Region	Metropolitan Area Regional Office	
County	Orange	
Council	Mid-Hudson	
Network	WESTCHESTER MEDICAL CENTER HEALTH NETWORK	
Reporting Organization	St Anthony Community Hospital	
Reporting Organization Id	0704	
Reporting Organization Type	Hospital (pfi)	
Data Entity	St Anthony Community Hospital	

RN DAY SHIFT STAFFING

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of Registered Nurses (RN) on the unit providing direct patient care per day on the Day Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of RN nursing care per patient including adjustment for case mix and acuity on the Day Shift (Please provide a number with up to 5 digits. Ex: 101.50)	Planned average number of patients on the unit per day on the Day Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	What is the planned average number of patients for which one RN on the unit will provide direct patient care per day on the Day Shift (Please provide a number with up to 5 digits. Ex: 101.50) ?
Operating Room	4.5	2	9	1
PACU: recovery room	2	2	8	2
SDS: same day surgery	4	1.6	20	5
PAT: Pre-anesthesia testing	1	0.5	10	1
Endoscopy rooms	1	1	8	1
Variety of infusion including injections, antibiotics and chemotherapy	2	1.7	9	5
Interventional radiology &				
imaging services	1	0.5	4	1
LDRP (Labor Delivery				
Recovery Post Partum)	3	4	6	8
Medical Surgical 4th floor orthopedics	1	2	4	4
ICU: Intensive Care Unit	2	4	4	2
Medical Surgical 1st floor	3	1.25	18	6
Wound care located in space in Main Hospital on				
the 4th floor	1	0.5	6	6
Community based Emergency Department	2.5	1.66	12	5

LPN DAY SHIFT STAFFING

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of Licensed Practical Nurses (LPN) on the unit providing direct patient care per day on the Day Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of LPN care per patient including adjustment for case mix and acuity on the Day Shift (Please provide a number with up to 5 digits. Ex: 101.50)
Operating Room	0	0
PACU: recovery room	0	0
SDS: same day surgery	0	0
PAT: Pre-anesthesia testing Endoscopy rooms	0 0	0 0
Variety of infusion including injections, antibiotics and chemotherapy	0	0
Interventional radiology &		
imaging services	0	0
LDRP (Labor Delivery Recovery Post Partum)	0	0
Medical Surgical 4th floor orthopedics	0	0
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	0	0
Wound care located in	-	
space in Main Hospital on		
the 4th floor	0	0
Community based Emergency Department	0	0

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of ancillary members of the frontline team on the unit per day on the Day Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of ancillary members of the frontline team including adjustment for case mix and acuity on the Day Shift (Please provide a number with up to 5 digits. Ex: 101.50)
Operating Room	4.5	36
PACU: recovery room	0	0
SDS: same day surgery	0	0
PAT: Pre-anesthesia testing Endoscopy rooms	0	0
Variety of infusion including injections, antibiotics and chemotherapy	0	0
Interventional radiology & imaging services	1	8
LDRP (Labor Delivery Recovery Post Partum) Medical Surgical 4th floor	1	8
orthopedics	0	0
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	1	8
Wound care located in space in Main Hospital on the 4th floor	0	0
Community based Emergency Department	0	0

DAY SHIFT UNLICENSED STAFFING

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of unlicensed personnel (e.g., patient care technicians) on the unit providing direct patient care per day on the Day Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of unlicensed personnel care per patient including adjustment for case mix and acuity on the Day Shift (Please provide a number with up to 5 digits. Ex: 101.50)
Operating Room	0	0
PACU: recovery room	0	0
SDS: same day surgery	0	0
PAT: Pre-anesthesia testing Endoscopy rooms	0 0	0 0
Variety of infusion including injections, antibiotics and chemotherapy	0	0
Interventional radiology &		
imaging services	0	0
LDRP (Labor Delivery Recovery Post Partum)	0	0
Medical Surgical 4th floor		
orthopedics	1	1
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	2	0.88
Wound care located in		
space in Main Hospital on		
the 4th floor	0	0
Community based Emergency Department	1	8

DAY SHIFT ADDITIONAL RESOURCES

	Description of additional
	resources available to
	support unit level
	patient care on the Day
	Shift. These resources
	include but are not
	limited to unit clerical
Provide a description of	staff,
Clinical Unit, including a	admission/discharge
description of typical	nurse, and other
patient services provided	
on the unit and the	registered nurses,
unit's location in	licensed practical nurses,
the hospital.	and ancillary staff.
	1 RN & 1 Surgical Tech per
	OR suite; On-call 1 RN & 1
	Surgical Tech after day shift
	ends Monday-Friday until
	day shift next day, 24/7
Operating Room	weekends & holidays.
	On-call 7a-11p Saturday,
PACU: recovery room	Sunday & Holidays
	Provides care pre & post
SDS: same day surgery	procedure.
	Patients are scheduled at
PAT: Pre-anesthesia testing	15–30-minute intervals.
Fu da casa un una auto	1 RN and 1 Surgical tech per
Endoscopy rooms	physician/room
Variety of infusion including	1 infusion aide depending
injections, antibiotics and	on volume; weekend RN
chemotherapy	coverage as needed.
Interventional radiology &	An additional RN on biopsy
imaging services	days.
LDRP (Labor Delivery	
Recovery Post Partum)	None

Medical Surgical 4th floor	
orthopedics	Unit secretary as needed
ICU: Intensive Care Unit	None
	Unit secretary 8 hours for
Medical Surgical 1st floor	census of 8+
Wound care located in	
space in Main Hospital on	
the 4th floor	NA
Community based	
Emergency Department	NA

DAY SHIFT CONSENSUS INFORMATION

the hospital.	Our Clinical Staffing Committee reached consensus on the clinical staffing plan for this unit:	Statement by members of clinical staffing committee selected by the general hospital administration (management members):	Statement by members of clinical staffing committee that were registered nurses, licensed practical nurses, and ancillary members of the frontline team (employee members):
Operating Room	Yes		
PACU: recovery room	Yes		
SDS: same day surgery	Yes		
PAT: Pre-anesthesia testing Endoscopy rooms	Yes Yes		
Variety of infusion including injections, antibiotics and chemotherapy	Yes		
Interventional radiology &			
imaging services	Yes		
LDRP (Labor Delivery			
Recovery Post Partum)	Yes		
Medical Surgical 4th floor			
orthopedics	Yes		
ICU: Intensive Care Unit	Yes		

Medical Surgical 1st floor	Yes			
				members do not consider
				Management's
				recommendation for
				staffing on this unit
				adequate to provide
				appropriate care to patients
				on a sufficient basis. In
				addition, we do not believe
				Management considered all
			Members of hospital senior	the criteria outlined in
			administration met with	Section 2805-t of NYS PHL
			employee members and	and do not agree their
			union representatives on	proposal meets the
			two separate occasions to	requirements of the law.
			review the proposed	Sufficient staffing is crucial
			staffing plan and volume	for patient care, improved
			indicators. Consensus was	outcomes, and to help
			not reached based on the	prevent readmissions. It
			employees request for	allows for swift responses
			additional minimal staffing.	to emergencies and reduces
			The discussion included	the risk of adverse
		I, Dr. Mary Leahy have	open dialogue between	outcomes. Insufficient
		reviewed the proposed	labor and management	staffing drives inferior
		staffing recommendations	regarding assignments and	patient care, reportable
		by management and labor	flow of the department.	events, licensure concerns
Wound care located in		members and support	Ultimately, management	and worker turnover. In
space in Main Hospital on		submission as proposed by	could not agree to the	order to provide
the 4th floor	No	management.	request.	appropriate care on this

				members do not consider
				Management's
				recommendation for
				staffing on this unit
				adequate to provide
				appropriate care to patients
				on a sufficient basis. In
				addition, we do not believe
				Management considered all
			Members of hospital senior	the criteria outlined in
			administration met with	Section 2805-t of NYS PHL
			employee members and	and do not agree their
			union representatives on	proposal meets the
			two separate occasions to	requirements of the law.
			review the proposed	Sufficient staffing is crucial
			staffing plan and volume	for patient care, improved
			indicators. Consensus was	outcomes, and to help
			not reached based on the	prevent readmissions. It
			employees request for	allows for swift responses
			additional minimal staffing.	to emergencies and reduces
			The discussion included	the risk of adverse
		I, Dr. Mary Leahy have	open dialogue between	outcomes. Insufficient
		reviewed the proposed	labor and management	staffing drives inferior
		staffing recommendations	regarding assignments and	patient care, reportable
		by management and labor	flow of the department.	events, licensure concerns
		members and support	Ultimately, management	and worker turnover. In
Community based		submission as proposed by	could not agree to the	order to provide
Emergency Department	No	management.	request.	appropriate care on this

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in	Planned average number of Registered Nurses (RN) on the unit providing direct patient care per day on the Evening Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of RN nursing care per patient including adjustment for case mix and acuity on the Evening Shift (Please provide a number with	Planned average number of patients on the unit per day on the Evening Shift? (Please provide a number with up to 5	What is the planned average number of patients for which one RN on the unit will provide direct patient care per day on the Evening Shift (Please provide a number with up to 5 digits. Ex:
the hospital. SDS: Same Day Surgery	2	up to 5 digits. Ex: 101.50) 1.6	digits. Ex: 101.50) 10	101.50)? 5
PACU: recovery room	2	2	8	2
LDRP (Labor Delivery	٤	<u> </u>	Ŭ U	<u> </u>
	3	4	6	8
Recovery Post Partum) Medical Surgical 4th floor	3	4	6	8
Recovery Post Partum)	3	4	6 4	8
Recovery Post Partum) Medical Surgical 4th floor				
Recovery Post Partum) Medical Surgical 4th floor orthopedics	1	2	4	4
Recovery Post Partum) Medical Surgical 4th floor orthopedics ICU: Intensive Care Unit	1 2	2 4	4 4	4 2

LPN EVENING SHIFT STAFFING

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Evening Shift? (Please provide a number with	Planned total hours of LPN care per patient including adjustment for case mix and acuity on the Evening Shift (Please provide a number with
SDS: Same Day Surgery	0	0
PACU: recovery room	0	0

LDRP (Labor Delivery		
Recovery Post Partum)	0	0
Medical Surgical 4th floor		
orthopedics	0	0
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	0	0
Community based		
Emergency Department	0	0

EVENING SHIFT ANCILLARY STAFF

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of ancillary members of the frontline team on the unit per day on the Evening Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of ancillary members of the frontline team including adjustment for case mix and acuity on the Evening Shift (Please provide a number with up to 5 digits. Ex: 101.50)
SDS: Same Day Surgery	0	0
PACU: recovery room	0	0
LDRP (Labor Delivery Recovery Post Partum)	0.5	4
Medical Surgical 4th floor		
orthopedics	0	0
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	0	0
Community based Emergency Department	0	0

EVENING SHIFT UNLICENSED STAFFING

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of unlicensed personnel on the unit providing direct patient care per day on the Evening Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	unlicensed personnel care per patient including adjustment for
SDS: Same Day Surgery	0	0
PACU: recovery room	0	0
LDRP (Labor Delivery	0	0
Recovery Post Partum)	0	0
Medical Surgical 4th floor		
orthopedics	1	1
ICU: Intensive Care Unit	0	0
Medical Surgical 1st floor	2	0.88
Community based		
Emergency Department	1	8

EVENING SHIFT ADDITIONAL RESOURCES

	Description of additional resources available to support unit level patient care on the Evening Shift. These resources include but are not limited to unit
Provide a description of	clerical staff,
Clinical Unit, including a	admission/discharge
description of typical	nurse, and other
patient services provided	coverage provided to
on the unit and the	registered nurses,
unit's location in	licensed practical nurses,
the hospital.	and ancillary staff.

	Provides care pre & post
	procedure, department
SDS: Same Day Surgery	closes at 7pm.
	Coverage provided until
PACU: recovery room	7pm
LDRP (Labor Delivery	Four hours of unit assistant
Recovery Post Partum)	7 days/week
Medical Surgical 4th floor	
orthopedics	None
ICU: Intensive Care Unit	None
	1 unit secretary 4 hours 2-3
Medical Surgical 1st floor	days per week as needed.
Community based	1 Unit Assistant 5
Emergency Department	shifts/week

EVENING SHIFT CONSENSUS INFORMATION

Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in	Committee reached consensus on the clinical		Statement by members of clinical staffing committee selected by the general hospital administration	Statement by members of clinical staffing committee that were registered nurses, licensed practical nurses, and ancillary members of the frontline team
the hospital.	staffing plan for this unit:	this unit:	(management members):	(employee members):
SDS: Same Day Surgery	Yes			
PACU: recovery room	Yes			
LDRP (Labor Delivery				
Recovery Post Partum)	Yes			
Medical Surgical 4th floor				
orthopedics	Yes			
ICU: Intensive Care Unit	Yes			
Medical Surgical 1st floor	Yes			

				members do not consider
				Management's
				recommendation for
				staffing on this unit
				adequate to provide
				appropriate care to patients
				on a sufficient basis. In
				addition, we do not believe
				Management considered all
			Members of hospital senior	the criteria outlined in
			administration met with	Section 2805-t of NYS PHL
			employee members and	and do not agree their
			union representatives on	proposal meets the
			two separate occasions to	requirements of the law.
			review the proposed	Sufficient staffing is crucial
			staffing plan and volume	for patient care, improved
			indicators. Consensus was	outcomes, and to help
			not reached based on the	prevent readmissions. It
			employees request for	allows for swift responses
			additional minimal staffing.	to emergencies and reduces
			The discussion included	the risk of adverse
		I, Dr. Mary Leahy have	open dialogue between	outcomes. Insufficient
		reviewed the proposed	labor and management	staffing drives inferior
		staffing recommendations	regarding assignments and	patient care, reportable
		by management and labor	flow of the department.	events, licensure concerns
		members and support	Ultimately, management	and worker turnover. In
Community based		submission as proposed by	could not agree to the	order to provide
Emergency Department	No	management.	request.	appropriate care on this

RN NIGHT SHIFT STAFFING

Name of Clinical Unit:	Provide a description of Clinical Unit, including a description of typical patient services provided on the unit and the unit's location in the hospital.	Planned average number of Registered Nurses (RN) on the unit providing direct patient care per day on the Night Shift? (Please provide a number with up to 5 digits. Ex: 101.50)	Planned total hours of RN nursing care per patient including adjustment for case mix and acuity on the Night Shift (Please provide a number with up to 5 digits. Ex: 101.50)	Planned average number of patients on the unit per day on the Night Shift? (Please provide a number with up to 5 digits. Ex: 101.50)
Obstetrics/Gynecology	LDRP (Labor Delivery Recovery Post Partum)	3	4	6
obstetnes/ dyneeology	Medical Surgical 4th floor	5	_	0
Orthopedics	Orthopedics	1	2	4
Critical Care	ICU: Intensive Care Unit	2	4	4
Telemetry	Medical Surgical 1st floor	3	1.25	18
Emergency Department	Community based Emergency Department	2	1.45	11

LPN NIGHT SHIFT STAFFING

Name of Clinical Unit:	What is the planned average number of patients for which one RN on the unit will provide direct patient care per day on the Night Shift (Please provide a number with up to 5 digits. Ex: 101.50)?	Planned average number of Licensed Practical Nurses (LPN) on the unit providing direct patient care per day on the Night Shift? (Please provide a number with up to 5 digits. Ex: 101.50)
Obstetrics/Gynecology	8	0
Orthopedics	4	0
Critical Care	2	0
Telemetry	6	0
Emergency Department	5.5	0

Name of Clinical Unit:	Planned total hours of LPN care per patient including adjustment for case mix and acuity on the Night Shift (Please provide a number with up to 5 digits. Ex: 101.50)	Planned average number of ancillary members of the frontline team on the unit per day on the Night Shift? (Please provide a number with up to 5 digits. Ex: 101.50)
Obstetrics/Gynecology	0	0
Orthopedics	0	0
Critical Care	0	0
Telemetry	0	0
Emergency Department	0	0

NIGHT SHIFT UNLICENSED STAFFING

Name of Clinical Unit:	Planned total hours of ancillary members of the frontline team including adjustment for case mix and acuity on the Night Shift (Please provide a number with up to 5 digits. Ex: 101.50)	Planned average number of unlicensed personnel on the unit providing direct patient care per day on the Night Shift? (Please provide a number with up to 5 digits. Ex: 101.50)
Obstetrics/Gynecology	0	0
Obstetrics/ Gynecology		
Orthopedics	0	1
	0 0	1 0
Orthopedics	0 0 0	1 0 2

NIGHT SHIFT ADDITIONAL RESOURCES

Name of Clinical Unit:	Planned total hours of unlicensed personnel care per patient including adjustment for case mix and acuity on the Night Shift (Please provide a number with up to 5 digits. Ex: 101.50)
Obstetrics/Gynecology	0
Orthopedics	1
Critical Care	0
Telemetry	0.88
Emergency Department	8

NIGHT SHIFT CONSENSUS INFORMATION

Name of Clinical Unit:	Description of additional resources available to support unit level patient care on the Night Shift. These resources include but are not limited to unit clerical staff, admission/discharge nurse, and other coverage provided to registered nurses, licensed practical nurses, and ancillary staff.		If no, Chief Executive Officer Statement in support of clinical staffing plan for this unit:	Statement by members of clinical staffing committee selected by the general hospital administration (management members):
Obstetrics/Gynecology	None	Yes		
Orthopedics	None	Yes		
Critical Care	None	Yes		1
	2=			L

				Members of hospital senior
				administration met with
				employee members and
				union representatives on
				two separate occasions to
				review the proposed
				staffing plan and volume
				indicators. Consensus was
				not reached based on the
				employees request for
				additional minimal staffing.
				The discussion included
			I, Dr. Mary Leahy have	open dialogue between
			reviewed the proposed	labor and management
			staffing recommendations	regarding assignments and
			by management and labor	flow of the department.
			members and support	Ultimately, management
			submission as proposed by	could not agree to the
Emergency Department	NA	No	management.	request.

CBA INFORMATION

We have one or more collective bargaining agreements:	Yes
	103
If yes, then:	
Our general hospital has a collective	
bargaining agreement with the following	
organizations that represent clinical staff	
(Select all that apply):	
(Select all that apply).	New York
	State
**Please select association and identify staff	Nurses
(e.g. nurses, ancillary staff, etc.)	Associatio
represented.	n,SEIU
	1199

Our general hospital's collective bargaining agreement with New York State Nurses Association expires on the following	07/01/20
date:	25 12:00
	AM
The number of hospital employees represented by New York State Nurses Association is:	96
Our general hospital's collective	05/01/20
bargaining agreement with SEIU 1199	26 12:00
expires on the following date:	20 12.00 AM
expires on the following date.	AIVI

