

STATE OF NEW YORK
PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

COMMITTEE DAY

AGENDA

March 18, 2021
10:00 a.m.
Via Live Webcasting

I. COMMITTEE ON ESTABLISHMENT AND PROJECT REVIEW

Peter Robinson, Chair

A. Applications for Construction of Health Care Facilities/Agencies

Acute Care Services – Construction

Exhibit # 1

Number

Applicant/Facility

1. 202244 C University Hospital SUNY Health Science Center
(Oneida County)

Ambulatory Surgery Centers - Construction

Exhibit # 2

Number

Applicant/Facility

1. 202093 C Richmond Pain Management ASC
(Richmond County)

Diagnostic and Treatment Centers - Construction

Exhibit # 3

Number

Applicant/Facility

1. 211005 C Syracuse Community Health Center, Inc.
(Onondaga County)

B. Applications for Establishment and Construction of Health Care Facilities/Agencies

Ambulatory Surgery Centers - Establish/Construct

Exhibit # 4

Number

Applicant/Facility

1. 201113 B Syosset SASC, LLC t/b/k/a Syosset Ambulatory Surgery Center, LLC
(Nassau County)

- 2. 202090 B Intrepid Lane ASC, LLC d/b/a Intrepid Lane Endoscopy and Surgery Center (Onondaga County)
- 3. 202257 E Heritage One Day Surgery (Onondaga County)

Diagnostic and Treatment Centers - Establish/Construct

Exhibit # 5

<u>Number</u>	<u>Applicant/Facility</u>
1. 201172 B	H & D East 180 Street, LLC d/b/a Community Health Center at East 180th Street (Bronx County)
2. 202191 E	New York Preventive Health Center (Queens County)

Dialysis Services - Establish/Construct

Exhibit # 6

<u>Number</u>	<u>Applicant/Facility</u>
1. 202102 B	Novo Dialysis Jamaica (Queens County)

Certified Home Health Agencies - Establish/Construct

Exhibit # 7

<u>Number</u>	<u>Applicant/Facility</u>
1. 201038 E	St. Joseph's Health at Home (Onondaga County)

C. Certificates

Exhibit # 8

Restated Certificate of Incorporation

Applicant

Canton-Potsdam Hospital Foundation, Inc.

Certificate of Amendment of the Certificate of Incorporation

Applicant

Albany Medical Center

Certificate of Dissolution

Applicant

Morningside House Nursing Home Company, Inc.

Fragile X Association of New York, Inc.

Adirondack Tri-County Nursing and Rehabilitation Center, Inc.

UNIVERSITY HOSPITAL OF THE STATE UNIVERSITY OF
NEW YORK UPSTATE MEDICAL UNIVERSITY

Balance Sheets

December 31, 2019 and 2018

(in thousands of dollars)

<u>Assets and Deferred Outflows of Resources</u>	<u>2019</u>	<u>2018</u>
Current assets:		
Cash and cash held by the State	\$ 153,151	\$ 161,514
Patient accounts receivable, net of allowance for doubtful accounts of approximately \$198,300 and \$171,200, respectively	134,483	111,925
Estimated disproportionate share receivable	139,068	66,029
Due from third-party payors	7,572	5,502
Other receivables, net	33,646	24,272
Due from State of New York	387	17,420
Due from State of New York - professional liability	3,650	4,450
Inventories	10,245	13,097
Prepaid expenses and other	4,755	4,932
Total current assets	<u>486,957</u>	<u>409,141</u>
Assets whose use is limited:		
Internally designated	777	4,209
Limited use assets	7	994
Estimated disproportionate share receivable, net of current portion	43,677	23,296
Other long-term receivables and other assets, net	22,579	10,268
Due from State of New York - professional liability, net of current portion	131,418	128,941
Capital assets, net	<u>428,989</u>	<u>414,763</u>
Total assets	1,114,404	991,612
Deferred outflows of resources	<u>89,770</u>	<u>74,488</u>
Total assets and deferred outflows of resources	<u>\$ 1,204,174</u>	<u>\$ 1,066,100</u>
<u>Liabilities, Deferred Inflows of Resources and Net Position</u>		
Current liabilities:		
Current maturities of long-term debt and capital lease obligations	20,464	21,364
Accounts payable and accrued expenses	117,595	83,733
Accrued salaries and wages	30,139	30,201
Accrued employee benefits	44,004	43,111
Accrued interest	4,532	4,855
Due to State of New York - professional liability	3,650	4,450
Due to third-party payors	48,827	41,464
Due to State of New York	8,053	15,165
Total current liabilities	<u>277,264</u>	<u>244,343</u>
Long-term obligations, net of current maturities:		
Due to State of New York - professional liability	131,418	128,941
Net pension liability	87,884	33,934
Due to State of New York	15,854	5,616
Accrued employee benefits	23,185	29,054
Capital lease obligations	30,767	25,500
Long-term debt	<u>298,987</u>	<u>291,914</u>
Total liabilities	865,359	759,302
Deferred inflows of resources	<u>57,542</u>	<u>87,339</u>
Total liabilities and deferred inflows of resources	<u>922,901</u>	<u>846,641</u>
Net position:		
Net investment in capital assets	71,868	82,735
Unrestricted	<u>209,405</u>	<u>136,724</u>
Total net position	<u>281,273</u>	<u>219,459</u>
Commitments, contingencies and uncertainties (
Total liabilities, deferred inflows of resources and net position	<u>\$ 1,204,174</u>	<u>\$ 1,066,100</u>

**UNIVERSITY HOSPITAL OF THE STATE UNIVERSITY OF
NEW YORK UPSTATE MEDICAL UNIVERSITY**

Statements of Revenues, Expenses and Changes in Net Position

Years ended December 31, 2019 and 2018

(in thousands of dollars)

	<u>2019</u>	<u>2018</u>
Operating revenues:		
Net patient service revenue (net of provision for bad debts of approximately \$71,000 and \$42,000, respectively)	\$ 918,336	\$ 865,848
Disproportionate share revenue	197,440	154,991
Other operating revenues	<u>134,323</u>	<u>105,011</u>
Total operating revenues	<u>1,250,099</u>	<u>1,125,850</u>
Operating expenses:		
Salaries and wages	414,835	392,153
Employee benefits	178,898	162,972
Supplies and other expenses	571,826	486,244
Professional liability	2,112	18,925
Depreciation and amortization	<u>46,058</u>	<u>46,061</u>
Total operating expenses	<u>1,213,729</u>	<u>1,106,355</u>
Operating gain	<u>36,370</u>	<u>19,495</u>
Non-operating revenues (expenses):		
State of New York appropriations, net	23,609	28,609
State of New York professional liability appropriation	2,112	18,925
Interest expense on capital-related debt	(14,004)	(14,557)
Interest income	<u>4,114</u>	<u>3,747</u>
Total non-operating revenues, net	<u>15,831</u>	<u>36,724</u>
Excess of revenues over expenses	52,201	56,219
Transfers to Upstate Medical University	(454)	(7,943)
Net transfers to the State University of New York	(2,668)	(34,674)
Capital appropriations	<u>12,735</u>	<u>17,030</u>
Increase in net position	61,814	30,632
Net position, beginning of year	<u>219,459</u>	<u>188,827</u>
Net position, end of year	<u>\$ 281,273</u>	<u>\$ 219,459</u>

Richmond ASC LLC
Balance Sheet
As of December 31, 2019

CON 202093
BFA Attachment A

	<u>Dec 31, 19</u>	<u>Dec 31, 18</u>	<u>\$ Change</u>
ASSETS			
Current Assets			
Checking/Savings			
Investors Bank	1,275,347.45	1,198,385.78	76,961.67
Total Checking/Savings	1,275,347.45	1,198,385.78	76,961.67
Other Current Assets			
Auto Lease Down Payment	5,138.50	0.00	5,138.50
Total Other Current Assets	5,138.50	0.00	5,138.50
Total Current Assets	1,280,485.95	1,198,385.78	82,100.17
Fixed Assets			
Accumulated Depreciation	-1,508,888.10	-1,278,347.00	-230,541.10
Building Improvements	3,650.56	0.00	3,650.56
Building Improvements- Billing	4,382.11	4,382.11	0.00
CIP 1360 Hylan Blvd	2,971,514.56	2,970,252.24	1,262.32
Computer (PC)	44,117.88	35,629.98	8,487.90
Computer Hardware and Accessori	43,792.02	41,722.86	2,069.16
Equipment - Operating Room	295,090.32	150,245.61	144,844.71
Exam Tables	33,187.64	31,168.84	2,018.80
Furniture and Equipment	88,989.16	81,271.17	7,717.99
Lockers	9,168.09	8,443.09	725.00
Medical Equipment	390,227.35	350,726.92	39,500.43
Printer	15,365.57	11,556.03	3,809.54
Scanner	5,990.30	5,990.30	0.00
Security System	24,329.46	20,742.97	3,586.49
Signage	8,045.35	8,045.35	0.00
Software	44,374.14	41,854.78	2,519.36
Telephone Hardware	15,146.03	15,146.03	0.00
TV	2,023.94	2,023.94	0.00
Vehicles	45,716.61	45,716.61	0.00
Total Fixed Assets	2,536,222.99	2,546,571.83	-10,348.84
Other Assets			
Legal / Commitment Fees			
Accum Amortization Legal Commit	-8,078.00	-6,517.00	-1,561.00
Legal / Commitment Fees - Other	18,750.00	18,750.00	0.00
Total Legal / Commitment Fees	10,672.00	12,233.00	-1,561.00
Security Deposits Asset	2,693.05	2,693.05	0.00
Start Up Costs			
Accum Amortization Start Up Cos	-47,725.85	-33,300.00	-14,425.85
Start Up Costs - Other	199,800.07	199,800.07	0.00
Total Start Up Costs	152,074.22	166,500.07	-14,425.85
Total Other Assets	165,439.27	181,426.12	-15,986.85
TOTAL ASSETS	<u>3,982,148.21</u>	<u>3,926,383.73</u>	<u>55,764.48</u>
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Credit Cards			
American Express	227,017.79	334,451.95	-107,434.16
Total Credit Cards	227,017.79	334,451.95	-107,434.16
Other Current Liabilities			
401K - EE	-23.73	0.00	-23.73
Total Other Current Liabilities	-23.73	0.00	-23.73
Total Current Liabilities	226,994.06	334,451.95	-107,457.89

Richmond ASC LLC
Balance Sheet
As of December 31, 2019

CON 202093
BFA Attachment A Cont.

	<u>Dec 31, 19</u>	<u>Dec 31, 18</u>	<u>\$ Change</u>
Long Term Liabilities			
Capital Lease	117,581.34	183,797.90	-66,216.56
Car Loan Payable	15,599.39	26,610.83	-11,011.44
Construction Term Loan Payable	1,715,971.61	2,049,901.69	-333,930.08
Total Long Term Liabilities	<u>1,849,152.34</u>	<u>2,260,310.42</u>	<u>-411,158.08</u>
Total Liabilities	2,076,146.40	2,594,762.37	-518,615.97
Equity			
Capital Contributions			
Capital Contribution - Kenneth			
Capital Contribution - KennethS	294,123.44	294,123.44	0.00
Capital Contribution - Kenneth - Other	1,083,193.24	1,083,193.24	0.00
Total Capital Contribution - Kenneth	<u>1,377,316.68</u>	<u>1,377,316.68</u>	<u>0.00</u>
Capital Contribution - SIUH Ven	300,579.00	300,579.00	0.00
Total Capital Contributions	1,677,895.68	1,677,895.68	0.00
Distribution - Kenneth Chapman	-4,407,216.00	-2,626,001.00	-1,781,215.00
Distribution - SIUH Ventures	-1,039,304.00	-594,000.00	-445,304.00
Retained Earnings	2,873,726.68	878,881.56	1,994,845.12
Net Income	2,800,899.45	1,994,845.12	806,054.33
Total Equity	<u>1,906,001.81</u>	<u>1,331,621.36</u>	<u>574,380.45</u>
TOTAL LIABILITIES & EQUITY	<u><u>3,982,148.21</u></u>	<u><u>3,926,383.73</u></u>	<u><u>55,764.48</u></u>

Richmond ASC LLC
Profit & Loss
January through December 2019

CON 202093 BFA
Attachment A Cont.

	Jan - Dec 19
Ordinary Income/Expense	
Income	
NYPG	-92.00
Procedure Income	7,091,473.36
Refunds	-64,149.41
Total Income	7,027,231.95
Expense	
401 Match	2,291.38
Accounting Fees	47,803.00
Advertising and Promotion	
Website Maintenance	2,444.12
Advertising and Promotion - Other	100.96
Total Advertising and Promotion	2,545.08
Alarm System Monitoring	100.00
Arbitration	2,036.69
Architectural Fees	19,050.00
Bank Service Charges	
Merchant Fees	16,691.28
Bank Service Charges - Other	1,012.95
Total Bank Service Charges	17,704.23
Cable	1,021.28
Car Lease	7,502.05
Cleaning	76,162.93
Cleaning Supplies	1,011.60
Consulting	132,829.84
Dues and Subscriptions	11,484.03
Education and Seminars	7,618.68
Electronic Medical Records	50,587.68
Employee Relations	240.37
Finance Charges	132.10
Gross Payroll	
Admin - Mgmt Salaries	186,000.00
Billing Salaries	164,922.60
Front Desk Salaries	109,268.92
Registered Nurses Salaries	489,895.44
SPD Tech Salaries	70,989.53
Station Aide Salaries	180,980.21
Transportation Operator Salarie	6,626.00
Total Gross Payroll	1,208,682.70
Guaranteed Payemnts	74,999.86
Health Insurance	
Dental Insurance	152.46
Vision	23.66
Health Insurance - Other	40,533.33
Total Health Insurance	40,709.45
Insurance Expense	
Auto Insurance	18,496.52
Disability	-749.80
Paid Family Leave	-4.01
Insurance Expense - Other	82,195.43
Total Insurance Expense	99,938.14

Richmond ASC LLC
Profit & Loss
 January through December 2019

CON 202093
 BFA Attachment A Cont.

	Jan - Dec 19
Interest Expense	
Capital Lease Interest	7,583.36
Car Loan Interest	-282.28
Interest Expense - Other	76,963.60
Total Interest Expense	84,264.68
Internet	5,982.01
Legal Fees	9,763.00
License and Fees	15,409.16
Meals and Entertainment	4,064.95
Medical Supplies	
Medical Supplies - Leads and Tr	772,386.08
Medical Supplies - Other	380,232.55
Total Medical Supplies	1,152,618.63
Medical Waste	1,164.96
Office Expense	12,950.38
Office Supplies	4,367.30
Outside Services	
Outside Service - Shredding	1,489.05
Total Outside Services	1,489.05
Payroll Processing Fees	7,683.86
Payroll Taxes - ER	97,517.20
Pest Control	571.59
Postage and Delivery	8,156.28
Printing and Reproduction	2,896.76
Professional Fees	3,200.00
Recovery Room Expenses	8,232.63
Recruitment	2,554.04
Rent Expense	
Rent Expense - 1360 Hylan	490,220.70
Rent Expense - Billing Office	15,037.50
Total Rent Expense	505,258.20
Repairs and Maintenance	77,497.39
Small IT Equipment	1,940.83
Small Medical Equipment	930.88
Tax	
Tax - NYS	1,500.00
Tax - UBT	116,080.00
Tax - Other	875.09
Total Tax	118,455.09
Telephone Expense	10,559.60
Travel Expense	
Lodging	3,421.70
Travel Expense - Other	4,510.76
Total Travel Expense	7,932.46
Uniforms	27,504.58
Utilities	2,387.95
Total Expense	3,979,804.55
Net Ordinary Income	3,047,427.40

Richmond ASC LLC
Profit & Loss
January through December 2019

CON 202093
BFA Attachment A Cont.

	<u>Jan - Dec 19</u>
Other Income/Expense	
Other Expense	
Amortization	15,986.85
Ask My Accountant	0.00
Depreciation Expense	230,541.10
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Total Other Expense	246,527.95
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Net Other Income	-246,527.95
	<hr/>
Net Income	<u>2,800,899.45</u>

Richmond ASC LLC
Balance Sheet
As of November 30, 2020

CON 202093
BFA Attachment B

	<u>Nov 30, 20</u>
ASSETS	
Current Assets	
Checking/Savings	
Investors Bank	900,518.69
Investors Bank - 2206 HHS	140,332.32
Investors Bank - PPP	69,777.31
Total Checking/Savings	<u>1,110,628.32</u>
Other Current Assets	
Architectural Fees - Retainer	19,050.00
Auto Lease Down Payment	3,476.07
Total Other Current Assets	<u>22,526.07</u>
Total Current Assets	1,133,154.39
Fixed Assets	2,610,293.27
Other Assets	
Legal / Commitment Fees	9,555.00
Security Deposits Asset	2,693.05
Start Up Costs	138,537.20
Total Other Assets	<u>150,785.25</u>
TOTAL ASSETS	<u><u>3,894,232.91</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	510,365.63
Long Term Liabilities	1,457,234.94
Total Liabilities	<u>1,967,600.57</u>
Equity	
Capital Contributions	1,677,895.68
Distribution - Kenneth Chapman	-6,004,143.00
Distribution - SIUH Ventures	-1,438,549.00
Retained Earnings	5,593,116.88
Net Income	2,098,311.78
Total Equity	<u>1,926,632.34</u>
TOTAL LIABILITIES & EQUITY	<u><u>3,894,232.91</u></u>

Richmond ASC LLC
Profit & Loss
 January through November 2020

CON 202093
 BFA Attachment B Cont

	Jan - Nov 20
Ordinary Income/Expense	
Income	
Procedure Income	6,662,490.25
Refunds	-30,092.40
Total Income	6,632,397.85
Gross Profit	6,632,397.85
Expense	
401 Match	14,135.74
Accounting Fees	79,920.00
Advertising and Promotion	
Website Maintenance	877.07
Total Advertising and Promotion	877.07
Alarm System Monitoring	455.27
Bank Service Charges	
Merchant Fees	22,804.95
Bank Service Charges - Other	1,017.75
Total Bank Service Charges	23,822.70
Billing and Collections	3,000.00
Cable	1,016.02
Car Lease	11,551.43
Cleaning	158,470.56
Cleaning Supplies	6,495.53
Consulting	92,692.89
Dues and Subscriptions	12,430.64
Education and Seminars	4,615.00
Electronic Medical Records	46,372.04
Employee Relations	300.16
Finance Charges	200.63
Gross Payroll	
Admin - Mgmt Salaries	161,544.00
Billing Salaries	152,466.34
Front Desk Salaries	114,219.94
Registered Nurses Salaries	498,783.60
SPD Tech Salaries	49,597.34
Station Aide Salaries	203,024.73
Transportation Operator Salarie	910.00
Total Gross Payroll	1,180,545.95
Guaranteed Payemnts	69,230.64
Health Insurance	
Aflac	-411.60
Dental Insurance	417.89
Vision	92.30
Health Insurance - Other	58,629.20
Total Health Insurance	58,727.79
Insurance Expense	
Auto Insurance	14,273.14
Disability	1,420.38
Paid Family Leave	-1,193.96
Insurance Expense - Other	51,450.55
Total Insurance Expense	65,950.11
Interest Expense	
Capital Lease Interest	4,122.88
Interest Expense - Other	59,014.87
Total Interest Expense	63,137.75

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01/05/21
Cash Basis

Richmond ASC LLC
Profit & Loss
January through November 2020

CON 202093
BFA Attachment B Cont.

	<u>Jan - Nov 20</u>
Internet	5,318.45
Legal Fees	14,153.50
License and Fees	9,861.12
Meals and Entertainment	3,341.96
Medical Supplies	
Medical Supplies - Leads and Tr	1,164,653.09
Medical Supplies - Other	325,434.77
Total Medical Supplies	1,490,087.86
Medical Waste	2,082.28
Office Expense	17,766.67
Office Supplies	5,266.22
Outside Services	
Outside Service - Shredding	1,221.85
Outside Services - Other	4,355.00
Total Outside Services	5,576.85
Payroll Processing Fees	8,209.37
Payroll Taxes - ER	98,627.63
Pest Control	435.50
Postage and Delivery	10,453.09
Printing and Reproduction	3,656.40
Professional Fees	2,400.00
Recovery Room Expenses	5,601.85
Recruitment	6,789.64
Rent Expense	
Rent Expense - 1360 Hylan	511,702.24
Rent Expense - Billing Office	14,162.50
Total Rent Expense	525,864.74
Repairs and Maintenance	113,177.83
Small IT Equipement	3,483.37
Small Medical Equipment	560.71
Tax	
Tax - NYS	3,000.00
Tax - UBT	141,245.00
Total Tax	144,245.00
Telephone Expense	11,022.49
Travel Expense	2,242.63
Uniforms	27,266.14
Utilities	
Electric - 1360	45,805.04
Utilities - Other	2,333.64
Total Utilities	48,138.68
Total Expense	4,459,577.90
Net Ordinary Income	2,172,819.95
Other Income/Expense	
Other Income	
EIDL - Grant	10,000.00
HHS	140,250.74
Interest Income	96.58
Total Other Income	150,347.32

Richmond ASC LLC
Profit & Loss
January through November 2020

CON 202093
BFA Attachment B Cont.

	<u>Jan - Nov 20</u>
Other Expense	
Amortization	14,642.87
Ask My Accountant	0.00
Depreciation Expense	210,212.62
	<hr/>
Total Other Expense	224,855.49
	<hr/>
Net Other Income	-74,508.17
	<hr/>
Net Income	<u>2,098,311.78</u>

SCHC COMPANIES, INC. AND AFFILIATES

BFA Project 211005
Attachment A

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2019
(With Comparative Totals for 2018)

	<u>2019</u>	<u>2018</u>
ASSETS		
CURRENT ASSETS:		
Cash	\$ 6,835,922	\$ 5,365,729
Patient service receivables	1,013,302	947,263
Grants and contracts receivable	1,951,084	982,551
Prepaid expenses and other current assets	416,762	195,358
Investments	<u>154,295</u>	<u>120,223</u>
Total current assets	10,371,365	7,611,124
PROPERTY AND EQUIPMENT, net	<u>5,169,150</u>	<u>5,166,637</u>
	<u>\$ 15,540,515</u>	<u>\$ 12,777,761</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 2,677,896	\$ 1,999,881
Refundable advances	-	39,947
Current portion of due to funding sources	1,165,325	1,850,812
Current portion of capital leases payable	173,501	54,191
Current portion of loan payable	<u>595,245</u>	<u>588,138</u>
	<u>4,611,967</u>	<u>4,532,969</u>
DUE TO FUNDING SOURCES, net of current portion	-	48,422
CAPITAL LEASES PAYABLE, net of current portion	451,302	23,597
LOAN PAYABLE, net of current portion	<u>-</u>	<u>649,436</u>
Total liabilities	<u>5,063,269</u>	<u>5,254,424</u>
NET ASSETS:		
Net assets without donor restrictions	9,597,050	6,643,141
Net assets with donor restrictions	<u>880,196</u>	<u>880,196</u>
Total net assets	<u>10,477,246</u>	<u>7,523,337</u>
	<u>\$ 15,540,515</u>	<u>\$ 12,777,761</u>

**CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019**
(With Comparative Totals for 2018)

	Net assets without donor restrictions	Net assets with donor restrictions	2019 Total	2018 Total
REVENUE:				
Patient services revenue	\$ 14,603,396	\$ -	\$ 14,603,396	\$ 14,300,170
DHHS grants	5,220,855	-	5,220,855	5,106,409
Pharmacy 340B program	923,563	-	923,563	608,281
Grant revenue	540,730	-	540,730	494,129
Quality incentive and other	378,694	-	378,694	34,350
Rental income	26,450	-	26,450	27,277
Other	3,603,729	-	3,603,729	4,064,511
Total revenue	25,297,417	-	25,297,417	24,635,127
EXPENSES:				
Salaries and wages	12,584,220	-	12,584,220	11,089,605
Fringe benefits	2,933,933	-	2,933,933	2,805,407
Consultants and contractual services	2,168,003	-	2,168,003	2,712,488
Professional fees	171,042	-	171,042	202,841
Pharmaceuticals	378,158	-	378,158	463,490
Occupancy	1,772,657	-	1,772,657	1,535,819
Laboratory fees	202,258	-	202,258	258,901
Insurance	153,422	-	153,422	147,826
Telephone	85,830	-	85,830	96,540
Travel, conferences, and meetings	137,643	-	137,643	91,484
Dues and subscriptions	154,195	-	154,195	114,370
Printing, postage, and publications	510,075	-	510,075	138,860
Interest	17,071	-	17,071	35,594
Other	127,870	-	127,870	268,077
Total expenses	21,396,377	-	21,396,377	19,961,302
OPERATING GAIN BEFORE DEPRECIATION AND AMORTIZATION	3,901,040	-	3,901,040	4,673,825
DEPRECIATION AND AMORTIZATION	947,131	-	947,131	1,499,056
CHANGE IN NET ASSETS	2,953,909	-	2,953,909	3,174,769
NET ASSETS - beginning of year	6,643,141	880,196	7,523,337	4,348,568
NET ASSETS - end of year	\$ 9,597,050	\$ 880,196	\$ 10,477,246	\$ 7,523,337

	Current	Month Over Month			Year Over Year		
	December 31 2020	November 30 2020	Variance	Variance%	December 31 2019	Variance	Variance%
Cash	\$8,897,801	\$8,967,836	(\$70,035)	-1%	5,250,885	\$3,646,916	69%
Cash Restricted	1,531,526	1,531,072	454	0%	1,520,558	10,968	1%
Total Cash	\$10,429,327	\$10,498,908	(\$69,581)	-1%	6,771,443	\$3,657,884	54%
Accounts Receivable- Patients							
Commercial	\$60,479	\$111,033	(\$50,554)	-46%	29,714	\$30,765	104%
Medicaid Managed Care	271,697	458,193	(186,496)	-41%	339,716	(68,019)	-20%
Medicaid Managed Care -SBHC	4,658	6,424	(1,766)	-27%	159,617	(154,959)	-97%
Medicare	29,045	47,519	(18,474)	-39%	34,948	(5,903)	-17%
Medicaid	28,991	34,709	(5,718)	-16%	38,566	(9,575)	-25%
Self-Pay	14,440	20,768	(6,328)	-30%	22,389	(7,949)	-36%
Due From NYS	229,587	341,773	(112,186)	-33%	215,000	14,587	7%
Total Accounts Receivables - Patients	\$638,897	\$1,020,419	(\$381,522)	-37%	839,950	(\$201,053)	-24%
Other Current Assets							
Grants Receivables	\$278,809	\$278,809	\$0	0%	51,186	\$227,623	445%
Other Accounts Receivables	1,457,339	1,311,444	145,895	11%	1,779,157	(321,818)	-18%
Due From Affiliates	79,100	79,100	0	0%	40,637	38,463	95%
Prepaid Expenses	423,072	239,888	183,184	76%	272,983	150,089	55%
Total Other Current Assets	\$2,238,320	\$1,909,241	\$329,079	17%	2,143,962	\$94,358	4%
Total Current Assets	\$13,306,544	\$13,428,568	(\$122,024)	-1%	\$9,755,355	\$3,551,189	36%
Fixed Assets							
Total Fixed Assets	\$4,372,576	\$4,363,797	\$8,779	0%	3,510,123	\$862,453	25%
Total Assets	\$17,679,120	\$17,792,365	(\$113,245)	-1%	\$13,265,478	\$4,413,642	33%

	Current		Month Over Month		Year Over Year		
	December 31 2020	November 30 2020	Variance	Variance%	December 31 2019	Variance	Variance%
Current Liabilities							
Accrued Salaries and Wages	\$188,030	\$506,511	(\$318,481)	-63%	\$571,318	(\$383,288)	-67%
Accrued Pension	360,000	400,572	(40,572)	-10%	350,000	10,000	3%
Other Accrued Wages Payable	393,710	393,710	0	0%	393,710	0	0%
Accounts Payable -Trade	504,332	101,196	403,136	398%	504,722	(390)	0%
Other Accrued Expenses	700,000	1,496,480	(796,480)	-53%	1,030,298	(330,298)	-32%
Deferred Grant Revenue	260,721	228,519	32,202	14%	0	260,721	0%
Current Portion Other Liabilities	2,771,508	144,597	2,626,911	1817%	631,594	2,139,914	339%
Total Current Liabilities	\$5,178,361	\$3,271,585	\$1,906,776	58%	\$3,481,642	\$1,696,719	49%
Other Liabilities							
Capital Leases	341,493	353,023	(11,530)	-3%	33,142	308,351	930%
Due to SCHC Companies	398,460	398,460	0	0%	0	398,460	0%
Other Liabilities	904,904	904,904	0	0%	1,216,033	(311,129)	-26%
Total Other Liabilities	\$1,644,857	\$1,656,387	(\$11,530)	-1%	\$1,249,175	\$395,682	32%
Total Liabilities	\$6,823,218	\$4,927,972	\$1,895,246	38%	\$4,730,817	\$2,092,401	44%
Net Assets							
Current 2020	\$2,022,480	\$4,030,970	(\$2,008,490)	-50%	\$2,324,449	(\$301,969)	-13%
Prior Periods	8,833,423	8,833,423	0	0%	6,210,212	2,623,211	42%
Total Fund Balance	\$10,855,903	\$12,864,393	(\$2,008,490)	-16%	\$8,534,661	\$2,321,242	27%
Total Net Assets	\$17,679,121	\$17,792,365	(\$113,244)	-1%	\$13,265,478	\$4,413,643	33%

Syracuse Community Health Center
Consolidated Statement of Revenue & Expense 330 All Operations
For the Period Ended December, 2020

	2020 Budget REV	Year to Date			Dec 2019YTD	
		Budget	Actual	Variance		Variance%
Encounters	96,774	96,774	109,890	13,116	14%	100,641
COVID Encounters (included in total above)			32,530			
Net Patient Service Revenue:						
Commercial Insurance	\$820,321	\$829,205	\$1,411,442	\$582,238	70%	\$952,041
Medicaid	314,406	311,711	395,788	84,076	27%	942,585
Medicaid Managed Care	3,316,015	3,353,961	3,157,186	{196,775}	-6%	4,367,900
Medicaid Managed Care - SBHC	1,508,017	1,502,183	793,388	{708,794}	-47%	1,875,018
Medicaid Managed Care Wrap	2,428,709	2,420,313	3,069,769	649,455	27%	3,683,777
Medicare	721,899	704,921	898,073	193,152	27%	1,223,201
Self-Pay	1,502,304	1,572,393	273,357	{1,299,036}	-83%	483,646
Total Patient Service Revenue	\$10,611,669	\$10,694,687	\$9,999,003	(\$695,684)	-7%	\$13,528,168
Less: Allowance for Doubtful Accounts	1,320,010	1,403,029	219,842	1,183,186	84%	377,269
Patient Service Revenue, Net	\$9,291,659	\$9,291,658	\$9,779,161	\$487,502	5%	\$13,150,899
Personnel Costs:						
Salaries	\$13,890,808	\$13,890,808	\$12,556,350	\$1,334,458	10%	\$12,732,090
Employee Benefits	3,333,794	3,333,794	3,076,132	257,662	8%	3,055,405
Temporary Employment	97,842	97,842	123,913	{26,071}	-27%	35,166
Contracts & Consultants	2,365,499	2,365,499	2,880,925	{515,426}	-22%	2,225,297
Total Personnel Costs	\$19,687,943	\$19,687,943	\$18,637,320	\$1,050,623	5%	\$18,047,958
Non-Personnel Costs:						
Clinical & General Supplies	\$1,524,506	\$1,524,506	\$1,146,139	\$378,367	25%	\$670,018
Outside Lab Services	134,645	134,645	109,546	25,099	19%	202,255
Continuing Education- Providers	78,289	78,289	51,794	26,495	34%	49,769
Meetings, Seminars, Training, Travel & Meals	139,951	139,951	68,010	71,941	51%	137,562
Communications	92,060	92,060	92,657	{597}	-1%	85,830
Equipment Repair & Maintenance	159,359	159,359	144,678	14,681	9%	130,277
Occupancy Costs	1,581,385	1,581,385	1,223,117	358,268	23%	1,410,321
Recruitment	153,227	153,227	133,051	20,176	13%	220,097
Marketing & Advertising	172,042	172,042	104,181	67,861	39%	258,575
Insurance	157,389	157,389	150,654	6,735	4%	153,422
Depreciation Expense	1,131,592	1,131,592	720,669	410,923	36%	864,591
Interest Expense	25,460	25,460	18,033	7,427	29%	17,002
General & Administrative	358,731	358,731	388,890	{30,159}	-8%	334,675
Total Non-Personnel Costs	\$5,708,636	\$5,708,636	\$4,351,420	\$1,357,216	24%	\$4,605,194
Total Expenses	\$25,396,579	\$25,396,579	\$22,988,740	\$2,407,839	9%	\$22,653,152
Net Loss from Operations	(\$16,104,920)	(\$16,104,921)	(\$13,209,580)	\$2,895,341	-18%	(\$9,502,253)

Syracuse Community Health Center
Consolidated Statement of Revenue & Expense 330All Operations
For the Period Ended December, 2020

	2020 Budget REV	Year to Date			Dec2019YTD	
		Budget	Actual	Variance		Variance%
Net Loss from Operations	(\$16,104,920)	(\$16,104,921)	(\$13,209,580)	\$2,895,341	-18%	(\$9,502,253)
Grant Income:						
Federal 330- Base Grant Income	\$5,216,279	\$5,216,279	\$5,162,722	(\$53,557)	-1%	\$5,220,855
School Based Grant Income	504,732	504,732	442,800	(61,932)	-12%	481,845
Other Grant Income	0	0	0	0	0%	0
Capital Transformation Grant Income	0	0	0	0	0%	0
SCHC Foundation-Donated Capital Improvements	0	0	0	0	0%	0
Total Grant Income	\$5,721,011	\$5,721,011	\$5,605,522	(\$115,489)	-2%	\$5,702,700
Other Income						
Bad Debt/ Charity Care Income	\$791,407	\$791,407	\$882,812	\$91,405	12%	\$834,306
340B Program Income	2,287,679	2,287,679	1,959,726	(327,953)	-14%	1,303,399
Medical Home (PCMH) Income	1,000,000	1,000,000	999,996	(4)	0%	999,996
Quality Incentive and Meaningful Use Income	250,886	250,886	151,906	(98,980)	-39%	50,534
DSRIP Incentive Income	1,758,645	1,758,645	3,502,282	1,743,637	99%	2,710,996
Care Management Agency	0	0	34,962	34,962	0%	36,046
Interest and Other Income/Expenses	4,326,397	4,326,397	2,094,853	(2,231,544)	-52%	188,724
Total Other Income and Expenses	\$10,415,014	\$10,415,014	\$9,626,537	(\$788,477)	-8%	\$6,124,001
Net Operational						
Surplus/ (Deficit)	\$31,105	\$31,104	\$2,022,480	\$1,991,375	6402%	\$2,324,448

SYOSSET AMBULATORY SURGERY CENTER

ESTABLISH A MULTI-SPECIALTY AMBULATORY SURGERY CENTER

PRO FORMA BALANCE SHEET

ASSETS

Cash	\$891,932
1st Year Operating Loss	\$331,779

TOTAL ASSETS	\$1,223,712
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LIABILITIES AND MEMBERS EQUITY

LIABILITIES

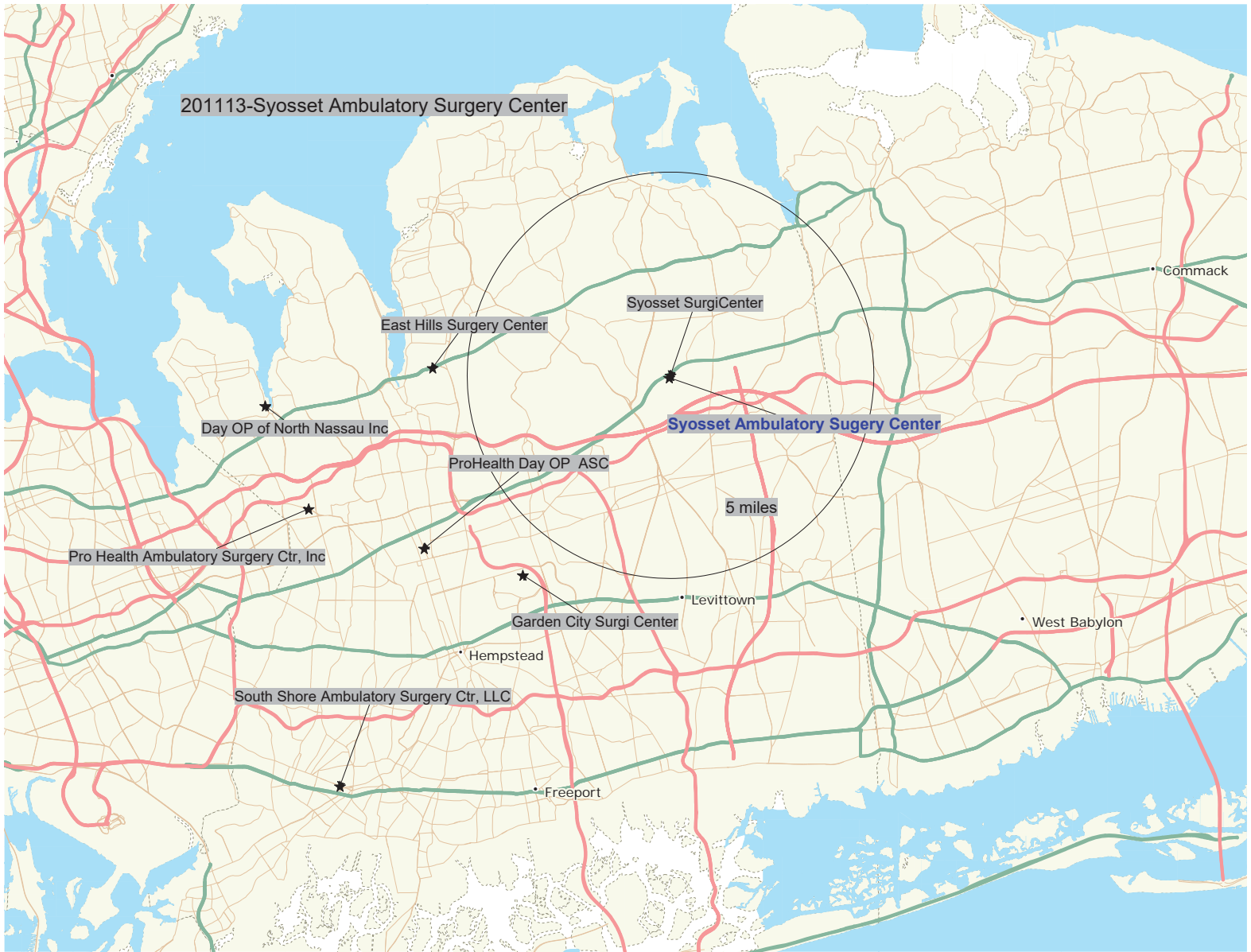
Working Capital Loan	\$446,000
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TOTAL LIABILITIES	\$446,000
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MEMBERS EQUITY	\$777,712
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TOTAL LIABILITIES AND MEMBERS EQUITY	\$1,223,712
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201113-Syosset Ambulatory Surgery Center



Syosset SurgiCenter

East Hills Surgery Center

Day OP of North Nassau Inc

Syosset Ambulatory Sugery Center

ProHealth Day OP ASC

5 miles

Pro Health Ambulatory Surgery Ctr, Inc

Garden City Surgi Center

South Shore Ambulatory Surgery Ctr, LLC

Commack

Levittown

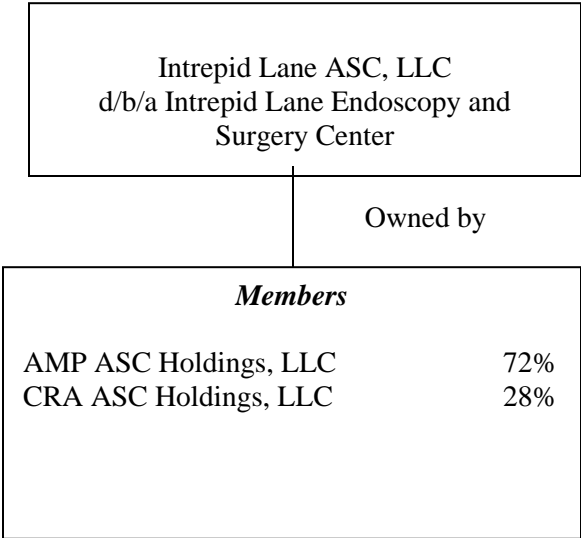
West Babylon

Hempstead

Freeport

INTREPID LANE ASC, LLC
d/b/ INTREPID LANE ENDOSCOPY AND SURGERY CENTER

Organizational Chart



Intrepid Lane ASC, LLC will be managed by a Board of Managers consisting of five managers. AMP ASC Holdings, LLC will appoint three managers and CRA ASC Holdings, LLC will appoint two managers.

DIRECT AND INDIRECT OWNERSHIP
 OF AMP ASC HOLDINGS, LLC MEMBERS
 IN
 INTREPID LANE ASC, LLC

<u>Name of Member</u>	<u>Ownership Interest in AMP ASC Holdings, LLC (2nd Level Member)</u>	<u>Indirect Ownership Interest Intrepid Lane ASC, LLC¹ (Article 28 LLC)</u>
David M. Albala, M.D.	5.61797%	4.0449384%
Angelo R. Derosalia, M.D.	5.61797%	4.0449384%
Po N. Lam, M.D.	5.61797%	4.0449384%
Andres M. Madissoo, M.D.	5.61797%	4.0449384%
Benjamin R. McHone, M.D.	5.61797%	4.0449384%
Sasha Pavlov-Shapiro, M.D.	5.61797%	4.0449384%
Harvey A. Sauer, M.D.	5.61797%	4.0449384%
Christopher M. Pieczonka, M.D.	5.61797%	4.0449384%
Nedim Ruhotina, M.D.	5.61797%	4.0449384%
Elan W. Salzhauer, M.D.	5.61797%	4.0449384%
Arnold P. Teo, M.D.	5.61797%	4.0449384%
Wael F. Muakkassa, M.D.	5.61797%	4.0449384%
Bashar Omarbasha, M.D.	5.61797%	4.0449384%
Brent E. Carlyle, M.D.	5.61797%	4.0449384%
Hadley W. Narins, M.D.	5.61797%	4.0449384%
Ilija Aleksic, M.D.	5.61797%	4.0449384%
Neil F. Mariados, M.D.	1.68542%	1.2135024%
Elizabeth W. Bozeman, M.D.	1.68542%	1.2135024%
Gary D. Bozeman, M.D.	1.68541%	1.2135024%
Daniel R. Welchons, M.D.	1.68541%	1.2135024%
Jeffrey J. Sekula, M.D.	1.68541%	1.2135024%
Kenneth A. Beasley, M.D.	1.68541%	1.2135024%

¹ AMP ASC Holdings, LLC owns a 72% membership interest in Intrepid Lane ASC, LLC

DIRECT AND INDIRECT OWNERSHIP
OF CRA ASC HOLDINGS, LLC MEMBERS
IN
INTREPID LANE ASC, LLC

<u>Name of Member</u>	<u>Ownership Interest in CRA ASC Holdings, LLC (2nd Level Member)</u>	<u>Indirect Ownership Interest Intrepid Lane ASC, LLC¹ (Article 28 LLC)</u>
David R. Halleran, M.D.	20%	5.6%
Michael A. Moffa, M.D.	20%	5.6%
Jack A. Ziegler, M.D.	20%	5.6%
David A. Nesbitt, M.D.	20%	5.6%
John Nicholson, M.D.	20%	5.6%

¹ CRA ASC Holdings, LLC owns a 28% membership interest in Intrepid Lane ASC, LLC

INTREPID LANE ASC, LLC
OPENING DAY PROFORMA BALANCE SHEET

ASSETS

Cash	\$ 786,326
Leasehold Improvements	\$3,274,514
Equipment	<u>\$2,156,913</u>
TOTAL ASSETS	\$6,217,753

LIABILITIES AND MEMBERS' EQUITY

Tenant Improvement Construction Loan	\$2,285,000
Equipment Loan	\$2,156,000
Working Capital Loan	\$ 380,000
TOTAL LIABILITIES	\$4,821,000
MEMBERS' EQUITY	\$1,396,753
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$6,217,753

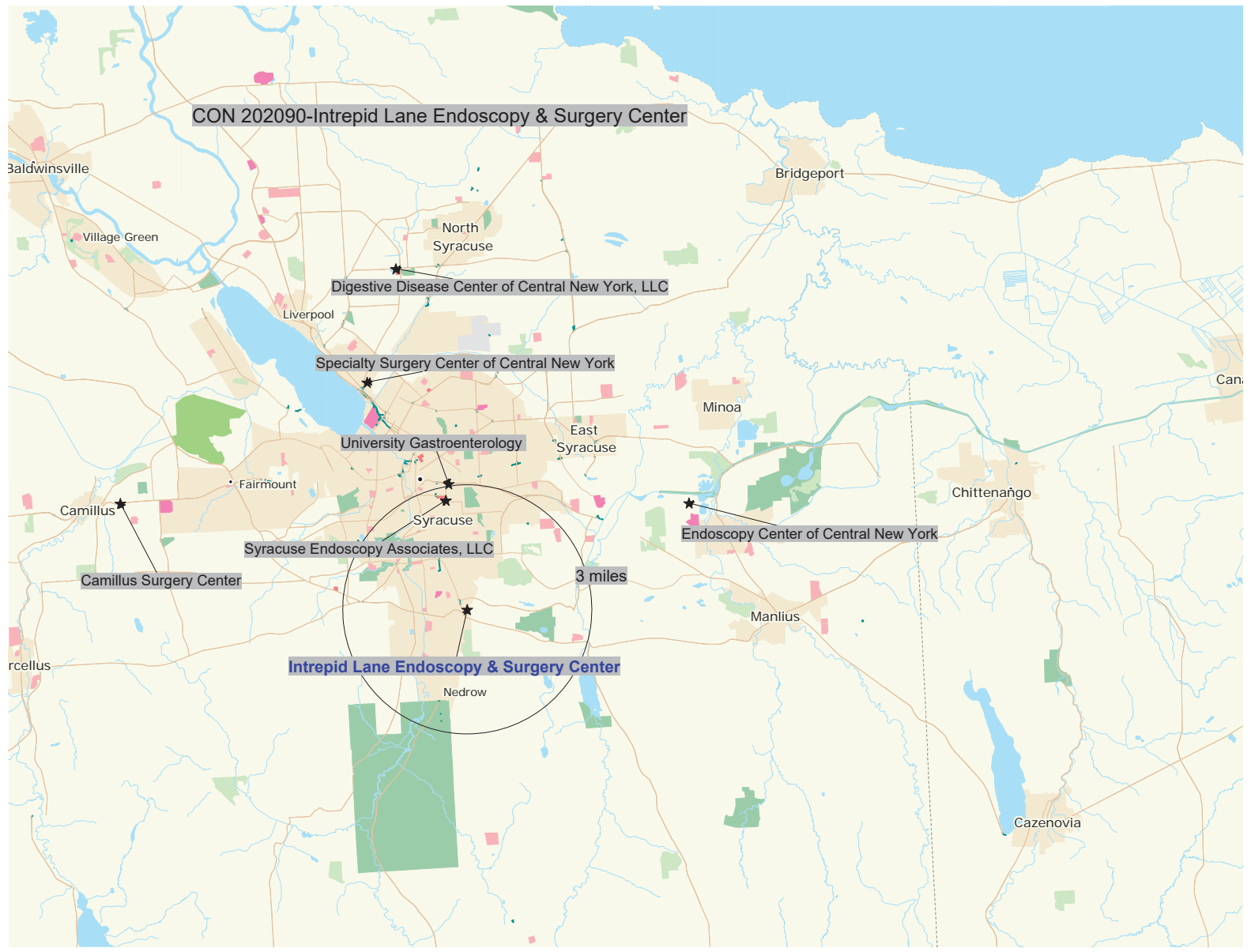
Affiliated Nursing Homes (Page 1)

202090

BFA Attachment D

		Beds			
		County			
		<u>0</u>	<u>12/31/2019</u>	<u>12/31/2018</u>	<u>12/31/2017</u>
<u>EPC, LLC</u>	<u>Endoscopy Procedure Center</u>	<u>Onondaga</u>			
Current Assets			\$646,560	\$632,693	\$589,304
Fixed Assets			\$4,507,983	\$4,053,340	\$4,212,356
Total Assets			\$5,154,543	\$4,686,033	\$4,801,660
Current Liabilities			\$415,186	\$418,246	\$410,771
Long Term Liabilities			\$1,168,036	\$710,867	\$975,258
Total Liabilities			\$1,583,222	\$1,129,113	\$1,386,029
Net Assets			\$3,571,321	\$3,556,920	\$3,415,631
Working Capital Position			\$231,374	\$214,447	\$178,533
Revenue			\$3,741,137	\$3,966,997	\$3,849,264
Expenses			\$2,501,736	\$2,480,708	\$2,488,666
Net Income			\$1,239,401	\$1,486,289	\$1,360,598

CON 202090-Intrepid Lane Endoscopy & Surgery Center



Specialty Surgery Center of Central New York

University Gastroenterology

Syracuse Endoscopy Associates, LLC

Endoscopy Center of Central New York

Intrepid Lane Endoscopy & Surgery Center

3 miles

HERITAGE ONE DAY SURGERY, LLC

AUDITED FINANCIAL STATEMENTS

BALANCE SHEETS

December 31, 2019 and 2018

	ASSETS	
	2019	2018
CURRENT ASSETS		
Cash	\$ 1,736,627	\$ 1,141,464
Accounts Receivable – Net	1,595,604	1,520,482
Prepaid Expenses and Other Current Assets	<u>6,313</u>	<u>10,264</u>
Total Current Assets	3,338,544	2,672,210
PROPERTY AND EQUIPMENT – NET	<u>406,483</u>	<u>450,289</u>
TOTAL ASSETS	<u>\$ 3,745,027</u>	<u>\$ 3,122,499</u>
	LIABILITIES AND MEMBERS' EQUITY	
CURRENT LIABILITIES		
Accounts Payable	\$ 485,785	\$ 245,715
Accrued Liabilities	<u>1,754,427</u>	<u>1,094,262</u>
Total Current Liabilities	2,240,212	1,339,977
MEMBERS' EQUITY	<u>1,504,815</u>	<u>1,782,522</u>
TOTAL LIABILITIES AND MEMBERS' EQUITY	<u>\$ 3,745,027</u>	<u>\$ 3,122,499</u>

See notes to financial statements and independent auditor's report.

HERITAGE ONE DAY SURGERY, LLC

STATEMENTS OF INCOME AND MEMBERS' EQUITY

Years Ended December 31, 2019 and 2018

CON 202257

BFA Attachment B cont

	2019	Percent	2018	Percent
REVENUES	<u>\$ 14,410,432</u>	<u>100.0</u>	<u>\$ 12,533,650</u>	<u>100.0</u>
EXPENSES				
Clinical and Facility Expenses	6,944,650	44.6	6,685,957	47.5
General and Administrative Expenses	<u>1,353,656</u>	<u>9.3</u>	<u>1,283,571</u>	<u>10.1</u>
Total Expenses	<u>8,298,306</u>	<u>53.9</u>	<u>7,969,528</u>	<u>57.6</u>
INCOME FROM OPERATIONS	6,112,126	46.1	4,564,122	42.4
OTHER INCOME (EXPENSE) – NET	<u>(26,829)</u>	<u>(0.5)</u>	<u>(31,747)</u>	<u>(0.3)</u>
NET INCOME	6,085,297	<u>45.6</u>	4,532,375	<u>42.1</u>
MEMBERS' EQUITY				
Balance, Beginning of Year	1,782,522		1,603,195	
Members' Draws	<u>(6,363,004)</u>		<u>(4,353,048)</u>	
Balance, End of Year	<u>\$ 1,504,815</u>		<u>\$ 1,782,522</u>	

See notes to financial statements and independent auditor's report.

Balance Sheet
As of 12/31/2020

CON 202257
 BFA Attachment C

Heritage One-Day Surgery, LLC (HOD)

Assets

Cash

1106-00-00	Cash - CB Operating-UA	\$	7,790.63	
1108-00-00	Oper Acct - AMEX-UA	\$	-121,704.17	
1114-00-00	Oper Acct - Tompkins-UA	\$	1,091,468.99	
1150-00-00	Patient Cash-UA	\$	300.00	
	Total Cash:			\$ 977,855.45

Fixed Assets

1570-00-00	Leasehold Imp-UA	\$	666,920.76	
1670-00-00	A/D Leasehold Imp-UA	\$	-154,030.36	
1750-00-00	Furn Fix & Equip Off-UA	\$	17,303.48	
1760-00-00	Furn Fix & Equip DP-UA	\$	5,307.84	
1780-00-00	Furn Fix & Equip-UA	\$	1,421,343.34	
1792-00-00	Software-UA	\$	106,647.40	
1880-00-00	A/D Furn Fix & Equip-UA	\$	-1,443,953.19	
1892-00-00	A/A Software-UA	\$	-106,647.00	
	Total Fixed Assets:			\$ 512,892.27
	Total Assets:			\$ 1,490,747.72

Liabilities

2230-00-00	W/H Garnishee-UA	\$	64.38	
2233-00-00	HSA Offset-UA	\$	0.05	
2234-00-00	Optional Ins W/H-UA	\$	-3,441.59	
2235-00-00	W/H NY PFL-UA	\$	-1,821.02	
2264-00-00	Accrued 401(k) PS-UA	\$	70,172.00	
2268-00-00	Accrued Pension-UA	\$	8,627.00	
2315-00-00	Accrued Other-UA	\$	1,329.97	
	Total Liabilities:			\$ 74,930.79

Equity

2630-00-10	Shareholder Draw-RJA	\$	-128,257.71	
2630-00-20	Shareholder Draw-JAC	\$	-838,926.71	
2630-00-23	Shareholder Draw-RDB	\$	-143,257.71	
2630-00-25	Shareholder Draw-JL	\$	-835,326.71	
2630-00-27	Shareholder Draw-EAT	\$	-777,526.71	
2630-00-30	Shareholder Draw-RLT	\$	-887,726.71	
2630-00-32	Shareholder Draw-MCT	\$	-835,961.74	
2650-00-10	Paid In Capital-RJA	\$	-641,124.08	
2650-00-20	Paid In Capital-JAC	\$	-10,014,209.25	
2650-00-23	Paid In Capital-RDB	\$	-704,196.25	
2650-00-25	Paid In Capital-JL	\$	-3,190,579.23	
2650-00-27	Paid In Capital-EAT	\$	-9,993,061.83	
2650-00-30	Paid In Capital-RLT	\$	-10,012,683.83	
2650-00-32	Paid In Capital-MCT	\$	-4,732,146.23	
2650-00-36	Paid In Capital-JAV	\$	-663,476.47	
3200-00-00	Retained Earnings	\$	41,993,988.90	
3200-00-00	Retained Earnings-Current Year	\$	3,820,289.20	
	Total Equity:			\$ 1,415,816.93
	Total Liabilities & Equity:			\$ 1,490,747.72

**HODS trended income statement
For 12 Periods Ending 12/31/2020**

Heritage One-Day Surgery, LLC (HOD)

Period Ending 1/31/2020	Period Ending 2/29/2020	Period Ending 3/31/2020	Period Ending 4/30/2020	Period Ending 5/31/2020	Period Ending 6/30/2020	Period Ending 7/31/2020	Period Ending 8/31/2020	Period Ending 9/30/2020	Period Ending 10/31/2020	Period Ending 11/30/2020	Period Ending 12/31/2020	Total
Revenue												
3500-00-00 Prof Fees-FFS: DOC-UA												
1,079,440.18	1,072,048.24	1,200,510.32	816,282.36	255,836.53	557,058.97	928,147.75	957,749.65	1,060,712.59	1,214,196.68	1,091,452.51	1,026,296.18	11,259,731.96
3520-00-70 Patient Refund: UA-OPS												
-24,218.20	-12,779.35	-4,446.60	-2,130.24	-931.56	-12,519.23	-18,082.65	-11,277.85	-11,579.75	-6,317.09	-9,842.85	-9,508.70	-123,634.07
1,055,221.98	1,059,268.89	1,196,063.72	814,152.12	254,904.97	544,539.74	910,065.10	946,471.80	1,049,132.84	1,207,879.59	1,081,609.66	1,016,787.48	11,136,097.89
Cost Of Sales												
6100-00-70 Sal & Wages-OPS												
124,323.48	123,552.58	123,014.11	42,235.24	64,101.75	111,234.85	106,842.56	112,103.02	109,048.49	159,619.13	118,519.68	118,371.91	1,312,966.80
6102-00-70 Overtime Wages-OPS												
906.44	1,368.78	1,667.29	93.59	295.37	2,123.64	3,497.08	2,823.29	4,645.58	5,773.89	2,395.29	1,289.76	26,880.00
6105-00-70 FICA Exp-OPS												
9,145.23	9,107.06	9,106.50	3,051.52	4,837.89	8,304.85	8,070.50	8,343.06	8,244.34	12,001.70	8,952.95	8,569.83	97,735.43
6112-00-70 FUTA Exp-OPS												
717.08	571.00	218.07	21.15	34.96	32.81	46.78	57.41	31.89	66.33	94.14	47.58	1,939.20
6114-00-70 SUI Exp-OPS												
1,252.30	1,532.74	964.42	199.39	242.55	274.21	148.24	166.70	166.86	172.22	213.71	175.66	5,509.00
6115-00-70 W/C Ins-OPS												
864.47	709.45	0.00	1,786.96	823.55	886.50	886.50	883.66	885.11	885.11	883.36	1,780.81	11,275.48
6120-00-70 HSA Funding-OPS												
2,750.00	2,500.00	2,375.00	2,625.00	125.00	4,875.00	2,500.00	2,500.00	2,375.00	2,375.00	2,875.00	3,000.00	30,875.00
6122-00-70 NYS Dbl Ins-OPS												
-90.60	1,616.33	-87.60	-43.20	-52.24	-77.51	-76.80	-76.46	-79.68	-120.72	-84.00	-79.37	748.15
6125-00-70 L/T Dbl Ins-OPS												
673.85	691.85	0.00	335.55	1,217.83	519.46	0.00	1,027.16	593.66	0.00	994.80	0.00	6,054.16
6127-00-70 Mal Prac Ins-OPS												
0.00	0.00	0.00	0.00	0.00	72,826.00	0.00	0.00	24,030.00	0.00	0.00	24,030.00	120,886.00
6133-00-70 Pension-OPS												
10,042.00	10,042.00	10,042.00	10,042.00	-26,550.00	0.00	0.00	0.00	0.00	0.00	0.00	-6,538.00	7,080.00
6139-00-70 401(k)Profit Sharing-OPS												
7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	7,877.00	-24,897.00	61,750.00
6172-00-70 Health Ins-OPS												
13,006.61	13,411.06	15,613.71	16,340.92	12,538.34	10,360.97	10,195.04	8,998.93	11,231.89	9,201.33	9,965.72	8,984.56	139,849.08
6174-00-70 Emp Medical Exp-OPS												
0.00	100.67	0.00	1,073.16	413.00	0.00	0.00	165.31	0.00	0.00	0.00	0.00	1,752.14
6176-00-70 Dental Ins-OPS												
1,285.55	1,193.49	1,429.78	3,071.28	1,419.86	866.69	133.68	1,105.87	1,029.64	839.36	-518.20	3,165.84	15,022.84
6178-00-70 Grp Life Ins-OPS												
240.89	201.00	215.54	398.85	256.29	143.93	160.34	154.32	185.67	168.40	0.00	370.16	2,495.39

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CON 202257
BFA Attachment C cont

Heritage One-Day Surgery, LLC (HOD)

Period Ending 1/31/2020	Period Ending 2/29/2020	Period Ending 3/31/2020	Period Ending 4/30/2020	Period Ending 5/31/2020	Period Ending 6/30/2020	Period Ending 7/31/2020	Period Ending 8/31/2020	Period Ending 9/30/2020	Period Ending 10/31/2020	Period Ending 11/30/2020	Period Ending 12/31/2020	Total
6258-00-70			Trng & Seminars-OPS									
0.00	775.00	0.00	0.00	50.00	0.00	0.00	0.00	270.00	187.50	0.00	150.00	1,432.50
6310-00-70			Med Supply-OPS									
118,677.01	156,972.26	67,284.21	104,700.19	16,310.46	47,532.77	124,058.81	68,962.89	139,676.04	140,582.44	138,485.87	119,737.83	1,242,980.78
6315-00-70			Pharmacy Supply-OPS									
37,567.56	36,473.30	13,043.44	13,348.78	8,017.24	4,715.33	41,768.41	17,407.18	44,282.85	29,267.06	31,304.98	26,453.29	303,649.42
6324-00-70			Uniform Exp-OPS									
0.00	50.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50.00
6328-00-70			Laundry Exp-OPS									
12,369.82	7,703.71	5,221.89	2,348.00	5,259.06	5,893.88	8,198.53	4,489.36	9,595.59	6,996.13	7,203.08	7,349.86	82,628.91
6330-00-70			Nutrition Exp-OPS									
589.75	651.00	0.00	566.12	413.06	369.13	1,166.85	510.39	875.77	1,057.58	689.96	1,534.49	8,424.10
6348-00-70			Office Supply-OPS									
185.42	604.18	362.11	0.00	331.56	557.57	744.42	302.34	646.04	410.47	671.38	294.27	5,109.76
6532-00-70			Delivery Service-OPS									
0.00	0.00	0.00	0.00	1,540.67	109.36	0.00	0.00	0.00	0.00	24.82	24.76	1,699.61
6535-00-70			Printing Exp-OPS									
0.00	2,115.72	0.00	0.00	0.00	1,610.28	0.00	479.52	600.48	0.00	959.04	797.04	6,562.08
6540-00-70			Books & Pubs-OPS									
34.99	0.00	281.90	0.00	57.20	0.00	0.00	0.00	0.00	57.20	-57.20	0.00	374.09
6552-00-70			Dues & Member-OPS									
0.00	0.00	170.00	0.00	3,400.00	0.00	0.00	0.00	0.00	0.00	0.00	3,350.00	6,920.00
6556-00-70			License Fees-OPS									
0.00	0.00	226.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	226.80
6565-00-70			Office Exp-OPS									
2,396.90	1,131.20	1,004.12	1,212.32	2,610.31	537.63	1,815.34	1,246.77	848.36	445.70	700.86	1,034.46	14,983.97
6568-00-70			Mobil/Telephone-OPS									
2,714.48	460.12	0.00	434.57	1,114.82	618.69	526.76	526.76	623.96	0.00	1,053.96	531.11	8,605.23
6720-00-70			General Ins-OPS									
870.81	1,130.10	0.00	2,260.20	1,130.10	1,130.10	1,130.10	1,130.10	1,130.10	1,130.10	1,130.10	2,260.20	14,432.01
6742-00-70			Cmptr Parts&Supplies-OPS									
0.00	501.12	0.00	0.00	1,513.19	1,662.12	42.12	1,075.68	37.80	0.00	0.00	0.00	4,832.03
6792-00-70			Outside Service-OPS									
172,593.24	167,807.96	174,987.72	147,026.67	153,252.38	151,913.30	155,666.19	166,795.00	169,460.48	169,119.00	166,635.00	171,063.55	1,966,320.49
6792-00-73			Outside Service-OPS NYS&W									
0.00	-1,016.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-1,016.97
6792-00-90			Outside Service-ADM									
-2,247.40	2,247.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

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CON 202257
BFA Attachment C cont

Heritage One-Day Surgery, LLC (HOD)

Period Ending 1/31/2020	Period Ending 2/29/2020	Period Ending 3/31/2020	Period Ending 4/30/2020	Period Ending 5/31/2020	Period Ending 6/30/2020	Period Ending 7/31/2020	Period Ending 8/31/2020	Period Ending 9/30/2020	Period Ending 10/31/2020	Period Ending 11/30/2020	Period Ending 12/31/2020	Total
6810-00-70												
O&U Equip Maint-OPS												
5,808.40	9,736.17	5,087.12	4,995.63	7,756.00	4,351.72	6,067.54	5,375.13	5,357.31	6,688.07	4,059.95	6,387.85	71,670.89
6811-00-70												
O&U Equip Service-OPS												
0.00	0.00	0.00	0.00	1,556.28	0.00	0.00	0.00	437.40	145.80	1,892.16	291.60	4,323.24
6812-00-70												
O&U Ofc Equip Maint-OPS												
472.97	177.97	77.12	256.16	271.02	223.86	357.03	-2,301.89	231.72	282.95	0.00	212.28	261.19
6815-00-70												
O&U Cmptr Maint-OPS												
440.96	12,695.95	836.16	12,787.25	312.00	12,409.64	634.72	0.00	12,744.52	854.88	13,049.84	775.84	67,541.76
6818-00-70												
O&U Med Waste Disp-OPS												
0.00	1,852.40	780.40	0.00	731.80	0.00	683.20	829.00	1,560.80	1,023.40	780.40	780.40	9,021.80
6820-00-70												
O&U Bldgs & Grounds-OPS												
16,125.77	16,202.30	6,193.50	11,079.93	8,832.57	11,731.68	22,434.57	13,540.12	21,077.62	15,259.91	13,657.68	12,616.37	168,752.02
6826-00-00												
O&U Rent-UA												
0.00	0.00	6,050.00	0.00	0.00	0.00	0.00	0.00	-6,050.00	0.00	0.00	0.00	0.00
6826-00-70												
O&U Rent-OPS												
17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	17,774.75	213,297.00
6835-00-70												
O&U Equip Rent-OPS												
661.60	661.60	390.96	1,202.88	440.96	661.60	661.60	661.60	661.60	932.24	1,415.37	1,572.17	9,924.18
6872-00-70												
O&U Depr Equip-OPS												
1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	1,425.04	29,340.04	45,015.48
561,456.37	612,607.29	473,633.06	410,526.90	301,681.62	485,476.85	525,436.90	446,359.01	593,533.68	592,498.97	555,026.49	542,603.90	6,100,841.04
493,765.61	446,661.60	722,430.66	403,625.22	-46,776.65	59,062.89	384,628.20	500,112.79	455,599.16	615,380.62	526,583.17	474,183.58	5,035,256.85
Expenses												
7100-00-90												
Sal & Wages-ADM												
44,238.55	9,460.56	9,460.55	7,095.42	11,825.71	9,460.57	9,460.54	9,460.56	9,460.57	14,190.88	9,560.59	9,460.59	153,135.09
7105-00-90												
FICA Exp-ADM												
3,309.15	648.64	648.64	488.19	855.33	648.64	648.64	648.64	648.64	972.96	665.20	414.46	10,597.13
7112-00-90												
FUTA Exp-ADM												
42.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42.00
7114-00-90												
SUI Exp-ADM												
189.00	220.34	303.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	712.36
7115-00-90												
W/C Ins-ADM												
59.42	252.45	0.00	136.84	138.35	75.40	75.40	78.24	76.79	76.79	78.54	142.99	1,191.21
7120-00-90												
HSA Funding-ADM												
250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	250.00	500.00	3,250.00
7125-00-90												
L/T Dbl Ins-ADM												
78.26	78.26	0.00	78.26	156.52	78.26	0.00	156.52	78.26	0.00	156.52	0.00	860.86
7133-00-90												
Pension-ADM												
1,098.00	1,098.00	1,098.00	1,098.00	-2,950.00	0.00	0.00	0.00	0.00	0.00	0.00	105.00	1,547.00

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CON 202257
BFA Attachment C cont

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Period Ending 1/31/2020	Period Ending 2/29/2020	Period Ending 3/31/2020	Period Ending 4/30/2020	Period Ending 5/31/2020	Period Ending 6/30/2020	Period Ending 7/31/2020	Period Ending 8/31/2020	Period Ending 9/30/2020	Period Ending 10/31/2020	Period Ending 11/30/2020	Period Ending 12/31/2020	Total
7139-00-90			401(k)Profit Sharing-ADM									
728.00	728.00	728.00	728.00	728.00	728.00	728.00	728.00	728.00	728.00	728.00	414.00	8,422.00
7172-00-90			Health Ins-ADM									
598.28	598.28	598.28	854.69	1,111.10	598.28	598.28	598.28	598.28	341.87	598.28	598.28	7,692.18
7176-00-90			Dental Ins-ADM									
42.32	42.32	42.32	155.14	89.32	42.32	42.32	42.32	42.32	18.82	-47.00	131.64	644.16
7178-00-90			Grp Life Ins-ADM									
15.99	15.99	15.99	31.98	15.99	15.99	15.99	15.99	15.99	15.99	0.00	31.98	207.87
7258-00-90			Trng & Seminar-ADM									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	62.50	0.00	0.00	62.50
7348-00-90			Office Supply-ADM									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	290.75	0.00	290.75	0.00	581.50
7525-00-90			Employee Recruitment-ADM									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,145.96	0.00	0.00	0.00	2,145.96
7556-00-90			License Fees-ADM									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50.00	50.00
7565-00-90			Office Exp-ADM									
0.00	68.04	50.00	0.00	0.00	0.00	0.00	0.00	43.20	550.00	0.00	0.00	711.24
7710-00-90			Accounting Fees-ADM									
0.00	0.00	22,900.00	0.00	4,000.00	1,500.00	0.00	0.00	3,850.00	0.00	0.00	0.00	32,250.00
7720-00-90			General Ins-ADM									
0.00	0.00	0.00	0.00	3,625.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,625.00
7792-00-00			Outside Service-UA									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00	2,000.00
7792-00-90			Outside Service-ADM									
81,308.95	91,511.96	80,342.28	81,157.28	73,433.25	74,219.73	74,024.08	80,935.08	80,986.13	80,983.30	81,010.77	89,520.45	969,433.26
7820-00-90			O&U Bldgs & Grounds-ADM									
7,878.00	7,878.00	0.00	7,878.00	7,878.00	7,878.00	7,878.00	7,878.00	7,878.00	7,878.00	7,878.00	7,878.00	86,658.00
7826-00-90			O&U Rent-ADM									
16,188.83	16,188.83	24,066.83	16,188.83	16,188.83	16,188.83	16,188.83	16,188.83	16,188.83	16,188.83	16,188.83	16,188.83	202,143.96
7910-00-90			Bank Charges Exp-ADM									
4,764.74	4,133.91	4,571.25	4,788.34	2,383.06	1,749.49	1,572.56	3,061.96	4,553.90	3,494.26	3,635.19	3,484.12	42,192.78
7950-00-70			COVID-19-OPS									
0.00	0.00	0.00	0.00	0.00	34.46	0.00	0.00	0.00	0.00	0.00	0.00	34.46
7950-00-90			COVID-19-ADM									
0.00	0.00	0.00	0.00	0.00	7,560.71	127.96	664.95	947.62	346.70	4,222.58	33.60	13,904.12
7975-00-90			Misc Exp-ADM									
0.00	0.00	0.00	-0.01	0.00	2.00	0.00	0.00	-1.32	-10.00	300.00	1.35	292.02

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BFA Attachment C cont

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7978-00-20												
			Guaranteed Pmts-JAC									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	20,000.00
7978-00-25												
			Guaranteed Pmts-JL									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	20,000.00
7978-00-27												
			Guaranteed Pmts-EAT									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	20,000.00
7978-00-30												
			Guaranteed Pmts-RLT									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	20,000.00
7978-00-32												
			Guaranteed Pmts-MCT									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00	20,000.00
160,789.49	133,173.58	145,075.16	120,928.96	119,728.46	121,030.68	111,610.60	120,707.37	128,781.92	126,088.90	125,516.25	230,955.29	1,644,386.66
332,976.12	313,488.02	577,355.50	282,696.26	-166,505.11	-61,967.79	273,017.60	379,405.42	326,817.24	489,291.72	401,066.92	243,228.29	3,390,870.19
Other Income and Expense												
Other Expense												
9320-00-00												
			NYS LLC Fee-UA									
0.00	-3,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-3,000.00
9325-00-00												
			NYS Sales Tax-UA									
0.00	0.00	-492.25	0.00	0.00	-99.79	0.00	0.00	-1,747.70	0.00	0.00	-287.36	-2,627.10
9350-00-00												
			Public Goods Pool SC-UA									
-2,284.00	-2,396.00	-1,811.00	-3,200.00	-2,511.00	-1,688.00	-1,719.00	-2,146.00	-2,054.00	-1,893.00	-2,326.00	-2,016.00	-26,044.00
-2,284.00	-5,396.00	-2,303.25	-3,200.00	-2,511.00	-1,787.79	-1,719.00	-2,146.00	-3,801.70	-1,893.00	-2,326.00	-2,303.36	-31,671.10
Other Income/Expenses												
9500-00-00												
			Extraordinary Items-UA									
0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,400.00	0.00	0.00	0.00	94,690.11	461,090.11
0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,400.00	0.00	0.00	0.00	94,690.11	461,090.11
-2,284.00	-5,396.00	-2,303.25	-3,200.00	-2,511.00	-1,787.79	-1,719.00	364,254.00	-3,801.70	-1,893.00	-2,326.00	92,386.75	429,419.01
330,692.12	308,092.02	575,052.25	279,496.26	-169,016.11	-63,755.58	271,298.60	743,659.42	323,015.54	487,398.72	398,740.92	335,615.04	3,820,289.20
330,692.12	308,092.02	575,052.25	279,496.26	-169,016.11	-63,755.58	271,298.60	743,659.42	323,015.54	487,398.72	398,740.92	335,615.04	3,820,289.20

Unaudited report intended for management purposes only

**Community Health Center at East 180th Street
870 East 180th Street
Bronx, NY 10460**

**PROFORMA
BALANCE SHEET**

YEAR 1

ASSETS

ASSETS

Cash	\$	1,019,779.25
Working Operational Cash - 2 Months Year 3	\$	749,399.79
Capital Improvement	\$	<u>9,177,983.33</u>

TOTAL ASSETS **\$ 10,947,162.37**

LIABILITIES AND MEMBER'S EQUITY

LIABILITIES

Construction Loan	\$	9,177,983.33
Working Capital Expense Line of Credit	\$	<u>374,699.89</u>

TOTAL LIABILITIES **\$ 9,552,683.22**

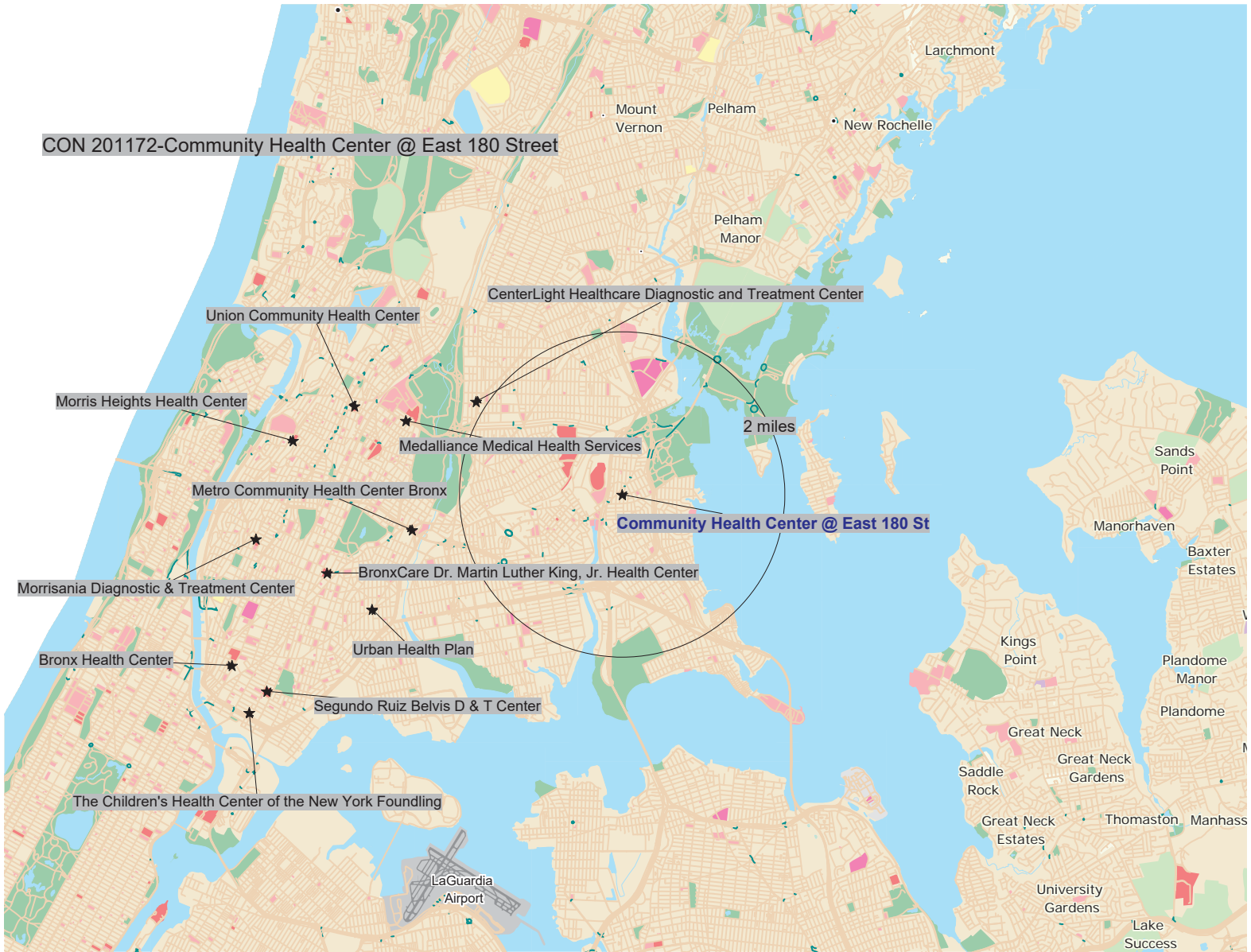
MEMBER'S EQUITY - Member Contributions

Construction Costs - 10%	\$	1,019,779.25
Working Capital Expenses - 50%	\$	<u>374,699.89</u>

TOTAL MEMBER'S EQUITY **\$ 1,394,476.49**

TOTAL LIABILITIES AND MEMBER'S EQUITY **\$ 10,947,159.71**

CON 201172-Community Health Center @ East 180 Street



Ajay 28 LLC
Profit & Loss

BFA Attachment B
Project #202191

January through August 2020

Jan - Aug 20

Ordinary Income/Expense	
Income	
Income	224,201.10
Total Income	<u>224,201.10</u>
Gross Profit	224,201.10
Expense	
Amortization Expense	11,600.00
Bank Service Charges	45.00
Billing	14,457.76
Cable	1,100.32
Contract Labor	52,085.00
Dental Lab	120.00
Depreciation Expense	65,364.00
Dues and Subscriptions	1,835.50
Gift	200.00
Insurance Expense	15,421.08
Office Supplies	632.24
Payroll Expenses	1,149.44
Payroll Taxes	8,597.37
Professional Fees	2,339.75
Rent Expense	119,678.10
Repairs and Maintenance	1,620.02
Salaries	100,507.67
Technical Help	42,029.48
Telephone Expense	579.79
Utilities	9,624.06
Total Expense	<u>448,986.58</u>
Net Ordinary Income	<u>-224,785.48</u>
Net Income	<u><u>-224,785.48</u></u>

Ajay 28 LLC
Balance Sheet
As of Aug 31, 2020

BFA Attachment B Cont..
Project #202191

Aug 31, 20

ASSETS

Current Assets

Checking/Savings

Chase #7513 12,164.67

Sterling #2069 328.20

Total Checking/Savings 12,492.87

Other Current Assets

Security Deposit 35,557.64

Total Other Current Assets 35,557.64

Total Current Assets 48,050.51

Fixed Assets

Accumulated Amortization -31,900.00

Accumulated Depreciation -219,723.36

Equipment 55,052.32

Furniture and Equipment 348,000.00

Improvements 10,000.00

Leasehold Improvement 261,000.00

Total Fixed Assets 422,428.96

Other Assets

Goodwill 261,000.00

Total Other Assets 261,000.00

TOTAL ASSETS 731,479.47

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Other Current Liabilities

96 Northen LLC 30,900.00

Loan & Exchange 22,608.77

Loan From Ajay Lodha 944,750.00

Loan From QMSP 36,036.53

SBA Loans 51,406.00

Total Other Current Liabilities 1,085,701.30

Total Current Liabilities 1,085,701.30

Total Liabilities 1,085,701.30

Equity

Partner Capital Account 624,000.00

Unrestricted Net Assets -753,436.35

Net Income -224,785.48

Total Equity -354,221.83

TOTAL LIABILITIES & EQUITY 731,479.47

AJAY 28 LLC.
(AN LLC)
December 31, 2019
ASSETS

FIXED ASSETS	
Building & Other Depreciable Assets	674,052.00
Less: Accumulated Depreciation	<u>(154,360.00)</u>
TOTAL FIXED ASSETS	519,692.00
INTANGIBLE ASSETS	
	261,000.00
Less: Accumulated Depreciation	<u>(20,300.00)</u>
TOTAL INTANGIBLE ASSETS	240,700.00
CURRENT ASSETS	
Cash and Cash Equivalents (Overdraft)	16,384.00
Accounts Receivable (Less Allowances for Doubtful Accounts)	22,618.00
Prepaid Taxes	-
TOTAL CURRENT ASSETS	39,002.00
OTHER ASSETS	
Security Deposit	35,558.00
TOTAL OTHER ASSETS	35,558.00
TOTAL ASSETS	<u>834,952.00</u>

LIABILITIES AND STOCKHOLDER'S EQUITY

CURRENT LIABILITIES	
Loan From 96 Northern LLC	30,900.00
Loan From Ajay Lodha	864,750.00
Loan From Queens Medical Services PLLC	39,837.00
Loan & Exchange	6,288.00
TOTAL CURRENT LIABILITIES	<u>941,775.00</u>
MEMBERS EQUITY	
Retained Earnings	<u>(106,823.00)</u>
TOTAL STOCKHOLDERS EQUITY	(106,819.00)
TOTAL LIABILITIES AND MEMBERS EQUITY	<u>834,952.00</u>

AJAY 28 LLC.
(AN LLC)
STATEMENTS OF INCOME AND RETAINED EARNINGS

December 31, 2019

	<u>2019</u>
REVENUES	
Patient Fees	260,929.00
TOTAL REVENUES	<u>260,929.00</u>
OPERATING EXPENSES	
Salaries- Schedule I	227,170.00
Employee benefits- Schedule II	20,103.00
Medical Expenses- Schedule III	133,578.00
Property Costs- Schedule IV	377,017.00
Administrative and General – Schedule V	105,786.00
TOTAL OPERATING EXPENSES	<u>863,654.00</u>
NET PROFIT/LOSS	<u>602,725.00</u>
RETAINED EARNINGS	495,902.00
NET INCOME/LOSS	<u>(602,725.00)</u>
RETAINED EARNINGS- END OF YEAR	<u><u>(106,823.00)</u></u>

Ajay 28, LLC
Proforma Balance Sheet

ASSETS

CURRENT ASSETS

Cash	208,531.00
TOTAL CURRENT ASSETS	208,531.00

OTHER ASSETS

Security Deposits	35,500.00
Fixed Assets	547,355.00
	582,855.00

TOTAL ASSETS	791,386.00
---------------------	-------------------

LIABILITIES & MEMBER'S EQUITY

CURRENT LIABILITIES

Loans Payable	51,500.00
Rent Payable	20,000.00
TOTAL CURRENT LIABILITIES	71,500.00

MEMBER'S EQUITY

Balance (Deficit)	719,886.00
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TOTAL MEMBER'S EQUITY	719,886.00
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TOTAL LAIBILITIES AND MEMBER'S EQUITY	791,386.00
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Pro Forma Balance Sheet

ASSETS

Cash	\$812,231
Leasehold Improvements	3,632,481
Moveable Equipment	<u>717,978</u>
TOTAL ASSETS	\$5,162,690

LIABILITIES

Bank Loan	\$3,183,397
Working Capital Loan	<u>406,115</u>
TOTAL LIABILITIES	\$3,589,512

NET ASSETS	\$1,573,178
-------------------	--------------------

TRINITY HEALTH

CONSOLIDATED BALANCE SHEETS

JUNE 30, 2020 AND 2019

(In thousands)

ASSETS	2020	2019
CURRENT ASSETS:		
Cash and cash equivalents	\$ 2,191,598	\$ 474,314
Investments	5,988,670	4,833,039
Security lending collateral	296,053	264,435
Assets limited or restricted as to use - current portion	402,129	403,799
Patient accounts receivable	1,715,740	2,012,354
Estimated receivables from third-party payers	252,278	267,181
Other receivables	386,520	374,818
Inventories	378,523	297,804
Prepaid expenses and other current assets	219,146	179,124
Total current assets	<u>11,830,657</u>	<u>9,106,868</u>
ASSETS LIMITED OR RESTRICTED AS TO USE - Noncurrent portion:		
Held by trustees under bond indenture agreements	6,676	5,828
Self-insurance, benefit plans and other	871,641	867,132
By Board	3,589,471	3,474,947
By donors	476,249	460,836
Total assets limited or restricted as to use - Noncurrent portion	<u>4,944,037</u>	<u>4,808,743</u>
PROPERTY AND EQUIPMENT - Net	8,278,585	8,359,974
OPERATING LEASE RIGHT-OF-USE ASSETS	495,648	-
INVESTMENTS IN UNCONSOLIDATED AFFILIATES	4,057,789	3,876,028
GOODWILL	439,687	437,403
OTHER ASSETS	410,673	383,088
TOTAL ASSETS	<u>\$ 30,457,076</u>	<u>\$ 26,972,104</u>

LIABILITIES AND NET ASSETS	2020	2019
CURRENT LIABILITIES:		
Commercial paper	\$ 99,979	\$ 99,493
Short-term lines of credit	615,000	-
Short-term borrowings	667,275	686,670
Current portion of long-term debt	387,544	126,727
Current portion of operating lease liabilities	135,342	-
Medicare cash advances	1,634,160	-
Accounts payable and accrued expenses	1,455,173	1,435,939
Salaries, wages and related liabilities	1,152,589	919,055
Payable under security lending agreements	296,053	264,435
Estimated payables to third-party payers	414,271	375,116
Current portion of self-insurance reserves	269,813	282,364
Total current liabilities	<u>7,127,199</u>	<u>4,189,799</u>
LONG-TERM DEBT - Net of current portion	6,554,014	6,222,908
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	454,039	-
SELF-INSURANCE RESERVES - Net of current portion	1,059,916	1,036,697
ACCRUED PENSION AND RETIREE HEALTH COSTS	943,473	933,238
OTHER LONG-TERM LIABILITIES	787,687	754,054
Total liabilities	<u>16,926,328</u>	<u>13,136,696</u>
NET ASSETS:		
Net assets without donor restrictions	12,726,231	13,047,732
Noncontrolling ownership interest in subsidiaries	238,337	234,987
Total net assets without donor restrictions	<u>12,964,568</u>	<u>13,282,719</u>
Net assets with donor restrictions	566,180	552,689
Total net assets	<u>13,530,748</u>	<u>13,835,408</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 30,457,076</u>	<u>\$ 26,972,104</u>

TRINITY HEALTH

**CONSOLIDATED STATEMENTS OF OPERATIONS AND
CHANGES IN NET ASSETS
YEARS ENDED JUNE 30, 2020 AND 2019
(In thousands)**

	<u>2020</u>	<u>2019</u>
OPERATING REVENUE:		
Net patient service revenue	\$ 15,454,773	\$ 16,601,888
Premium and capitation revenue	1,064,491	1,060,900
Net assets released from restrictions	29,296	39,184
Other revenue	<u>2,284,467</u>	<u>1,591,251</u>
Total operating revenue	<u>18,833,027</u>	<u>19,293,223</u>
EXPENSES:		
Salaries and wages	8,137,053	8,331,228
Employee benefits	1,654,500	1,700,738
Contract labor	<u>267,937</u>	<u>315,601</u>
Total labor expenses	<u>10,059,490</u>	<u>10,347,567</u>
Supplies	3,122,083	3,228,199
Purchased services and medical claims	2,750,885	2,642,804
Depreciation and amortization	894,959	861,009
Occupancy	756,300	780,984
Interest	244,156	238,944
Other	<u>930,436</u>	<u>921,954</u>
Total expenses	<u>18,758,309</u>	<u>19,021,461</u>
OPERATING INCOME BEFORE OTHER ITEMS	74,718	271,762
Restructuring costs	(212,941)	(82,384)
Asset impairment charges	(202,746)	(25,192)
Loss on transfer of Lourdes Health System	<u>(3,693)</u>	<u>(57,405)</u>
OPERATING (LOSS) INCOME	<u>(344,662)</u>	<u>106,781</u>
NONOPERATING ITEMS:		
Investment earnings	176,167	421,163
Equity in earnings of unconsolidated affiliates	172,283	318,510
Change in market value and cash payments of interest rate swaps	(80,037)	(54,215)
Other net periodic retirement income	81,258	54,059
Loss from early extinguishment of debt	(32,528)	(7,067)
Other, including income taxes	<u>(7,027)</u>	<u>(4,926)</u>
Total nonoperating items	<u>310,116</u>	<u>727,524</u>
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES	(34,546)	834,305
EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	<u>(40,913)</u>	<u>(48,334)</u>
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES, NET OF NONCONTROLLING INTEREST	<u>\$ (75,459)</u>	<u>\$ 785,971</u>

	<u>2020</u>	<u>2019</u>
NET ASSETS WITHOUT DONOR RESTRICTIONS:		
Net assets without donor restrictions attributable to Trinity Health:		
(Deficiency) excess of revenue over expenses	\$ (75,459)	\$ 785,971
Net assets released from restrictions for capital acquisitions	34,961	57,306
Net change in retirement plan related items - consolidated organizations	(238,652)	(418,622)
Net change in retirement plan related items - unconsolidated organizations	(17,608)	7,762
Cumulative effect of change in accounting principle	(44,301)	-
Other	19,558	33,561
(Decrease) increase in net assets without donor restrictions attributable to Trinity Health	<u>(321,501)</u>	<u>465,978</u>
Net assets without donor restrictions attributable to noncontrolling interests:		
Excess of revenue over expenses attributable to noncontrolling interests	40,913	48,334
Sale of noncontrolling interest in subsidiaries	-	56,715
Dividends and other	<u>(37,563)</u>	<u>(46,218)</u>
Increase in net assets without donor restrictions attributable to noncontrolling interests	<u>3,350</u>	<u>58,831</u>
NET ASSETS WITH DONOR RESTRICTIONS:		
Contributions:		
Program and time restrictions	68,697	95,686
Endowment funds	6,269	3,877
Net investment gains (losses):		
Program and time restrictions	105	3,667
Endowment funds	(801)	1,547
Net assets released from restrictions	(64,257)	(96,490)
Other	3,478	(41,704)
Increase (decrease) in net assets with donor restrictions	<u>13,491</u>	<u>(33,417)</u>
(DECREASE) INCREASE IN NET ASSETS	(304,660)	491,392
NET ASSETS - BEGINNING OF YEAR	<u>13,835,408</u>	<u>13,344,016</u>
NET ASSETS - END OF YEAR	<u>\$ 13,530,748</u>	<u>\$ 13,835,408</u>

TRINITY HEALTH
Supplemental Condensed Consolidating Balance Sheets - Information
June 30, 2020
(In thousands)

	Holy Cross Hospital, Inc., Ft. Lauderdale, Florida	Trinity Continuing Care Services	Trinity Home Health Services	Trinity Health PACE	Pittsburgh Mercy Health System Inc., Pittsburgh, Pennsylvania
ASSETS					
CURRENT ASSETS:					
Cash, cash equivalents and investments	\$ 75,370	\$ 70,517	\$ 10,671	\$ 51,132	\$ 13,444
Assets limited as to use - current portion	10,962	1,073	20	-	1,000
Patient and other receivables, net	76,747	29,646	21,268	6,309	18,869
Other current assets	10,703	1,862	520	213	1,378
Total current assets	<u>173,782</u>	<u>103,098</u>	<u>32,479</u>	<u>57,654</u>	<u>34,691</u>
ASSETS LIMITED OR RESTRICTED AS TO USE -					
Noncurrent portion:					
Held in trust	14,120	13,181	109	-	320
By Board	37,655	959	-	1,445	93,334
By donors	34,456	4,862	327	247	2,275
Total assets limited or restricted as to use - noncurrent portion	<u>86,231</u>	<u>19,002</u>	<u>436</u>	<u>1,692</u>	<u>95,929</u>
PROPERTY AND EQUIPMENT, Net	218,901	245,470	317	8,678	14,370
OTHER ASSETS	67,996	26,530	8,411	24,897	30,228
TOTAL ASSETS	<u>\$ 546,910</u>	<u>\$ 394,100</u>	<u>\$ 41,643</u>	<u>\$ 92,921</u>	<u>\$ 175,218</u>
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES	\$ 159,742	\$ 69,783	\$ 23,993	\$ 39,958	\$ 13,964
LONG-TERM DEBT, Noncurrent portion	151,454	229,174	503	21,386	525
LONG-TERM PORTION OF OPERATING LEASE LIABILITIES	12,590	1,151	6,535	10,451	13,230
OTHER LIABILITIES	47,818	99,393	111	325	681
NET ASSETS:					
Net assets without donor restrictions	139,121	(10,268)	10,154	20,554	143,543
Net assets with donor restrictions	36,185	4,867	347	247	3,275
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 546,910</u>	<u>\$ 394,100</u>	<u>\$ 41,643</u>	<u>\$ 92,921</u>	<u>\$ 175,218</u>

TRINITY HEALTH

Supplemental Condensed Consolidating Statements of Operations and Changes in Net Assets - Information

June 30, 2020

(In thousands)

	Holy Cross Hospital, Inc., Ft. Lauderdale, Florida	Trinity Continuing Care Services	Trinity Home Health Services	Trinity Health PACE	Pittsburgh Mercy Health System Inc., Pittsburgh, Pennsylvania
Operating revenue:					
Net patient service revenue	\$ 468,241	\$ 160,335	\$ 131,033	\$ -	\$ 63,040
Other	26,051	143,262	9,335	156,704	43,569
Total operating revenue	494,292	303,597	140,368	156,704	106,609
Expenses:					
Labor costs	276,711	177,633	109,705	54,009	74,445
Purchased services and medical claims	66,388	42,417	11,741	61,676	4,952
Depreciation, amortization and interest	30,761	32,784	1,248	3,667	1,813
Other	141,481	58,304	13,654	28,176	28,354
Total expenses	515,341	311,138	136,348	147,528	109,564
OPERATING INCOME (LOSS) BEFORE OTHER ITEMS	(21,049)	(7,541)	4,020	9,176	(2,955)
Other items	(3,134)	(47,185)	(4,738)	(3,762)	(324)
OPERATING INCOME (LOSS)	(24,183)	(54,726)	(718)	5,414	(3,279)
NONOPERATING ITEMS:					
Investment earnings (losses) and interest rate swaps	3,179	(944)	490	(180)	(8,028)
Loss from early extinguishment of debt	-	-	-	-	-
Other	822	898	956	-	(192)
Total nonoperating items	4,001	(46)	1,446	(180)	(8,220)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(20,182)	(54,772)	728	5,234	(11,499)
LESS EXCESS OF REVENUE OVER EXPENSES ATTRIBUTABLE TO NONCONTROLLING INTEREST	14	-	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES - Net of noncontrolling interest	<u>\$ (20,168)</u>	<u>\$ (54,772)</u>	<u>\$ 728</u>	<u>\$ 5,234</u>	<u>\$ (11,499)</u>
CHANGES IN NET ASSETS					
INCREASE (DECREASE) NET ASSETS WITHOUT DONOR RESTRICTIONS	\$ (32,621)	\$ (60,928)	\$ (10,472)	\$ 4,817	\$ (12,636)
INCREASE (DECREASE) NET ASSETS WITH DONOR RESTRICTIONS	(420)	516	(2)	(104)	1,729
INCREASE (DECREASE) NET ASSETS	(33,041)	(60,412)	(10,474)	4,713	(10,907)
NET ASSETS, Beginning of year	208,347	55,011	20,975	16,088	157,725
NET ASSETS, End of year	<u>\$ 175,306</u>	<u>\$ (5,401)</u>	<u>\$ 10,501</u>	<u>\$ 20,801</u>	<u>\$ 146,818</u>

Syracuse (EAST-SYRCONS)
Consolidated Balance Sheets
As of September FY2021
(dollars in thousands)

October 06, 2020
3:47 PM

	ActualSep FY2021	ActualAug FY2021	Change	% Change
ASSETS				
Current assets:				
Cash and investments	\$114,004	\$105,097	\$8,907	8.5%
Assets limited as to use:				
By donors, current	2,522	2,773	(251)	(9.0%)
Assets limited as to use, cur	2,522	2,773	(251)	(9.0%)
Patient Accounts Receivable, net:				
Patient AR, net of cont allow	108,826	117,115	(8,289)	(7.1%)
Allowance for charity	(6,566)	(7,217)	651	(9.0%)
Allowance for oper adjustments	(9,131)	(9,583)	452	(4.7%)
Allow for doubtful accounts	(21,819)	(23,971)	2,153	(9.0%)
Patient AR, net	71,312	76,344	(5,032)	(6.6%)
Est rec from 3rd party payors	2,609	3,271	(663)	(20.3%)
Other receivables, external	10,578	9,821	757	7.7%
IC other receivables	1,110	1,069	42	3.9%
Inventory	8,404	8,623	(218)	(2.5%)
Prepaid expense & other	2,731	2,961	(230)	(7.8%)
Total current assets	213,271	209,959	3,312	1.6%
Assets limited or restricted as to use:				
Self ins, benefit plan & other	6,229	6,328	(99)	(1.6%)
By Board	32,474	32,000	473	1.5%
By donors	9,775	9,775	-	-
Assets limited as to use	48,478	48,104	374	0.8%
Other assets:				
Property and equipment, net	264,185	266,872	(2,687)	(0.9%)
Operating lease assets	19,218	19,378	(159)	(0.8%)
Invest in unconsol affiliates	15,229	15,355	(126)	(0.8%)
Excess cost over net asset acq	762	762	-	-
Other intangible assets	117	119	(2)	(2.1%)
Other long-term assets	24,530	23,867	663	2.7%
Total assets	\$586,092	\$584,436	\$1,655	0.3%
LIABILITIES AND NET ASSETS				
Current liabilities:				
External debt, current	519	553	(33)	(6.0%)
IC debt, current	9,847	9,828	19	0.2%
Operating lease liab ST	4,777	4,696	81	1.7%
Accounts payable	36,659	34,692	1,967	5.7%
Accrued expenses	95,020	96,077	(1,057)	(1.1%)
Salaries, wages & related liab	34,203	34,000	203	0.6%
Estimated pay to 3rd parties	7,561	7,590	(29)	(0.4%)
Total current liabilities	188,585	187,435	1,151	0.6%
Long-term debt	559	586	(27)	(4.6%)
IC LT debt, net of cum part	310,464	310,972	(508)	(0.2%)
Op lease liab LT	17,652	18,108	(456)	(2.5%)
Accrd pension & retiree health	14,899	14,979	(80)	(0.5%)
Other long term liabilities	10,318	10,641	(323)	(3.0%)
Total liabilities	542,478	542,721	(243)	0.0%
Net assets:				
NA without donor restrictions	1,411	(648)	2,059	(317.6%)
NCI without donor restrict NA	29,710	29,034	676	2.3%
Tot NA without donor restrictions	31,120	28,386	2,734	9.6%
Donor restricted NA CI	12,494	13,330	(836)	(6.3%)
Total net assets	43,614	41,716	1,898	4.6%
net assets	\$586,092	\$584,436	\$1,655	0.3%

1 of 1

/HFM/Financial_KPI/Balance_Sheet
HFM_BS_R1M

DATA SOURCE: HFM app, CON SQL

Syracuse - (EAST.SYRCONS)
Income Statement
September FY2021
(dollars in thousands)

October 08, 2020
3:42 PM

	sep FY2021 Periodic				sep FY2021 YTD			
	Actual	Budget	Variance	%	Actual	Budget	Variance	%
REVENUE								
Gross hospital inpatient rev	576,833	571,550	5,283	7.4%	523,676	520,283	\$25,393	12.3%
Gross ambulatory services rev	55,622	52,129	3,493	6.7%	161,534	150,213	11,320	7.5%
Gross physician revenue	16,242	-	16,242	-	47,035	-	47,035	-
Gross home care related rev	2,852	1,747	1,105	63.3%	8,390	5,240	3,149	60.1%
Gross patient revenue	151,550	125,426	26,123	20.8%	448,634	361,736	86,898	24.0%
Contractual allowance	(93,629)	(75,527)	(18,102)	(24.0%)	(271,969)	(217,014)	(54,955)	(25.3%)
Allow for self ins benefits	(627)	-	(627)	-	(2,132)	-	(2,132)	-
Operational adjustments	(2,707)	-	(2,707)	-	(9,432)	-	(9,432)	-
DSH and uncompensated care	944	-	944	-	2,115	-	2,115	-
Charity care allowances	(187)	-	(187)	-	(1,015)	-	(1,015)	-
Provision for pat bad debts	1,727	-	1,727	-	2,377	-	2,377	-
Net patient service revenue	57,071	49,899	7,171	14.4%	168,579	144,723	23,856	16.5%
Premium revenue	-	0	0	100.0%	-	0	0	100.0%
Provider capitation rev	175	156	19	12.0%	506	468	38	8.1%
Capitation revenue	175	156	19	12.0%	506	468	38	8.1%
Restricted net assets released	672	-	672	-	1,076	-	1,076	-
Equity GL in uncons affil opinc	(18)	130	(147)	(113.6%)	315	(183)	498	272.7%
Other revenue	5,192	2,356	2,836	120.4%	19,435	7,072	12,363	174.8%
Total operating revenue	63,092	52,541	10,551	20.1%	189,911	152,080	37,831	24.9%
EXPENSES								
Salaries and wages	23,644	23,996	352	1.5%	71,660	68,287	(3,373)	(4.9%)
Employee benefits	5,980	4,317	(1,663)	(38.5%)	17,312	14,030	(3,282)	(23.4%)
Contract labor, total	705	886	181	20.4%	2,200	2,645	446	16.9%
Total labor expenses	30,329	29,199	(1,130)	(3.9%)	91,172	84,963	(6,209)	(7.3%)
Supplies	11,776	10,824	(952)	(8.8%)	34,850	31,287	(3,563)	(11.4%)
Medical and professional fees	2,273	1,324	(949)	(71.7%)	6,753	4,607	(2,146)	(46.6%)
Purchased services	6,966	4,444	(2,521)	(56.7%)	21,090	14,677	(6,413)	(43.7%)
Depreciation and amortization	2,971	2,951	(20)	(0.7%)	8,863	8,844	(19)	(0.2%)
Occupancy	2,133	1,072	(1,062)	(99.1%)	5,858	4,023	(1,835)	(45.6%)
Interest	1,062	1,145	84	7.3%	3,178	3,436	259	7.5%
Insurance	596	562	(34)	(6.0%)	2,018	1,687	(330)	(19.6%)
Other expenses	992	923	(69)	(7.5%)	2,928	2,884	(44)	(1.5%)
Total operating expenses	59,098	52,444	(6,654)	(12.7%)	176,710	156,407	(20,303)	(13.0%)
Oper inc before other items	3,994	98	3,897	-	13,202	(4,327)	17,529	405.1%
Operating income (loss)	3,994	98	3,897	-	13,202	(4,327)	17,529	405.1%
NON-OPERATING ITEMS								
Non operating invest earnings	(654)	123	(776)	(633.4%)	4,548	362	4,186	-
Non op eq earn unconsol affil	12	-	12	-	42	-	42	-
Nonoperating derivatives	(80)	-	(80)	-	(241)	-	(241)	-
Oth net prdic retire inc (cst)	87	-	87	-	261	-	261	-
Other nonop income (loss)	(3)	30	(32)	(109.0%)	(3)	83	(86)	(103.2%)
Noncontrolling interest	(676)	(263)	(413)	(157.3%)	(1,081)	(859)	(222)	(25.9%)
Excess (Def) of rev over exp	\$2,681	(\$13)	\$2,693	-	\$16,727	(\$4,741)	\$21,468	452.8%

/HFMA/ Financial_KFV/Standard_Monthly_Reports
HFMA_IS_STND

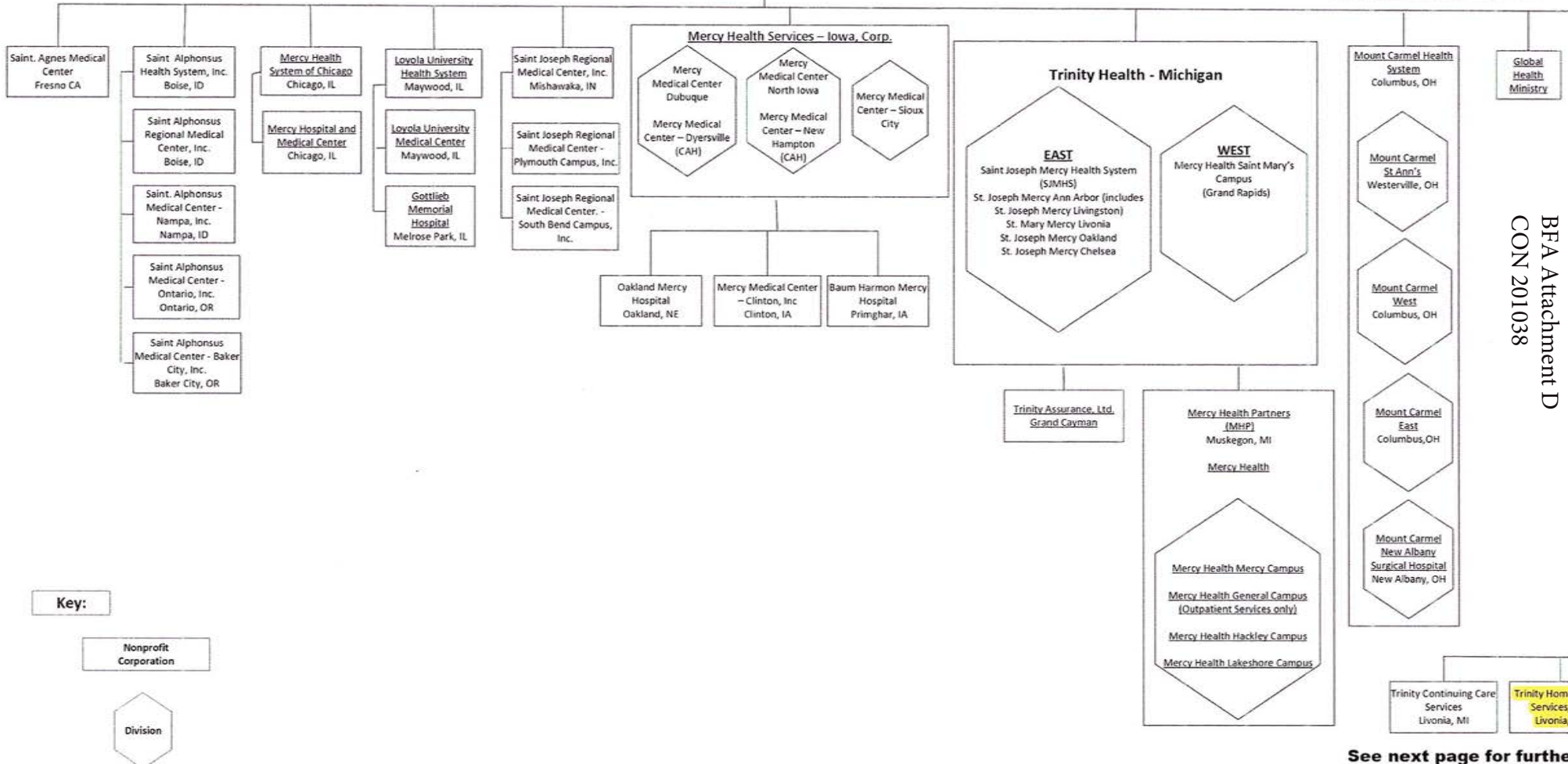
DATA SOURCE: HFMA app: CONSOL

ST. JOSEPH'S HEALTH AT HOME
CON Application
Schedule 21G Additional Legal Information for CHHA Ownership Transfers
21G-2 Organizational Chart – After Ownership Transfer
THC-THHS Org Chart



Trinity Health Coporation
an Indiana nonprofit

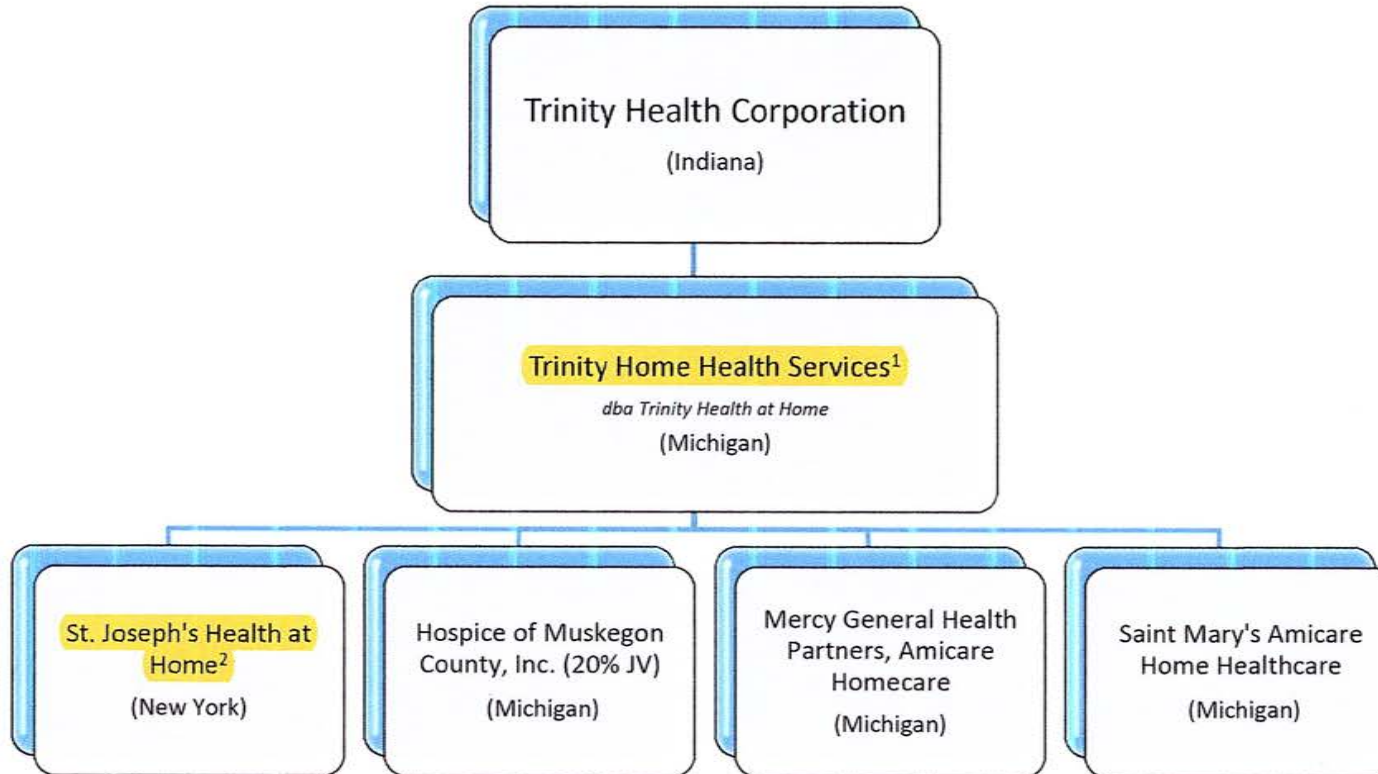
West/Midwest
Organizational Structure



BFA Attachment D
 CON 201038

See next page for further

Trinity Home Health Services
as of January 1, 2020



1 Operator of:
 Saint Agnes Home Health and Hospice Fresno (California)
 Trinity Health of New England at Home (Connecticut)
 Loyola Medicine Home Care and Hospice (Illinois)
 Saint Joseph Health System VNA Home Care (Indiana)
 Mercy Home Care (Iowa)
 Trinity Health of New England at Home (Massachusetts)
 Holy Cross Home Care and Hospice Silver Spring (Maryland)
 St. Joseph Mercy Home Care and Hospice, southeast Michigan (Michigan)
 Mercy Health Home Care, Grand Rapids (Michigan)
 Mercy Health VNS Muskegon (Michigan)
 Mount Carmel Home Care Columbus (Ohio)

2 Pending approval by NYSDOH/PHHPC.

New Co
Consolidated Balance Sheet
As of July 1, 2020
(dollars in thousands)

BFA Attachment E
CON 201038

ASSETS	Actual July 1, 2020	Notations
Current assets:		
		Total cash sources: \$500K equity transfer - St. Joseph's Health (Note 1); \$2,750K I/C transfer from THAH/TH.
Cash and investments	\$3,525	
Assets limited as to use:		
By donors, current	0	
Assets limited as to use, cur	0	
Patient Accounts Receivable, net:		
Patient AR, net of cont allow	0	
Allowance for charity	0	
Allowance for oper adjustmnts	0	
Allow for doubtful accounts	0	
Patient AR, net	0	
Est rec from 3rd party payors	0	
Other receivables, external	0	
Inventory	0	
Prepaid expense & other	0	
Total current assets	<u>3,525</u>	
Assets limited or restricted as to use:		
Self ins, benefit plan & other	0	
By Board	0	
By donors	0	
Assets limited as to use	<u>0</u>	
Other assets:		
Property and equipment, net	2	Transfers of existing fixed assets from Oldco.
Operating lease assets	0	
Invest in unconsol affiliates	0	
Excess cost over net asset acq	0	
Other intangible assets	0	
Other long-term assets	0	
Total assets	<u>\$3,527</u>	
LIABILITIES AND NET ASSETS		
Current liabilities:		
External debt, current	0	
IC debt, current	0	
Operating lease liab ST	0	
I/C payable	3,025	I/C transfer to cash flow Newco for the first 2 months of operations (Note 1).
Accrued expenses	0	
Salaries, wages & related liab	0	
Estimated pay to 3rd parties	0	
Total current liabilities	<u>3,025</u>	
Long-term debt	0	
IC LT debt, net of curr port	0	
Op lease liab LT	0	
Accrd pension & retiree health	0	
Other long term liabilities	0	
Total liabilities	<u>3,025</u>	
Net assets:		
NA without donor restrictions	502	Represents equity transfer from St. Joseph's Health.
NCI without donor restrict NA	0	
Tot NA without donor restrictions	<u>502</u>	
Donor restricted NA CI	0	
Total net assets	<u>502</u>	
Total liabilities & net assets	<u>\$3,527</u>	

1 of 1

Assumptions:

Note 1: Equity transfer above is calculated by estimating the number of visits that would be performed on patients who were under Oldco's service as of 6.30.20 but whose episodic period and related visits were serviced by Newco post 7.1.20. To calculate the estimated number of visits, management utilized patient history from FY19 and calculated the visits performed on all episodes that started in May and June with visits in July. This total number of visits was then multiplied by an average cost per visit of \$180 to derive the amount. This estimate assumes consistent payor mix, scope of care and direct cost of care mix. It also assumes that Newco can recertify in the 2nd 30 day episode of a 2-30 day episodic period.

The remaining working capital is sourced of an intercompany DTF amount from THAH/TH for the remainder of the estimated 2 months of expenses for year 1 of operations. This amount does not reflect a loan but rather a current payable amount due to the parent company.

Note 2: Note there is no comparison year over year to the THAH consolidated financial statements. This is because this proforma represents Newco, which will be a fully consolidated, wholly owned subsidiary of THAH.

Total Year 1 expenses from Table 21D-2 Certified Home Health Agency Allocation of Operating Costs - Year 1	\$	21,151,701
monthly expense	\$	1,762,642
2 months of expense	\$	3,525,284

As set forth in its certificate of incorporation and bylaws, St. Joseph's reserves the following powers and authorities to THHS (as its member) and Trinity Health (as its grandparent):

As reserved to Trinity Health Home Services:

- Approve the amendment or restatement of the Certificate of Incorporation and Bylaws of the Corporation, in whole or in part, and recommend the same to Trinity Health for adoption;
- Elect, appoint, evaluate and remove (with or without cause) members of the Corporation's Board of Directors;
- Elect and remove the President and Chief Executive Officer of the Corporation;
- Approve the strategic plan of the Corporation, and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption as part of the consolidated strategic plan of the Regional Health Ministry in which the Corporation participates;
- Approve those Significant Finance Matters which pursuant to the System Authority Matrix are subject to the authority of the Member, and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption and authorization, provided that such right of approval, adoption and authorization shall not permit the Member or Trinity Health to exercise any of governance authority prohibited under applicable regulations;
- Approve the annual operating and capital budgets of the Corporation, and recommend the same to Trinity Health for adoption as part of the consolidated operating and capital budgets of the Regional Health Ministry in which the Corporation participates;
- Approve any merger, consolidation, transfer or relinquishment of membership rights, or the sale of all or substantially all of the operating assets of the Corporation (certain transactions and transfers of real property and immovable goods may also be subject to the approval of Catholic Health Ministries), and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption and authorization;
- Approve any dissolution, winding up or abandonment of operations, liquidation, filing of action in bankruptcy, receivership or similar action affecting the Corporation, and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption and authorization;
- Approve any formation or dissolution of Affiliates, partnerships, co-sponsorships, joint membership arrangements, and other joint ventures involving the Corporation, and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption and authorization;
- Subject to the requirements of the New York Not-For-Profit Corporation Law, approve any pledge or encumbrance of assets whether pursuant to a sale, capital lease, mortgage, disposition, hypothecation, or other transaction in excess of limits established by Trinity Health (pledges or encumbrances of certain real property and immovable goods may also be subject to the approval of Catholic Health Ministries), and if required by the System Authority Matrix, recommend the same to Trinity Health for adoption and authorization;
- Approve any change to the structure or operations of the Corporation which would affect its status as a not-for-profit entity, exempt from taxation under Section 501(c)(3) of the Internal Revenue Code, and recommend the same to Trinity Health for approval;
- Approve all other matters and take all other actions reserved to members of not-for-profit corporations (or shareholders of for-profit-corporations, as the case may be) by the New York Not-For-Profit Corporation Law or as reserved in the Governance Documents of the Corporation;
- Effect the transfer of assets of the Corporation to the extent required by the terms of the Corporation's participation in an Obligated Group, as may be approved by the New York State Public Health and Health Planning Council.

CON 201038
BFA Attachment F (cont.)

As reserved to Trinity Health:

- Adopt, amend, modify or restate the Certificate of Incorporation and Bylaws of the Corporation, in whole or in part, or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Approve those Significant Finance Matters which pursuant to the System Authority Matrix are subject to the authority of Trinity Health, or if Trinity Health receives a recommendation as to any such action, approve such action as recommended, provided that such right of approval shall not permit Trinity Health to exercise any of governance authority prohibited under applicable regulations;
- Approve any merger, consolidation, transfer or relinquishment of membership rights, or the sale of all or substantially all of the operating assets of the Corporation (certain transactions and transfers of real property and immovable goods may also be subject to the approval of Catholic Health Ministries), or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Approve any dissolution, winding up or abandonment of operations, liquidation, filing of action in bankruptcy, receivership or similar action affecting the Corporation, or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Approve any formation or dissolution of affiliates, partnerships, co-sponsorships, joint membership arrangements, and other joint ventures involving the Corporation, or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Subject to the requirements of the New York Not-For-Profit Corporation Law, approve any pledge or encumbrance of assets whether pursuant to a sale, capital lease, mortgage, disposition, hypothecation, or other transaction in excess of limits established by Trinity Health (pledges or encumbrances of certain real property and immovable goods may also be subject to the approval of Catholic Health Ministries), or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Approve any change to the structure or operation of the Corporation which would affect its status as a not-for-profit entity, exempt from taxation under Section 501(c)(3) of the Internal Revenue Code, or if Trinity Health receives a recommendation as to any such action, approve such action as recommended;
- Appoint and remove the independent fiscal auditor of the Corporation; and
- Require the Corporation to timely participate in such programs and services as Trinity Health provides to its other Regional Health Ministries and which Trinity Health, in its sole discretion after consultation with the Corporation, believes to be of value to the Corporation consistent with Trinity Health policies, mission and purposes, and the Corporation's mission and purposes.

Programmatic Attachment A: New York State Facilities

Project# 201038

Page | 1 of 3

Type	Facility Name
Home Health	McAuley-Seton Home Care Corporation (CHHA)
Home Health	Niagara Homemaker Services, Inc. d/b/a Mercy Home Care of Western New York (LHCSA)
Hospital	Kenmore Mercy Hospital
Hospital	Mercy Hospital of Buffalo
Hospital	Mount St. Mary's Hospital
Hospital	Sisters of Charity Hospital of Buffalo, NY
PACE/LIFE	Catholic Health System Program of All-Inclusive Care for the Elderly, Inc.
PACE/LIFE	CHS LIFE
SNF	WNY Catholic Long Term Care, Inc.
	Alsace Abbott Corporation
	Aurora Mercy Corp.
	Catholic Health Home Respiratory, LLC
	Catholic Health System Infusion Pharmacy, Inc.
	Mount St. Mary's Child Care Center
	Niagara Medicine, PC
	Orchard Park Mercy Corp.
	Our Lady of Victory Community Housing Development Organization, Inc.
	Our Lady of Victory Renaissance Corporation
	Smithtown GP, LLC
	St. Clare Apartments
	Trinity Medical WNY, PC
	Victory Ridge Apartments, L.P.
ASC	St. Joseph's North Ambulatory Surgery Center
ASC	St. Joseph's Northeast Ambulatory Surgery Center
Home Care	Franciscan Health Support, Inc. (LHCSA)

Programmatic Attachment A: New York State Facilities

Project# 201038

Page | 2 of 3

Type	Facility Name
Home Care	Oswego Home Health, LLC (CHHA)
Home Care	St. Joseph's Certified Home Health Care Agency (CHHA)
Hospital	St. Joseph's Hospital Health Center
PACE/LIFE	PACE CNY - Loretto and St. Joseph's Partnership
SNF	Iroquois Nursing Home, Inc.
ASC	St. Peter's Ambulatory Surgery Center LLC
Assisted Living	Beverwyck, Inc. dba Eddy Village Green at Beverwyck
Assisted Living	Eddy Memorial Geriatric Center
Assisted Living	Glen Eddy, Inc.
Assisted Living	Hawthorne Ridge, Inc.
Assisted Living	Marjorie Doyle Rockwell Center
Home Health	Eddy Licensed Home Care Agency (LHCSA)
Home Health	Eddy Visiting Nurse & Rehab Association (CHHA)
Hospice	The Community Hospice, Inc
Hospital	Samaritan Hospital
Hospital	St. Peter's Hospital
Hospital	Sunnyview Hospital and Rehabilitation
Independent Living	Beverwyck, Inc. dba Eddy Village Green at Beverwyck
Independent Living	Glen Eddy, Inc.
Independent Living	Hawthorne Ridge, Inc.
PACE/LIFE	Eddy Senior Care
SNF	Eddy Heritage House Nursing Center, NY
SNF	Eddy Village Green at Beverwyck, NY
SNF	Eddy Village Green Capital Reg Geriatric Cntr, NY
SNF	James A Eddy Memorial Geriatric Center, NY

Programmatic Attachment A: New York State Facilities

Project# 201038

Page | 3 of 3

Type	Facility Name
SNF	Our Lady of Mercy Life Center, NY
SNF	Schuyler Ridge, NY
SNF	St. Peter's Nursing and Rehab, NY

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 1 of 9

Type	Facility Name	Address	City	State
PACE/LIFE	Mercy LIFE of Alabama	2900 Springhill Avenue	Mobile	AL
ASC	Saint Agnes Outpatient Surgery North	1105 E. Spruce Avenue	Fresno	CA
Home Health	Saint Agnes Home Health	6729 N. Willow Avenue	Fresno	CA
Hospice	Saint Agnes Hospice	6729 N. Willow Avenue	Fresno	CA
Hospital	Saint Agnes Medical Center	1303 E. Herndon Avenue	Fresno	CA
Assisted Living	Frances Warde Apartments	2021 Albany Avenue	West Hartford	CT
Assisted Living	The McAuley	275 Steele Road	West Hartford	CT
Independent Living	The McAuley	275 Steele Road	West Hartford	CT
SNF	St. Mary Home, CT	2021 Albany Avenue	West Hartford	CT
Home Health	Home & Community Health Services	101 Phoenix Avenue, 1st Floor	Enfield	CT
Hospital	Johnson Memorial Medical Center	201 Chestnut Hill Road	Stafford Springs	CT
Hospital	Mount Sinai Rehabilitation Hospital	490 Blue Hills Avenue	Hartford	CT
Hospital	Saint Francis Hospital & Medical Center	114 Woodland Street	Hartford	CT
Hospital	St. Mary's Health System	56 Franklin Street	Waterbury	CT
Home Health	St. Francis Home Care	1070 Justison Street	Wilmington	DE
Hospital	St. Francis Hospital	701 N. Clayton Street	Wilmington	DE
PACE/LIFE	St. Francis LIFE	1072 Justison Street	Wilmington	DE
ASC	Physicians Outpatient Surgery Center	1000 NE 56th Street	Fort Lauderdale	FL
Home Health	Holy Cross Hospital Home Health Agency	5601 N Dixie Highway	Fort Lauderdale	FL
Hospital	Holy Cross Hospital	4725 N Federal Hwy	Fort Lauderdale	FL
Hospital	Emory Saint Joseph's Hospital - Atlanta	5665 Peachtree Dunwoody Rd NE	Atlanta	GA

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 2 of 9

Type	Facility Name	Address	City	State
Hospital	Saint Joseph's Mercy Care Services, Inc.	424 Decatur Street	Atlanta	GA
Assisted Living	Highland Hills Village	1660 Jennings Mill Road	Watkinsville	GA
Home Care	St. Mary's Home Care & Hospice	1021 Jamestown Blvd.	Watkinsville	GA
Hospice	St. Mary's Hospice (Outpatient)	1021 Jamestown Blvd.	Watkinsville	GA
Hospice	Hospice House	1161 Jennings Mill Road	Watkinsville	GA
Hospital	St. Mary's Good Samaritan Hospital - Critical Access	1201 Siloam Road	Greensboro	GA
Hospital	St. Mary's Hospital	1230 Baxter Street	Athens	GA
Hospital	St. Mary's Sacred Heart Hospital	367 Clear Creek Drive	Lavonia	GA
Independent Living	Highland Hills Village	1660 Jennings Mill Road	Watkinsville	GA
Assisted Living	Ellen Kennedy Living Center	1177 7th Street SW #1	Dyersville	IA
Home Care	Mercy Home Care	910 N Eisenhower Ave	Mason City	IA
Home Health	Mercy Home Care, Clinton	638 S. Bluff Boulevard	Clinton	IA
Home Health	Mercy Home Care, Dubuque	250 Mercy Drive	Dubuque	IA
Home Health	Mercy Home Care, North Iowa	1000 4th St. SW	Mason City	IA
Home Health	Mercy Home Care, Sioux City	801 Fifth Street	Sioux City	IA
Hospice	Mercy Hospice, Clinton	638 S. Bluff Boulevard	Clinton	IA
Hospice	Mercy Hospice, North Iowa	232 2 nd Street SE	Mason City	IA
Hospital	Baum-Harmon Mercy Hospital - Critical Access	255 N Welch Avenue	Primghar	IA
Hospital	Mercy Medical Center - Clinton	1410 N. Fourth Street	Clinton	IA
Hospital	Mercy Medical Center - Dubuque (Dyersville) - Critical Access	1111 Third Street, SW	Dyersville	IA
Hospital	Mercy Medical Center - New Hampton - Critical Access	308 North Maple Avenue	New Hampton	IA

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 3 of 9

Type	Facility Name	Address	City	State
Hospital	Mercy Medical Center - North Iowa	1000 N. Eisenhower	Mason City	IA
Hospital	Mercy Medical Center - Sioux City	801 Fifth Street	Sioux City	IA
Hospital	Mercy Medical Center Dubuque	250 Mercy Drive	Dubuque	IA
Independent Living	Ellen Kennedy Living Center	1177 7th Street SW #1	Dyersville	IA
Independent Living	The Willows	1000 N. Eisenhower	Mason City	IA
SNF	Mercy Health Services-Iowa Corp, IA	910 North Eisenhower Avenue	Mason City	IA
SNF	Mercy Living Center North, IA	600 14TH Avenue North	Clinton	IA
SNF	Mercy Living Center South, IA	638 South Bluff Boulevard	Clinton	IA
SNF	Mercy Medical Center - Dubuque, IA	250 Mercy Drive	Dubuque	IA
Surgery Center	The Tri-State Surgery Center	1500 Associates Drive	Dubuque	IA
SNF	The Alverno Health Care Center, IA	849 13TH Avenue North	Clinton	IA
Hospice	Hospice of North Iowa	232 2nd St SE	Mason City	IA
Hospital	Saint Alphonsus Medical Center - Nampa	1512 12th Avenue Road	Nampa	ID
Hospital	Saint Alphonsus Medical Center - Nampa	4402 E. Flamingo Ave.	Nampa	ID
Hospital	Saint Alphonsus Regional Medical Center	1055 North Curtis Road	Boise	ID
Surgery Center	General Surgery - Boise	1072 N. Liberty Street	Boise	ID
Surgery Center	General Surgery - Nampa	401 E. Hawaii	Nampa	ID
Home Health	LUMC for Home Care and Hospice	2301 W. 22nd Street, Suite 107	Oak Brook	IL
Hospice	Loyola Center for Hospice	701 West North Avenue	Melrose Park	IL
Hospital	Gottlieb Memorial Hospital	701 West North Avenue	Melrose Park	IL
Hospital	Loyola University Medical Center	2160 South First Avenue	Maywood	IL

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 4 of 9

Type	Facility Name	Address	City	State
SNF	Gottlieb Memorial Hospital	701 West North Avenue	Melrose Park	IL
Hospital	Mercy Hospital & Medical Center	2525 South Michigan Avenue	Chicago	IL
Home Health	Saint Joseph VNA Home Care	60101 Bodnar Boulevard	Mishawaka	IN
Hospital	Mishawaka Medical Center	5215 Holy Cross Parkway	Mishawaka	IN
Hospital	Plymouth Medical Center	1915 Lake Avenue	Plymouth	IN
SNF	Sanctuary at Holy Cross - Indiana, IN	17475 Dugdale Drive	South Bend	IN
Assisted Living	Sanctuary at St. Paul's	3602 South Ironwood Drive	South Bend	IN
Independent Living	Sanctuary at St. Paul's	3602 South Ironwood Drive	South Bend	IN
Independent Living	Sanctuary at Trinity Tower	316 S. Saint Joseph Street	South Bend	IN
SNF	Sanctuary at St. Pauls, IN	3602 South Ironwood Drive	South Bend	IN
PACE/LIFE	St. Joseph PACE	250 East Day Road	Mishawaka	IN
Home Health	Mercy Home Care	2112 Riverdale Street	West Springfield	MA
Hospice	Mercy Hospice	2112 Riverdale Street	West Springfield	MA
Assisted Living	Beaven Kelly Home	25 Brightside Drive	Holyoke	MA
Assisted Living	St. Luke's Home	85 Spring Street	Springfield	MA
Hospital	Mercy Medical Center	271 Carew Street	Springfield	MA
Hospital	Providence Behavioral Health Hospital	1233 Main Street	Holyoke	MA
PACE/LIFE	Mercy LIFE (MA)	2112 Riverdale Street	West Springfield	MA
SNF	Farren Care Center, MA	340 Motague City Road	Turners Falls	MA
SNF	Mount St. Vincent, MA	35 Holy Family Road	Holyoke	MA
Home Health	Holy Cross Home Care and Hospice Agency Administrative Offices	10720 Columbia Pike	Silver Spring	MD

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 5 of 9

Type	Facility Name	Address	City	State
Home Health	Holy Cross Home Care	11800 Tech Road, Suite 240	Silver Springs	MD
Hospice	Holy Cross Home Care and Hospice Agency Administrative Offices	10720 Columbia Pike	Silver Spring	MD
Hospice	Holy Cross Hospice	11800 Tech Road, Suite 240	Silver Springs	MD
Hospital	Holy Cross Hospital	1500 Forest Glen Road	Silver Springs	MD
Hospital	Holy Cross Hospital - Germantown	19801 Observation Drive	Germantown	MD
SNF	Holy Cross Rehab & Nursing, MD	3415 Greencastle Road	Burtonsville	MD
SNF	Mount St. Joseph	7 Highwood Street	Waterville	ME
Freestanding ER	Southwest	2373 64th St	Byron Center	MI
Home Health	Mercy Home Care, Oakland	1111 W. Long Lake Rd., Suite 102	Troy	MI
Home Health	Mercy Home Health - Grand Rapids	1430 Monroe NW	Grand Rapids	MI
Home Health	Mercy Home Health - Port Huron	505 Huron Avenue	Port Huron	MI
Home Health	Mercy VNS and Hospice Services	888 Terrace	Muskegon	MI
Hospice	Mercy Hospice Services, Muskegon	888 Terrace	Muskegon	MI
Hospital	Mercy Health - Lakeshore - Critical Access	72 South State Street	Shelby	MI
Hospital	Mercy Health - Muskegon	1500 E. Sherman Blvd.	Muskegon	MI
Hospital	Mercy Health Saint Mary's - Grand Rapids	200 Jefferson Street, SE	Grand Rapids	MI
Hospital	Saint Mary's Healthcare - Pine Rest	2303 Kalamazoo Ave SE	Grand Rapids	MI
PACE/LIFE	LifeCircles (Joint Venture)	506 Seminole Road	Muskegon	MI
SNF	Sanctuary at McAuley, MI	1380 E Sherman Boulevard	Muskegon	MI
SNF	Sanctuary at St. Mary's, MI	1050 Four Mile NW	Grand Rapids	MI
SNF	Sanctuary at the Park, MI	570 S Harvey Street	Muskegon	MI

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 6 of 9

Type	Facility Name	Address	City	State
SNF	Sanctuary at the Shore, MI	900 S Beacon Boulevard	Grand Haven	MI
Home Health	St. Joseph Mercy Home Care, Ann Arbor	3075 Clark Road, Suite 200	Ypsilanti	MI
Home Health	St. Joseph Mercy Home Care, Livingston	907 Fowler	Howell	MI
Hospice	St. Joseph Mercy Hospice, Ann Arbor	3075 Clark Road, Suite 200	Ypsilanti	MI
Hospice	St. Joseph Mercy Hospice, Livingston	8273 W. Grand River, Ste. 110	Brighton	MI
Hospice	St. Joseph Mercy Hospice, Oakland	1111 W. Long Lake Rd., Suite 102	Troy	MI
Hospital	St. Joseph Mercy Ann Arbor	5301 McAuley Drive	Ypsilanti	MI
Hospital	St. Joseph Mercy Chelsea	775 South Main Street	Chelsea	MI
Hospital	St. Joseph Mercy Livingston	620 Byron Road	Howell	MI
Hospital	St. Joseph Mercy Oakland	44405 Woodward Avenue	Pontiac	MI
Hospital	St. Mary Mercy Livonia	36475 Five Mile Road	Livonia	MI
SNF	Care and Rehabilitation Center at Glacier Hills	1200 Earhart Road	Ann Arbor	MI
SNF	Marycrest Manor, MI	15475 Middlebelt Road	Livonia	MI
SNF	Sanctuary at Bellbrook, MI	873 W Avon Road	Rochester Hills	MI
SNF	Sanctuary at Fraser Villa, MI	33300 Utica Road	Fraser	MI
SNF	Sanctuary at White Lake, MI	10770 Elizabeth Lake Road	White Lake	MI
Surgery Center	Alice Gustafson Outpatient Surgery Center	44405 Woodward Avenue	Pontiac	MI
Assisted Living	Glacier Hills	1200 Earhart Road	Ann Arbor	MI
Assisted Living	Huron Woods	5361 McAuley Drive	Ypsilanti	MI
Assisted Living	Sanctuary at Bellbrook	873 West Avon Road	Rochester Hills	MI
Assisted Living	Sanctuary at Fraser Villa	33300 Utica Road	Fraser	MI

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 7 of 9

Type	Facility Name	Address	City	State
Assisted Living	Sanctuary at Mercy Village	4170 24th Avenue	Fort Gratiot Township	MI
Assisted Living	Sanctuary at St. Joseph's Village	5341 McAuley Drive	Ypsilanti	MI
Assisted Living	Sanctuary at the Oaks	1740 Village Drive	Muskegon	MI
Assisted Living	Sanctuary at Woodland	7533 Grand River Road	Brighton	MI
Independent Living	Glacier Hills	1200 Earhart Road	Ann Arbor	MI
Independent Living	Marycrest Heights	15495 Middlebelt Road	Livonia	MI
Independent Living	Sanctuary at Bellbrook	873 West Avon Road	Rochester Hills	MI
Independent Living	Sanctuary at Clinton Villa	17825 15 Mile Road	Clinton Township	MI
Independent Living	Sanctuary at Maple Vista	600 Maple Vista Street	Imlay City	MI
Independent Living	Sanctuary at Marian Oakland	29250 West 10 Mile Road	Farmington Hills	MI
Independent Living	Sanctuary at Marian Place	408 West Front Street	Monroe	MI
Independent Living	Sanctuary at Maryhaven	11350 Reeck Road	Southgate	MI
Independent Living	Sanctuary at Mercy Village	4170 24th Avenue	Fort Gratiot Township	MI
Independent Living	Sanctuary at St. Joseph's Village	5341 McAuley Drive	Ypsilanti	MI
Independent Living	Sanctuary at the Oaks	1740 Village Drive	Muskegon	MI
Independent Living	Sanctuary at Villa Marie	15131 Newburgh Road	Livonia	MI
Independent Living	Sanctuary at Woodland	7533 Grand River Road	Brighton	MI
Home Health	Chelsea Care Home Health	775 S Main	Chelsea	MI
Assisted Living	Coventry	105 Gossman Road	Southern Pines	NC
Assisted Living	Savannah Family Care	128 N Carlisle St	Southern Pines	NC
Independent Living	Belle Meade	100 Waters Drive	Southern Pines	NC

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 8 of 9

Type	Facility Name	Address	City	State
Independent Living	Pine Kroll	590 Central Drive	Southern Pines	NC
PACE/LIFE	LIFE St. Joseph of the Pines	4900 Raeford Road	Fayetteville	NC
SNF	St. Joseph of The Pines Health, NC	103 Gossman Drive	Southern Pines	NC
Hospital	Oakland Mercy Hospital - Critical Access	601 East 2nd Street	Oakland	NE
Hospital	Lourdes Medical Center Burlington	218 A Sunset Road	Willingboro	NJ
Hospital	Our Lady of Lourdes Medical Center	1600 Haddon Avenue	Camden	NJ
PACE/LIFE	LIFE at Lourdes	2475 McClellan Avenue	Pennsauken Township	NJ
Hospital	St. Francis Medical Center	601 Hamilton Avenue	Trenton	NJ
PACE/LIFE	LIFE St. Francis	1435 Liberty Street	Trenton	NJ
ASC	Eastwind Surgical, LLC	955 Eastwind Dr #150	Westerville	OH
ASC	New Albany Surgery Center	5040 Forest Drive	New Albany	OH
ASC	Taylor Station Surgical Center	275 Taylor Station Road	Columbus	OH
Home Health	Mount Carmel Home Care	501 W. Schrock Road, Suite 350	Westerville	OH
Hospice	Mount Carmel Hospice	1144 Dublin Road	Columbus	OH
Hospital	Diley Ridge Medical Center	7911 Diley Rd	Canal Winchester	OH
Hospital	Mount Carmel East	6001 East Broad Street	Columbus	OH
Hospital	Mount Carmel New Albany	7333 Smith Mill Road	New Albany	OH
Hospital	Mount Carmel St. Ann's	500 S. Cleveland Avenue	Westerville	OH
Hospital	Mount Carmel West	793 West State Street	Columbus	OH
Hospital	Saint Alphonsus Medical Center - Baker City - Critical Access	3325 Pocahontas Road	Baker City	OR
Hospital	Saint Alphonsus Medical Center - Ontario	351 SW Ninth Street	Ontario	OR

Programmatic Attachment B: Out-of-State Facilities

Project# 201038

Page | 9 of 9

Type	Facility Name	Address	City	State
Home Health	Mercy Home Health - Administration	1001 Baltimore Pike	Springfield	PA
Home Health	Mercy Home Health - Newtown Square	4677 West Chester Pike	Newtown Square	PA
Home Health	Mercy Home Health - Philadelphia	1930 South Broad Street	Philadelphia	PA
Hospital	Mercy Fitzgerald Hospital	1500 Lansdowne Avenue	Darby	PA
Hospital	Mercy Hospital of Philadelphia	501 South 54th Street	Philadelphia	PA
Hospital	Nazareth Hospital	2601 Holme Avenue	Philadelphia	PA
PACE/LIFE	Mercy LIFE - N. Hancock (Fictitious Name of St. Agnes Continuing Care Center)	3240 N. Hancock Street	Philadelphia	PA
PACE/LIFE	Mercy LIFE - S. Broad St (Fictitious Name of St. Agnes Continuing Care Center)	1930 S. Broad Street	Philadelphia	PA
PACE/LIFE	Mercy Life - Sharon Hill (Fictitious Name of St. Agnes Continuing Care Center)	701 Chester Pike	Sharon Hill	PA
PACE/LIFE	Mercy LIFE - Valley View (Fictitious Name of St. Agnes Continuing Care Center)	111 Elwyn Road	Media	PA
SNF	Nazareth Hospital, PA	2601 Holme Avenue	Philadelphia	PA
Home Health	Mercy Life Center Corporation	1200 Reedsdale Street	Pittsburgh	PA
PACE/LIFE	Living Independence for the Elderly Pittsburgh, Inc.	875 Greentree Road, No. 200	Pittsburgh	PA
Hospital	St. Mary Medical Center	1201 Langhorne Newtown Road	Langhorne	PA
Hospital	St. Mary Rehabilitation Hospital	1208 Langhorne Newtown Road	Langhorne	PA
PACE/LIFE	LIFE St. Mary	2500 Interplex Drive	Feasterville-Trevose	PA
Hospital	Dunes Surgical Hospital	600 Sioux Point Road	Dakota Dunes	SD