<u>STATE OF NEW YORK</u> <u>PUBLIC HEALTH AND HEALTH PLANNING COUNCIL</u>

COMMITTEE DAY

AGENDA

January 29, 2015 10:30 a.m.

- 90 Church Street 4th Floor, Room 4A & 4B, New York City
- Sturman Conference Room, Wadsworth Center, Department of Health, Empire State Plaza, Albany

I. JOINT MEETING OF THE COMMITTEE ON PUBLIC HEALTH AND THE AD HOC COMMITTEE TO LEAD THE PREVENTION AGENDA

Jo Ivey Boufford, M.D., Chair

II. <u>COMMITTEE ON ESTABLISHMENT AND PROJECT REVIEW</u>

The Establishment and Project Review Committee will convene immediately following the Joint Meeting of the Public Health Committee and the Ad Hoc Committee to Lead the Prevention Agenda

Members of the public who will attending the Establishment and Project Review Committee, please note that this meeting will not convene prior to NOON, we ask that you please plan accordingly

Jeffrey Kraut, Chair

A. Applications for Construction of Health Care Facilities

Acute Care Services - Construction

Number **Applicant/Facility** 1. 142081 C Huntington Hospital (Suffolk County) 2. 142083 C Southside Hospital (Suffolk county) 3. 142168 C Westchester Medical Center (Westchester County) 142181 C Orange Regional Medical Center 4. (Orange County)

Exhibit #1

5.	142185 C	New York Presbyterian Hospital – New York Weill Cornell Center (New York County)	
6.	142228 C	Strong Memorial Hospital (Monroe County)	
Am	bulatory Care Servic	es - Construction	Exhibit # 2
	<u>Number</u>	Applicant/Facility	
1.	142134 C	Mohawk Valley Eye Surgery Center (Montgomery County)	
Res	idential Health Care	Facilities – Construction	Exhibit # 3
	<u>Number</u>	Applicant/Facility	
1.	132305 C	Jewish Home of Rochester (Monroe County)	
B.	Applications for Facilities/Agenci	Establishment and Construction of Health Care es	
Dia	lysis Services- Establi	ish/Construct	Exhibit # 4
Dia	lysis Services- Establi <u>Number</u>	ish/Construct <u>Applicant/Facility</u>	Exhibit # 4
Dia 1.	•		Exhibit # 4
	Number	Applicant/Facility Big Apple Dialysis Management, LLC	Exhibit # 4
1. 2.	<u>Number</u> 132178 E	Applicant/Facility Big Apple Dialysis Management, LLC (Kings County) Pure Life Renal of Buffalo, Inc. (Erie County)	Exhibit # 4 Exhibit # 5
1. 2.	<u>Number</u> 132178 E 142115 E	Applicant/Facility Big Apple Dialysis Management, LLC (Kings County) Pure Life Renal of Buffalo, Inc. (Erie County)	
1. 2.	<u>Number</u> 132178 E 142115 E te Care Services – Es	Applicant/Facility Big Apple Dialysis Management, LLC (Kings County) Pure Life Renal of Buffalo, Inc. (Erie County) stablish/Construct	
1. 2. Acu 1.	Number 132178 E 142115 E te Care Services – Es <u>Number</u> 142218 E	Applicant/Facility Big Apple Dialysis Management, LLC (Kings County) Pure Life Renal of Buffalo, Inc. (Erie County) stablish/Construct Applicant/Facility NYU Lutheran Medical Center	
1. 2. Acu 1.	Number 132178 E 142115 E te Care Services – Es <u>Number</u> 142218 E	Applicant/Facility Big Apple Dialysis Management, LLC (Kings County) Pure Life Renal of Buffalo, Inc. (Erie County) stablish/Construct Applicant/Facility NYU Lutheran Medical Center (Kings County)	Exhibit # 5

Dia	gnostic and Treat	ment Centers - Establish/Construct	Exhibit # 7
	Number	Applicant/Facility	
1.	142152 E	Odyssey Community Services, Inc. (New York County)	
Res	idential Health Ca	are Facilities - Establish/Construct	Exhibit # 8
	<u>Number</u>	Applicant/Facility	
1.	142195 B	Delhi Rehabilitation & Nursing Center (Delaware County)	
Cer	tified Home Healt	h Agencies – Establish/Construct	Exhibit # 9
	<u>Number</u>	Applicant/Facility	
1.	142193 E	Kindred Healthcare (Saratoga County)	
C.	<u>Home Health Ag</u>	ency Licensures	
Ho	ne Health Agency	Licensures	Exhibit # 10
	<u>Number</u>	Applicant/Facility	
	2276 L	1 st Class Care Services, Inc. (Bronx, Queens, Kings, Richmond, New York and Nassau Counties)	
	2178 L	All Heart Homecare Agency, Inc. (New York, Richmond, Kings, Bronx, Queens, and Westchester Counties)	
	2292 L	Angels of Mercy Counseling Center, Inc. (Nassau Suffolk Queens and Westchester Counties)	
	2272 L	A Plus Homecare Agency, Inc. (Queens, Bronx, New York, Kings, Richmond, and Nassau Counties)	
	2037 L	Bright Home Care, Inc. (New York, Bronx, Kings, Richmond, Queens and Westchester Counties)	
	2266 L	Central Westchester Home Health Services, LLC (Westchester County)	

2268 L	Chinatown Home Health Care, Inc. (New York, Bronx, Kings, Queens, Richmond and Nassau Counties)
2395 L	Ciambella Home Care, Inc. d/b/a FirstLight Home Care of East Buffalo (Erie and Niagara Counties)
2218 L	Comprehensive Elder Care, LLC (Bronx, Richmond, Kings, New York, Queens, and Nassau Counties)
2285 L	Elite Home and Community Care Service, Inc. (Rockland, Putnam, Westchester, Orange and Bronx Counties)
2254 L	Ellison Home Care Companion Agency, Inc. (Nassau, Westchester, Rockland, Queens, and Suffolk Counties)
2247 L	Grupp KK, Inc. (Bronx, Richmond, New York, Queens, Kings, Westchester Counties)
2152 L	Guiding Angels Home Care, LLC (Bronx, Kings, New York, Richmond, Queens and Nassau Counties)
2138 L	Home at Last Home Care Services, LLC (Kings, Bronx, Queens, Richmond, and New York Counties)
2175 L	Human First Community Health Care, LLC (Nassau, Suffolk and Queens Counties)
2215 L	La'Dorch Homecare, Inc. (Bronx, Richmond, Kings, New York, Queens, and Westchester Counties)
2261 L	Marabi Homecare Agency, Inc. (New York, Richmond, Kings, Bronx, Queens, and Nassau Counties)
2274 L	Masih Home Care Incorporated (Queens, Kings, Richmond, New York, Bronx, and Nassau Counties)

2202 L	MY Care Health Services, Inc. (Queens, New York, Bronx, Richmond, Kings, and Nassau Counties)
2244 L	New Hope Services, Inc. (Bronx, Richmond, New York, Queens, Kings and Westchester Counties)
2259 L	NMC Homecare Agency of NY, Inc. (New York, Richmond, Kings, Bronx, Queens, and Westchester Counties)
2176 L	Augusta Osinowo d/b/a Nightingale Care Services (Bronx, Queens, New York, Richmond, Kings, and Nassau Counties)
2157 L	Passion for Seniors of NY, Inc. (Bronx, Queens, Kings, Richmond, New York and Nassau Counties)
2299 L	Premium Home Services, LLC (Queens, Kings, Bronx, New York, Richmond, and Nassau Counties)
2279 L	Scope Healthcare Services, Inc. (Suffolk, Nassau and Queens Counties)
2163 L	VIPrivate, LLC (Bronx, Queens, Kings, Richmond, New York and Nassau Counties)
2461 L	Alice Hyde Medical Center (Franklin County)
2295 L	Hyde Park Assisted Living Facility, Inc. d/b/a Hyde Park Licensed Home Care Agency (Dutchess County)
2319 L	Acare HHC, Inc. d/b/a Four Seasons Home Care (Bronx, Queens, Kings, Richmond, Nassau and New York Counties)
2281 L	Anchor Home Care LLC (Allegany, Erie, Orleans, Cattaraugus, Genesee, Wyoming, Chautauqua and Niagara Counties)

2389 L	Crown of Life Care NY, LLC (Bronx, Queens, Kings, Richmond, Nassau and New York Counties)
2342 L	Elite HHC, LLC (Bronx, Richmond, Kings, Westchester, New York and Queens Counties)
2401 L	Prestige LHCSA Management, Inc. (Bronx, Richmond, Kings, Westchester, New York and Queens Counties)
2556 L	Quality Care – USA, Inc. d/b/a Gentiva Health Services (See exhibit for counties served)

III. COMMITTEE ON CODES, REGULATIONS AND LEGISLATION

Angel Gutiérrez, M.D., Chair

Exhibit # 11

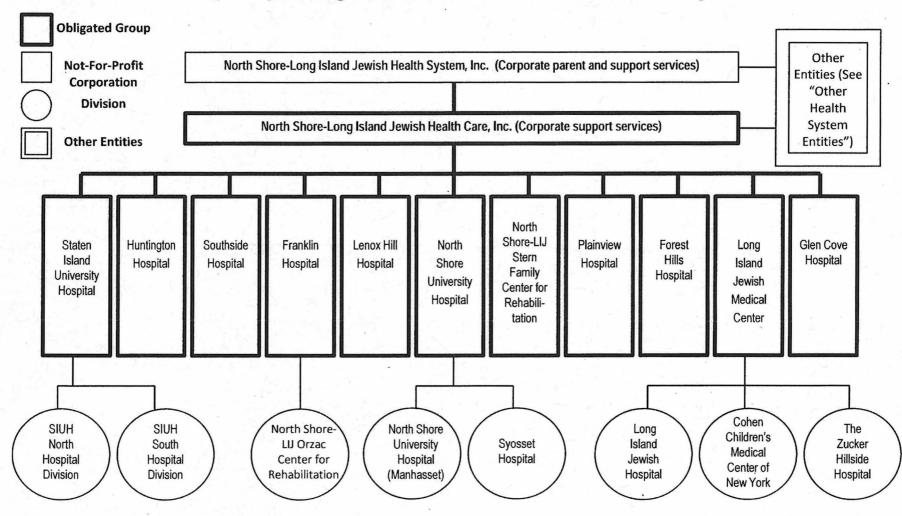
For Emergency Adoption

13-08 Amendment of Subpart 7-2 of Title 10 NYCRR (Children's Camps)

For Adoption

Sections 415.3 of Title 10 NYCRR (Nursing Home Transfers and Discharge Rights)

Principal Operating Entities of North Shore-LIJ Health System



Project #142081 BFA Attachment A

Consolidating Statement of Financial Position

December 31, 2013 (In Thousands)

	North Shore- Long Island Jewish Health System, Inc. Total	Eliminations	North Shore- Long Island Jewish Obligated Group	The Long Island Home	Hospice Care Network, Inc.	The Feinstein Institute for Medical Research	North Shore- Long Island Jewish Health System Foundation, Inc.	North Shore- Long Island Jewish Health System Laboratories	Captive Insurance Companies	Dolan Family Health Center	Health Insurance Companies	Other Health System Entities
Assets			1.1.1				~					2
Current assets:		\$	\$ 105.464	\$ 4,063	\$ 6.815	s -		A	5 5 281			
Cash and cash equivalents Marketable securities and other investments	\$ 210,501	s -	\$ 125.464 1.697.228	3 4,06,		20	\$ 22.665	s –		\$ 227	\$ 34,324	\$ 10,762
	1,739,386	· •• ·		:4,19-		207	12.179		9,185	2.175	-	1
Accounts receivable for services to patients, net of allowance for doubtful accounts	700,198	-	668,711	:4.19-	5,445	-		7.257	-	385		4.206
Accounts receivable for physician activities, net	68,443 78,956	e	60.542 78.956	1.1.1.1.1.1	10 C - C -		-	-	-	-	-	7,901
Assets limited as to use, current portion						_	14 12	-		-	1.	
Piedges receivable, current portion	35.577		176				35.220		-	-	-	59
lasurance claims receivable, current portion Other current assets	58,399	(33,388)	129,455	1,405		215	45	244		-	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	295
	159,931	-	142,193	1,235		7,416		2,516	580	442	1,301	4.027
Total current assets	3,091,491	(33,388)	2,903,725	20,965	31,298	7.651	70,069	10.017	15.046	3,229	35.625	27,250
Due from affiliates, net	-	(236.517)	102.656	bit ken er				18.719	115,142	-	-	
Note receivable from affiliate	-	(16.989)	16.989				-	-	-	1 - C - C - H -	-	-
Assets limited as to use, net of current portion	1,159,721	(204.596)	\$92,408	7,000	1.812	75,268	56,379	-	215.266	5,102	889	10,193
Pledges receivable, net of current portion	112.821	-	719		418		110.333	-	-	-	-	1,351
Property, plant and equipment, net	3.550.093		3,384,404	54,998	789	58,595	1,424	7,482		1,232		41,169
Insurance claims receivable, net of current portion	334.073	(154.555)	477,754	7,034	530	892	187	1.011	- P	-		1.220
Other assets	175.155	(39.202)	126,986	9,532	214	2,500	1	- 1 C .	22.687	1 (1) (2) (2) (4)	-	52,438
Total assets	\$ 8,423,354	\$ (685,247)	\$ 8,005,641	\$ 99,533	\$	\$ 144,906	\$ 238,392	\$ 37.229	\$ 368,141	\$ 9,563	S 36,514	\$ 133,621
Liabilities and net assets (deficit) Current liabilities: Short-terns horrowings Accounts payable and accrued expenses Accrued salaries and eached benefits Current periton of capital lease obligations	\$ 116,540 529,423 568,164 6,308	s <u>-</u>	\$ 110,540 476,872 525,896 3,681	\$ 3,143 4,984 1,124	\$ 2,363 2,012	\$ - 6,834 5,087	\$ 297 1.259	\$ 16.765 5.934	\$ 2,888 	\$ 333 475	\$ 3,076 -	\$
Current portion of long-term debt	52,954		52,147	897	-	-	-)		-	· · · · · · · · · · · · · · · · · · ·		-
Current portion of insurance claims liability	98,799	(33,388)	129,455	1.495	128	215	45	244	-		÷.,	295
Current portion of malpractice and other insurance liabilities	*4.252	(20,695)	57,787	894		1. S.	100 C 1 1 1 1 1 1 1 1 1		36,266	a financia de Hari	an an an an the	-
Current portion of third-party payer structured habilities	5.438	-	5,438		- 0	-	-		-	-	-	
Current portion of estimated payable to third-party payers	425.232	-	421,860	1,473					-	356	1.117	420
Total current liabilities	1.870,710	(54,083)	1.783.676	13.828	4.503	12,136	1,601	22,943	39,154	1,164	4,193	41,595
Due to affiliates, net	697 -	(120,693)	1	1.215	738	2,439	3,744	-	_	8,908		103,649
Note payable to all'filiate		(16,989)	-	16,989		A. 1. C	-			-		-
Accrued retirement benefits, net of current portion	341.044		334,973	5.992		53	· ·	26	-	-		
Capital lease obligations, net of current portion	76.814	-	74,420	1.690		esterni i i e 🚽	- 10 A			-	~	704
Long-term debt, net of current portion	1.665.372	-	1,638,981	26,391		-	-	-	-	-	1 - L - L - L	-
insurance claims liability, net of current portion	334,073	(154.555)	477,754	7,034	530	892	187	1,011	-		-	1,220
alpractice and other insurance liabilities, net of current pertion	716,902	(95.797)	529,584	2,749		-	-		280,366	-		-
lidird-party payer structured liabilities, net of current portion	18,288	-	18,288		-	St. 111 - 141	100 million -	1. 1			-	
Other long-term liabilities	411.225		401.134	1.434	~6	116	6,186	1,3114	-	-	-	975
otal liabilities	5,434,428	(442,117)	5.258.810	77.322	5,847	15.636	11,718	25.284	319,520	10,072	4,193	148,143
et assets (deficit)												
Unrestricted	2.508.405	(36,059)	2,376,552	22,211	27,064	39,195	16,179	11.945	48,621	(6,430)	32,321	(23,194)
Temporarily restricted	346.046	(185,625)	313,567		1,772	51,096	155,046		46,0,1	1,518	20.001	8,572
Permanentiv restricted	134,475	121,446;	56,712		378	38,979	55,449			4,403	<u>-</u> -	9,9 2
Total net assets (deficit)	2.988,926	(243,130)	2,746,831	22.211	29,214	129.270	226,674	11.945	48,621	(509)	32.321	(14,522)

Combining Statement of Financial Position - Obligated Group Only

December 31, 2013 (In Thousands)

	Total Obligated Group	Eliminations	North Shore- Long Island Jewish Health Care, Inc.	North Shore University Hospital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital	Southside Hospital	Huntington Hospital Association	Glen Cove Hospital	Plainview Hospital	Forest Hills Hospital	Franklin Hospital	Long Island Jewish Ster Family Cent for Rehabilitatio
Assets														
Current assets														
Cash and cash equivalents	\$ 126,464	s –	\$ 49,833	\$ 18,792	\$ 14.686	\$ 27,420	\$ 332	S 44	\$ 11,960	\$ 8	\$ 9	S 2,673	S 26	\$ 581
Marketable securities and other investments	1.697.228	-	89,953	764.679	358,441	220,460	136,708	2.630	113,280	71.117		-	-	-
Accounts receivable for services to patients, net of allowance for doubtful accounts	668.711	-	38	153.633	177,748	80.973	107,003	40,949	37,852	12.513	13,970	21,381	17,063	5,588
Accounts receivable for physician activities, net	60,542		-	43,016	16,097	-	-	724	205	151	82	134	133	-
Assets limited as to use, current portion	78,956	-	-	52,516	14,346	4,195	3,612	1,449	1,433	24	274	547	532	28
Piedges receivable, current portion	176	-	-	-	-	176	-			-			-	-
Insurance claims receivable, current portion	129,455	-	742	33.654	29,938	17.878	17.847	8.422	5.537	3.248	3.586	4.427	3,994	182
Other current assets	142,193	(3.000)	7,506	36,505	37.936	15,183	17,153	11,906	8,450	2,472	3,347	1,753	2,911	71
Total current assets	2.903.725	(3,000)	148,072	1,042,755	649,192	366.285	282.655	66.124	178,717	89,533	21.268	30,915	24.659	6.550
		(received								1000				
Due from affiliates, net	102,556	(73.255)	-	13.922	60,892		-		-	27.795	24,457	28,196		20,649
Note receivable from affiliate	16.989	-	16,989	-	-	÷	<u></u>		-	-	-	-		
Assets limited as to use, net of current portion	992.408	-	294,341	190,801	261,745	110,856	62,556	19,081	26,641	6,468	567	468	4,351	14.533
Picdees receivable, net of current portion	719	-	-	-		242	67	-	410	-	-	-	-	
Property, plant and equipment, net	3,384,404	-	309,963	564,400	1,036,436	233.671	810,360	111.130	127,192	56,705	31.937	49,104	39,893	13,61
Insurance claims receivable, net of current pertion	477,754	1001	3,071	127,770	116,348	67,638	50.471	32,520	21,203	12.333	13.510	16,964	15,174	75.
Other assets	126,986	(681,949)	696.617	13,144	34,563	28,798	29.594	3,443	1.164	162	390	433	472	15
Total assets	\$ 8,005,641		\$ 1,469,053		\$ 2,159,176	\$ 807,490	\$ 1.235,703	\$ 232,298	\$ 355,327	\$ 192,996	\$ 92,129	\$ 126,080	\$ 84,549	\$ 56.253
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Liabilities and net assets (deficit)														
Current liabilities:		Section 1.		-			s - 2			s -	s -		s -	
Short-term borrowings	\$ 110,540	s –	s –	S 7,500	\$ 103,040	s -		\$ -	s			s –		s -
Accounts payable and accrued expenses	476,872	-	94,446	107,849	78,507	49,739	58,769	- 24,261	17,198	13.724	9,777	10,186	0,997	2,419
Accrued salaries and related benefits	525,896	-	122,482	114,159	96,980	54,808	32,947	23,878	24,336	11,655	10,695	17,606	13,553	2,793
Current portion of capital lease obligations	3,681	(190)	1,626	54	136	1.674	381		-	-	-	-	-	
Current portion of long-term debt	52,147	-		17,476	10,850	11,605	4,540	1,130	1,100	183	1.584	3,163	415	103
Current portion of insurance claims liability	129,455	-	242	33,654	29,938	17,878	17,847	8,422	5,537	3.248	3,586	4,427	3,994	182
Current portion of malpractice and other insurance habilities	57,787	-	5,949	14.816	13,605	8,297	3,622	3,050	2,341	1.327	1,323	1,826	1.631	-
Current portion of third-party payer structured habilities	5,438			-	-	5.438	-		-		-	-	-	-
Current portion of estimated payable to third-party payers	421,850	-	-	137,706	112.333	24,821	49,278	32,474	6,204	7,768	12,110	24,183	11.254	3.725
Total current liabilities	1,783,676	(190)	225.245	433,214	445,389	174.260	:67.384	93.215	56.716	37,905	39,075	61.391	40,844	9,228
Due to affihates, net	-	(197.935)	74.593		-	18,688	53,168	22.379	2,309	-	-	-	26.798	-
Accrued retirement benefits, net of current portion	334,973	1	\$2,313	81.622	15,859	1.400	60,506	19,632	45.990	9,513	12.001	~62	2.407	2,968
Capital lease obligations, net of current portion	74,420	(19.569)	70,670	5.577	13.992	435	3,315	S - 1	-			-	-	
Long-term debt, net of current portion	1.638,981	-	383.503	177,218	691.783	107.384	131,646	40,580	41,488	8.957	14.852	15,929	15,024	6,617
Insurance claims liability, net of current portion	477,754	-	3,07:	127,770	116,348	67,638	50,471	32,520	21.203	12,333	13.510	16.964	15,174	752
Malpractice and other insurance habilities, net of current portion	529.584		17,518	146,853	129.312	74.485	48.183	30,399	22.477	13.058	13,780	17,898	15.621	-
Third-party payer structured liabilities, net of current portion	18.288	-	-	-	-	18 288	-	-	-	-	-	-		-
Other long-term liabilities	401,134	-	6.211	92.858	91.858	43.705	63.840	16.295	23,127	9,466	15,436	21.743	15,485	1,109
Fotal liabilities	5,258,810	(217.694)	863.124	1,065,112	1.504,541	506,283	578,513	255.021	213,310	91.232	108.654	138.68?	131.353	20.674
Net assets (deficit)														
Unrestricted	2.376,552	(442.219)	507,638	891,402	518,572	287.545	558,899	(40,283)	137,241	92,931	(16,957)	(12,784)	(49.227)	34.694
Temporarily restricted	313.567	(75.017)	75,017	66,645	127,675	12.178	75.017	17,560	3.613	6.976	432	177	2,410	884
Permanently restricted	56,712	(23,274)	23,274	19.633	8,388	1.484	23.274	-	1,163	2,757	-	-	13	-
Total net assets (deficit)	2.740.831	(540,510)	605 929	887.680	654,635	301.207	657,190	(22,723)	142,017	101,764	(16,525)	(12,667)	(46,894)	35.578
	\$ 8,005,641		\$ 1,469,053	\$ 1,952,792			\$ 1,235,703	\$ 232,298	\$ 355,327	\$ 192,996	\$ 92,129		\$ 84,549	\$ 56,252

Consolidating Statement of Operations

Year Ended December 31, 2013 (In Thousands)

	North Shore- Long Island Jewish Health System, Inc. Total	Elimin	ations	North Shore- Long Island Jewis Obligated Group	h	The Long Island Home		Hospice Care Network, Inc.		The Feinstein Institute for Medical Research	North Shore- Long Island Jewish Health System Foundation, Inc.	North Shore- Long Island Jewish Health System Laboratories	Ins	aptive surance npanies	Dolan Family Health Center	Health Insurance Companies	Other Health System Entities
Operating revenue	\$ 5,853,492	\$	(3.619)	\$ 5,678,259	s	90,459	s	49,161	s	430	s -				\$ 4.524	s –	6 31 3PG
Net patient service revenue	\$ 5,855,492 875,088	3	(3.519)	663,619	3	2,609	2	49.101	3	4.50	3 -	3	,	-	3 4.324	5 -	\$ 34,278 208,860
Physician practice revenue Provision for bad debts	(91,288)		78	(87,403)		(1.428)		(230)		-	-	1696)		-	(6)	-	(1,603)
			(3.541)	6.254.475		91.640		48,931		430		(696)			4,518		
Total patient revenue, net of provision for bad debts	6.637,292			6.254.475		1.247		40,931		41,043	_	247,337		37.930	2,625		241,535
Other operating revenue	324,607	(-	461,432)					1.068		14,333				37,930		1,301	128,529
Net assets released from restrictions used for operations	39,932		-	24,301		92.887		49 999		55,806	-	246,641		37.930	230		-
Total operating revenue	7,001,831	(-	464,973)	6,604,803		92,887		49,999		55,806	-	240,041		37,930	7,373	1.301	370,064
Operating expenses																	
Salaries	3,568,991		(97.852)	3.272,029		52,300		17.649		44.920	-	51,683		-	4.013	278	223.971
Employee benefits	928,220	- C. 3	(17.633)	848,913		19,787		4.844		13,241	-	14.392		-	1.588	67	43.021
Supplies and expenses	2.029.125		339,1911	1.956.640		20,256		24,882		24,171	· · · ·	156,634		37,983	2,152	17,915	127.683
Depreciation and amortization	307,345			290,494		2.337		518		5.340		1.629		-	74		6,953
Interest	84,193		(97)	82,611		1,602		-		-	-			-		-	77
Total operating expenses	6,917,874	5	454,773)	6,450,687		96,282		47.893		87,672	-	224,338		37,983	7,827	18.260	401,705
Excess (deficiency) of operating revenue over operating expenses	83,957		(10,230)	154,116		(3,395)		2,106		(31,866)		22,303		(53)	(454)	(16.959)	(31,641)
Non-operating gains and losses																	
Investment income	100.320		-	92,725		33		391		14	1,130	(58)		6.067	39	-	(21)
Change in net unrealized gains and losses and change in value																	
of equity method investments	105,971		19,760	73,014		(1)		509		2	1.016	- 1		10,377	-	-	10,294
Change in fair value of interest rate swap agreements																	
designated as derivative instruments	965		-	965				-		-	-	-		-	-	- 1	-
Early retirement program costs	(33,179)			(32,392)		-		(175)		-	-	(560)		-	(19)	-	(93)
Other non-operating gains and losses	(6,344)		(2.283)	847		8	1	604	-	-	(5,737)			**	32	**	185
Total non-operating gains and losses	167,733		8,477	135,159		40		1.329		16	(3.591)	(558)		16,444	52	-	10,365
Excess (deficiency) of revenue and gains and losses over	-			-										- K.			
expenses	251,690		(1.723)	289,275		(3,355)		3,435		(31.850)	(3,591)	21,745		16,391	(402)	(16.959)	(21,276)
Net assets released from restrictions for capital asset acquisitions	46,068		-	43,314				-		2.754	-	-		-	-		
Change in fair value of interest rate swap agreements designated																	
as cash flow hedges	2,931			1,678		1,253		-		-	-	-		-		-	-
Transfers (to) from affiliates	_		10,200	(69,993)		-				20.713		(10,200)			-	49,280	
Pension and other postretirement liability adjustments	248,815			237,609		11,206				-	12	_		_	1 1 1 H	-	- 1 <u>-</u>
Other changes in net assets	(600)		1,400	-		1 ales 1		· · · · · · · · · · · · · · · · · · ·		-	_			-			(2.000)

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Project #142081 BFA Attachment B (cont.)

Project #142081 BFA Attachment B (cont.)

North Shore-Long Island Jewish Health System, Inc.

Combining Statement of Operations - Obligated Group Only

Year Ended December 31, 2013 (In Thousands)

	Total Obligated Group	Eliminations	North Shore- Long Island Jewish Health Care, Inc.	North Shore University Hospital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital	Southside Hospital	Huntington Hospital Association	Glen Cove Hospital	Plainview Hospital	Forest Hills Hospital	Franklin Hospital	Long Island Jewish Stern Family Center for Rehabilitation
Operating revenue Net patient service revenue	\$ 5,678,259	1	s s	\$16:06:1-\$	\$ 1.320.103	S 803.871	\$ 773.752	\$ 355.214	21572 \$	S 158.070	5 173.994	S 207.546	\$ 165.775	727 75 S
Physician practice revenue Provision for hard debre	619'209 619'EX1	- 61 %	۱ ĝ	282.557	214.670	- 100 87	2,107	900'61	12,047	22.820	17.013	18,987	14,412	1015
Total patient revenue, net of provision for bad debts	6.254,475	8,152	(55)	1,637,207	1.515,325	794,879	764,250	400,183	310,720	178,382	169'681	224,218	177.366	551.45
Other operating revenue Net assets released from reductions used for anorations	326.027	(712.356)	670.524	692'0F1	83,985	62,667	3 592	23,101 51	5,253	4,530	9.922	7.558	11.674	572
folal operating revenue	6.604.803	(104,204)	671.200	1.786.597	1.608.999	858.539	786.070	423.299	316.235	182.912	199.613	231.776	046,981	\$4,727
Operating expenses	100 PTC 5	1662 6367	367 236	202,000	202 1002	2023 111	110.025	Col Tor	202.1.21	11.5 AU	120 00	600 · 11	000 000	211124
calarics Finite as hone fite	67077777	(221,1021	10000	518 821	1122 201	0027575	FAN SA	F10 59	190 95	121 Sc	200.07	170'011	202.02	000/17
Cumplion and apprendix	1056 6.00	(040'57)	120 420	210.011	001012	020 220	025 144	561 223	107.04	021 22	075 67	01.C M2	000.02	1.1.78
Suppres and expenses Democration and amortization	TOP UOL	(+01'065)	1X0 22	100.020	890 99	201 96	1012	271.001	15 54	6165	955 F	010.00	615.00	1011 -
Inferest	82.611	(1.738)	16.003	11.148	37.322	6.945	5.501	2.022	2.041	396	801	1.164	755	154
Fotal operating expenses	6,450,687	(704,204)	666.670	1.723,136	1,611.986	820.536	754,576	418.078	313,6;2	183.737	199.772	223,358	192,076	47,354
Excess (deficience) of operating revenue over operating expenses	154,116	1	4,530	63,461	(2.987)	38,003	31,494	5.221	2.623	(825)	(651)	8.418	(3.036)	7.373
Non-operating gams and losses: Investment income	92.725	J	156'1	39,098	20.165	12.780	6.434	155	2,318	3,534	(٢)	31	159	E
Charge in net unrealized gains and losses and charge in value of equity method investments	73.014	(115,514)	164.784	34,439	20,433	011,449	6.884	108	0.558	2.927	1	1	(9)	(48)
C nange in lair value of interes; rate swap agreements designated as derivative instruments	596	1	1	1	1	365	I		1	1	I	1	1	1
Early retrement program costs	(32.392)	1	(3,761)	(2.503)	(6:039)	(4.888)	(8+8)	(726)	(3.344)	(3.073)	(612)	(186)	(\$25)	(436)
Total non-operating gains and losses	135,159	(175,514)	168.974	66,036	39,094	15.765	14,687	1463)	5.123	3,388	(189)	(611)	(421)	(380)
Excess (deficiency) of revenue and gains and losses over expenses	289.275	(175,514)	173.5(4	101.021	36,107	53.768	16,181	4.758	952.7	2.563	(0:+8)	3.965	(3:457)	\$66'9
Net assets released from restrictions for capital asset acquisitions	13.314	1	4.172	2,080	31.628	393	156	73	018	37	T	3.024	1	911
Change in fair value of interes; rate swap agreements designated as cash flow hedres	1.678			109	1.074	ſ	1	1	1	ı	1	Ĩ		1
Transfers to affiliates	(69,993)	1	(49,280)	(13,562)	(7,151)	1	1	1	r	1	1	I	1	,
Pension and other postretirement hability adjustments	237,609	1	4.183	26,490	181.181	1.121	95.641	24.572	58.695	3.518	5.904	894	4.148	962
increase (decrease) in unrestricted net accete	C 201 002	A 175 51 1	023 021 3	C 115 100	C 120 3	COL 35 303	544 CI 1 3	5 70 m2	: 36 29 3	\$ 6138	1.301 2 2	5 11 967	C 601	129 a 231

Consolidated Statements of Financial Position (In Thousands)

		Decem	ber 3	
	1. Sec.	2013		2012
Assets				
'urrent assets:				
Cash and cash equivalents	\$	210,601	\$	283,258
Marketable securities and other investments		1,739,386		1,496,070
Accounts receivable for services to patients, net of allowance for doubtful				
accounts of \$90,500 in 2013 and \$109,790 in 2012		700,198		697,216
Accounts receivable for physician activities, net		68,443		60,151
Assets limited as to use, current portion		78,956		119,166
Pledges receivable, current portion		35,577		35,426
Insurance claims receivable, current portion		98,399		104,285
Other current assets		159,931		159,829
Fotal current assets	PA/Moulon	3,091,491		2,955,401
oral current assets		5,091,491		2,9.1.1.101
Assets limited as to use, net of current portion		1,159,721		840,463
Pedges receivable, net of current portion		112,821		120,880
Property, plant and equipment, net		3,550,093		3,372,151
Insurance claims receivable, net of current portion		334,073		359,528
Other assets		175,155		158.373
l'otal assets	\$	8,423,354	\$	7,806,796
rotar assets	.9 Tannan	0,420,004		1,000,790
Liabilities and net assets	$\mathbf{r}_{i}, \mathbf{r}_{i} > \mathbf{s}_{i}$			
Surrent liabilities:		an a		
Short-term borrowings	S	110,540	\$ -	110,540
Accounts payable and accrued expenses	Ŷ	529,423		493,994
Accrued salaries and related benefits		568,164		527,832
Current portion of capital lease obligations		6,308		5,000
AN ANALYSI ANTAL		52,954		50,934
Current portion of long-term debt		The second se		
Current portion of insurance claims liability		98,399		104,285
Current portion of malpractice and other insurance liabilities		74,252		59.521
Current portion of third-party payer structured liabilities		5,438		5,438
Current portion of estimated payable to third-party payers		425,232		352.995
Total current liabilities		1,870,710		1,710,539
Accrued retirement benefits, net of current portion		341,044		660,356
Capital lease obligations, net of current portion		76,814		80,913
Long-term debt, net of current portion		1,665,372		1,470,728
Insurance claims liability, net of current portion		334,073		359.528
		716,902		653,229
Malpractice and other insurance liabilities, net of current portion				
Third-party payer structured liabilities, net of current portion		18,288	1	23.951
Other long-term liabilities		411,225		417.471
Total liabilities		5,434,428		5,376,715
Commitments and contingencies				
Net assets:				
Unrestricted		2,508,405		1,959,501
Temporarily restricted		346,046		341,669
Permanently restricted		134,475		128.91
				2,430,081
Testal wat a water		2,988,926		1,40,08
Total net assets Total liabilities and net assets		8,423,354	\$	7,806,790

Project #142081 BFA Attachment B (cont.)

North Shore-Long Island Jewish Health System, Inc.

Consolidated Statements of Operations (In Thousands)

	_ `	Year Ended I 2013	Dec	ember 31 2012
Operating revenue: Net patient service revenue Physician practice revenue Provision for bad debts	\$	5,853,492 875,088 (91,288)	\$	5,598,408 758,409 (97,994)
Total patient revenue, net of provision for bad debts Other operating revenue Net assets released from restrictions used for operations	5 mm 1	6,637,292 324,607 39,932		6,258,823 302,691 45,330
Total operating revenue		7,001,831		6,606,844
Operating expenses: Salaries Employee benefits Supplies and expenses Depreciation and amortization Interest		3,568,991 928,220 2,029,125 307,345 84,193		3,315,368 862,478 1,984,936 275,601 70,594
Total operating expenses		6,917,874		6,508,977
Excess of operating revenue over operating expenses		83,957		97,867
Non-operating gains and losses: Investment income Change in net unrealized gains and losses and change in value of		100,320		42,636
 change in her differenced gains and losses and change in value of equity method investments Change in fair value of interest rate swap agreements designated as derivative instruments Loss on refunding and refinancing of long-term debt Contribution received in the acquisition of The Long Island Home 		105,971 965 -		(4,495) (4,590) 12,823
Early retirement program costs		(33,179)		10. A 10.
Other non-operating gains and losses		(6,344)		(5,510)
Total non-operating gains and losses		167,733		164,413
Excess of revenue and gains and losses over expenses		251,690		262,280
Net assets released from restrictions for capital asset acquisitions Change in fair value of interest rate swap agreements designated		46,068		38,590
as cash flow hedges		2,931		677
Pension and other postretirement liability adjustments		248,815		(78,540)
Other changes in net assets		(600)		696
Increase in unrestricted net assets	\$	548,904	\$	223,703

See accompanying notes.

Consolidated Statements of Financial Position June 30, 2014 and December 31, 2013 (In Thousands)

Assets		Jnaudited) June 30, 2014		Audited) cember 31, 2013
Current assets:				
Cash and cash equivalents	\$	242,925	\$	210,601
Marketable securities and other investments		1,670,705		1,739,386
Accounts receivable for services to patients, net of				
allowance for doubtful accounts		747,073		700,198
Accounts receivable for physician activities, net		72,292		68,443
Assets limited as to use, current portion		88,403		78,956
				35,577
Pledges receivable, current portion		36,931		
Insurance claims receivable, current portion		94,480		98,399
Other current assets		205,182		159,931
Total current assets		3,157,991		3,091,491
Assets limited as to use, net of current portion		1,185,589		1,159,721
Pledges receivable, net of current portion		118,694		112,821
Property, plant and equipment, net		3,652,699		3,550,093
Insurance claims receivable, net of current portion		320,322		334,073
Other assets		171,002		175,155
Total assets	\$	8,606,297	\$	8,423,354
	_			
Liabilities and net assets				
Current liabilities:				
Short-term borrowings	\$	110,218	\$	110,540
Accounts payable and accrued expenses		579,811		529,423
Accrued salaries and related benefits		554,810		568,164
Current portion of capital lease obligations		6,665		6,308
Current portion of long-term debt		60,570		52,954
Current portion of insurance claims liability		94,480		98,399
Current portion of malpractice and other insurance liabilities		73,718		74,252
		1842		5,438
Current portion of third-party payer structured liabilities		5,438		
Current portion of estimated payable to third-party payers		423,138		425,232
Total current liabilities		1,908,848		1,870,710
Accrued retirement benefits, net of current portion		344,616		341,044
Capital lease obligations, net of current portion		98,558		76,814
Long-term debt, net of current portion		1,619,142		1,665,372
Insurance claims liability, net of current portion		320,322		334,073
Malpractice and other insurance liabilities, net of current portion		740,185		716,902
Third-party payer structured liabilities, net of current portion		15,241		18,288
Other long-term liabilities		416,381		411,225
Total liabilities		5,463,293		5,434,428
Commitments and contingencies				
Net assets:				
Unrestricted		2,633,063		2,508,405
Temporarily restricted		374,797		346,046
Permanently restricted		135,144	X	134,475
Total net assets		3,143,004		2,988,926
Total liabilities and net assets	\$	8,606,297	\$	8,423,354
rotar natifities and net assets		0,000,271		

Project #142081 BFA Attachment C (cont.)

North Shore-Long Island Jewish Health System, Inc.

Consolidated Statements of Operations

For the Six Months Ended June 30, 2014 and 2013 (In Thousands)

		audited) 2014	(L	Inaudited) 2013
Operating revenue:				
Net patient service revenue	\$	2,971,900	\$	2,879,672
Physician practice revenue	*	461,379		436,159
Provision for bad debts		(49,717)		(52,111)
Total patient revenue, net of provision for bad debts		3,383,562		3,263,720
Other operating revenue		198,736		154,136
Net assets released from restrictions used for operations		23,456		20,367
Total operating revenue		3,605,754		3,438,223
Operating expenses:				
Salaries		1,850,251		1,731,637
Employee benefits		469,071		461,792
Supplies and expenses		1,033,326		994,225
Depreciation and amortization		168,468		153,951
Interest		46,584		39,437
Total operating expenses		3,567,700		3,381,042
Excess of operating revenue over operating expenses		38,054		57,181
Non-operating gains and losses:				
Investment income		62,575		48,436
Change in net unrealized gains and losses and change in value of equity method investments		28,423		(7,011)
Change in fair value of interest rate swap agreements				
designated as derivative instruments		392		640
Other non-operating gains and losses	<u> </u>	(7,247)		(1,122)
Total non-operating gains and losses	te in state in t	84,143	r sister	40,943
Excess of revenue and gains and losses over expenses		122,197		98,124
Net assets released from restrictions for capital asset acquisitions		3,134		17,769
Change in fair value of interest rate swap agreements designated as cash flow hedges		459		2,089
Other changes in net assets		(1,132)	-	
Increase in unrestricted net assets	\$	124,658	\$	117,982

Consolidating Statement of Financial Position June 30, 2014 (Unaudited and In Thousands)

	North Shore- Long Island Jewish Health System, Inc. Total	Eliminations	North Shore- Long Island Jewish Obligated Group	The Long Island Home	Hospice Care Network, Inc.	The Feinstein Institute for Medical Research	North Shore- Long Island Jewish Health System Foundation, Inc.	North Shore- Long Island Jewish Health System Laboratories	Captive Insurance Companies	Dolan Family Health Center	Health Insurance Companies	Enduscopy Center of Long Island	Other Health System Entities
Assets													
Current assets.													
Cash and cash equivalents	\$242.925	S-	\$153,374	\$6,266	\$5.681	S-	516,711	S-	\$5.913	\$247	\$42.854	\$637	\$11,242
Marketable securities and other investments	1,670.705		1.624.195	- 77	20.535	20	12.635	-	10.721	2.522		(e f . •	
Accounts receivable for services to patients, net of													
allowance for doubtful accounts	747.073	-	710,740	12.946	. 7.500			8.776	-	386			6.725
Accounts receivable for physician activities, net	72,292		63.235		· · · · · ·				-		-	-	9.057
Assets limited as to use, current portion	88,403	· · ·	88,403		 1.12 			ં એ ગામ	-			1 .	-
Pledges receivable, current portion	36.93;	11 - Dev	114	33 - 24 - 3 4	121	2,00	36.539	1 - C					157
Insurance claims receivable, current portion	94,480	(33,388)	125.535	1,405	128	215	45	244		-		1.11.2	296
Other current assets	205.182		174,570	1.183	17	13.172	1	2,472	7,147	1,322	1,677		3.621
Total current assets	3,157,991	(33.388)	2,940,166	21.877	33.982	13,407	65.931	11,492	23.781	4.477	44.531	637	31,098
Due from affiliates, net	· · · ·	(244.455:	119,228		. 1891 .	i in a	1.681	24,197	99,349	a .			
Note receivable from affiliate		(19,489)	19,489	x				-		-			
Assets limited as to use, net of current portion	1,185,589	(221.126)	1,009,225	7,000	1,562	79,145	61.561		230,131	5,132	1,704		11,255
Pledges receivable, net of current portion	118.694		426	-	530		115,926		-				1,812
Property, plant and equipment, net	3,652,699		3.488.214	55.137	794	56,671	1,424	7.415	-	1.192	1,923	293	39.636
Insurance claims receivable, net of current portion	320.322	(154.555;	464,003	7.034	530	892	187	1.011					1,220
Other assets	171,002	(38,504)	122,489	9,500	214	2,500			22.623	- 1. E.E.		E Source	52,180
Total assets	\$8.606.297	(\$711,517)	\$8.163.240	\$100.548	\$37.612	\$152.615	\$246.710	\$44.115	\$375.884	\$10.801	\$48,158	\$930	\$137.201
Liabilities and net assets (deficit) Curren: liabilities:													
Short-term borrowings	\$110,218	S-	\$110,218	5-	S-	S-	S-	· .	S-	S-	ş-	S-	S-
Accounts payable and accrued expenses	579.811	-	514,712	3.680	2.669	8,735	298	20,189	3,785	329	9.529	108	15.786
Accrued salaries and related benefits	554,810		517,745	5.207	2,065	4,808	878	5.804		-491	749	44	17.019
Current portion of capital lease obligations	6.665	-	4.182	1.167		-		-			-		1.316
Current portion of long-term debt	60,570		59,742	828	-	-		· · ·			-		-
Current portion of insurance claims liability	94,480	(33.388)	125.535	1.405	128	215	45	244					296
Current portion of malpractice and other insurance liabilities	73.718	(20.695)	\$7,426	. 721			· · · · · ·	-	36,266		-		
Current portion of third-party payer structured liabilities	5,438	- 1	5.438					1. I. I.		a	-	5 - 1 - 1 - 1	-
Current portion of estimated payable to third-party payers	423.138		415.023	1.856	1. N. 1. 19				-	68	6.191		
Total current liabilities	1,908,848	(54,083)	1,810,021	14.854	4,853	13,758	1,221	26,237	40,051	888	16.469	152	34,417
Due to affihates, net	¹	(138.328)		2.992	890	5.076			- 1 -	10,304	10,747	420	107,899
Note payable to affiliate		(19.489:		19.489	-	-			200		-		-
Accrued retirement benefits, net of current portion	344,616		339,906	4,631	-	53		26			K 87	5	
Capital lease obligations, net of current portion	98.558	-	97.315	:.096	80 Y S &	100 B						· · ·	147
Long-term debt, net of current portion	1.619.142	121.01.0	1.593.173	25.969						· · · ·			
Insurance claims liability, net of current portion	320.322	(154.555:	464.003	7.034	530	892	187	i.011					1,220
Malpractice and other insurance liabilities, net of current portion	740,185	(87.259)	544,516	2.625	2 A	· · ·			280,303	-	.		- 18 A A
Third-party payer structured liabilities, net of current portion	15,241		15,241		· · · ·	-		-	-				
Other long-term liabilities	416,381	/	403,601	1.556	45	117	8.775	1.304			87	· · ·	896
Total liabilities	5.463.293	(453.714)	5.267.776	80.256	6.315	19.896	10.183	28.578	320.354	11,192	27.303	572	144,579
Commitments and contingencies													
Net assets (deficit;					20.277		12 703	10 000			20.000	2.50	
Unrestricted	2.633.063	(35,335)	2,495,291	20.292	29.377	39,168	12.720	15,537	55,530	(6.545)	20.855	358	(17.185)
Temporarily restricted	374.797	(200.630)	340.010	· · ·	1.539	54.180	168.140	1.00		1,751	· ·	- 19 B	9,807
Permanently restricted	135,144	(21,838)	57,163		378	39,371	55.667			4,403			-
Total net assets (deficit)	3.143.004	(257,803)	2.895.464	20.292	31,294	132.719	236.527	15.537	55,530	(391)	20.855	355	(7,378)
Total liabilities and net assets (deficit)	\$8,606,297	(\$711,517)	\$8,163,240	\$100,548	\$37,612	\$152,615	\$246,710	\$44,115	\$375,884	\$10,801	\$48,158	\$930	\$137,201

Combining Statement of Financial Position - Obligated Group Only June 30, 2014 (Unaudited and In Thousands)

	Total Obligated		North Shore- Long Island Jewish Health	North Shore University	Long Island Jewish Medical	Staten Island University	Lenox Hill	Southside	Huntington Hospital	Glen Cove	Plainview	Forest Hills	Franklin	North Shore-L.IJ Stern Family Center for
	Group	Eliminations	Care. Inc.	Hospital	Center	Hospital	Hospital	Hospital	Association	Hospital	Hospital	Hospital	Hospital	Rehabilitation
Assets		Emmationa	Cure. me.	maphan	center	nospital	nospital	nospitul	Association	nospital	riospital	rospital	mospital	Kenabintation
Current assets:									•					
Cash and cash equivalents	\$153,374	S-	\$2,457	\$53,155	\$52,117	\$35,626	\$796	\$32	\$8,724	\$36	\$20	\$26	\$301	584
Marketable securities and other investments Accounts receivable for services to patients, net of	1.624.195	-	46.311	647,354	349,834	243.941	142.287	2,738	117,710	74.020	-	-	-	-
allowance for doubtful accounts	710,740		70	158.441	192.568	81,694	111,883	43,654	43,057	7,447	17,193	24,937	20,805	5,991
Accounts receivable for physician activities, net	63.235		70	54.504	7.015	01,074	442	402	245	7.447	385	113	129	0.991
Assets limited as to use, current portion	88,403		91	55.224	17,690	3.443	3,704	1,479	1,458	404	1.341	2,707	549	313
Piedges receivable, current portion	114	191 - 191 5		.1.1.224	17.690	114	5.704	1.479	1,4.10	404	1.541	2,707	.149	515
	125,535			32,469	20.007		17,847	8.103	5,339	3.127	3,443		2011	-
Insurance claims receivable, current portion		- 000.	709		28,987	17,215						4.270	3.844	182
Other current assets	174,570	(3.000)	17.960	42,490	43,420	14,718	27,941	12,461	5,583	2.604	4,032	2.135	3,120	106
Total current assets	2,940,166	(3,000)	67,598	1.043,637	691,531	396,751	304.900	68.869	183,116	87.638	26,414	34,188	28.748	9.676
Due from affiliates, net	119,228	(131.081)		49,986	115,878		-	-	2,207	21.682	15,934	25,141		19,481
Note receivable from affiliate	19,489		19,489	-		· .							-	
Assets limited as to use, net of current portion	1.009.225	S 8	363,551	181,492	204,970	117.338	73,179	17.528	26,171	6.303	448	164	3.709	14.372
Pledges receivable, net of current portion	426					-	17		409					
Property, plant and equipment, net	3,485,214	1977 (1983) -	395,218	599.078	1,021,607	228.387	815,400	(10,450	123,688	55.096	32,026	55,199	38.795	13.270
Insurance claims receivable, net of current portion	464.003		2,934	123,662	113,044	65,310	50,471	31,363	20,508	11.906	13,000	16,410	14.643	752
	122,489	1690,415)	Construction of the Address	13,085	33,252	25,468	29,884	3,399	1,121	149	362	400		5.73
Other assets Total assets	\$8,163,240	(\$824,496)	705,191	\$2.010,940	\$2.180,382	\$833,254	\$1,273,851	5231.609	\$357,220	\$182.774	\$88,184	\$131,502	455 \$86.350	138
Liabilities and net assets (deficit)														
Current liabilities:														
Short-term borrowings	\$110.218	S-	S-	\$7,500	\$102,718	S-	S-	S-	S-	S-	S-	S-	5-	S
Accounts payable and accrued expenses	514,712		98,009	130,052	83.501	50.277	64,325	26,053	18,863	10,332	10,449	9,795	10.814	2,242
Accrued salaries and related benefits	517,745		103,306	118,144	96.758	49,503	45,920	24,856	24,284	10,304	11,055	17,764	13,126	2,725
Current portion of capital lease obligations	4,182	(191)	1,627	54	1.084	1.286	322					-		2
Current portion of long-term debt	59,742			20,241	14,307	11.655	4,665	1,170	1.135	334	1,929	3.608	435	263
Current portion of insurance claims liability	125,535		709	32,469	28,987	17,215	17,847	8,103	5,339	3,127	3,443	4,270	3.844	182
Current portion of malpractice and other insurance liabilities	57,426		5.588	14,817	13,604	8,297	3,622	3,050	2.341	1.327	1,323	1,826	1,631	10_
Current portion of third-party payer structured liabilities	5.438		2.200	14.017	1.5,004	5.438	5.0-2	5.0.0	2.341		1.2	1,6.20	1,051	n - 1
			-	123.934	111.869	27,944	57,651	31,301	6.859	4.513	11.387	24,514	11.325	
Current portion of estimated payable to third-party payers Total current liabilities	415.023	(191)	209,239	447.211	452,828	171.615	194,352	94,533	58,821	29,937	39,586	61,777	41,175	3.726
Due to affiliates, net		(255.763)	117,529		· · · ·	22,491	63.336	24,695		<i></i>			27,712	
Accrued retirement benefits, net of current portion	339,906	tani, 1, 10, 11	96,949	76.323	14,720	1,412	60,159	19.083	44.611	8.961	11.039	631	3.185	2.833
			95.143	5,552	12,973	1,412	3.213	19.063		0.901	11.039	031	2.102	2.0.75
Capital lease obligations, net of current portion	97.315	(19,566)					127,760				14,218		14.570	
Long-term debt, net of current portion	1.593.173		383,529	168,357	670,272	100,758		39,380	40,313	8.638		19,059	14,578	6.311
lasurance claims liability, net of current portion	464.003	· · ·	2.934	123,662	113,044	65.310	50.471	31.363	20,508	11.906	13,000	16,410	14,643	752
Malpractice and other insurance liabilities, net of current portion -	544,516		27,659	150.546	129,307	78.716	45.7:8	30.188	22,304	12.532	13.544	18,420	15.582	· · ·
Third-party payer structured liabilities, net of current portion	15,241	· · · · ·			-	15.241	-		-	-	-	-	-	•
Other long-term liabilities	403,601	-	9,480	92.507	92,650	43.255	63.186	16.296	23,127	9.327	15,436	21,743	15,485	1,109
Total liabilities	5,267,776	(275.520)	942,462	1,064,158	1,485,794	498,798	608,195	255.538	209,684	\$1,301	106.823	138,040	132,360	20,143
Commitments and contingencies														
Net assets (deficit):														
Unrestricted	2,498,291	1435.809:	498,352	851,522	556,879	321,100	552,489	(41,800)	141,561	91,596	(19.093)	(6.715)	148,446;	36.655
Temporarily restricted	340,010	(89,445;	89,445	75.627	129,320	11,872	89,445	17,871	4.812	7,118	454	177	2,423	891
Permanently restricted	57.163	(23.722)	23,722	19.633	8,389	1,484	23.722	17.071	1.163	2.759	-54		13	691
Total net assets (deficit)	2,895,464	(548.976)	611,519	946,782	694.588	334,456	665,656	(23,929)	147,536	101.473	(18.639)	(6.538)	(46,010)	37.546
Total liabilities and net assets (deficit)	\$8,163,240	(\$824,496)	\$1,553,981	\$2,010,940	\$2,180.382	\$\$33,254	\$1,273.851	\$231,609	\$357,220	\$182,774	\$88,184	\$131,502	\$86,350	
rotar naemates and net assets (denote)	30,103,240	(3824,490)	21.223.481	52.0:0.940	32,100,362	\$933.434	21.210.001	5251,009	2227.220	3132.114	200,104	3121,202	300,300	\$57,689

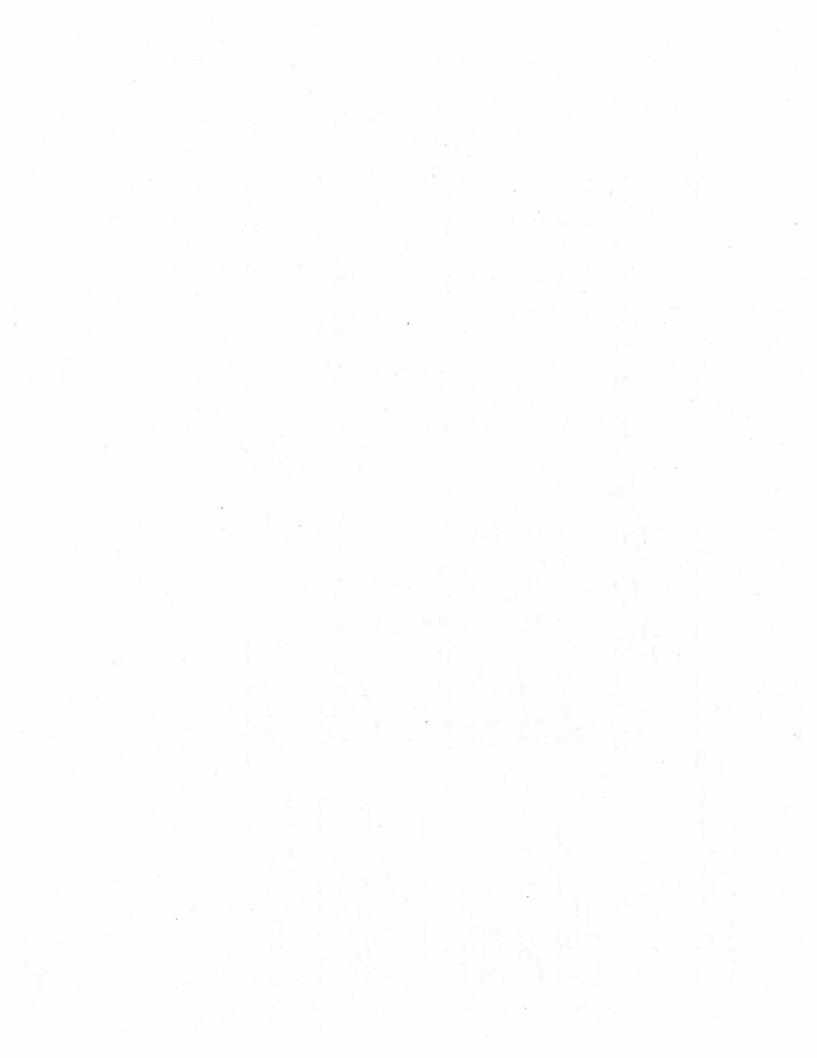
(cont.)

Consolidating Statement of Operations For the Six Months Ended June 30, 2014 (Unaudited and In Thousands)

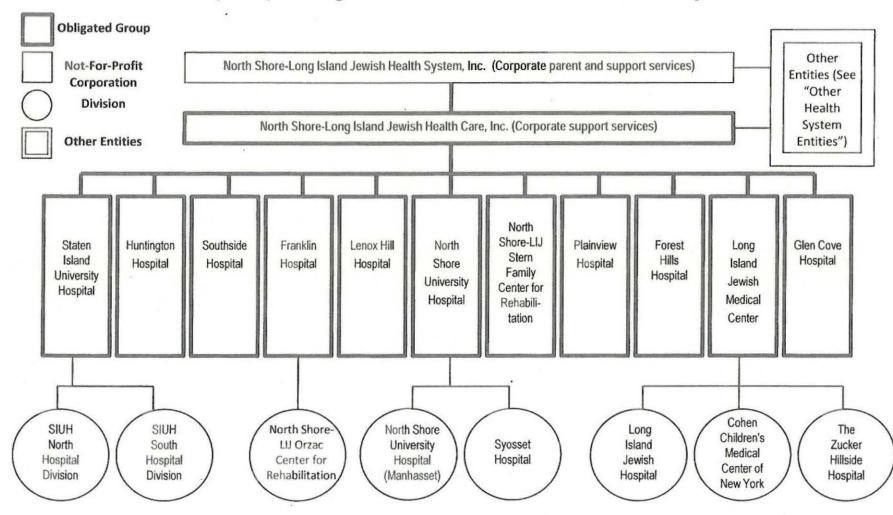
	North Shore- Long Island Jewish Health System, Inc. Total	Eliminations	North Shore- Long Island Jewish Obligated Group	The Long Island Home	Hospice Care Network, Inc.	The Feinstein Institute for Medical Research	North Shore- Long Island Jewish Health System Foundation, Inc.	North Shore- Long Island Jewish Health System Laboratories	Captive Insurance Companies	Dolan Family Health Center	Health Insurance Companies	Endoscopy Center of Long Island	Other Health System Entities
Operating revenue:											- X		
Net patient service revenue	\$2,971,900	(\$10,904)	\$2,8\$5,873	\$46,674	\$24,356	\$205	5-	S-	S-	\$2,164	S-	\$6,902	\$16.630
Physician practice revenue	461,379	(3,800)	382,505	1.242									81,432
Provision for bad debts	- (49,717)	14	(47,725)	(1,205)	(90)			(385)		(2)			(324)
Total patient revenue, net of provision for bad debts	3.383.562	(14,690)	3.220,653	46,713	24,266	205		(385)		2,162	•	6,902	97,738
Other operating revenue	198,736	(182.788)	138.242	512		20,315		128.505	21,056	1.572	32,159		39,163
Net assets released from restrictions used for operations			13.960	51.	447	8,938			21,050	1.572	32,129		39,105
	23.456	. 107 170.	3.372.855	47,223	24.713	29,458			21.056	3.845	32,159	6.902	126.001
Total operating revenue	3.605.754	(197,478)	3.372.855	47,225	24.115	_9.428		128,120	21.036	3.842	32.159	6.902	136,901
Operating expenses:													
Salaries	1,850,251	(8,107)	1,662.896	27,447	8,695	22,836		28.059		2.010	7,479	1,253	97.682
Employee heachts	469.071	(4,342)	423,355	8,960	2.357	7.118		9.201		751	1.965	160.	19,546
Supplies and expenses	1.033.326	(179,817)	1.013.585	10.621	12.376	12.588		81.439	21.068	1.180	34,192	1.642	24,452
Depreciation and amortization	168.468		16:.015	1,206	169	2,746		723	•	40	· · · ·	6	2.563
Interest	46.584	(112)	45.835	816	-				-	-	-		45
Total operating expenses	3,567,700	(192,378)	3.306.686	49,050	23,598	45,288	•	119,422	21,068	3.981	43,636	3.061	144.288
Excess (deficiency) of operating revenue over operating expenses	38.054	(5,100)	66.169	(1.827)	1,115	(15.830)		8.598	(12)	(136)	(11,477)	3,841	17,387)
Non-operating gains and losses:													
Investment income Change in net unrealized gains and losses and change in value of	62,575		60.550	25	59	7	365	(6)	1,602		10	(23)	(15)
equity method investments	28.423	(1.263)	22.686	a di secondo	815	(3)	.112	10 1 L.B.	5.319		1	-	756
Change in fair value of interest rate swap agreements designated													
as derivative instruments	392	-	392	- 19 St 19	-								
Other non-operating gains and losses	(7.247)	(631)	(3.069)	6	324	•	(3.937)	-		2:	· · ·		39
Total non-operating gains and losses	84,143	(1,894)	80.559	31	1,198	4	(3.459)	(6)	6.921	2:	11	(23)	780
Excess (deficiency) of revenue and gains and losses over expenses	122,197	(6,994)	146.728	(1.796)	2.313	(15.826)	(3.459)	8.692	6.909	(115)	(11.466)	3.818	(6.607)
Net assets released from restrictions for capital asset acquisitions	3.134	1. S. S. S. S.	3.134		18.5°			-	×.		· -	-	-
Change in fair value of interest rate swap agreements designated										2 ° *			
as cash flow hedges	459		582	(123)									
Transfers (to) from affiliates	1.1	5,100	(28.705)	1. 1. 1.	•	15,799		(5.100)	1. A.	a lange a sta		· ·	12,906
Other changes in net assets	(1,132)	2.618	-	· · · ·			-	-			· ·	(3,750)	
					\$2,313					(\$115)	(\$11,466)	568	\$6,299

Combining Statement of Operations - Obligated Group Only For the Six Months Ended June 30, 2014 (Unaudited and In Thousands)

	Total Obligated Group	Eliminations	North Shore- Long Island Jewish Health Care, Inc.	North Shore University Hospital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital (*)	Southside Hospital	Huntington Hospital Association	Glen Cove Hospital	Plainview Hospital	Forest Hills Hospital	Franklin Hospital	North Shore-LIJ Stern Family Center for Rehabilitation
Operating revenue:														
Net patient service revenue	\$2,885,873	S-	· S-	\$701.815	\$709,341	\$406,980	\$389,854	\$180,520	\$139,118	\$53,281	\$78.615	\$113,208	\$\$6.508	\$26,633
Physician practice revenue	382,505	3-		157,109	99.830	3400.330	42.099	24,759	21,853	:0,691	8,678	9.556	7.482	448
Provision for bad debts	(47,725)	3.096		(18,119)	(11,326)	(4.965)	(5.607)	(3.532)	(2.387)	(909)	(813)	(2,066)	(914)	
				840,805	797,845	402.015	426.346	201.747	158,584	63.063				(183)
Total patient revenue, net of provision for bad debts	3,220.653	3.096		\$40.805	/97.845	402,015	420,340	201,747	158,554.	53,063	86,480	120,698	93.076	26,898
Other operating revenue	138.242	(392,848)	355,472	91.274	40,497	8,315	5,531	12.559	2.237	1.735	5.115	4,079	4.001	275
Net assets released from restrictions used for operations	13.960		214	6.228	4,899		2,559	41	15	-	3	-	1	•
Total operating revenue	3,372.855	(389,752)	355,686	938.307	843.241	410,330	434,436	214,347	160.836	64,798	91.598	124,777	97.078	27.173
Operating expenses:														
Salaries	1.662.895	(142,105)	134,780	473,896	403.875	174,518	217,991	109,003	83,373	37,886	47,467	59,534	48.371	14.307
Employee benefits	423,355	(32,810)	36,957	99.225	97.421	59,052	51,265	30,665	18,925	9,861	13,587	18,945	15.389	4.873
Supplies and expenses	1.013.585	(213,975)	138,977	302.361	257,341	135,039	157,933	69,266	49.251	17,067	30,143	35.523	29,542	5,117
Depreciation and amortization	161.015	121.0.01.01	34,838	29,547	37,541	14,409	17,298	6.199	8.050	3.155	2,201	4,290	2.673	814
Interest	45.835	(862)	12,457	5,695	19,128	3,199	2,702	955	1,034	191	359	479	371	127
Total operating expenses	3.306.686	(389,752)	358,009	910.724	815,306	386,217	447,189	216.088	160,633	68,160	93,757	118,771	96.346	25,238
Excess (deficiency) of operating revenue over operating expenses	66.169	-	(2,323)	27,583	27.935	24,113	(12,753)	(1.741)	203	(3,362)	(2.159)	6,906	732	1,935
Non-operating gains and losses:	10 110		9,203	23,803	12.034	8.617	4,141	200	74	2,273	29	75	52	49
Investment income Change in net unrealized gains and losses and change in value of	60.550	-	9.203	23,805	12.034	8.017	4,141	200	74	2,273	29	/3	32	49
equity method investments	22.686	6,410	(3,260)	6,827	3.295	3,183	1.376	24	4,221	654	(6)	(12)	(3)	(23)
Change in fair value of interest rate swap agreements designated														
as derivative instruments	392	1	-			392			-		-	-	-	
Other non-operating gains and losses	(3.069)	-	-	89	(598)	(2.773)	405	· · ·	(192)	-	-	-	•	-
Total non-operating gains and losses	80.559	6,410	5.943	30.719	14,731	9,419	5.922	224	4,103	2.927	23	63	49	26
Excess (deficiency) of revenue and gains and losses over expenses	146,728	6,410	3,620	58,302	42,666	33.532	(6.831)	(1.5)7)	4,306	(435)	(2,136)	6.069	781	1,961
Net assets released from restrictions for capital asset acquisitions	3.134	-		450	2.226	23	421		14	-		-		
Change in fair value of interest rate swap agreements designated														
as cash flow hedges	582			210	372				-	-		-		
Transfers (to) from affiliates	(28,705)	-	(12,906)	(8.842)	(6.957)			-	-	-	-	-1	-	



Principal Operating Entities of North Shore-LIJ Health System



Consolidating Statement of Financial Position

December 31, 2013 the Thousands)

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Image: constraint of the follower of th			Findenstines	North Shure- Long Island Jewish Obligated Groun		Hospice Care Network for	The Feinstein Institute for Medical Research	North Nisore- Long Island Jewish Health System	Jent Short- Long Island Jewish Health System	Captive Insurance Communities	Bolan Family Health Contro	Health Insurance Communics	Other Realth
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Constraint 1 <th1< td=""><td>arte et assets</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th1<>	arte et assets												
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Opposite and dimensional sectors parameter of dimensinding dimensional sectors parameter of dimensional secto	Marketable securities and other the estimates	**	•	1507 228		-	F)	65171		180		1	
	Accounts receivable for services to patients not of allowance for doubtful account		¢.	117.856	Tel 141		1	1	1.257		580	1	1912.4
Contropond (contropond) Total (contropond) To	Accounts receivable for physician activities, not	544,83	8	00.542	*	£2	1	1	Ē	E.	E.	Ľ	Ŧ.
Mark reference 037 (101) (108) (108)	Assets limited as to use, current portion	N, 450	¢	N.9.56	E.		1	6			1.	1	
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Pledges receivable, current portion	1-5'51	· · · · · · · · · · · · · · · · · · ·	ĉ	1		×	45,224	1.000	1	•	U.	
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Insurance claims receivable, current portion.	9.K. 194	1882.111	254,453	514.1		512	**	7	1	1	E.	202
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Other current atsets	116651	1	141,211	1,235		211		2,516	SPA	115	1,302	1,027
Interface - - 0.61 3.06 - - 0.61 3.06 - - 0.61 3.06 - - 0.61 3.06 - - 0.61 3.06 - 0.61 3.06 - 1.01 0.01 <td>Mai, current assets</td> <td>161 150 Y</td> <td>1352,153</td> <td>2,985,725</td> <td>20,000</td> <td>11 2 JX</td> <td>1.052</td> <td>-2460-WL</td> <td>10.01</td> <td>15,0146</td> <td>1.225</td> <td>15,625</td> <td>27,250</td>	Mai, current assets	161 150 Y	1352,153	2,985,725	20,000	11 2 JX	1.052	-2460-WL	10.01	15,0146	1.225	15,625	27,250
Interface (101)	are for an additional and	0	1.11.200	104 640		,	,		14 710	571 911	.)		
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	tal assets	×	08852471	11953058 3	115 65 5	19761 3	5456'FF1 5	1 238, 142	5 37,229	111:391 5	5 9,561		\$ 133,621
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	Current portions of incorrence chains luchday	28. 199	(TT. 7881	129,455	201-1	128	347	4	244	,	,	1	202
Open parce strand lambles 5.18 - 5.18 - 5.18 - 5.18 -	Current portion of multimetice and other insumance incluince	192 T.	120.0454	57 TK	14.8	1	t	1	1	30.200	1	. 1	
model prisile so fund-uny parts $12/31$ $ 21180$ 1.313 $ 21180$ 1.317 $ -$ <th< td=""><td>Currect portion of Hard-party pay or Structured tabilities</td><td>N1 F 2</td><td></td><td>\$ 178</td><td></td><td>1</td><td>1</td><td>•</td><td></td><td>ľ</td><td>1</td><td></td><td></td></th<>	Currect portion of Hard-party pay or Structured tabilities	N1 F 2		\$ 178		1	1	•		ľ	1		
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Current portion of estimated payable to thatd-purch payers	124.232	à	421,860	1111	1	-		+	1	150	1.117	567
$ \begin{array}{ccccccc} 1.236 & 1.236 & 1.238 & 1.239 & 1.74 & 1.889 & 1.487 & 1.2316 & 1.74 & 1.889 & 1.487 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6899 & 1.6999 & 1.6999 & 1.6999 & 1.6999 & 1.699 $	tal current trabilities	01.2.21	(50)157	1,783,576	13,828	1.447	12, [35	1 test	22.943	151 54	1,164	1 193	202 11
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	e to affilitates, net	1	(120,053)	1	1,215	Ni_	2.239	11-11	2	4	N.951N	1	203,649
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	te payable te affikate	,	(16.989)		16.789		-	1	,	1			
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	could returement benefils, not of current portion	110.1M		infirit.	205 5	4	115	9	26	1			
$ \begin{array}{c} \mbox{rated} \\ \mbox{rated} $	putal lease obligations, not of current portion	18.81	T	027.7.	11697	1	1	ĩ	ľ	1		1	THE .
$ \begin{array}{cccccc} \mbox{interf} perform \\ \mbox{interf} per$	ageterm debt agt of current portion	1.665,372	1	186.8654	166.97	ł	1		1	1			
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	atome claims liability, set of current portion	12/1711	(134.555)	152°-17	150.7	245	26.8	187	101				1.22%
and Jublics, set of currene perion 112.28 - 112.4 - 114 - 0 116 1.16 1.104 1.04	lpractice and other insurance habilities not of current portion	16,902	1.52.502	198,923	NT: C	•	×			1000082	ĩ	1	
411,223 - 40,134 1,44 7 6 116 6,150 1,344 - <td>rd-party payor structured liabilities, net of current portion</td> <td>18.288</td> <td>£</td> <td>18,288</td> <td>*</td> <td></td> <td></td> <td>1</td> <td></td> <td></td> <td></td> <td>4</td> <td></td>	rd-party payor structured liabilities, net of current portion	18.288	£	18,288	*			1				4	
5413.428 (442.17) 5298.60 7323 5847 15.6% 11,°18 25.54 319.50 169.72 2568.66 157.65 2.7% 2.1% 13.1% 13.4% 4.64.01 66.4% 144.56 157.65 3.1% - 1.7% 31.9% - 1.54.8 144.56 158.67 - 1.7% 31.9% 54.4% - 1.54.8 144.56 158.67 - 1.7% 34.9% 55.4% 1.64.5% - 1.54.8 298.66 1.54.1% 2.74.84 2.21.1 2.54.4 1.55.7% 2.66.4 1.54.8 56.9% 1.54.6 56.9% 1.56.4<	we long-term imbilities	41:.225	E	401.134	1111	9.	110	1),186	1,364			-	979
2568.06 (564)6 37650 3221 27.64 0.195 15.45 46.01 0.436. 346.06 126752 313.67 - 17.2 91.06 15.64 46.01 0.436. 346.06 126752 - 17.2 91.06 15.646 - 15.43 114.15 (2146) - 17.8 18.979 5.446 - 1.44.6 114.15 (2146) - 17.8 18.979 5.446 - 1.46.6 298.06 12.149 - 27.894 - 1.85.76 2.56.4 1.54.6 1.50.6	tas' inductors	SZ111158	1442.1171	5,258,840	Wi LL	-tx 5	15.0 ³ tr	st. 11	25.284	319,520	15:025	1.193	(t1 St)
Machine D25 (25) 0.13 (25) - 1.72 0.10 (6) 0.55 (6) - - 0.51 (6) 10.4 17 10.4 (6) 95.1 (6) 10.6 (6) 155.0 (6) - 1.51 (6) 1.51 (6) - 1.51 (6) 1.51 (6) - 1.51 (6) 1.51 (6) - 1.51 (6) 1.51 (6) - 1.51 (6) 1.51 (6) - 1.51 (6) - 1.51 (7) <t< td=""><td>t assets (deficit)</td><td>5 61 M 10 C</td><td>Co. of the</td><td>1276 247</td><td>1.6.44</td><td>1 m. 44</td><td>111 146</td><td>214</td><td>11 645</td><td>107.85</td><td>10.10</td><td>Int LL</td><td>A1 10 1</td></t<>	t assets (deficit)	5 61 M 10 C	Co. of the	1276 247	1.6.44	1 m. 44	111 146	214	11 645	107.85	10.10	Int LL	A1 10 1
114.47 (114.43) 56.12 7.8 89.79 55.46 - 4.03 2988.066 (237.166) 27.38 32.31 25.24 125.76 256.64 17.65 46.91	Tennadorelo sectored	7.44.244e	126.0.96.	112 111			\$1 och	144 1126		- Second	312	194791	1
2,998,036 (237,136) (237,136) (232,13 (242) (232,14 (235,26) (236,64 (1))) (245 (366,21 (366)))	Permanently restricted	5-T IVI	121 446	61-15		3-1	4-10 M1	44.115	,	1	1 101	,	
	the set arrests refer to the	11	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1-1-011	1.2.66	10.341	110.170	330.672	11.016	10.021	. Ciera	142.42	212.12
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	The second	Т	A1 00 00			101 101 2		110.1	1000	1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2	12.21

Project #142083 BFA Attachment B

Project #142083 BFA Attachment B (cont.)

	Total Obligated Gruup	Efenioations	North Shore- Long Island Jewish Realth Care, Inc.	North Shore University Respital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital	Southside Hospital	Hontington Hospital Association	Glen Cove Høspital	Plainview Respital	Forest Hills Hospital	Franklin Rospital	North Shore- Long Island Jewish Stern Family Center for Rehabilitation
ANGI														
Cash and cash equivalents	\$ 126.464	5	51861 5	\$ 18. ⁴⁰ 2	5 14,686	\$ 27,420	5115 212	5 44	CH6 11 5	x 2	0 5	\$ 2.07	5 26	189 5
Marketable securities and other conceptuals	1.497 228		25'A'68	6597412	358,441	220.460	130.708	2,654	217.2%	JITL.	1		1	2
Accounts receivable for services to patients not of allowance for doubilitil accurats	11.899	1	X4	151 613	Nr	5-6108	137,1403	175.07	17,852	615 73	0.4.51	21.381	17,664	5.5NX
Accounts receivable for pliv seens activities, set	61,542		1	21.010	160 92	Total Party	1	7	2015	181	ŝ	Z	224	1.
Assets intelect as to use, current pathon	955.8		•	52,536	1,346	561.1	1.612	1,449	1.453	7	7	7	215	X.
"todges receivable, current postions	120	1	1			See and	1 1 1 1		1		1		1	•
DEBREARY CLARKER VOR. CHEERE PORTOR	CON (1)	AT MARTIN	747-	10.674	356.67	1 8 8	1. 14	1.4.5	1000	1000	1114	142	1661	18.1
Total current assets	2. 10012	13,0001	12/871	1 142.755	261,019	366.285	282.465	50,124	11-8-1	89,333	21.268	30.515	659/12	6.540
Due frem all identes, hot	102,656	(5571)	-	12423	69.KS2	1	1	1	1	3-1-4	251752	28.176	Ţ.	10.649
Note receivable from statistic	10, 10,	•	ANA '05	-	1 100 100	1111 120		and the second	-	1		1 11	1	
Assets annuced as to the, net of current periods Blodger recent who not of ensure in contacts	307 ZAA	•)	146762	190.801	CH. 107	11-58"D11	45076	186.61	201641	1947.41	ž.	Sut	1.2	11.5.1
Property advectance and environments of processes	THE END I		TAPP GAR	1017 1725	1 010 126	124216	N11 11X	OFT 121	191 191	202 12	-10 11	LOI PL	10,862	12 612
inspects promote channel even able not of supervision	72.1.7	9	1-51	the set	NET 321	N- 6.1K	1.112	20.5 12	196.46	11111	13 610	15.972	F-1 31	100
Other as wes	26 986	1621 9495	19 49	1111	198 72	86- 82	169.62	1.421	1311	162	161	107		144
Tetal assets	\$ 8,005.641	\$ (758,204)	120'69t'! 1	1	5 2.159.176	067'-08 \$	1.235,741	861 212 8	_21 591 S	\$ 192.996	\$ 92.129	5 126.080	ors'rx 3	151.45 \$
Liubilities and net assets (deficit)														
Current listbidites	- 100 C			- 4101	102.000									
APPENDED AND AND AND APPENDED APPENDE APPENDED APPENDED A	1.1.1.1		WIT IS	107 820			44 - W	14 24	1-168	Ten 11		in two	-000	a state
Approval states and related hencits	\$25,894	. 1	CNT CET	652 FII	(185.96	\$4,808	1011	21,8°N	94CH	11, 155	20.695	17,6%	11.553	17
Current portion of capital lease obligations	1.681	644.19	2,026	7	541	1:9:1	181			1				
Current portion of long-term debt	52.12	6		911-1	19/8/11	\$09/11	1.540	517	100111	183	1,564	1,163	415	101
Current portion of instructive claims tubility	123 454	Ľ.	14	ų i	201011	17,878	181	tit x		3.244	1445.1	1.121	ta v	182
Current portion of mulpitacing and onner ontargues inabutors. Current automatics of the diamatics areas and another disk filmes.	81.2	l.	SPACE S	114 11	43.1	17.6	7744	Local V	1007	21.12	1.121	1.8.5	1841	t.
s unter person of relativity got to therefore manually maintees. Current notification of estimated reaches to the death, easiers	171 M.C.		6.)	117 704	141.21	128 52	8-2.65	ET CI	6,204	No	12.110	INI FL	Fy6 11	
Total current leabulitas	9_7(8_1	1961)	225.245	411 214	114 388	174,260	15. 181	42.215	56.716	31.9.15	5-0'64	165.19	10.841	9.226
Due te affilietes set	a	147 4261	107 1-	1	1	15 688	84 F3	1.5 12	2 109	3)	1	82-94	1
Accrued retirement benefits, net of current portion	t_n'ttt		82,313	XI 622	15.859	1,400	(40,500	19 012	14 9 20	515 6	12 (61	742	2 447	S'16. 2
Capital lease obligations, not of current portion	3CT/F_	129.544	10.010	5.5	13,992	51.5	5112	1	T	1		•	4	
Long-term acht, net af current portien	189,860,1		105 181	177,218	EX. 169	107, 184	135,646	1985 Ht	311 TX8	13578	14,852	62561	15,024	0.6.17
Insurance claaries liable.rty, not of current particut,	15-1-E	,	126'1	127,733	116,348	67,638	1_145	32.520	21,203	12.275	13,546	16.964	15.174	141
Malpractice and other resurance hubilities not of current pertain	185 625	1	815_F	158 911	216.921	587 FL	181 87	10 14c	22.4	13.058	13, 39	17.878	15.621	
The departy parcer structured habilities, not of current person	18, 285	*			-	18 288		-		1	-	1	1	1
CODECTION PRODUCES	101101		0.211	42.828	41,828	43, 105	61 243	10,2%0	- WING	4000	124/20	KP: 12	12:482	6411
Tetal habitres	14 2 4 8 N 14	1217 (04)	851154	10212	151151	1.82 5415	578.533	10.32	213,716	41.232	1:8.654	138.687	1517161	26,674
Net assets adolforts.	1170.207	111 111 111 1	407 414	101 101	110 000	10 212	100 000	10. 01.	104 - 44	100.00	11. 357.	11-11	1444 P.	
Tennorumk restricted	111 111	103-3	1103-	100 Gars	12-4,75	*1	105	17560	191	0.4.0	267	1-1	0.72	185
Permanentis restricted	20.02	123 2741	\$17 HZ	10.641	8.488	1.484	112.11	1	1165	15-1	. *	•	1	
Total net needs update	2,746,831	10(2)(2)	61.5.924	NK_ (58)	054,635	361.30	457,190	162,7231	142,951	201 764	116.525.	(10.01)	146,8041	8-5.55
Total itabilities and net assets of fluits	1 × 005 0.21	1 1"5% 264	5 1.464 1631	1 1.623 743	1 1 1 2 1 74		21. 214 1 2	864 646 3	1 244 237	200101 2	31110 3	6 114 Mar	100.000	1 21 201

North Shore-Long Island Jewish Health System. Inc.

Combining Statement of Financial Position - Obligated Group Only

December 31, 2013 (In Thousands)

Consolidating Statement of Operations

Year Ended December 31, 2013 (In Thousands)

	Long Island Long Island Jewish Health System, Inc. Total	Eliminations	North Short- Long Island Jewish Obligated Group	The Long Island Home	Hospice Care Network, Inc.	The Feinstein Institute for Medical Research	North Share- Long Island Jewish Health System Foundation, Inc.	North Shore- Long Island Jewish flealth System Laboratories	Captive Insurance Companies	Dolan Family Health Center	Health Insurance Companies	Other Health System Entities
Operating revenue Net instead acress on come	UNF 158 2 3	10191 S	222 222 2	63F-3) 3	19161	14F 3				For S.		324 Ft 3
Physician fraction revenue	825.088		613 619	2 offs					•			2.58.860
Provision for bad debis	(31, 388)	N.	187,403.	(1.428)	(230)		1	(96-93)	1	(9)	1	11 6031
Tetal patient revenue, net of provision for bad debts	6,637,292	(3,541)	6.254,425	91.640	18,931	957		(6/-92		4.518	ī	241.535
Other operation revenue	324,607	(261,147)	326.027	142.1		41,043	1	112 112	37,930	2625	10271	135,520
Net assets released from restrictions used for operations	39,932		14,201	*	1.268	14,333	•	4	1	130		+
Fotal operating revenue	7,001,831	(464.973)	6,604,803	92,887	54m 4.5	\$5,800		246.641	DE6.2E	7.373	1.301	370.064
Operating expenses	100 472 6	1138 Con	increase c	100 10	01.51	No.11		11413		ant:	NER	120 344
Contractor	120 Ment	1700/121	C. C	and the	tia.	11.11		002.01		1021	5	and the second s
Comparise economics Suppliers and economics	111 DLJL	1000/0120	1044144	10.101	LAN PA	121 74		156.614	17 083	691 6	17 474	120,242
Dencembra and amorization	517 203		1541162	222.4	518	STE S		6291	1	14		6.053
interest	NA.192	1263	82.611	1.602			1	1	1			11
Tetal operating expenses	6.917,874	(454,773)	6,450,687	1242.95	47.893	\$7,672		224,338	37,08,3	7,827	18,260	401,705
Excess (deficiency) of operating revenue over operating expenses	83 957 s	110,2003	154,116	(3.395)	2.196	(31,866)	•	22,303	(53)	(454)	116,9591	01,641)
Von-operating gains and losses	ALL THE		314 61		101	-	1.150	1461	1.440	7	1	110
Change in act unrealized gams and losses and change in value					1.11			i anti	2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	100		1.41
of equity method investments	105,971	10.760	教室の	(1)	5465	**		1	19,577	1	3	10.294
Change in fair value of interest rate swap agreements												
designated as domeative assignations	5404	¥.,	245	1	1	*	C			+	×	t
Early retirement program costs	152.1791	-	(22,342);	1	15219	1	(and the second	(10)(1)	1	(C) (C)	8	1237
Other neu-operating gams and losses	(175.9)	(2.283)	118	×	1410	1	(2223)	1	1	52		185
Total non-operating gains and losses	167,733	L1278	135,154	4	1329	16	(3.59)	15581	144.444	55	1	10,365
Excess (deficiency) of revenue and game and losses over												
cypenses	251,690	(1.723)	289,275	1332.21	5°F'i	(31.850)	(167.5)	31,745	16.391	12013	126,9591	121.276:
Not assets released from restrictions for capital asset acquisitions	16,008	1	112.51	ł	a.	7227	T	X	×.	£	ж	i.
v narge in the value of intervention and agreements weighten to as each firm hedres:	126.0	1	NC9 1	242	1	i)	1		,	,	1
Transfers (to) from a Dilutes		16.200	1202-001	1		201702	1	10.2465	1	1	49.780	1
Pension and other postretirement liability adjustments	248,815	1	237,649	11.2.45	1		4	1	1	1	1	1
Other changes in net assets	10000	4011			1	1	4			5	1	12,0000
increase (decrease) in unrestricted net assets	F196-845 S	12821 2	583,105 2	F016 5	3.435	5 (8,353)	S (3.591)	S 11.545	S 36.391	5 (Lint)	\$ 32.321	S 23.2761

Project #142083 BFA Attachment B (cont.)

Combining Statement of Operations - Obligated Group Only

Year Ended December 31, 2013 (In Thousands)

	Total Obligated Group	Eliminations	North Share- Long Island Jewish Health Care, Inc.	North Shore University Hospital	Long Island Jewish Medical Center	Staten Island L.niversity Hospital	Lenox Hill Nospital	Southside Hospital	Huntington Hospital Association	Glen Cuve Hospital	Plainview Hospital	Forest Hills Hospital	Franklin Hospital	North Shore - Long Island Jewish Stern Family Center for Rehabilitation
Operating revenue Net patients services invenue	192 X27 5 3		- 3	\$16 JML 1 - 5	\$ 1326.003	S 813.871	\$ 775.752	\$ 355.214	214 547	120 X51 S	173.644	\$ 207.546	S 165 273	Party S
Physician practice revenue	263.619	i.	1	282.557	214,676		ENT C	50055	11.012	22.821	17,213	18.987	2	
Provision for bad debts	(87,413)	\$,152	(22)	(36.365)	(19.448)	(8:52)	1909/112	64.0374	15,8741	(2.508)	(1.336)	(2.315)	(2,819)	(315)
Total patient revenue, net of provision for bad debts	92575219	8,152		1.627,207	1.515.325	628,762	164,250	400,183	310,720	178,382	169.681	324,218	-	54,155
Other operating revenue	326,027	(712.356)	679.	(91)013	83,985	62,667	17.828	23, 861	\$253	4,534	9.922	7.558	11.674	
Net assets released from restrictions used for operations	24,301	i		8.621	689'6	656	3,442	10	262		-	1	1	
Total operating recense	6,504,803	(107-102)	671,200	1786.597	1,608,999	858,539	786,070	662'525	316,335	182.912	199,613	331,776	189,040	127,12
Operating expenses														
Salarics	3.272.029	(257,722)	100.050	1995 J. 1868	-3E+ 644L	1145 151	3640 X 11	2017,202	25. T.	215 86	058'80	110,827	195.502	21012
Employ de benefits	\$16,813	154.6409	166:20	278,815	198.941	629623	85.884	65,914	44.951	12.12	3(11)25	36.089	20.5%5	\$11.98
Supplies and expenses	1,956,640	(101.045)	274,054	576,086	\$10,23	133.279	271,330	133,175	94,761	61 F.85	62,368	68.310	6(2)6	127.6
Depreciation and amortization	101.001		57.987	57,691	66.058	26,107	219/16	12,265	155.51	6.162	96214	6.968	1912	-
Interest	82.641	(1.738)	16.033	11.148	37,322	5163	5.501	2.022	1611	Blit	801	1.164	755	*1
Total operating expenses	6,450,687	1704.2049	666,670	1.723.136	1611-985	821:535	154,576	418.078	3(3,612	183,737	149,772	325,358	192,076	12.354
Excess (deficiency) of operating revenue ever operating expenses	154,116	ì	4,530	63,461	(2.987)	38.003	TOT'IE	5,221	2.623	19283	(159)	8.418	13,0363	7,373
Non-operating gams and losses investment succers	52.725	1	7.951	Seat fait	59175	12,780	167.9	155	2.318	3,534	ir.	E	551	In
 change to net unreatized grans and tosses and change to value of equily method investments 	23,014	(175,514)	164,784	65115	SEFINE	611-119	FS8'9	801	855.0	1267	I.	,	1.91	1.48
 L'hange in taur value ef inferest rale swap agreenients designated as detri attive instruments 	Sape.	t	1	,		506	t		1	I	,	1		
Early (concent program custs	(32,392)	ï	(3.763)	(2,505)	16:034	(3,8,8,1)	18481	17261	(H) ()	(3.0734	12191	1081	1979.	1361
Other non-operating gams and losses	258	ì	1	*1	4,535	(145,8)	2317	1	((4)+)	1	9	•	-	
Total non-operating gains and losses	137/361	1125,514	168,624	66,036	160.65	15,765	14.687	(463)	5113	3.388	(681)	16611	(121)	13821
Excess (deficiency) of revenue and gams and losses over expenses	289,275	(115,211)	173,564	194,221	35,407	\$3.708	46,181	1,758	9712	2,563	(018)	5967	(3:457)	\$65.9
Net assets released from restrictions for capital asset acquisitions Choose in fair value of interest ratios on an anonomente docimented as each	111 01	ĩ	4.172	0807	87911	561	186	in L	()†X	¥.,	1	3.024	1	116
Now hedges	1,678	1	1	694	1,074	1	1	1	4	4	à	1	1	
Transfers to affiltates	100,9931	1	(45,283)	113,5621	(121.151)	1	(y)	1	1	1		T		
Pension and other posteriorement hability adjustments	237,609	K	4.183	26,430	11.481	101	15.641	24,572	54/1/85	3,518	5,904	894	4,148	245
therease (decrease) in unreditieted net assets	501 102 S	1178 8141 N	× 121 570	Sel YTI S	C 72124	C 54.787	S 142 775	50 30 403	186 62 281	S will	S 5.064	S 11 8K7	169 8	1211 8 121

Project #142083 BFA Attachment B (cont.)

Consolidating Statement of Financial Position June 30, 2014 (Unaudited and In Thousands)

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l optigment: act (652.599 ceticalik: net of current patient (12,022 ceticalik: net of current patient (12,002 (12,002) act actual (12,002) act actual (12,002) act actual (12,002) act actual (12,002) act actual (12,002)	58.151.240 58.153.240 58.163.240	•	CES		115,926						1,812
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11:1.602 11:1.602 11:1.602 Anges \$55,06,397 55 56 56 56 55	12.489 \$8.163.240	1,034	530	245	181	11011		12	14		1,220
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C BREER DOGREE OF COMMENDE LANADRE TO BARD DARY PROCES	115,023	1.836	*		340	•		26	6 [4]		
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Due to affiliates, set	,	2,992	244	5,076		•	ť	10,302	10.747	420	665,725
Note payable to affiliate - (19,489)		057'61	i.	•	*					2	
Accrued retrement henefits, net of current portion . 144,616	14.6.625	15975	¢	12	•	۶				. 4	
Capital lease obligations, not of current potents	211.15	19645"	4	à.		*		*		*	1H1
	111165	25.969	×		3		•	240			
Insurance channe Fabrifty, net of current portion. 320.322 (154,555)	1001101	2,034	530	268	181	1007		×		•	1.220
Malphactice and other insurance fadulties, net of correct portion 740, 185 (87,259)	544,516	2.625			*	•	280,305			,	×
d habilities, net of corrent portion	15.241	•				*	1	•	•		
Labelities A16, 3x1	lu9780t	1,556	st	111	8.7.8	1 3/1		-	N		895
2 cut intellates 5.469.099 (4339.714) Committents and confineracies	5.267.70	SU236	6119	952'51	10,285	Q12797	320,354	16111	21.000	215	6/57471
Unreduced 2.673.063 (25.335)	2,498.291	26212	112.62	191.01	001/01	185.81	015.55	1575,91	33862	358	(17,185)
14. 7. F	01010	4	1.5399	54,180	102,120		,	1221			11.5 6
FH1521	57,163		SEV	1.5.65	55,667			1017		• •	
Field net avers addings (277.803)	2.895.464	202.02	31.04	61.721	230.527	15,537	068.88	(°6°)	20.855	355	17.3-81

Project #142083 BFA Attachment C

Combining Statement of Financial Position - Obligated Group Only June 30, 2014 (Unaudited and In Thousands)

	Total Obligated Group	Eliminations	North Shore- Long Island Jewish Health Care, Inc.	North Shore University Hospital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital	Southside Hospital	Huntington Hospital Association	Glen Cove Hospital	Plainview Hospital	Forest Hills Hospital	Franklin Hospital	North Shore-LIJ Stern Family Center for Rehabilitation
Assets	Group	Eliminations	Care, Inc.	nospitai	Center	nospitai	Hospitai	riospital	Association	naspital	Hospital	nospitai	похрна	KChabinalise
Current assets:														
Cash and cash equivalents	\$153,374	5-	\$2,457	\$53,155	\$52,117	\$35,626	\$796	\$32	58,724	\$36	\$20	\$26	\$301	58-2
Marketable securities and other investments	1,624,195	-	46.311	647,354	349,834	243.941	142.287	2.738	117,710	74,020				
Accounts receivable for services to patients, net of	ALCON SLA			50 T 1 40 121 T		Restoration.			12.11.20					
allowance for doubtful accounts	710,740		20	158,441	192,568	\$1,694	111,883	43,654	43.057	7,447	17,193	24,937	20,805	8,991
Accounts receivable for physician activities, net	63.235	-		54.504	7.015	1110123	442	402	245		385	113	129	11111
Assets limited as to use, current portion	88.403		91	55,224	17,590	3,443	3,704	1.479	1.458	404	1.341	2,707	549	313
	114		21	S. Carter and	17,090	114		1-1/2	1.14.153				347	
Pledges receivable, current portion	125.535		709	32,469	28.987	17,215	17,847	\$,103	5,339	3.127	3.443	4,270	3.544	182
Insurance claims receivable, current portion										2.604				
Other current assets	174,570	(3,0/30)	17,960	42,490	43,420	14,718	27,941	12,461	6,583		4,032	2.135	3,120	106
Total current assets	2,940,166	(3,020)	67.598	1.043.637	691.n31	396,751	304,900	68,869	183,116	87.638	26,414	34,188	28,748	9,676
Due from affiliates, net	119,228	(131.081)		49,986	115.878				2,207	21,682	15.934	25.141		19,481
Note receivable from affiliate	19,489	•	19,489		-		10000		1					
Assets innited as to use, net of current partion	1.009.225	•	363,551	181,492	204,970	117,338	73.179	17.528	26,171	6.303	448	164	3,709	14.372
Pledges receivable, act of current portion	426						17	÷.	409		-			-
Property, plant and equipment, net	3 488.214	-	395.218	599,078	1.021,607	228,387	\$15,409	110,450	123,685	55.096	32.026	55,199	38.795	13,270
Insurance claims receivable, not of current portion	464,003		2,934	123,662	113,044	65,310	50,471	31.363	20,508	11,906	* \$3,000	16,410	14,643	752
Other assets	122.489	(690,415)	705,191	13.085	33,252	25,468	29,884	3,399	1.121	149	362	400	455	138
Total assets	\$8,163,240	(\$824,496)	\$1,553,981	\$2.010.940	\$2,180,382	5833.254	\$1,273,851	\$231,609	\$357,220	\$182,774	\$85,184	\$131,502	\$86,350	\$57,689
Liabilities and net assets (deficit) . Current liabilities.														
	6 3 10 3 10	6	1	\$7,500	\$102.718	5-	S+	5.	5-	S.	5-	ş.	5-	5-
Short-term berrowings	514.712	5-	\$- 98.009	130.052	83,501	50.277	64.325	26,053	18,863	10,332	10,449	9,795	10,814	3.542
Accounts payable and accrued expenses		-		the second se		49,583	45.920	24,856	34,385	10.304				
Accrued salaries and related benefits	517,745		103,306	118,144	96,758			24.820	24.28 -	10.204	11.055	17.764	13,120	3,725
Current portion of capital lease obligations	4,182	(191)	1,627	54	1.084	1.286	322							
Current portion of king-term debt	59.742			20.241	14.307	11.655	4.665	1,170	1.135	334	1.929	3,608	435	26,3
Current portion of insurance claims liability	125.535		-(19	32,469	26,987	17,215	17.847	8,907	5,339	3.127	3,443	4,270	3.844	182
Current parties of malpractice and other insurance liabilities	57,426		5,588	14,817	13,604	\$,297	3,622	3,(154)	2,341	1.337	1.323	1.826	1.631	
Current partien of third-party payer structured liabilities	5.438			-		5,438	-		-		*	-		-
Current partian of estimated payable to third-party payers	415.023	× .	,	123.934	111,869	27,944	57.651	31.301	0.554	4.513	11.387	24,514	11.325	3.726
Total current liabilities	1.810.021	(141)	209,239	447.211	452.828	171.615	194,352	94,533	58.821	29,937	39.586	61,777	41,175	9,138
Due te affiliates, net	-	255,763+	117,529	(a)	*	22,491	63.336	24.695				-	27,712	
Accrued retirement benefits, net of current portion	339.906	-	96,949	76.323	14,720	1,412	68.159	19,083	44,611	8,961	11.039	631	3,185	2.833
Capital lease obligations, net of current portion	97.315	114,5661	95,143	5.552	12,973		3.213	1.82				-	-	
Long-term debt, net of current portion	1,593,173		383,529	168.35"	670.272	100.758	127,760	39,380	40,313	5.638	14,218	:9,059	14,578	6.312
Insurance claims liability, net of current portion	464,003		2.934	123,662	113.044	65,310	50,471	31.363	20,505	11,906	13,0063	(6.4)0	14.643	752
Malpractice and other insurance liabilities, net of current portion	544,516		27.659	150.546	129.307	75,716	45,715	30,188	22,304	12,532	13,544	18,420	15.582	11.5
Third-party payer structured liabilities, net of current portion	15,241		- · · · · · · · ·	1.000000	Tan Proc W.	15,241		Annual state		* = 10 · · · =		10.420		
Other long-term habilities	403,601		9,480	92,507	92.650	43.255	63,156	16,256	23,127	9.327	15,436	21,743	15,485	1,109
Total habilities	5.267,776	1275,520;	942.462	1,064,158	1.485.794	495.798	605,195	255.535	209,684	\$1.301	106,823	138,040	132,360	29,143
Commitments and contingencies														
Net assets (deficit):														
Unrestricted	2,495,291	1435,809	498,352	851,572	556,879	321,100	552,459	(41,800)	141,561	91,596	(19,093)	(6.715)	48,4461	36,655
Temporarily restricted	340.010	(89,445)	89,445	75.627	129,320	11.872	89.445	17,871	4,812	7.118	454	177	2,423	891
Permanently restricted	57,163	(23,722)	23,722	(9.633	8.389	1.484	23,722	10,000	1,163	2,759		0.00	:3	391
	2.595.464	1548,9761	and the second se	946.782	694,585	354.456	665.656	123,9291	147.536	101.473	(18,639)	(6,538)	(46.010)	175:6
Total net assets (deficit)		and the second se	611.519		the second s		and the second se	5231,604	\$357,220	\$182,774	and the second second second second	The second state of the se	and the second se	
Total habilities and net assets (deficit)	\$8,163,240	(\$824,495)	- \$1.553.981	\$2,0:0.940	\$2,180,382	\$833,254	51,273,851	5251,004	3324 M.	31340-24	588,184	\$131,502	\$86,350	\$37,689

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Project #142083 BFA Attachment C (cont.)

Consolidating Statement of Operations For the Six Months Ended June 30, 2014 (Unaudited and In Thousands)

	North Shore- Long Island Jewish Health System, Inc.		North Shore- Long Island Jewish Ohligated	The Long	Hospice Care	The Feinstein Institute for Medical Borroot	North Shore- Long Island Jewish Health System	Sorth Shore- Long Island Jewish Health System	Captive Insurance Companies	Dolan Family Realth Center	 Health Insurance Companies 	Endoscop) Center of Long Island	Other Health System Entities
Association serviciones	14141	SUMPRIMITI	diano	Survey of the					•				
the second s	105 125 23	1510 9041	ELS SNS SS	S46.674	S24,356	\$205	*	5.	in	22.32	Y	216.95	S15 6.81
and posterior some nue to some	615 195	4.3,8003	30.5 S.05	CFC1			č	•		•	•		131'18
r appearant practice of Alabatic Decorptions for build district	112.67		47.725	1,205,11	(36)	•	100 - COLUMN - 100	(385)		(3)			(324)
rowsees to read actors Total patient revenue, net of provision for bad debts	1.383.562	0.413	1,220,653	111.91	492°F2	305		(385)		2,162		6,902	852.75
Other oresiding revealed	SEC. 86:	182.7581	138,242	215		20,315		125.545	21.056		32,159		697'68
Net acceleration from restrictions tear for agentions	45-15		13,960	+	111	N.9.1K				11			
the approximation received the second s	151.509°E	197.4781	3.372.855	17.23	112 52	85t'67		128,120	21,056	3,845	12 159	6.942	135,501
Operating expenses	1.850.255	1231.81	1.662.896	7447	5,696	27.536		650'55	1	2,010	6L7'L	1.253	97,652
Datables Elses issuefier	110 695	1211 1	121.355	8,960	1,457	XIT'L		105.9	•	152	1.965	[9]	915'61
	922 220 1	179.8171	1.013.555	10.621	12.376	12,558		657'18	21,068	2	34.192	191	154.42
augeness and expenses Derecedadion and anti-attivity	105.405		261.915	1.205	1:50	91-11		111		ŝ		e	2,563
	F85 97	:1:2.	25,2,52	918									
Total operating expenses	3.567.7(%)	(192,378)	3.306,686	49,050	33.98	45,288	•	119,422	21,068	3,981	43.6.%	3.061	887.41
Excess deficiency of operating revenue over operating expenses	150/36	45,1004	66.169	(128.1)	1.115	115,511	2	869.8	(12)	(136)	1.1.4.111	3.841	(7.387)
Non-operating gains and losses:				**	102		AAA	141	CINI		10	.234	151
Presentment income Change to not correlated gains and losses and change to value of	1000	•	656'06										ì
equity method, investigation	28,423	(1.263)	22.685		512	5.Y2		,	MY'S		-	•	£.
Change in fair value of interest rate swap agreenerts designated										,	,		
as derivative instruments	261		i.	•			-10.57			15			Ŗ
Other non-operating gains and lasses	(7,247	2631)	(690'2)	0	1.1		112121		140.4	ī		der	1.34
Total new-operating gains and losses	84.143	6768'11	80,559	35	1.198	7	TACH'ST	0,	0.721			(J=.	
Excess ideficiency of revenue and pains and losses ever experses	127.197	129943	146.725	1961.1	2.313	(15.52a)	037591	S.692	6.949	(115)	(11,166)	3,818	(6.607.
Net avers released from restructions for copital asset anytistions. Channes in fair solver of rateous rate on a surgemented	3.134	•	3.134	×								•	
at such flam, bedreve	651	•	585	1221	÷							•	•
franciers and a fight without		5,100	(28,705)			15.749		(5.100)	'		•		12.905
Other charges in net assets	11.329	1 2.61K										1002/01	
To so not a figuration to a mercelet that not accerta	\$5976215	\$124	ML.118	616151	57Y75	:527+	1981,881	53,592	606.95	(\$115)	(\$11.465)	Sek	662'VS
MO RECEDENCY IN UNICAL INCLURING ANALY	A DESCRIPTION OF A DESC	and an an and a state	Statute of the second s	Contraction of the second second	Concession of the local division of the loca	CONTRACTOR OF TAXABLE PARTICIPALITY					-		

Project #142083 BFA Attachment C (cont.)

Combining Statement of Operations - Obligated Group Only For the Six Months Ended June 30, 2014 (Unaudited and In Thousands)

	Total Ubligated Group	Ellminations	Long Island Jewish Realth Care, Inc.	North Shore University Huspital	Long Island Jewish Medical Center	Staten Island University Hospital	Lenox Hill Hospital (*)	Southside Hospital	Huntington Hospital Association	Glen Cove Hospital	Plainview Huspital	Forest Bills Hospital	Franklin Hospital	North Shore-LJJ Stern Family Center for Rehabilitation
Operating for enou- Net rolinest service revenue	£78.588 C2	تر	<i></i>	5701 815	126 (4025	330,986	F\$8 (08) S	5180.520	8139.18	18, 195	STARKS	807.5318	586 508	119.923
Physician practice recente	202281			157, 109	99,830	-	12,099	24.75%	21,853	10,691	8/9/8	9.556	7,482	SH4
Provision for had debts	1522°441	3,096		(18.119)	(11,326)	12,9651	\$,607)	(3,532)	(2.387)	·606+	15181	12,0561	17163	118.11
Total nations tevenue, net of prevision for bad debts	3.220,653	3.096		\$40,805	328'262	202.015	426.346	231.747	158,584	63.063	\$5,480	120,698	92/0/26	26.895
Other operating recents	138.342	(392,348)	355.472	9:2:1	167'01	\$115.8	1855	12.459	477	\$62.1	SILS	62072	1.00.1	375
Net assets released from restrictions used for aperations	13,460		412	6.228	tel.8";"		2.554	17	15		۳.			
Total operating revenue	3.372.855	(389.752)	355,686	538,307	843,241	410.330	117,436	115,247	160,336	64.798	855715	124,773	820'26	27.173
Operating #spectros.											- 1			
Salarics	1.662.596	(112.105)	134.780	968.611	401,875	S157521	106712	100.003	51373	17.856	101-11	115 65	48.371	11,34)7
Emphysic benefits	413.355	(018,253	36,957	522.99	122,758	250/65	\$1,265	30,665	15,925	9,863	13,587	516'81	15.389	1,873
Supplies and expenses	1.013.585	1213.9751	179.971	192,361	145 252	135.039	157,935	69.266	157.61	2500724	A0.143	35.523	24.542	2115
Depreciation and amortization	15.015	¢	31.8.35	115.01	175.15	11,406	862721	66.10	8.050	3.155	2.201	1992.4	2.673	S1:
Interest	45.8.55	18621	12.457	5.695	19,12N	3,199	20212	356	1.034	161	359	474	12	127
Total operating expenses	3,306.656	(389,752)	158 (00)	916.724	×15,306	385,217	441,189	215,088	160,633	58,160	53.757	122 811	94.346	35.238
Excess (defitions) of operatory revenue over operating expensive	691.90		(2,323)	27,583	27,935	24,113	(12,753)	0.7414	203	(3,362)	(2.159)	6,0066	282	1.935
Notwperating gains and asses:														
Investment, income Channo to bet unterdized ou no and tocars and chemic to white of	055'04	4	FOTE	23,803	12,034	8.617	H	200	z	8600	50	5	51	8
equity method investments	32,686	01179	(3.260)	6.627	3.245	3.183	925.5	7	122.5	159	:41	ë	157	1231
Change in fair value of interest rate way agreements designated														
as derivative instruments	266	×	1	•	¥	261	•			Ţ		•	•	
Other non-operating gams and losses	(1)(069)			68	18651	(2.77.3)	5017		1921	-		R	4	
Total non-operating gains and assess	80.559	6,410	\$143	30.719	14.731	615'6	5,922	222	4,103	2.927	52	69	45	8
Excess rdeficiency of invenie and gains and losses over expenses	146.72%	011'9	3,620	58,302	42.666	33.532	(6,831)	1:5171	40°.4	135,	\$2.1369	690.9	184	1961
Net assets released from centrations for capital asset acquisitions Chanke of fair value of referentiate such aspectnesis desertated	3.234	,		450	2.226	R. 1	371	×	2	4		X.	ł	
as cash flow horiges	285		,	230	372		x	1		•		•	ł	
Franciers (to: from all fixees	(28.705)		+12,9061	(5:842)	(6:957)									
for the second in three stands and as as a	277 1712	56.410	1986 059	J-1 JSS	FUR WES	232 555	156.2301	1215131	0.1 73	ISTRA	1921 157	69090	1973	190 13

BFA Attachment C (cont.)

Consolidated Statements of Financial Position June 30, 2014 and December 31, 2013 (In Thousands)

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	(Unaudited) June 30, 2014	(Audited) December 31, 2013
Assets		
Current assets:		
Cash and cash equivalents	\$ 242,925	\$ 210,601
Marketable securities and other investments	1,670,705	1,739,386
Accounts receivable for services to patients, net of		
allowance for doubtful accounts	747,073	700,198
Accounts receivable for physician activities, net	72,292	68,443
Assets limited as to use, current portion	88,403	78,956
Pledges receivable, current portion	36,931	35,577
Insurance claims receivable, current portion	94,480	- 98,399
Other current assets	205,182	159,931
Total current assets	3,157,991	3,091,491
Assets limited as to use, net of current portion	1,185,589	1,159,721
Pledges receivable, net of current portion	118,694	112,821
Property, plant and equipment, net	3,652,699	3,550,093
Insurance claims receivable, net of current portion	320,322	334,073
Other assets	171,002	175,155
Total assets	\$ 8,606,297	\$ 8,423.354
Liabilities and net assets		
Current liabilities:		
Short-term borrowings	\$ 110,218	\$ 110,540
Accounts payable and accrued expenses	579,811	529,423
Accrued salaries and related benefits	554,810	568,164
Current portion of capital lease obligations	6,665	6,308
Current portion of long-term debt	60,570	52,954
Current portion of insurance claims liability	94,480	98,399
Current portion of malpractice and other insurance liabilities	73,718	74,253
Current portion of third-party payer structured liabilities	5,438	5,438
Current portion of estimated payable to third-party payers	423,138	425,232
Total current liabilities	1,908,848	1,870,710
Accrued retirement benefits, net of current portion	344,616	341,044
Capital lease obligations, net of current portion	98,558	76.814
Long-term debt, net of current portion	1,619,142	1,665,373
Insurance claims liability, net of current portion	320,322	334,073
Malpractice and other insurance liabilities, net of current portion	740,185	716,903
Third-party payer structured liabilities, net of current portion	15,241	18,288
Other long-term liabilities	416,381	411,225
Total liabilities	5,463,293	5,434,428
Commitments and contingencies		
Net assets:		
Unrestricted	2,633,063	2,508,40
Temporarily restricted	374,797	346,040
Permanently restricted	135,144	134,47
Total net assets	3,143,004	2,988,920
Total liabilities and net assets	\$ 8,606,297	\$ 8,423,35

Project #142083 BFA Attachmetn C (cont.)

North Shore-Long Island Jewish Health System, Inc.

Consolidated Statements of Operations

For the Six Months Ended June 30, 2014 and 2013 (In Thousands)

	(U	Unaudited) 2014	(Unaudited) 2013
Operating revenue:				
Net patient service revenue	\$	2,971,900	\$	2,879,672
Physician practice revenue		461,379		436,159
Provision for bad debts	a:	(49,717)		(52,111)
Total patient revenue, net of provision for bad debts		3,383,562		3,263,720
Other operating revenue		198,736		154,136
Net assets released from restrictions used for operations		23,456		20,367
Fotal operating revenue		3,605,754		3,438,223
Operating expenses:				
Salaries		1,850,251		1,731,637
Employee benefits		469,071		461,792
Supplies and expenses		1,033,326		994.225
Depreciation and amortization		168,468		153,951
Interest	-	46,584		39,437
fotal operating expenses	-	3,567,700		3,381,042
Excess of operating revenue over operating expenses		38,054		57,181
Non-operating gains and losses:				
Investment income		62,575		48,436
Change in net unrealized gains and losses and change in value of equity method investments		28,423		(7,011)
Change in fair value of interest rate swap agreements		392		640
designated as derivative instruments Other non-operating gains and losses		(7,247)		(1,122)
Fotal non-operating gains and losses		84,143	<u> </u>	40,943
Excess of revenue and gains and losses over expenses		122,197		98,124
Net assets released from restrictions for capital asset acquisitions		3,134		17,769
Change in fair value of interest rate swap agreements designated as cash flow hedges		459		2,089
Other changes in net assets		(1,132)		-
Increase in unrestricted net assets	\$	124,658	\$	117,982

BFA Attachment A

CON 142168-C

Westchester County Health Care Corporation Statements of Net Position December 31, 2013 and 2012

		2013		2012
Assets				
Current assets:		a		
Cash and cash equivalents	\$	204,420,734	\$	190,851,694
Patient accounts receivable, net		127,674,680		115,519,295
Investments		593,329		591,532
Assets restricted as to use, required for current liabilities		24,090,325		23,681,335
Other current assets		32,991,767		28,555,365
Total current assets		389,770,835		359,199,221
Assets restricted as to use, net		158,294,119		160,247,807
Capital assets, net		318,117,153		304,807,732
Other assets, net		5,444,633	_	5,209,769
Total assets		871,626,740		829,464,529
Liabilities				
Current liabilities:				
Current portion of long-term debt		18,650,555		15,909.310
Accounts payable and accrued expenses		76,469,754		74,759,978
Accrued salaries and related withholdings		69,053,991		61,357.771
Current portion of estimated liability to third-party payors	•	11,061,816		7,321,740
Current portion of post retirement health insurance liability		12,164,000		11,614,000
Current portion of estimated self-insurance liability		26,550,000		26,990,000
Current portion of other liabilities		7,069,114		5,515,236
Total current liabilities		221,019,230		203,468,035
Long-term debt, net		435,395,581		441,751,530
Estimated liability to third-party payors, net		43,954,574		27,025,109
Estimated post retirement health insurance liability, net		61,555,000		59,899,000
Estimated self-insurance liability, net		90,046,615		89,394,951
Other liabilities, net	1	34,078,235	-	28,618,068
Total liabilities		886,049,235		850,156,693
Commitments and contingencies				
Net Position Restricted				
Expendable for capital acquisitions		2,717,305		1,758,330
Expendable for specific operating activities		5,665,000		5,347,770
Total restricted		8,382,305		7,106,100
Unrestricted				(a)
Net investment in capital assets		6,732,192		(3,247,397)
Unrestricted		(29,536,992)	-	(24,550,867)
Total unrestricted		(22,804,800)	-	(27,798,264)
Total net position	\$	(14,422,495)	\$	(20,692,164)

BFA Attachment A(cont'd)

CON 142168-C

Westchester County Health Care Corporation Statements of Revenues, Expenses, and Changes in Net Position Years Ended December 31, 2013 and 2012

		2013		2012
Operating revenues				
Net patient service revenue (net of provision for bad debts of				
\$41,894,325 and \$47,570,755 in 2013 and 2012, respectively)	\$	895,371,943	\$	867,780,675
Other revenue		23,416,354		25,652,393
Total operating revenues		918,788,297	-	893,433,068
Operating expenses				
Salaries and benefits		473,772,966		488,827,468
Supplies and other expenses		361,061,294		326,173,658
Professional liability		13,714,339		15,029,291
Depreciation and amortization		44,105,277		43,849,809
Total operating expenses		892,653,876		873.880,226
Operating income		26,134,421		19,552,842
Nonoperating activities				
Interest income		3,756,526		4,788,206
Interest expense		(23,621,278)		(23,443,422)
Increase in het position		6,269,669		897,626
Net position				
Beginning of year, as restated		(20,692,164)		(21,589,790)
End of year	S	(14,422,495)	S	(20,692,164)

UNAUDITED

WESTCHESTER MEDICAL CENTER

STATEMENTS OF NET POSITION SEPTEMBER 30, 2014 AND DECEMBER 31, 2013

ASSETS	2014	2013	LIABILITIES AND NET POSITION	2014	2013
CURRENT ASSETS: Cash and cash equivalents Patients accounts receivable - Net Other assets	\$ 136,822 149,357 49,294	\$ 198,243 127,675 32,546	CURRENT LIABILITIES: Current portion of long-term debt Current portion of capital leases. Current portion of post retirement health insurance Accounts payable and accrued expenses Accrued salaries and related withholdings. Estimated third-party payors Other liabilities.	\$ 9,915 10,591 12,164 86,873 72,624 5,072 8,103	\$ 9,915 8,735 12,164 76,195 68,887 11,062 7,069
Total current assets	335,473	358,464	Total current liabilities	205,342	194,027
			LONG-TERM DEBT	476,584	419,275
		+	CAPITAL LEASES	35,252	. 16,121
· · ·	•		POST RETIREMENT HEALTH INSURANCE	62,933	61,555
ASSETS RESTRICTED AS TO USE, NET	54,805	62,629	ESTIMATED THIRD PARTY PAYORS	11,932	43,955
PROPERTY, PLANT AND EQUIPMENT, NET	394,600	318,117	OTHER LIABILITIES	34,078	34,078
OTHER ASSETS, NET	11,713	11,636	ESTIMATED SELF-INSURANCE LIABILITIES	32,366	33,685
			TOTAL LIABILITIES	858,487	802,696 ON
			NET POSITION: Invested in capital assets, net of related debt Unrestricted	6,732 (68,628)	6,732 14 21 (58,582) 16
			Net Position	(61,896)	(51,850)
TOTAL ASSETS	796,591	\$ 750,846	TOTAL LIABILITIES AND NET POSITION	796,591	\$ 750,846

BFA Attachmen

UNAUDITED

WESTCHESTER MEDICAL CENTER

COMBINING STATEMENTS OF OPERATIONS FOR THE PERIOD ENDED SEPTEMBER 30, 2014 (IN THOUSANDS)

	WMC	Fou	indations		solidating Entries	Co	YTD nsolidated
Total Operating Revenues	\$ 769,177	\$	6,088	\$	(3,520)	\$	771,745
Operating Expenses: Personal services	302,220		2,262				304,482
Fringe benefits	106,104		124		-		106,228
All other operating expenses	346,672		2,860		(3,520)		346,012
Total Operating Expenses	754,996		5,246		(3,520)		756,722
Operating Income (Loss)	14,181		842	6	0		15,023
Interest, net	(14,321)		16				(14,305)
Income (Loss)	\$ (140)	\$	858	\$	-	\$	718

Project #142181 BFA Attachment A

ORANGE REGIONAL MEDICAL CENTER

Consolidated Balance Sheets

June 30, 2014 and December 31, 2013

Assets	Jun 30, 2014	Dec 31, 2013
Current assets:		
Cash and cash equivalents \$	19,298,119	25,186,658
Patient accounts receivable less allowance for uncollectible		
accounts of \$58,672,354 in 2014 and \$56,131,235 in 2013, respectively	54,026,919	53,923,174
Investments	24,667,006	18,110,455
Assets limited or restricted as to use - current	4,788,594	4,942,516
Due From Third Party Payors	1,753,686	1,607,864
Other current assets	15,969,344	17,911,767
Total current assets	120,503,668	121,682,434
A costs limited as matricted as to use	22 476 122	24 025 915
Assets limited or restricted as to use	27,476,132	24,935,815
Long-term Investments	26,952,342	25,857,725
Property, plant, and equipment, net	272,953,438	282,214,925
Interest in net assets of Orange Regional Medical	C 0 C 0 0 1 4	F 0// 200
Center Foundation, Inc., net	5,350,914	5,266,398
Insurance Claims Receivable	12,889,968	12,889,968
Due From Third Party Payors, net of current portion	2,132,845	2,132,845
Other assets, net	11,787,894	11,968,512
· Total assets \$	480,047,201	486,948,622
Liabilities and Net Assets		
Current liabilities:		
Current installments of long-term debt \$	5,412,541	6,242,739
Accounts payable and accrued expenses	47,397,168	53,904,785
Deferred Revenue	628,154	628,153
Estimated third-party-payor liabilities, net	3,927,043	3,994,861
Total current liabilities	57,364,906	64,770,538
Long-term debt, net of current installments	243,487,086	243,877,972
Estimated third-party-payor liabilities, net of current portion	4,307,272	4,307,272
Malpractice liability	15,921,075	15,921,075
Other liabilities	6,438,410	6,916,542
Deferred Revenue, net of current portion	3,479,012	3,793,089
Accrued retirement benefits	36,351,617	38,263,548
Total liabilities	367,349,378	377,850,036
Net Assets:		
Unrestricted	104,757,318	101,244,880
Temporarily restricted	5,946,741	5,859,942
Permanently restricted	1,993,764	1,993,764
		and the second second second
Total net assets	112,697,823	109,098,586
Total liabilities and net assets S	480,047,201	486,948,622
	The state of the s	

Project #142181 BFA Attachment A (cont.)

ORANGE REGIONAL MEDICAL CENTER

Consolidated Statements of Operations

June 30, 2014 and 2013

	2000	YEAR TODATE		QUARTER	O DATE
		2014	2013	2014	2013
Unrestricted revenues, gains, and other support: Patient service revenue, less contractual and other allowances Provision for bad debts, net of recoveries Net patient service revenue Investurent income Other revenue Net assets released from restrictions used for operations	5	188,540,506 (5,303,292) 183,237,214 1,444,031 2,477,194 382	180,735,792 (7,345,086) 173,390,706 353,849 2,664,551 5,942	92,802,873 (1,582,611) 91,220,262 900,971 1,261,829	90,395,590 (3,579,877) 86,815,713 (7,895) 1,484,054
Total unrestricted revenues, gains, and other support	-	187,158,821	176,415,048	93,383,062	88,291,872
Expenses: Salaries and wages Employee benefits Supplies Purchased services and other Interest Depreciation and amortization		69,948,002 28,891,024 34,256,149 31,020,923 7,857,573 13,219,591	70,924,388 32,226,476 31,112,728 28,623,134 8,056,158 13,235,755	34,897,419 13,565,682 17,710,940 16,060,822 3,946,725 6,607,393	35,314,903 15,240,727 15,534,029 14,533,005 4,035,121 6,617,113
Total expenses		185,193,262	184,178,639	92,788,981	91,274,898
Income (Loss) from operations		1,965,559	(7,763,591)	594,081	(2,983,026)
Nonoperating gains:					
Nonoperating income	_	120,145	34,028	83,642	13,198
Excess (deficiency) of revenues, gains, and other support over expenses		2,085,704	(7,729,563)	677,723	(2,969,828)
Other changes in net assets: Net assets released from restrictious used for fixed assets property, plant & equipment Transfer from Greater Hudson Valley Health Systems, Inc., net Contributions for property, plant & equipment		333,819 1,092,915	22,617 41,502 739,729	212,890	113,890 400,000
Increase (decrease) in unrestricted net assets	s	3,512,438	(6,925,715)	890,613	(2,455,938)

Project #142181 BFA Attachment B

ORANGE REGIONAL MEDICAL CENTER

Consolidated Balance Sheets

December 31, 2013 and 2012

(In thousands)

Assets		2013	2012
Current assets: Cash and cash equivalents	\$	25,187	63,308
Patient accounts receivable less allowance for uncollectible accounts of \$56,131 in 2013 and \$53,456 in 2012 Investments Assets limited or restricted as to use Due from third-party payors Other current assets		53,923 18,110 4,943 1,608 17,912	41,937 8,489 5,813 1,511 16,053
Total current assets		121,683	137,111
Assets limited or restricted as to use, net of current portion Property, plant, and equipment, net Long-term investments Interest in net assets of Orange Regional Medical Center		24,936 282,215 25,858	24,063 304,201
Foundation, Inc., net Insurance claims receivable Due from third-party payors, net of current portion		5,266 12,890 2,133	4,778
Other assets, net Total assets	s	11,969 486,950	<u>11,677</u> 495,538
	3	460,950	495,550
Liabilities and Net Assets			
Current liabilities: Current installments of long-term debt and capital lease obligations Accounts payable and accrued expenses Deferred revenue Current portion of estimated third-party payor liabilities	\$	6,243 53,905 628 3,995	7,134 49,358 628 2,709
Total current liabilities		64,771	59,829
Long-term debt and capital lease obligations, net of current installments Estimated third-party payor liabilities, net of current portion Estimated malpractice liabilities Other liabilities, net Deferred revenue, net of current portion Accrued retirement benefits, net of current portion	_	243,878 4,307 15,921 6,917 3,793 38,264	249,694 2,330 16,715 5,160 4,421 61,969
Total liabilities		377,851	400,118
Commitments and contingencies			
Unrestricted Temporarily restricted Permanently restricted		101,245 5,860 1,994	88,024 5,402 1,994
Total net assets		109,099	95,420
Total liabilities and net assets	\$	486,950	495,538

Project #142181 BFA Attachment B (cont.)

ORANGE REGIONAL MEDICAL CENTER

Consolidated Statements of Operations

Years ended December 31, 2013 and 2012

(In thousands)

	 2013	2012
Unrestricted revenues, gains, and other support: Patient service revenue, less contractual and other allowances Provision for bad debts, net of recoveries	\$ 360,521 (13,638)	357,820 (13,738)
Net patient service revenue	346,883	344,082
Investment income Other revenue Net assets released from restrictions used for operations	 1,620 7,278 7	676 8,974 29
Total unrestricted revenues, gains, and other support	 355,788	353,761
Expenses: Salaries and wages Employee benefits Supplies Purchased services and other Interest Depreciation and amortization Total expenses Loss from operations Nonoperating gains: Nonoperating income	 139,347 61,161 64,572 58,187 16,187 26,407 365,861 (10,073) 266	138,634 59,426 61,790 55,915 16,544 27,143 359,452 (5,691) 935
Deficiency of revenues, gains, and other support over expenses	(9,807)	(4,756)
Other changes in net assets: Net assets released from restrictions used for property, plant, and equipment Transfer to Greater Hudson Valley Health Systems, Inc. Contributions for property, plant, and equipment Pension-related changes other than net periodic pension costs Postretirement-related changes other than net benefit cost	24 (38) 740 23,040 (738)	(4,108) 1,150 (12,750) (1,027)
Increase (decrease) in unrestricted net assets	\$ 13,221	(21,491)

	low Vork Drochutorion	Hospital	
	New York Presbyterian nce Sheet and Income		
Dala	For the period 1/1/12-		
	rol the period with 24	0,00,14	
	Int Fin Stat for the period 1/1/14- 8/30/14	2013	2012
	Balance Sheet		
Assets			
Cash, cash equivalents and short-term investments	\$1,224,929,000	\$1,035,481,000	\$952,629,000
Total Accounts Receivable & Other Current Assets	\$771,907,000	\$788,512,000	\$694,858,000
Total Fixed Assets	\$4,125,956,000	\$4,056,453,000	\$3,678,128,000
Total Other Restrticted Assets	\$1,552,438,000	\$1,490,430,000	\$906,287,000
Total Assets	\$7,675,230,000	\$7,370,876,000	\$6,231,902,000
Liabilities and Equity			
Total Accounts Payable	\$358,141,000	\$334,479,000	\$320,266,000
Total Other Current Liabilities	\$516,377.000	\$487,708,000	\$486,184,000
Total Current Liabilities	\$874,518,000	\$822,187,000	\$806,450,000
Total Long Term Liabilities	\$1,774,388,000	\$1,753,376,000	\$1,496,197,000
Total Liabilities	\$2,648,906,000	\$2,575,563,000	\$2,302,647,000
Equity			
Total Equity	\$5,026,324,000	\$4,795,313,000	\$3,929,255,000
Total Liabilities and Equity	<u>\$7.675.230.000</u>	<u>\$7.370.876.000</u>	<u>\$6.231.902.000</u>
	Income Stateme	int	
Revenues	\$2,883,759,000	\$4,264,510,000	\$3,913,871,000
Expenses	\$2,759,252,000	\$4,062,347,000	\$3,720,463,000
Total Other Income/(Expense)	\$115,102,000	\$154,159,000	\$155,318,000
Total Net Income	\$239,609,000	\$356.322.000	\$348.726.000

Project #142185 BFA Attachment A (cont.)

The New York and Presbyterian Hospital

Statements of Financial Position

	December 31	
	2013	2012
	(In T	(As Adjusted) housands)
Assets		
Current assets:		
Cash, cash equivalents and short-term investments:		
Cash and cash equivalents	\$ 152,982	2 \$ 181,856
Short-term investments	882,499	770,773
Total cash, cash equivalents and short-term investments	1,035,481	
Patient accounts receivable, less allowance for		
uncollectibles (2013 - \$181,945; 2012 - \$219,727)	559,638	466,157
Other current assets	71,252	The second se
Assets limited as to use - current portion	28,390	0 25,578
Due from related organizations - net		- 4,658
Professional liabilities insurance recoveries receivable - current		
portion	60,812	2 53,729
Beneficial interest in net assets held by related		
organizations - current portion	68,42	0 61,615
Total current assets	1,823,993	3 1,647,487
Assets limited as to use - noncurrent	1,490,430	906,287
Property, buildings and equipment - net (2,169,21	8 2,088,036
Other noncurrent assets - net	36,94	1 35,191
Professional liabilities insurance recoveries receivable -		(C)
noncurrent	165,35	0 153,692
Beneficial interest in net assets held by related		
organizations - noncurrent	1,684,94	4 1,401,209

Total assets

\$ 7,370,876 \$ 6,231,902

	December 31	
	2013	2012
		(As Adjusted)
	(In Thos	usands)
Liabilities and net assets		
Current liabilities:		
Long-term debt – current portion	\$ 113,411	\$ 94,487
Accounts payable and accrued expenses	334,479	320,266
Accrued salaries and related liabilities	175,823	211,206
Due to related organizations - net .	4,671	-
Pension and postretirement benefit		
liabilities – current portion	12,112	11,384
Professional liabilities and other - current portion	60,812	55,729
Other current liabilities	120,879	113,378
Total current liabilities	822,187	806,450
Long-term debt	1,063,385	666,778
Professional liabilities and other	331,170	311,121
Pension liability	38,633	213,724
Postretirement benefit liability	24,823	28,148
Deferred revenue	3,770	4,813
Other noncurrent liabilities	291,595	271,613
Total liabilities	2,575,563	2,302,647
Commitments and contingencies		
Net assets:		
Unrestricted	3,041,949	2,446,864
Temporarily restricted:		
Lower Manhattan Hospital	-	12,857
Held by related organizations	1,507,968	1,234,020
Total temporarily restricted	1,507,968	1,246,877
Permanently restricted: Lower Manhattan Hospital		6,710
Held by related organizations	245,396	228,804
Total permanently restricted	245,396	235,514
Total net assets	4,795,313	3,929,255
Total liabilities and net assets		\$ 6,231,902
rotal monthos and not assors	3 1,010,010	φ 0,251,702

Project #142185 BFA Attachment A (cont.)

The New York and Presbyterian Hospital

Statements of Operations

	Year Ended December 2013 2012	
	(In Tho	(As Adjusted) usands)
Operating revenues Net patient service revenue Provision for bad debts	\$ 4,050,632 (54,081)	\$ 3,720,255 (47,346)
Net patient service revenue, less provision for bad debts Other revenue : Total operating revenues	3,996,551 267,959 4,264,510	3,672,909 240,962 3,913,871
Operating expenses Salaries and wages Employee benefits Supplies and other expenses Interest and amortization of deferred financing fees, including	1,945,813 551,330 1,270,885	1,785,613 494,447 1,143,925
loss on extinguishment of debt Depreciation and amortization Total operating expenses	39,022 255,297 4,062,347	56,598 239,880 3,720,463
Operating income	202,163	193,408
Investment return Excess of revenues over expenses before net medical resident tax refund, prior year reimbursement settlement, and gain on previous year sale of real estate	153,945	<u>99,424</u> 292,832
Net medical resident tax refund Prior year reimbursement settlement Gain on previous year sale of real estate Excess of revenues over expenses	214	4,180 27,714 24,000 348,726
Other changes in unrestricted net assets: Transfer of fixed assets from Royal Charter Properties, Inc. Transfer of unrestricted net assets related to Lower Manhattan Hospital from New York-Presbyterian Healthcare	3,191	-
System, Inc. : Distributions from New York-Presbyterian Fund, Inc. and other for the purchase of fixed assets	77,785	197,846 47,616
Change in pension and postretirement benefit liabilities to be recognized in future periods Change in unrestricted net assets	157,787 \$ 595,085	(45,456) \$ 548,732

Project #142228

BFA Attachment A

Strong Memorial Hospital (A Division of the University of Rochester) Balance Sheets December 31, 2013 and 2012

	2013	2012 .
Assets		
Current assets		
Cash and cash equivalents	\$ 371,072,209	\$ 334,386,342
Investments	89,328,654	46,110,258
Patient accounts receivable, net of estimated uncollectible amounts	00,020,000	
of approximately \$41,418,511 and \$39,075,908, respectively	99,474,728	78,989,294
Assets whose use is limited	11,910,204	2,159,758
Pledges receivable	6,300,834	4,110,000
Insurance claims receivable	11,960,279	11,635,363
Other receivables	24,357,473	31,725,683
Deposits in captive insurance company	1,579,831	1,493,169
Inventory	25,486,156	23,934,812
Other current assets	2,886,122	3,886,528
Total current assets	644,356,490	538,431,207
Assets whose use is limited	20,690,016	Construction of the second
Deferred financing costs, net		8,938,964
Pledges receivable	2,260,532	1,719,768
Insurance claims receivable	8,796,280 33,635,606	7,715,644
		36,049,967
Investments held for long-term purposes	5,097,526	4,742,324
Equity investments	43,387,041	31,358,372
Property and equipment, net	463,535,602	407,782,230
Other noncurrent assets	7,793,015	10,707,719
Total assets	\$ 1,229,552,708	\$ 1,053,446,195
Liabilities and Net Assets Current liabilities		
Current installments of long-term debt	\$ 8,755,000	\$ 7,715,000
Accounts payable and accrued expenses	40,401,798	65,920,223
Construction accounts payable	23,325,688	15,563,004
Accrued payroll and payroll taxes	21,215,741	23,998,209
Accrued vacation	18,860,219	17,557,008
Accrued postemployment benefits	15,159,726	23,909,240
Accrued postretirement benefits	1,697,341	2,040,129
Accrued professional liability costs	11,960,279	11,635,363
Accrued third-party payor settlements	63,171,953	43,089,911
Due to other University of Rochester divisions	15,780,388	20,412,359
Total current liabilities	220,328,133	231,840,446
Accrued postemployment benefits	23,895,938	22,553,835
Accrued postretirement benefits	07,102,727	71,471,556
Accrued professional liability costs	52,869,531	59,120,598
Accrued third-party payor settlements	51,017,110	51,154,947
Fair value of interest rate swaps	10,295,410	15,629,549
Fair value of asset retirement obligation	3.015.260	182,558
Other long-term liabilities	825,323	
Long-term debt, excluding current installments	237,368,404	169,262,251
Total liabilities	666,797,836	621,215,740
Commitments and contingencies :		
Net assets		- 18 s
Unrestricted	503,933,482	387,685,488
Temporarily restricted	53,723,864	39,802,643
Permanently restricted	5,097,526	4,742,324
Total net assets	562,754,872	432,230,455
Total liabilities and net assets	\$ 1,229,552,708	\$ 1,053,446,195

Strong Memorial Hospital (A Division of the University of Rochester) Statements of Operations and Changes in Net Assets For the Years Ended December 31, 2013 and 2012

Project #142228

BFA Attachment A (cont.)

	2013	2012
Unrestricted revenues		
Patient service revenue	\$ 1,215,927,225	\$ 1,107,377,391
Provision for bad debts	(14;447,381)	(10,880,686)
Net patient service revenue	1,201,479,844	1,096,496,705
Other revenue Net assets released from restrictions - operations	84,472,711 653,338	82,892,275 466,320
Total unrestricted revenues	1,286,605,893	1,179,855,300
Expenses		
Salaries	477,235,251	441,937,536
Benefits	156,008,702	147,306,859
Pharmaceutical and medical supplies	258,651,174	236,559,571
University and Medical Center cost allocations	52,296,941	45,967,415
Professional and contract services	20,920,914	20,646,019
Interest	7,658,873	7,006,592
Depreciation and amortization	58,335,681	54,990,367
University of Rochester Medical Faculty Group clinical support	23,386,799	25,967,051
Other expenses	108,830,587	103,345,110
Total expenses	1,163,324,922	1,083,726,520
Income from operations	123,280,971	96,128,780
Other gains (losses), net		
Investment activity	13,750,280	7,865,156
Loss on early extinguishment of debt		(55,603)
Other	18,218,086	(8,745,046)
Total other gains (losses), net	31,968,366	(935,493)
Excess of revenues over expenses	155,249,337	95,193,287
Other changes		
Net assets released from restrictions - capital	695,510	217,874
Transfer of endowment to temporarily restricted net assets	(108,620)	(3,100,000)
Transfers to the University of Rochester Medical Center Divisions	(39,588,233)	(40,335,289)
Increase in unrestricted net assets	116,247,994	51,975,872
Temporarily restricted net assets		
Contributions	11,856,634	3,498,269
Investment income	548,424	392,286
Net realized and unrealized gains on investments	2,457,753	1,260,562
Change in valuation of deferred gift annuities	108,620	(826,157)
Transfer of endowment from restricted net assets		3,100,000
Transfer of gifts from the School of Medicine and Dentistry	298,638	400,000
Net assets released from restrictions	(1,348,848)	(684,194)
Increase in temporarily restricted net assets	13,921,221	7,140,766
Permanently restricted net assets		
Contributions to endowment	355,202	21,971
Increase in permanently restricted net assets	355,202	21,971
Increase in net assets	130,524,417	59,138,609
Net assets, beginning of your	432,230,455	373,091,846
Net assets, end of year	\$ 562,754,872	\$ 432,230,455

STRONG MEMORIAL HOSPITAL BALANCE SHEET FOR THE PERIODS ENDED NOVEMBER 30, 2014 AND DECEMBER 31, 2013

Project #142228 BFA Attachment B

		11/30/14		12/31/13
Assets				
Current assets:				
Cash and cash equivalents Short-term investments at market value	\$	361,979,168	\$	371,072,209
Patient accounts receivable, net of estimated uncollectibles of \$26,298,567 and \$21,113,128		102,573,254		89,328,654
respectively		192,248,455		160,834,941
Advances from third-party payors		(65,243,871)		(61,360,213
Net patient accounts receivable		127,004,584		99,474,728
Assets whose use is limited		a		
Pledges receivable		4 254 047		11,910,204
Insurance claims receivable		4,254,047		6,300,834
Other receivables		11,147,549		11,960,279
		28,104,199		24,357,473
Deposits in captive insurance company				1,579,831
Inventory Other current assets		- 27,109,060 9,970,077		25,486,156 2,886,121
Total current assets		672,141,938		644,356,490
, in the second second		-		044,000,490
Assets whose use is limited		6,134,564		20,690,016
Deferred financing costs, net		2,161,666		2,260,532
Pledges receivable		5,115,334		8,796,280
Insurance claims receivable		32,486,928		33,635,606
Investments held for long-term purposes		5,230,207		5,097,526
Equity investments		33,847,368		43,387,041
Property and equipment, net		516,660,564		463,535,602
Other noncurrent assets		5,883,034		7,793,615
Total assets	\$	1,279,661,604	\$	1,229,552,708
Liabilities and Net Assets				
Current liabilities: Current installments of long-term debt	e	0 600 000		9 755 000
Due to other University of Rochester divisions	\$	9,600,000	\$	8,755,000
		15,983,231		15,780,388
Accounts payable and accrued expenses Construction accounts payable		47,245,991		40,401,798
Accrued payroll and payroll taxes		8,531,872		23,325,688
Accrued vacation		17,772,903		21,215,741
Accrued postemployment benefits		20,137,236		18,860,219
		16,238,477		15,159,726
Accrued postretirement benefits		1,944,475		1,697,341
Accrued professional liability costs Accrued third-party payor settlements		11,147,549		11,960,279
Deferred revenue		47,970,011 1,556,028		63,171,953
Total current liabilities		198,127,773		220,328,132
Accrued postemployment benefits		26,071,413		23,895,938
Accrued postretirement benefits		69,894,251		67,182,727
Accrued professional liability costs		51,323,715		52,869,531
Accrued third-party payor settlements		62,799,403		51,017,110
Fair value of interest rate swaps-		10,955,470		10,295,410
Fair value of asset retirement obligation		6,001,886		3,015,260
Other long-term liabilities		825,324		825,324
Long-term debt, excluding current installments	-	227,568,149	_	237,368,404
Total liabilities	_	653,567,384	_	666,797,836
Net assets:				
Unrestricted		563,274,989		503,933,482
Temporarily restricted		57,589,023		53,723,864
Permanently restricted	ंगर	5,230,207	_	5,097,526
Total net assets		626,094,220		562,754,872

STRONG MEMORIAL HOSPITAL STATEMENT OF OPERATIONS FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2014 (in thousands)

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Project #142228 BFA Attachment B (cont.)

		OVEMBER 014 CYTD
Operating Revenue:		
Patient Service Revenue	\$	1,226,495
Reserve for Third Party Settlements	-	(0,403)
Patient Service Revenue before Uncompensated Care		1,218,012
Charity Care		(37,910)
Provision for Bad Debts	(a	(15,936)
Net Patient Service Revenue		1,164,166
Other operating revenue		120,787
Net assets released from restrictions-operations	-	789
Total Operating Revenue		1,285,742
Operating Expenses:		
Salaries		472,769
Outside Temporary Service Costs		2,482
Benefits		157,043
Allocations:		
University		21,660
Medical Center		29,117
Professional Liability Insurance		3,404
Depreciation & Amortization		54,913
Interest		6,820
Medical Supplies		134,572
Pharmaceuticals		147,529
All Other	-	134,240
Total Operating Expenses		1,164,549
Income from Operations before Clinical Transfers		121,193
Clinical Transfers:		
Primary Care Network Support		(4,262)
Net Cash Collections on Article 28 PC sites - FY13 DOS		(103)
URMFG Faculty Support		(19,309)
Total Clinical Transfers		(23,674)
Income from Operations after Clinical Transfers		97,519
Non-Operating Revenue (Expense):		
Auxiliary Activities		681
Advancement Activities		(2,445)
Investment Income		1,828
Net realized gains		5,889
Net unrealized gains (loss)		(207)
Change in SFAS 158 liability		(956)
Unrealized gain (loss) on interest rate swaps		(660)
Gain (loss) on disposal of fixed assets, net of sales Net assets released from restrictions-capital		48 930
Net Non-Operating Revenue (Expense)		5,108
Non-Clinical Transfers: Medical Center Strategic Research Plan		140 070
Medical Center Strategic Research Plan SMD/SON Advancement Initiative		(12,375)
		(8,691)
Highlands at Brighton Operating Support Visiting Nurse Service Support		(1,355)
Medical School Anonymous Endowment Transfer		(1,400) (6,299)
Medical School, Capital and Other Support		(10,613)
Total Non-Clinical Transfers		-
6		(40,733)
Increase in Unrestricted Net Assets	\$	61,894

MEMO

TO: CON Project File RE: CON Project 142228 – NICU Expansion DATE: January 12, 2015

Service Location:

601 Elmwood Ave Rochester, NY 14620

Description:

Strong Memorial Hospital (SMH) seeks to renovate existing space within the hospital to add eight (8) Neonatal Intensive Care beds for a total of 34 NICU Intensive Care beds.

Project Cost & Revenue:

	Current Year	Year 1 Incremental	Year 3 Incremental
Project Capital Cost	\$2,261,373	N/A	N/A
Operating Cost	\$24,661,397	\$399,186	\$11,124
Operating Revenue	\$38,181,812	\$461,154	\$461,154

Projected Changes to Community Capacity:

Community Capacity

Monroe County has three facilities with at least one type of NICU bed. The county contains a total of 77 NICU beds including 19 NICU Continuing Care, 30 NICU Intermediate Care, and 28 NICU Intensive Care beds. The majority of those beds are located at SMH which has designation as a Regional Perinatal Center. The available beds by facility are in Table 1. The addition of 8 NICU Intensive Care beds would bring the regional total to 85 and SMH total NICU beds to 68.

Table 1. NICU Capacity, Monroe County Number of Beds			
Rochester General Hospital	5	7	2
Strong Memorial Hospital	14	20	26
The Unity Hospital of Rochester	0	3	C
Monroe County Total	19	- 30	28

Community Need

Utilizing 2012 SPARCS data we reviewed the number of NICU services provided by the facilities in Monroe County (Defined by Revenue Codes 0172-0174). Due to an apparent coding aberration by one of the facilities in Monroe County, community review of NICU by severity is not possible. Therefore for the purposes of regional analysis we combine NICU Continuing, NICU Intermediate and NICU Intensive care for both bed type and utilization (Defined henceforth as Level II-IV NICU).

In Monroe County in 2012 there were 2,236 Patients in the NICU accounting for a total of 31,989 patient days with an average length of stay (ALOS) of 14.3 days. This results in an average daily census (ADC) of 87.6. A facility level breakdown is provided in Table 2.

	Table 2. N	ICU Utilizatio	n		
Level II-IV NICU Utilization, Monroe County Facilities, 2012					
	Patients	Patient Days	ADC	Occupancy	ALOS
The Unity Hospital of Rochester	171	681	1.87	62%	3.98
Strong Memorial Hospital	1057	26363	72.23	120%	24.94
Rochester General Hospital	433	2634	7.22	52%	6.08
Highland Hospital ¹	575	2311	6.33	N/A	4.02
Monroe County Facilities	2236	31989	87.64	114%	14.31

In order to determine whether current capacity is accurate at a regional level we utilized a Poisson distribution at 95% and 99.9% Confidence Intervals. Table 3 details the results of the regional analysis. In order to achieve 95% availability there is a need for approximately 105 beds, compared to the 77 currently available. This would result in capacity overflow for 1-2 days a month which is reasonable given the fact that SMH has demonstrated the ability to operate above capacity at a significantly higher rate. There is variability in need by facility. While SMH demonstrates a need for additional beds it appears that Rochester General Hospital has adequate capacity at the 95% level. Unity Hospital, which represents a small percentage of the overall capacity demonstrates minimal additional need.

Regarding occupancy, SMH is the only facility in the region to report occupancy rates over 100% in 2012. Because of the volume of patients that SMH sees for these services, this drives the regional occupancy rate of 114%. NY State does not define an appropriate for occupancy rate for NICU services, but the occupancy rates of the other two facilities in the county with NICU beds are below the urban need thresholds for Medical/Surgical Pediatric and Obstetric Beds (85%, 70%, and 75% respectively).

Table 3. NICU Co	ommunity Need Poisso	n Analysis	5	
Community Need for Additional Level II-IV NICU Services				
	SMH	RGH	Unity	Monroe County
Regional Level II-IV ADC	72.23	7.22	1.87	87.60
Level II-IV Poisson (95%)	88.80	12.45	4.53	105.85
Level II-IV Poisson (99.9%)	107.18	19.34	8.68	125.91
Current Capacity	60.00	14.00	3.00	77.00
95% Difference	28.80	-1.55	1.53	28.85
99% Difference	47.18	5.34	5.68	48.91

¹ While Highland Hospital does not have any NICU beds on its license the facility may still bill for NICU level care if the diagnoses are appropriate. These patients are included in the community need analysis in the interest of identifying the entire patient population needing intensive care.

At a facility level, SMH also demonstrates a significant need for additional capacity to achieve 95% availability for the Intensive Care (Level IV) beds which are being requested. The Level IV analysis for SMH is in Table 4. It should be noted that the ALOS SMH Level IV patients is 25 days which is significantly higher than the both the statewide and county rates of 15.8 and 14.3 respectively in the same year. The NY State median ALOS for Level IV NICU patients in 2012 was 6 Days. SMH reports a median ALOS of 10 days for the same timeframe.

It does appear that SMH has a larger than expected number of patients with extended lengths of stay. Based on NY State rates SMH hospital should expect to have 2% of Level IV NICU patients stay longer than 100 days, accounting for 22 patients per year. However, SMH's actual number of patients with stays longer than 100 days in 2012 was 72, more than 300% of the expected number based on NY State utilization rates.

Table 4. NICU Institutional Need, SMH, Poisson Analysis SMH Level IV NICU Need

	SMH
Level IV Total ADC	71.89
Level IV Poisson (95%)	88.42
Level IV Poisson (99.9%)	106.76
Current Capacity	26
95% Difference	62.42
99% Difference	80.76

Patient Origin

Overall Monroe county facilities provided NICU services to 577 neonates originating from outside Monroe County in 2012 constituting 26% of all NICU stays. However this rate varies greatly from facility to facility. SMH has the largest percent of patients from outside Monroe County and accounts for 70% of the total NICU patients in Monroe County hospitals residing outside Monroe County. This aligns with the facility's designation as a Regional Perinatal Center.

Table 5. Monroe County NICU Patient Origin

NIC	U Level II-IV Patie	nt Population from Outside M	onroe County
	NICU Patients	% of Facility NICU Patients	%of Monroe NICU Patients
SMH	406	38%	70%
RGH	58	13%	10%
Unity	23	13%	4%
Highland Hospital	90	16%	16%
Monroe County	577	26%	100%

Need Conclusion

The demonstrated community and institutional need indicate that the addition of 8 NICU Intensive Care Beds at SMH is appropriate.

Projected Changes to Community Access:

The addition of eight beds has no impact on geographic access for the community, except that this may increase ability for SMH to see additional regional patients requiring highly specialized care from the region. SMH has a good history of providing care to underserved populations.

Comments:

While SMH's LOS is significantly longer than the NY State average, it appears that the facility may see a larger proportion of patients with more intensive needs that have longer stays than is typical even for a Level IV NICU.

Recommendation - Approval

Contingencies: None Conditions: None.

Mohawk Valley Eye Surgery Center Balance Sheet As of December 31, 2013

	Dec 31, 13
ASSETS	
Current Assets	
Checking/Savings	
First Niagara Bank	-2,264.74
Total Checking/Savings	-2,264.74
Total Current Assets	-2,264.74
Fixed Assets	
Accumulated Depreciation Furniture and Equipment	-11,277.00
Canon Color Copier	1,517.40
Nurse Call System	6,935.12
Total Furniture and Equipment	8,452.52
Leasehold Improvements	6,730.56
Medical Equipment	68,105.68
Total Fixed Assets	72,011.76
Other Assets Due from Officer	45.000.00
Total Other Assets	45,000.00
TOTAL ASSETS	114,747.02
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	74 000 04
Due to K&P Acquisitions	71,863.61
Due to Kwiat Eye & Laser	151,599.76
Payroll Liabilities	1,435.98
Total Other Current Liabilities	224,899.35
Total Current Liabilities	224,899.35
Total Liabilities	224,899.35
Equity	
Members Equity	3,329.96
Net Income	-113,482.29
Total Equity	-110,152.33
TOTAL LIABILITIES & EQUITY	114,747.02

Mohawk Valley Eye Surgery Center Profit & Loss January through December 2013

	Jan - Dec 13
Ordinary Income/Expense	
Income	
Fee for Service Income	293,572.79
Total Income	293,572.79
Expense	
Automobile Expense	2,899.01
Bank Service Charges	790.30
Depreciation Expense	11,277.00
Dues and Subscriptions	226.06
Equipment Lease Expense	0.00
Filing Fees	9.00
Insurance Expense	
Health Insurance	1,319.76
Insurance Expense - Other	4,799,14
Total Insurance Expense	6,118.90
Janitorial Expense	5,395.26
Licenses & Certifications	4,476.00
Linen Service	2,326.00
Meals and Entertainment	795.24
Medical Supplies	249,409.08
Office Supplies	8,965.63
Payroll Expenses	71,970.24
Payroll Taxes	7,709.22
Postage	25.50
Professional Education	485.00
Professional Fees	100100
Accounting	6,000.00
Consulting	600.00
Professional Fees - Other	3,412.10
Total Professional Fees	10,012.10
Repairs and Maintenance	7,642.07
Security	211.68
Staff Expenses	3,978.19
Telephone Expense	32.90
Utilities	
Cable/Internet	1,925.76
Gas/Electric	10,374.94
Total Utilities	12,300.70
Total Expense	407,055.08
Net Ordinary Income	-113,482.29
Net Income	-113,482.29

Mohawk Valley Eye Surgery Center^{BFA Attachment B} Balance Sheet As of October 27, 2014

	Oct 27, 14
ASSETS	
Current Assets	
Checking/Savings	
First Niagara Bank	19,050.21
Total Checking/Savings	19,050.21
Other Current Assets	
VGI-HLTH CA AD	5,000.00
Total Other Current Assets	5,000.00
Total Current Assets	24,050.21
Fixed Assets	
Accumulated Depreciation	-11,277.00
Furniture and Equipment	
Canon Color Copier	1,517.40
Nurse Call System	6,935.12
Total Furniture and Equipment	8,452.52
Leasehold Improvements	6,730.56
Medical Equipment	68,105.68
Total Fixed Assets	72,011.76
Other Assets	
Due from Officer	127,750.00
Total Other Assets	127,750.00
TOTAL ASSETS	223,811.97
LIABILITIES & EQUITY	
Lizbilities	
Current Liabilities	
Other Current Liabilities	
401k Payable	71.03
Due to K&P Acquisitions	61,863.61
Due to Kwiat Eye & Laser	141,624.76
Total Other Current Liabilities	203,559.40
Total Current Liabilities	203,559.40
Total Liabilities	203,559.40
Equity	

Project #142134

Mohawk Valley Eye Surgery Center **Balance Sheet** As of October 27, 2014

	Oct 27, 14
Members Equity	-235,730.15
Net Income	260,982.72
Total Equity	20,252.57

TOTAL LIABILITIES & EQUITY

223,811.97

-

Project #142134 BFA Attachment B (cont.)

Mohawk Valley Eye Surgery Center Profit & Loss January 1 through October 27, 2014

	Jan 1 - Oct 27, 14
Ordinary Income/Expense	
Income	
Bad Checks	-50.00
Fee for Service Income	916,334.37
Refunds	-2,735.34
Total Income	913,549.03
Expense	
Automobile Expense	530.20
Bank Service Charges	1,770.94
Continuing Education	336.00
Corp Tax	175.00
Dues and Subscriptions	450.00
Filing Fees	25.00
HCRA Pool Surcharge	1,033.00
Insurance Expense	C R DARIES CON
Health Insurance	-2.200.00
Insurance Expense - Other	7,595.87
Total Insurance Expense	5,395.87
Total insurance Expense	0,000.07
Interest Expense	8.44
Janitorial Expense	8,992.10
Leased Employees	4,500.52
Licenses & Certifications	24.00
Linen Service	5,259.35
Meals and Entertainment	3,364.97
Medical Supplies	371,632.73
Medical Waste Disposal	3,079.46
Office Supplies	13,497.49
Payroll Expenses	107,328.00
Payroll Taxes	9,510.06
Postage	50.28
Professional Fees	
Accounting	13,500.00
Consulting	2,500.00
Legal Fees	4,380.38
Professional Fees - Other	7,068.40
Total Professional Fees	27,448.78
Real Estate Taxes	7,084.80
	47,499.33
Rent Expense	
Repairs and Maintenance	8,683.00
Travel Expense Utilities	10,862.12

Project #142134

Mohawk Valley Eye Surgery Center BFA Attachment B (cont.) Profit & Loss

January 1 through October 27, 2014

Jan 1 - Oct 27, 14
2,134.01
11,890.86
14,024.87
652,566.31
260,982.72
260,982.72

CON#132305 BFA Attachment A

Jewish Home of Rochester- Financial Summary

	2013	2012	2011
CURRENT ASSETS	\$18,591,146	\$10,009,019	\$9,409,553
LONG TERM ASSETS	28,998,383	35,163,855	38,514,464
TOTAL ASSETS	\$47,589,529	\$45,172,874	\$47,924,017
CURRENT LIABILITIES	\$5,917,457	\$6,590,466	\$8,831,055
LONG TERM LIABILITIES	16,563,837	17,133,698	19,611,499
TOTAL LIABILITIES	\$22,481,294	\$23,724,164	\$28,442,554
WORKING CAPITAL POSITION	12,673,689	3,418,553	578,498
NET ASSETS	\$25,108,235	\$21,448,710	\$19,481,463
REVENUES	\$41,916,949	\$43,731,177	\$42,403,715
EXPENSES	42,745,394	44,926,471	44,415,765
EXCESS OF REVENUES OVER EXPENSES	(\$828,445)	(\$1,195,294)	(\$2,012,050)
NUMBER OF BEDS	362	362	362
PERCENT OCCUPANCY	96.40%	94.41%	93.23%
MEDICAID	55.60%	60.07%	59.28%
MEDICARE	18.30%	14.96%	15.73%
PRIVATE PAY	26.10%	24.96%	25.09%

JEWISH SENIOR LIFE FOUNDATION, INC.

STATEMENTS OF FINANCIAL POSITION December 31,

100770	0042		0040
ASSETS	 2013		2012
Current assets:			
Cash and cash equivalents	\$ 795,580	\$	239,334
Investments	49,783,245		46,104,490
Pledges receivable	1,435,409		316,162
Prepaid expense	 11,561		7,527
Total current assets	52,025,795		46,667,513
Pledges receivable, net	468,887		630,171
Due from Jewish Senior Life Community Services, Inc.	120,850		150,000
Due from Jewish Home of Rochester Senior Housing, Inc.	409,800		409,800
Due from Jewish Home of Rochester Enriched Housing, Inc.	-		1,860,662
Beneficial interest in perpetual trust	 2,437,759		2,179.138
Total assets	\$ 55,463,091	\$	51,897,284
LIABILITIES AND NET ASSETS			
Current liabilities:		ал. С	
Accounts payable	\$ 104,558	\$	42,497
Annuities payable	32,645		32.645
Due to Jewish Home of Rochester, Inc.	356,828		7,386
Due to Jewish Home of Rochester Senior Housing, Inc.	8,529		10,313
Due to Jewish Sen'or Life	14,750		-
Deferrec revenue	 86,269		25,789
Total current liabilities	603,579		118,630
Annu Was noushio	92,684	Ŧ	103,412
Annuities payable Contributions held on behalf of Jewish Home of Rochester, Inc. Contributions held on behalf of Jewish Home of Rochester	5,478,344		4,790,279
Enriched Housing, Inc.	 41,303		35,069
Tota! liabilities	6,215,910		5,047,390
Net assets:			•
Unrestricted	48,688,915		46,283,561
Temporarily restricted	553,266		561,333
Permanently restricted	 5,000		5,000
Total net assets	 49,247,181	-	46,849,894
Total liabilities and net assets	\$ 55,463,091	\$	51,897,284

Project #132305 BFA Attachment B (cont.)

JEWISH SENIOR LIFE FOUNDATION, NC.

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS For the Year Ended December 31, 2013

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2013
Revenues, gains, and other support:				
Contributions	\$ 480,939	\$ 504,232	ş -	\$ 985,171
i egacies and bequests	1,175,265	-		1,175,265
Dividends and interest income	572,598	-	-	572,598
Net realized and unrealized gains on investments	6,013,658	15,047		6,028,705
Net assets released from restrictions	527.346	(527.346)	-	-
Total revenues	8,769,806	(8,067)		8,761,739
Expenses:				
Program services	3,222,138		-	3,222,138
Supporting services:				
Management ar d general	477,003		A	477,003
Fundraising	804,649	-	<u> </u>	804,649
Total expenses	4.503.790			4,503,790
Excess of revenues over expenses	4,266,016	(8,067)		4,257,949
Other changes in net assets:		12		2
Forgiveness of supported organization's loan	(1.860,662)		-	(1,860,662)
Increase in net assets	2,405,354	(8,067)		2,397,287
Net assets - beginning of year	46,283,561	561,333	5,000	46,849,894
Net assets - end of year	\$ 48,688,915	\$ 553,266	\$ 5,000	\$ 49.247.181

JEWISH SENIOR LIFE FOUNDATION, INC.

STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS For the Year Ended December 31, 2012

	Unrestricted			mporarily estricted		anently tricted		Total 2012
Revenues, gains, and other support:		-						
Contributions	\$	413,120	\$	932,884	\$	-	\$	1,346,004
Legacies and bequests	•	980,394		-	•	-		980,394
Dividends and interest income		727,955		-		-		727,955
Net realized and unrealized gains on investments		5,025,017		7,281		-		5,032,298
Net assets released from restrictions		781,302		(781,302)		-		-
Total revenues		7,927,788		158,863		-		8,086,651
Expenses:								
Program services		3,844,339		-		-		3,844,339
Supporting services:								
Management and general		377,940		-		·-		377,940
Fundraising		582,950	-	-		-	Accession of the	582,950
Total expenses		4,805,229	-	•		· · · ·		4,805,229
(Deficiency) excess of revenues over expenses		3,122,559		158,863		-		3,281,422
Other changes in net assets:								
Forgiveness of supported organization's loan		(976,019)	-	•		-	-	(976,019)
Increase in net assets		2,146,540		158,863		-		2,305,403
Net assets - beginning of year	<u> </u>	44,137,021		402,470		5,000		44,544,491
Net assets - end of year	\$	46,283,561	\$	561,333	\$	5,000	\$	46,849,894

Jewish Home of Rochester Balance Sheet

	For the period ending 10/31/2014	For the period ending 9/30/2014	For the Audited period ending 12/31/2013
Assets	Contraction of the second second	the state of the s	
Current Assets			
Cash	\$1,258,686	\$581,496	\$826,938
Patient Funds	168,260	167,673	163.210
Investments	803,658	593,939	396,990
Patient Accounts Receivable	9,739,817	10.879.877	8,545,068
Less: Allowance for Doubtful Accounts	(653,726)	(735,226)	(1,291,290)
Net Patient Accounts Receivable	\$9,086,091	\$10,144,651	\$7,253,776
Other Receivables	\$1,854,772	\$1,847,870	\$1,978,681
Prepaid Expenses	227,258	300,947	452,494
Inventories	61,603	69,141	62,721
Contribution Receivable	5,613,586	5,684,950	6,478,335
Due from Affiliates	1,760,226	1,955,768	1,849,128
Total Current Assets	\$20,634,139	\$21,346,433	\$18,460,273
Limited Use Assets			
Investments	\$381,509	\$378,386	\$590,427
Workers Comp Long Term Rec	310,373	310,373	310,373
Escrow deposits	-2,377,451	2,327,277	1,950,757
Total limited use assets	\$3,069,332	\$3,018,036	\$2,851,556
Fixed Assets			
Construction in Progress	\$1,490,070	\$1,431,464	\$1,228,967
and and Building	14,837,906	14,837,906	14,837,906
and and Building Improvements	22,332,173	22,243,751	22,192,447
Exed Equipment	7,939,970	7,922,420	7,916,320
Noveable Equipment and Vehicles	13,746,217	13,744,448	13,402,847
Total Fixed Assets	60,346,335	60,179,989	59,578,486
Less: Accumulated Depreciation	(38,515,292)	(36,293,479)	(34,311,476)
Net Fixed Assets	\$23,831,044	\$23,886,510	\$25,267,010
leferred Expenses	\$803,972	\$811,557	\$879,817
Total Assets	\$48,338,486	\$49,060,536	\$47,458,656

Project #132305 BFA Attachment C

Jewish Home of Rochester Balance Sheet

	For the period ending 10/31/2014	For the penod ending 9/30/2014	For the Audited period ending 12/31/2013
Liabilities and Equity		And and a second s	
Liabilhties			
Current Liabilities			
Accounts payable and accrued expenses	\$1,596,855	\$1,897,109	\$2,392,504
Line of Credit	400,000	400,000	
Accrued payroll, vacations and related			
withholdungs	2,410,686	2,609,142	1,894,744
Due to Afiiliates			11,913
Patient Funds	168,260	167,673	163,210
Deferred revenue	168,460	235,719	614,293
Mortgage payable - Short term	886,683	882,023	840,169
Total current liabilities	\$5,630,944	\$6,191,666	\$5,916,833
Long term liabilities			
Accrued pension and post retirement benefits	3,440,720	3,416,472	3,467,831
Due to third party payors	2,348,722	2,421,283	1,797,247
vlorigage payable - long term	\$10,354,989	\$10,431,040	\$11,098,758
Total long term liabilities	\$16,144,432	\$16,268,795	\$16,363,837
Total Liabliities	\$21,775,376	\$22,460,462	\$22,280,670
Net Assets			
Inrestricted			
Operating prior years	(\$5,006,178)	(\$5,006,178)	(\$8,044,771)
imited use	24,659,702	24,659,898	24,659,698
perating current year	1,243,449	1,208,981	3,038,666
Total Unrestricted Net Assets	\$20,896,973	\$20,862,501	\$19,653,593
estricted use	2,319,436	2,358,532	2,193,999
ermanently restricted	3,346,702	3,379,041	3,330,394
otal Net Assets	\$26,563,111	\$26,500,074	\$25,177,986
otal Liabilities and Net Assets	\$48,338,486	\$49,060,536	\$47,458,656

Project #132305 BFA Attachment C (cont.)

Jawish Home of Rochester Statement of Revenue and Expense For the Period Ended 10/31/2014 Preliminary & Unaudited

			YEAR T	ODATE		MONTH TO DATE						
	YTD 2013	ACTUAL	BUDGET	VARIANCE	% VARIANCE	ACTUAL	BUDGET	VARIANCE	% VARIANCE			
REVENUE												
Routine Service Revenue												
Private	\$9,131,005	\$9,383,660	\$9,242,973	\$120,687	1.31%	\$828,319	\$942,540	(\$114 221)	-12.12%			
Medicaid	13,820,385	13,521,312	14,388,437	(865,126)	-5.01%	1.471,958	1.48/.038	4,948	0.34%			
Medicare	2,158,376	2,649,972	2,230,735	419,237	18.79%	323,868	227,478	98,392	62.37%			
Managed Care	4 198,185	5,384,322	4,513,932	870,390	19,28%	628,151	488,598	159 554	34.05%			
Total Routine Service Revenue	29,305,952	30,919,266	30,374,078	645.180	1.79%	3,252,324	3,105,862	148 872	4.72%			
Ancitlary Revenue	1,288,102	1,514,171	1,490,174	14,997	1 00%	209,492	155,124	54,569	35.05%			
Adult Day Health Care Revenue	2,429,185	2,547,019	2,421,871	125,147	5,17%	279,377	260,295	19,083	7.33%			
Other Income	305,959	365,891	248,069	119,822	48.69%	41,934	48,440	(6)508)	-13.43%			
Non Operating Income	49,850	51,903	50,572	1,331	2.63%	5,551	5,172	378	7.32%			
Total Revenue before NYS Cash Receipts							and the second s		And the owner of the owner o			
Assessment	33,379,048	35,398,249	34,591,764	806,485	2.33%	3,788,679	3,574,682	213,996	5.89%			
NYS Cash Receipts Assessment Income	1,609,068	1,543,639	1,574,784	(131,145)	-7.63%	158,588	250,472	(93(886)	-37,48%			
Total Revenue	34,988,115	36,941,888	38,268,548	675,340	1.66%	3,945,264	3,825,154	120 110	3.14%			
EXPENSES												
Nursing Administration	663,538	711,198	681,822	29,375	4,31%	78,656	69,979	8010	12.40%			
RHCF Nunsing	7.604,528	7,760,405	7,778,156	(17,750)	-0.23%	777,338	832,427	(55,091)	-8.62%			
TCP	2,445,148	2,657,226	2,802,638	54,587	2.10%	279,685	274,018	5,667	2.07%			
Nursing Total	10,713,211	11,128,626	11,062,616	68,212	0.60%	1,135,678	1,178,424	(40(748)	-3.48%			
					4			1				
Adult Day Health Care	446.219	463.230	417,488	45.741	10 96%	50.639	42.693	7,945	18.61%			

Jewish Home of Rochester Statement of Revenue and Expense For the Period Ended 10/31/2014 Preliminary & Unaudited

YTD ATULL BUDGET VARUACE VARUACE ATULA BUDGET VARUACE VARUACE<				YEAR	TODATE		MONTH TO DATE					
ANCLLARY 54.451 65.607 64.601 647 1.45% 7.605 6.665 7.249 Lansing 53.283 55.27 65.007 64.601 647 1.45% 7.605 6.665 7.249 Volumers 53.283 55.27 45.978 48.174 (64.189 -8.1714 4.411 6.144 (7.277) Pharmacy 55.563 7.4198 566.371 17.5242 24.04% 52.475 58.044 53.278 Pharmacy 55.563 7.4198 568.377 14.322 24.04% 52.475 58.044 52.781 Pharmacy 564.664 83.580 655.370 175.221 24.04% 52.533 4.352 71 75 Occupational Therapy 664.664 835.801 655.870 175.221 24.04% 83.586 68.055 24.23 Occupational 17.135 131.369 175.231 12.875 12.847 12.849 12.849 12.849 12.849 12.849 12.849									1	%		
Central Supply 59.461 65.67 64.601 607 1.49% 7.00 6.065 7.243 Monitory 53.281 55.821 65.000 (10,10) 1.12.69% 4.662 6.000 (7,33) Mechadoy 32.737 40.900 65.171 (12,69% 4.662 6.000 (7,33) Mechadoy 32.737 40.900 65.171 (17,32) -13.32% 50.665 60,43 (12,77) Pharmacy 53.537 74.579 64.00 33.77 74.55% 94 46 49 Dental 41,80 53.997 44.60 30.65 20.24 50.86 4.13 75 Dental 91,802 20.539 42.539 10 0.11% 8.233 8.225 13 20.222 13 20.223 13.223 14.225 13.225 13.225 13.225 13.225 13.235 12.236 14.03 34.66 17.1103 34.66 17.1103 34.66 17.1103 34.66 <t< th=""><th>ANON ADV</th><th>2013</th><th>ACTUAL</th><th>BUDGET</th><th>VARIANCE</th><th>VARIANCE</th><th>ACTUAL</th><th>BUDGET</th><th>VARIANCE</th><th>VARIANCE</th></t<>	ANON ADV	2013	ACTUAL	BUDGET	VARIANCE	VARIANCE	ACTUAL	BUDGET	VARIANCE	VARIANCE		
Laboratory B. 2291 55.221 55.000 (1,179) -12.58% 4.662 6.500 (7,538) Madxiogy 53.783 37.431 54.160 (1,8,36) -50.11% 2.075 5.47.8 (2,511) Wonsteam Paragety 51.271 48.0,469 555,171 (7,5182) -11.33% 51.056 66.438 (8,677) Policy 51.752 779 56.77 (7,5182) -11.33% 51.056 66.438 (8,677) Policy 51.752 779 56.77 (7,5182) -11.33% 51.056 66.438 (8,677) Policy 51.752 779 56.77 (4,686) -3.377 74.65% 52.04 (4,678) -4.578 Policy 51.752 779 56.77 (4,686) -3.377 74.65% 52.04 (4,678) -4.578 Policy 51.752 779 56.77 (4,686) -3.305 74.068 (4,673) -4.648 (7,77) Policy 64.00 10.752 74.068 -3.307 74.068 (1,633) -4.75 Policy 64.00 10.752 10.01% 52.23 8.252 1 Dental 4.5160 53.997 44.661 8.3.057 17.522 12.024 74, 89.356 66.038 2.04.42 Cocupation 771.582 10.001% 52.338 67.01% 52.33 8.252 1 Cocupation 771.582 10.201% 52.30 (2,1373 11.2378) 67.01% 74.723 12.238 Cocupation 771.582 10.201% 52.30 (2,1373 11.2378) 67.01% 74.723 12.238 Cocupation 771.582 10.201% 52.30 (2,1373 11.2378) 67.01% 74.723 12.238 Cocupation 771.582 10.201% 52.20 (2,1373 11.2378) 67.01% 74.723 12.238 Cocupation 771.582 10.201% 52.300 (2,1387) -1.2784 12.206 42.0,664 10.01 Social Work 13.3,71 13.025 20.0183 (1,977) -3.474% 21.064 20.664 10.01 Modical Math 1.284.577 13.500,01 12.585 10.3057 14.2788 15.500% 17.4732 12.2123 48.000 Coptaminal 12.24.577 13.200,01 12.2850 52.0165 10.705 40.0158 12.775 Coptaminal 53.161 2.265.7360 51.2255 51.105 10.705 40.0158 12.775 Coptaminal 4.264.577 61.33347 2.738,33 2.444.48 13.0444 57.7088 40.0158 1.775 Coptaminal 4.071 67.33347 2.738,33 2.444.235 10.2055 52.4052 10.2050 Social 4.071 67.01 2.375 2.0052 10.2055 52.4052 10.2055 S0.055 52.4052 10.2055 52.4052 10.2055 S0.0755 52.4052 10.2055 52.4052 10.2055 S0.0755 52.0050 10.2055 52.4052 10.2055 S0.0755 50.0757 70.208 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.0758 40.2357 20.	ANCILLART											
Laboralory 65,221 55,020 (178) -12,69% 4,662 6,500 (1730) Hadrongy 52,773 37,31 54,100 (18,369) -20,11% 2,075 54,014 (1770) Perturbation Theory 10,55,553 43,197 54,198 (1771) 16,198 (1771) 14,202 54,014 (1771) Perturbation Theory 10,55,553 (1772) 14,202 (1776) 14,202 (1775) 55,004 (1777) Podatay 1,552 (1772) 14,202 (1772) 14,202 (1772) 14,202 (1772) 14,202 (1771)	Central Supply	59,481	65,867	64,901	987	1.49%	7,908	6,665	1243	18.84%		
Hadnoby 53,783 37,451 54,180 (16,366) -20,175 2,475 5,418 (2,511) Voluticert 52,337 45,976 64,174 (4,166) 4714,4 4,416 64,464 (7,77) Phetasition Therapy 412,771 488,069 565,171 (7,5302) -13,334,5 50,085 60,438 (6,77) Dental 41,510 33,997 44,661 9,355 20,824,4 50,086 4,813 47.5 Dental 45,510 33,997 44,661 9,355 20,824,4 50,086 4,813 47.5 Dental 45,510 33,997 44,661 9,355 20,824,4 50,086 4,813 47.5 Cocupadonal Therapy 664,604 88,861 63,870 17.521 20,404,4 89,358 66,836 24,423 Cocupadonal Therapy 664,604 88,861 63,870 17.521 20,404,4 20,864 11.103 14,111 Cocupadonal Therapy 664,004 83,861 53,	Laboratory	63,291	55,821	65.000	(6,179)	-12.58%	4,962	8.500		-23.66%		
Voluments 52,337 43,776 44,174 (4,186) -4.71% 4,411 6,14e (1,277) Pharmacy 555,655 74,199 568,037 744,262 24,05% 59,068 60,438 (6,73) Pharmacy 1,162 717 46,00 337 74,55% 59,44 45 4	Radiology					-30.11%				-48.52%		
Prestation Therapy 412,717 489,889 565,171 (75,522) -13.32% 50,869 60,438 (6,773) Prodraty 1,152 787 460 337 74.85% 94 46 46 Podraty 1,152 787 460 337 74.85% 94 46 46 Paycharth 82,500 82,500 82,520 10 0.010% 8,223 8,252 1 Occupational Tracry 644,600 230,877 11,817,01 112,25% 87,012 87,272 2,288 Speech & Hearing 97,131 131,869 705,131 128,250 12,469% 12,469 22,664 (171) Scoal Work 163,473 103,025 200,893 (18,97) -4,47% 21,064 23,664 100 Medical Recircut 33,191 37,106 35,327 13,30 42,020 22,664 1071 Medical 1,286,037 1,502,010 1,295,075 0,4728 12,800 2,175 8	Volunteers					-8.71%	4.411	6.148		-28.26%		
Pharmacy 595,553 743,199 598,937 74,292 24,09% 92,475 56,084 33,785 Dental 45,190 53,397 44,861 93,05 20,82% 5,088 4,413 475 Phythaily 10,53 0,2,530 0,2,530 10 0,01% 8,355 8,222 1 Phythaily 69,002 863,037 71,737 13,375 12,219 20,40% 89,359 66,836 20,423 Occupatenal Transy 69,002 660,337 71,737 13,375 12,423 12,461 11,103 4,423 Occupatenal Transy 69,002 105,131 21,213 12,461 11,103 4,423 Occupatenal Transy 11,623 13,369 12,057,51 20,724 13,864 3,775 21,737 13,375 12,375 20,724 13,864 3,775 21,737 13,375 20,735 20,747 13,869 30,145 13,775 13,775 13,775 20,735 20,747 8,0408 3,775	Recreation Therapy					-13.32%	50,858	80,438		-15.84%		
Podsiby 1,152 747 460 337 74.85% 94 46 40 Densal 45,160 53,987 44,861 9,365 20,824 5,088 4,133 475 Pryncail Therapy 69,002 850,333 721,573 13,4750 11,223% 67,012 74,473 12,240 67,012 74,723 12,240 Occupational Therapy 69,002 850,333 721,573 13,3450 11,223% 67,012 74,723 12,240 Occupational Therapy 69,002 850,33 721,573 13,4750 12,274% 12,2403 11,644 64,04 Social Work 1181,473 1189,85 200,853 (19,97) -1,47% 21,064 20,964 1100 Modical 1,244,037 1,500,401 1,295,075 20,478 11,807 14,4752 128,732 44,030 Modical 2,24,037 1,500,401 1,295,075 20,478 15,807 40,023 4,810 4,276 128,759 1,000	Pharmacy					24,09%				57.55%		
Dental 44,891 9,205 20,82% 5,088 4,491 975 Phychaity 82,500 02,500 02,520 10 0.01% 8,250 13 Phychaity 664,904 833,801 663,370 15,221 24,40% 89,359 664,855 24,423 Occupationi Terapy 664,904 833,870 105,131 24,05% 12,2463 22,464 11,103 1,846 Outpationi Terapy 664,904 102,137 26,238 24,05% 12,045 22,664 (171) Second Atterand 132,255 200,253 (04,177) 4,17% 21,046 20,944 100,11 Modical 122,457 15,000 220,278 15,806 10,775 10,11 101,11 10	Podiatry					74.95%				108.27%		
Psychiatry p:2,530 12,530 22,530 10 0.01% 12,533 5,252 1 Phyneal Therapy 661,604 83,860 463,370 175,21 28,0454 67,012 74,723 15,246 Occupational Therapy 690,002 650,323 721,573 138,750 18,234 67,012 74,723 15,246 Outpatient Expansion 177,1582 192,000 220,228 (24,097) -1,474 22,064 (171) Accidal Paccina 33,191 37,108 35,079 1,130 3,444 4,460 3,763 721 Medical Paccina 33,191 37,108 35,079 1,130 3,444 4,460 3,763 721 Medical Paccina 52,271 58,016 8,0752 (1007) -4,544 5,660 8,085 (1,37) Modical 1,284,532 2,567,360 312,225 201,553 524,982 106,001 Medical Paccina 3,3191 37,008 4,212,255 531,1201 (72,256)	Dental					20.82%	5.088	4.813		10,29%		
Primetry 661 604 533 670 175.221 28.40% 83.3650 661 805 24.23 Occupaboal Therapy 600 602 65.333 721 373 138,750 18.23% 67.012 74.723 12.284 Speech & Hearing 97.131 131,369 105.137 28.238 24.465% 12.4651 11.103 1.640 Outpatient Expansion 171,582 152.000 22.020 (28.189 -12.2784 22.464 (1711) Socal Work 163.473 1189.925 200.623 (18.977) -3.47% 21.064 20.964 100 Medicat 1.284.637 1.500.401 1.285.875 204.726 15.80% 174.752 128.732 46.000 House Calls 2.46.061 273.345 28.352 (13.007) -4.454 3.860 3.165 5.776 Phithimology 0.311 2.236.423 2.1551 2.0552 3.000 2.2052 2.0558 5.24.092 10.607 Phithimology 2.34,552 2.36,933	Psychiatry								1 1	0.01%		
Occupational Therapy 690,002 660,002 660,002 721,273 138,750 18,254 67,012 74,723 12,286 Outpatient Expansion 171,562 110,005 120,000 220,220 (26,138) -12,784 22,463 22,664 (171) Social Work 183,473 193,025 200,853 (1997) -3,47% 21,004 20,094 1 no Medical Recruits 35,191 37,106 35,979 1,130 3,14% 4,460 3,775 731 Medical Recruits 24,60,61 27,345 28,452 (13,07) -4,549, 3,500 3,620 1,374 Medical Story 0,510 12,295 10,000 2,325 10,000 2,325 10,000 2,325 10,000 1,000									20 423	29.63%		
Speech & Hearing 97,131 131,569 105,131 20,239 24,69% 12,691 11,103 1640 Scoral Work 163,473 103,925 200,893 (6,977) -3,47% 22,104 20,694 103 Scoral Work 163,473 103,925 200,893 (6,977) -3,47% 22,1064 20,694 103 Medical Records 12,246,637 1,500,01 1,295,67 20,4726 15,80% 174,752 123,732 46,020 Employee Health 50,221 58,016 52,752 (13,007) -4,44% 35,060 30,165 5,775 Opticulamology 0,510 12,995 10,000 2,382 23,095 000 10000 (200) - NON REVENUE SUPPORT Staff S.Organizational Dev 2,24,352 236,945 31,101 (72,286) -23,295 23,786 49,785 24,787 Non REVENUE SUPPORT Staff S.Organizational Dev 2,24,352 236,943 23,956 32,956 49,936 49,895 10,603										15.45%		
OUtpotient Expansion 171 562 152 (50) 220,229 (28,18) -12.78% 22,463 22,644 (171) Medical Records 35,191 37,106 35,979 1,130 3.14% 4,460 3,785 731 Medical L244,637 1,500,407 1,295,075 204,726 15,804,61 174,752 123,722 46,703 15,004 20,994 4775 8,089 61,3745 Provise Health 53,221 58,816 53,722 (13,007) -4,544 35,806 30,165 5,775 Ophthalmology 0,510 12,395 10,000 2,395 29,954 8000 1,000 (200) Anciliary Total 4,819,152 5,573,950 51,122,256 531,105 10,765 690,553 524,982 10,707 NON REVENUE SUPPORT Staff & Organizational Dev 2,24,352 238,645 311,201 (72,256) -3,24% 30,1100 288,423 2,707 Fine Dinng 3,033,247 2,736,53 2,524,420 (65,885) 3,244,444 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>16.65%</td>										16.65%		
Social Work 183,473 183,285 200,803 (8,967) -3.47% 21,004 20,004 1100 Medical Root is 1,284,637 1,500,401 1,285,075 294,726 15.80% 174,752 128,732 46,023 Errobyse Isalin 52,21 58,816 58,752 (134) -0.235% 4,715 8.089 (1,74) House Calls 245,061 273,345 2823,522 (13007) -4.54% 35,660 30,165 5,775 Ophthalmology 9,510 12,385 10,000 2,305 10,000 (17,05%) 630,553 524,982 10,001 Andilary Total 4,819,152 5,673,360 512,2255 541,105 10,76% 630,553 524,982 10,001 NON REVENUE SUPPORT Staff & Organizational Oxiv 204,352 238,442 615,615 3,234 21,768 30,186 5,877 20,176 Hoon Operations 450,473 691,611 422,515 18,068 30,454 57,088 30,186 5,877 <										-0.75%		
Medical Records 33,191 37,108 35,579 1,130 3,44% 4,466 3,785 231 Wolical 1,286,637 1,550,401 1,255,27 13,30% 174,752 128,732 46,570 Emotyose Health 24,251 12,305 13,300 -2,33% 4715 8,089 (1,374) Ophthalmology 0,510 12,305 10,000 2,395 23,355 10,000 1,090 1,090 1,090 1,209 Anciliary Total 4,419,152 5,673,360 3,122,255 591,105 10,2656 630,553 524,992 10(1,001) NON REVENUE SUPPORT 30,33,247 2,756,533 2,54,428 (65,695) -3,365 310,190 289,423 2),767 Fine Dining 30,33,247 2,756,533 2,54,428 (65,695) -3,365 31,016 3,693 30,196 289,423 2),767 Viaria 661,611 462,2515 18,698 3,044 52,697 41,848 41,853 40,777 40,677 40										0.46%		
Medicat 1.284.837 15.00 (407) 1.295.875 204.726 15.80% 174.752 123.732 46.020 Errobyse Health 245.061 273.345 288.352 (13.007) 4.54% 33.860 30.165 5.775 Ophthalmology 9.510 12.365 120.851 13.007) 4.54% 33.860 30.165 5.776 Ophthalmology 9.510 12.365 120.000 2.365 22.95% 800 10000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.0165 5.776 0.000 [200] 30.1100 28.422 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 70.707 7												
Employee Health 59,221 58,816 59,522 (134) -0.23% 4715 8,089 (1,374) House Calk 245,061 273,345 280,352 (1000) -4.54% 35,860 30,165 5,776 Ophthalmology 9,510 12,395 10,000 2,395 23,95% 800 7,000 [200] Anditary Total 4,819,152 5,673,360 5,122,235 551,105 10,76% 420,563 524,082 19[,601 NON REVENUE SUPPORT Staff & Organizational Dev 23,033,247 2,756,533 2,554,428 (16,865) -3,38% 310,100 288,423 2,767 Plant Operations 661,1614 482,0515 18,068 3,044% 57,008 40,251 8,644 Home Services 73,185 75,697 60,389 6,188 6,394 611 7,767 8,074 112,242 (25,869) -22,09% 4,389 4,883 (300) Security 106,756 83,077 60,389 6,168 22,09%										19.43%		
House Calls 246 (p61 273 (345 288 (352 (1307) 4.54% 35,860 30,165 575 AndRiary Total 4.818,152 5,673,360 5,122,255 551,105 10,765 600 10,000 (200) NON REVENUE SUPPORT Staff & Organizational Dev 224,352 23,845 311,201 (72,256) -23,22% 21,758 39,013 (17,050) Fine Dinng 3033,247 276,853 2554,426 (65,695) -33,85% 310,100 288,423 27,767 Plant Devations 631,914 692,006 817,730 79,276 12,94% 96,888 61,766 36,172 Vititisies 450,473 601,511 412,255 18,808 3,94% 57,060 49,251 8,814 Horne Servacea 73,185 75,877 69,389 6,198 8,394% 611 7,187 63,374 Security 106,759 193,875 200,773 (7,088) 4,389 4,889 (300) Security 106,756										35.75%		
Ophibalmology 9,510 12,393 10,000 2,395 23,95% 800 1,000 [200] Andilary Total 4,819,152 5,673,360 5,122,235 551,105 10.76% 620,563 524,992 10[6,01] NON REVENUE SUPPORT Staff & Organizational Dev 23,432 23,8,945 311,201 (72,256) -33,22% 23,756 39,013 (17,656) Plant Operationics 631,944 682,000 812,720 79,276 12,49% 49,888 61,786 55,122 UtBlides 450,473 601,511 482,515 18,999 3,64% 57,086 482,241 \$8,84 Horns Services 73,185 73,587 69,399 6,989 3,64% 57,086 482,251 \$8,899 3,099 3,681 \$6,777 Grounds 70,707 88,674 112,242 (25,868) -22,99% 4,389 4,889 \$6,177 Security 100,759 199,875 200,773 (7,998) -3,587 69,389 22,99%										-22.58%		
Anciliary Total 4.819,152 5.673,360 5.122,255 591,105 10.76% 630,553 524,092 106,001 NON REVENUE SUPPORT Staff & Organizational Dev 224,352 238,945 311,201 (72,256) -33,22% 21,758 30,013 (#,056) Fine Diang 303,247 2,758,533 2,654,420 (%,6585) -3,38% 310,190 289,423 \$21,767 Plant Operations 631,914 692,006 812,730 79,776 12,44% 96,888 61,765 35,122 Home Services 73,185 75,697 69,399 6,198 8,03% 611 7,187 6,377 Security 196,759 193,675 200,773 (7,098) -3,54% 21,298 20,844 385 Environmental Services 766,561 611,615 621,696 10,071 -1,278 8,34% 611 7,172 1,375 Lamong & 107,465 124,955 140,070 8,07% 10,071 -1,278 8,3466 62,423 P										19.13%		
NON REVENUE SUPPORT Staff & Organizational Dev 234,352 238,945 311,201 (72,256) -23,22% 21,758 39,013 (17,056) Fine Diang 3,033,247 2,756,533 2,854,428 (65,895) -3,38% 310,180 288,423 29,767 Plant Operations 631,914 692,006 812,730 79,276 12,44% 96,888 61,768 36,122 Utibies 450,473 601,511 422,515 14,906 3,944% 57,080 46,251 9,834 Horne Services 73,185 75,567 69,399 9,199 8,034% 611 7,177 6,0377 Grounds 76,707 88,674 112,542 (25,868) -22,99% 4,389 4,889 1(300 Environmental Services 766,561 611,615 821,686 (10,071) -1,23% 85,161 84,309 185 Laundry & Linen 107,465 124,958 114,749 10,209 8,96% 13,747 11,722 1,375										-20.00%		
Staff & Organizational Dev 234,352 238,945 311,201 (72,256) -23,22% 21,758 39,913 (17,056) Fine Dining 3,033,247 2,756,533 2,854,428 (85,865) -3,38% 310,180 288,423 (27,07) Plant Operations 6,81,914 682,000 812,730 79,276 12,94% 96,888 61,765 36,512 8,514 Home Serveca 73,185 75,587 69,389 6,189 8,03% 611 7,187 60,377) Grounds 76,707 86,674 112,542 (25,688) -22,89% 4,389 4,899 (300) Security 196,759 193,675 200,773 (7,089) -3,54% 21,289 20,894 396 Laundry & Linon 107,465 124,955 114,749 10,209 8,501 84,309 851 Laundry & Linon 107,465 324,955 114,749 10,209 8,5061 84,309 851 Laundry & Linon 107,465 324,955 1	Anchiary Total	4,819,152	5,673,360	5,122,255	551,105	10.76%	630,563	524,962	105,601	20.12%		
Fine Diang 3,033,247 2,759,533 2,854,428 (85,895) -3,38% 310,180 289,423 25,767 Plan1 Oparations 641,014 662,005 812,730 79,276 12,94% 96,888 61,766 35,122 Utilioes 450,473 601,511 442,515 18,996 3,03% 611 7,187 6,377 6,377 6,9389 6,198 6,33% 611 7,187 6,377 6,377 6,394 300,00 3,54% 21,289 20,884 395 Grounds 76,707 88,674 112,542 (25,883) -22,69% 4,309 4,589 (300) Security 190,759 193,675 200,773 (7,098) -3,54% 21,289 20,884 395 Environmental Services 766,561 611,615 821,586 (10,071) -1,23% 85,161 84,009 851 Laurdy 5 114,749 10,020 8,90% 13,747 11,772 1,975 1 1,975 1,975 1,975 1,975 1,975 1,975 1,976 1,977 1,977 1,971<						22 208/	21 758	-	ub pres			
Plant Operations 691 (914 692,006 912,720 79,776 12,94% 96,888 61,765 95,122 Utibities 450,473 601,611 482,515 18,996 3,94% 57,080 40,251 8,814 Home Services 73,185 75,587 69,389 6,192 8,23% 611 7,187 (9,377) Grounds 76,707 88,874 112,542 (25,683) -22,99% 4,389 4,889 (300) Security 190,756 193,075 200,773 (7,098) -3,54% 21,249 20,884 396 Environmental Services 766,561 611,615 821,586 (10,071) -1,23% 85,161 84,309 851 Laundry & Linen 107,485 124,958 114,749 10,209 8,90% 13,747 11,712 1375 Information 473,013 454,617 466,622 (20,275) -4,72% 53,468 62,423 Finance 953,688 957,797 958,879 (20,2										-45.08%		
Utibilies 450,473 601,511 482,515 18,996 3,94% 57,086 48,251 8,834 Home Services 73,185 75,887 69,399 6,198 8,93% 611 7,187 63,377 Grounds 76,707 86,674 112,542 (25,688) -22,99% 4,389 (300) Security 106,759 193,675 200,773 (7,098) -3,54% 21,299 20,884 395 Lauridy & Linen 107,465 124,958 114,749 10,209 8,90% 13,747 11,772 1,375 Transportation 473,013 454,817 486,862 (32,045) -6,58% 40,445 48,086 6,242) Pinance 953,660 952,977 958,870 (6,081) -0,83% 114,655 97,437 7,113 Information: Technology 594,880 553,566 79,595 7,28% 7,707 768,088 18,496 Admissions 129,534 117,202 139,553 12,230) -16,09												
Home Services 73,185 75,587 59,389 6,198 8,03% 611 7,187 (6,377) Grounds 76,707 88,674 112,542 (25,683) -22.09% 4,389 4,589 (300) Security 196,759 193,675 200,773 (7,098) -3.54% 21,289 20,894 395 Environmental Services 766,561 811,615 821,586 (10,071) -1.23% 85,161 84,309 851 Laundry & Linen 107,465 124,958 114,749 10,209 8,80% (13,747 11,772 1,375 Finance 953,668 952,777 958,879 (6,081) -0.03% 114,555 97,437 7,113 Informatic: Technology 394,800 591,502 620,777 (20,276) 4.72% 53,468 62,014 9,443 Admistration 129,534 117,202 139,523 (22,320) -16,00% 11,455 24,753 Admistration 86,605 73,071 85,137								40 384		58.86%		
Grounds 76,707 88,674 112,342 (25,888) -22,9% 4,389 4,889 (300) Security 196,759 193,675 200,773 (7,098) -3,54% 21,896 20,844 395 Environmental Services 766,561 811,615 821,586 (10,071) -1,23% 85,161 84,309 851 Laundry & Linen 107,465 124,958 114,749 10,209 8,80% 13,747 11,772 1,975 Finance 955,568 052,777 968,879 (6,081) -0.63% 114,555 97,497 7,113 Information: Technology 394,980 591,502 620,777 (20,276) -4.72% 53,468 62,914 9,443 Admissions 129,534 117,202 139,523 (22,320) -16.00% 11,450 14,125 2,673 Admissions 129,874 313,055 1,218 0.39% 30,104 22,646 7,458 Pastoral Care 66,005 73,071 65,137										18.31%		
Security 100,759 193,075 200,773 (7,098) -3.54% 21,289 20,804 395 Environmental Servicas 766,561 811,615 821,686 (10,071) -1.23% 85,161 84,309 851 Laundry & Linen 107,465 124,958 114,749 10,0209 8,80% 13,747 11,772 1,975 Transportation 473,013 454,817 486,862 (32,045) -6,58% 40,445 48,866 6,242) Finance 953,668 952,797 958,879 (6,081) -0.83% 114,655 97,497 7,113 Informatic: Technology 594,800 591,502 620,777 (20,276) -4,72% 53,466 62,914 6,443 Admissions 128,534 117,202 139,523 (22,320) -16,00% 11,450 14,125 2,673 Admissions 814,469 353,646 795,658 57,896 7,294 7,180 (108) Pastoral Care 68,025 73,071 63,13										-88.72%		
Environmental Services 766,561 811,615 \$21,586 (10,071) -1,23% 86,161 84,309 851 Laurdry & Linen 107,465 124,958 114,749 10,209 8,90% 13,747 11,772 11,975 Transportation 473,013 454,817 466,662 (32,045) -6,58% 40,445 46,806 (6,242) Finance 953,668 952,797 956,870 (6,081) -0,83% 114,655 97,437 7,118 Informatic:: Technology 594,800 591,502 620,777 (20,275) -4,22% 53,468 62,914 (2,448) Admisibation 218,534 117,202 139,523 (22,320) -6,00% 11,450 14,125 2,075) Admisibation 814,469 353,546 755,558 57,896 7,28% 77,707 76,098 1,809 Pastoral Care 66,805 73,071 85,137 3,934 5,99% 7,054 7,180 (108) Public Relations 292,870										-8.40%		
Laundry & Linen 107,485 124,938 114,749 10,020 8,90% 13,747 11,772 1,975 Transportation 473,013 454,817 466,862 (32,045) -6,58% 40,445 48,866 (6,242) Finance 955,668 052,777 958,879 (6,081) -0,63% 114,555 97,497 7,113 Information: Technology 394,860 591,502 620,777 (20,276) -4,72% 53,458 62,914 9,448) Admissions 128,534 117,202 139,523 (22,320) -16,00% 114,450 14,125 2,075) Admissions 128,534 117,202 139,523 (22,320) -16,00% 114,150 14,125 2,075) Admissions 128,605 73,071 65,137 3,934 5,69% 7,054 7,160 (108) Pastoric Care 66,005 73,071 65,137 3,934 5,69% 7,054 7,160 (108) Ubblic Relations 202,870 314,274 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1.01%</td>										1.01%		
Transportation 473,013 454,817 466,862 (32,045) -6.58% 40,445 48,886 62,42) Finance 953,668 952,797 958,879 (6,081) -0.03% 114,555 97,437 (7,113 Information Technology 594,980 591,502 620,777 (20,276) -4.72% 53,468 62,914 (9,448) Admissions 129,534 117,202 139,523 (22,320) -16.00% 11,450 14,125 (2,75) Admissions 129,534 117,202 139,523 (22,320) -16.00% 11,450 14,125 (2,75) Admissions 129,534 117,202 139,525 (2,320) -16.00% 11,450 14,125 (2,75) Admissions 128,537 195,558 57,896 7.28% 77,707 76,098 1,609 Pastoral Care 68,805 73,071 85,137 3,934 5.69% 7,054 7,160 (108) Communications 292,870 314,274 313,055 1,218 0.39% 35,613 1,567 17 Comm										16.77%		
Finance 953,668 952,797 958,879 (6,081) -0.83% 114,655 97,437 7,113 Informatic:: Technology 394,800 591,502 620,777 (20,275) -4.72% 53,468 62,914 (9,448) Admissions 129,534 117,202 139,523 (22,320) -16,00% 11,450 14,125 (2,75) Admissions 814,469 353,546 795,558 57,866 7.28% 77,707 78,098 1,809 Pastoral Care 66,805 73,071 85,137 3,934 5.99% 7,054 7,190 (108) Public Relations 292,870 314,274 313,055 1,218 0.39% 35,104 22,846 7,458 Quality Management 58,740 64,017 83,117 300 0.47% 5,583 6,567 17 Communications 48,132 42,002 44,857 (1,955) -4,385 4,443 (10-30) Postage 19,453 23,279 22,756 2,52										-18.93%		
Information: Technology 594,880 591,502 620,777 (20,275) -4.72% 53,458 62,914 (9,448) Admissions 129,534 117,202 139,523 (22,320) -16.00% 11,450 14,125 2,675) Admissions 814,469 955,568 07,896 7.25% 77,707 78,088 1,603 Pastoral Care 66,005 73,071 65,137 3,934 5.69% 7,054 7,160 (108) Hospice												
Admissions 129.534 117.202 139.523 (22.320) -16.00% 11.450 14.125 2.675) Admission 814.469 853.546 795.558 57,866 7.28% 77.707 78.088 11.603 Pastoral Care 08.005 73.071 85.137 3.934 5.69% 7.28% 77.707 78.088 1.603 Poblic Relations 292.870 314.274 313.055 1.218 0.39% 30.104 22.646 7.458 Quality Management 58.740 64.017 83.717 300 0.47% 5.693 5.667 17 Communications 48.132 42.902 44.857 (1,955) -4.35% 4.797 4.380 4.37 Postage 10.453 25.279 22.756 2.523 11.00% 3.388 4.443 (1058) Printing & Dublicating 58.021 49.943 57.941 (7,988) -13.80% 8.334 5.818 536 Human Resources 721.768 776.512										17.57%		
Administration B14,450 B53,546 795,658 57,866 7.28% 77,707 78,088 1,609 Pastoral Care 66,805 73,071 85,137 3,934 5.69% 7,054 7,100 (108) Public Relations 292,870 314,274 313,055 1,218 0.39% 35,104 22,646 7,458 Quality Management 58,740 64,017 83,717 300 0.47% 5,693 6,567 17 Communications 48,132 42,002 44,657 (1,955) -4,38% 4,797 4,380 437 Postage 19,453 23,279 22,756 2,523 11.09% 3,385 4,443 (1,56) - Printing & Dubicating 58,021 49,043 57,941 (7,998) -13,80% 8,334 5,818 576 Human Resources 721,768 776,612 741,569 35,043 4,73% 137,474 132,800 4,584										-18.94%		
Pastoral Care 66,805 73,071 65,137 3,834 5.69% 7,054 7,160 (108) Hospice Public Relations 292,870 314,274 313,055 1,218 0.39% 30,104 22,646 7,458 Quality Management 58,740 64,017 83,717 300 0.47% 5,693 6,567 17 Communications 48,132 42,692 44,657 (1,855) -4.36% 4,797 4,380 437 Postage 19,453 25,779 22,756 2,533 11.00% 3,385 4,443 (1056) Prinking & Dublecating 58,021 49,943 57,941 7,998) -13,80% 8,334 5,816 576 Human Resources 721,768 776,612 741,589 35,043 4.73% 132,890 4,584												
Hospice 292,870 314,274 313,055 1,218 0.39% 3C,104 22,646 7,458 Quality Management 58,740 64,017 83,717 300 0.47% 5,693 5,567 17 Communications 48,132 42,902 44,857 (1,855) -4.35% 4,797 4,360 437 Postage 10,453 25,279 22,756 2,523 11,00% 3,385 4,443 (1,058) Printing & Dublicating 58,021 40,943 57,941 (7,988) -13,80% 8,334 5,818 536 Human Resources 721,768 776,512 741,569 35,043 4,734 132,800 4,584										2.71%		
Public Relations 292,870 314,274 313,055 1,218 0.39% 31,104 22,646 7,458 Quality Management 58,740 64,017 83,717 300 0.47% 5,693 5,567 17 Communications 46,132 42,002 44,657 (1,955) -4.33% 4,797 4,360 437 Postage 19,453 23,279 22,756 2,523 11.09% 3,385 4,443 (1,058) Printing & Dublicating 58,021 49,943 57,941 (7,998) -13,80% 8,334 5,818 576 Human Resources 721,768 776,612 741,569 35,043 4.73% 132,800 4,584 Strategic Plan		66,605	73.071	85,137	3,834	3.0376	7,034	7,100	1.001	-1.48%		
Quality Management 58,740 64,017 83,717 300 0.47% 5,693 5,697 17 Communications 48,132 42,692 44,657 (1,955) -4.36% 4,797 4,360 437 Postage 19,453 25,279 22,756 2,533 11.09% 3,385 4,443 (1056) Prinking & Dubleating 58,021 49,943 57,941 (7,998) -13,80% 8,334 5,816 576 Human Resources 721,768 776,612 741,589 35,043 4.73% 137,474 132,890 4,584		201 070	04.074	242.000	1 310	0 30%	35 104	22 648	1 460	32.93%		
Communications 40,132 42,802 44,857 (1,855) -4.38% 4,797 4,380 437 Postage 19,453 25,279 22,756 2,553 11.09% 3,385 4,443 (1,056) - Printing & Duplicating 58,021 49,943 57,941 (7,998) -13.80% 8,334 5,816 576 Human Resources 721,768 776,612 741,569 35,043 4.73% 137,474 132,890 4,584												
Postage 10,453 23,279 22,756 2,523 11.09% 3,385 4,443 (1.058) PrinLing & Dublicating 58,021 40,043 57,941 (7,998) -13,80% 8,334 5,818 576 Human Resources 721,768 776,612 741,569 35,043 4.73% 137,474 132,800 4,584 Strategic Plan										0.30%		
Printing & Dublicating 58,021 49,043 57,941 (7,998) -13.80% 8,334 5,818 576 Human Resources 721,768 778,612 741,589 35,043 4.73% 137,474 132,800 4.684 Strategic Plan					(1,833)					10.03%		
Human Resources 721,768 778,612 741,589 35,043 4.73% 137,474 132,800 4.684										5.65%		
Strategic Plan												
		/21,768	//8,612	741,589	35,043	4.7374	137,474	122,040	4,004	3.45%		
Total Non Revenue Support 9,754,036 9,799,465 9,694,744 (49,279) -0,60% 1,103,672 1,030,047 13.524	Total Non Revenue Support	9,754,036	9.789,465	9,894,744	(95,279)	-0.86%	1,103,672	1,050,047	63 824	5,11%		

Jewish Home of Rochester Statement of Revenue and Expense For the Period Ended 10/31/2014 Preliminary & Unaudited

		YEAR 1	ODATE		MONTH TO DATE					
UNASSIGNED EXPENSES	ACTUAL	BUDGET	VARIANCE	VARIANCE	ACTUAL	BUDGET	VARIANCE	VARIANCE		
Depreciation 2,242,868	2,213,389	2. 71,792	41,597	1.92%	226,075	217,433	642	3.97%		
Amortization 75,845	75,845	75,845		0.00%	7,585	7,565	1	0.00%		
Property Tax 33,041	33,236	34,693	(1,457)	-4.20%	3,324	3,459	(146)	-4.20%		
Long Term Debi Interest 657,077	614,380	614,358	4	0.00%	59,776	59,771	1 4	0.01%		
Line of Credit Interest 18,719	11.851	7,292	4,560	62.54%	1,808	729	1.076	148.00%		
Insurance 199,928	201,875	209,858	(7,780)	-3.71%	12,009	20,965	(8,957)	-42.72%		
Employee Benefits 4,523,932	4,715,943	4,883,301	(187,358)	-3.43%	450,905	495,724	(44.819)	-9.04%		
Total Unsasigned Expenses 7.751,408	7,888,500	7,998,934	(130,435)	-1.63%	781,480	805,677	(44,197)	-5.49%		
NON OPERATING EXPENSES										
Beautician 69,457	68,940	71,269	(2.349)	-3.28%	6,932	7,412	(480)	-8.47%		
Total Non Operating Expenses 69,457	68,940	71,289	(2.349)	-3.29%	8,932	7,412	(480)	-6.47%		
Total Expenses before NYS Cash Receipts							1			
Assessment 33,553,483	35,000,322	34,565,327	434,996	1.25%	3,688,652	3,607,215	81,747	2.27%		
NYS Cash Receipts Assessmen: Expense 2.071,164 Coal Savings Initiative	2,081,147	2,062,072	(925)	-0.04%	290,203	289,965	328	0.11%		
Total Expenses 35,624,647	37,061,489	38,627,398	434,071	1.19%	3,979,255	3,897 180	82,075	2.11%		
x										
Jovish Home Foundation Contribution 1,017,361 Prior Year Adjustments	939,463	1,087,419	(147.956)	-13.61% 0.00%	72,895	133,642	(0.747)	-45.45%		
Diatribution to JSL (129, 187)	(129,187)	(129,187)		0.00%	(12,617)	(12,917)	1	0.00%		
Gak/(Loss) From Operations 251,862	690,715	597,402	93.313	15.62%	26,988	48,700	(22,712)	-46.64%		
Donations 703 Auddlary Donations	6.645		0,845	0.00%				0.00%		
Jewish Federation Contribution 79,167	71,667	79,167	(7,500)	-0.47%	4,167	7,917	(3,750)	-47.37%		
United Way Donor Choice Contribution 16.931 Distribution to JHR Senior Housing	16,290	16,687	(377)	-2.26%	2,670	1,667	1,003	60.18%		
JSLFoundation Contribution - MCP	450,000		450,000	0.00%			i	0.00%		
Gain/(Loss) After Contributions 347,482	1.235,316	693,236	\$42,081	78.20%	32,824	50,283	(26,459)	-43.86%		

Project #132305 BFA Attachment C (cont.)

Jewish Home of Rochester

The following table shows how this nursing home performs in key quality measure areas.

Percentage of residents who	Performance Ranking
 Self-report moderate to severe pain (short stay) Reporting period: July 2013 to June 2014 25.7% This Facility 14.1% State average 18.8% National average 	1 out of 5 stars
 Have pressure sores that are new or worsened Reporting period: July 2013 to June 2014 1.5% This Facility 1.2% State average 1.0% National average 	2 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (short stay) Reporting period: July 2013 to June 2014 94.8% This Facility 85.9% State average 84.4% National average	4 out of 5 stars
Were given, appropriately, the pneumococcal vaccine Reporting period: July 2013 to June 2014 90.7% This Facility 84.7% State average 83.0% National average	3 out of 5 stars
 Newly received an antipsychotic medication Reporting period: July 2013 to June 2014 0.5% This Facility 2.4% State average 2.4% National average 	5 out of 5 stars
 Weeded increased help with daily activities (long stay) Reporting period: October 2013 to June 2014 16.0% This Facility 14.4% State average 15.7% National average 	2 out of 5 stars
 Self-report moderate to severe pain (long stay) Reporting period: October 2013 to June 2014 10.6% This Facility 5.5% State average 7.7% National average 	1 out of 5 stars
 Whave pressure sores (long stay) Reporting period: October 2013 to June 2014 5.4% This Facility 7.7% State average 6.0% National average 	4 out of 5 stars

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 Weight (long stay) Reporting period: October 2013 to June 2014 4.5% This Facility 6.4% State average 7.2% National average 	4 out of 5 stars
 Cose control of their bowels or bladder (long stay, low risk) Reporting period: October 2013 to June 2014 59.6% This Facility 44.5% State average 44.3% National average 	2 out of 5 stars
 Had a catheter inserted and left in their bladder (long stay) Reporting period: October 2013 to June 2014 2.0% This Facility 2.6% State average 3.1% National average 	3 out of 5 stars
 What a urinary tract infection (long stay) Reporting period: October 2013 to June 2014 4.5% This Facility 5.6% State average 5.8% National average 	3 out of 5 stars
 Have depressive symptoms (long stay) Reporting period: October 2013 to June 2014 5.7% This Facility 11.7% State average 6.2% National average 	3 out of 5 stars
Were physically restrained (long stay) Reporting period: October 2013 to June 2014 0.0% This Facility 1.6% State average 1.2% National average	5 out of 5 stars
 Experienced one or more falls with major injury (long stay) Reporting period: October 2013 to June 2014 6.5% This Facility 2.7% State average 3.2% National average 	1 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (long stay) Reporting period: October 2013 to June 2014 100.0% This Facility 96.8% State average 94.0% National average	5 out of 5 stars
Were given, appropriately, the pneumococcal vaccine (long stay) Reporting period: October 2013 to June 2014 99.4% This Facility 96.9% State average 94.2% National average	3 out of 5 stars
 Received an antipsychotic medication (long stay) Reporting period: October 2013 to June 2014 12.8% This Facility 18.0% State average 19.8% National average 	4 out of 5 stars

Jewish Home of Rochester

Inspection Report Report Period: December 2010 to November 2014

PFI: 3374 Regional Office: WRO--Rochester Area Office

This report displays citations for Certification Surveys and Complaint Surveys during the reporting period.

Summary

This table summarizes the citations in the details section of this report and compares them against the statewide average.

Measure	This Facility	Statewide Average
Standard Health Deficiencies	11	23
Life Safety Code Deficiencies	21	11
Total Deficiencies	32	34
Deficiencies Related to Actual Harm or Immediate Jeopardy	0	1
% of Deficiencies Related to Actual Harm or Immediate Jeopardy	0%	3%

HSP Attachment A - CON 132178 Big Apple Dialysis Management, LLC - "Dialysis Facility Compare"

		HEALTH	& HOSP	ITALS CO	DRP							MATTO	and the second se				
8	HARLEMHOSEN	KINGS COUNTY	LINCOLN HOSEN	METROPOLITAN HOSPITAL CLITAN	Central Brooklyn Diak	East End Dialysis C	Vew Hyde Park Dialuct	New York Renal Association	ncates, Newtown Dialysis Cent.	Inc	Newtown Dialysis Center Inc Broadway c. enter	Vewtown Dialysis Center Inc Morisania Center	Center Ulalysis Ridgewood Dialysis Card	Ridgewood Dialysis Center, Inc Central Park of Center,	Center Dialysis Ridgewood Dialysis Center	Vialysis Center West Nassau Dialysis Center Income Dialysis Center	1-01. C.
CMS Certification Number (CCN)	332354	332346	332394	332344	332646	332658	332620	332582	332568	332652	332647	332648	332541	332514	332587	332610	
City Location of Center	New York	Brooklyn	Bronx	New York	Brooklyn	Riverhead	New Hyde Park	Bronx	Astoria	Astoria	Elmhurst	Bronx	Ridgewood	New York	Laurelton	Valley Stream	
Patients who had an average hemoglobin value greater than 12.0 g/dL ^{Note 1} NY Average: 1% National Average: 0% <i>Lower percentages are better</i>	3%	Not Reported	Number of patients is too small to report	too small	0%	4%	3%	0%	2%	0%	2%	0%	0%	0%	1%	1%	
Rate of Transfusions Note 2 Lower numbers are better	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	
Hemodialysis patients who had enough wastes removed from their blood during dialysis: Urea Reduction Ratio greater than or equal to 65% Note 3 NY Average: 98% National Average: 99% Higher percentages are better	100%	96%	100%	92%	99%	99%	97%	100%	98%	100%	100%	98%	95%	97%	95%	100%	
Adult hemodialysis patients who had enough wastes removed from their blood during dialysis: Kt/V greater than or equal to 1.2 ^{Note 4} NY Average: 90% National Average: 90% <i>Higher percentages are better</i>	26%	Data Missing	96%	85%	91%	95%	94%	96%	96%	94%	96%	84%	89%	86%	94%	96%	

HSP Attachment A - CON 132178 Big Apple Dialysis Management, LLC - "Dialysis Facility Compare"

	HARLEM HOSCI	KINGS COUNTY HOSPITAL	LINCOLN HOSAN	METROPOLITAN	Central Brooklyn Diak	East End Dialysis C.	New Hyde Park Dialun.	New York Renal Assoria	Newtown Dialysis Con.	Newtown Dialysis Can.	Newfown Dialysis Center Inc Broadway C. Center	Center Ulalysis Newtown Dialysis Center Inc Morisanja C. Center	Center ^{Ulalysis} Ridgewood Dialysis Corr	Ridgewood Dialysis Center, Inc Central Park Center,	Center Ualysis Ridgewood Dialysis Center Inc Springfield Center	West Nassau Dialysis Center Inc.
Adult peritoneal dialysis patients who had enough wastes removed from their blood: Kt/V greater than or equal to 1.7 ^{Note 5} NY Average: 74% National Average: 81% <i>Higher percentages are better</i>	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis	Data not reported	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis	Number of Patients is too small to report	Number of Patients is too small to report	Data Not Reported	Facility Does Not Provide Peritoneal Diałysis	Number of Patients is too small to report	Facility Does Not Provide this Service	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis	Facility Does Not Provide Peritoneal Dialysis
Adult patients who received treatment through an arteriovenous fistula Note 6 NY Average: 65% National Average: 63% Higher percentages are better	68%	80%	72%	28%	60%	52%	74%	72%	68%	65%	67%	55%	68%	45%	66%	63%
Adult patients who had a catheter (tube) left in a vein longer than 90 days, for their regular hemodialysis treatments ^{Note 7} NY Average: 13% National Average: 11% <i>Lower percentages are better</i>	1%	7%	2%	22%	17%	14%	10%	10%	9%	5%	7%	33%	12%	24%	10%	18%
Adult dialysis patients who had too much calcium in their blood: Average calcium greater than 10.2 mg/dL. ^{Note 8} NY Average: 2% National Average: 2% <i>Lower percentages are better</i> .	6%	5%	8%	1%	3%	1%	1%	3%	3%	2%	2%	Number of Patients is too small to report	1%	4%	5%	3%
Rate of hospital admisssion Note 9	As Expected	As Expected	As Expected	Worse Than Expected	Worse Than Expected	As Expected	As Expected	As Expected	As Expected	Worse Than Expected	As Expected	As Expected	Worse Than Expected	Worse Than Expected	As Expected	As Expected
Patient death rate Note 10	Better Than Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	As Expected	Better Than Expected	Worse Than Expected	Worse Than Expected	Worse Than Expected	As Expected	Better Than Expected

Source: Dialysis Facility Compare (http://www.medicare.gov/dialysisfacilitycompare/search.html)

Prepared with data available on December 4, 2014

Please see Notes page for explanation of quality indicators and data reporting periods.

Comparison of "Dialysis Facility Compare" Statistics for ESRDs

Explanation of Quality Indicators

- Note 1: Anemia is a common complication in people with kidney disease. Healthy kidneys produce a hormone called erythropoietin, or EPO, which stimulates the bone marrow to produce the proper number of red blood cells needed to carry oxygen to vital organs. Diseased kidneys, however, often don't make enough EPO. As a result, the bone marrow makes fewer red blood cells. Other common causes of anemia include blood loss from hemodialysis and low levels of iron and folic acid. [Data Period 1/1/13-12/31/13]
- Note 2: An important goal of anemia management in dialysis is to avoid unnecessary blood transfusions. Dialysis providers can help prevent unnecessary transfusions by providing several treatments for anemia. Some of the anemia treatments may have side effects for patients with some medical conditions, so decisions about anemia treatment must be tailored to individual patient's conditions. [Data Period 1/1/13-12/31/13]
- Note 3: Urea Reduction Ratio (URR) This shows the percentage of adult hemodialysis patients at each facility who had a URR of 65 or more. (Some experts recommend a URR of 65 percent or higher.) [Data Period 1/1/13-12/31/13]
- Note 4: For the Kt/V, the top part of the fraction (Kt) represents the volume of fluid completely cleared of urea during a single treatment; the bottom part of the fraction (V) is the total volume of water a patient's body contains. The Kt/V is more accurate than the URR in measuring how much urea is removed during dialysis. Patients with Kt/V lower than 1.2 have a higher risk of health problems. [Data Period 1/1/13-12/31/13]
- Note 5: Adults with kidney failure who get peritoneal dialysis need to be closely monitored to ensure that their blood is cleaned enough. This is measured by a blood test called Kt/V. Test results of 1.7 or higher show that the patient is getting the dialysis often enough and the right amount of dialysis solution. Peritoneal dialysis patients with Kt/V lower than 1.7 have a higher risk of health problems. [Data Period 1/1/13-12/31/13]
- Note 6: This shows the percentage of adult patients receiving regular hemodialysis at a certain facility who used an arteriovenous fistula for their treatment. The arteriovenous fistula is considered the best long-term vascular access for hemodialysis because it allows good blood flow, lasts a long time, and has a lower complication rate than other types of access. Although some patients may not be able to have an AV fistula or may not want one, facilities that have higher percentages may be doing a better job of helping patients understand why they are important. [Data Period 1/1/13-12/31/13]
- Note 7: This shows the percentage of adult hemodialysis patients being treated at a certain facility who had a catheter (tube) inserted into a vein for hemodialysis treatment that was left in place for more than 90 days. Patients who do not have time to get a permanent vascular access before starting hemodialysis treatments may need to use a venous catheter for temporary access. Catheters are not ideal for permanent access, because they can clog, become infected, and cause narrowing of the veins. But a catheter will work for several weeks or months while permanent access is developed. Although some patients may need them for longer periods, those numbers should be low. [Data Period 1/1/13-
- Note 8: If calcium levels get too high or too low, it can affect how the nervous system and muscles work, including the heart. Dialysis providers, including dialysis facilities, can influence the amount of calcium in their patients' bodies in several ways, including changes to the calcium levels used in the dialysis solution and use of medications like vitamin D and calcium-containing phosphorus binders. Dialysis facilities with a high percentage of patients with high calcium blood levels may not be making the correct adjustments to keep patients' calcium levels normal. [Data Period 1/1/13-12/31/13]
- Note 9: Even when they're getting dialysis treatments regularly, patients with kidney failure often get sick and have to go to the hospital because of infections or other problems that may be related to the dialysis treatment itself. Facilities whose patients have lower ratios of hospital admissions may be better at helping their patients avoid these serious problems. Patient hospitalizations at a facility can be worse than expected due to a variety of reasons. For example, a facility may specialize in treating patients who are very ill and who may not live long; it does not always mean they are not providing good care. [Data Period 1/1/13-12/31/13]
- Note 10: Generally, patients with kidney failure don't live as long as patients with normal kidneys. Many factors affect how long a dialysis patient lives. Some of these factors are under the control of the patient (like not skipping treatments), and some of these factors are under the control of the facility (like making sure patients get all the treatments the doctor prescribes). Patient deaths lets you know if the patients treated at a certain dialysis facility generally live longer, as long, or not as long as expected. Patient deaths at a facility can be worse than expected due to a variety of reasons. For example, a facility may specialize in treating patients who are very ill and who may not live long; it does not always mean they are not providing good care. [Data Period 1/1/10-12/31/13]

Source: Dialysis Facility Compare (http://www.medicare.gov/dialysisfacilitycompare/search.html)

The table below compares the Summary Statistic (which is the percent of scores at, or better than, the New York State average for the acquiring or affiliated entity. The Summary Statistic is intended to be a rough indicator of performance. (Higher is better)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Operator	Sites	Reportable Statistics per Site	$(1) \times (2)$	Statistics Not Available or Do Not	(3)-(4)	Statistics	than NYS	Numerator (6)+(7)	unan in ro
	HHC	4	10	40	Apply	35	3	9	12	Average 1.00- ((8)/(5)) 66%
	Bhat & Mattoo	12	10	120	12	108	1	36	37	66%

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle President Cook County Board of Commissioners

John Jay Shannon, MD Chief Executive Officer Cook County Health & Hospitals System



John H. Stroger, Jr. Hospital 1969 West Ogden ~ Chicago, IL 60612

October 17, 2014

Dr. Ram Raju, MD, FACS. President and CEO, New York Health and Hospitals Corporation 125 Worth Street, Room 514 New York, NY 10013

REPORT ON QUALITY OF CARE PROVIDED BY TWO (2) DIALYSIS ORGANIZATIONS, NYC HEALTH AND HOSPITALS CORPS (HHC) VERSUS BIG APPLE DIALYSIS MANAGEMENT LLC, USING PUBLICLY AVAILABLE QUALITY INDICATORS.

Introduction/Background

Dr. Ram Raju, President and CEO, New York City Health and Hospitals Corporation requested for an independent expert review and comparison of the quality of care of two dialysis providers namely (a) New York Health and Hospitals Corporation (HHC) and (b) Big Apple Dialysis management LLC in the New York City area.

The Key question is to determine whether the quality of care provided to dialysis patients by HHC compared to Big Apple dialysis management is (a) better, (b) the same or (c) worse, using publicly available Centers for Medicare and Medicaid Services (CMS) dialysis facility quality measures.

Brief Resume

Dr. Peter Hart is the Chairman of Nephrology for Cook County Health and Hospitals System (CCHHS) and Associate Professor of Medicine at Rush University Medical College, Chicago. He is Board certified in Internal Medicine and Nephrology and has over 32 years of experience.

Dr. Kalyani Perumal is the Director of Dialysis Services for Cook County Health and Hospitals System (CCHHS) and Assistant Professor of Medicine at University of Illinois College of Medicine, Chicago. She is Board certified in Internal Medicine and Nephrology and has over 15 years of experience.

Ambulatory & Community Health Network
 Cermak Health Services
 Cook County Department of Public Health
 John H. Stroger, Jr. Hospital
 Oak Forest Health Center
 Provident Hospital
 Ruth M. Rothstein CORE Center

Cook County Health & Hospitals System Board Members

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Additional material on patient/payor- mix was supplied by both HHC and Big Apple dialysis management.

HHC Dialysis units

HHC has four (4) hospital based in-center dialysis units namely Metropolitan, Harlem, Lincoln and Kings. The units are non-profit and owned by HHC and have a total of 59 dialysis stations. Home Hemodialysis training is not provided and peritoneal dialysis is provided by Metropolitan Hospital Center only. A majority (72%) of the dialysis patients is minorities (Latino- 42%, African American- 30%) and over two- thirds of all the patients are Medicare and/or Medicaid patients and about 17% are uninsured. In Lincoln Hospital Dialysis Unit, 58% are uninsured.

Big Apple Dialysis units

Big Apple has twelve (12) privately owned and independent in-center dialysis units and two of these are nursing home based units. Ten (10) are for profit and two (2) non-profit namely Ridgewood-Central Park and Newtown- Morisania dialysis centers.

They have a total of 295 dialysis stations, three (3) units provide Home hemodialysis training and peritoneal dialysis is provided by Newtown, New Hyde Park and Broadway dialysis units. A majority (62%) of the dialysis patients is minorities (African American- 42%, Latino- 20%) and 80% of all the patients are Medicare and/or Medicaid patients. Percentage of uninsured patients is not stated.

Results of Quality Indicators

TREATMENT OUTCOMES

Some quality indicators are expressed in percentage (%) and compared to State (NY) average and National average. Other indicators are expressed qualitatively and classified as: "better than expected", "as expected" or "worse than expected". State (NY) and national averages are included for comparison. Of note, quality indicators are adjusted for characteristics of patient mix in the facility such as race, age, gender and diabetes as cause of End Stage Renal Disease (ESRD).

(1) Anemia management

Hemoglobin: Percentage (%) of patient(s) who had an average hemoglobin value greater than 12.0 g/d. Lower Percentages are better.

HHC vs Big Apple: HHC- 1 unit had Hb < 12g/dl (25%), 2 units did not have data for comparison (50%). 1 unit had Hb >12g/dl (25%). Big Apple- 4 units had Hb < 12g/dl (33%), 8 units had Hb >12g/dl (66%)

In this quality measure, 33% of Big Apple units and 25% of units in HHC met the goal. 66% of units in Big Apple and 25% of units in HHC were above goal.

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It is not possible to derive any conclusions for this quality measure as 2 units in HHC did not have data for valid comparison of all the units in both the systems.

Rate of transfusions: HHC vs Big Apple

Both units had similar results; hence no difference was identified between these two systems

(2) <u>Dialysis Adequacy</u> Hemodialysis patients who had enough wastes removed from their blood during dialysis:

Urea Reduction Ratio (URR) greater than or equal to 65%. Higher percentages are better. HHC vs Big Apple: 3 of the 4 units (75%) in HHC and 7 of the 12 units (58%) in Big Apple met the goal.

HHC units performed better than Big Apple system.

Kt/V in adults greater than or equal to 1.2. Higher percentages are better

HHC vs Big Apple: 1 unit (25%)in HHC and 11/12 (91%) units in Big Apple system were at or above national average. 2 units in HHC system did not have data reported in this quality measure. Dialysis units in Big Apple system performed better in this measure of dialysis adequacy. Of note, both urea reduction ratio and Kt/V are measures of dialysis adequacy. CMS has mandated use of Kt/v as a measure of dialysis adequacy since 2013.

In this quality measure, assessing dialysis adequacy both systems HHC and Big Apple performed similarly.

(3) Vascular Access

% of adults receiving dialysis treatment with Ateriovenous fistula (AVF). Higher percentages are better

HHC vs Big Apple: 3/4 (75%) of HHC units and 8/12 (67%) of Big Apple units were above national average. Both systems had similar rates of AV fistula.

% of adults receiving dialysis treatment with catheter for more than 90 days. Lower percentages are better

HHC vs Big Apple: 3/4 units (75%) in HHC and 6/12 (50%) in Big Apple system met the national goal.

HHC units had better performance in this quality measure

(4) Mineral and Bone Disorder

% of adult dialysis patients with average calcium greater than 10.2mg/dL. Lower percentages are better

1/4 (25%) in HHC group and 7/12 (58%) in Big Apple group met national average.

Big Apple group performed better in this quality measure

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PATIENT OUTCOMES

Hospitalizations and deaths:

The Standardized Hospitalization ratio (SHR) and Standardized Mortality Ratio (SMR) and ranges of uncertainty indicate whether dialysis patients being treated at a dialysis facility were admitted to the hospital or died more often (worse than expected), less often (better than expected) or about the same (as expected) compared to patients treated in similar facilities.

Notes: (a) Time at risk and deaths within 60days after patient transfer out are attributed to the original dialysis facility. (b) Time at risk and hospitalizations starting 3 days prior to kidney transplantation are excluded from SHR.

Standardized Hospitalization Ratio (SHR)

HHC vs Big Apple: Hospital admission - 75% of units in both systems had "as expected rates". 1 unit in Big Apple had "worse than expected" SHR. 1 unit in HHC had no data.

Standardized Mortality Ratio (SMR)

HHC vs Big Apple: Patient death rate - 50% of units in both systems had "as expected rates". 42% of units in Big Apple had" worse than expected" patient date rates. No data was available for 1 unit in HHC.

On face value, it seemed that the SHR and SMR for Big Apple was worse than expected compared to HHC but both of these indicators- Hospital admission and patient death rates cannot be fully evaluated as patients are admitted for several reasons and may have higher mortality due to their coexisting medical conditions. In the absence of patients' medical history, acuity of illness, reason for admission, readmissions or death, it is difficult to derive any valid conclusions from this data. Additionally, Big Apple has two (2) nursing home based dialysis units which may account for the worse than expected patient death date. It is well known that nursing home residents, especially those on dialysis are typically very ill and are complex patients who require frequent admissions, readmissions with significant morbidity that results in higher SHR and SMR. These patients may negatively impact the patient care outcome variables of an otherwise outstanding dialysis facility.

Summary and Conclusion

Dialysis Facility compare quality measures are a set of quality care measures developed over the last 10 years to assess quality performance at all Medicare certified facilities in the United States. Although they are adjusted for race, age, gender and presence of diabetes as the cause of ESRD, they do not (1) reflect provider-related variance in quality of care, (2) can't fully account for patient or case-mix differences between facilities and (3) do not account for dialysis facility size (small versus large), location (urban versus sub-urban) and neighborhoods. Indeed, the current

Ten (10) quality measures (treatment and patient outcomes) are inadequate tools to gauge the optimal level of care provided by dialysis facilities and there is no gold standard to estimate facility specific SHR and SMR. These measures compared to State and National norms are just averages and should not be misinterpreted as standards that represent ideal care. In our opinion they are epidemiologic tools that may be useful for facility based quality improvement initiatives and unlikely to truly reflect the best care provided by outstanding dialysis facilities.

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Summary:

 Anemia and Rate of transfusion- Taken together, there is insufficient data to compare both dialysis groups.

2) Dialysis Adequacy- Both groups performed well in this quality measure.

3) Vascular Access- HHC group had better performance compared to Big Apple group

4) Mineral and Bone disorder- Big Apple group performed better compared to HHC group

5) Standardized Hospitalization and Mortality Ratio: Both groups had comparable "as expected rates" for SHR and SMR.

Conclusion: The quality of care provided to dialysis patients by Big Apple dialysis management compared to New York Health and Hospitals Corporation is on the aggregate" **the same**" using the Centers for Medicare and Medicaid Services (CMS) dialysis facility quality measures. However, Big Apple has three (3) times the number of dialysis facilities operated by HHS and more chronic dialysis treatment options for patients with ESRD namely home hemodialysis and peritoneal dialysis.

Peter Hast, MD, FACP Chairman of Nephrology, CCHHS

Kalyani Perunal

Kalyani Perumal, MD Director of Dialysis, CCHHS

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Years 1 and 3 Budgets site specific and consolidated

	Kings		Line	coln	Metrop	olitan	Harlem Cons		Consol	olidated	
	· Year 1	Year 3	Year 1	Year 3	Year 1	Year 3	Year 1	Year 3	Year 1	Year 3	
Total Revenues	\$5,102,345	\$6,151,913	\$3,214,988	\$3,515,314	\$2,694,082	\$2,853,033	\$4,079,413	\$4,377,260	\$15,090,828	\$16,897,520	
Total Expenses	\$4,235,617	\$4,753,239	\$2,520,020	\$2.786.741	\$2,377,667	\$2.637,187	\$2,888,382	\$3,157,831	\$12,021,686	\$13,334,998	
Net Income/(Loss)	\$866,728	\$1,398,674	\$694,968	\$728,573	\$316,415	\$215,846	\$1,191,031	\$1,219,429	\$3,069,142	\$3,562,522	
Utilization (treatments)	18,307	21,424	11,544	12,480	9,984	10,920	14,352	15,943	54,187	60,767	
Cost per treatment	\$231.37	\$221.87	\$218.30	\$223.30	\$238.15	\$241.50	\$201.25	\$198.07	\$221.86	\$219.44	

Utilization by payor source for years 1 and 3 subsequent to the change in operator is summarized below:

•	Kings		Linc	oln	Metrop	olitan	Harlem Consolidat		lated	
	Year 1	Year 3	Year 1	Year 3	Year 1	Year 3	Year 1	Year 3	Year 1	Year 3
Medicaid Fee-For Service	10.51%	8.98%	10.81%	11.25%	10.94%	11.43%	10.65%	14.68%	10.69%	11.38%
Medicare Fee-For Service	78.98%	80.10%	78.38%	77.50%	78.12%	77.14%	78.69%	74.75%	78.62%	77.63%
Commercial Fee-For Service	10.51%	10.92%	10.81%	11.25%	10.94%	11.43%	10.65%	10.57%	10.69%	10.99%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Big Apple Dialysis Management, LLC

Consolidated and Site Specific Pro Forma Balance Sheet

Consolidated	Kings	Lincoln	Metropolitan	Harlem	
\$2,222,499	\$792,206	\$464,457	\$439,531	\$526,305	
\$1,137,380					
\$3,359,879	\$792,206	\$464,457	\$439,531	\$526,305	
\$1,111,250	\$396,103	\$232,229	\$219,766	\$263,153	
\$1,023,642					
\$2,134,892	\$396,103	\$232,229	\$219,766	\$263,153	
\$1,224,987	\$396,103	\$232,228	\$219,765	\$263,152	
\$3,359,879	\$792,206	\$464,457	\$439,531	\$526,305	-
	\$2,222,499 \$1,137,380 \$3,359,879 \$1,111,250 \$1,023,642 \$2,134,892 \$1,224,987	\$2,222,499 \$792,206 \$1,137,380 \$792,206 \$3,359,879 \$792,206 \$1,111,250 \$396,103 \$1,023,642 \$396,103 \$2,134,892 \$396,103 \$1,224,987 \$396,103	\$2,222,499 \$792,206 \$464,457 \$1,137,380 \$3,359,879 \$792,206 \$464,457 \$1,111,250 \$396,103 \$232,229 \$1,023,642 \$2,134,892 \$396,103 \$232,229 \$1,224,987 \$396,103 \$232,228	\$2,222,499 \$792,206 \$464,457 \$439,531 \$1,137,380 \$3,359,879 \$792,206 \$464,457 \$439,531 \$1,111,250 \$396,103 \$232,229 \$219,766 \$1,023,642 \$2,134,892 \$396,103 \$232,229 \$219,766 \$1,224,987 \$396,103 \$232,228 \$219,765	\$2,222,499 \$792,206 \$464,457 \$439,531 \$526,305 \$1,137,380 \$3,359,879 \$792,206 \$464,457 \$439,531 \$526,305 \$3,359,879 \$792,206 \$464,457 \$439,531 \$526,305 \$1,111,250 \$396,103 \$232,229 \$219,766 \$263,153 \$2,134,892 \$396,103 \$232,229 \$219,766 \$263,153 \$1,224,987 \$396,103 \$232,228 \$219,765 \$263,152

Project # 132178 BFA Attachment D

Central B	rooklyn Dialysis Cente	r, LLC		East End Dialysis Management, LLC				
Balance S	heet and Income State	ements		Balance Sheet and Income Statements For the Period 1/1/2012-7/31/2014 Balance Sheet				
For the l	Period 1/1/2012-7/31/2	2014						
	Balance Sheet							
	Int Fin Stat Cert Fin S		in Stat	4	Int Fin Stat	Cert F	in Stat	
•	1/1/2014-7/31/2014	2013	2012		1/1/2014-7/31/2014	2013	2012	
Assets				Assets				
Total Current Assets	\$3,396,700	\$3,447,364	\$4,131,305	Total Current Assets	\$1,501,088	\$1,444,225	\$1,270,986	
Total Fixed & Other Assets	\$1,928,695	\$1,931,578	\$621,996	Total Fixed & Other Assets	\$316,764	\$350,035	\$259,943	
Total Assets	\$5,325,395	\$5,378,942	\$4,753,301	Total Assets	\$1,817,852	\$1,794,260	\$1,530,929	
Liabilities and Equity				Liabilities and Equity				
Total Current Liabilities	\$2,350,618	\$2,279,705	\$2,312,407	Total Current Liabilities	\$753,728	\$683,451	\$781,216	
Total Long Term Liabilities	\$300,734	\$85,720	\$101,904	Total Long Term Liabilities	\$75,000	\$79,482	\$83,964	
Total Liabilities	\$2,651 ,352	\$2,365,425	\$2,414,311	Total Liabilities	\$828,728	\$762,933	\$865,180	
Equity				Equity				
Total Equity	\$2,674,044	\$3,013,517	\$2,338,990	Total Equity	\$989,124	\$1,031,327	\$665,749	
Total Liabilities and Equity	\$5,325,396	\$5,378,942	\$4,753,301	Total Liabilities and Equity	\$1,817,852	\$1,794,260	\$1,530,929	
	Income Statement				Income Statement			
Revenues	\$5,478,163	\$9,233,875	\$8,491,605	Revenues	\$2,530,214	\$3,915,393	\$3,647,640	
Expenses	\$4,497,028	\$7,231,489	\$6,746,067	Expenses	\$2,175,714	\$3,370,428	\$3,407,845	
Total Other Income/(Expense) Total Net Income	(\$39,951)	\$84,665	Larger Barrow Branches	Total Other Income/(Expense)	\$3,296	\$6,463	\$2,873	
I otal ivet income	\$941,184	\$1,938,132	\$1,6/4,2/4	Total Net Income	\$357,796	\$545,578	\$242,683	

Project # 132178 BFA Attachment D (Cont.)

	Hyde Park Dialysis Cent			Newtown Dialysis Center, Inc.					
	sheet and Income State			Balance	Sheet and Income Stat	ements			
For the	Period 1/1/2012-7/31/2	014		For the Period 1/1/2012-7/31/2014					
and the second second									
hannels and the second second	Balance Sheet	0.15			Balance Sheet				
and the second	Int Fin Stat	Cert F	in Stat		Int Fin Stat	Cert Fin Stat			
	1/1/2014-7/31/2014	2013	2012		1/1/2014-7/31/2014	2013	2012		
Assets				Assets					
Total Current Assets	\$2,484,091	\$2,800,281	\$2,303,562	Total Current Assets	\$6,233,807	\$6;658,833	\$7,641,168		
Total Fixed & Other Assets	\$368,964	\$463,025	\$524,205	Total Fixed & Other Assets	\$6,754,684	\$1,291,554	\$1,306,697		
Total Assets	\$2,853,055	\$3,263,306	\$2,827,767	Total Assets	\$12,988,491	\$7,950,387	\$8,947,865		
Liabilities and Equity				Liabilities and Equity					
Total Current Liabilities	\$1,207,169	\$1,489,642	\$1,402,168	Total Current Liabilities	\$5,129,065	\$4,040,942	\$5,947,359		
				Total Long Term Liabilities	\$4,704,399	\$1,725,224	\$456,626		
Total Long Term Liabilities	\$149,712	\$192,607	and the second	Total Liabilities	\$9,833,464	\$5,766,166	\$6,403,985		
Total Liabilities	\$1,356,881	\$1,682,249	\$1,678,653						
Equity				Equity					
Total Equity	\$1,496,174	\$1,581,057		Total Equity	\$3,155,027	\$2,184,221	\$2,543,880		
Total Liabilities and Equity	\$2,853,055	\$3,263,306	\$2,827,767	Total Liabilities and Equity	\$12,988,491	\$7,950,387	\$8,947,865		
	Income Statement				Income Statement				
Revenues	\$4,485,303	\$7,676,808	\$6,743,606	Revenues	\$11,414,696	\$18,324,575	\$15,661,669		
Expenses	\$3,749,804	\$6,346,896	\$5,608,010	Expenses	\$10,526,864	\$17,497,627	\$14,805,025		
Total Other Income/(Expense)	(\$7,839)	\$2,003	\$8,569	Total Other Income/(Expense)	(\$37,021)	(\$19,418)	\$6,346		
Total Net Income	\$727,660	\$1,301,953	\$1,129,762	Total Net Income	\$850,811	\$768,396	\$747,761		

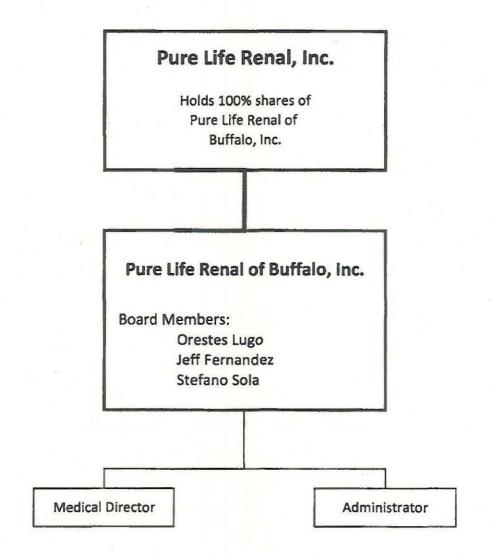
Project # 132178 BFA Attachment D (Cont.)

New Yor	rk Renal Associates, I	nc.		Ridgewood Dialysis Center, Inc.					
Balance Sh	eet and Income State	ments		Balance Sheet and Income Statements For the Period 1/1/2012-7/31/2014					
For the P	Period 1/1/2012-7/31/2	014							
	Balance Sheet				Balance Sheet				
	Int Fin Stat	Cert Fi	n Stat		Int Fin Stat	Cert F	in Stat		
	1/1/2014-7/31/2014	2013	2012		1/1/2014-7/31/2014	2013	2012		
Assets				Assets					
Total Current Assets	\$3,003,546	\$3,195,700	\$2,251,975	Total Current Assets	\$9,151,478	\$6,847,779	\$8,065,318		
Total Fixed & Other Assets	\$1,409,766	\$1,164,390	\$1,481,313	Total Fixed & Other Assets	\$6,471,840	\$4,143,255	\$3,984,716		
Total Assets	\$4,413,312	\$4,360,090	\$3,733,288	Total Assets	\$15,623,318	\$10,991,034	\$12,050,034		
Liabilities and Equity				Liabilities and Equity					
Total Current Liabilities	\$1,747,253	\$1,731,986	\$1,623,970	Total Current Liabilities	\$6,901,003	\$5,186,126	\$6,554,439		
Total Long Term Liabilities	\$34,563	\$0	\$72,498	Total Long Term Liabilities	\$1,630,362	\$1,431,462	\$1,785,521		
Total Liabilities	\$1,781,816	\$1,731,986	\$1,696,468	Total Liabilities	\$8,531,365	\$6,617,588	\$8,339,960		
Equity				Equity					
Total Equity	\$2,631,496	\$2,628,104	\$2,036,820	Total Equity	\$7,091,953	\$4,373,446	\$3,710,074		
Total Liabilities and Equity	\$4,413,312	\$4,360,090	\$3,733,288	Total Liabilities and Equity	\$15,623,318	\$10,991,034	\$12,050,034		
ł	ncome Statement				Income Statement				
Revenues	\$4,878,173	\$8,390,106	\$7,087,114	Revenues	\$14,788,918	\$25,392,448	\$20,109,479		
Expenses	\$3,978,583	\$6,625,954	\$6,508,664	Expenses	\$13,281,373	\$23,002,849	\$18,889,449		
Total Other Income/(Expenses) Total Net Income		(\$1,044) \$1,592,284	and the second s	Total Other Income/(Expenses) Total Net Income	(\$13,804) \$1,450,743	\$69,839 \$2,283,372	\$43,948 \$1,136,132		

Project # 132178 BFA Attachment D (Cont.)

Wes	t Nassau Dialysis Center	r, Inc.	
Balanc	e Sheet and Income Sta	tements	
For	the Period 1/1/2012-7/31.	/2014	
	Balance Sheet		
	Int Fin Stat	Cert Fi	n Stat
	1/1/2014-7/31/2014	2013	2012
Assets	1		
Total Current Assets	\$2,200,718	\$2,802,595	\$2,833,443
Total Fixed & Other Assets	\$373,162	\$2,251,301	\$2,239,131
Total Assets	\$2,573,880	\$5,053,896	\$5,072,574
Liabilities and Equity			
Total Current Liabilities	\$1,150,437	\$1,574,745	\$1,543,236
Total Long Term Liabilities	\$155,512	\$507,623	\$740,110
Total Liabilities	\$1,305,949	\$2,082,368	\$2,283,346
Equity			
Total Equity	\$1,267,931	\$2,971,528	\$2,789,228
Total Liabilities and Equity	\$2,573,880	\$5,053,896	\$5,072,574
	Income Statement		
Revenues	\$3,507,696	\$6,282,730	\$5,677,459
Expenses	\$2,937,480	\$5,046,020	\$4,393,178
Total Other Income/(Expens	(\$21,228)	(\$40,564)	(\$45,767)
Total Net Income	\$548,988	\$1,038,407	\$1,113,487

Table of Organization



BFA Attachment B Project #142115

PURE LIFE RENAL, INC Balance Sheet (Unaudited) As Of October 31, 2014

ASSETS

CURRENT ASSETS:		
Cash	\$	7,140,920
Prepaids & Others		28,255
Total current assets		7,169,175
FIXED ASSETS, Net		71,348
		11,546
DEPOSITS		2,420,905
TOTAL ASSETS	\$	9,661,428
LIABILITIES & SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts Payable		3,346
Accrued Expenses		108,581
Accrued Preferred Dividends		512,581
Interest Payable		
Total current liabilities		624,508
LONG-TERM LIABILITIES:		
Deferred Rent	-	24,000
Total long-term llabilities		24,000
TOTAL LIABILITIES		648,508
SHAREHOLDERS' EQUITY:		
Preferred stock, \$0.001 par value - 10,500,000 shares		
issued and outstanding		10,500
Common stock, \$0.001 par value - 5,229,412 shares		
issued and outstanding		5,229
Warrants		-
Additional paid-in capital		11,713,109
Retained Earnings (accumulated deficit)		(2,715,918)
TOTAL SHAREHOLDERS' EQUITY		9,012,920
TOTAL LIABILITIES & SHAREHOLDERS' EQUITY	\$	9,661,428

PURE LIFE RENAL, INC Statement Of Operations (Unaudited) For The Ten Months Ending October 31, 2014

		EAR TO DATE	Y	EAR TO DATE OCTOBER BUDGET		YEAR TO DATE VARIANCE	
REVENUES:							
Hemo - Medicare	\$		\$	-	\$		
PD		0	10	0	: 3	0	
Acute		0		0		0	
нн		0		0		D	
On-Going Revenue	\$		\$		\$		
Contractual Adjustments		0		0		0	
Total Revenue	\$	•	\$		\$		
Management Fees Income		5,000		0		5,000	
COST OF GOODS SOLD:							
Hemo Supplies		0		0		0	
Hemo Drugs		0		0		0	
PD		0	5	0		0	
Acute		0		0		0	
HH		0		0		0	
Total COGS	\$		\$		\$		
PAYROLL:							
Administrative		600,547		702,633		102.086	
Direct		0		0		0	
Indirect		0		0		0	
Payroll Taxes, Fees, Benefits, PTO		112,306	-	192,709		80,403	
Total Payroll	\$	712,854	\$	895,342	\$	182,488	
G & A Expenses		471,355		427,080		(44,275)	
Bad Debts		0		0		0	
Management Fee Expense		o		0		0	
EBITDA	\$	(1,179,208)	\$	(1,322,422)	\$	143,214	
Depreciation & Amortization		15,198		20,000		4,802	
Amortization-Intangibles		0		0		0	
OPERATING INCOME / EBIT	\$	(1,194,406)	\$	(1,342,422)	\$	148,016	
Interest, Net		(29,014)		(15,000)		(14,014)	
INCOME (LOSS) BEFORE MINORITY INTEREST	\$	(1,223,420)	\$	(1,357,422)	\$	134,002	
Minority Interest							
PRETAX INCOME (LOSS)	\$	(1,223,420)	\$	(1,357,422)	\$	134,002	
Income Taxes		0	-	0		0	
NET INCOME (LOSS)	\$	(1,223,420)	\$	(1,357,422)	\$	134,002	

Pure Life Renal of Buffalo, Inc.

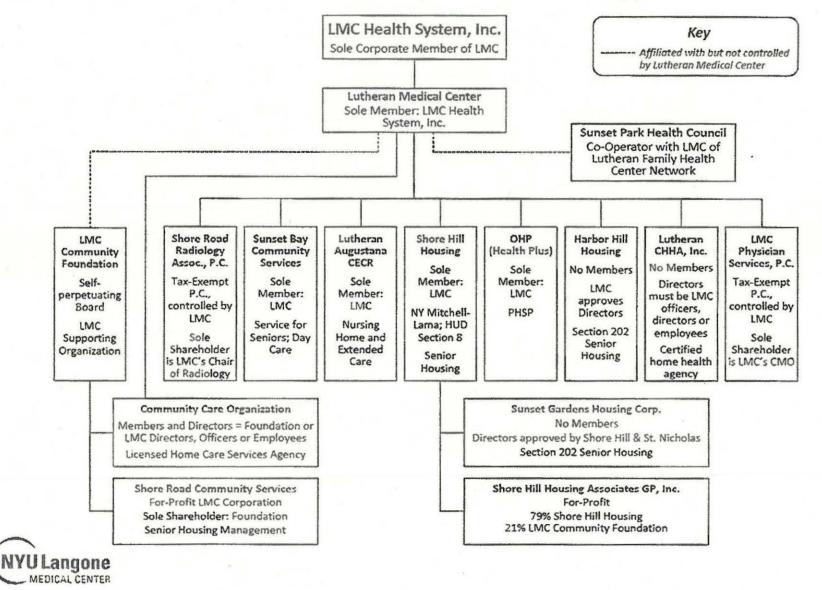
Day 1 Pro Forma Balance Sheet

ASSETS		
	Cash	\$1,200,000
	Inventories	\$85,000
	Prepaids & Others	\$40,000
	Total Current Assets	\$1,325,000
	Property and Equipment-Net	\$140,000
	Goodwill	\$3,433,000
	Intangible Assets-Net	\$8,302,000
TOTAL A	SSETS	\$13,200,000
LIABILIT	IES AND MEMBERS EQUITY	
	Accounts Payable	\$0
	Accrued Expenses	\$0
	Total Liabilities	<u>\$0</u>
	Members Equity	\$13,200,000
TOTAL L	IABILITIES AND MEMBERS EQUITY	\$13,200,000

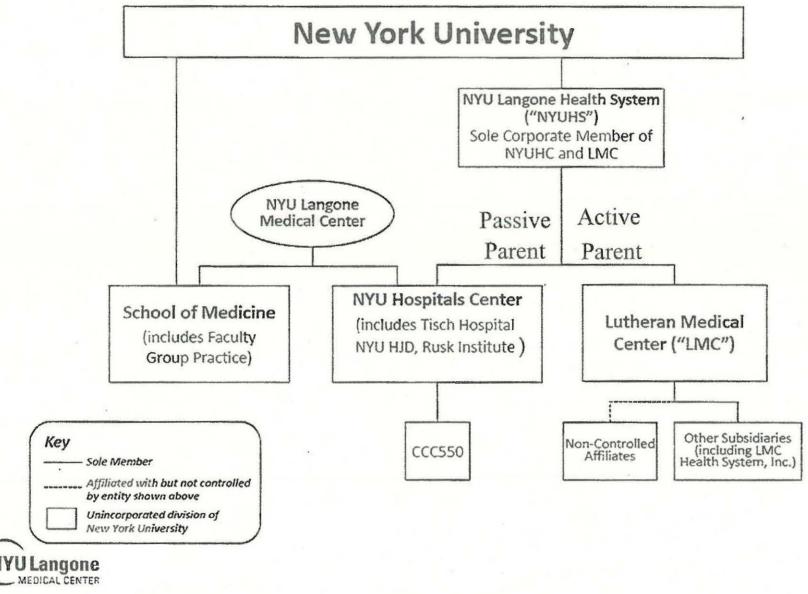
Pure Life Renal, Inc. Capitalization Table

Shareholders	Number of S	hares	
Stefano Ciampolini	1,685,294	6.01%	
Orestes Lugo	1,444,941	5.15%	
Jeff Fernandez	577,955	2.06%	
Kim Coyle	361,222	1.29%	
Fiduciaria Centro Nord SPA (Ciampolini Family Trust)	858,184	3.06%	
Stefano Sola	281,664	1.00%	
Jorge Pedraza	56,194	0.20%	
Stephen and Lori Sadaka	112,388	0.40%	
Reinaldo & Zoraida Fernandez	56,142	0.20%	
Eugene & Jumi Kim	56,142	0.20%	
Marvelus Investments LLC	223,873	0.80%	
IMZ Financial Services, Inc. 401 (k) Plan- FBO Irwim Zagoria	55,413	0.20%	
	5,769,412	20.56%	
Stock Options and Warrants			
Orestes Lugo (Employee Stock Option)	447,058	1.59%	
Stefano Ciampolini (Employee Stock Option)	111,764	0.40%	
Stefano Sola (Employee Stock Option)	111,764	0.40%	
Arnold E. Freeman (Warrants)	98,353	0.35%	
Oded Ben Joseph (Warrants)	98,353	0.35%	
WM. Braun Jones, III (Warrants)	36,883	0.13%	
Jonathan R. Wallace (Warrants)	36,883	0.13%	
Michael J. Cromwell, III (Warrants)	36,883	0.13%	
Future Warrants to Outcome Capital	307,351	1.10%	
	1,285,292	4.58%	
Series A Preferred Stock	760 470	2 740/	
Noro-Moseley Partners VII, L.P.	760,470	2.71%	
Noro-Moseley Partners SBIC, L.P.	2,239,530	7.98%	
Montreux Equity Partners V Associatees Master Fund, LLC	5,000,000	17.82%	
Florida Growth Fund, LLC	2,500,000	8.91%	
Montreux Equity Partners V, LLC	5,000,000	17.82%	
Noro-MoseleyPartners VII, L.P.	760,470	2.71%	
Noro-Moseley Partners SBIC, L.P.	2,239,530	7.99%	
Florida Growth Fund, LLC	2,500,000	8.91%	
	21,000,000	74.86%	
Total	28,054,704	100.00%	
	20,034,104	100.0070	

Lutheran Medical Center and Affiliates Organizational Structure (Pre-Closing)



NYU and Affiliates: Organizational Structure (Post-Closing)



Project #142218 BFA Attachment A (cont.

Project #142218 BFA Attachment B

NYU Hospitals Center Consolidated Balance Sheets December 31, 2013 and 2012

(in thousands)	2013	2012
Assets		
Current assets		
Cash and cash equivalents	\$ 87,566	\$ 340,705
Marketable securities	3,438	3,470
Assets limited as to use	55,510	28,185
Assets limited as to use - Board designated		400,005
Patient accounts receivable, less allowances for		400,000
uncollectibles (2013 – \$77,196 and 2012 – \$49,844)	270,577	189,614
Contributions receivable	95.067	28,851
Insurance receivables - billed	29,235	26,812
Due from related organizations	29,235	
Inventories	30,722	2,463
		19,226
Disaster recoveries receivable - federal grants	38,386	40.440
Commercial insurance recoveries receivable	2,618	18,118
Other current assets	69,263	52,160
Total current assets	682,923	1,109,609
Marketable securities, less current portion	23,285	22,209
Assets limited as to use, less current portion	297,697	341,902
Assets limited as to use - Board designated	496,137	-
Contributions receivable, less current portion	97,786	146,150
Other assets	29,270	10,789
Deferred financing costs	11,097	11,583
Property, plant and equipment, net	1,571,448	1,169,136
Total assets	\$ 3,209,643	\$ 2,811,378
Liabilities and Net Assets		
Current liabilities		
Current portion of long-term debt	\$ 27,734	\$ 85,680
Accounts payable and accrued expenses	132,182	168,272
Accounts payable and accrued expenses - disaster-related	34,258	36,053
Accrued salaries and related liabilities	56,668	49,998
Accrued interest payable	12,282	16,460
Current portion of accrued postretirement liabilities	1,798	1,737
Deferred revenue	1,377	35,529
Due to related organizations, net	18,413	2,000
Other current liabilities	70,758	74,038
Total current liabilities	355,470	469,767
Long-term debt, less current portion	1,180,886	867,399
Outstanding losses and loss adjustment expenses	218,528	197,628
Accrued pension liabilities	62,257	138,179
Accrued postretirement liabilities, less current portion	58,362	67,080
Other liabilities	165,386	142,831
Total liabilities	2,040,889	1,882,884
Net assets	-11.11000	
Unrestricted	822,730	576,058
Temporarily restricted	332.986	339,425
Permanently restricted	13,038	13,011
Total net assets	1,168.754	928,494
Total liabilities and net assets	\$ 3,209,643	\$ 2,811,378
		-

NYU Hospitals Center Consolidated Statements of Operations Years Ended December 31, 2013 and 2012

(in thousands)	14	2013		2012
Operating revenue				
Net patient service revenue, less provision				
for bad debts (2013 - \$18,479, 2012 - \$23,547)	\$	1,821,487	\$	1,726,882
Grants and sponsored programs		668		818
Premiums earned		35,053		39,082
Contributions		3,592		3,956
Endowment distribution and return on short-term investments		5,799		13,782
Commercial insurance recoveries-unallocated		3,850		54,118
Federal grant-disaster recovery		96,021		39,344
Other revenue		99,024		81,701
Net assets released from restrictions for operating purposes		15,867	-	20,836
Total operating revenue		2,081,361		1,980,519
Operating expenses				
Salaries and wages		698,641		678,392
Employee benefits		250,446		219,841
Supplies and other		827,781		756,156
Depreciation and amortization		87,051		78,088
Interest		35,572		24,674
Disaster-related expenses	-	81,530		40,495
Total operating expenses		1,981,021		1,797,646
Gain from operations		100,340		182,873
Other items		0.007		(04.004)
Impairment of property, plant and equipment, net		3,327		(31,931)
Loss on disposals of property, plant and equipment		(4,745)		(1,865)
Investment return less endowment distribution, net		(3,866)		342
Mission based payment to NYUSoM		(30,000)		(35,735)
Excess of revenue over expenses		65,056		113,684
Other changes in unrestricted net assets				
Changes in pension and postretirement obligations		108,389		(44,064)
Contributions for capital asset acquisitions		104		647
Net assets released from restrictions for capital purposes		73,123		810
Transfer of equity to NYUSoM	-	-		(10,063)
Net increase in unrestricted net assets	\$	246,672	\$	61,014

NYU Hospitals Center Consolidated Balance Sheets August 31, 2014 and 2013

(in thousands)	2014	2013
Assets		
Current assets		
Cash and cash equivalents	\$ 323,459	\$ 162,861
Marketable securities	3.731	3,562
Assets limited as to use	40,796	48,350
Assets limited as to use - board designated	55,512	20,000
Patient accounts receivable, less allowances for	00,012	20,000
uncollectibles (2014 - \$79,552 and 2013 - \$73,614)	303,479	258,400
Contributions receivable	67,904	103,907
Insurance receivables - billed	42,405	37,251
Due from related organizations, net	42,400	3,161
Inventories	32,193	28,796
Disaster recovery receivable	23,402	10,441
Commercial insurance recoveries receivable	25,402	2.618
Other current assets	61,134	39,889
		No. of Concession, Name
Total current assets	954,015	719,236
Marketable securities, less current portion	24,087	22.177
Assets limited as to use, less current portion	378,737	306,399
Assets limited as to use - board designated, less current portion	456,501	468,918
Contributions receivable, less current portion	106,171	70,745
Other assets	18,609	18,565
Disaster recovery receivable, less current portion	106,336	
Deferred financing costs	10,519	11,976
Property, plant and equipment, net	1,958,347	1,473,762
Total assets	\$ 4,013,322	and the second s
The second se	\$ 4,013,322	\$ 3,091,778
Liabilities and Net Assets		
Current liabilities		
Current portion of long-term debt	\$ 36,363	\$ 77.165
Accounts payable and accrued expenses	176,425	155,779
Accounts payable and accrued expenses - disaster-related	42,166	20,612
Accrued salaries and related liabilities	46,840	35,695
Accrued interest payable	9,754	7,925
Current portion of accrued postretirement liabilities	1,916	1,740
Deferred revenue - disaster recovery	64,886	-
Deferred revenue - other	23,709	17,617
Due to related organizations, net	2,269	-
Other current liabilities	44,841	64,518
Total current liabilities	449,169	381,051
Long-term debt, less current portion	1,401,199	1,121,794
Outstanding losses and loss adjustment expenses	233,239	215,972
Accrued pension liabilities	96,594	85,909
Accrued postretirement liabilities, less current portion	72,646	57,279
Other liabilities	199,640	176,451
Total liabilities	2,452,487	2,038,456
Net assets		
Unrestricted	1,031,365	758,080
Temporarily restricted	516,425	282,204
Permanently restricted	13,045	13,038
Total net assets	1,560,835	1,053,322
Total liabilities and net assets	\$ 4,013,322	\$ 3,091,778
		1 11011110

NYU Hospitals Center Consolidated Statements of Operations Years Ended August 31, 2014 and 2013

(in thousands)		2014		2013
Operating revenue				
Net patient service revenue, less provision				
for bad debts (2014 - \$11,611, 2013 - \$19,583)	\$	2,039,503	\$	1,662,617
Premiums earned		39,356		33,497
Contributions		6,190		3,367
Endowment distribution and return on short-term investments		21,194		3,060
Commercial insurance recoveries		9,232		54,118
Disaster recovery reimbursement		97,098		107,420
Other revenue		110,836		80,971
Net assets released from restrictions for operating purposes		23,044	-	2,467
Total operating revenue	-	2,346,453		1,948,280
Operating expenses				
Salaries and wages		736,018		675,690
Employee benefits		257,451		241,900
Supplies and other		971,323		752,683
Depreciation and amortization		98,565		83,598
Interest		46,166		31,527
Disaster-related expenses	-	22,139	-	115,074
Total operating expenses		2,131,662		1,900,472
Gain from operations		214,791		47,808
Other items				
Impairment of property, plant and equipment, net		2,540		(28,957)
Gain (loss) on disposals of property, plant and equipment		231		(4,745)
Disaster recovery reimbursement for capital		73,374		•
Grant for capital assets		140		104
Investment return in excess of (less than) endowment distribution, net		8,023		(7,550)
Mission based payment to NYUSoM		(30,000)		(35,735)
Excess (deficiency) of revenue over expenses		269,099		(29,075)
Other changes in unrestricted net assets				
Changes in pension and postretirement obligations		(22,854)		96,438
Net assets released from restrictions for capital purposes		15,040		72,658
Net assets released from restrictions for hazard mitigation	-	12,000	-	-
Net increase in unrestricted net assets	\$	273,285	\$	140,021

COMBINED BALANCE SHEETS

AS OF DECEMBER 31, 2013 AND 2012

(In thousands)

ASSETS		2013		2012
CURRENT ASSETS: Cash and cash equivalents	2	36,058	s	28,930
Investments	2	48,129		63,028
Assets limited as to use		1,449		1,457
Patient accounts receivable - less allowance for uncollectible accounts of \$17,722				
and \$18,288 in 2013 and 2012, respectively		82,837		80,081
Premiums receivable		3,449		3,950
Other receivables Due from third-party payors		11,500		15,686
Other current assets		25,298		40,882
Total current assets		223.758		251,720
ASSETS LIMITED AS TO USE Less current portion		69,606		88,055
INVESTMENTS		103,770		72,579
PROPERTY AND EQUIPMENT Net		182,188		178,179
OTHER ASSETS		80,743		79,504
TOTAL	s	660,065	\$	670,037
LIABILITIES AND NET ASSETS		a and the second		
CURRENT LIABILITIES:				
Accounts payable and accrued expenses	\$	51,360	s	51,12
Accrued salaries and related liabilities		29,293		27,96
Accrued medical costs		4,898		5,85
Current portion of obligations under capital leases		3,012		2,94
Current portion of long-term debt		6,525		6,41
Current portion of professional liabilities		2,600		2,60
Other current liabilities		14,924		21,96
Current portion of due to third-party payors		14,463		17,319
Total current liabilities		127,075	-	136,187
LONG-TERM LIABILITIES:		70 470		22.04
Due to third-party payors Professional liabilities — less current portion		30,439 88,076		33,26
Obligations under capital leases — less current portion		5,485		4,50
Long-term debt less current portion		108,313		110,83
Accrued pension liability		51,480		91,53
Other long-term liabilities	-	19,920	_	20,71
Total long-term liabilities		303,713	-	347,38
Total liabilities		430,788	-	483,57
COMMITMENTS AND CONTINGENCIES				
NET ASSETS:				
Unrestricted (including contingent reserve of \$33,025 in 2012 -		224,261		182,09
Temporarily restricted Permanently restricted		4,505		3,87
Total net assets	-	229,277	-	186,46
TOTAL	-		-	
TOTAL	2	660,065	2	670,03

COMBINED STATEMENTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012 (In thousands)

	2013	2012
REVENUE:		
Net patient service revenue (after contractual allowances and		
discounts)	\$ 593,791	\$ 528,565
Provision for bad debts	(25,918)	(18,955)
Net patient service revenue net of provision for bad debts	567,873	509,610
Premium revenue	7,308	433,376
Grant income	50,859	47,992
Investment income	5,492	5,466
Net assets released from restrictions	5,321	1,652
Other revenue	28,827	27,468
Total revenue	665,680	1,025,564
EXPENSES:		
Salaries and wages	330,165	333,214
Employee benefits	113,643	106,334
Supplies and expenses	211,584	228,301
Medical costs	(5,820)	358,064
Depreciation and amortization	21,252	20,601
Interest	1,613	4,976
Total expenses	672,437	1,051,490
OPERATING LOSS	(6,757)	(25,926)
NONOPERATING (LOSSES) GAINS	(899)	73,976
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES	(7,656)	48,050
OTHER CHANGES IN UNRESTRICTED NET ASSETS:		
Defined benefit plan adjustments	42,330	(23,525)
Changes in unrealized gains and losses on investments	3,034	3,744
Contributions	272	1,606
Net assets released for capital acquisitions	4,188	1,352
INCREASE IN UNRESTRICTED NET ASSETS	\$ 42,168	\$ 31,227

COMBINED BALANCE SHEETS AS OF SEPTEMBER 30, 2014 AND DECEMBER 31, 2013 (In thousands)

100570	9/30/2014	12/31/2013
A8SETS		
CURRENT ASSETS:	0 10 100	
Cash and cash equivalents	\$ 18,159	\$ 36,058
Investments	24,635	48,129
Assets limited as to use	1,449	1,449
Patient care receivables, net	83,795	82,837
Premiums receivable-net Other Receivables	11,825	3,449 11,500
	9,441	15,038
Due from third-party payors Other current assets	15,210	25,298
Total current assets	164,514	223,758
DUE FROM THIRD-PARTY PAYORSLess current portion	101,011	
	60,373	69,606
ASSETS LIMITED AS TO USELess current portion		
INVESTMENTS	132,952	103,770
PROPERTY AND EQUIPMENT-Net	176,234 83,828	182,188 80,743
OTHER LONG-TERM ASSETS		
TOTAL	\$ 617,901	\$ 660,065
LIABILITIES AND NET ASSETS CURRENT LIABILITIES:		
Borrowings under line of credit	\$ 10,000	
Accounts payable and accrued expenses	43,388	51,360
Accrued salaries and related liabilities	22,527	29,293
Accrued medical costs	1.723	4,898
Current portion of long-term debt	9,256	9,537
Current portion of professional liabilities	2,600	2,600
Other current liabilities	599	14,924
Current portion of due to third-party payors	13,831	14,463
Total current liabilities	103,924	127,075
DUE TO THIRD-PARTY PAYORS - Less current portion	29,550	30,439
PROFESSIONAL LIABILITIES Less current portion	92,782	88,076
LONG-TERM DEBT-Less current portion	112,237	113,798
ACCRUED PENSION LIABILITY	49,123	51,480
OTHER LONG-TERM LIABILITIES	20,733	19,920
Total liab lities	408,349	430,788
NET ASSETS:		
Unrestricted	206,124	224,261
Temporarily restricted	2,917	4,505
Permanently restricted	511	511
Total net assets	209,552	229,277
TOTAL	\$ 617,901	\$ 660,065

COMBINED STATEMENTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2014 (In thousands)

*	2014 YTD
REVENUES:	
Palient service revenue	\$ 472,701
Provision for Bad Debt	16,437
Net patient service revenue	456,264
Premium revenue	3,015
Grants and contributions	22,328
Investment income	3,734
Net assets released from restrictions	4,535
Other revenue	23,203
Total revenues	513,079
EXPENSES:	
Salaries and wages	262,209
Employee benefits	82,390
Supplies and expenses	167,906
Medical costs	107,500
Depreciation and amortization	16,213
Interest	3,484
7.11	500 000
Total expenses	532,202
OPERATING NET INCOME (LOSS)	(19,123)
Other Non-Operating Revenue	-
EXCESS OF REVENUES OVER (UNDER) EXPENSES	(19,123)
DEFINED BENEFIT PLAN ADJUSTMENTS	•
CHANGE IN UNREALIZED GAINS AND (LOSSES) ON INVESTMENTS	674
CONTRIBUTIONS AND GRANTS	285
TRANSFERS TO/FR RESTRICTED AND UNRESTRICTED ASSETS	1 ×
TRANSFERS OF NET ASSETS TO/FROM RELATED ENTITIES	
NET ASSETS RELEASED FOR CAPITAL ACQUISITIONS	26
INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS	\$ (18,138)
	1.0,100)

DIGESTIVE DISEASE DIAGNOSTIC AND TREATMENT CENTER, LLC (A Limited Liability Company)

BALANCE SHEETS

December 31, 2013 and 2012

ASSETS

	2013	2012
CURRENT ASSETS	A 191.000	
Cash	\$ 474,320	\$ 340,817
Accounts Receivable	632,126	1,592,681
TOTAL CURRENT ASSETS	1,106,446	1,933,498
LEASEHOLD IMPROVEMENTS AND EQUIPMENT- NET (Note 3)	274,148	366,005
ORGANIZATION COSTS - Net (Note 4)	2,451	7,116
TOTAL ASSETS	<u>\$1,383.045</u>	<u>\$2,306.619</u>
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES		
Accounts Payable	\$ 74,175	\$ 85,342
Accrued Expenses	22,883	15,249
Accrued Payroll	34,764	40,332
Member Loan (Note 5)	9,357	9;357
Loan Payable - Current Portion (Note 6)	124,914	120,862
TOTAL CURRENT LIABILITIES	266,093	271,142
LONG-TERM LIABILITIES		
Loan Payable - Less Current Portion (Note 6)	98,957	223,065
TOTAL LONG-TERM LIABILITIES	98,957	223.065
TOTAL LIABILITIES	365,050	494,207
COMMITMENTS AND CONTINGENCIES (Note 7)		
MEMBERS' EQUITY	1,017,995	1,812,412
TOTAL LIABILITIES AND MEMBERS' EQUITY	<u>\$.1.383.045</u>	\$2.306.619

DIGESTIVE DISEASE DIAGNOSTIC AND TREATMENT CENTER, LLC (A Limited Liability Company)

STATEMENTS OF INCOME AND MEMBERS' EQUITY

For the Years Ended December 31, 2013 and 2012

	2013	2012
REVENUES		
Medical Income	\$ 4,382,555	\$ 4,474,151
Other Income	2,501	7,800
TOTAL REVENUES	4,385,056	4,481,951
OPERATING EXPENSES		
Salaries (Schedule I)	466,829	407,904
Employee Benefits (Schedule II)	85,520	73,925
Medical Expenses (Schedule III)	866,156	391,421
Property Costs (Schedule IV)	622,202	593,498
Administrative and General (Schedule V)	879,366	661,422
TOTAL OPERATING EXPENSES	2,920,073	2,128,170
NET INCOME	1,464,983	2,353,781
MEMBERS' EQUITY - BEGINNING OF YEAR	1,812,412	1,530,631
MEMBERS' CONTRIBUTIONS	171,000	
MEMBERS' WITHDRAWALS	(2,430,400)	(2,072,000)
MEMBERS' EQUITY - END OF YEAR	<u>\$1,017,995</u>	\$ 1.812.412

Digestive Disease Diagnostic and Treatment Center, LLC Balance Sheet and Income Statements Internal Financial Statements for the period 1/1/2014-10/31/2014

Balance Sheet

Assets

Total Checking/Savings	\$243,289
Total Accounts Receivable &	
Other Current Assets	\$629,627
Total Fixed Assets	\$410,742
Total Other Assets	\$78,158
Total Assets	<u>\$1,361,816</u>
Liabilities and Equity	
Total Accounts Payable	\$53,949
Total Other Current Liabilities	\$84,539
Total Current Liabilities	\$138,488
Total Long Term Liabilities	\$2,253,027
Total Liabilities	\$2,391,515
Equity	
Total Equity	(\$1,029,699)
Total Liabilities and Equity	\$1,361,816
	Income Statement
Povonuos	CE 570 010

Revenues	\$5,579,019
Expenses	\$3,009,383
Total Other Income/(Expense)	(\$150,511)
Total Net Income	\$2,419,125

Project #142152 Attachment A

Odyssey Foundation of New York, Inc.

Balance Sheets June 30, 2014 and 2013

	2014	٣	2013
ASSETS			
Current Assets:			
Cash	\$ 906,139	\$	886,106
Cash held for the benefit of related party	156,116		156,116
Prepaid expenses	<u> </u>		5,559
Total current assets	1,062,255	F	1,047,781
Equipment, net	467		-
Total assets	^r \$ 1,062,722	\$	1,047,781
LIABILITIES AND NET ASSETS			
Current Liabilities:			
Accrued Expenses	-		-
Accounts payable and accrued expenses	\$ 9,366	\$	13,716
Due to related party	1,838		76,637
Total current liabilities	11,204	-	90,353
Net Assets:			
Unrestricted	846,902		789,862
Temporarily restricted for grants to related party	156,116		156,116
Temporarily restricted for events	48,500		11,450
Total net assets	1,051,518	r	957,428
Total liabilities and net assets	\$ 1,062,722	*\$	1,047,781

Project #142152 Attachment A (cont.)

Odyssey Foundation of New York, Inc.

Statements of Activities

Years Ended June 30, 2014 and 2013

	2014	2013
Unrestricted Revenue:		
Contributions	\$ 53,007	\$ 46,664
Net revenue from special events:		
Special events revenue and support	194,210	120,918
Net assets released from restrictions for special events	11,450	70,330
Less: costs of direct benefit to donors	(36,876)	(27,157)
Net revenue from special events	168,784	164,091
Interest income	1,005	781
Other revenue	1,562	3,827
Net assets released from restrictions - grants to related party	6,916	24,093
Total unrestricted revenue	231,274	239,456
Expenses:		
Program services	117,377	150,831
Management and general	29,350	42,199
Fund-raising activities	27,507	15,330
Total expenses	174,234	208,360
Increase in unrestricted net assets	57,040	31,096
Temporarily Restricted Net Assets:		
Contributions - grants for related party	6,916	11,000
Contributions for special events	48,500	11,450
Net assets released from restrictions	(18,366)	(94,423)
Increase in temporarily restricted net assets	37,050	(71,973)
Increase in net assets	r 94,090	(40,877)
Net Assets:		
Beginning	957,428	998,305
Ending	\$ 1,051,518	\$ 957,428

CON#142152

BFA Attachment B

Pro Forma Balance Sheet

ASSETS:	
Cash	\$265,660
Total Assets	\$265,660
LIABILITIES:	
Working Capital Loan	\$132,830
TOTAL LIABILITIES	\$132,830
NET ASSETS	\$132,830

DRNC OPERATING, LLC Doing Business As DELHI REHABILITATION & NURSING CENTER

ORGANIZATIONAL CHART

DRNC OPERATING, LLC		
Members:		
Ephraim Zagelbaum	48.00%	
Alexander Barth	23.00%	
Yehudah J. Walden	23.00%	
Pincus Zagelbaum	2.00%	
Yechiel Zagelbaum	2.00%	
Yoel Zagelbaum	2.00%	

Doing Business As DELHI REHABILITATION & NURSING CENTER	Lease	DRNC REALTY, LLC (RHCF Real Estate)	
		Members: Ephraim Zagelbaum, Member Alexander Barth, Member	48.00% 23.00%
		Yehudah J. Walden, Member Pincus Zagelbaum	23.00% 2.00%
RHCF Administrator Director of Nursing Direct Care Staff Support Staff Clerical Staff		Yechiel Zagelbaum Yoel Zagelbaum	2.00% 2.00%

DRNC OPERATING, LLC d/b/a DELHI REHABI	LITATION & NURSING CENTER
76-BED RESIDENTIAL HEALTH CARE FACIL	
PRO FORMA BALANCE SHEET	
ASSETS	
Working Capital	\$2,424,505
TOTAL ASSETS	\$2,424,505
LIABILITIES AND EQUITY	
LIABILITIES	
Working Capital Loan	\$1,212,252
TOTAL LIABILITIES	\$1,212,252
MEMBER EQUITY	\$1,212,253
TOTAL LIABILITIES AND	
a we are she to be to be the test of t	
MEMBER EQUITY	\$2,424,505
	\$2,424,505
	\$2,424,505
	\$2,424,505
	\$2,424,505
DRNC REALTY, LLC	\$2,424,505
DRNC REALTY, LLC PRO FORMA BALANCE SHEET	\$2,424,505
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS	
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost	\$28,066,346
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property	
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS	\$28,066,346 \$2,780,000
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS	\$28,066,346 \$2,780,000
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS LIABILITIES AND EQUITY LIABILITIES	\$28,066,346 \$2,780,000 \$30,846,346
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS LIABILITIES AND EQUITY LIABILITIES	\$28,066,346 \$2,780,000
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS LIABILITIES AND EQUITY LIABILITIES Project Loan	\$28,066,346 \$2,780,000 \$30,846,346
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS LIABILITIES AND EQUITY LIABILITIES Project Loan TOTAL LIABILITIES	\$28,066,346 \$2,780,000 \$30,846,346 \$23,134,760
MEMBER EQUITY DRNC REALTY, LLC PRO FORMA BALANCE SHEET ASSETS Project Cost Acquisition of Property TOTAL ASSETS LIABILITIES AND EQUITY	\$28,066,346 \$2,780,000 \$30,846,346 \$23,134,760 \$23,134,760

CON 142195 DRNC Operating, LLC d/b/a Delhi Rehab & Nursing Center

Alpine Rehabilitation & Nursing Center	2013	2012	2011
Current Assets	\$992,011	\$947,235	\$819,452
Fixed Assets	\$1,637,592	\$1,807,684	\$1,171,675
Other Assets	\$341,695	\$521,654	\$0
Total Assets	\$2,971,298	\$3,276,573	\$1,991,127
Current Liabilities	\$1,330,282	\$1,449,175	\$1,207,301
Long Term Liabilities	\$1,066,317	\$1,465,786	\$568,139
Total Liabilities	\$2,396,599	\$2,914,961	\$1,775,440
Net Assets	\$574,699	\$361,612	\$215,687
Working Capital Position	(\$338,271)	(\$501,940)	(\$387,849)
Operating Revenues	\$7,066,847	\$5,899,989	\$6,057,574
Operating Expenses	\$6,923,887	\$5,760,415	\$6,082,101
Operating Net Income	\$142,960	\$139,574	(\$24,527)

Highland Rehabilitation & Nursing Center	2013
Current Assets	\$1,642,375
Fixed Assets	\$458,997
Other Assets	\$136,090
Total Assets	\$2,237,462
Current Liabilities	\$2,260,759
Long Term Liabilities	\$47,721
Total Liabilities	\$2,308,480
Net Assets	(\$71,018)
Working Capital Position	(\$618,384)
Operating Revenues	\$8,137,283
Operating Expenses	\$8,227,261
Operating Net Income	(\$89,978)

Norwich Rehabilitation & Nursing Center	2013	2012	2011
Current Assets	\$1,300,807	\$1,278,742	\$571,465
Fixed Assets	\$560,355	\$584,725	\$342,787
Other Assets	\$87,072	\$85,344	\$0
Total Assets	\$1,948,234	\$1,948,811	\$914,252
Current Liabilities	\$1,665,260	\$1,967,074	\$1,093,998
Long Term Liabilities	\$336,106	\$85,344	\$70,431
Total Liabilities	\$2,001,366	\$2,052,418	\$1,164,429
Net Assets	(\$53,132)	(\$103,607)	(\$250,177)
Working Capital Position	(\$364,453)	(\$688,332)	(\$522,533)
Operating Revenues	\$6,858,036	\$5,895,365	\$5,681,516
Operating Expenses	\$6,864,703	\$5,749,421	\$5,917,693
Operating Net Income	(\$6,667)	\$145,944	(\$236,177)
Tarrytown Hall Care Center	2013	2012	2011
Current Assets	\$2,873,733	\$3,526,220	\$1,915,300
Fixed Assets	\$1,980,509	\$1,901,358	\$2,010,035
Other Assets	\$1,548,891	\$1,501,872	\$1,498,627
Total Assets	\$6,403,133	\$6,929,450	\$5,423,962
Current Liabilities	\$3,575,620	\$4,460,145	\$3,967,179
Long Term Liabilities	\$1,991,523	\$1,318,821	\$1,967,936
Total Liabilities	\$5,567,143	\$5,778,966	\$5,935,115
Net Assets	\$835,990	\$1,150,484	(\$511,153)
Working Capital Position	(\$701,887)	(\$933,925)	(\$2,051,879)
Operating Revenues	\$13,226,817	\$12,797,986	\$12,138,139
Operating Expenses	\$13,450,978	\$11,123,161	\$13,799,078
Operating Net Income	(\$224,161)	\$1,674,825	(\$1,660,939)

CON 142195 DRNC Operating, LLC d/b/a Delhi Rehab & Nursing Center

Combined Financials for Facility Operating LLC & Realty LLC as indicated:

Alpine Rehabilitation & Nursing Center	YTD 10/31/2014	2013	2012	2011
YEY Group, LLC				
Current Assets	\$1,252,229	\$1,062,423	\$995,997	\$819,452
Fixed Assets	\$4,774,684	\$4,603,467	\$4,847,809	\$1,171,675
Other Assets	\$191,096	\$389,795	\$600,600	Sector and the sector of
Total Assets	\$6,218,009	\$6,055,685	\$6,444,406	\$1,991,127
Current Liabilities	\$1,206,995	\$1,472,369	\$1,585,400	\$1,207,301
Long Term Liabilities	\$4,011,698	\$4,022,242	\$4,544,443	\$568,139
Total Liabilities	\$5,218,693	\$5,494,611	\$6,129,843	\$1,775,440
Net Assets	\$999,316	\$561,074	\$314,563	\$215,687
Working Capital Position	\$45,234	(\$409,946)	(\$589,403)	(\$387,849)
Operating Revenues	\$5,739,961	\$7,066,847	\$5,899,989	\$6,057,574
Operating Expenses	\$4,722,715	\$5,790,512	\$5,554,658	\$6,082,101
Operating Net Income	\$1,017,246	\$1,276,335	\$345,331	(\$24,527)
Highland Rehabilitation & Nursing Center	YTD 10/31/2014	2013		
HRNC Realty, LLC				
Current Assets	\$1,944,570	\$1,743,375		
Fixed Assets	\$5,871,649	\$6,078,372		
Other Assets	\$594,798	\$273,842		
Total Assets	\$8,411,017	\$8,095,589		
Current Liabilities	\$1,909,996	\$2,478,053		2
Long Term Liabilities	\$5,327,389	\$4,681,055		
Total Liabilities	\$7,237,385	\$7,159,108		
Net Assets	\$1,173,632	\$936,481		
Working Capital Position	\$34,574	(\$734,678)		
Operating Revenues	\$8,038,770	\$8,137,283		
Operating Expenses	\$7,154,754	\$7,169,762		
Operating Net Income	\$884,016	\$967,521		
Norwich Rehabilitation & Nursing Center	YTD 10/31/2014	2013	2012	2011
Norwich Realty Associates, LLC				
Current Assets	\$1,229,138	\$1,028,776	\$1,006,886	\$571,465
Fixed Assets	\$2,602,963	\$2,709,956	\$2,785,249	\$342,787
Other Assets	\$203,039	\$175,938	\$209,756	and the standard standards.
Total Assets	\$4,035,140	\$3,914,670	\$4,001,891	\$914,252
Current Liabilities	\$945,750	\$1,786,635	\$2,088,908	\$1,093,998
Long Term Liabilities	\$2,790,463	\$2,195,273	\$2,059,511	\$70,431
Total Liabilities	\$3,736,213	\$3,981,908	\$4,148,419	\$1,164,429
Net Assets	\$298,927	(\$67,238)	(\$146,528)	(\$250,177)
Working Capital Position	\$283,388	(\$757,859)	(\$1,082,022)	(\$522,533)
Operating Revenues	\$6,240,636	\$6,858,036	\$5,895,365	\$5,681,516
Operating Expenses	\$4,874,472	\$5,660,888	\$5,469,613	\$5,917,693
Operating Net Income	\$1,366,164	\$1,197,148	\$425,752	(\$236,177)
Tarrytown Hall Care Center	YTD 10/31/2014	2013	2012	2011
Pharney Group Realty, LLC				
Current Assets	\$3,136,302	\$3,419,617	\$3,621,754	\$2,148,101
Fixed Assets	\$2,517,576	\$1,980,509	\$1,901,358	\$2,010,035
Other Assets	\$1,494,678	\$1,548,891	\$1,501,872	\$1,498,627
Total Assets	\$7,148,556	\$6,949,017	\$7,024,984	\$5,656,763
Current Liabilities	\$2,393,690	\$3,862,792	\$4,548,317	\$3,958,946
Long Term Liabilities	\$3,183,211	\$1,991,523	\$1,318,821	\$1,967,936
Total Liabilities	\$5,576,901	\$5,854,315	\$5,867,138	\$5,926,882
black Associate				
Net Assets	\$1,571,655	\$1,094,702	\$1,157,846	(\$270,119)
Working Capital Position		\$1,094,702 (\$443,175)	\$1,157,846 (\$926,563)	(\$270,119) (\$1,810,845)
Working Capital Position Operating Revenues	\$1,571,655 \$742,612 \$11,145,368			
Working Capital Position Operating Revenues Operating Expenses	\$1,571,655 \$742,612 \$11,145,368 \$9,714,492	(\$443,175) \$13,226,817 \$11,601,628	(\$926,563) \$12,797,986 \$11,061,833	(\$1,810,845) \$12,138,139 \$10,344,093
Working Capital Position Operating Revenues	\$1,571,655 \$742,612 \$11,145,368	(\$443,175) \$13,226,817	(\$926,563) \$12,797,986	(\$1,810,845) \$12,138,139

Tarrytown Hall Care Center

The following table shows how this nursing home performs in key quality measure areas.

Percentage of residents who	Performance Ranking
 Self-report moderate to severe pain (short stay) Reporting period: July 2013 to June 2014 7.4% This Facility 14.1% State average 18.8% National average 	4 out of 5 stars
 Have pressure sores that are new or worsened Reporting period: July 2013 to June 2014 0.4% This Facility 1.2% State average 1.0% National average 	4 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (short stay) Reporting period: July 2013 to June 2014 97.4% This Facility 85.9% State average 84.4% National average	5 out of 5 stars
Were given, appropriately, the pneumococcal vaccine Reporting period: July 2013 to June 2014 99.7% This Facility 84.7% State average 83.0% National average	5 out of 5 stars
 Newly received an antipsychotic medication Reporting period: July 2013 to June 2014 1.7% This Facility 2.4% State average 2.4% National average 	3 out of 5 stars
 Weeded increased help with daily activities (long stay) Reporting period: October 2013 to June 2014 12.0% This Facility 14.4% State average 15.7% National average 	4 out of 5 stars
 Self-report moderate to severe pain (long stay) Reporting period: October 2013 to June 2014 3.3% This Facility 5.5% State average 7.7% National average 	3 out of 5 stars
 Whave pressure sores (long stay) Reporting period: October 2013 to June 2014 1.9% This Facility 7.7% State average 6.0% National average 	5 out of 5 stars

r	
 Cose too much weight (long stay) Reporting period: October 2013 to June 2014 8.2% This Facility 6.4% State average 7.2% National average 	2 out of 5 stars
 Cose control of their bowels or bladder (long stay, low risk) Reporting period: October 2013 to June 2014 34.2% This Facility 44.5% State average 44.3% National average 	4 out of 5 stars
 Had a catheter inserted and left in their bladder (long stay) Reporting period: October 2013 to June 2014 1.1% This Facility 2.6% State average 3.1% National average 	5 out of 5 stars
 Had a urinary tract infection (long stay) Reporting period: October 2013 to June 2014 8.5% This Facility 5.6% State average 5.8% National average 	1 out of 5 stars
 Have depressive symptoms (long stay) Reporting period: October 2013 to June 2014 20.3% This Facility 11.7% State average 6.2% National average 	1 out of 5 stars
Were physically restrained (long stay) Reporting period: October 2013 to June 2014 0.0% This Facility 1.6% State average 1.2% National average	5 out of 5 stars
 Experienced one or more falls with major injury (long stay) Reporting period: October 2013 to June 2014 3.9% This Facility 2.7% State average 3.2% National average 	2 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (long stay) Reporting period: October 2013 to June 2014 99.6% This Facility 96.8% State average 94.0% National average	4 out of 5 stars
Were given, appropriately, the pneumococcal vaccine (long stay) Reporting period: October 2013 to June 2014 99.6% This Facility 96.9% State average 94.2% National average	4 out of 5 stars
 Received an antipsychotic medication (long stay) Reporting period: October 2013 to June 2014 21.1% This Facility 18.0% State average 19.8% National average 	2 out of 5 stars

Tarrytown Hall Care Center

Inspection Report Report Period: December 2010 to November 2014

PFI: 1115 Regional Office: MARO--New Rochelle Area Office

This report displays citations for Certification Surveys and Complaint Surveys during the reporting period.

Summary

This table summarizes the citations in the details section of this report and compares them against the statewide average.

Measure	This Facility	Statewide Average
Standard Health Deficiencies	19	23
Life Safety Code Deficiencies	13	11
Total Deficiencies	32	34
Deficiencies Related to Actual Harm or Immediate Jeopardy	0	1
% of Deficiencies Related to Actual Harm or Immediate Jeopardy	0%	3%

Alpine Rehabilitation and Nursing Center

The following table shows how this nursing home performs in key quality measure areas.

Percentage of residents who	Performance Ranking
 Self-report moderate to severe pain (short stay) Reporting period: July 2013 to June 2014 23.1% This Facility 14.1% State average 18.8% National average 	2 out of 5 stars
 Have pressure sores that are new or worsened Reporting period: July 2013 to June 2014 0.0% This Facility 1.2% State average 1.0% National average 	5 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (short stay) Reporting period: July 2013 to June 2014 91.7% This Facility 85.9% State average 84.4% National average	3 out of 5 stars
Were given, appropriately, the pneumococcal vaccine Reporting period: July 2013 to June 2014 89.6% This Facility 84.7% State average 83.0% National average	3 out of 5 stars
 Newly received an antipsychotic medication Reporting period: July 2013 to June 2014 3.7% This Facility 2.4% State average 2.4% National average 	1 out of 5 stars
 Needed increased help with daily activities (long stay) Reporting period: October 2013 to June 2014 23.5% This Facility 14.4% State average 15.7% National average 	1 out of 5 stars
 Self-report moderate to severe pain (long stay) Reporting period: October 2013 to June 2014 9.8% This Facility 5.5% State average 7.7% National average 	1 out of 5 stars
 Whave pressure sores (long stay) Reporting period: October 2013 to June 2014 5.7% This Facility 7.7% State average 6.0% National average 	4 out of 5 stars

 Cose too much weight (long stay) Reporting period: October 2013 to June 2014 4.8% This Facility 6.4% State average 7.2% National average 	4 out of 5 stars
 Cose control of their bowels or bladder (long stay, low risk) Reporting period: October 2013 to June 2014 38.4% This Facility 44.5% State average 44.3% National average 	4 out of 5 stars
 Had a catheter inserted and left in their bladder (long stay) Reporting period: October 2013 to June 2014 9.4% This Facility 2.6% State average 3.1% National average 	1 out of 5 stars
 Had a urinary tract infection (long stay) Reporting period: October 2013 to June 2014 9.1% This Facility 5.6% State average 5.8% National average 	1 out of 5 stars
Whave depressive symptoms (long stay) Reporting period: October 2013 to June 2014 17.3% This Facility 11.7% State average 6.2% National average	2 out of 5 stars
Were physically restrained (long stay) Reporting period: October 2013 to June 2014 0.5% This Facility 1.6% State average 1.2% National average	3 out of 5 stars
 Experienced one or more falls with major injury (long stay) Reporting period: October 2013 to June 2014 2.5% This Facility 2.7% State average 3.2% National average 	3 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (long stay) Reporting period: October 2013 to June 2014 100.0% This Facility 96.8% State average 94.0% National average	5 out of 5 stars
Were given, appropriately, the pneumococcal vaccine (long stay) Reporting period: October 2013 to June 2014 100.0% This Facility 96.9% State average 94.2% National average	5 out of 5 stars
 Received an antipsychotic medication (long stay) Reporting period: October 2013 to June 2014 30.7% This Facility 18.0% State average 19.8% National average 	1 out of 5 stars

Alpine Rehabilitation and Nursing Center

Inspection Report Report Period: December 2010 to November 2014

PFI: 0364 Regional Office: Central New York Regional Office

This report displays citations for Certification Surveys and Complaint Surveys during the reporting period.

Summary

This table summarizes the citations in the details section of this report and compares them against the statewide average.

Measure	This Facility	Statewide Average
Standard Health Deficiencies	11	23
Life Safety Code Deficiencies	3	11
Total Deficiencies	14	34
Deficiencies Related to Actual Harm or Immediate Jeopardy	2	1
% of Deficiencies Related to Actual Harm or Immediate Jeopardy	14%	3%

Norwich Rehabilitation & Nursing Center

The following table shows how this nursing home performs in key quality measure areas.

Percentage of residents who	Performance Ranking
 Self-report moderate to severe pain (short stay) Reporting period: July 2013 to June 2014 17.3% This Facility 14.1% State average 18.8% National average 	2 out of 5 stars
 Have pressure sores that are new or worsened Reporting period: July 2013 to June 2014 0.7% This Facility 1.2% State average 1.0% National average 	3 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (short stay) Reporting period: July 2013 to June 2014 83.6% This Facility 85.9% State average 84.4% National average	2 out of 5 stars
Were given, appropriately, the pneumococcal vaccine Reporting period: July 2013 to June 2014 82.4% This Facility 84.7% State average 83.0% National average	2 out of 5 stars
 Newly received an antipsychotic medication Reporting period: July 2013 to June 2014 1.4% This Facility 2.4% State average 2.4% National average 	4 out of 5 stars
 Weeded increased help with daily activities (long stay) Reporting period: October 2013 to June 2014 13.8% This Facility 14.4% State average 15.7% National average 	3 out of 5 stars
 Self-report moderate to severe pain (long stay) Reporting period: October 2013 to June 2014 0.0% This Facility 5.5% State average 7.7% National average 	5 out of 5 stars
 Have pressure sores (long stay) Reporting period: October 2013 to June 2014 2.6% This Facility 7.7% State average 6.0% National average 	5 out of 5 stars

 Weight (long stay) Reporting period: October 2013 to June 2014 9.0% This Facility 6.4% State average 7.2% National average 	1 out of 5 stars
 Cose control of their bowels or bladder (long stay, low risk) Reporting period: October 2013 to June 2014 53.8% This Facility 44.5% State average 44.3% National average 	2 out of 5 stars
 Had a catheter inserted and left in their bladder (long stay) Reporting period: October 2013 to June 2014 3.3% This Facility 2.6% State average 3.1% National average 	2 out of 5 stars
 Had a urinary tract infection (long stay) Reporting period: October 2013 to June 2014 1.1% This Facility 5.6% State average 5.8% National average 	5 out of 5 stars
Whave depressive symptoms (long stay) Reporting period: October 2013 to June 2014 26.0% This Facility 11.7% State average 6.2% National average	1 out of 5 stars
Were physically restrained (long stay) Reporting period: October 2013 to June 2014 0.5% This Facility 1.6% State average 1.2% National average	3 out of 5 stars
 Experienced one or more falls with major injury (long stay) Reporting period: October 2013 to June 2014 1.0% This Facility 2.7% State average 3.2% National average 	5 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (long stay) Reporting period: October 2013 to June 2014 94.8% This Facility 96.8% State average 94.0% National average	1 out of 5 stars
Were given, appropriately, the pneumococcal vaccine (long stay) Reporting period: October 2013 to June 2014 96.9% This Facility 96.9% State average 94.2% National average	2 out of 5 stars
Received an antipsychotic medication (long stay) Reporting period: October 2013 to June 2014 11.5% This Facility 18.0% State average 19.8% National average	4 out of 5 stars

Norwich Rehabilitation & Nursing Center

Inspection Report Report Period: December 2010 to November 2014

PFI: 4522 Regional Office: Central New York Regional Office

This report displays citations for Certification Surveys and Complaint Surveys during the reporting period.

Summary

This table summarizes the citations in the details section of this report and compares them against the statewide average.

Measure	This Facility	Statewide Average
Standard Health Deficiencies	23	23
Life Safety Code Deficiencies	10	11
Total Deficiencies	33	34
Deficiencies Related to Actual Harm or Immediate Jeopardy	0	1
% of Deficiencies Related to Actual Harm or Immediate Jeopardy	0%	3%

Highland Rehabilitation and Nursing Center

The following table shows how this nursing home performs in key quality measure areas.

Percentage of residents who	Performance Ranking
 Self-report moderate to severe pain (short stay) Reporting period: July 2013 to June 2014 35.6% This Facility 14.1% State average 18.8% National average 	1 out of 5 stars
 Have pressure sores that are new or worsened Reporting period: July 2013 to June 2014 1.7% This Facility 1.2% State average 1.0% National average 	2 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (short stay) Reporting period: July 2013 to June 2014 77.0% This Facility 85.9% State average 84.4% National average	2 out of 5 stars
Were given, appropriately, the pneumococcal vaccine Reporting period: July 2013 to June 2014 75.2% This Facility 84.7% State average 83.0% National average	2 out of 5 stars
 Newly received an antipsychotic medication Reporting period: July 2013 to June 2014 4.4% This Facility 2.4% State average 2.4% National average 	1 out of 5 stars
 Weeded increased help with daily activities (long stay) Reporting period: October 2013 to June 2014 12.8% This Facility 14.4% State average 15.7% National average 	3 out of 5 stars
 Self-report moderate to severe pain (long stay) Reporting period: October 2013 to June 2014 10.4% This Facility 5.5% State average 7.7% National average 	1 out of 5 stars
 Have pressure sores (long stay) Reporting period: October 2013 to June 2014 13.0% This Facility 7.7% State average 6.0% National average 	1 out of 5 stars

 Cose too much weight (long stay) Reporting period: October 2013 to June 2014 10.7% This Facility 6.4% State average 7.2% National average 	1 out of 5 stars
 Cose control of their bowels or bladder (long stay, low risk) Reporting period: October 2013 to June 2014 46.7% This Facility 44.5% State average 44.3% National average 	3 out of 5 stars
 Had a catheter inserted and left in their bladder (long stay) Reporting period: October 2013 to June 2014 3.8% This Facility 2.6% State average 3.1% National average 	2 out of 5 stars
 Had a urinary tract infection (long stay) Reporting period: October 2013 to June 2014 15.3% This Facility 5.6% State average 5.8% National average 	1 out of 5 stars
 Have depressive symptoms (long stay) Reporting period: October 2013 to June 2014 34.6% This Facility 11.7% State average 6.2% National average 	1 out of 5 stars
Were physically restrained (long stay) Reporting period: October 2013 to June 2014 0.0% This Facility 1.6% State average 1.2% National average	5 out of 5 stars
 Experienced one or more falls with major injury (long stay) Reporting period: October 2013 to June 2014 2.3% This Facility 2.7% State average 3.2% National average 	3 out of 5 stars
Were given, appropriately, the seasonal influenza vaccine (long stay) Reporting period: October 2013 to June 2014 96.7% This Facility 96.8% State average 94.0% National average	2 out of 5 stars
Were given, appropriately, the pneumococcal vaccine (long stay) Reporting period: October 2013 to June 2014 94.5% This Facility 96.9% State average 94.2% National average	1 out of 5 stars
 Received an antipsychotic medication (long stay) Reporting period: October 2013 to June 2014 15.9% This Facility 18.0% State average 19.8% National average 	3 out of 5 stars

Highland Rehabilitation and Nursing Center

Inspection Report Report Period: December 2010 to November 2014

PFI: 0691 Regional Office: MARO--New Rochelle Area Office

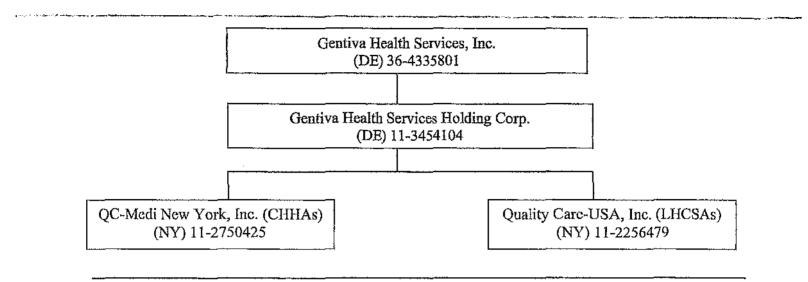
This report displays citations for Certification Surveys and Complaint Surveys during the reporting period.

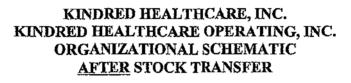
Summary

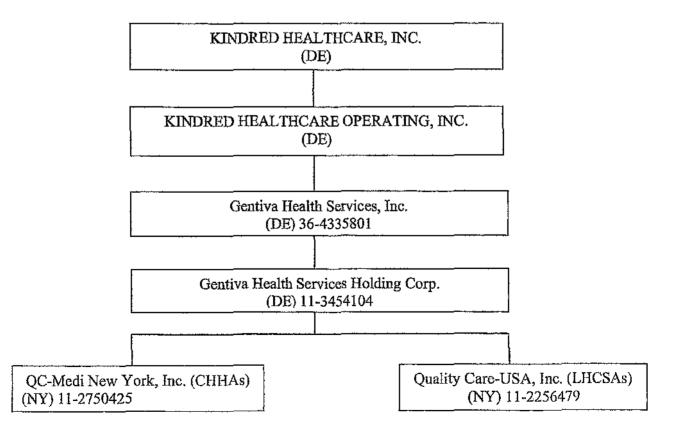
This table summarizes the citations in the details section of this report and compares them against the statewide average.

Measure	This Facility	Statewide Average
Standard Health Deficiencies	43	23
Life Safety Code Deficiencies	11	11
Total Deficiencies	54	34
Deficiencies Related to Actual Harm or Immediate Jeopardy	0	1
% of Deficiencies Related to Actual Harm or Immediate Jeopardy	0%	3%

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment A – Page 1 of 1 Before and After Gentiva Organizational Charts







CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 1 of 8 Kindred Providers/Facilities

Kindred Healthcare: Long-Term Care Hospitals

State	Facility Name	State	Facility Name
AZ	Kindred Hospital Arizona - Northwest Phoenix	IL.	Kindred Hospital - Chicago (Northlake Campus)
AZ	Kindred Hospital - Arizona - Phoenix	IL	Kindred Hospital - Chicago (North Campus)
AZ	Kindred Hospital - Tucson		Kindred Hospital - Sycamore
CA	Kindred Hospital Baldwin Park	IL	Kindred - Chicago - Central Hospital
CA	Kindred Hospital Riverside	IL	Kindred Hospital Peoria
CA	Kindred Hospital South Bay		Kindred - Chicago - Lakeshore
CA	Kindred Hospital South Bay - Tri-City Campus	IN	Kindred Hospital - Indianapolis
CA	Kindred Hospital Rancho	IN	Kindred Hospital - Indianapolis South
CA	Kindred Hospital - Brea	IN	Kindred Hospital Northwest Indiana
CA	Kindred Hospital - Ontario	IN	Kindred Hospital Northern Indiana
CA	Kindred Hospital - San Francisco Bay Area	KY	Kindred Hospital - Louisville
CA	Kindred Hospital - La Mirada	KY	Kindred Hospital - Louisville at Jewish Hospital
CA	Kindred Hospital - San Gabriel Valley	LA	Kindred Hospital - New Orleans
CA	Kindred Hospital - Santa Ana	MA	Kindred Hospital - Boston
CA	Kindred Hospital - Westminster	MA	Kindred Hospital - Boston North Shore
CA	Kindred Hospital - San Diego	MA	Kindred Hospital Northeast - Natick
CA	Kindred Hospital - Los Angeles	MA	Kindred Hospital Northeast - Stoughton
со	Kindred Hospital - Denver	MI	Kindred Hospital Detroit
CO	Kindred Hospital Aurora	MO	Kindred Hospital - Kansas City
FL	Kindred Hospital Ocala	MO	Kindred Hospital - St. Louis
FL	Kindred Hospital The Palm Beaches	MO	Kindred Hospital - St. Louis - St. Anthony's
FL	Kindred Hospital - South Florida - Coral Gables	MO	Kindred Hospital Northland
FL	Kindred Hospital - Bay Area St. Petersburg	MO	Kindred Hospital - St. Louis at Mercy
FL	Kindred Hospital - Bay Area - Tampa	NJ	Kindred Hospital New Jersey - Morris County
FL	Kindred Hospital - South Florida Ft. Lauderdale	NJ	Kindred Hospital New Jersey - Rahway
FL	Kindred Hospital - North Florida	NJ	Kindred Hospital New Jersey - Wayne
FL	Kindred Hospital - Central Tampa	NM	Kindred Hospital - Albuquerque
FL	Kindred Hospital Melbourne	NV	Kindred Hospital - Las Vegas (Sahara Campus)
FL.	Kindred Hospital - South Florida - Hollywood	NV	Kindred Hospital Las Vegas - Flamingo Campus
GA	Kindred Hospital - Atlanta	NV	Kindred Hospital – Las Vegas at St. Rose Dominican Hospitals – Rose de Líma Campus
GA	Kindred Hospital Rome	NC	Kindred Hospital - Greensboro

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 2 of 8 Kindred Providers/Facilities

Kindred Healthcare: Long-Term Care Hospitals

State	Facility Name		
ОН	Kindred Hospital - Dayton		
ОН	Kindred Hospital - Cleveland		
ОН	Kindred Hospital - Cleveland - Gateway		
ОH	Kindred Hospital Central Ohio		
ОН	Kindred Hospital Lima		
OK	Kindred Hospital - Okłahorna City - South		
ОК	Kindred Hospital - Oklahoma City		
PA	Kindred Hospital Philadelphia - Havertown		
PA	Kindred Hospital - Philadelphia		
PA	Kindred Hospital - Pittsburgh		
PA	Kindred Hospital at Heritage Valley		
PA	Kindred Hospital South Philadelphia		
TN	Kindred Hospital - Chattanooga		
TN	Kindred Hospital - Nashville		
ТΧ	Kindred Hospital - Dallas		
ТХ	Kindred Hospital - San Antonio		
ТХ	Kindred Hospital - Tarrant County (Arlington Campus)		
тх	Kindred Hospital - Tarrant County (Fort Worth Southwest Campus)		

State	Facility Name	
тх	Kindred Hospital (Houston NW)	
ТХ	Kindred Hospital (Bay Area)	
ТХ	Kindred Hospital - Mansfield	
ТХ	Kindred Hospital - Fort Worth	<u> </u>
ТΧ	Kindred Hospital Houston Medical Center	
ТΧ	Kindred Hospital - White Rock	
ТХ	Kindred Hospital Town & Country	<u> </u>
ТХ	Kindred Hospital Sugar Land	
ТΧ	Kindred Hospital Dallas Central	
TX	Kindred Hospital El Paso	
ТХ	Kindred Hospital Spring	
TX	Kindred Hospital Tomball	_
ТΧ	Kindred Hospital The Heights	
TX	Kindred Hospital Baytown	
тΧ	Kindred Hospital Clear Lake	
WA	Kindred Hospital Seattle - Northgate	
WA	Kindred Hospital Seattle - First Hill	

Kindred Healthcare: Rehabilitation Hospitals		
State	State Facility Name	
МО	St. Luke's Rehabilitation Hospital	
ТХ	Kindred Rehabilitation Hospital Northeast Houston	
ТΧ	Kindred Rehabilitation Hospital Arlington	
ТХ	Kindred Rehabilitation Hospital Clear Lake	
тх	Central Texas Rehabilitation Hospital	

Hospital Based Subacute Units		
State	Facility Name	
CA	Kindred Hospital - Brea	
KY	Kindred Hospital - Louisville	
NC	Kindred Hospital - Greensboro	
NV	Kindred Hospital Las Vegas - Flamingo Campus	
ОН	Kindred Hospital - Cleveland	
ТΧ	Kindred Hospital - Dallas	
WA	Kindred Seattle - Northgate	
WA	Kindred Seattle - First Hill	

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 3 of 8 Kindred Providers/Facilities

Kindred Healthcare: Nursing Centers

State	Facility Name	State	
AZ	Kindred Nursing and Rehabilitation-Hacienda	ID	Kin
СА	Kindred Transitional Care and Rehabilitation-Village Square	ID	Kin
CA	Kindred Transitional Care and Rehabilitation-Tunnell Center	ID	Kin
CA	Kindred Nursing and Rehabilitation-Nineteenth Avenue	ID	Kin
CA	Kindred Transitional Care and Rehabilitation-Canyonwood	ID	Kin
CA	Kindred Nursing and Healthcare - Livermore	IN	Kin
CA	Kindred Transitional Care and Rehabilitation-Lawton	IN	Kin
СА	Kindred Transitional Care and Rehabilitation - Valley Gardens	IN	Kin
CA	Kindred Nursing and Transitional Care - Santa Cruz	IN	Kin
CA	Kindred Transitional Care and Rehabilitation - Walnut Creek	IN	Kin
CA	Kindred Nursing and Healthcare-Bayberry	IN	Kin
CA	Kindred Nursing and Transitional Care-South Marin	IN	Kin
CA	Kindred Nursing and Rehabilitation - Medical Hill	IN	Kin
CA	Kindred Nursing and Transitional Care - Pacific Coast	IN	Kin
CA	Kindred Transitional Care and Rehabilitation-Smith Ranch	IN	Kin
CA	Kindred Nursing and Rehabilitation - Ygnacio Valley	IN	Kin
CA	Kindred Transitional Care and Rehabilitation-Siena	IN	Kin
CA	Kindred Nursing and Rehabilitation-Golden Gate	IN	Kin
CA	Kindred Nursing and Healthcare - Victorian	IN	Kin
CA	Kindred Transitional Care and Rehabilitation-Foothill	IN	Kine
CO	Kindred Nursing and Rehabilitation - Aurora	IN	Kin
СТ	Kindred Nursing and Rehabilitation-Crossings West	IN	Kin
СТ	Kindred Transitional Care and Rehabilitation-Windsor	IN	Kind
СТ	Kindred Nursing and Rehabilitation-Crossings East	IN	Kin
ст	Kindred Transitional Care and Rehabilitation-Parkway Pavilion	IN	Kin
GA	Kindred Transitional Care and Rehabilitation-Lafayette	IN	Kind
ID	Kindred Nursing and Rehabilitation - Caldwell	IN	Kind
ID	Kindred Nursing and Rehabilitation - Canyon West	IN	Kind

State	Facility Name		
D	Kindred Transitional Care and Rehabilitation-Lewiston		
D	Kindred Nursing and Rehabilitation - Nampa		
D	Kindred Nursing and Rehabilitation - Weiser		
D	Kindred Nursing and Rehabilitation - Aspen Park		
D	Kindred Nursing and Rehabilitation - Mountain Valley		
N	Kindred Transitional Care and Rehabilitation-Bridgewater		
N	Kindred Transitional Care and Rehabilitation-SouthPointe		
N	Kindred Transitional Care and Rehabilitation-Eagle Creek		
N	Kindred Transitional Care and Rehabilitation-Allison Pointe		
N	Kindred Transitional Care and Rehabilitation-Dyer		
N	Kindred Transitional Care and Rehabilitation-Greenwood		
N	Kindred Transitional Care and Rehabilitation-Greenfield		
N	Kindred Transitional Care and Rehabilitation-Sellersburg		
N	Kindred Transitional Care and Rehabilitation-Indian Creek		
N	Kindred Nursing and Rehabilitation-Valley View		
N	Kindred Transitional Care and Rehabilitation-Dyer		
N	Kindred Transitional Care and Rehabilitation-Greenwood		
N	Kindred Transitional Care and Rehabilitation-Greenfield		
N	Kindred Transitional Care and Rehabilitation-Sellersburg		
N	Kindred Transitional Care and Rehabilitation-Indian Creek		
N	Kindred Nursing and Rehabilitation-Valley View		
N	Kindred Transitional Care and Rehabilitation-Kokomo		
N	Kindred Transitional Care and Rehabilitation-Wildwood		
N	Kindred Transitional Care and Rehabilitation-Southwood		
N	Kindred Transitional Care and Rehabilitation-Columbus		
N	Kindred Transitional Care and Rehabilitation-Wedgewood		
N	Kindred Transitional Care and Rehabilitation-Harrison		
N	Kindred Transitional Care and Rehabilitation-Rolling Hills		

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 4 of 8 Kindred Providers/Facilities

Kindred Healthcare: Nursing Centers

State	Facility Name	State	Facility Name
KY	Heritage Manor Healthcare Center	OH	Kindred Transitional Care and Rehabilitation-The Greens
KY	Kindred Nursing and Rehabilitation-Maple	ОН	Kindred Nursing and Rehabilitation-Community
KY	Kindred Nursing and Rehabilitation-Bashford	OH	Kindred Transitional Care and Rehabilitation-Stratford
MA	Kindred Transitional Care and Rehabilitation-Harrington	ОН	Kindred Transitional Care and Rehabilitation-LakeMed
MA	Kindred Nursing and Rehabilitation-Hallmark	TN	Kindred Nursing and Rehabilitation - Loudon
MA	Kindred Nursing and Rehabilitation-Timberlyn Heights	TN	Kindred Transitional Care and Rehabilitation-Maryville
MA	Kindred Transitional Care and Rehabilitation-Westborough	TN	Kindred Nursing and Rehabilitation - Fairpark
MA	Kindred Transitional Care and Rehabilitation-Eagle Pond	TN	Kindred Nursing and Rehabilitation - Smith County
MA	Kindred Nursing and Rehabilitation-Great Barrington	TN	Kindred Nursing and Rehabilitation - Northhaven
MA	Kindred Transitional Care and Rehabilitation-Country Estates	тх	Kindred Transitional Care and Rehabilitation-Ridgmar
MA	Kindred Transitional Care and Rehabilitation-Highgate	тх	Kindred Transitional Care and Rehabilitation-Mansfield Plaza
MA	Kindred Transitional Care and Rehabilitation-Avery	TX	Kindred Transitional Care and Rehabilitation-Grapevine
MA	Kindred Nursing and Rehabilitation-Tower Hill	UT	Kindred Nursing and Rehabilitation - Wasatch Care
MA	Kindred Nursing and Rehabilitation-Harborlights	UT	Kindred Nursing and Rehabilitation - St. George
MA	Kindred Nursing and Rehabilitation-Braintree	ντ	Kindred Transitional Care and Rehabilitation-Birchwood Terrace
MA	Kindred Transitional Care and Rehabilitation-Forestview	VT	Starr Farm Nursing Center
MA	Kindred Transitional Care and Rehabilitation-Highlander	VA	Kindred Transitional Care and Rehabilitation-Nansemond Pointe
MA	Kindred Nursing and Rehabilitation-Laurel Lake	VA	Kindred Nursing and Rehabilitation-River Pointe
MA	Ledgewood Rehabilitation and Skilled Nursing Center	VA	Kindred Transitional Care and Rehabilitation-Bay Pointe
MA	Seacoast Nursing and Rehabilitation Center	WA	Kindred Nursing and Rehabilitation-Arden
MA	Clark House Nursing Center at Fox Hill Village	WA	Kindred Transitional Care and Rehabilitation-Lakewood
МТ	Kindred Transitional Care and Rehabilitation-Park Place	WA	Kindred Transitional Care and Rehabilitation-Vancouver
MT	Kindred Nursing and Rehabilitation - Parkview	WY	Kindred Transitional Care and Rehabilitation - Cheyenne
NH	Kindred Transitional Care and Rehabilitation-Greenbriar	WY	Kindred Nursing and Rehabilitation - Rawlins
NC	Kindred Transitional Care and Rehabilitation-Rose Manor	WY	Kindred Nursing and Rehabilitation - Wind River
NC	Kindred Nursing and Rehabilitation-Henderson		
NC	Kindred Transitional Care and Rehabilitation-Elizabeth City		
ОН	Kindred Transitional Care and Rehabilitation-Newark		

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 5 of 8 Kindred Providers/Facilities

Assisted Living Facilities: Independently Licensed			
State	tate Facility Name		
ME	Kindred Assisted Living-Village Crossings		
ME	Kindred Assisted Living-The Monarch Center of Saco		
ME	Kindred Assisted Living-Senior Day Program (Part of The Monarch Center of Saco)		
MA	Kindred Assisted Living-Avery Crossings		
MA	Kindred Assisted Living - Laurel Lake		
MA	Foxhill Village Rehab Center		
ОН	Kindred Assisted Living-Fountains		
ОН	Kindred Assisted Living-Stratford Commons		
VA	Hillcrest Retirement Center		

Hospice			
State	Facility Name		
AZ	Granite Mountain Hospice		
AZ	Granite Mountain Home Care & Hospice Anthem		
AZ	Kindred at Home-Hospice-Glendale		
CA	Professional Healthcare at Home		
CA	Professional Healthcare at Home		
CO	Kindred at Home-Hospice-Denver		
IN	Kindred at Home-Hospice-Indianapolis		
IN	Bridgepoint Supportive Care		
MA	Kindred at Home-Boston		
MA	Peoplefirst HomeCare & Hospice		
NV	Virgin Valley Hospice		
ОН	Acclaim Hospice and Palliative Care		
ТХ	IntegraCare Hospice of Abilene, LLC		
TX	IntegraCare of West Texas Hospice, LLC		
ТХ	IntegraCare of Athens Hospice, LLC		
TX	IntegraCare Hospice		
TX	IntegraCare Hospice of Decatur		
ТХ	Kindred at Home-Hospice-South Houston		
TX	Kindred at Home-Hospice-West Houston		
ТΧ	IntegraCare Home Health and Hospice		
UT	BridgePoint Palliative Care		
UΤ	Kindred at Home - Hospice - Murray		
UT	BridgePoint Palliative Care		
UT	Southern Utah Hospice		

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 6 of 8 Kindred Providers/Facilities

Home Care Agencies

State	Facility Name	State	Facility Name
AZ	Granite Mountain Home Care	LA	Synergy Home Care-Southeastern Region, Inc.
AZ	Kindred at Home-Home Health-Glendale	MA	Kindred at Home-Marlborough
CA	Professional Healthcare at Home	NV	Kindred at Home-Home Health-Las Vegas
CA	Kindred at Home (San Diego)	ОН	Kindred at Home-Home Health-Akron
CA	Kindred at Home (Garden Grove)	ОН	Kindred at Home-Home Health-Columbus
CA	Professional Healthcare at Home	ОН	Kindred at Home-Home Health-Findlay
CA	Kindred at Home-Torrance	ОН	Western Reserve Senior Care
CA	Community Home Health	TX	IntegraCare of Abilene, LLC
CO	Kindred at Home-Home Health-Denver	TX	IntegraCare of Albany, LLC
CO	PeopleFirst Homecare (Ft. Collins)	TX	IntegraCare of West Texas Home Health, LLC
FL	Senior Home Care (Boynton Beach)	TX	IntegraCare of Athens Home Health, LLC
FL	Senior Home Care (Miami Lakes)	ТХ	IntegraCare of South Central Texas
FL	Senior Home Care (Port Saint Lucie)	ТХ	IntegraCare Home Health Services
FL	Senior Home Care (Sunrise)	ТХ	IntegraCare Home Health of Big Spring
FL	Senior Home Care, Inc. (Clearwater)	TX	IntegraCare of Olney
FL	Senior Home Care, Inc. (Fort Myers)	ТХ	IntegraCare of Texas, LLC
FL	Senior Home Care, Inc. (Ocala)	ТХ	IntegraCare of Cleburne
FL	Senior Home Care, Inc. (Jacksonville)	ТХ	IntegraCare Home Health of Colorado City
FL	Senior Home Care, Inc. (Maitland)	TX	IntegraCare of El Paso
FL	Bodymax Physical Therapy	ТХ	IntegraCare of Granbury, LLC
FL	Senior Home Care, Inc. (Pensacola)	TX	Kindred at Home-Home Health-South Houston
FL	Senior Home Care, Inc. (Spring Hill)	ТХ	Kindred at Home-Home Health-West Houston
FL	Senior Home Care, Inc. (Tampa)	ТХ	IntegraCare of Littlefield, LLC
1L	Kindred at Home - Chicago Home Health	ТХ	IntegraCare of North West Texas
IN	Kindred at Home-Home Health-Indianapolis	ТХ	IntegraCare Home Health and Hospice
LA	Synergy Home Care-Acadiana Region, Inc.	ТХ	IntegraCare of North East Texas
LA	Synergy Home Care-Capitol Region, Inc.	TX	IntegraCare Home Health-Permian Basin
LA	Synergy Home Care-Central Region, Inc.	ТХ	IntegraCare of the Panhandle
LA	Synergy Home Care-Northeastern Region, Inc.	TX	IntegraCare of North Texas
LA	Synergy Home Care-Northshore Region, Inc.	ТХ	IntegraCare of South West Texas
LA	Synergy Home Care-Northwestern Region, Inc.	TX	IntegraCare of Seymour

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 7 of 8 Kindred Providers/Facilities

Home Care Agencies

State	Facility Name	State	Facility Name
TX	IntegraCare of North Central Texas	UT	Kindred at Home - Home Health - Murray
TX	IntegraCare of Waco-Home Health	UT	Southern Utah Home Care
ТХ	IntegraCare of Wichita Falls, LLC	VA	All Heart Home Health and Hospice

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment B - Page 8 of 8 Kindred Providers/Facilities

Rehab Care Agencies

State	Facility Name	State	Facility Name
AL	RehabCare Agency AL	MN	RehabCare Agency MN / TCK Coon Rapids (#5514) **PEDS
AR	Arkansas Agency	МО	Autumn View Gardens Ellisville
CA	RehabCare Agency S CA (Laguana Hills)	MO	Crab Apple Village Senior Estates
CA	RehabCare Agency N CA (Pleasant Hill)	МО	Little Sisters of the Poor
со	Atria Inn at Lakewood	MO	Mother of Good Counsel
со	Balfour Retirement	MO	RehabCare Agency MO
co	RehabCare, LLC - Colorado	NC	Brooks Howell Home
со	Springbrooke	NC	RehabCare Agency NC
FL	RehabCare Agency FL	NV	Emeritus at Spring Valley (Kindred Nevada LLC dba Torrey Pines Care Center)
FL	RehabCare/Barrington Terrace	NV	Emeritus at Sun Mountain (Kindred Nevada LLC dba Torrey Pines Care Center)
IL.	RehabCare Agency IL	NV	Emeritus of Las Vegas (Kindred Nevada LLC dba Torrey Pines Care Center)
IL.	Cedarhurst at Shiloh	ОН	RehabCare Agency OH
IN	Atria Eastlake Terrace	ОК	RehabCare Agency OK
IN	Atria Tangelwood Trace	PA	RehabCare Agency at Davidsville Care Center
IN	First Steps KINDRED (special Medicaid program in IN)	SC	RehabCare Agency SC
IN	Kindred Rehab Service, Inc., d/b/a Bedford Outpatient Therapy Specialists	TN	RehabCare Agency TN
IN	RehabCare Agency IN	TX	Isle at Watermere
KS	RehabCare Agency KS	TX	RehabCare Agency TX
LA	The Therapy Group, Inc.		Peoplefirst Virginia, LLC, d/b/a Peoplefirst Rehabilitation Services (Envoy of Staunton)*
MD	Mercy Ridge Retirement Community (formerly Villa Assumpta/Maria HIth)	VA	Peoplefirst Virginia, LLC, d/b/a Peoplefirst Rehabilitation Services (Envoy of Winchester)*
MI	Atria Shorehaven	WI	RehabCare Agency WI
MI	RehabCare Agency MI		· • • • • • • • • • • • • • • • • • • •

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment C - Page 1 of 1 Ms. Yale Affiliations

	National Surgical Healthcare, Inc Locations							
State	Name							
Anzona	Arizona Spine and Joint Hospital							
Arizona	Canyon Ambulatory Surgery Center							
California	Aspen Surgery Center							
California	Brentwood Surgery Center							
California	Sequoia Surgical Pavilion							
California	Skyway Surgery Center							
California	Sutter Surgical Hospital - North Valley							
Connecticut	Fairfield Surgery Center							
ldaho	Northwest Specialty Hospital							
Illinois	NSH Corporate Offices							
Louisiana	Lafayette Surgical Specialty Hospital							
North Carolina	North Carolina Specialty Hospital							
North Carolina	Triangle Orthopaedics Surgery Center							
Michigan	Lakes Surgery Center							
Michigan	Michigan Surgical Hospital							
Texas	El Paso Specialty Hospital							
Texas	South Texas Spine & Surgical Hospital							
Texas	South Texas Surgical Hospital							
Texas	The Physicians Centre Hospital							
Utah	Cache Valley Specialty Hospital							
Wisconsin	Oakl.eaf Surgical Hospital							
Wyoming	Mountain View Regional Hospitals							

CON Project #142193-E and LHCSA Application #2556-L

Programmatic Attachment D - Page 1 of 2 Mr. Diaz Affiliations

erator: Liberty RC, Inc.		
Туре	Name	City
Diagnostic and Treatment Center	Cleve Hill Dialysis Center	Buffaio
Diagnostic and Treatment Center Extension Clinic	Bedford Park Dialysis Center	Bronx
Diagnostic and Treatment Center Extension Clinic	Celia Dill Dialysis Center	Carmel
Diagnostic and Treatment Center Extension Clinic	Dyker Heights Dialysis Center	Brooklyn
Diagnostic and Treatment Center Extension Clinic	Eastchester Road Dialysis Center	Bronx
Diagnostic and Treatment Center Extension Clinic	Hudson Vally Dialysis Center	Tarrytown
Diagnostic and Treatment Center Extension Clinic	Lowville Dialysis Center	Lowville
Diagnostic and Treatment Center Extension Clinic	Niagara Falls Kidney Care Center	Niagara Falls
Diagnostic and Treatment Center Extension Clinic	Port Chester Dialysis & Renal Center	Port Chester
Diagnostic and Treatment Center Extension Clinic	Renal Care of Buffalo	West Seneca
Diagnostic and Treatment Center Extension Clinic	South Brooklyn Nephrology Center	Brooklyn
Diagnostic and Treatment Center Extension Clinic	Southtowns Dialysis Center	Hamburg
Diagnostic and Treatment Center Extension Clinic	White Plains Dialysis Center	White Plains
Diagnostic and Treatment Center Extension Clinic	Yonkers East Dialysis Center	Yonkers

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Programmatic Attachment D - Page 2 of 2 Mr. Diaz Affiliations

DaVita Healthcare Partners, I	nc. New York State Affiliates	
Operator: Knickerbocker Dia	alysis, Inc.	······································
Туре	Name	City
Diagnostic and Treatment	Bronx Dialysis Center	Bronx
Center		
Diagnostic and Treatment Center Extension Clinic	Boston Post Road Dialysis Center	Bronx
Diagnostic and Treatment		
Center Extension Clinic	Catskill Dialysis Center	Monticello
Diagnostic and Treatment	Central New York Dialysis Center	Syracuse
Center Extension Clinic		
Diagnostic and Treatment Center Extension Clinic	Garden City Dialysis Center	Garden City
Diagnostic and Treatment		
Center Extension Clinic	Jamestown Dialysis Center	Jamestown
Diagnostic and Treatment	Long Island Renal Care	Amityville
Center Extension Clinic		
Diagnostic and Treatment Center and Extension Clinic	Lynbrook Dialysis Center	Lynbrook
Diagnostic and Treatment		
Center Extension Clinic	Northtowns Dialysis Center	Tonawanda
Diagnostic and Treatment		
Center Extension Clinic	Orange Dialysis Center	Middletown
Diagnostic and Treatment		
Center Extension Clinic	Orachard Park Dialysis Center	Orchard Park
Diagnostic and Treatment	Peeksill Cortland Dialysis Center	Cortlandt Manor
Center Extension Clinic		
Diagnostic and Treatment	Port Washington Dialysis Center	Port Washington
Center Extension Clinic		
Diagnostic and Treatment Center Extension Clinic	Queens Dialysis Center	Jamaica
Diagnostic and Treatment		
Center Extension Clinic	Queens Village Dialysis Center	Queens Village
Diagnostic and Treatment	Diskus and Kidasu Castas	Chaten Island
Center Extension Clinic	Richmond Kidney Center	Staten Island
Diagnostic and Treatment	Riverdale Dialysis Center	Bronx
Center Extension Clinic		
Diagnostic and Treatment	Sheepshead Bay Renal Care Center	Brooklyn
Center Extension Clinic		
Diagnostic and Treatment	Soundview Dialysis Center	Bronx
Center Extension Clinic		
Diagnostic and Treatment Center Extension Clinic	South Bronx Dialysis Center	Bronx
Diagnostic and Treatment		
Center Extension Clinic	Staten Island Dialysis Center	Staten Island
Diagnostic and Treatment		
Center Extension Clinic	Suburban Dialysis Center	Williamsville
Diagnostic and Treatment	Waters Place Dialucia Casta-	Propy
Center Extension Clinic	Waters Place Dialysis Center	Bronx
Diagnostic and Treatment	Yonkers Dialysis Center	Yonkers
Center Extension Clinic		

CON Project #142193-E and LHCSA Application #2556-L Programmatic Attachment E - Page 1 of 1 Mr. Short Affiliations

Seton Family Facilities - Texas	
Seton Edgar B Davis Hospital	
Seton Highland Lakes Home Health - Texas Department of Aging and Disability Services	
Seton Highland Lakes Hospice - Texas Department of Aging and Disability Services	
Seton Highland Lakes Hospital	
Seton Lampasas Healthcare Center	
Seton Lockhart Family Health Center	
Seton Marble Falls Healthcare Center	
Seton Medical Center Hays	
Seton Medical Center Williamson	·····
Seton Northwest Hospial	
Seton Riverbend Home Health - Texas Department of Aging and Disability Services	
Seton Shoal Creek Hospital	
Seton Smithville Regional Hospital	
Seton Southwest Hospital	
SHL Care-A-Van	
SHL Professional Support Services	
Towers Nursing Home - Texas Department of Aging and Disability Services	
Dell Children's Medical Center	
Emergency Medical Center	
SEBD Care-A-Van	
SEBD Professional Support Services	
Seton Bertram Healthcare Center	-
Seton Burnet Healthcare Center	
Seton Community Health Centers	
University Medical Center at Brackenridge	

Schedule 2A Responses

ITEM 6.11(a)

Vencor, Inc. filed voluntary petitions for protection under the Bankruptcy Code on September 13, 1999, primarily as a result of decreased Medicare and Medicaid reimbursement rates introduced by the Balanced Budget Act of 1997, which led to the company being unable to meet its then existing financial obligations, including rent payable to its principal landlord, Ventas, Inc. ("Ventas"), and debt service obligations under existing indebtedness. On March 1, 2001, the Bankruptcy Court approved the Vencor, Inc. Plan of Reorganization. From September 13, 1999 until the company emerged from bankruptcy on April 20, 2001, the company operated as a debtor-in-possession subject to the jurisdiction of the Bankruptcy Court.

Pursuant to the Plan of Reorganization, the company issued creditors (in exchange for their claims) secured notes, common stock and two series of warrants, entered into a new credit agreement as well as new master lease agreements with Ventas, and cancelled all existing senior debt and equity. The company also appointed a new board of directors including representatives of principal security holders, adopted fresh-start accounting pursuant to applicable accounting rules and changed its name to Kindred Healthcare, Inc.

ITEM 6.11(c)

1. OIG Investigation into SNF RUGs Coding. In October and November of 2009 the Department of Health and Human Services Office of the Inspector General ("OIG") served various administrative subpoenas for documents on nine Kindred skilled nursing facilities located in seven different states, the corporate office and Kindred Rehab Services, Inc. The subpoenas sought numerous documents related to the billing of rehab therapy services to Medicare Part A and Part B from January 1, 2004 to the present. The OIG confirmed to us that this is an active industry-wide investigation involving skilled nursing providers in addition to Kindred, and that there is no whistleblower or "qui tam" lawsuit pending against Kindred. The federal government has not made any demand for money on the Company.

2. Boston DOJ Investigation into RehabCare. In September 2012 the Company received a subpoena from the United States Attorney's Office in Boston, Massachusetts ("USAO") which sought extensive information about RehabCare's business customers and employees and various records concerning RehabCare's provision of rehab therapy services to long term care facilities including skilled nursing facilities in Massachusetts from January 1, 2007 to December 31, 2011. The Company has continued to receive document requests including subpoenas seeking various records of RehabCare concerning its rehab therapy services and billings to skilled nursing facilities nationwide, and we have produced these records to the USAO. The Company's attorneys met with USAO and other Government's federal False Claims Act ("FCA") allegations against RehabCare and our defense response. The USAO has not made any demand for money upon the Company.

3. Whistleblower Lawsuit regarding a RehabCare Missouri Transaction in 2005-2006 Settled, Investigation began with a subpoena dated August 29, 2008, from the St. Paul Field Office, U.S. Department of Health and Human Services, Office of Inspector General (the "Subpoena"), being served upon RehabCare Group, Inc. A whistleblower lawsuit pending "under seal" in federal court in Minnesota apparently initiated the investigation. [Kindred Healthcare, Inc. purchased RehabCare Group Inc. and its subsidiaries on June 1, 2011.] The Government intervened in the lawsuit styled United States ex rel. Health Dimensions Rehabilitation, Inc. v. RehabCare Group Inc., et al., Case No. 4:12-CV-00848AGF, by filing a new complaint and demand for jury trial in the U.S. District Court for the District of Minnesota against the defendants including RehabCare Group on December 5, 2011. The Government alleged violations of the federal Anti-Kickback Statute, the federal False Claims Act and other common law causes of action. This action was transferred to the U.S. District Court for the Eastern District of Missouri in St. Louis in May 2012. A final Settlement Agreement was executed by all parties effective January 17, 2014. RehabCare Group paid \$25 million to the United States and \$150,000 to the whistleblower's attorneys as fees and the unrelated co-defendants paid an additional \$5 million to the United States to settle the lawsuit. The court dismissed the lawsuit with prejudice on January 31, 2014.

4. Bettencourt/Harrison (formerly Walsh) v. Kindred Healthcare, Inc., et al. On November 30, 2010, in state court in San Francisco County, California, a discharged resident of our Golden Gate nursing facility filed a purported class action lawsuit against the Company's nursing centers in California for alleged failures to meet the statutory 3.2 hour nursing home per patient day ("NHPPD") minimum during the alleged class period, which runs from November 23, 2006 through April 15, 2013. In June 2013 the parties agreed to a settlement in principle in which the Company agreed to fund up to \$8.25 million to pay eligible class members who file timely claims pursuant to a formula. Defendants also agreed to pay up to \$200,000 for settlement administration costs, using a third-party administrator; to pay a total of \$35,000 as service payments to the seven named plaintiffs representing the class; to pay the costs of a thirdparty monitor to monitor the Company's compliance with a two-year forward injunction up to \$100,000; and to pay the plaintiffs class counsels' attorneys fees and expenses in the amount of \$2.6 million as approved by the court. The court has approved the settlement. This matter is insured by the Company's wholly-owned subsidiary, Cornerstone Insurance Company.

5. Bethany Lutheran Home, Inc. v. RehabCare Group East, et al. On September 10, 2012, the plaintiff nursing home ("Bethany"), which formerly contracted for rehab therapy services with RehabCare, filed an indemnification action against RehabCare in the U.S. District Court for the Southern District of Iowa. The complaint seeks to recover \$675,000 paid by Bethany to the U.S. Government in settlement of alleged False Claims Act violations based on RehabCare's having provided excessive therapy services to Bethany's residents for the 2005 through 2008 time period. The claims include breach of contract, negligence and fraudulent misrepresentation; and plaintiff seeks money damages and injunctive relief. Plaintiff further seeks future indemnification for false claims allegedly submitted to Medicare from 2009 to 2011. The court has denied RehabCare's motion to dismiss the complaint fur failure to state a claim. Discovery is ongoing.

6. United States of America, et al., v. Amgen, Omnicare, PharMerica and Kindred Healthcare. On February 4, 2014, the Company was served with a Summons and Complaint in the above-styled action which has been pending under seal as Case #311CV1464JFA in the U.S. District Court for the District of South Carolina since June 2011. The lawsuit is brought by a whistleblower under the federal False Claims Act alleging violations of the federal and state Anti-Kickback Statutes. The defendants allegedly received illegal rebates and other kickbacks from Amgen for switching patients who were prescribed certain drugs from other manufacturers to Amgen's products instead. The complaint seeks damages, statutory fines and penalties, the whistleblower's attorneys' fees and an injunction prohibiting such conduct in the future. Apparently the United States and twenty-five state Attorneys General and the District of Columbia and the City of Chicago have informed the court that they are intervening in the lawsuit as against Omnicare. It also appears from the recently unsealed court docket sheet that the United States is entering into a settlement with Omnicare and is declining to intervene into the action against PharMerica and Kindred Healthcare. These actions by the Government leave the whistleblower to pursue his claims against PharMerica and Kindred Healthcare on his own. The Company has made a claim for indemnification against PharMerica as provided for in the Master Transaction Agreement related to Kindred's spinoff of its former subsidiary, Kindred Pharmacy Services, Inc., to PharMerica on July 1, 2007, which PharMerica has accepted.

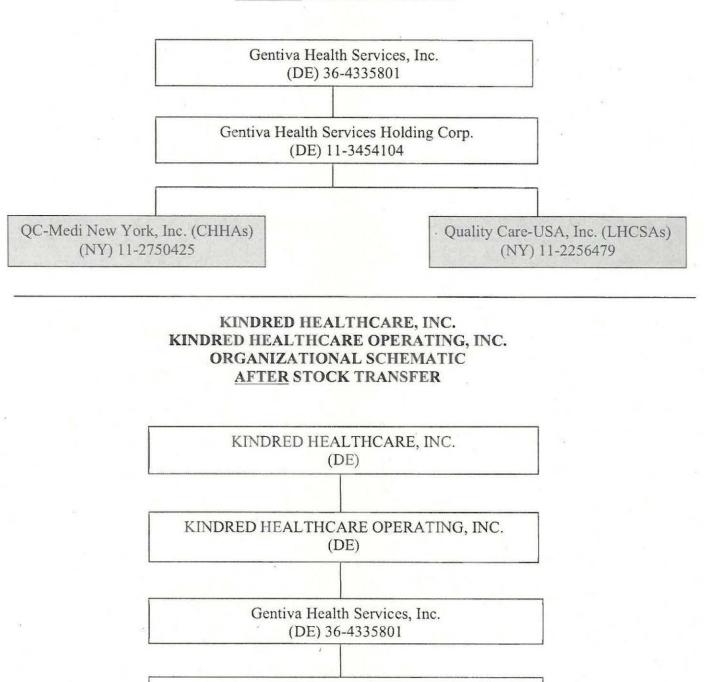
ITEM 6.11(d)

Effective April 20, 2001, Kindred Healthcare, Inc. entered into a Corporate Integrity Agreement with the Office of Inspector General of the U.S. Department of Health and Human Services (the "OIG") to promote compliance with the requirements of Medicare, Medicaid and all other federal healthcare programs. Under the Corporate Integrity Agreement, the company implemented a comprehensive internal quality improvement program and a system of internal financial controls in its hospitals, nursing centers, pharmacles, rehabilitation operations, and regional and corporate offices. The Corporate Integrity Agreement expired in April 2006.

The Corporate Integrity Agreement required the Company to, among other things:

- engage the Long Term Care Institute to monitor and evaluate the company's quality improvement program and report its findings to the OIG;
- adopt and implement written standards on federal healthcare program requirements with respect to financial and quality of care issues;
- conduct training each year for all employees to promote compliance with federal healthcare requirements;
- put in place a comprehensive internal quality improvement program;
- enhance its system of internal financial controls to promote compliance with federal healthcare program requirements on billing and related financial issues, including a variety of internal audit and compliance reviews;
- notify the OIG of allegations that the company committed a crime, engaged in fraudulent activity, or discovered a potential violation of the federal fraud and abuse laws or other criminal or civil laws related to any federal healthcare program; and
- submit an implementation report to the OIG in August 2001 and an annual report each year thereafter.

10QC-MEDI NEW YORK, INC. QUALITY CARE – USA, INC. ORGANIZATIONAL SCHEMATIC <u>BEFORE</u> STOCK TRANSFER



Gentiva Health Services Holding Corp. (DE) 11-3454104

QC-Medi New York, Inc. (CHHAs) (NY) 11-2750425

Quality Care-USA, Inc. (LHCSAs) (NY) 11-2256479

KINDRED HEALTHCARE, INC. CONSOLIDATED BALANCE SHEET (In thousands, except per share amounts)

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Project #142193 BFA Attachment B

	17	D	2013 2013	De	cember 31, 2012
ASSETS		0 			
Current assets:					
Cash and cash equivalents		\$	35,972	\$	50
Cash-restricted			3,713		5
Insurance subsidiary investments			96,295	• •/	86
			30,235		00
Ø					
Accounts receivable less allowance for loss of \$41,025 - 2013 and \$23,959 - 2012			016 520		1,03
			916,529		
Inventories			25,780		3
Deferred tax assets			37,920		1
Income taxes			36,846		I
Other			43,673		3
			1,196,728		1,27
Property and equipment, at cost:					
Land			82,444		9
Buildings			984,134		1,20
Equipment			815,670		90
Construction in progress			- 24,118		2
Construction in progress			1,906,366		2,22
Accumulated depreciation			(979,791)		(1,08
			926,575		1,14
Goodwill			992,102		1.04
Intangible assets less accumulated amortization of \$52,211 - 2013 and \$34,854 - 2012			423,303		43
Assets held for sale			20,978		
Insurance subsidiary investments			149,094		11
Deferred tax assets			17,043		
Other			220,046		21
Total assets		s	3,945,869	s	4,23
		-	5,745,007	Statementer	4,23
LIABILITIES AND EQUITY					
Current liabilities:					
Accounts payable		\$	181,772	S	21
Salaries, wages and other compensation			361,192		38
Due to third party payors			33,747		3
Professional liability risks			60,993		5
Other accrued liabilities			146,495		13
Long-term debt due within one year			8,222		
		-	792,421		- 83
Long-term debt			1,579,391		1,64
Professional liability risks			246,230		23
Deferred tax liabilities			-		
Deferred credits and other liabilities			206,611		21
Commitments and contingencies (Note 13)					
Equity:					
Stockholders' equity:					
Preferred stock, \$0.25 par value; authorized 1,000 shares; none issued and outstanding			-		
Common stock, \$0.25 par value; authorized 175,000 shares; issued 54,165 shares - 2013 and 53,280 shares - 2012			13,541		
Capital in excess of par value			1,146,193		1,14
Accumulated other comprehensive loss			(252)		
Retained earnings (deficit)			(76,825)		
			1,082.657	-	1,2:
	a		38,559		3
Noncontrolling interests					
Noncontrolling interests Total equity			1,121,216		1,29
		s	1,121,216	5	1,29

Project #142193 BFA Attachment B (cont.)

KINDRED HEALTHCARE, INC. CONSOLIDATED STATEMENT OF OPERATIONS (In thousands, except per chare amounts)

			2013		2012		2011
Revenues		S	4,900,510	s	4,928,509	\$	4,212,5
Salaries, wages and benefits		-	2,988,487		3,012,321	-	2,576,0
Supplies			328,999		343,102		314,1
Rent			318,077		310,178		281.3
Other operating expenses			985,883		914,272		852,5
her income			(1.440)		(12,660)		(13,
apairment charges			77,193		108,953		73,
epreciation and amortization			157,329		162,685		128,1
terest expense			108,049		107,875		80,9
vestment income			- (4,051)		(997)		(
		-	4,958,526		4,945,729		4,293,
oss from continuing operations before income taxes			(58,016)		(17,220)		(81,3
rovision (benefit) for income taxes			(13,204)		29,707		(14,0
Loss from continuing operations			(44,812)		(46,927)		(67,
iscontinued operations, net of income taxes:			and the second s		and the second second		
Income (loss) from operations			(36,136)		12,348		13,
Loss on divestiture of operations			(83,887)		(4,745)	s.	
Income (loss) from discontinued operations			(120,023)		7,603		13,
Net loss			(164,835)		(39,324)		(53,
arnings) loss attributable to noncontrolling interests			(3,657)		(1,043)		
Loss attributable to Kindred		s	(168,492)	s	(40,367)	s	(53,
nounts attributable to Kindred stockholders:					and the second		Contraction of the local data
Loss from continuing operations		s	(48,469)	S	(47,970)	s	(66,
Income (loss) from discontinued operations			(120,023)		7,603		13.
Net loss		s	(168,492)	\$	(40,367)	5	(53,
ss per common share:		The second s	No. of Concession, Name	Trade and	A Real Property lies and	-	
Basic:	- <u>e</u>						
Loss from continuing operations		s	(0.93)	s	(0.93)	s	(1
Discontinued operations:							
Income (loss) from operations			(0.69)		0.24		(
Loss on divestiture of operations			(1.61)		(0.09)		
		-				-	
Income (loss) from discontinued operations			(2.30)	-	0.15	-	(
Net loss		s	(3.23)	S	(0.78)	\$	(1
Diluted:				150		- 24	
Loss from continuing operations		S	(0.93)	S	(0.93)	s	(1
Discontinued operations:							13
Income (loss) from operations			(0.69)		0.24		(
Loss on divestiture of operations			(1.61)		(0.09)		
Income (loss) from discontinued operations			(2.30)		0.15	_	(
Net loss		S	(3.23)	\$	(0.78)	s	()
ihares used in computing loss per common share:							
Basic			52,249		51.659		46,
Diluted			52,249		51,659		46,
ash dividends declared and paid per common share		S	0.24	S	-	\$	

Project #142193 BFA Attachment C

GENTIVA HEALTH SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share amounts)

	De	cember 31, 2013	December 31, 2012		
ASSETS		a des des la sector de sector d			
Current assets:					
Cash and cash equivalents	\$	86,957	\$	207,052	
Accounts receivable, less allowance for doubtful accounts of \$10,680 and \$8,777 at December 31, 2013 and December 31, 2012, respectively		289,905		251.080	
Deferred tax assets, net		28,153		12.263	
Prepaid expenses and other current assets		64,746		45,632	
Total current assets	1	469,761	And the section of	516,027	
Notes receivable from CareCentrix		28,471		28,471	
Fixed assets, net		. 49.375		41,414	
Intangible assets, net		256,282		193.613	
Goodwill		390,081		656,364	
Other assets		68,647		75,045	
Total assets	\$	1,262,617	s	1,510,934	
LIABILITIES AND EQUITY			-		
Current liabilities:					
Current portion of long-term debt	\$	45.325	\$	25,000	
Accounts payable		15.659		13,445	
Payroll and related taxes		64,857		45.357	
Deferred revenue		43,864		37,444	
Medicare liabilities		23,894		27,122	
Obligations under insurance programs		82,634		56,536	
Accrued nursing home costs		22,219		18,428	
Other accrued expenses		77,018		66,567	
Total current liabilities	Carrintern ansatz has	375,470		289,899	
Long-term debt		1,124,432		910,182	
Deferred tax liabilities, net		9,825		42,165	
Other habilities		53,084		33,988	
Commitments and contingencies (Note 17)					
Equity:		λ.			
Gentiva shareholders' equity:					
Common stock. \$0.10 par value; authorized 100.000.000 shares: issued 37,713,302 and 32.009,286 shares at December 31, 2013 and December 31, 2012, respectively		3,771		3.201	
Additional paid-in capital		462,262		399,148	
Treasury stock, at cost. 1,337,882 and 1,260,879 shares at December 31, 2013 and December 31, 2012, respectively		(18,773)		(17,852)	
Accumulated deficit		(750,329)		(151,335)	
Total Gentiva shareholders' equity		(303,069)		233,162	
Noncontrolling interests		2,875		1,538	
Total equity		(300,194)		234.700	
Total liabilities and equity	\$	1,262,617	S	1.510.934	

Project #142193 BFA Attachment C (cont.)

GENTIVA HEALTH SERVICES, INC, AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (In thousands, except per share amounts)

	For the Year Ended			ie Year Ended		
	Decer	nber 31, 2013	Decer	uber 31, 2012	Dece	mber 31, 2011
Net revenues	S	1,726,644	\$	1,712,804	\$	1,798,778
Cost of services sold		942,180		908,741		948,455
Gross protit		784,464		804,063		\$50,323
Selling, general and administrative expenses		(701.716)		(655.766)		(730,407)
Goodwill, intangibles and other long-lived asset impairment		(610,436)		(19.132)		(643.305)
Gain on sale of assets and businesses, net				8,014		1.061
Dividend income						8.590
Interest income		2,704		2,661		2,686
Interest expense and other		(113.088)		(92,608)		(91,296)
(Loss) income from continuing operations before income taxes and equity in net (loss) carnings of CareCentrix		(638.072)		47.232		(602,348)
Income tax benefit (expense)		39,565		(17.251)		75,768
Equity in net (loss) earnings of CareCentrix		-tuine :		(2.301)		68,381
(Loss) income from continuing operations		(598,507)	-	27,680		(458.199)
Discontinued operations, net of tax						8.315
Net (loss) income	NUMBER POLICIES	(598,507)	-	27,680	Actor that when	(449,884)
Less: Net income attributable to noncontrolling interests		(487)		(884)		(641)
Net (loss) income attributable to Gentiva shareholders	5	(598,994)	\$	26,796	\$	(450,525)
Total comprehensive (loss) income	\$	(598.507)	s	27,680	5	(450,362)
Basic earnings per common share:						
(Loss) income from continuing operations attributable to Gentiva shareholders	s	(18.75)	S	0.88	\$	(15.13)
Discontinued operations, net of tax						0.28
Net (loss) income attributable to Gentiva shareholders	\$	(18.75)	S	0.88	\$	(14.85)
Weighted average shares outstanding		31,954		30,509		30,336
Diluted earnings per common share:						
(Loss) income from continuing operations attributable to Gentiva shareholders	\$	(18.75)	S	0.87	S	(15.13)
Discontinued operations, net of tax				(60000)		0.28
Net (loss) income attributable to Gentiva shareholders	\$	(18.75)	S	0,87	S	(14.85)
Weighted average shares outstanding		31,954		30,687	-	30,336
Amounts attributable to Gentiva shareholders:						
(Loss) income from continuing operations	\$	(598,994)	S	26,796	S	(458,840)
Discontinued operations, net of tax					2	8,315
Net (loss) income	¢	(598,994)	S	26,796	S	(450,525)

Project #142193 BFA Attachment C (cont.)

PART I - FINANCIAL INFORMATION

Financial Statements

Gentiva Health Services, Inc. and Subsidiaries Consolidated Balance Sheets (In thousands, except share and per share amounts)

(Unaudited)

	J	June 30, 2014		December 31, 2013		
ASSETS						
Current assets:						
Cash and cash equivalents	\$	106,155	\$	86,957		
Accounts receivable, less allowance for doubtful accounts of \$11,990 and \$10,680 at June 30, 2014 and December 31, 2013, respectively		280,731		289,905		
Deferred tax assets, net		24,287		28,153		
Prepaid expenses and other current assets		54,773		64,746		
Total current assets	ALC: NOT THE REAL PROPERTY OF	465,946		469,761		
Notes receivable from CareCentrix		28,471		28,471		
Fixed assets, net		44,948		49,375		
Intangible assets, net		253,178		256,282		
Goodwill		390,081		390,081		
Other assets		67,927		68,647		
Total assets	\$	1,250,551	\$	1,262,617		
LIABILITIES AND SHAREHOLDERS' DEFICIT	Louisian and		Sacona di S			
Current liabilities:			,	10 C		
Current portion of long-term debt	\$	49,200	\$	45,325		
Accounts payable		14,585		15,659		
Payroll and related taxes		55,239		64,857		
Deferred revenue		48,936		43,864		
Medicare liabilities		17,360		23,894		
Obligations under insurance programs		76,605		82,634		
Accrued nursing home costs		20,554		22,219		
Accrued interest expense		17,010		17,239		
Other accrued expenses		54,295		59,779		
Total current liabilities		353,784		375,470		
Long-term debt		1,111,972		1,124,432		
Deferred tax liabilities, net		15,701		9,825		
Other liabilities		54,822		53,084		
Equity:						
Gentiva shareholders' deficit:						
Common stock, \$0.10 par value; authorized 100,000,000 shares; issued 38,216,282 and 37,713,302 shares at June 30, 2014 and December 31, 2013, respectively		3,822		3,771		
Additional paid-in capital		465,643		462,262		
Treasury stock, 1,370,544 and 1,337,882 shares at June 30, 2014 and December 31, 2013, respectively		(19,165)		(18,773)		
Accumulated deficit		(740,004)		(750,329)		
Total Gentiva shareholders' deficit		(289,704)		(303,069)		
Noncontrolling interests		3,976		2,875		
Total deficit		(285,728)		(300,194)		
	\$	1,250,551	\$	1,262,617		
Total liabilities and shareholders' deficit	¥	1,0,0,01	*	1,02,017		

Gentiva Health Services, Inc. and Subsidiaries Consolidated Statements of Comprehensive Income (Loss) (In thousands, except per share amounts) (Unaudited)

		For the Three	Mont	hs Ended		For the Six Months Ended		
	Ji	une 30, 2014	J	une 30, 2013	J	une 30, 2014	J	une 30, 2013
Net revenues	\$	498,040	\$	414,424	\$	985,545	\$	830,015
Cost of services sold		267,350		218,947		540,418		440,520
Gross profit		230,690	10	195,477		445,127		389,495
Selling, general and administrative expenses		(189,103)		(161,937)		(378,123)		(321,814)
Goodwill and other long-lived asset impairment		-		—	81	-		(224,320)
Interest income		633		642		1,266		1,427
Interest expense and other		(25,322)		(22,790)		(50,453)		(45,868)
Income (loss) before income taxes		16,898	C. market	11,392		17,817		(201,080)
Income tax (expense) benefit		(6,899)		(4,829)		(7,320)		587
Net income (loss)	0	9,999	11	6,563		10,497		(200,493)
Net loss (income) attributable to noncontrolling interests		12		(216)		(172)		(337)
Net income (loss) attributable to Gentiva shareholders	\$	10,011	\$	6,347	\$	10,325	\$	(200,830)
Total comprehensive income (loss)	\$	9,999	\$	6,563	\$	10,497	\$	(200,493)
Earnings per share								
Net income (loss) attributable to Gentiva shareholders:								
Basic	\$	0.28	\$	0.21	\$	0.28	\$	(6.51)
Diluted	\$	0.27	\$	0.20	\$	0.28	\$	(6.51)
Weighted average shares outstanding:								-
Basic		36,298	o ' <u>carro</u> na	30,941	- Collins	36,243		30,863
					the second s	the state of the s		