery
FASC	Ellicott City ASC	2850 North Ridge Road	Ellicott City, MD (USA)	Outpatient Surgery
FASC	Bloomfield ASC	580 Cottage Grove Road	Bloomfield, CT (USA)	Outpatient Surgery
FASC	Summer Street ASC	1281 East Main Street	Stamford, CT (USA)	Outpatient Surgery
FASC	Guilford Surgery Center	246 Goose Lane	Guilford, CT (USA)	Outpatient Surgery
FASC	Waterbury Surgery Center	1312 West Main Street	Waterbury, CT (USA)	Outpatient Surgery
FASC	Orthopaedic Specialty Surgery Center	40 Old Ridgebury Road	Danbury, CT (USA)	Outpatient Surgery
Assisted Living; Memory Care	Prairie House Assisted Living and Memory Care	2450 North Stone Ridge Drive	Broken Arrow, OK (USA)	Assisted Living; Memory Care

^{*} Although the facilities listed above are not corporately related to the LLC-applicant itself, individuals involved in the ownership of the LLC-applicant that is the subject of this C.O.N. Application are also owners in several other facilities outside of New York State.



Integrity Care Services Inc Balance Sheet

September 30, 2022

	Sep 30, 22
ASSETS	
Current Assets	
Checking/Savings	837,993
Accounts Receivable	2,783,651
Pledges Receivable	1,060,000
Total Current Assets	4,681,644
Fixed Assets	
Leasehold Improvements	625,253
Furniture and Equipment	344,323
Accumulated Depreciation	(21,854)
Total Fixed Assets	947,723
TOTAL ASSETS	5,629,367
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable & Accrued Expenses	247,178
Line of Credit	99,786
Loans Payable	1,227,647
Total Current Liabilities	1,574,611
Long-Term Liabilities	1,839,000
Total Liabilities	3,413,611
Equity	2,215,756
TOTAL LIABILITIES & EQUITY	5,629,367

Integrity Care Services Inc Profit & Loss

January through September 2022

	Jan - Sep 22
Ordinary Income/Expense	
Income	
Contributions	1,180,136
Government Grants	254,485
Program Service Fees	1,557,873
Total Income	2,992,494
Expense	
Grants	
Salaries	902,832
Employee Benefits	17,828
Payroll Taxes	75,205
Professional Fees	701,843
Advertising	16,224
Office Expenses	147,558
Information Technology	53,279
Occupancy	197,677
Travel	38,213
Interest	10,641
Depreciation	
Insurance	20,282
Medical Expenses	8,580
Total Expense	2,190,161
Net Ordinary Income	802,333
Other Income/Expense	
Other Income	
Interest Income	1,769
Total Other Income	1,769
Net Other Income	1,769
Net Income	804,102

Pro Forma Balance Sheet

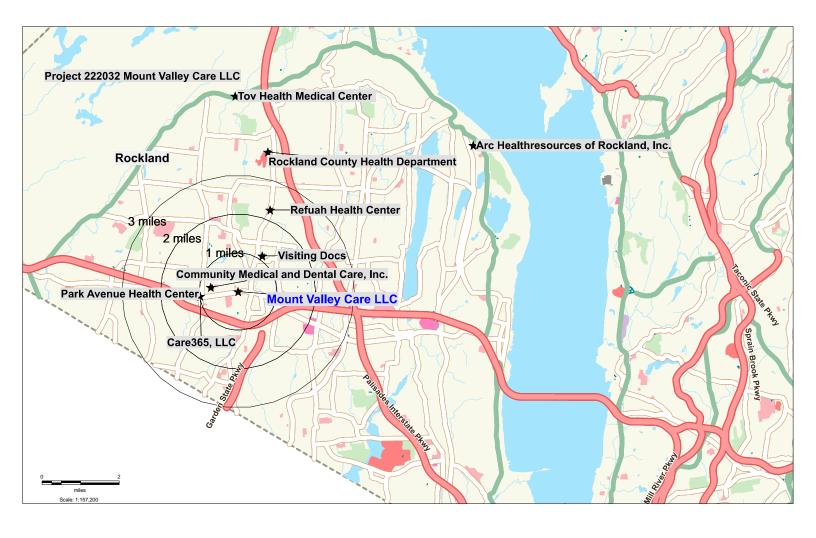
ASSETS

Cash	\$496,734
Moveable Equipment	289,000
Leasehold Improvements	931,814
TOTAL ASSETS	\$1,717,548

LIABILITIES

Bank Loan	<u>\$1,080,000</u>
TOTAL LIABILITIES	\$1,080,000

NET ASSETS \$637,548



Net Worth of Proposed Members of Operation Facility Name Mount Valley Care, LLC

CON #222032 BFA Attachment A

Net Worth	Meir Oster
	as of 11/16/2022

ASSETS

Cash \$1,535,687

Stocks and Bonds

Other

Accounts Receivable

Real Estate 2,100,000 Cash Value of Life Insurance 1,714

Business Interests

TOTAL ASSETS \$3,637,401

LIABILITIES

Federal and State Taxes Mortgages Payable Notes payable

Other <u>495,000</u>

TOTAL LIABILITIES \$495,000

<u>NET WORTH</u> \$3,142,401

CON #222032 BFA Attachment B

MOUNT VALLEY CARE LLC

Pro Forma Balance Sheet

ASSETS	
Cash	\$ 186,296
Leasehold Improvement	\$ 164,423
Moveable/Fixed Equipment	\$ 55,703
Total Assets	\$ 406,422
LIABILITIES & MEMBERS EQUITY	
Long Term Debt	\$ 2
Deferred Revenue: Rent Credit	\$ -
Total Liabilities	\$ <u> </u>
Members Equity	\$ 406,422
Total Liabilities and Members Equity	\$ 406,422



Two Empire State Plaza Fifth Floor, Albany, NY 12223-1251 www.ltcombudsman.ny.gov Claudette Royal State Ombudsman 1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #222123 The Knolls at Goshen, Inc.

Date: January 17, 2023

Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by The Knolls at Goshen, Inc. The Office has had a consistent presence in one of the two facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal

Claudette Royal

New York State Ombudsman

GLEN ARDEN, INC.

As of December 31		2021	2020
ASSETS			
Current Assets:			
Cash	\$	151,680	\$ 154,884
Accounts Receivable		284,202	283,245
Due from Third-Party Payors		61,855	61,855
Assets Limited as to Use Resident		1,624,897	1,626,092
Deposits, Held in Trust		8,169	10,558
Prepaid Expenses and Other Current Assets		302,078	373,868
Total Current Assets		2,432,881	2,510,502
Non-Current Assets:			
Assets Limited as to Use Other Assets		1,400,607	2,839,080
Property and Equipment, Net Right of		23,740	23,740
Use Assets Insurance Recovery		13,701,760	14,259,340
Receivable		5,469,720	5,485,970
		177,000	99,000
Total Non-Current Assets		20,772,827	22,707,130
Total Assets	\$	23,205,708	\$ 25,217,632
LIABILITIES AND NET DEFICIT			
Current Liabilities:			
Refundable Fees	\$	4,182,875	\$ 4,140,431
Accounts Payable and Accrued Expenses Resident		4,864,178	3,536,994
Deposits, Held in Trust		8,169	10,558
Long-Term Debt and Finance Lease Obligation, Current Portion		13,313,876	13,435,341
Operating Lease Obligation - Land Lease		179,442	197,473
Total Current Liabilities		22,548,540	21,320,797
Long-Term Liabilities:			
Deferred Revenue from Advance Fees		8,311,275	8,969,625
Paycheck Protection Program Loan		_	773,700
Long-Term Debt and Finance Lease Obligation, Noncurrent Portion		_	1,631
Refundable Fees		8,658,774	10,630,998
Operating Lease Obligation - Land Lease		5,290,239	5,291,334
Pension Liability		301,688	740,689
Insurance Claim Liability		177,000	99,000
Total Long-Term Liabilities		22,738,976	26,506,977
Total Liabilities		45,287,516	47,827,774
Net Deficit: Without Donor Restrictions		(22,081,808)	(22,610,142
	·		

GLEN ARDEN, INC.

	•	Without Donor Restrictions	Without Donor Restrictions	
For the Years Ended December 31		2021		
Revenues and Other Support:				
Resident Service Revenue	\$	10,986,962 \$	9,470,972	
Other Operating Income	Ψ	58,951	478,049	
Contributions		-	3,423	
Total Revenues and Other Support		11,045,913	9,952,444	
Expenses:				
Resident Apartments		4,330,391	4,325,320	
Enriched Housing		804,555	833,056	
Health Care Center		4,507,539	4,865,987	
Total Program Services		9,642,485	10,024,363	
Management and General		2,025,358	2,121,075	
Total Expenses		11,667,843	12,145,438	
Deficiency of Revenues Over Expenses		(621,930)	(2,192,994)	
Other Changes in Net Deficit:				
Net Investment Return		(62,437)	146,619	
Equity Transfers from Affiliates		-	39,567	
Paycheck Protection Program Loan Forgiveness		773,700	-	
Adjustment to Minimum Pension Liability		439,001	(76,534)	
Total Other Changes in Net Deficit		1,150,264	109,652	
Change in Net Deficit Without Donor Restrictions		528,334	(2,083,342	
Net Deficit - Beginning		(22,610,142)	(20,526,800	
Net Deficit - Ending	\$	(22,081,808) \$	(22,610,142	



	William Robinson Sr 12/11/2022	William Robinson Jr 12/112022	Richard Eslow 12/112022	Barry Pronold 12/11/2022
ASSETS:				
Cash	\$209,466	\$80,000	\$100,000	\$600,000
Stocks and Bonds	0	160,000	3,500,000	150,000
Real Estate	300,000	490,000	425,000	620,000
Cash Surrender of Life Insurance	200,000	<u>0</u>	<u>0</u>	<u>0</u>
Total Assets	\$709,466	\$730,000	\$4,025,000	\$1,370,000
Liabilities:				
Notes Payable	\$0	\$0	\$15,000	\$0
Mortgage Payable	<u>0</u>	<u>0</u>	<u>0</u>	<u>287,133</u>
Total Liabilties	\$0	\$0	15,000	\$287,133
Net Assets	\$709,466	\$730,000	\$4,010,000	\$1,082,867

ASSETS

 Cash
 \$580,874

 Equipment
 1,180,132

 Leasehold Improvements
 115,000

 TOTAL ASSETS
 \$1,876,006

LIABILITIES

Working Capital Loan \$290,437
Equipment Lease 986,647
Bank Loan 115,000
TOTAL LIABILITIES \$1,392,084

NET ASSETS \$483,922

Maura Winkler 9/14/2022

ASSETS:	E
Cash	\$122,105
Accounts Receivable	191,000
Real Estate	550,000
TOTAL ASSETS	\$863,105
LIABILITIES:	
Notes Payable	\$51,000
Mortgage Payable	<u>431,603</u>
TOTAL LIABILITIES	\$482,603
NET WORTH	\$380,502

Pro Forma Balance Sheet

ASSETS:

 Cash
 \$183,333

 Moveable Equipment
 22

 CON Fees
 2,000

 TOTAL ASSETS
 \$185,355

LIABILITIES:

Line of Credit \$91,666
TOTAL LIABILITIES \$91,666

NET ASSETS \$93,689



Two Empire State Plaza
Fifth Floor, Albany, NY 12223-1251
www.ltcombudsman.ny.gov

Claudette Royal State Ombudsman 1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #192237 JAG Operating LLC d/b/a Foltsbrook Center for Nursing and

Rehabilitation

Date: January 17, 2023

Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by JAG Operating LLC d/b/a Foltsbrook Center for Nursing and Rehabilitation. The Office has had a consistent presence in two of the six facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

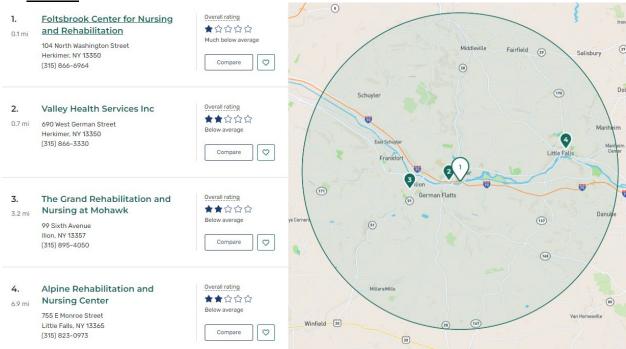
Claudette Royal

Claudette Koyst

New York State Ombudsman

FOLTSBROOKCENTER Nursing homes within ten miles of the current facility (as of 1/04/2023)

Facilities



Occupancy

Census Date Total Capacity Available Capacity **Facility Name** FoltsBrook Center for Nursing and Rehabilitation 01/04/2023 163 22 Valley Health Services Inc 01/04/2023 160 39 The Grand Rehabilitation and Nursing at Mohawk 01/04/2023 120 7 Alpine Rehabilitation and Nursing Center 01/04/2023 80 10

- There are approximately 56 available beds within a 10-mile radius for the 141 residents currently located at FoltsBrook Center for Nursing and Rehabilitation.
 - (Note: open beds do not necessarily equate to beds available for fill)
- If FoltsBrook Center for Nursing and Rehabilitation was to close residents that were not able to be placed locally would likely be relocated 17 to 33 miles away to Utica or Rome.

		Gedaliah		
	Aryeh Grinspan	Wielgus	Joshua Peckman	Yosef Farkas
Net Worth	as of 09/16/22	as of 9/16/2022	as of 09/15/22	as of 10/04/22
ASSETS				
Cash	\$505,000	\$486,000	\$100,000	\$100,000
Stocks and Bonds	\$0	\$221,000	\$3,000,000	\$2,500
Notes Receivable	\$305,500	\$316,500	\$0	\$75,000
Accounts Receivable	\$0	\$0	\$0	\$0
Other Assets	\$0	\$0	\$0	\$0
Assets Limited as to Use	\$0	\$0	\$0	\$0
Real Estate & Plant & Equipment	\$1,261,500	\$1,261,500	\$2,000,000	\$2,000,000
Mortgages Owned	\$0	\$0	\$0	\$0
Cash Value of Life Insurance	\$0	\$10,000	\$0	\$0
Health Facility Realty Interests	\$701,087	\$0	\$0	\$17,600,000
Health Facility Operational Interests	\$4,255,000	\$1,761,250	\$0	\$0
Business Interests	\$0	\$0	\$0	\$0
Pension Assets	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0
TOTAL Assets	\$7,028,087	\$4,056,250	\$5,100,000	\$19,777,500
LIABILITIES				
Federal and State Taxes	\$0	\$0	\$0	\$(
Mortgages Payable	\$1,037,372	\$665,000	\$450,000	\$12,289,000
Notes payable	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$(
Other Accrued Taxes	\$0	\$0	\$0	\$0
Long Term Debt	\$0	\$0	\$0	\$0
Self-Insurance & Other Liabilities	\$0	\$0	\$0	\$0
Pension & Postretirement Liabilities	\$0	\$0	\$0	\$0
Other Noncurrent Liabilities	\$0	\$0	\$0	\$0
TOTAL LIABILITIES	\$1,037,372	\$665,000	\$450,000	\$12,289,000
NET WORTH	\$5,990,715	\$3,391,250	\$4,650,000	\$7,488,500

Net Worth	Stephen Werdiger as of 09/22/22	Verdiger Jonathan Bleier	
ASSETS			as of 03/15/2022
Cash	\$8,000,000	\$8,000,000	\$2,540,000
Stocks and Bonds	\$0	\$0	\$250,000
Notes Receivable	\$0	\$0	\$0
Accounts Receivable	\$0	\$0	\$0
Other Assets	\$0	\$0	\$15,948,000
Assets Limited as to Use	\$0	\$0	\$0
Real Estate & Plant & Equipment	\$453,860,000	\$4,350,000	\$205,510,000
Mortgages Owned	\$0	\$0	\$0
Cash Value of Life Insurance	\$0	\$0	\$0
Health Facility Realty Interests	\$0	\$92,500,000	\$0
Health Facility Operational Interests	\$0	\$93,900,000	\$0
Business Interests	\$0	\$0	\$0
Pension Assets	\$0	\$30,000	\$0
Other	\$34,500,000	\$317,500	
TOTAL Assets	\$496,360,000	\$199,097,500	\$224,248,000
LIABILITIES			
Federal and State Taxes	\$0	\$0	\$0
Mortgages Payable	\$0	\$146,500	\$72,320,402
Notes payable	\$168,620,503	\$0	\$0
Other	\$0	\$0	\$175,000
Other Accrued Taxes	\$0	\$0	\$0
Long Term Debt	\$0	\$0	\$0
Self-Insurance & Other Liabilities	\$0	\$0	\$0
Pension & Postretirement Liabilities	\$0	\$0	\$0
Other Noncurrent Liabilities	\$0	\$0	\$0
TOTAL LIABILITIES	\$168,620,503	\$146,500	\$72,495,402
NET WORTH	\$327,739,497	\$198,951,000	\$151,752,598

FOLTSBROOK CENTER FOR NURSING & REHABILITATION

PROFORMA BALANCE SHEET

Firsr Day of Operations (Est. to be January 1, 2023)

ASSETS

	Foltsbrook Center for Nursing & Rehabilitation		
Current Assets Cash & Cash Equivalents (Existing) Cash & Cash Equivalents (Member Contributions) Account Receivable, Net of allowance for doubtful accounts Due from Related Party Escrows Prepaid expenses and other assets	\$	15,800 571,696 3,450,000 983,703 850,000 33,300	
Total Current Assets		5,904,499	
Non Current Assets Resident Funds Fixed Assets - Net		200,000 417,000	
Total Non Current Assets		617,000	
Total Assets	\$	6,521,499	
LIABILITIES AND MEMBERS' EQUITY			
Liabilities Accounts payable Accrued payroll and taxes payable Accrued Expenses Payable to third party	\$	1,115,496 279,000 267,000	
Total current liabilities		1,661,496	
Long term Liabilities Resident Funds		200,000	
Total Long-term Liabilities		200,000	
Total Liabilities		1,861,496	
Members' Equity		4,660,003	
Total Liabilities and Members' Equity	\$	6,521,499	

CON #192237 BFA Attachment C

Financial Summary

Folts Home

Receiver	FoltsCare, LLC	FoltsCare, LLC	FoltsCare,
Days	365 days	366 days	LLC 365 days
FISCAL PERIOD ENDED	12/31/2021	12/31/2020	<u>12/31/19</u>
ASSETS - CURRENT	\$5,359,793	\$5,014,370	\$3,761,684
ASSETS - FIXED AND OTHER	\$629,673	\$517,699	\$269,922
LIABILITIES - CURRENT	\$2,157,150	\$3,921,124	\$3,305,204
LIABILITIES - LONG-TERM	<u>\$218,413</u>	<u>\$243,835</u>	<u>\$165,161</u>
EQUITY	\$3,613,903	\$1,367,110	\$561,241
INCOME	\$16,692,089	\$14,076,504	\$12,213,976
EXPENSE	\$14,445,296	\$13,270,635	\$12,181,245
NET INCOME	\$2,246,793	\$805,869	\$32,731
NUMBER OF BEDS	163	163	163
PERCENT OF OCCUPANCY (DAYS)	89.54%	89.20%	83.81%
PERCENT OCCUPANCY (DAYS):			
MEDICAID	80.40%	83.30%	83.00%
MEDICARE	11.70%	10.30%	9.80%
PRIVATE/OTHER	7.90%	6.40%	7.20%

FOLTSCARE, LLC d\b\a FOLTSBROOK CENTER NURSING & REHABILITATION

BALANCE SHEETS December 31, 2021 and 2020

ASSETS

<u>ASSETS</u>					
		2021		2020	
CURRENT ASSETS					
Cash and Cash Equivalents	\$	15,842	\$	1,472,523	
Accounts Receivable, net of allowance for doubtful					
accounts of \$408,585 and \$333,585, respectively.		3,472,549		2,580,550	
Prepaid expenses		33,297		51,004	
Escrows- restricted cash		854,402		576,085	
Due from Adult Home		983,703		334,208	
TOTAL CURRENT ASSETS		5,359,793		5,014,370	
RESIDENT FUNDS		199,650		301,831	
PROPERTY AND EQUIPMENT, at cost less					
accumulated depreciation		417,323		199,368	
OTHER ASSETS		12,700		16,500	
TOTAL ASSETS	\$	5,989,466	\$	5,532,069	
LIABILITIES AND MEMBERS' EQUITY					
CURRENT LIABILITIES					
Accounts Payable	\$	1,115,496	\$	860,292	
Accrued Payroll and Taxes Payable		279,041		206,281	
Accrued Expenses & Taxes		266,957		275,990	
Exchanges- Old Owner		151,679		151,679	
Paycheck Protection Program Loan Payable		-		1,401,822	
Refundable Advance- Provider Relief Fund		-		387,007	
Due to Medicare Advanced and Accelerated Payments		16,771		489,605	
Due to Third Party and Private Payors		327,206		148,448	
TOTAL CURRENT LIABILITIES		2,157,150		3,921,124	
RESIDENT FUNDS		218,413		243,835	
TOTAL LIABILITIES		2,375,563		4,164,959	
MEMBERS' EQUITY		3,613,903		1,367,110	
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$	5,989,466	\$	5,532,069	

FOLTSCARE, LLC d\b\a FOLTSBROOK CENTER NURSING & REHABILITATION

STATEMENTS OF OPERATIONS

Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenue:		
Resident Care Service Revenue	\$ 14,288,258	\$13,355,126
Grant Income: Provider Relief Fund	835,460	543,002
Other Income	150,233	178,376
Total Operating Revenue	15,273,951	14,076,504
Operating Expenses:		
Nursing & Medical	5,048,585	4,867,237
Therapy & Ancillaries	1,559,025	1,219,271
Social Services	318,285	307,512
Leisure Time Activities	119,271	92,412
Cleanliness & Safety	944,314	920,332
Food & Nutrition	1,007,308	940,348
General & Administrative	3,432,165	2,923,711
Property	1,676,769	1,680,654
Non Comparable	308,501	248,966
Daycare	31,073	70,192
Total Operating Expenses	14,445,296	13,270,635
Operating Income	828,655	805,869
Non-Operating Income		
Paycheck Protection Program Loan Forgiveness	1,418,138	-
Total Non-Operating Income	1,418,138	-
Net Income	\$ 2,246,793	\$ 805,869

<u>Operator</u>	Name of the facility	<u>Date</u>	<u>Beds</u>	<u>County</u>	<u>Aryeh</u> <u>Ginspan</u>	<u>Gedaliah</u> <u>Wielgus2</u>	<u>Yosef</u> <u>Farkas</u>	<u>Joshua</u> <u>Peckman</u>
LFG Operating, LLC	Wedgewood Nursing & Rehabilitation Center	13-Dec-17	29	Monroe	15.0%			
ILF Operating, LLC	Elm Manor Nursing & Rehabilitation Center	13-Dec-17	46	Ontario	15.0%			
AGA Operating, LLC	The Brook at High Falls Nursing & Rehab.	1-Oct-19	28	Monroe	25.0%			
Troy Diamond Operations, LLC	Collar Center Nursing & Rehabilitation Center	1-Mar-20	120	Rensselaer	20.0%	20.0%		
Receiver =								
Foltscare, LLC	FoltsBrook Center for Nusing & Rehab.	CON 192237	163	Herkimer	45.0%	45.0%	5.0%	5.00%

CON #192237

Affiliated Nursing Ho	omes (Page 1)	Beds County		BFA .	Attachment D
LFG Operating, LLC	Wedgewood Nursing & Rehabilitation Center	<u>29</u> <u>Monroe</u>	12/31/2021	12/31/2020	12/31/2019
Current Assets			\$1,295,663	\$969,636	\$663,800
Fixed Assets			\$174,363	\$127,918	\$104,305
Total Assets			\$1,470,026	\$1,097,554	\$768,105
Current Liabilities			\$1,106,022	\$1,383,165	\$1,214,259
Long Term Liabilities			\$311,036	\$343,434	\$51,521
Total Liabilities			\$1,417,058	\$1,726,599	\$1,265,780
Net Assets			\$52,968	-\$629,045	-\$497,675
Working Capital Position			\$189,641	-\$413,529	-\$550,459
Revenue			\$4,133,110	\$2,643,845	\$2,253,295
Expenses			\$3,451,097	\$2,775,215	\$2,535,960
Net Income			\$682,013	-\$131,370	-\$282,665
	Elm Manor Nursing &	<u>46</u>	12/31/2021	12/31/2020	12/31/2019
ILF Operating, LLC	Rehabilitation Center	<u>Ontario</u>			
Current Assets			\$1,146,709	\$1,126,419	\$1,058,186
Fixed Assets			\$699,524	\$753,012	\$488,799
Total Assets			\$1,846,233	\$1,879,431	\$1,546,985
Current Liabilities			\$891,644	\$1,768,107	\$1,951,133
Long Term Liabilities			\$1,007,621	\$1,035,735	\$83,621
Total Liabilities			\$1,899,265	\$2,803,842	\$2,034,754
Net Assets			-\$53,032	-\$924,411	-\$487,769
Working Capital Position			\$255,065	-\$641,688	-\$892,947
Revenue			\$5,270,406	\$3,845,368	\$3,970,167
Expenses			\$4,399,027	\$4,282,010	\$4,201,270
Net Income			\$871,379	-\$436,642	-\$231,103
AGA Operating, LLC	The Brook at High Falls Nursing & Rehab.	<u>28</u> Monroe	12/31/2021	12/31/2020	1/0/1900
Current Assets			\$563,014	\$619,005	\$0
Fixed Assets			\$225,639	\$266,789	\$0
Total Assets			\$788,653	\$885,794	\$0
Current Liabilities			\$443,070	\$392,969	\$0
Long Term Liabilities			\$210,643	\$509,189	\$0
Total Liabilities			\$653,713	\$902,158	\$0
Net Assets			\$134,940	-\$16,364	\$0
Working Capital Position			\$119,944	\$226,036	\$0
Revenue			\$3,233,202	\$2,902,427	\$0
Expenses			\$3,081,898	\$2,739,409	\$0
Net Income			\$151,304	\$163,018	\$0

Affiliated Nursing Homes (Page 2)		Beds County			
Troy Diamond Operations, LLC	Collar Center Nursing & Rehabilitation Center	120 Rensselaer	12/31/2021	12/31/2020	
Current Assets			\$2,304,302	\$2,433,593	\$0
Fixed Assets			\$2,735,485	\$3,516,837	\$0
Total Assets			\$5,039,787	\$5,950,430	\$0
Current Liabilities			\$2,377,340	\$2,828,554	\$0
Long Term Liabilities			\$1,254,217	\$2,660,329	\$0
Total Liabilities			\$3,631,557	\$5,488,883	\$0
Net Assets			\$1,408,230	\$461,547	\$0
Working Capital Position			-\$73,038	-\$394,961	\$0
Revenue			\$15,289,302	\$10,138,290	\$0
Expenses			\$13,434,342	\$10,121,748	\$0
Net Income			\$1,854,960	\$16,542	\$0

FoltsBrook Center for Nursing and Rehabilitation

Old Ownership New Ownership			
erkimer	Location: 104 North Washington Street, F	lerkimer	
100%	Cedarcare Holdings, LLC		
	Cedarcare Holdings Group, LLC		100%
	Stephen Werdiger	20%	
	Mark Tress	20%	
	Izzy Bleir	20%	
	Jonathan Bleier	16%	
	Martin Lane Folts, LLC	8%	
	JLS Equities, LLC	16%	
	Jacob Sod 2017 Family Trust _ 50%		
	Leah Sod 2017 Family Trust _ 50%		
		Location: 104 North Washington Street, F 100% Cedarcare Holdings, LLC Cedarcare Holdings Group, LLC Stephen Werdiger Mark Tress Izzy Bleir Jonathan Bleier Martin Lane Folts, LLC JLS Equities, LLC Jacob Sod 2017 Family Trust _ 50%	Location: 104 North Washington Street, Herkimer Cedarcare Holdings, LLC Cedarcare Holdings Group, LLC Stephen Werdiger 20% Mark Tress 20% Izzy Bleir 20% Jonathan Bleier 16% Martin Lane Folts, LLC 8% JLS Equities, LLC 16% Jacob Sod 2017 Family Trust _ 50%



Two Empire State Plaza Fifth Floor, Albany, NY 12223-1251 www.ltcombudsman.ny.gov Claudette Royal State Ombudsman 1-855-582-6769

To: Public Health and Health Planning Council

Re: CON #212117 Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center

Date: January 17, 2023

Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman (LTCOP) has received and reviewed the application for change in ownership submitted by Livingston Two Operations LLC d/b/a Livingston Hills Nursing and Rehabilitation Center. The Office does have a consistent presence in all three of the facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal

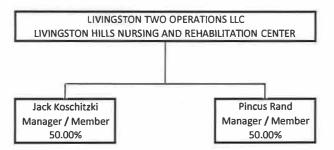
Claudette Koyst

New York State Ombudsman

Net Worth Statements

	k Koschitzki 1/05/2023	Pincus Rand 01/05/2023		
Assets Cash	\$ 120,000	\$	465,000	
Stocks and Bonds Due from Relatives and Friends Due from Others		\$	1,733,660	
Real Estate owned Ownership in Nursing Homes	\$ 2,950,000			
Investments	\$ 60,000	\$	385,000	
Various Entities	\$ 5,900,000	\$	14,942,500	
Total	\$ 9,030,000	\$	17,526,160	
Home Mortage Other	\$ 895,000			
Liabilities	\$ 895,000			
Net Worth	\$ 8,135,000		17,526,160	

LIVINGSTON TWO OPERATIONS LLC Organizational Chart



Livingston Hills Nursing Rehabilitation Center

		2018		2019		2020
Assets-Current	\$	2,563,677	\$	1,790,171	\$	1,566,336
Assets Fixed and Other	\$	2,705,323	\$	2,196,911	\$	1,911,903
Total Assets	\$	5,269,000	\$	3,987,082	\$	3,478,239
Liabilities-Current	\$	5,754,715	\$	5,888,775	\$	5,631,320
Liabilities Long-Term	\$	1,147,805	\$	1,021,804	\$	1,035,508
Total Liabilities	\$	6,902,520	\$	6,910,579	\$	6,666,828
Working Capital	\$	(3,191,038)	\$	(4,098,604)	\$	(4,064,984)
Net Asset Position	\$	(1,633,520)	\$	(2,923,497)	\$	(3,188,589)
Number of Beds		120		120		120
Occupancy		86.58%		84.81%		79.22%
Daviences	¢	11 017 200	۲	11 505 446	¢	10 542 612
Revenues	\$		\$	11,595,446	\$	10,543,612
Expenses	\$	13,124,271	\$	12,892,128	\$	12,109,139
Net Income	\$	(2,107,065)	\$	(1,296,682)	\$	(1,565,527)
Medicaid		50.28%		52.87%		66.55%
Medicaid MC		26.14%		29.96%		19.80%
Medicare		9.31%		6.67%		4.83%
Medicare MC		3.49%		4.35%		2.31%
Private Pay		9.86%		5.54%		6.26%
Other		0.92%		0.61%		0.25%
Total		100%		100%		100%

Victory Lake Operations D/B/A The Eleanor Nursing Care Center

	2019	2020	2021
Assets-Current	\$ 2,992,213	\$ 2,742,050	\$ 3,264,539
Assets Fixed and Other	\$ 1,040,375	\$ 1,557,234	\$ 2,914,158
Total Assets	\$ 4,032,588	\$ 4,299,284	\$ 6,178,697
Liabilities-Current	\$ 1,448,293	\$ 2,701,008	\$ 4,552,694
Liabilities Long-Term	\$ 1,682,599	\$ 671,660	\$ 879,525
Total Liabilities	\$ 3,130,892	\$ 3,372,668	\$ 5,432,219
Working Capital	\$ 1,543,920	\$ 41,042	\$ (1,288,155)
Income	\$ 9,461,741	\$ 9,869,448	\$ 11,492,459
Exepense	\$ 9,370,429	\$ 10,848,305	\$ 11,637,211
Net Income	\$ 91,312	\$ (978,857)	\$ (144,752)
Net Asset Position	\$ 901,696	\$ 926,616	\$ 746,478

Renaissance Rehabilitation and Nursing Center

	2019	2020	2021
Assets-Current	\$ 2,864,539	\$ 5,016,535	\$ 3,298,729
Assets Fixed and Other	\$ 1,641,562	\$ 1,559,941	\$ 4,233,174
Total Assets	\$ 4,506,101	\$ 6,576,476	\$ 7,531,903
Liabilities-Current	\$ 4,300,403	\$ 3,693,121	\$ 3,782,824
Liabilities Long-Term	\$ 201,682	\$ 164,143	\$ 204,572
Total Liabilities	\$ 4,502,085	\$ 3,857,264	\$ 3,987,396
Working Capital	\$ (1,435,864)	\$ 1,323,414	\$ (484,095)
Income	\$ 12,754,710	\$ 13,885,163	\$ 13,668,125
Exepense	\$ 12,386,589	\$ 12,004,467	\$ 12,432,735
Net Income	\$ 368,121	\$ 1,880,696	\$ 1,235,390
Net Asset Position	\$ 4,016	\$ 2,719,212	\$ 3,544,507



Two Empire State Plaza
Fifth Floor, Albany, NY 12223-1251
www.ltcombudsman.ny.gov

Claudette Royal State Ombudsman 1-855-582-6769

To: Public Health and Health Planning Council

Re: CON # 222124 Woodcrest Rehabilitation and Residential Health Care Center

Date: January 17, 2023

Long Term Care Ombudsman Program Review:

The Office of the State Long Term Care Ombudsman has received and reviewed the application for change in ownership submitted by Woodcrest Rehabilitation and Residential Health Care Center. The Office has not had a consistent presence in any of the four facilities currently operated by the proposed owners. Based on the Office's review of any programmatic interactions and complaints received for these facilities, the Office has no objection to the approval of this application.

Claudette Royal

Claudette Royal

New York State Ombudsman

Woodcrest Rehabilitation & Residential Health Care Center, LLC

Balance Sheet December 31, 2021

Project # 222124 BFA Attachment A

Assets

Cash	\$	1,076,387		
Marketable Securities	Ψ	10,852,764		
Accounts Receivable (Net)		3,017,160		
Inventory		16,059		
Prepaid Expenses		1,367,517		
Total Current Assets		, ,	\$	16,329,887
Leasehold Improvements		2,177,297		
Furniture & Equipment		431,706		
		2,609,003		
Less: Accum. Depreciation & Amortization		1,875,176		
Total Fixed Assets				733,827
Security Deposits		16,000		
Patients' Trust Fund		224,630		
Total Other Assets			_	240,630
Total Assets			\$_	17,304,344
Liabilities and Equity				
Accounts Payable		1,426,994		
Accrued Payroll		527,869		
Accrued Expenses & Taxes		179,543		
Exchanges		305,390		
Total Current Liabilities			\$	2,439,796
Patients' Trust Fund Payable		224,630		
Total Long Term Liabilities				224,630
Members' Equity			_	14,639,918
Total Liabilities & Members' Equity			\$_	17,304,344

Woodcrest Rehabilitation & Residential Health Care Center, LLC Statement of Operations For the year ended December 31, 2021

Total Revenue From Patients			\$	21,445,932
Operating Expenses:				
Payroll	\$	4,353,997		
Employee Benefits		2,468,871		
Professional Care		3,575,523		
Dietary & Housekeeping		1,252,000		
Plant & Maintenance		2,691,142		
General & Administrative	_	2,323,398		
Total Operating Expenses			_	16,664,931
Income From Operations				4,781,001
Other Income			_	2,126,392
Income Before Taxes				6,907,393
Less: Business Taxes			_	513,870
Net Income			_	6,393,523
Other Comprehensive Income				
Unrealized Gain on Maeketable Securities		283,948		
Total Comprehensive Income			_	283,948
Total Income			\$	6,677,471

WOODCREST REHABILITATION & HEALTH CARE CENTER LLC

Balance Sheet

Sep 30, 2022

Assets		
Current Assets		
Cash & Equivalents		1,807,794
Marketable Securities		5,352,764
Accounts Receivable		3,175,229
Inventory		16,059
Prepaid Expenses		932,824
	Total Current Assets	11,284,670
Equipment & Other Assets		
Capital & Leasehold Improve	ements	2,194,957
Furniture & Equipment		497,273
Total Fixed Assets		2,692,230
Accumulated Depreciation		2,079,359
Net Undepreciated Value		612,871
Patients' Trust Fund		224,630
Security Deposits		16,000
Tot	tal Equipment & Other Assets	853,501
Total Assets		12,138,171
		12,138,171
Total Assets Liabilities and Equity Current Liabilities		12,138,171
Liabilities and Equity		12,138,171 1,575,574
Liabilities and Equity Current Liabilities		
Liabilities and Equity Current Liabilities Accounts Payable		1,575,574
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll		1,575,574 714,970
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes	Total Current Liabilities	1,575,574 714,970 192,989
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes	Total Current Liabilities	1,575,574 714,970 192,989 303,876
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges		1,575,574 714,970 192,989 303,876
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities		1,575,574 714,970 192,989 303,876 2,787,409
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities	2	1,575,574 714,970 192,989 303,876 2,787,409
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities Patients' Trust Fund Payable	2	1,575,574 714,970 192,989 303,876 2,787,409
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities Patients' Trust Fund Payable	2	1,575,574 714,970 192,989 303,876 2,787,409 224,630 224,630
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities Patients' Trust Fund Payable Equity Equity	2	1,575,574 714,970 192,989 303,876 2,787,409 224,630 224,630
Liabilities and Equity Current Liabilities Accounts Payable Accrued Payroll Accrued Expenses & Taxes Exchanges Long-Term Liabilities Patients' Trust Fund Payable Equity Equity	e Total Long-term Liabilities	1,575,574 714,970 192,989 303,876 2,787,409 224,630 224,630 16,126,132 (7,000,000)

Distributions for 2022 cannot exceed \$785,344 (3% of prior year revenue of \$26,178,136) without prior approval

WOODCREST REHABILITATION & HEALTH CARE CENTER LLC

Profit & Loss Statement

Period Ended September 30, 2022

September DESCRIPTION	Jan - Sep 2022	Jan - Sep 2021	PPD September 2022	PPD Jan - Sep 2022	PPD Jan - Sep 2021		YTD vs. LYYTD
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Statement of Operations

		Revenue Si	ummary				
2,024,657	Total Revenue	19,227,706	18,539,888	353.28	371.26	445.51	3.71%
		Expense Si	ımmary				
787,543	Nursing & Medical	7,446,506	5,645,477	137.42	143.78	135.66	31.90%
107,724	Therapy & Ancillaries	1,180,706	990,173	18.80	22.80	23.79	19.24%
43,538	Social Service	404,456	385,471	7.60	7.81	9.26	4.93%
23,582	Leisure Time Activities	229,570	185,746	4.11	4.43	4.46	23.59%
130,941	Cleanliness & Safety	1,192,224	1,005,471	22.85	23.02	24.16	18.57%
173,997	Food & Nutrition	1,629,010	1,371,389	30.36	31.45	32.95	18.79%
205,654	General & Administration	1,996,837	2,402,249	35.88	38.56	57.73	-16.88%
370,995	Property	2,861,373	1,000,705	64.73	55.25	24.05	185.94%
51,843	Non Comparable	475,010	428,689	9.05	9.17	10.30	10.81%
1,895,817	Total Expenses	17,415,692	13,415,370	330.80	336.27	322.36	29.82%
128,840	Income (Loss) From Operations	1,812,014	5,124,518	22.48	34.99	123.15	-64.64%
89,268	Less: Business Taxes	325,800	134,000	15.58	6.29	3.22	143.13%
39,572	Net Income (Loss)	1,486,214	4,990,518	6.90	28.70	119.93	-70.22%
5,731	Number Of Patient Days	51,790	41,615				
191	Average Number Of Patients	190	152				
6,000	Capacity	54,600	54,600				
	EO38 Admin Percentage	6.80%	13.14%				

ORGANIZATIONAL CHART

CURRENT

Ownership: Elizabeth Goldbaum (20%) Esther Solomon (20%) Esther Friedman (20%) Gloria Lieberman (20%) Jack Deutsch (20%)

Woodcrest Rehabilitation and Residential Health Care Center, LLC,
Operator
Woodcrest Rehabilitation and Residential Health Care Center, LLC
Article 28 Skilled Nursing Facility

PROPOSED

Ownership:
Saul Elliot Goldbaum (20%)
Esther Solomon (20%)
Esther Friedman (20%)
Gloria Lieberman (20%)
Jack Deutsch (20%)

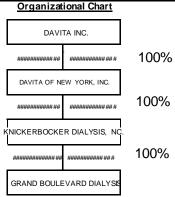
Woodcrest Rehabilitation and Residential Health Care Center, LLC, Operator

Woodcrest Rehabilitation and Residential Health Care Center, LLC Article 28 Skilled Nursing Facility

{01106349.1}

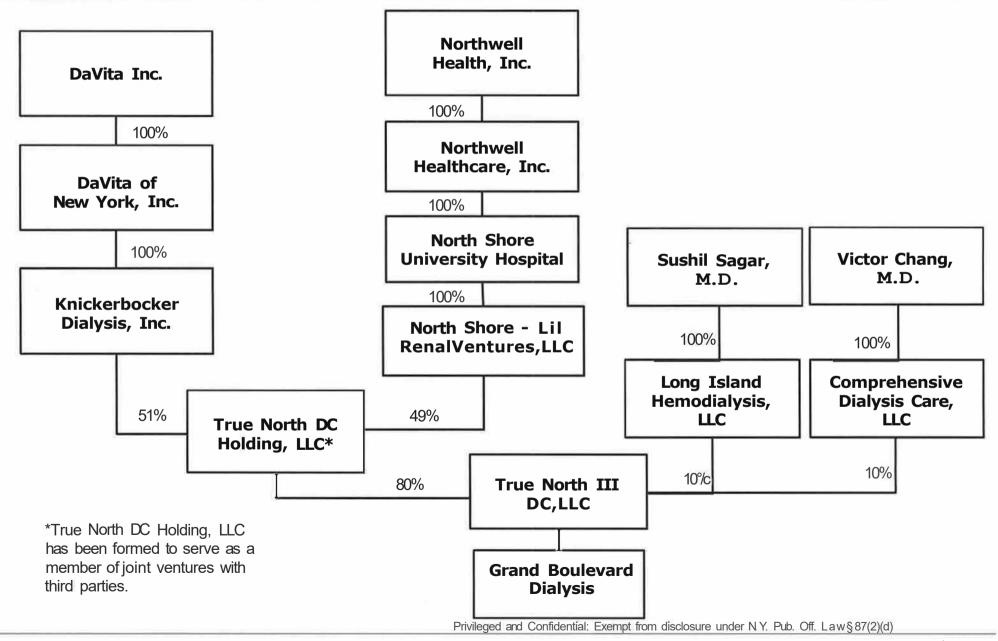
Pre-Organizational Chart

KNICKERBOCKER DIALYSIS, INC./GRAND BOULEVARD DIALYSIS, INC. Organizational Chart



True North III DC, LLC





DAVITA INC CONSOLIDATED BALANCE SHEETS

(dollars and shares in thousands, except per share data)

	Dtcembu 31, 2020		December 31, 2019	
ASSETS				
Cash and cash equivalents	\$	324,958	\$	1,102,372
Restricted cash and equivalents		176,832		106,346
Short-term investments		20,101		11,572
Accounts receivable		1,824,282		1,795,598
Inventories		111,625		97,949
Otber receivables		544,376		489,695
Prepaid and other current assets		76,387		66,866
Income tax receivable		70,163	(Mail	19,772
Total current assets		3,148,724		3,690,170
Property and equipment, net of accumulated depreciation		3,521,824		3,473,384
Operating lease right-of-use assets		2,863,089		2,830,047
Intangible assets, net of accumulated amortization		166,585		135,684
Equity method and other investments		257,491		241,983
Long-term investments		32,193		36,519
Other long-term assets		79,501		115,972
Goodwill		6,919,109		6,787,635
	\$	16,988,516	\$	17,311,394
LIABILITIES AND EQUITY	=			-
Accounts payable	\$	434,253	\$	403,840
Other liabilities	Ψ	810,529	Ψ	756,174
Accrued compensation and benefits		685,555		695,052
Current portion of operating lease liabilities		369,497		343,912
Current portion of long-term debt		168,541		130,708
Income tax payable		7,768		42,412
Total current liabilities	-	2,476,143	-	2,372,098
Long-term operating lease liabilities		2,738,670		2,723,800
Long-term debt		7,917,263		7,977,526
Other long-term liabilities		150,060		160,809
Deferred income taxes		809,600		577,543
Total liabilities	_	14,091,736		13,811,776
Commitments and contingencies		14,071,730		13,011,770
Noncontrolling interests subject to put provisions		1,330,028		1,180,376
Equity:		1,330,020		1,100,370
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)				
Common stock (\$0.001 par value, 450,000 shares authorized; 109,933 and				
125,843 shares issued and outstanding at December 31, 2020 and 2019, respectively)		110		126
Additional paid-in capital		597,073		749,043
Retained earnings		852,537		1,431,738
Accumulated other comprehensive loss		(66,154)	_	(47,498)
Total DaVita Inc. shareholders' equity		1,383,566		2,133,409
Noncontrolling interests not subject to put provisions		183,186		185,833
Total equity	- 10	1,566,752	71051	2,319,242
	\$	16,988,516	\$	17,311,394
	1			

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (dollars and shares in thousands, except per share data)

			Year ended Dtcember 31,				
	/-	2020		2019		2018	
Dialysis patient service revenues before provision	\$	11,039,709	\$	10,918,421	\$	10,709,981	
Provision for uncollectible accounts		(13,458)		(21,715)		(49,587)	
Dialysis patient service revenues		11,026,251		10,896,706		10,660,394	
Other revenues		524,353		491,773		744,457	
Total revenues		11,550,604		11,388,479		11,404,851	
Operating expenses and charges:							
Patient care costs		7,988,613		7,914,485		8,195,513	
General and administrative		1,247,584		1,103,312		1,135,454	
Depreciation and amortization		630,435		615,152		591,035	
Provision for uncollectible accounts		<u>17-14</u>		_		(7,300)	
Equity investment (income) loss		(26,916)		(12,679)		4,484	
Other asset impairments		2000		_		17,338	
Goodwill impairment charges				124,892		3,106	
Loss (gain) on changes in ownership interest, net		16,252		_		(60,603)	
Total operating expenses and charges		9,855,968		9,745,162		9,879,027	
Operating income	2	1,694,636		1,643,317		1,525,824	
Debt expense		(304,111)		(443,824)		(487,435)	
Debt prepayment, refinancing and redemption charges		(89,022)		(33,402)		-	
Other income, net		16,759		29,348		10,089	
Income from continuing operations before income taxes	3	1,318,262		1,195,439		1,048,478	
Income tax expense		313,932		279,628		258,400	
Net income from continuing operations		1,004,330		915,811		790,078	
Net (loss) income from discontinued operations, net of tax		(9,653)		105,483		(457,038)	
Net income	· ·	994,677		1,021,294		333,040	
Less: Net income attributable to noncontrolling interests		(221,035)		(210,313)		(173,646)	
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394	
Earnings per share attributable to DaVita Inc.:							
Basic net income from continuing operations	\$	6.54	\$	4.61	\$	3.66	
Basic net income	\$	6.46	\$	5.29	\$	0.93	
Diluted net income from continuing operations	\$	6.39	\$	4.60	\$	3.62	
Diluted net income	\$	6.31	\$	5.27	\$	0.92	
Weighted average shares for eantings per share:	- 12		43).	· · · · · · · · · · · · · · · · · · ·			
Basic shares		119,797		153,181		170,786	
Diluted shares	_	122,623		153,812		172,365	
Diluted States	-	122,023	A==	133,012		172,303	
Amounts attributable to DaVita Inc.:							
Net income from continuing operations	\$	783,295	\$	706,832	\$	624,321	
Net (loss) income from discontinued operations	475	(9,653)		104,149		(464,927)	
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394	
			97				

CON212271 BFA Attachment C Cont.

DAVITA INC. CONSOLIDATED BALANCE SHEETS (unaudited)

 $\begin{tabular}{ll} \mbox{(unaudited)} \\ \mbox{(dollars and shares in thousands, except per share data)} \end{tabular}$

	Se	September 30, 2021		September 30, 2021 Decer		December 31, 2020	
ASSETS							
Cash and cash equivalents	\$	1,045,742	\$	324,958			
Restricted cash and equivalents		92,867		176,832			
Short-term investments		26,690		20,101			
Accounts receivable		2,027,599		1,824,282			
Inventories		114,096		111,625			
Other receivables		410,796		544,376			
Prepaid and other current assets		69,060		76,387			
Income tax receivable		52,688	_	70,163			
Total current assets	•	3,839,538	7	3,148,724			
Property and equipment, net of accumulated depredation of \$4,838,262 and \$4,480,429, respectively		3,463,212		3,521,824			
Operating lease right-of-use assets		2,860,172		2,863,089			
Intangible assets, net of accumulated amortization of \$66,455 and \$70,141, respectively		152,121		166,585			
Equity method and other investments		243,163		257,491			
Long-term investments		33,598		32,193			
Other long-term assets		101,469		79,501			
Goodwill		6,940,667		6,919,109			
UUUUWIII	\$	17,633,940	\$	16,988,516			
LIA DIL MELEC AND POLITERA	<u> </u>	17,033,740	—	10,700,310			
LIABILITIES AND EQUITY	•	205 542		404.050			
Accounts payable	\$	387,712	\$	434,253			
Other liabilities		723,080		810,529			
Accrued compensation and benefits		683,045		685,555			
Current portion of operating lease liabilities		388,089		369,497			
Current portion of long-term debt		166,818		168,541			
Income tax payable		14,309		7,768			
Total current liabilities		2,363,053		2,476,143			
Long-term operating lease liabilities		2,716,707		2,738,670			
Long-term debt		8,770,883		7,917,263			
Other long-term liabilities		163,051		150,060			
Defer ed income taxes		868,078		809,600			
Total liabilities	_	14,881,772		14,091,736			
Commitments and contingencies							
Noncontrolling interests subject to put provisions		1,423,917		1,330,028			
Equity:		_,,		_,,,,,,,,			
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)							
Common stock (\$0.001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at September 30, 2021, respectively, and 109,933 shares issued and outstanding							
at December 31, 2020)		111		110			
Additional paid-in capital		525,009		597,073			
Retained earnings		1,643,514		852,537			
Treasury stock (7,750 and zero shares, respectively)		(899,447)		_			
Accumulated other comprehensive loss		(119,750)		(66,154)			
Total DaVita Inc. shareholders' equity		1,149,437	-0.	1,383,566			
Noncontrolling interests not subject to put provisions		178,814		183,186			
Total equity		1,328,251		1,566,752			
	\$	17,633,940	\$	16,988,516			
	\$	17,633,940	\$	16,988,			

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (unaudited)

(dollars and shares in thousands, except per share data)

CON 212271 BFA Attachment C Cont.

Dilaysis patient sel/tice revenues \$2,837,940 \$2,781,550 \$3,370,481 \$3,27			11utt mouths ended Stptember 30,			Nine mouths ended Stptember			tember 30,
Other revenues 100,379 142,416 30,436 392,158 Total revenues 2,938,319 2,924,066 36,748,20 8,682,828 Operating expenses: 8 2,008,589 1,971,719 5,911,719 5,931,732 General and administrative 230,005 36,868,80 85,058,20 48,089 Depreciation and amortization 10,704,60 15,689 50,852,20 48,089 Equity investment income, net (8,704) (5,469) (23,785) 7,583,317 Loss on changes in ownership interest, net 2 4,648,377 43,669 407,955 7,333,317 Operating income 474,877 437,669 1,407,955 3,132,965 Obet expense (72,829) 1,736,88 (213,167) (243,642) Obet prepayment, refinancing and redemption charges 7,756,97 3,558 3,66 1,059,00 Obet prepayment, refinancing and redemption charges 34,48 283,332 1,203,564 9,089,00 Income from continuing operations at the prepayment, refinancing and redemption charges 34,48 283,332			2021		2020		2021		2020
Total revenues	Dialysis patient selVice revenues	\$	2,837,940	\$	2,781,650	\$	8,370,484	\$	8,253,128
Operating expenses: 2,000,558 1,971,719 5,912,196 5,931,732 General and administrative 293,095 363,280 872,612 943,056 Depreciation and amoritzation 170,462 156,894 505,852 468,949 Equity investment income, net (8,70) 15,991 23,785 7,268,175 Loss on changes in ownership interest, net 2,463,442 2,486,397 7,266,875 7,332,317 Operating income 474,877 475,697 1,407,955 1,312,605 Debt expense (72,829) 17,365 (213,107) 1,243,642 Debt expenses (72,829) 17,365 (213,107) 1,243,642 Debt expense (72,829) 17,365 1,213,107 1,243,642 Debt expense (72,829) 1,365 1,213,107 1,243,642 Debt expense (72,829) 3,393 1,203,554 1,250,20 Other (loss) income, net 1,243,444 1,250,20 1,250,20 1,250,20 1,203,20 Income from continuing operations before income taxes	Other revenues		100,379				304,346		
Patient care costs 2,008,589 1,971,719 5,912,196 5,931,732 General and administrative 293,095 363,280 872,612 943,055 Depreciation and admortization 170,462 156,894 505,852 488,949 Equity investment income, net (8,704) (5,496) (23,785) (27,681) Loss on changes in ownership interest, net ————————————————————————————————————	Total revenues		2,938,319		2,924,066		8,674,830		8,645,282
General and administrative 293,095 363,280 87,612 943,055 Depreciation and amortization 170,462 156,894 505,852 468,949 Equity investment income, net (8,704) (5,96) (2,7681) (27,681) Loss on changes in ownership interest, net — — — 16,252 Total operating expenses 2,463,442 2,486,397 7,668,75 7,333,217 Operating income 474,877 437,669 1,407,955 1,312,965 Debt expense (7,2829) (73,658) (213,167) (243,642) Debt prayment, refinancing and redemption charges — — (80,072) — (80,022) Other floss income, net (7,590) 5,395 8,766 1,0590 Income from continuing operations before income taxes 394,458 283,332 1,203,554 990,801 Income from continuing operations 319,754 217,540 962,303 750,327 Net income from continuing operations net of tax 2,321 217,540 962,303 760,307	Operating expenses:								
Depreciation and amortization 170,462 156,894 505,852 468,949 Equity investment income, net (8,704) (5,496) (23,785) (27,681) Loss on changes in ownership interest, net ————————————————————————————————————	Patient care costs		2,008,589		1,971,719		5,912,196		5,931,732
Equity investment income, net (8,704) (5,946) (23,785) (27,681) Loss on changes in ownership interest, net — — — — 16,252 Total operating expenses 2,463,442 2,483,745 7,266,875 7,332,317 Operating income 474,877 437,669 1,407,955 1,312,965 Debt perpayment, refinancing and redemption charges (72,829) (73,688) (213,167) (243,642) Other Josephament, refinancing and redemption charges (7,590) 5,395 8,766 1,0590 Income from continuing operations before income taxes 394,588 283,332 1,203,554 990,881 Income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax — — — — 9,880 Net income from discontinued operations, net of tax 2,397,40 217,540 962,330 760,307 Less: Net income attributable to DaVita Inc. \$259,754 \$158,674 \$790,977 \$99,880 Earnings per share attributable to DaVita Inc. <td>General and administrative</td> <td></td> <td>293,095</td> <td></td> <td>363,280</td> <td></td> <td>872,612</td> <td></td> <td>943,065</td>	General and administrative		293,095		363,280		872,612		943,065
Disagrating sequences 16,246,3442 2,486,397 7,266,875 7,332,317 7,266,875 7,332,317 7,266,875 7,332,317 7,266,875 7,332,317 7,266,875 7,332,317 7,266,875 7,332,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,322,317 7,266,875 7,	1		170,462		156,894		505,852		468,949
Total operating expenses 2,463,442 2,486,397 7,266,875 7,332,317 Operating income 474,877 437,669 1,407,955 1,312,965 Debt expense (72,829) (73,658) (213,167) (243,642) Debt prepayment, refinancing and redemption charges — (86,074) — (89,022) Other (loss) income, net (75,90) 5,395 8,766 10,590 Income from continuing operations before income taxes 334,458 283,322 1,203,554 90,981 Income from continuing operations 319,754 65,792 24,242 240,564 Net income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax 319,754 217,540 962,330 760,307 Less: Net income attributable to noncontrolling interests (60,000) (5,866) (171,353) 160,638 Net income attributable to DaVita Inc.: *** *** *** *** *** *** ** *** ** ** ** ** <td>1 0</td> <td></td> <td>(8,704)</td> <td></td> <td>(5,496)</td> <td></td> <td>(23,785)</td> <td></td> <td>(27,681)</td>	1 0		(8,704)		(5,496)		(23,785)		(27,681)
Operating income 474,877 437,669 1,407,955 1,312,965 Debt expense (72,829) (73,658) (213,167) (243,642) Debt typenyment, refinancing and redemption charges — (86,074) — (89,022) Other (loss) income, net (7,590) 5,395 8,766 10,590 Income from continuing operations before income taxes 394,458 283,332 1,203,554 990,891 Income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax — — — — 980 Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 186,74 \$ 790,97 \$ 599,869 Earnings per share attributable to DaVita Inc. \$ 248 \$ 131 \$ 741 \$ 481 Basic net income from continuing operations \$ 2.48 \$ 131 \$ 741 \$ 489 Diluted net income from continuing operations \$ 2.36 \$ 128 <	Loss on changes in ownership interest, net	<u> </u>							16,252
Debt expense (72,829) (73,658) (213,167) (243,642) Debt prepayment, refinancing and redemption charges — (86,074) — (89,022) Other (loss) income, net 77,590 5,395 8,766 10,590 Income from continuing operations before income taxes 394,488 283,332 1,203,554 900,891 Income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax — — — 962,330 760,307 Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 138,674 \$ 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc. \$ 248 \$ 133 \$ 741 \$ 4.81 Basic net income from continuing operations \$ 2.48 \$ 133 \$ 741 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 122 \$ 7.08 \$ 4.80 Weighted average shares for earnings per share: B 10,479<			2,463,442		2,486,397		7,266,875		7,332,317
Debt prepayment, refinancing and redemption charges — (86,074) — (89,022) Other (loss) income, net (7,590) 5,395 8,766 10,590 Income from continuing operations before income taxes 394,458 283,332 1,203,554 990,881 Income fax expense 74,704 65,792 241,224 240,564 Net income from continuing operations, net of tax — — — 9,980 Net income from discontinued operations, net of tax — — — 9,980 Net income attributable to noncontrolling interests (60,000) (58,861) (171,353) (160,438) Net income attributable to DaVita Inc. * 259,754 \$ 158,674 \$ 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc. * 248 \$ 131 \$ 741 4.88 Basic net income from continuing operations \$ 248 \$ 131 \$ 741 4.88 Basic net income from continuing operations \$ 236 \$ 128 7.08 4.72 Diluted net income * 23 \$ 128 <td>Operating income</td> <td></td> <td>474,877</td> <td></td> <td>437,669</td> <td></td> <td>1,407,955</td> <td></td> <td></td>	Operating income		474,877		437,669		1,407,955		
Other (loss) income, net (7,590) 5,395 8,766 10,509 Income from continuing operations before income taxes 394,458 283,332 1,203,554 990,801 Income tax expense 74,704 65,792 241,224 240,564 Net income from continuing operations 319,754 217,540 962,330 760,307 Net income from discontinued operations, net of tax 9,980 Net income from discontinued operations, net of tax 9,980 Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. 9,99,860 Earnings per share attributable to DaVita Inc. 9,99,860 Basic net income from continuing operations 2,248 1,31 7,41 4,88 Basic net income from continuing operations 2,248 1,31 7,41 4,88 Diluted net income from continuing operations 2,236 1,28 7,08 4,24 Basic shares 10,983			(72,829)		(73,658)		(213,167)		
Income from continuing operations before income taxes 394,458 283,332 1,203,554 240,564 Income tax expense 74,704 65,792 241,224 240,564 Net income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax 9,980 Less: Net income attributable to noncontrolling interests (60,000 58,866 (171,353 (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 \$ 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc. \$ 248 1.31 \$ 7,41 \$ 4.81 Basic net income from continuing operations \$ 2.48 \$ 1.31 \$ 7,41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.70 Diluted net income from continuing operations \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Arnounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,	Debt prepayment, refinancing and redemption charges		_		(86,074)		_		(89,022)
Net income tax expense	Other (loss) income, net		(7,590)		5,395		8,766		10,590
Net income from continuing operations 319,754 217,540 962,330 750,327 Net income from discontinued operations, net of tax — — — — — — — — — — — — 9,980 Net income 319,754 217,540 962,330 760,307 Less: Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc.: * 2.48 \$ 1.31 7.41 \$ 4.81 Basic net income from continuing operations \$ 2.48 \$ 1.31 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 7.08 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Armounts attributable to DaVita Inc.: * 259,754 \$ 158,674 790,977 \$ 589,889 Net income from continuing operations \$ 259,754 \$	Income from continuing operations before income taxes		394,458		283,332				990,891
Net income from discontinued operations, net of tax — — — 9,980 Net income 319,754 217,540 962,330 760,307 Less: Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc. ***	Income tax expense	i.	74,704		65,792		241,224		240,564
Net income Less: Net income attributable to noncontrolling interests 319,754 (60,000) 217,540 (58,866) 962,330 (170,307) 760,307 (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 \$ 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc.: \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.81 Basic net income from continuing operations \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Diluted net income \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Weighted average shares for earnings per share: \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Diluted shares \$ 104,793 \$ 120,905 \$ 106,685 \$ 122,582 Diluted shares \$ 109,338 \$ 123,954 \$ 111,666 \$ 124,927 Armounts attributable to DaVita Inc.: \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations	Net income from continuing operations		319,754		217,540		962,330		750,327
Less: Net income attributable to noncontrolling interests (60,000) (58,866) (171,353) (160,438) Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 790,977 599,869 Earnings per share attributable to DaVita Inc.: \$ 2.48 \$ 1.31 7.41 4.81 Basic net income from continuing operations \$ 2.48 \$ 1.31 7.41 4.89 Diluted net income from continuing operations \$ 2.36 1.28 7.08 4.72 Diluted net income \$ 2.36 1.28 7.08 4.80 Weighted average shares for earnings per share: 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: \$ 259,754 \$ 158,674 790,977 \$ 589,889 Net income from continuing operations \$ 259,754 \$ 158,674 790,977 \$ 589,889 Net income from discontinued operations - 9,980	Net income from discontinued operations, net of tax								9,980
Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 \$ 790,977 \$ 599,869 Earnings per share attributable to DaVita Inc.: Basic net income from continuing operations \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.81 Basic net income \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 7.08 \$ 4.72 Diluted net income \$ 2.36 \$ 1.28 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations - - - 9,980	Net income		319,754		217,540		962,330		760,307
Earnings per share attributable to DaVita Inc.: Basic net income from continuing operations \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.81 Basic net income \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.72 Diluted net income \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,754 \$ 259,7	Less: Net income attributable to noncontrolling interests		(60,000)		(58,866)		(171,353)		(160,438)
Basic net income from continuing operations \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.81 Basic net income \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 7.08 \$ 4.72 Diluted net income \$ 2.36 \$ 1.28 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations — — — — 9,980	Net income attributable to DaVita Inc.	\$	259,754	\$	158,674	\$	790,977	\$	599,869
Basic net income \$ 2.48 \$ 1.31 \$ 7.41 \$ 4.89 Diluted net income from continuing operations \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.72 Diluted net income \$ 2.36 \$ 1.28 \$ 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations — — — — 9,980	Earnings per share attributable to DaVita Inc.:								
Diluted net income from continuing operations \$ 2.36 \$ 1.28 7.08 \$ 4.72 Diluted net income \$ 2.36 \$ 1.28 7.08 \$ 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations - - - - 9,980	Basic net income from continuing operations	\$	2.48	\$	1.31	\$	7.41	\$	4.81
Diluted net income \$ 2.36 1.28 7.08 4.80 Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations — — — — 9,980	Basic net income	\$	2.48	\$	1.31	\$	7.41	\$	4.89
Weighted average shares for earnings per share: Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Value of the continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations — — — — 9,980	Diluted net income from continuing operations	\$	2.36	\$	1.28	\$	7.08	\$	4.72
Basic shares 104,793 120,905 106,685 122,582 Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Net income from continuing operations \$ 259,754 \$ 158,674 \$ 790,977 \$ 589,889 Net income from discontinued operations — — — 9,980	Diluted net income	\$	2.36	\$	1.28	\$	7.08	\$	4.80
Diluted shares 109,838 123,954 111,666 124,927 Amounts attributable to DaVita Inc.: Second of the continuing operations of the continuing operations oper	Weighted average shares for earnings per share:								
Amounts attributable to DaVita Inc.: Net income from continuing operations Net income from discontinued operations **259,754** 158,674** 790,977** 589,889** 9,980** 9,980** 9,980** 158,674** 9,980** 158,674** 158,	Basic shares		104,793		120,905		106,685		122,582
Net income from continuing operations\$ 259,754\$ 158,674\$ 790,977\$ 589,889Net income from discontinued operations———9,980	Diluted shares		109,838	10	123,954		111,666		124,927
Net income from discontinued operations 9,980	Amounts attributable to DaVita Inc.:								
	Net income from continuing operations	\$	259,754	\$	158,674	\$	790,977	\$	589,889
Net income attributable to DaVita Inc. \$ 259,754 \$ 158,674 \$ 790,977 \$ 599,869	Net income from discontinued operations		_		-				9,980
	Net income attributable to DaVita Inc.	\$	259,754	\$	158,674	\$	790,977	\$	599,869

Consolidated Statements of Financial Position (In Thousands)

		ıber :	ber 31			
		2020		2019		
Assets						
Current assets:						
Cash and cash equivalents	\$	830,955	\$	535,619		
Short-term investments		3,619,297		2,931,431		
Accounts receivable for services to patients, net		1,276,235		1,285,542		
Accounts receivable for physician activities, net		271,784		255,893		
Current portion of pledges receivable		51,076		47,316		
Current portion of insurance claims receivable		45,232		44,256		
Other current assets		498,422		349,832		
Total current assets		6,593,001		5,449,889		
Long-term investments		3,970,226		2,532,060		
Pledges receivable, net of current portion		100,339		99,971		
Property, plant and equipment, net		5,858,662		5,548,317		
Right-of-use assets – operating leases		942,817		959,622		
Insurance claims receivable, net of current portion		136,067		151,214		
Other assets		466,603		415,610		
Total assets	<u>\$</u>	18,067,715	\$	15,156,683		
Liabilities and net assets Current liabilities:						
Short-term borrowings	\$	95,000	\$	95,000		
Accounts payable and accrued expenses		1,082,632		989,611		
Accrued salaries and related benefits		1,327,075		984,572		
Current portion of operating lease obligations		132,289		118,163		
Current portion of finance lease obligations		7,995		7,263		
Current portion of long-term debt		58,924		56,950		
Current portion of insurance claims liability		45,232		44,256		
Current portion of malpractice and other insurance liabilities		187,777		184,506		
Current portion of Medicare advances		374,408		338,251		
Current portion of estimated payables to third-party payers Total current liabilities		306,581		2,818,572		
		3,617,913				
Accrued retirement benefits, net of current portion		755,697		646,738		
Operating lease obligations, net of current portion		845,642		869,879		
Finance lease obligations, net of current portion		250,069		227,819		
Long-term debt, net of current portion		3,650,825		3,715,934		
Insurance claims liability, net of current portion		136,067		151,214		
Malpractice and other insurance liabilities, net of current portion		1,601,430		1,336,641		
Medicare advances, net of current portion		655,821		-		
Other long-term liabilities		908,630		634,490		
Total liabilities		12,422,094		10,401,287		
Commitments and contingencies						
Net assets:		4.074.075		4.0/2./5:		
Without donor restrictions		4,861,852		4,063,674		
With donor restrictions		783,769		691,722		
Total net assets	<u></u>	5,645,621	Φ.	4,755,396		
Total liabilities and net assets		18,067,715	\$	15,156,683		

Consolidated Statements of Operations (In Thousands)

	Year Ended I 2020	Dece	mber 31 2019
Operating revenue:			
Net patient service revenue	\$ 9,081,218	\$	9,500,259
Physician practice revenue	 2,055,320		2,093,076
Total patient revenue	 11,136,538		11,593,335
CARES Act Provider Relief Fund revenue	1,209,679		_
Other operating revenue	1,020,400		833,653
Net assets released from restrictions used for operations	63,846		60,279
	 13,430,463		12,487,267
Operating expenses:			
Salaries	7,021,865		6,410,803
Employee benefits	1,592,007		1,446,365
Supplies and expenses	4,167,383		3,788,695
Depreciation and amortization	540,960		510,653
Interest	160,948		152,444
	 13,483,163		12,308,960
(Deficiency) excess of operating revenue over operating expenses, excluding Health Insurance Companies	(52,700)		178,307
Health Insurance Companies excess of operating revenue over operating expenses	26,285		10,067
Total (deficiency) excess of operating revenue over operating expenses	 (26,415)		188,374
Non-operating gains and losses:			
Investment income	186,311		171,744
Change in net unrealized gains and losses and change in value of			
equity method investments	526,009		401,110
Change in fair value of interest rate swap agreements designated as			
derivative instruments	(283)		(464)
Non-operating net periodic benefit credit (cost)	895		(57,579)
Loss on refunding of long-term debt	_		(519)
Other non-operating gains and losses	 123,364		(30,906)
Total non-operating gains and losses	 836,296		483,386
Excess of revenue and gains and losses over expenses	809,881		671,760
Net assets released from restrictions for capital asset acquisitions	44,881		47,052
Change in fair value of interest rate swap agreements designated as			
cash flow hedges	(751)		(733)
Pension and other postretirement liability adjustments	(52,261)		9,105
Other changes in net assets	 (3,572)		(8,336)
Increase in net assets without donor restrictions	\$ 798,178	\$	718,848

Consolidated Statements of Financial Position June 30, 2021 and Decembel· 31, 2020 (In Thousands)

Assets	(Unaudited) June 30, 2021	(Audited) December 31, 2020
Cuurent assets:		
	6 562 907	¢ 920.055
Cash and cash equivalents Sho1t-tenn investments	\$ 563,897	\$ 830,955
	4,326,669	3,619,297
Accounts receivable for services to patients, net	1,420,717	1,276,235
Accounts receivable for physician activities, net	291,701	271,784
Cun-ent portion of pledges receivable	53,329	51,076
Cun-ent portion of insurance clain1s receivable	45,232	45,232
Other cun-ent assets	475,308	498,422
Total cun-ent assets	7,176,853	6,593,001
Long-tenn investments	4,046,447	3,970,226
Pledges receivable, net of cun-ent portion	109,978	100,339
Propelty, plant and equipment, net	5,978,712	5,858,662
Right-of-use assets - operating leases	956,616	942,817
Insurance clainis receivable, net of cun-ent poltion	117,817	136,067
Other assets	490,634	466,603
Total assets	\$ 18,877,057	\$ 18,067,715
Liabilities and net assets CmTent liabilities:		
Sho1t-tenn bon-owings	\$ 95,000	\$ 95,000
Accounts payable and accmed expenses	1,113,633	1,082,632
Accord salaries and related benefits	1,304,376	1,327,075
Ctlffent portion of operating lease obligations	134,751	132,289
Cun-ent portion of finance lease obligations	7,965	7,995
Cun-ent portion of long-tenn debt	138,811	58,924
Ctlffent portion of insurance claims liability	45,232	45,232
Ctlffent portion of malpractice and other insm ance liabilities	187,183	187,777
Cun-ent portion of Medicare advances	655,771	374,408
Ctlffent portion of estimated payables to third-patty payers	425,187	306,581
Total cun-ent liabilities	4,107,909	3,617,913
Accomed retirement benefits, net of CUITent portion	813,493	755,697
Operating lease obligations, net of CU!Tent portion	856,655	845,642
Finance lease obligations, net of celffent polition	247,159	250,069
Long-tem1 debt, net of cmTent portion	3,526,215	3,650,825
Insurance claims liability, net of cun-ent polition	117,817	136,067
Malpractice and other insurance liabilities, net of cun-ent poltion	1,701,857	1,601,430
Medicare advances, net of cmTent portion	256,061	655,821
Other long-tenn liabilities	884,850	908,630
Total liabilities	12,512,016	12,422,094
Commitments and contingencies		
Net assets:		
Without donor restrictions	5,514,198	4,861,852
With donor restrictions	850,843	783,769
Total net assets	6,365,041	5,645,621
Total liabilities and net assets	\$ 18,877,057	\$ 18,067,715

Consolidated Statements of Operations For the Six Months Ended June 30, 2021 and 2020 (In Thousands)

	(Unaudited) 	(Unaudited) 2020
Operating revenue:		
Net patient service revenue	\$ 5,151,550	\$ 4,201,695
Physician practice revenue	1,255,421	871,872
Total patient revenue	6,406,971	5,073,567
CARES Act Provider Relief Fund revenue	26,986	752,998
Other operating revenue	605,839	438,363
Net assets released from restrictions used for operations	33,206	41,040
Total operating revenue	7,073,002	6,305,968
Operating expenses:	2 (22 252	2.452.057
Salaries	3,633,352	3,453,057
Employee benefits Supplies and expenses	833,361	822,892
Depreciation and amo1tization	2,207,629 293,335	1,928,165 271,365
Interest	79,303	80,035
Total operating expenses	7,046,980	6,555,514
Excess (deficiency) of operating revenue over operating expenses	26,022	(249,546)
Non-operating gains and losses:		
Investment income	201,589	29,976
Change in net unrealized gains and losses and change in		
value of equity method investments	228,129	(91,142)
Change in fair value of interest rate swap agreements		
designated as derivative instruments	382	(579)
Non-operating net periodic benefit credit (cost)	1,854	(8,058)
Other non-operating gains and losses	189,228	(9,627)
Total non-operating gains and losses	621,182	(79,430)
Excess (deficiency) of revenue and gains and losses over expenses	647,204	(328,976)
Net assets released from restrictions for capital asset acquisitions Change in fair value of interest rate swap agreements designated	11,759	9,056
as cash flow hedges	988	(1,513)
Other changes in net assets	(7,605)	(2,052)
Increase (decrease) in net assets without donor restriction	\$ 652,346	\$ (323,485)

CON 201222 BFA Attachment E

\$1,608,000

\$5,360,000

TRUE NORTH III DC, LLC

PRO FORMA BALANCE SHEET

TOTAL LIABILITIES AND MEMBERS' EQUITY

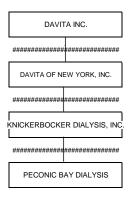
ASSETS

Members' Equity

Start-up capital expenditures	\$4,075,700
Start-up working capital	\$1,120,758
Development fee	\$163,542
TOTAL ASSETS	\$5,360,000
LIABILITIES AND MEMBERS' EQUITY	
Liabilities	\$3,752,000

KNICKERBOCKER DIALYSIS, INC./PECONIC BAY DIALYSIS

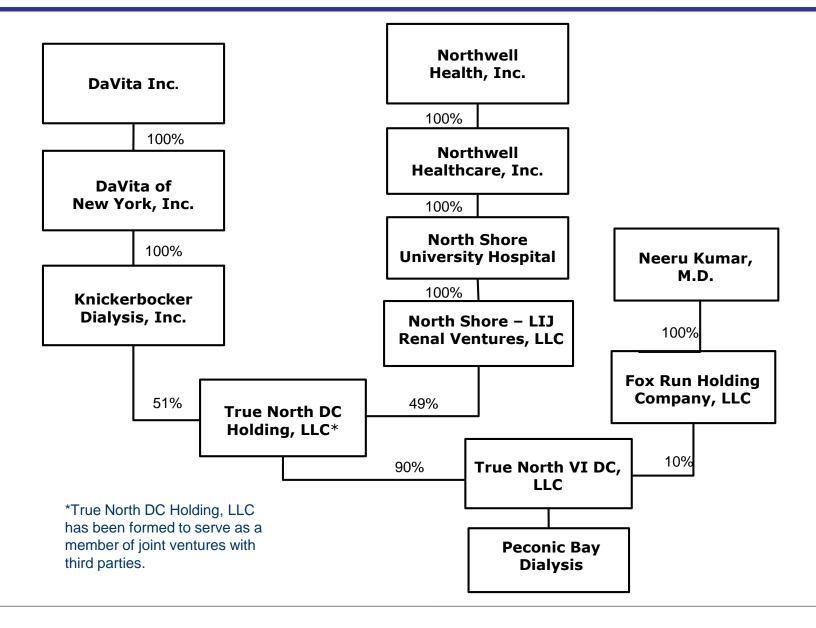
Organizational Chart



True North VI DC, LLC

BFA Attachment B Cont. CON 211244





DAVITA INC CONSOLIDATED BALANCE SHEETS

(dollars and shares in thousands, except per share data)

	Dtcembu 31, 2020		Dec	cember 31, 2019
ASSETS				
Cash and cash equivalents	\$	324,958	\$	1,102,372
Restricted cash and equivalents		176,832		106,346
Short-term investments		20,101		11,572
Accounts receivable		1,824,282		1,795,598
Inventories		111,625		97,949
Otber receivables		544,376		489,695
Prepaid and other current assets		76,387		66,866
Income tax receivable		70,163	W.C.	19,772
Total current assets		3,148,724		3,690,170
Property and equipment, net of accumulated depreciation		3,521,824		3,473,384
Operating lease right-of-use assets		2,863,089		2,830,047
Intangible assets, net of accumulated amortization		166,585		135,684
Equity method and other investments		257,491		241,983
Long-term investments		32,193		36,519
Other long-term assets		79,501		115,972
Goodwill		6,919,109		6,787,635
	\$	16,988,516	\$	17,311,394
LIABILITIES AND EQUITY			-	
Accounts payable	\$	434,253	\$	403,840
Other liabilities	Ψ	810,529	Ψ	756,174
Accrued compensation and benefits		685,555		695,052
Current portion of operating lease liabilities		369,497		343,912
Current portion of long-term debt		168,541		130,708
Income tax payable		7,768		42,412
Total current liabilities	-	2,476,143	-	2,372,098
Long-term operating lease liabilities		2,738,670		2,723,800
Long-term debt		7,917,263		7,977,526
Other long-term liabilities		150,060		160,809
Deferred income taxes		809,600		577,543
Total liabilities	_	14,091,736	_	13,811,776
Commitments and contingencies		14,071,730		13,011,770
Noncontrolling interests subject to put provisions		1,330,028		1,180,376
Equity:		1,330,020		1,100,370
Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued)				
Common stock (\$0.001 par value, 450,000 shares authorized; 109,933 and				
125,843 shares issued and outstanding at December 31, 2020 and 2019, respectively)		110		126
Additional paid-in capital		597,073		749,043
Retained earnings		852,537		1,431,738
Accumulated other comprehensive loss		(66,154)		(47,498)
Total DaVita Inc. shareholders' equity		1,383,566		2,133,409
Noncontrolling interests not subject to put provisions		183,186		185,833
Total equity	20	1,566,752	10.0	2,319,242
	\$	16,988,516	\$	17,311,394
	A.			

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (dollars and shares in thousands, except per share data)

			Year e	nded Dtcember 31.	,	
	/-	2020		2019		2018
Dialysis patient service revenues before provision	\$	11,039,709	\$	10,918,421	\$	10,709,981
Provision for uncollectible accounts		(13,458)		(21,715)		(49,587)
Dialysis patient service revenues		11,026,251		10,896,706		10,660,394
Other revenues		524,353		491,773		744,457
Total revenues		11,550,604		11,388,479		11,404,851
Operating expenses and charges:						
Patient care costs		7,988,613		7,914,485		8,195,513
General and administrative		1,247,584		1,103,312		1,135,454
Depreciation and amortization		630,435		615,152		591,035
Provision for uncollectible accounts		<u>17-14</u>		_		(7,300)
Equity investment (income) loss		(26,916)		(12,679)		4,484
Other asset impairments		2000				17,338
Goodwill impairment charges				124,892		3,106
Loss (gain) on changes in ownership interest, net		16,252		_		(60,603)
Total operating expenses and charges		9,855,968		9,745,162		9,879,027
Operating income	2	1,694,636		1,643,317		1,525,824
Debt expense		(304,111)		(443,824)		(487,435)
Debt prepayment, refinancing and redemption charges		(89,022)		(33,402)		-
Other income, net		16,759		29,348		10,089
Income from continuing operations before income taxes	3	1,318,262		1,195,439		1,048,478
Income tax expense		313,932		279,628		258,400
Net income from continuing operations		1,004,330		915,811		790,078
Net (loss) income from discontinued operations, net of tax		(9,653)		105,483		(457,038)
Net income	· ·	994,677		1,021,294		333,040
Less: Net income attributable to noncontrolling interests		(221,035)		(210,313)		(173,646)
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394
Earnings per share attributable to DaVita Inc.:						
Basic net income from continuing operations	\$	6.54	\$	4.61	\$	3.66
Basic net income	\$	6.46	\$	5.29	\$	0.93
Diluted net income from continuing operations	\$	6.39	\$	4.60	\$	3.62
Diluted net income	\$	6.31	\$	5.27	\$	0.92
Weighted average shares for eantings per share:	- 12		(3)	· · · · · · · · · · · · · · · · · · ·		
Basic shares		119,797		153,181		170,786
Diluted shares	_	122,623		153,812		172,365
Diluted States	-	122,023	A==	133,012		172,303
Amounts attributable to DaVita Inc.:						
Net income from continuing operations	\$	783,295	\$	706,832	\$	624,321
Net (loss) income from discontinued operations	475	(9,653)		104,149		(464,927)
Net income attributable to DaVita Inc.	\$	773,642	\$	810,981	\$	159,394
			97			

CON 211244 BFA Attachment C Cont.

DAVITA INC. CONSOLIDATED BALANCE SHEETS (unaudited)

 $\begin{tabular}{ll} \mbox{(unaudited)} \\ \mbox{(dollars and shares in thousands, except per share data)} \end{tabular}$

Restrict cash and equivalents 92,67 176,822 Skort-term investments 26,69 20,101 Accounts receivable 114,09 114,024 Inventories 114,09 114,025 Other receivables 69,00 76,337 Prepaid and other current assets 69,00 76,337 Roome tax receivable 3,835,33 3,148,724 Property and equipment, net of accumulated depredation of \$4,838,262 and \$4,480,429, respectively 3,63,212 3,521,824 Operating lease right-of-use assets 2,800,12 3,63,212 16,658 Guily perturn investments 33,59 3,21,824 Long-term investments 33,59 3,21,82 Long-term investments 33,59 3,21,93 Other long-term assets 10,146 7,55 Long-term investments 33,59 3,21,93 Other long-term investments 3,37 2,24 Accounts payable 3,37 3,24 Accounts payable 3,38 3,39 3,39 Accrued compensation and benefits 6,30 3,50 <th></th> <th colspan="2">September 30, 2021</th> <th colspan="2">December 31, 2</th>		September 30, 2021		December 31, 2	
Restricted cash and equivalenes 2,966 10,823 Substrater minwestments 2,669 2,027,59 1,824,282 Note counts receivable 2,027,59 1,824,282 When receivable 410,09 54,375 Prepaid and other current assets 5,069 76,387 Income tax receivable 3,363,23 3,418,224 Operating lease right-of-use assets 2,860,12 2,863,898 The group of an extraction of \$6,455 and \$70,141, respectively 3,621,21 1,663,898 Intagible assets, not of accumulated amortization of \$6,455 and \$70,141, respectively 3,621,212 1,663,898 Intagible assets, not of accumulated amortization of \$6,455 and \$70,141, respectively 3,621,212 1,663,898 Intagible assets, not of accumulated amortization of \$6,455 and \$70,141, respectively 3,621,212 1,663,898 Intagible assets, not of accumulated amortization of \$6,455 and \$70,141, respectively 3,621,212 1,663,898 Intagible assets, not of accumulated amortization of \$6,455 and \$70,141, respectively 3,731,93 3,731,93 Object in justice assets 1,100,00 3,731,93 3,731,93 Object in justice assets <	111111111111111111111111111111111111111				
Sort reinvestments 2,05,09 21,010 Accounts receivable 2,025,59 1,824,282 Other receivables 114,09 1,142,50 Other receivables 6,00 76,378 Frequel and other current assets 6,00 76,378 Irodal current assets 3,335,53 3,142,724 Opperating lesser right of accommutated depredation of \$4,838,262 and \$4,480,429, respectively 3,436,212 3,261,202 Operating lesser right of use assets 2,861,079 2,861,079 3,27,911 Opperating lesser right of use assets 3,359,533 3,51,222 3,27,911 Opperating lesser right of use assets 3,359,533 3,51,222 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 3,27,911 1,658,583 1,658,583 3,27,912 <td>Cash and cash equivalents</td> <td>\$</td> <td>1,045,742</td> <td>\$</td> <td>324,958</td>	Cash and cash equivalents	\$	1,045,742	\$	324,958
Accounts receivable 2,027,59 1,042,822 Inventuries 11,05 11,05 Other receivables 40,00 76,307 Pregual and other current assets 25,00 76,307 Tool current assets 3,305,33 3,14,022 Property and equipment, net of accumulated depredation of \$4,838,262 and \$4,480,429, respectively 3,63,212 3,263,000 Operating lesser ight-of-use assets 2,001,72 1,66,508 3,23,000 2,263,000 Intagglie assets, net of accumulated amortization of \$66,455 and \$70,141, respectively 3,23,000 2,24,103 2,27,400 Guily members 1,104,000 7,300 3,24,100 2,24,100 2,27,400 Ling tymer investments 1,104,00 7,500 3,0	Restricted cash and equivalents		92,867		176,832
Inventories 114,006 111,025 114,026	Short-term investments		26,690		
Other receivables 410,76 54,376 Prepaid and other current assets 69,06 76,387 Total current assets 3,895,383 3,148,728 Total current assets 3,895,383 3,148,728 Opperating lease right-of-use assets 2,860,172 2,860,102 Intagible assets, not of accumulated amortization of \$66,455 and \$7,0141, respectively 152,121 16,588 Equity method and other investments 23,39 3,219 3,219 Goodwill 6,940,67 1,958 3,219 Goodwill 6,940,67 9,153,30 3,198,32 Other Iniabilities 7,330 1,910,30 3,198,32 Other liabilities 7,330 1,910,30 3,198,32 Other liabilities 8,370,32 3,193,32 3,193,32 Other liabilities 8,370,32 3,183,32 3,193,32 Other liabilities 8,370,32 3,183,32 3,183,32 Other liabilities 8,380,32 3,183,32 3,183,32 Other liabilities 2,323,32 3,183,32 3,183,32 <	Accounts receivable		2,027,599		1,824,282
Probation of current assets 9,906 76,387 Income tax receivable 32,688 70,163 Oral current assets 3,895,381 3,18,724 Property and equipment, net of accumulated depredation of \$48,8326 and \$4,480,429 respectively 3,63,212 3,628,124 Operating lease right-of-use assets 2,860,122 2,863,809 Equily method and other investments 33,03 2,243,618 Chapter massets 101,60 7,950 Chook 6,900,60 7,950 Code/fluid 6,900,60 7,950 Code/fluid 6,900,60 7,950 Code/fluid 7,238 1,950,80 Contract portion of operating lease liabilities 3,877,12 1,950,80 Corrent portion of long-term debt 8,300,80 7,950,80 Corrent portion of long-term debt 1,631,81 1,950,80 Corrent portion of long-term debt 1,631,81 1,950,80 Corrent portion of long-term debt 3,700,80 1,950,80 Conjug-term debt 3,700,80 1,950,80 Conjug-term debt 3,700,80 <t< td=""><td>Inventories</td><td></td><td>114,096</td><td></td><td>111,625</td></t<>	Inventories		114,096		111,625
Part Part	Other receivables		410,796		544,376
Total current assets	Prepaid and other current assets		69,060		76,387
Property and equipment, net of accumulated depredation of \$4,838,262 and \$44,80,429, respectively 3,63,212 3,521,824 Operating lease right-of-use assets 2,860,172 2,665,688 Equity method and other investments 233,163 257,491 Long-term investments 33,598 32,193 Ober long-term investments 101,409 79,501 Goodwill 6,940,667 6,919,009 Cookwill 5,376,339 10,983,512 Ober liabilities 380,909 81,082,525 Current of comparating lease liabilities 380,909 80,492,609 Current portion of operating lease liabilities 380,909 36,945,61 Current portion of long-term debt 16,6818 16,845,41 Income tax payable 16,6818 16,845,41 Current portion of long-term debt 16,818 16,845,41 Income tax payable 2,716,707 2,738,670 Cong-term debt 8,709,833 7,917,263 Ober long-term debt 18,000 1,800,200 Correr debt 1,800,200 1,800,200 Creef ed income taxes	Income tax receivable		52,688		70,163
Operating leaser ight of use assets in the accumulated amortization of \$66,455 and \$70,141, respectively 152,121 166,585 Equity method and other investments 243,163 257,491 Long-tern investments 33,598 32,193 Other long-term investments 101,469 79,501 Goodwill 6,940,607 6,910,100 Comment assets 10,406 79,501 Comment assets 5,176,339,40 810,529 Comment per Comment assets 73,300 810,529 Comment per LIABILITIES AND EQUITY 73,300 810,529 Correct compensation and benefits 683,045 685,555 Correct portion of operating lease liabilities 388,099 369,497 Correct accompensation and benefits 166,818 168,541 Correct portion of long-term debt 2,363,033 2,476,143 Long-term operating lease liabilities 2,363,033 7,917,263 Cong-term operating lease liabilities 16,814 1,600,600 Long-term operating lease liabilities 16,814 1,600,600 Long-term operating lease liabilities 1,600,600	Total current assets		3,839,538	-	3,148,724
Tangible assets, net of accumulated amortization of \$66,455 and \$70,141, respectively	Property and equipment, net of accumulated depredation of \$4,838,262 and \$4,480,429, respectively		3,463,212		3,521,824
Equity method and other investments 243,163 257,491 Long-tern investments 33,598 32,193 Other long-tern assets 101,669 79,501 Godwill 6,940,667 6,910,109 LIABILITIES AND EQUITY Accounts payable 73,300 810,529 Accruent compensation and benefits 683,045 685,555 Current portion of long-term debt 16,818 166,818 Long-term operating lease liabilities 38,009 36,497 Current portion of long-term debt 16,301 7,768 Long-term operating lease liabilities 38,009 36,497 Total current liabilities 2,363,053 2,476,143 Long-term operating lease liabilities 8,70,883 7,976,89 Total current liabilities 8,70,883 7,976,80 Deep etern liabilities 163,051 150,060 Ung-tern operating lease liabilities 18,000 150,000 Corrent operating lease liabilities 18,000 150,000 Correct operating lease liabilities 18,000 150,000 <tr< td=""><td>Operating lease right-of-use assets</td><td></td><td>2,860,172</td><td></td><td>2,863,089</td></tr<>	Operating lease right-of-use assets		2,860,172		2,863,089
Long-term investments 33,598 32,193 Other long-term assets 101,69 79,501 Godwill 6,940,60 5,910,10 LIABILITIES AND EQUITY Commiss payable 723,000 810,529 Accounts payable 723,000 810,529 Accounts payable 683,45 685,555 Current portion of operating lease liabilities 380,89 369,875 Current portion of long-term debt 166,818 166,818 166,818 Long-term debt 2,363,053 2,476,143 2,736,163 1,768 Long-term debt 8,770,83 7,917,263 1,712,263 <	Intangible assets, net of accumulated amortization of \$66,455 and \$70,141, respectively		152,121		166,585
Other long-term assets 101,469 79,501 Goodwill 6,940,667 6,910,100 LIABILITIES AND EQUITY Accounts payable \$ 387,711 \$ 434,253 Other liabilities 73,000 810,529 Current portion of operating lease liabilities 388,009 369,497 Current portion of long-term debt 166,814 7,708 Income tax payable 1,630,51 2,716,70 2,738,670 Total current liabilities 2,716,70 2,738,670 3,708,83 7,912,630 Unsurent portion of long-term debt 3,708,83 7,912,630 3,708,800 7,912,630 Income tax payable 2,716,707 2,738,670 7,912,630	Equity method and other investments		243,163		257,491
Godwill 6,94,667 6,91,00 Commits payable 3 387,712 \$ 434,253 Other liabilities 723,000 810,529 Accornet compensation and benefits 683,045 663,545 Current portion of operating lease liabilities 388,000 369,497 Current portion of long-term debt 166,618 168,541 Income tax payable 1,200 7,768 Current portion of long-term debt 1,630 7,768 Income tax payable 2,33,033 2,476,143 Income tax payable 2,716,00 7,768 Competerm debt 8,70,893 7,917,263 Ung-term operating lease liabilities 3,70,803 2,476,143 Long-term debt 8,70,893 7,917,263 Other long-term liabilities 1,43,000 3,702,000 Other long-term debt 1,43,000 3,702,000 Total liabilities 1,423,91 1,300,000 Total liabilities 1,423,91 1,300,000 Commitments and contingencies 1,423,91 1,300,000 Equipment of the prop	Long-term investments		33,598		32,193
CACCOUNTS payable	Other long-term assets		101,469		79,501
Caccounts payable \$ 387,712 \$ 434,253	Goodwill		6,940,667		6,919,109
Caccounts payable \$ 387,712 \$ 434,253		\$	17,633,940	\$	16,988,516
Accounts payable \$ 387,712 \$ 434,253 Other liabilities 723,080 810,529 Accrued compensation and benefits 683,045 685,555 Current portion of operating lease liabilities 388,089 36,9457 Current portion of long-term debt 166,818 168,541 Income tax payable 14,009 7,768 Total current liabilities 2,716,707 2,738,673 Long-term operating lease liabilities 2,716,707 2,738,673 Long-term debt 8,70,883 7,917,263 Other long-term liabilities 163,051 150,060 Other long-term liabilities 163,051 150,060 Other long-term liabilities 14,981,72 14,901,736 Commitments and contingencies 868,078 89,600 Commitments and contingencies 14,23,917 1,330,028 Equity: Preferred stock (\$0,001 par value, 5,000 shares authorized; none issued) 11 11 Common stock (\$0,001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at 5 percember 30, 2021, respectively, and 109,933 shares issued and outstanding at 5 percember 31, 2020 51	LIARILITIES AND FOULTV				
Other liabilities 723,080 810,529 Accrued compensation and benefits 683,045 685,555 Current portion of long-term debt 166,818 168,541 Income tax payable 14,309 7,768 Total current liabilities 2,363,053 2,476,143 Long-term operating lease liabilities 2,716,707 2,738,670 Other long-term debt 8,708,83 7,917,263 Other long-term debt 8,708,83 7,917,263 Other long-term debt 163,051 150,600 Defer ed income taxes 868,078 89,600 Total liabilities 1,433,172 1,330,288 Equity: 1,423,917 1,330,288 Equity:		\$	387 712	¢	434.253
Accured compensation and benefits 683,045 685,555 Current portion of operating lease liabilities 388,089 369,497 Current portion of long-term debt 166,818 168,541 Income tax payable 14,309 7,768 Total current liabilities 2,363,053 2,476,143 Long-term operating lease liabilities 8,70,883 7,912,630 Other long-term liabilities 16,305 15,060 Other long-term liabilities 16,811 15,060 Other long-term liabilities 16,881 80,000 Total liabilities 14,881,72 14,091,736 Commitments and contingencies 1,423,91 1,330,028 Equity: 2 1,423,91 1,330,028 Equity: 2 1,43,91 1,330,028 Equity: 2 1,43,91 1,330,028 Equity: 2 1,43,91 1,300,028 Equity: 3 1,11 11 1,11 1,11 1,11 1,11 1,11 1,11 1,11 1,11 1,11	1.7	Ψ		Ψ	
Current portion of operating lease liabilities 389,089 369,497 Current portion of long-term debt 16,618 16,818 16,818 Income tax payable 14,309 7,768 Total current liabilities 2,363,053 2,476,143 Long-term operating lease liabilities 8,70,883 7,917,263 Comp-term debt 870,083 7,917,263 Other long-term liabilities 163,051 150,060 Defer ed income taxes 868,078 809,000 Total liabilities 1,481,772 1,330,028 Commitments and contingencies 1,423,917 1,330,028 Equity Preferred stock (\$0.001 par value, 5,000 shares authorized; none issued) 1 1 Common stock (\$0.001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at September 30, 2021, respectively, and 109,933 shares issued and outstanding at December 31, 2020) 111 110 Additional paid-in capital 525,009 597,073 Retained earnings 1,643,514 852,537 Treasury stock (7,750 and zero shares, respectively) (899,447) — Accumulated other comprehensive loss<					,
Current portion of long-term debt 166,818 168,541 Income tax payable 14,309 7,768 Total current liabilities 2,363,053 2,476,143 Long-term operating lease liabilities 8,770,883 7,917,263 Other long-term debt 8,700,883 7,917,263 Other long-term liabilities 163,051 150,600 Defer ed income taxes 868,078 809,600 Total liabilities 1,423,917 1,330,028 Equity Perfered stock (\$0.001 par value, 5,000 shares authorized; none issued) 1,423,917 1,330,028 Equity Preferred stock (\$0.001 par value, 450,000 shares authorized; 110,886 and 103,136 shares issued and outstanding at September 30, 2021, respectively, and 109,933 shares issued and outstanding at December 31, 2020 111 110 Additional paid-in capital 525,009 597,073 Retained earnings 1,643,514 852,537 Treasury stock (7,750 and zero shares, respectively) (899,447) — Accumulated other comprehensive loss (119,750) (66,154) Total DaVita Inc. shareholders' equity 1,149,437 1,333,566 Noncont	land the same of t				
Total current liabilities			•		-
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		_		-	
3 17,033,740 3 10,7600,310	· viii. viii.	•		\$	
		3	17,033,740	3	10,700,310

DAVITA INC. CONSOLIDATED STATEMENTS OF INCOME (unaudited)

(dollars and shares in thousands, except per share data)

CON 211244 BFA Attachment C Cont.

		11utt mouths ended Stptember 30,		Nine mouths ende		ded Stptember 30,		
		2021	101	2020		2021		2020
Dialysis patient selVice revenues	\$	2,837,940	\$	2,781,650	\$	8,370,484	\$	8,253,128
Other revenues		100,379		142,416		304,346		392,154
Total revenues		2,938,319		2,924,066		8,674,830		8,645,282
Operating expenses:								
Patient care costs		2,008,589		1,971,719		5,912,196		5,931,732
General and administrative		293,095		363,280		872,612		943,065
Depreciation and amortization		170,462		156,894		505,852		468,949
Equity investment income, net		(8,704)		(5,496)		(23,785)		(27,681)
Loss on changes in ownership interest, net		_		=				16,252
Total operating expenses		2,463,442		2,486,397		7,266,875		7,332,317
Operating income		474,877		437,669		1,407,955		1,312,965
Debt expense		(72,829)		(73,658)		(213,167)		(243,642)
Debt prepayment, refinancing and redemption charges		_		(86,074)		_		(89,022)
Other (loss) income, net		(7,590)		5,395		8,766		10,590
Income from continuing operations before income taxes		394,458	-	283,332		1,203,554		990,891
Income tax expense	/5	74,704		65,792		241,224		240,564
Net income from continuing operations		319,754		217,540		962,330		750,327
Net income from discontinued operations, net of tax				_				9,980
Net income		319,754		217,540		962,330		760,307
Less: Net income attributable to noncontrolling interests		(60,000)		(58,866)		(171,353)		(160,438)
Net income attributable to DaVita Inc.	\$	259,754	\$	158,674	\$	790,977	\$	599,869
Earnings per share attributable to DaVita Inc.:								
Basic net income from continuing operations	\$	2.48	\$	1.31	\$	7.41	\$	4.81
Basic net income	\$	2.48	\$	1.31	\$	7.41	\$	4.89
Diluted net income from continuing operations	\$	2.36	\$	1.28	\$	7.08	\$	4.72
Diluted net income	\$	2.36	\$	1.28	\$	7.08	\$	4.80
Weighted average shares for earnings per share:								
Basic shares	_	104,793	_	120,905		106,685	_	122,582
Diluted shares		109,838		123,954		111,666		124,927
Amounts attributable to DaVita Inc.:	_							
Net income from continuing operations	\$	259,754	\$	158,674	\$	790,977	\$	589,889
Net income from discontinued operations		=						9,980
Net income attributable to DaVita Inc.	\$	259,754	\$	158,674	\$	790,977	\$	599,869

Consolidated Statements of Financial Position (In Thousands)

		ber 31			
		2020		2019	
Assets					
Current assets:					
Cash and cash equivalents	\$	830,955	\$	535,619	
Short-term investments		3,619,297		2,931,431	
Accounts receivable for services to patients, net		1,276,235		1,285,542	
Accounts receivable for physician activities, net		271,784		255,893	
Current portion of pledges receivable		51,076		47,316	
Current portion of insurance claims receivable		45,232		44,256	
Other current assets		498,422		349,832	
Total current assets		6,593,001		5,449,889	
Long-term investments		3,970,226		2,532,060	
Pledges receivable, net of current portion		100,339		99,971	
Property, plant and equipment, net		5,858,662		5,548,317	
Right-of-use assets – operating leases		942,817		959,622	
Insurance claims receivable, net of current portion		136,067		151,214	
Other assets		466,603		415,610	
Total assets	\$	18,067,715	\$	15,156,683	
Liabilities and net assets Current liabilities:	ø	05 000	¢	05.000	
Short-term borrowings	\$	95,000	\$	95,000	
Accounts payable and accrued expenses		1,082,632		989,611	
Accrued salaries and related benefits		1,327,075		984,572	
Current portion of operating lease obligations		132,289		118,163	
Current portion of finance lease obligations		7,995		7,263	
Current portion of long-term debt		58,924		56,950	
Current portion of insurance claims liability		45,232		44,256	
Current portion of malpractice and other insurance liabilities		187,777		184,506	
Current portion of Medicare advances		374,408		-	
Current portion of estimated payables to third-party payers		306,581		338,251	
Total current liabilities		3,617,913		2,818,572	
Accrued retirement benefits, net of current portion		755,697		646,738	
Operating lease obligations, net of current portion		845,642		869,879	
Finance lease obligations, net of current portion		250,069		227,819	
Long-term debt, net of current portion		3,650,825		3,715,934	
Insurance claims liability, net of current portion		136,067		151,214	
Malpractice and other insurance liabilities, net of current portion		1,601,430		1,336,641	
Medicare advances, net of current portion		655,821		_	
Other long-term liabilities		908,630		634,490	
Total liabilities		12,422,094		10,401,287	
Commitments and contingencies					
Net assets:		4.074.056		4.062.671	
Without donor restrictions		4,861,852		4,063,674	
With donor restrictions		783,769		691,722	
Total net assets		5,645,621		4,755,396	
Total liabilities and net assets	\$	18,067,715	\$	15,156,683	

Consolidated Statements of Operations (In Thousands)

	Year Ended December 31 2020 2019		
Operating revenue:			
Net patient service revenue	\$	9,081,218	\$ 9,500,259
Physician practice revenue		2,055,320	2,093,076
Total patient revenue		11,136,538	11,593,335
CARES Act Provider Relief Fund revenue		1,209,679	_
Other operating revenue		1,020,400	833,653
Net assets released from restrictions used for operations		63,846	60,279
		13,430,463	12,487,267
Operating expenses:			
Salaries		7,021,865	6,410,803
Employee benefits		1,592,007	1,446,365
Supplies and expenses		4,167,383	3,788,695
Depreciation and amortization		540,960	510,653
Interest		160,948	152,444
		13,483,163	12,308,960
(Deficiency) excess of operating revenue over operating expenses, excluding Health Insurance Companies		(52,700)	178,307
Health Insurance Companies excess of operating revenue over operating expenses		26,285	10,067
Total (deficiency) excess of operating revenue over operating expenses		(26,415)	188,374
Non-operating gains and losses:			
Investment income		186,311	171,744
Change in net unrealized gains and losses and change in value of			
equity method investments		526,009	401,110
Change in fair value of interest rate swap agreements designated as			
derivative instruments		(283)	(464)
Non-operating net periodic benefit credit (cost)		895	(57,579)
Loss on refunding of long-term debt		_	(519)
Other non-operating gains and losses		123,364	(30,906)
Total non-operating gains and losses		836,296	483,386
Excess of revenue and gains and losses over expenses		809,881	671,760
Net assets released from restrictions for capital asset acquisitions		44,881	47,052
Change in fair value of interest rate swap agreements designated as			
cash flow hedges		(751)	(733)
Pension and other postretirement liability adjustments		(52,261)	9,105
Other changes in net assets		(3,572)	(8,336)
Increase in net assets without donor restrictions	\$	798,178	\$ 718,848

Consolidated Statements of Financial Position June 30, 2021 and Decembel· 31, 2020 (In Thousands)

Assets	(Unaudited) June 30, 2021	(Audited) December 31, 2020	
Current assets:			
	o 5/2 907	¢ 920.055	
Cash and cash equivalents Sho1t-tenn investments	\$ 563,897	\$ 830,955	
	4,326,669	3,619,297	
Accounts receivable for services to patients, net	1,420,717	1,276,235	
Accounts receivable for physician activities, net	291,701	271,784	
Cun-ent portion of pledges receivable	53,329	51,076	
Cun-ent portion of insurance claim1s receivable	45,232	45,232	
Other cun-ent assets	475,308	498,422	
Total cun-ent assets	7,176,853	6,593,001	
Long-tenn investments	4,046,447	3,970,226	
Pledges receivable, net of cun-ent portion	109,978	100,339	
Propelty, plant and equipment, net	5,978,712	5,858,662	
Right-of-use assets - operating leases	956,616	942,817	
Insurance clainis receivable, net of cun-ent poltion	117,817	136,067	
Other assets	490,634	466,603	
Total assets	\$ 18,877,057	\$ 18,067,715	
Liabilities and net assets CmTent liabilities:			
Sho1t-tenn bon-owings	\$ 95,000	\$ 95,000	
Accounts payable and accmed expenses	1,113,633	1,082,632	
Accmed salaries and related benefits	1,304,376	1,327,075	
Ctlffent portion of operating lease obligations	134,751	132,289	
Cun-ent portion of finance lease obligations	7,965	7,995	
Cun-ent portion of long-tenn debt	138,811	58,924	
Ctlffent portion of insurance claims liability	45,232	45,232	
Ctlffent portion of malpractice and other insm ance liabilities	187,183	187,777	
Cun-ent portion of Medicare advances	655,771	374,408	
Ctlffent portion of estimated payables to third-patty payers	425,187	306,581	
Total cun-ent liabilities	4,107,909	3,617,913	
Accused retirement benefits, net of CU!Tent portion	813,493	755,697	
Operating lease obligations, net of CUTert portion	856,655	845,642	
Finance lease obligations, net of ctlffent poltion	247,159	250,069	
Long-tem1 debt, net of cmTent portion	3,526,215	3,650,825	
Insurance clainis liability, net of cun-ent poltion	117,817	136,067	
Malpractice and other insurance liabilities, net of cun-ent poltion	1,701,857	1,601,430	
Medicare advances, net of cmTent portion	256,061	655,821	
Other long-tenn liabilities	884,850	908,630	
Total liabilities	12,512,016	12,422,094	
Commitments and contingencies			
Net assets:			
Without donor restrictions	5,514,198	4,861,852	
With donor restrictions	850,843	783,769	
Total net assets	6,365,041	5,645,621	
_	\$ 18,877,057	\$ 18,067,715	

Consolidated Statements of Operations For the Six Months Ended June 30, 2021 and 2020 (In Thousands)

	(Unaudited) 2021	(Unaudited) 2020	
Operating revenue:			
Net patient service revenue	\$ 5,151,550	\$ 4,201,695	
Physician practice revenue	1,255,421	871,872	
Total patient revenue	6,406,971	5,073,567	
CARES Act Provider Relief Fund revenue	26,986	752,998	
Other operating revenue	605,839	438,363	
Net assets released from restrictions used for operations	33,206	41,040	
Total operating revenue	7,073,002	6,305,968	
Operating expenses:	2 (22 252	2.452.057	
Salaries Employee honefits	3,633,352	3,453,057	
Employee benefits Supplies and expenses	833,361 2,207,629	822,892 1,928,165	
Depreciation and amo1tization	293,335	271,365	
Interest	79,303	80,035	
Total operating expenses	7,046,980	6,555,514	
Excess (deficiency) of operating revenue over operating expenses	26,022	(249,546)	
Non-operating gains and losses:			
Investment income	201,589	29,976	
Change in net unrealized gains and losses and change in			
value of equity method investments	228,129	(91,142)	
Change in fair value of interest rate swap agreements			
designated as derivative instruments	382	(579)	
Non-operating net periodic benefit credit (cost)	1,854	(8,058)	
Other non-operating gains and losses	189,228	(9,627)	
Total non-operating gains and losses	621,182	(79,430)	
Excess (deficiency) of revenue and gains and losses over expenses	647,204	(328,976)	
Net assets released from restrictions for capital asset acquisitions	11,759	9,056	
Change in fair value of interest rate swap agreements designated	000	(1 [12]	
as cash flow hedges Other changes in net assets	988	(1,513) (2,052)	
Increase (decrease) in net assets without donor restriction	\$\(\begin{array}{c} (7,605) \\ 652,346 \end{array}	\$ (323,485)	
mercase (decrease) in her assets without donor restriction	φ 032,340	(323,703)	

True North VI DC, LLC d/b/a Peconic Bay Dialysis PRO FORMA BALANCE SHEET	CON 211244 BFA Attachment E		
<u>ASSETS</u>			
Start-up Capital Expenditures Start-up Working Capital Development Fee TOTAL ASSETS	\$2,600,054 \$1,303,950 \$95,996 \$4,000,000		
LIABILITIES AND MEMBERS' EQUITY			
Liabilities Members' Equity TOTAL LIABILITIES AND MEMBERS' EQUITY	\$0 \$4,000,000 \$4,000,000		