

1 10-13-2021 - STAC Meeting

2 NEW YORK STATE
3 DEPARTMENT OF HEALTH

4
5 STAC - Track 2
6 Meeting

7 DATE: October 13, 2021 at 8:03 a.m.

8 CHAIR: Matthew Bank

9 VENUE: WebEx

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14 Reported by Janet Wallravin
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2 APPEARANCES:

- 3 Matthew Bank
- Lambros Angus
- 4 Peter Brodie
- Maggie Ewen
- 5 Glorial Husilli
- Daniel Clayton
- 6 Cristy Meyer
- Jolene Kittle
- 7 Marc Musicus
- Matthew Conn
- 8
- Ronald Simon
- William Hallinan
- 9
- Patricia O'Neill
- 10 Cherisse Berry
- William Marx
- 11 Mark Gestring
- Robert Winchell
- 12 Ryan Greenberg
- Mary Ives
- 13 William Flynn
- Jasmin Adderley
- 14 Peter Brady

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2 (The meeting commenced at 08:04 a.m.)

3 MR. BANK: Okay Daniel, it's eight o
4 two. We have thirty almost forty people on the call
5 and it looks like people are joining very quickly.
6 Do you want to just start?

7 MR. CLAYTON: Sure, we can do that,
8 Dr. Bank. Just so you know we're having a little
9 technical issue with registration for some
10 individuals for some reason are having trouble
11 getting registered for Track One and/or Track Two.
12 So we're trying to troubleshoot that right now. So
13 thank you for your patience.

14 Couple things I want to point out is
15 that the meeting is being recorded for archival
16 purposes. And also, as a backup for the stenographer
17 and speaking of the stenographer, Janet Wallravin,
18 who you'll see as a panelist is on as stenographer
19 this morning. Thank you, Janet, for being with us.

20 I'd also like to make sure that with
21 regard to the stenographer that you please a) had
22 your camera on when you're speaking and b) that you
23 announced your name so that the stenographer has that
24 for the -- for the minutes. Other than that -- oh,
25 one other thing. Dr. Bank is the presenter for this.

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2 We are going to have a couple of other presenters
3 then I'm going to have Peter move them up as
4 panelists from the attendee list.

5 So if you're a presenter this morning,
6 for PI, please be aware I will have Peter move you up
7 to panelist so that you can present. Other than
8 that, Dr. Bank, I think you're set to go. Thank you.
9 Dr. Bank, you're on mute.

10 MR. BANK: Thanks, Dan. No matter how
11 many meetings I do, I still do that. So thank you
12 everybody for coming to the PI workgroup. We have a
13 few things that we want to do today. We have three
14 people who graciously volunteered to present.

15 So we have Maggie, Maggie Ewen from
16 Bellevue Hospital. She's going to talk about
17 improving the timeliness of trauma surgeon arrival
18 and Marc Musicus from Westchester Medical Centers and
19 talk about geriatric falls and injury prevention.
20 And Gloria Musilli from North Shore University
21 Hospital. She's going to talk about Incidental
22 Findings on Imaging in Trauma Patients.

23 So everybody, I -- I just want to
24 point out and I've seen this made some really
25 beautiful presentations and spent some time on it.

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2 Unfortunately, we have to get approval from the
3 D.O.H. before we can present the slides. And that
4 approval process is just taking a long time.

5 So although everybody who signed up to
6 present did make some slides, did submit them.
7 Unfortunately, we're not going to be able to see them
8 right now because they were not approved by the
9 D.O.H. So I just want to apologize to -- to those
10 presenters because I know they did spend some time on
11 it. When it eventually gets approved, I'll ask Dan,
12 maybe we can send it out on the listserv.

13 MR. CLAYTON: Right. Yeah.

14 MR. BANK: So Maggie, are you on the
15 call currently?

16 MR. CLAYTON: Yes, Maggie is on. Marc
17 is still having some trouble getting on. So if
18 Gloria and Maggie could go first, Doctor, that would
19 probably be beneficial.

20 MR. BANK: Gloria, are you on the
21 call.

22 MS. MUSILLI: I am. Hi, Dr. Bank.

23 MR. BANK: Hey, I think you could just
24 turn your camera on and then just start your
25 presentation.

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2 MS. MUSILLI: Okay. I have -- the
3 camera says it's not allowed.

4 MR. CLAYTON: Okay, Gloria, that --
5 this is Dan Clayton. That, that's fine. Just go
6 ahead with your presentation --

7 MS. MUSILLI: Okay.

8 MR. CLAYTON: -- we just had
9 technological issues. Thank you.

10 MS. MUSILLI: Okay, sorry about that.
11 Okay, I wasn't expecting to be first but --.

12 MR. BANK: Technical difficulty.

13 MS. MUSILLI: No worries. So good
14 morning, everyone. My name is Gloria Musilli. I'm
15 the Nurse Registrar at North Shore University
16 Hospital. I'm happy to present a performance
17 improvement project we've been working on for the
18 past two years. And it's entitled, "Improving
19 Communication of Significant Unexpected Findings in
20 Trauma Patients."

21 So I have nothing to disclose. I'll
22 start with a brief introduction on why we implemented
23 this project. So everybody on the call today
24 probably knows first-hand that trauma patients
25 undergo a lot of testing. And advanced cross-

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2 sectional imaging is an essential tool when it comes
3 to identifying injury.

4 And it's this sophisticated imaging
5 that often yields the discovery of incidental
6 findings. So in other words, unexpected or unrelated
7 to the trauma. And during our review of literature,
8 we found so many great studies on the prevalence of
9 incidental findings. And most of these studies
10 pointed out how incidentals actually increase as the
11 population ages. And our average age at North Shore
12 is seventy-two years old.

13 So I don't think anyone would be
14 shocked to learn that a seventy-two-year-old thyroid
15 is a lot more apt to grow nodule than that of a
16 twenty-five-year-old. We also know that early
17 identification and treatment of more significant
18 findings helps decrease morbidity and increase
19 survival.

20 So for us, it wasn't enough to just
21 identify these findings, we actually wanted to do
22 something about them. So moving on to our
23 objectives, they were pretty simple and
24 straightforward. First, we needed to elicit
25 collaboration from both the administrative and

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2 clinical sides. We also needed buy-in from everyone
3 involved.

4 We needed to create a process for
5 identifying these findings. And we sought to develop
6 a clinical management guideline. But our overall
7 goal was to improve communication of findings between
8 our clinical staff and our patients. So when it
9 comes to methods, as I just mentioned, developing a
10 clinical management guideline was crucial.

11 All involved parties were educated on
12 the steps required for compliance, including number
13 one, identifying the finding, number two, documenting
14 it in the H&P. Three, informing the patient, not
15 only informing them, but providing a paper copy and
16 then establishing follow-up instructions for them.

17 Even at the patient's request, we
18 would reach out to their P.C.P. and notify them and
19 then if they wanted us to schedule a follow-up
20 appointment, we would do that as well. And then the
21 final step is documenting everything that was done.
22 And we would typically do that in the discharge
23 document so that it could be printed and given to the
24 patient on discharge.

25 So that seems like a lot, right. But

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2 our process so seamlessly streamlined everything that
3 it was truly a can't miss project. And compliance
4 was monitored by the Nurse Registrar, which is me.
5 And the doctors were reminded on daily rounds of any
6 patients that required follow-up. So any sort of
7 missing link in the chain was made aware right away.

8 So let me walk you through the
9 process. A patient gets admitted to our service. So
10 to trauma, we review their scans and discover a nine-
11 millimeter pulmonary nodule. The clinical staff is
12 either already aware of this or they're made aware of
13 it on rounds. The finding is then documented in the
14 H&P. We then physically speak to the patient and
15 provide them with a copy of the results.

16 We also, at that time, ask the patient
17 if they'd like us to call their P.C.P. If so, we
18 call and even possibly set up that follow-up
19 appointment for them. And then we document all of
20 this in the patient's discharge instructions. And
21 then we even document another note that indicates all
22 steps of the incidental findings project were taken
23 and completed.

24 We also set up a chalkboard in trauma
25 one in our registry to monitor these patients. So

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2 for any patient in which compliance had yet to be
3 achieved, I let the team know on morning rounds. And
4 if any step in that chain is omitted, we consider the
5 whole process to be noncompliant, so we're really
6 strict with compliance.

7 Okay, so let's talk about results. If
8 you could see the PowerPoint right now, you'd be
9 looking at our charts and graphs. But from October
10 2019 to May 2021, a total of about a thousand
11 patients were admitted to our trauma service. And of
12 those, two hundred and thirty patients were found to
13 have a significant unexpected finding.

14 So that yielded an incidental finding
15 rate of twenty-three percent. And most of these
16 incidentals were found in the thyroid, lungs and
17 kidneys and then other areas included the pelvis,
18 pancreas, and some vasculature as well. And when we
19 look at our compliance graphs, we started with
20 eighty-one percent compliance. And we quickly
21 climbed to a hundred percent for nine consecutive
22 months, and that was during the height of the
23 pandemic.

24 So one could argue that that success
25 was secondary to us having less volume or just having

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2 the luxury of being able to focus more attention on
3 the project. So although we still do achieve many
4 months with a hundred percent compliance, our average
5 is ninety-six percent. So the success of our project
6 has been multifaceted.

7 Of course, our residents, PAs, trauma
8 attendings all played a huge role, but one crucial
9 component has been our trauma registry. Without it,
10 we wouldn't have been able to sufficiently track all
11 incidental findings and monitor compliance. A
12 performance improvement audit is created in trauma
13 one, on every single patient that has an incidental
14 finding, and then I track the compliance using that
15 chalkboard.

16 So although this project may seem
17 daunting, it was actually pretty easy for us as we
18 tapped into our own resources by utilizing the role
19 of the Trauma Nurse Registrar. So I was already
20 starting about ninety-eight percent of trauma service
21 charts in the registry. And that included me
22 reviewing their scans.

23 So adding that extra step of screening
24 for incidental findings was pretty much a piece of
25 cake, like it was just one extra step I had to take,

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2 which really doesn't impact my workflow that much.
3 So if you guys already have a concurrent registry
4 process, and a strong lead or nurse registrar,
5 there's really no reason not to implement such an
6 easy yet rewarding process into your program.

7 So in conclusion, the use of our
8 process can help trauma centers improve communication
9 of incidental findings among the team and patients.
10 And by utilizing the role of your nurse registrar,
11 you can successfully implement the process to fit
12 into an existing concurrent workflow. And this
13 undertaking is simple for any trauma center to
14 execute, as it focuses on basic pillars of quality
15 care, including issue identification, communication,
16 and follow-up.

17 MR. BANK: That -- that was great
18 Gloria. If anybody has any questions, just put them
19 in the chat. I can always just read them out to the
20 group. One -- one thing that I put in the chat is
21 that it seems like a lot of work. I mean, you talked
22 about reviewing, they have to review all the images,
23 identify any incidental findings, go to the patient,
24 talk to them about it.

25 You mentioned possibly helping them

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2 make appointments for follow up, getting other
3 doctors involved. And then documentation
4 requirements are -- are pretty large. So did you get
5 any pushback from the clinical team because I could
6 see saying to do this, and then who's ever on your
7 trauma server stuff physicians, advanced practice
8 providers, just saying that, you know, that they do
9 our work already, this is probably, you know, can
10 easily be, you know, half an hour, forty-five minutes
11 for just one patient one incidental findings. So,
12 did you get a pushback from them? Did you -- what
13 was your feeling?

14 MS. MUSILLI: Yeah, I remember in the
15 beginning of the project, when we first started
16 telling the other trauma attendings about, you know,
17 their patient that has a six-millimeter pulmonary
18 nodule. Some of them would just be like this
19 patient's ninety-five years old, what are we going to
20 do about it, you know, what could possibly be done?

21 But I think as the culture change, and
22 especially having Dr. Bank be so prominent and really
23 pushing for this project, it really set off a culture
24 that everyone became so, you know, almost blinded by
25 these incidental findings that like if we had one, we

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2 knew right away, you have to start the process.

3 And so not only did our team really
4 take on the challenge, we've inspired other services
5 to, medicine does this now, ortho does it. The
6 project even went up to the C-Suite level. It was
7 presented to our upper leadership. And it's really
8 been such an inspirational project because when you
9 take a step back, you can almost see yourself saving
10 these patients from, you know, months from now, the
11 nodule turning into something worse or, you know, we
12 found masses a couple times too, lesions, different
13 things that were actually metastatic.

14 And so yeah, when you put it in
15 perspective of you could be saving a life, I think
16 that really changed our culture. And I haven't
17 received pushback for months now.

18 MR. BANK: So for full disclosure, I
19 was -- I was part of this project. And when we
20 originally were thinking about it, we did do a little
21 bit of a retrospective analysis looking over the last
22 six months at ... incidental findings and it was very
23 concerning. I don't think that the trauma servers
24 had a real feeling for this.

25 It's not something that we tracked but

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2 when you really sat down and looked at it, there were
3 some really concerning findings that we could not
4 find, that were non-traumatic, mostly in the older
5 population, but we cannot find documentation that the
6 patients were ever made aware of these findings. And
7 it was -- it was concerning, because these are
8 findings that definitely need to be followed up even
9 in -- in the radiology meeting.

10 They said, you know, suggest MRI,
11 suggest six months follow-up, and -- and different
12 things. So you know it definitely -- the older
13 population you get the more of these findings come
14 out but it can be very, very concerning. And I'm
15 very happy that we ended up getting back to most of
16 these people and came back to our P.M.D.s to follow-
17 up these findings.

18 Any questions for Gloria? Okay, thank
19 you. We have a presentation, so I know that they're
20 still working on some IT issues with Marc. So I know
21 Maggie, are you on the line?

22 MS. EWEN: Yup, I'm here.

23 MR. BANK: Thanks. If you do have the
24 ability to turn your camera on. Yeah, there you go.

25 MS. EWEN: Yup.

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2 MR. BANK: Excellent. So Maggie is
3 from Bellevue Hospital, correct?

4 MS. EWEN: Yes.

5 MR. BANK: And she's going to be
6 talking about improving timeliness of trauma surgeon
7 arrival to level one trauma activations.

8 MS. EWEN: Thanks, Dr. Bank. Good
9 morning, everyone. Thank you for allowing me to
10 share this recent PI Project that we did at Bellevue,
11 in which we sought to improve the timeliness of
12 trauma surgeon arrival to our highest tier trauma
13 team activations, which we hear all our level one
14 activations.

15 My name is Maggie Ewen. I'm the adult
16 TPM of Bellevue. I'd like to thank my collaborators
17 on this project. Dr. Shrewsbury, our associate TMD,
18 Dr. Michael Klein, one of our trauma surgeons, and
19 also our in-house IT and Programming Wizard, Dr. Marc
20 ... our adult TMD and Dekeya Slaughter, our Injury
21 Prevention and Trauma Outreach Coordinator.

22 Just to give you some background on
23 the very beginnings of this project. Back in 2018,
24 Dr. Shrewsbury came to us from Shock Trauma in
25 Maryland. And she was surprised to find that here at

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2 Bellevue, it wasn't really the standard nor was it
3 the norm for the trauma surgeon to be present in the
4 trauma bay prior to patient arrival.

5 In fact, we looked into it, we did a
6 little bit of spot checking and we found that the
7 trauma team was present in the ED prior to patient
8 arrival only about twenty-eight percent of the time.
9 About sixteen percent of the time, it was the same
10 time as the patient. And the vast majority of the
11 time it was after patient arrival sixty-five percent
12 of the time.

13 So Bellevue is an Urban Adult Level
14 One and Pediatric Level Two Trauma Center. We're
15 located on the east side of Lower Manhattan. And as
16 many of you know, we have very short patient transit
17 times in the city and there's no system in place for
18 direct field notification of incoming trauma
19 patients.

20 And of course, short transit times are
21 a good thing. We didn't want to change that.
22 However, we did want to figure out a way that we can
23 make the most of that short interval -- interval of
24 time between the scene of injury and hospital
25 arrival. So prior to the initiation of this PI

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2 Project, notification of our trauma team, in-house of
3 incoming critically injured patients was done using a
4 traditional page operator system.

5 So from the scene of injury, the field
6 E.M.T. would notify E.M.S. Central Dispatch, who
7 would then notify our triage nurse via a landline
8 telephone. Triage nurse would then jot that
9 information down. Pick up the phone again, relay
10 that information to the hospital page operator, which
11 was then transcribed by the operator into a text page
12 and disseminated to the trauma team.

13 Not only was this a time-consuming
14 process but it also left a lot of room for a
15 transcription error. So in June of 2018, one of our
16 trauma surgeons, Dr. Michael Klein, created a web-
17 based Trauma Activation System. This allowed the
18 triage nurse to bypass the hospital page operator and
19 directly alert the trauma team via text page.

20 So the nurse would receive the
21 information. She could enter basic patient
22 demographics, age -- age and gender, vital signs and
23 they could just check off a checkbox with the
24 mechanism of injury and the corresponding activation
25 criteria. And of note this system incorporated logic

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2 with which further sought to decrease human error by
3 automatically upgrading patients from level two to
4 level one when certain items were entered.

5 For example, if the patient was
6 unresponsive, intubated, or a heart rate of greater
7 than one-twenty was entered into the system. We
8 found that this significantly improved the quality of
9 information that was transmitted to the trauma team
10 by minimizing what we called the broken telephone
11 effect of passing information through multiple
12 channels.

13 And we measured this change in
14 accuracy by comparing six data points of interest.
15 We looked at patient age, gender, mechanism of
16 injury, vital signs, mental status, and ETA. And we
17 found that the web-based system delivered on average
18 four point six pieces of information compared to the
19 page operator system, which delivered two point nine.

20 So despite improvements in the quality
21 of trauma team activations, there still remained a
22 wide lag in the time from E.M.S. notification to
23 trauma team activation via the pager system,
24 resulting in the trauma surgeons still rarely being
25 present in the emergency department prior to patient

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2 arrival.

3 This contributed, of course, to a
4 severe limitation in terms of prepping for the
5 patient arrival by debriefing, clarifying role
6 assignments with our emergency medicine, nursing, and
7 operating room colleagues. And in addition, the
8 resuscitation will often be interrupted upon trauma
9 team arrival in order for our E.M. colleagues to
10 provide handoff and summarize what had already been
11 done for the patient.

12 So then in 2019, we took this a step
13 further trauma program, initiated collaboration with
14 our hospitals telecommunications department to
15 explore options for expedited trauma attending
16 notification of incoming patients who met level one
17 criteria. So in October of 2019, we created and
18 implemented a trauma internal communication policy.

19 And it mandated the use of push to
20 talk phones for initial notification of full trauma
21 team activations. So under this policy, direct
22 communication was initiated by the triage -- triage
23 nurse immediately after receiving prehospital
24 notification from E.M.S. dispatch.

25 Using a push-to-talk smartphone app,

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2 triage nurses can communicate vital information about
3 the incoming patients to the In-House Trauma
4 Attending, Adult E.D Attending, Pediatric E.D.
5 Attending, E.D. Charge Nurse On-Call
6 Anesthesiologists, and the O.R. Charge Nurse. This
7 app also allowed for immediate two-way communication
8 among all involved parties.

9 Also, under this policy each -- each
10 department was responsible for ensuring that its
11 phone was always charged and that it was functioning.
12 We also mandated testing to occur once per shift that
13 was initiated by the trauma attending and each member
14 of the group would respond in a roll call fashion and
15 we monitor compliance with this daily testing and
16 roll call participation until routine compliance was
17 achieved.

18 So next, we measure the effects of
19 this change by tracking the time from the E.M.S. call
20 to Trauma Team notification via the push-to-talk
21 phone and we saw a marked decrease in time to
22 activation from a mean of four minutes and seventeen
23 seconds in October of 2019 to a mean of one minute
24 and forty-two seconds in December of 2020.

25 Furthermore, we tracked -- we used our

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2 Trauma Registry to track trauma surgeon arrival to
3 determine if this earlier notification did in fact
4 result in the trauma surgeon arriving to the patient
5 bedside before the patient. We measure the
6 percentage of the times that the surgeon was there
7 prior to patient for all level ones. And we did see
8 a drastic improvement from twenty-five percent of the
9 time in October of 2019 to seventy-one percent of the
10 time in December of 2020.

11 Of note, we did suspend data
12 collection from March to July of 2020 due to the
13 COVID crisis. We found the use of the push-to-talk
14 phones to be beneficial to all involved parties. It
15 decreased redundancy for the triage nurses by
16 allowing them to notify all vital parties with a
17 single push of a button.

18 Also, having the trauma team present
19 in the emergency department prior to patient arrival,
20 were often allowed the trauma and emergency medicine
21 -- medicine teams to sufficiently prepare for the
22 patient arrival, clarify and assign roles outside of
23 the chaos of an active resuscitation.

24 In fact, our emergency medicine
25 colleagues have recently expanded the use of the

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2 push-to-talk phones within their department and they
3 now use them for semi alerts, stroke alerts and
4 partial trauma team activations as well. Thank you
5 and I'm happy to take any questions.

6 MR. BANK: Thank you very much,
7 Maggie. That -- that's really interesting. I like
8 to point out that the H&H System I think has the best
9 fleeces so we're going to, I'm going to have to
10 pursue Northwell to get something as nice as -- I see
11 Bellevue, I see Jacoby has some beautiful stuff. I
12 don't know if every county in Lincoln and everybody
13 has the same fleeces but they -- they're very nice,
14 nicer than the one I get ... some questions.

15 I know my own institution we have the
16 same system that -- that E.M.S. calls medical control
17 and then medical control will call the chargers and
18 the chargers will call the page operator and then the
19 page will go out which does take, you know, probably
20 four- or five-minutes total.

21 We did try to get the E.D. charge
22 nurses to use a different application in Microsoft
23 Teams to -- to -- to really blast the message out but
24 it was difficult to -- to train everybody to get the
25 application on their computer to make sure everybody

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2 was using it correctly. So it was that difficult
3 because it sounds like there's a lot of training you
4 guys had to do with multiple different E.D. charge
5 nurses to use this.

6 MS. EWEN: Yeah, I would say that was
7 certainly the biggest challenge. We had a couple of
8 things that worked in our favor in regards to that.
9 First of all, this, the implementation of the -- the
10 alerting application corresponded with when our
11 hospital was transitioning to a new electronic
12 medical records system.

13 So we actually had the link built into
14 the triage nurses' screen. So she can just click --
15 she could just sort of click a link and enter all the
16 information there. So that was helpful. Because it
17 took away that installing, you know, the software on
18 their computers and whatnot, it was all just there.

19 And same with the push-to-talk phone.
20 It's one phone, and we just have it Velcro to the
21 wall behind the -- behind the nurse and plugged in as
22 well. So it's not like there's a handoff of the
23 phone in between -- in between shifts. Getting the
24 message out and training people was absolutely a
25 challenge.

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2 However, you know, we just got on the
3 ground. And we -- we did what we could. We offered
4 to do in services, myself, our PI Coordinator. Also
5 we had very engaged trauma surgeons, Dr. Klein and
6 Dr. Berry especially were really, really good about
7 giving immediate feedback when they would not receive
8 push-to-talk notification or if they noticed the page
9 did not come through the system.

10 We really depended on our trauma
11 surgeons and our PA's as well to give that feedback
12 in real time. It really took a while to get off the
13 ground, as you see, you know, we started in October
14 2019 -- or rather in 2018, when we first noticed the
15 issue. And we're just, you know, we just finally saw
16 the results that we've been hoping for.

17 MR. BANK: So a question from Ron
18 Simon. What type of push-to-talk system did you use?
19 Did it require significant costs and allowed that
20 training to get started?

21 MS. EWEN: So it's just a smartphone
22 app on an Android phone. Our Telecommunications
23 department had the phones already. So it was just
24 the terms of getting them approved for the different
25 people that we wanted to have them. Of course, in a

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2 perfect world, we would want all of our residents,
3 all of our A.P.P.s to carry a phone, that was a
4 limiting factor for us.

5 Although we do hope to make that
6 argument once we saw the success of this project.
7 I'm not sure what -- you know what the exact cost
8 was. However, I would say that Dr. Berry was an
9 incredible advocate for really pushing to the highest
10 levels of hospital administration. We showed a lot
11 of data from other trauma centers and we were able to
12 make that argument. Again, it took time and it took
13 a lot of persistence.

14 MR. BANK: And then, this was just a
15 one-time thing. So -- so the -- the charge nurse
16 will get the information, hit the push-to-talk, talk
17 on it. And then it's just a one-time thing. So for
18 instance, I get a page, sometimes I'm with a patient.
19 I'll silence my pager, I'll finish the conversation
20 and then I'll step out and look at my page, which is
21 just nice to do.

22 But they don't have that ability,
23 right. So if it's a push-to-talk, they have to
24 listen to the first time it goes to -- because they
25 won't be able to see it and then -- then hear it in a

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2 couple of minutes?

3 MS. EWEN: That's true. However, we
4 still do use the alerting application after the push-
5 to-talk is done. So they'll hear. They'll get the
6 notification. Okay, there's a level one, get moving.
7 And then usually a minute or two later the pager will
8 go off and all that information will be there.

9 MR. BANK: And then lastly, you said
10 that you had about, I think you said seventy percent
11 now of the other trauma ... or in the trauma bay
12 before the patient arrives. And what -- what do you
13 have any idea? And that seems pretty, pretty good.
14 But I would guess at a certain percentage where
15 patients that you don't get free hospital
16 notification from that just kind of roll in.

17 So is -- is it that that thirty
18 percent you still have to get better or that thirty
19 percent will never get better because those patients
20 are being activated when the patient actually
21 arrives.

22 MS. EWEN: So this -- for this data we
23 utilize only, we only looked at patients that we were
24 receiving pre-notification on. The nurses are
25 encouraged of course, if we don't get pre-

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2 notification and someone rolls in and they meet
3 criteria, they then go through the activation, but we
4 excluded that from this data.

5 So there are def -- there definitely
6 are still opportunities. We have really slow
7 elevators here at Bellevue, seems strange but that is
8 something that we kind of can't get around. So we're
9 kind of trying to figure out things like that. But
10 yeah, there are -- aren't always -- we're never going
11 to reach a hundred percent. But we think we could
12 probably do a little bit better than we have. We
13 think, you know, our goal initially was eighty
14 percent and I think that we can eventually get to
15 that point.

16 MR. CLAYTON: Dr. Bank --.

17 MR. BANK: Sorry, go ahead.

18 MR. CLAYTON: I -- I apologize for the
19 interruption. Dr. Bank, I just want to make sure you
20 saw Cristy Meyer's question in the chat.

21 MR. BANK: Right. From Cristy Meyer,
22 is the triage nursing notification part of the
23 medical record. So the process that you're doing to
24 the document then in -- in the triage nursing note?

25 MS. EWEN: So not that there's no way

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2 for the push-to-talk system. It's -- it's not part
3 of the policy. So occasionally, the nurse will write
4 in their triage note that they use the push-to-talk
5 phone. However, since the -- the web-based system is
6 embedded into our electronic medical record, that we
7 do have a record of.

8 MR. BANK: So -- so that's how you
9 captured for your registry.

10 MS. EWEN: Exactly.

11 MR. BANK: Great project. Thank you
12 very much, Maggie for -- for presenting.

13 MS. EWEN: Thank you.

14 MR. BANK: Can I ask you one question
15 just you mentioned the elevators. And I'm just
16 looking out your window. You seem kind of high. I'm
17 guessing you're in the Department of Surgery,
18 Division of Trauma wherever you sit. What floor are
19 your offices on?

20 MS. EWEN: We're on the 12th floor and
21 our Emergency Department is on the ground floor. Of
22 course.

23 MR. BANK: And -- and you sit in the
24 same floor as the Trauma Surgeons?

25 MS. EWEN: Yeah.

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2 MR. BANK: So -- so when they get this
3 notification they're on the -- then they may be in
4 their office on the 12th floor.

5 MS. EWEN: Yeah, exactly.

6 MR. BANK: Wow. That's an obstacle.

7 MS. EWEN: Yeah, yeah, for sure. And,
8 of course, you know, if -- if the trauma attending is
9 in the operating room, they'll hand off the phone to
10 the backup attending as well. So that's another part
11 of the system.

12 MR. BANK: ... the stairs I would
13 think. Hopefully, you have some young trauma
14 attendings. Okay, thank you very much, Maggie. So
15 Marc from Westchester, are you -- are you on the
16 call?

17 MR. MUSICUS: I'm here. Thanks, Dr.
18 Bank.

19 MR. BANK: Great, thank you. So Marc
20 is from Westchester Medical Center, as we talked
21 about Geriatric Falls and Secondary Injury Prevention
22 and Awareness.

23 MR. MUSICUS: Thanks, Dr. Bank. Good
24 morning, everybody. So you know, this -- this topic
25 is sort of an interesting one because I feel like it

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2 affects each and every one of us, if not every day,
3 certainly every week in our level one and level two
4 trauma centers across the state and also across the
5 nation.

6 And the lead author on this study,
7 which was an I.R.B. approved study, is our chief
8 trauma medical director Kartik Prabhakaran. And you
9 know, the goal of this study, I -- I wanted to share
10 some slides but I'm going to try to talk through some
11 of the -- the prettier slides so that we can sort of
12 get the gravity of this situation.

13 But you know, the goal of the study
14 was really to study the geriatric patients that were
15 admitted to our medical center sixty-five years
16 older, status folk post fall with these related
17 injuries in order to address this growing and
18 problematic trend. Just -- just to give you an
19 example. Here, in -- in Westchester Medical Center
20 in 2020, about twenty-seven percent of our trauma
21 admissions were geriatric trauma patients that were
22 admitted status post fall. That's just about five
23 hundred sixty geriatric patients.

24 And -- and I know, we all see this
25 trend of older people falling and for the purpose of

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2 this study we targeted geriatric, sixty-five years
3 old or older and that were admitted to the hospital.
4 Obviously, we know that, you know, these fall related
5 injuries represent not only a significant source of
6 morbidity, but they're also a huge drain on -- a huge
7 drain on resources both in hospitals, as well as
8 social services.

9 And sadly, we also know anecdotally
10 and historically, when -- when an elderly person
11 falls, there's a significant loss of quality of life
12 and of course, potential death. So the -- the idea
13 and goal behind this study was to take a look at both
14 proactively and prospectively, all the patients who
15 were admitted to the trauma center that fell within
16 our specific category and then study them upon
17 discharge.

18 And there's a couple of different
19 factors that went into bringing this study about and
20 -- and really, a lot of it is in hospital. And what
21 we did was target through our senior trauma
22 registrar, the patients that were admitted, he
23 actually provides and filters data of all of these
24 target patients admitted to W -- W.M.C. post fall.

25 They're then put into a database by

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2 myself and our -- our trauma Program Manager, Kate
3 McGuire. And we then have this database basically
4 every week that we go into and identify patients on
5 the floors that fall into the category of geri falls.
6 We go upstairs, we gain consent from each patient.

7 A lot of times, there -- there's
8 certain issues that would prevent us from doing that.
9 If they're in the SICU, the NICU, the TICU and we
10 have to wait. But for the most part, we are able to
11 gain consent. And this has been ongoing by the way
12 since July and then enroll them into the study prior
13 to discharge.

14 Typically, consent is either from the
15 patient or surrogate and then enrollment begins. We
16 then go back to them and provide a state independent
17 questionnaire. The questionnaire is a ten-question
18 questionnaire that -- that basically asks specific
19 questions like, have you fallen in the past year?
20 Have you been advised to use a cane? Do you feel
21 unsteady?

22 And there's a bunch of different
23 questions, roughly ten questions, that are then
24 scored and then put into our database. The other
25 part of the in-hospital approach is a timed up and go

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2 assessment which is done through our physical
3 therapy, physical therapy department. And it really
4 provides sort of this multidisciplinary approach to
5 looking at how and why they fell.

6 The time ... for those of you that
7 don't know is scored twelve and higher or twelve and
8 lower. And based on that score, we get a risk
9 assessment. The patients are also given a mind
10 mobility plan, and an awareness home safety
11 checklist. At -- at that point, typically the
12 patient will be here anywhere from a week to a month
13 and they'll receive whatever treatment is required.

14 And then there is a four, eight and
15 twelve-week retrospective that we do with follow-ups.
16 And -- and basically, these questions are done by our
17 research team where they call the patient either at
18 home or at their nursing facility or really wherever
19 they are. And a bunch of different questions are
20 asked of the patient.

21 Such as, have you reviewed your
22 medication list? Have you completed the home safety
23 checklist? Have you had a follow-up appointment with
24 your primary care provider? And this happens four,
25 eight and twelve weeks, retrospectively.

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2 And so what we're really able to do
3 then is to take all of this data and see which
4 factors are most significant or most relevant and
5 seeing if bringing in awareness and also the ability
6 to discuss the issues of falls and see if recidivism
7 is the same, worse, or better within this target
8 group.

9 Ideally, once all of the data is
10 submitted. We will compare those that implement the
11 interventions to those that don't. Subjects that
12 don't implement the interventions will be the control
13 group and univariates are going to be performed for
14 continuous variables. And after one year, the
15 experimental and the control group will be evaluated
16 and analyzed and a retrospective on fall recidivism
17 will be discovered.

18 So it's really, as you can see, it's a
19 very large, multidisciplinary multifactorial approach
20 in addressing falls within the sixty-five and older
21 geriatric population. A lot of moving pieces to it.
22 But obviously, the goal is to prevent falls in the
23 elderly population.

24 MR. BANK: Great presentation. Thank
25 you very much, Marc. You know, as you were talking

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2 about all this follow up. I guess, these follow-ups
3 are done by phone, correct?

4 MR. MUSICUS: They are.

5 MR. BANK: It -- it just seems like an
6 enormous amount of work. I -- I would love my trauma
7 program to be able to do this but we almost need a
8 whole another F.T.E. because these are hundreds of
9 hundreds of patients.

10 MR. MUSICUS: So it's a great --
11 that's a great point, Dr. Bank. I think what, you
12 know, what we've done is we've enlisted the help of
13 our trauma fellows, our trauma residents. There's
14 also certain trauma nursing staff that has been
15 involved. But you're right, it is a real big
16 undertaking. It would take at least eight to ten
17 people minimum to keep this project going and to keep
18 the study going.

19 We -- and we do have fortunately we do
20 have those resources here at Westchester Medical
21 Center. But again, I think from Dr. Prabhakaran's
22 standpoint, you know, it is becoming such an epidemic
23 within the geriatric population of falls that looking
24 at this proactively and retrospectively and trying to
25 create awareness, hopefully will present -- prevent

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2 recidivism.

3 The one thing I also want to mention,
4 we -- we also produced a five-minute geriatric falls
5 prevention and awareness video based on the C.D.C.'s
6 Ten Step Guidelines. We're using that in, we really
7 wanted to do in person presentations at nursing
8 facilities and geriatric centers, as well as the
9 O.F.A.'s ...

10 But because of the COVID situation,
11 we're only able to send it out. But that's also
12 another component of this where we are able to
13 present sort of the best practices of falls
14 awareness. And that will hopefully be a little bit
15 more significant as the COVID situation decreases.

16 But we think it's really all about
17 bringing awareness and education to this population
18 to hopefully prevent and -- the recidivism rate of
19 falls.

20 MR. BANK: Were you able to get
21 funding for this? Does -- does W.M.C. fund this --?

22 MR. MUSICUS: So -- good question. So
23 right now, W.M.C. is funding it. However, we are
24 looking for grants and funding sources along the way.
25 This obviously is not a study that's going to end in

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2 the next three or four months.

3 So yeah, we are -- we're hoping to get
4 some grants and some funding working with our
5 internal department to do that.

6 MR. BANK: And then once the study
7 finishes if -- if you do show that you can make a
8 difference, I -- I would guess you would want to
9 continue forever going forward.

10 MR. MUSICUS: Yeah, I think in a
11 modified format, a modified approach we will. There
12 -- there probably will be a concerted effort. Right
13 now we're just trying to get this study off the
14 ground, and we did so as of July. So I'm sure by
15 next July we will have, there -- there is a lot of
16 parts of it that have evolved.

17 And so I think, you know, by next July
18 we probably will have some other add-ons that will be
19 part of it.

20 MR. BANK: Any questions for Marc from
21 the audience?

22 MR. CLAYTON: Dr. Bank, Dr. Angus has
23 the question for Marc. Do you have a geriatrician at
24 Westchester?

25 MR. MUSICUS: Yeah, that's an

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2 outstanding question. We knew going in that we did
3 not -- we did have a nurse practitioner who had a
4 specialty in geriatrics and then was moved off of the
5 study. I know, internally, W.M.C. is looking to
6 embark on a geriatric program. However, as of today,
7 we don't, but we're hoping to.

8 MR. BANK: Great. Any other questions
9 from the audience? And Marc, you said, you twenty --
10 I think you mentioned at the beginning, did I hear
11 that right twenty-seven percent of your patients were
12 falls?

13 MR. MUSICUS: Yeah. So in 2020,
14 roughly twenty-seven percent of the trauma admissions
15 were status post fall, that's about five hundred and
16 sixty-four geriatric trauma patients. This year, I
17 think -- yeah, this year, I think we're going to do
18 closer to six hundred.

19 MR. BANK: I think it's low, I think
20 N.T.D.B. falls are the most common mechanism of
21 injury reported. So most trauma centers during a
22 forty, fifty percent range.

23 MR. MUSICUS: Yeah.

24 MR. BANK: So wow.

25 MR. MUSICUS: I think the only

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2 difference is that number that I gave you was the
3 admissions -- the patients that were admitted.

4 MR. BANK: And admitted to anybody,
5 submitted to orthopedics, neurosurgery or just ...
6 trauma admissions?

7 MR. MUSICUS: Correct. It's sixty-
8 five and older that were admitted to the hospital.
9 Dependent, right, depending upon the fall, yeah,
10 neuro, ortho, yeah.

11 MR. BANK: I see. Okay. Thank you.
12 Any other questions for Marc? Thank you very much.
13 So real quick, I have a presentation. I have some
14 slides, but I'm just going to briefly go over it. So
15 thank you to everybody. Thank you to all the
16 presenters. Just some updates about the
17 collaborative and some statistics, our last
18 collaborative reports.

19 We have about seventy-five to eighty
20 percent of all eligible trauma centers in New York
21 state are part of the collaborative. So our data is
22 pretty -- is pretty robust, compared to the rest of
23 the state. Our last report, which was a 2021 spring
24 report, was a first report that really the data
25 encompasses -- encompass all the first leave of COVID

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2 in New York in March, April, and May of 2020.

3 And then, at least a few months after
4 that, you know, that summer, where we saw some
5 changes in our trauma demographic. So if you look at
6 that and you have to go backwards in the
7 collaborative. Typically, for the collaborative, we
8 have about fourteen hundred admissions per month,
9 among all the twenty-six different hospitals.

10 So about twenty-six hundred admissions
11 a month, it's pretty steady -- sorry, fourteen
12 hundred admissions a month. It's pretty steady,
13 fourteen hundred admissions a month that meet TQIP
14 criteria, I should say. And it's pretty steady going
15 backwards there. And I have a graph on this, but
16 there's a dramatic decrease in March of 2020, April
17 of 2020, and May of 2020.

18 So we went from fourteen -- thirteen
19 to fourteen hundred TQIP accepted admissions a month
20 in the collaborative to in April of 2020 we had
21 eight hundred and seventy-four. So again, about
22 fourteen hundred to about eight hundred and seventy-
23 four. So we lost about forty, almost fifty percent
24 of our volume dramatically within the COVID crisis.

25 June and July, we saw an immediate

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2 bounce back to get in thirteen hundred and fourteen
3 hundred admissions. And then in the summer, for July
4 and August, we actually overshot. So we had about
5 sixteen hundred, almost seventeen hundred admissions
6 per month in the collaborative.

7 So we did see a dramatic -- a dramatic
8 decrease in the -- in the COVID, I'm sorry, in the
9 trauma numbers during COVID. And then dramatic
10 bounce back immediately upon, I guess, reopening of
11 the state in July and August of 2020, which was very
12 interesting. When you kind of looked at the
13 breakdown, interesting enough, penetrating trauma has
14 gone up to the collaborative members typically we are
15 below the national average, sometimes about forty to
16 fifty percent the national average.

17 In the spring of 2021, the national
18 average for penetrating trauma for TQIP centers was
19 four-point six percent and in New York centers was
20 four-point two percent. So we are getting much
21 closer to being very close to the national average
22 for all TQIP centers for penetrating trauma.

23 We typically are much higher than the
24 average for isolated hip fractures and we continue
25 that trend for TQIP centers for admissions for

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2 isolated hip fractures in the United States is eleven
3 point nine. And for New York centers, it's
4 seventeen-point seven percent. So we're about
5 fifteen percent higher than the rest of the country
6 for isolated hip fractures.

7 The reason why I particularly point
8 that out is because those two mechanisms --
9 mechanisms of injury are the only two mechanisms of
10 injury that we have some statistical significance
11 versus the rest of the country. So for risk adjusted
12 mortality, New York centers do significantly worse.
13 Our relative risk is one point five seven. So -- and
14 that is statistically significantly worse than the --
15 than the rest of the country.

16 And for isolated hip fractures our
17 mortality is significantly better. Our relative risk
18 is zero point seven three. So it is interesting that
19 we do hip fractures very well. And penetrating
20 trauma, which is becoming more common in the -- in
21 New York State, we release for the TQIP analysis. We
22 don't do as well as the rest of the country.

23 If you then just look at individual
24 hospitals, because it may be that there are just a
25 few hospitals that are kind of, you know, doing

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2 incredibly well, incredibly poorly and pulling the
3 mean of the rest of the group. That is not true. So
4 if you -- if you look at all of the hospitals and
5 where their spread is, both -- for both penetrating
6 trauma and isolated hip fractures.

7 We don't have any hospital in the New
8 York City collaborative that is doing statistically
9 better than average in penetrating trauma, in
10 penetrating trauma. So zero, zero percent of our
11 trauma centers are doing better than average in
12 penetrating trauma. And it's the same of isolated
13 hip factors.

14 We have zero centers who are doing
15 worse than average in isolated hip fractures. So
16 interestingly enough, it's pretty tight grouping and
17 both isolate hip fractures and -- and penetrating
18 trauma, which I find interesting because there's a
19 really a huge difference between our trauma centers
20 from extremely urban trauma centers to suburban
21 trauma centers to very rural trauma centers and, you
22 know, dramatically different parts of the state.

23 So it is interesting that the trauma
24 centers all are pretty tight and close to each other
25 in the statistical analysis. Just to -- I'll give a

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2 little review of our previous GI projects, acute
3 kidney injury, we're continuing to show that our data
4 entry and acute kidney injury is reasonable because
5 we're ballpark pretty close to the rest of the
6 country on our level of acute kidney injuries.

7 And previously, for both surgical site
8 infection and catheter-associated U.T.I.s, we had
9 three consecutive reports showing that New York State
10 ... worse than average for those two indicators. We
11 did a project for both surgical site infection and
12 catheter-associated U.T.I.

13 We reloaded the data to TQIP and both
14 of those are now in the gray. ... green band and
15 gray, so they are not statistically significant. So
16 for example, surgical site infection, which in the
17 fall of 2019, our relative risk was two point zero
18 five. So twice, twice as common in a New York State
19 center trauma surgical site infection than the rest
20 of the country and in the spring of 2021, is one
21 point two three.

22 And similarly, for counties in the
23 fall of 2019, were one point seven four. So
24 significantly above the average and in the spring of
25 2021, we are at zero point eight four. So we're

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2 actually below average, not statistically
3 significant, but in general it is the trend towards
4 below average over a catheter-associated U.T.I.

5 So at the collaborative meeting, we
6 had discussed all of this -- all of this data and
7 just to give you a feeling of the numbers that we're
8 talking about, is in our spring 2021 report for the
9 collaborative we had six hundred and eighty-eight
10 penetrating traumas and seventy-nine mortalities for
11 an observed eleven point five percent mortality for
12 the state for penetrating trauma.

13 Conversely, for isolated hip
14 fractures, we had almost twenty-nine hundred two
15 thousand eight hundred and eighty-four isolated hip
16 fractures and eighty-three mortalities for an
17 observed rate of two point nine percent mortality for
18 isolated hip fractures. And just to give you some
19 situational awareness, the rest of the country has
20 three point five percent mortality for isolated hips.

21 So we're at two point nine versus
22 three point five. And then the rest of the country
23 is at ten-point nine percent mortality for
24 penetrating trauma. And we are eleven point five.
25 So ballpark almost a point -- percentage point

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2 difference for both penetrating and isolated hip
3 factors. So it was discussed at a bunch of meanings
4 of -- of what to do in terms of doing a P.I. project
5 and some research projects on these numbers.

6 And we did decide to go with isolated
7 hip factors. So one other statistic that we found
8 very interesting was that there is wide, I think,
9 spread agreement in the literature that delaying the
10 opera fixation of hip fractures in geriatric patients
11 will increase mortality. And the typical deadline
12 that people talk about is forty-eight hours.

13 So in New York State, interestingly
14 enough, fourteen percent of our hip fractures are
15 fixated more than forty-eight hours and then the rest
16 of country, it's seven point two. So despite us
17 having a doubling of the number of patients with
18 isolated hip fractures and doubling of when they go
19 after forty-eight hours, we actually are doing better
20 than average.

21 So it was very interesting that this
22 indicator that most people consider an indicator of -
23 - of quality for isolated hip fractures and if your
24 hospital is to double the average, compared to other
25 TQIP centers, I'm betting that the ... reviewers are

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2 going to ask you why that is when you get your
3 review.

4 But despite that, the hospitals for
5 outcomes are really very good. So we did decide to
6 do a quality project on this. There was a data form
7 sent out to all of the collaborative hospitals asking
8 for a lot of their outcome data, their demographic
9 data, some process measures of when patients went to
10 the O.R. or some demographic data about their
11 hospital.

12 We've got a bunch of data back, but --
13 but not everybody yet. So by the TQIP conference in
14 November, I hope to present some of this. We also
15 have prior ... approval on this. So if we do find
16 anything that is publishable, we will hopefully be
17 running this up.

18 Any questions about that? And from --
19 from Ron, it says, not only is reduced mortality
20 impressive by itself, we also have an older
21 population than average in TQIP. Absolutely, so, you
22 know, this is very interesting to me, because if you
23 look at our demographics and our process measures,
24 they would point strongly to our absolute mortality
25 being worse than average, to say nothing about risk

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2 adjusted mortality, but our absolute mortality as
3 well as our risk adjusted mortality is better than
4 the rest of the country.

5 So it is interesting that this really
6 flies in the face of all the literature saying older
7 people die more and people that are delayed to the
8 O.R. die faster or more commonly. So to gather the
9 data and to really look at the data of why maybe we
10 are doing so well, when it kind of flies in the face
11 of common sense, I think this can be very
12 interesting.

13 I can give you a few things from the
14 few centers that have sent data insofar, that I
15 personally found it very surprising and I don't know
16 if anybody on the call, but the amount of isolated
17 hip factors to actually admitted to the trauma
18 surface. So there are multiple centers that over
19 fifty percent of the isolated hip fractures are
20 admitted to the trauma service.

21 And the questions are trauma service,
22 orthopedic service or anything else. In my personal
23 institution, the vast majority of hip fractures are
24 admitted to orthopedic service. So it is interesting
25 that maybe admission to the trauma service can be

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2 correlated with mortality. But so far, it is
3 interesting. There's a bunch of centers that are
4 admitting sixty, seventy percent of the isolated hip
5 factors to the trauma surgeons.

6 Any questions about that or any
7 questions about for any of our presentations --
8 presenters?

9 MR. CLAYTON: Dr. Bank, it's Dan
10 Clayton. Dr. Simon had a comment in the chat for
11 you.

12 MR. BANK: Did -- we said not only see
13 reduce mortality and impressing itself, we can also -
14 - we also have an older presentation, right? That's
15 fine. Yeah. So yeah, I read that. And I agree with
16 Ron, it's -- it's very interesting. I'm not sure how
17 that works. But hopefully by breaking it down and
18 really seeing what the data is, we're going to delve
19 into that.

20 To anybody who has not sent me their
21 results, was confused at all by the form. There were
22 some emails going back and forth, please just email
23 me. If I didn't get back to you, it's not that I'm
24 ignoring you. It's just that your email may have
25 gotten lost in the hundred emails that we all get

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2 every day.

3 So just please send me a reminder
4 email and I will get back to you. And I'm hoping
5 that we have everybody's form back by the November
6 TQIP conference. So we can at least present some of
7 the raw data.

8 MR. CLAYTON: Dr. Bank, Dan Clayton
9 again, for the steographer. Just to reiterate, for
10 those of you who were not on at the beginning of the
11 subcommittee meeting, the PowerPoints for today's
12 presentations were not approved in enough time by the
13 department to actually be show -- be showing them
14 today.

15 However, I do want to make sure that
16 people understand that I'm going to send them out on
17 the trauma listserv tomorrow. So Mark, Gloria's and
18 Maggie's presentations as well as Dr. Bank -- Banks
19 from the last ten or fifteen minutes will be included
20 in an email to the trauma listserv tomorrow, so
21 everyone should receive it.

22 MR. BANK: Thank you very much. Thank
23 you to all the presenters. It is eight fifty-eight.
24 So I think we have to give way to the next -- the
25 next committee, which is going to be on this track,

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2 is it transit systems ...

3 MR. CLAYTON: It's trauma needs
4 assessment, doctor, and that's going to be at nine
5 fifteen. And that's on track two, trauma needs
6 assessment at nine fifteen. So there's actually a
7 fifteen-minute break. And then on track one for
8 those of you who are interested at nine fifteen will
9 be systems with Dr. Simon.

10 And that's track one, but we're
11 currently on track two, any questions? Thank you,
12 everybody.

13 MR. BANK: Thank you, everybody.

14 THE REPORTER: Off the record.

15 (Off the record, 8:59 a.m.)

16 (On the record, 1:58 p.m.)

17 MR. CLAYTON: Just a couple of
18 housekeeping items before we get started. Number one
19 is that web -- this is being recorded. Our technical
20 expert today is Peter Brodie, from the Bureau.
21 Thanks to Mr. Brodie for being here to help out
22 technologically.

23 A couple of other things. Janet
24 Wallravin is our court stenographer today. She's a
25 panelist. Please, when you're speaking, make sure

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2 that your camera's on and that you're unmuted and
3 that you also announce your name so the stenographer
4 can make appropriate notes to that effect.

5 I think that's all. So with that in
6 mind, I think Dr. Winchell is going to be a few
7 minutes late. So I give Dr. Berry the floor. Thank
8 you.

9 MR. : Dan, before -- just -- can I
10 ask a quick question before that starts.

11 MR. CLAYTON: Sure, doctor.

12 MR. : Is transcribing subcommittees
13 new? I mean, in the past these used to be more kind
14 of free open discussions.

15 MR. CLAYTON: That might have been
16 part of the legislative piece about these meetings.
17 I think there was a piece of the legislation that was
18 put through up until January 15th that requires
19 subcommittees to be recorded and -- but they're not
20 being webcast. This is not being webcast, whereas
21 the STAC meeting this afternoon will be publicly
22 available beyond just, you know, the -- the trauma
23 community.

24 MR. : Okay.

25 MR. CLAYTON: So that would be

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2 webcast. But the subcommittee meetings are not being
3 webcast. They're just being recorded.

4 MR. : Start interrupt --.

5 MR. CLAYTON: And transcribed, I'm
6 sorry and transcribed, just like the inner meetings
7 where that happened between May and October, when we
8 did the interim meetings, I think that is your
9 question, doctor?

10 MR. : Yes, I'm sorry, Cherisse.

11 MS. BERRY: No problem.

12 MR. CLAYTON: Thank you.

13 MS. BERRY: All right. So we'll get -
14 - we'll get started. Dr. Winchell will be joining
15 soon, he just had a patient-related issue that he's
16 dealing with. So we had our interim meeting, June
17 22nd, and we had discussed that we had submitted the
18 common needs assessment survey formal report to the
19 STAC.

20 We then went into this new initiative
21 that we had brought forth between SEMSCO, SEMAC,
22 E.M.S.C. and STAC looking at, you know, leadership
23 and how we can come together to sort of break down
24 barriers to communication. Some of the issues that
25 came out of the report, we thought we could -- we

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2 would be able to address this at the leadership
3 level, between all organizations between pre-hospital
4 and hospital, trauma system leadership, now one
5 mission, one voice, one team.

6 And really having a fundamental
7 understanding of what our system should be versus
8 what our current trauma system is. It's really
9 vital. We have a lot of trauma centers in New York
10 that we lack integration. And so we really do need
11 an integrated plan. And having gone through the
12 COVID experience, we recognize the need to have that
13 plan.

14 And so how do we go about developing
15 that, you know, we talked about, you know, the need
16 for, you know, obtaining -- potentially obtaining ...
17 and consultation from -- from the American College of
18 Surgeons. That's something that we're going to have
19 to further discuss at our next meeting.

20 What we wanted to spend the majority
21 of the time during this meeting is to sort of go over
22 the provisional trauma center designation proposal.
23 So we had a really lengthy discussion during that
24 interim meeting about the criteria needed for
25 designating trauma centers in New York.

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2 And so at the end, are you able to
3 show that draft so that we can go through it one by
4 one? If not, I can pull it up, if you can allow me
5 to share.

6 MR. CLAYTON: Dr. Berry, we don't have
7 any approved audio or visuals for the meeting today.

8 MS. BERRY: Okay. I can -- I can just
9 go through it then. We submitted this back in July.
10 And so we're just waiting for it to, you know, be
11 reviewed. And we'll go over it today. This again
12 came out of not just our meeting in June, but a
13 collection of suggestions from prior meetings over
14 the years.

15 And so, you know, here we start by
16 saying the facilities interested in pursuing trauma
17 center designations shall submit a letter of intent
18 and supporting materials to the D.O.H. requesting
19 provisional designation. Requests for new
20 provisional trauma center designation will be
21 reviewed by the STAC, using the following guidelines,
22 and will make recommendations to the D.O.H.,
23 regarding the need for the proposed new center.

24 So in general, proposed center will be
25 determined to be beneficial if number one, we'll go

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2 through this and then we'll open it up. So
3 population coverage, so the estimated catchment area,
4 defined as an area with a sixty-minute access by
5 ground, calculated using a standard geographic
6 information system or G.I.S. system-based approach of
7 the proposed center does not overlap, the estimated
8 catchment area of existing centers or if the overlap
9 is less than ten percent of the population coverage
10 of an existing center.

11 And number two, additional capacity is
12 needed. So if the existing trauma center with which
13 the proposed centers coverage area overlaps is on
14 diversion for trauma patients more than five percent
15 of the time or if more than twenty percent of
16 patients meeting New York State criteria for
17 transport to a trauma center are taken to non-
18 designated facilities within the catchment area of
19 the existing center with which the proposed centers
20 coverage area overlaps.

21 So if these -- these are, you know,
22 initial screening criteria, so if these initial -- if
23 these screening criteria are not met, the STAC will
24 then request additional information from the proposed
25 trauma center that would document how the new center

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2 will be a benefit to the population served either in
3 terms of improved access, improved baseline capacity
4 or improved system resilience.

5 Further, these criteria must be met
6 without compromising the quality of care at the
7 existing center. The ability of the existing center
8 to maintain adequate patient volume to meet
9 verification standards or adversely affecting cost
10 effectiveness at a system level.

11 Information that might be important to
12 this evaluation could include, number one,
13 demonstration of the proposed trauma center would
14 improve access for subpopulation of injured patients.
15 And finally, demonstration that there is sufficient
16 volume such that the existing center would not be
17 adversely affected.

18 So I just want to open up the floor
19 for thoughts on -- on this criteria, essentially
20 allowing the STAC to review the applications before
21 centers become designated.

22 MR. GESTRING: Cherisse, can I ask
23 you. So this is, you say STAC is going to decide or
24 the Department of Health is going to decide?

25 MS. BERRY: We would review -- we

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2 would review any request for designation and then
3 make recommendations.

4 MR. WINCHELL: You know, we're --
5 we're only an advisory committee, right, so we don't
6 really have standing to say yes or no, you know what
7 --.

8 MR. GESTRING: That's kind of where --
9 that's kind of where I was going Rob, I just --

10 MR. WINCHELL: You know, all we have
11 is --

12 MR. GESTRING: -- ... anywhere else.

13 MR. WINCHELL: -- the ability to make
14 a recommendation to the Department of Health. And
15 that's where we started this.

16 MR. GESTRING: And then the thought
17 would be the Department of Health bureau, B.M.S.,
18 would then go on considering the recommendation of
19 STAC and go along with the process?

20 MR. WINCHELL: So yeah, obviously, it
21 would be our hope that the department would value our
22 opinion, unless there's other data or other things
23 that we're not seeing, you know, but that -- you
24 know. And then if the STAC didn't think the trauma
25 center belonged there, it would be my hope, we would,

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2 as a state, conclude it didn't belong there, either.
3 But at least that would -- but this would be the
4 initial process.

5 Right now -- right now, if I wanted to
6 become a provisional trauma center, there is no
7 process in place as to how, what, or where I do. And
8 if I then get enough data to be a verified trauma
9 center, there's equally nothing as to whether I need
10 to be there. And so this at least puts a, hey, let's
11 take a look at this from the should, rather than
12 could aspect and, you know, hopefully fairly generic,
13 we can put some process in place that's transparent,
14 you know. And at least start the dialogue around it,
15 even if we don't have something actionable.

16 MR. GESTRING: And so that's exactly
17 right. Let me just ask one more question and I'll
18 shut up. So the other question was related, so
19 talking about places that want to be provisional
20 trauma centers and Cherisse gave a good breakdown of
21 -- of what the criteria would be for that.

22 What about the ability to approach
23 places that are currently not but that are really in
24 the rural areas and, you know, kind of encouraging
25 them to become provisional level twos, and I guess we

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2 don't really have threes yet but something to help,
3 you know, kind of populate some trauma center care in
4 those -- in those rural areas that currently don't
5 have that?

6 MR. WINCHELL: Yeah. So I think
7 that's a great initiative. I think it's slightly
8 different than this one, in that a place like that is
9 a slam dunk on this, because they will almost
10 undoubtedly fit within that no coverage within sixty
11 minutes, which is for sure you should be there,
12 right.

13 No one's going to argue. You know,
14 and then that becomes more of us from the advocacy
15 position from STAC or from the department of how we
16 would approach those people and actually try and
17 encourage them to sign up.

18 MR. MARX: Can I -- can I say
19 something real quick?

20 MR. WINCHELL: Yeah.

21 MR. MARX: If a center wants to become
22 a trauma center -- if a hospital wants to become a
23 trauma center, they send in a letter to Dan and Dan
24 takes a look at that. They look at the hospital to
25 see whether or not they have the appropriate

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2 infrastructure to, you know, support being a trauma
3 center and then it would go to the department and
4 they would give approval for them being a provisional
5 trauma center after -- after Dan and Ryan take a look
6 at the hospital, I think, in person.

7 And so probably, we don't have
8 anything written down, and we really should. And the
9 second thing is that we have tried to encourage some
10 hospitals to become trauma centers. And we haven't
11 done it formally, but we have done it. And, you
12 know, it's a matter of convincing their medical staff
13 that gets in appropriate for them to do and get their
14 buy in.

15 Because if the medical staff isn't
16 going to do it, there, you know, it's not going to be
17 successful.

18 MR. GREENBERG: Hi, everyone, it's
19 Ryan. Sorry, I'm having some computer problems here.
20 So you can't see me at the moment. But hopefully,
21 I'll have that resolved shortly. So just two things
22 on it. One, there is a process and it's policy 1804.
23 I think Dan is in the process of putting it up.

24 So that is the process that an
25 institution has to follow, there is -- so they have

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2 to meet certain criteria, they have to submit certain
3 criteria. We do go on site. We do a site visit.
4 Matter of fact, I was just on another site visit
5 recently because the initial site visits we went to
6 go see, one of the hospitals was missing a number of
7 items and said they needed to correct.

8 So before we would consider them for
9 provisional that had just occurred. And because of
10 the time period that also passed between the first
11 visit and -- and now when we went to go see the other
12 items we did -- they resubmitted their initial
13 documents, make sure that they are all up to date.

14 And, you know, the one thing that we
15 don't look at right now, in part, there's just not a,
16 you know, a specific standard. And I think that's
17 part of what this is, you know, exciting to move
18 forward with. And this is something that, you know,
19 we are as a department, you know, think, you know,
20 can be a positive thing is to have some of those
21 other variables looked at, you know. How does it
22 affect the system, what's around it, so on and so
23 forth.

24 Like, and I -- forgive me, I'm not
25 sure who it was who had said it. But you are

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2 correct, it is an advisory committee and as such, it
3 would be an advisory to the department on -- on
4 recommendations on what should happen related to new
5 -- Dan's moving cameras now. So you know, it is an
6 advisory situation, but we believe in many senses is
7 a very collaborative approach in how we approach
8 things and where things are.

9 And, you know, could be a very good
10 collaborative approach in this regard as well. So we
11 will, you know, continue to look forward on that
12 front, to have this committee looking at it actually.
13 One of the things that that we need to check with
14 legal on is, you know, does the committee have the
15 ability to look at some of the documents that are
16 submitted as well, and not just some of the things
17 that we outlined so far.

18 But if we look at policy 1804 in the
19 documents that provisional hospitals have to submit
20 in order to meet compliance in order to obtain
21 provisional status, you know, can those documents be
22 included in -- in what this committee looks at to
23 make a decision.

24 And then yes, it is, you know, it is a
25 recommendation, recommendation would be, you know,

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2 heavily considered and kind of move forward from
3 there, but obviously, it is ultimately up to the
4 department and the commissioner of health on
5 determination on, you know, who would become a trauma
6 center or not.

7 That is one thing that I would say,
8 you know in some of the wording and some of the
9 things that there is, you know -- we, you know, with
10 some of the wording from -- from, you know, kind of
11 where things are might need to be tweaked or worked
12 with a little bit just to, you know, kind of align
13 with those beliefs and where we are. But happy to
14 answer any questions on that.

15 MR. WINCHELL: So have we had -- have
16 we had anybody apply recently is there -- is there
17 current interest in a new trauma center anywhere?

18 MR. GREENBERG: We do. We have three
19 applications -- at least two, there are two, there
20 are two, but there's one that just messaged me the
21 other day to express interest. So I have a follow-up
22 phone call with them.

23 WINCHELL: Okay. So there are three,
24 one -- one which will be granted provisional status
25 probably in the very near future and then the two

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2 others that are fairly early on in the process.

3 MR. GREENBERG: But so it might be
4 interesting to see how they stack up against our
5 criteria. Just as, you know, again, we're an
6 advisory committee, it doesn't -- it's nothing but
7 advice to know where we're headed with that, if it's
8 not confidential information. It would give us a
9 chance to kind of test around the process, maybe.

10 MR. WINCHELL: Yeah. So I mean, like
11 I said, one's pretty much complete. So I don't know
12 if that would be the right one. But we can always
13 do, you know, an after analysis, just to see where it
14 would line up. We also can do a retro analysis to
15 see where things lined up comparative in the last,
16 you know, three years since I've been here.

17 MR. GREENBERG: Yeah.

18 MR. WINCHELL: And, you know, relate
19 to these standards. I don't think there's a negative
20 in that point and matter of fact, if we do a retro
21 look at it, we might be able to look at what those
22 impacts were so, you know.

23 MR. GREENBERG: Yeah.

24 MR. WINCHELL: We need a criteria --
25 yeah, and how does that affect -- think that would be

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2 great. Yeah, if we could, if we could get the --
3 which hospitals those are, we could kind of see how
4 they stack up just as an internal check. And to kind
5 of get an -- get an idea of how things work ... be
6 perfect.

7 MR. GREENBERG: Yeah, no, I think
8 that's a great idea. Are there questions, comments,
9 concerns? Okay.

10 MS. BERRY: Okay. So it seems like
11 the action items on this proposal would be submission
12 to legal and doing that analysis that we were just
13 talking about? Everyone agree?

14 MR. WINCHELL: Sounds good.

15 MS. BERRY: Great.

16 MR. GESTRING: Maybe I'll -- maybe
17 I'll ask again another question, I'm sorry. So Ryan
18 kind of alluded to a little bit and Rob touched on
19 it. But, you know, the confidentiality side of this,
20 how -- you know, how much information will be
21 available for STAC to discuss and recommend on?

22 MR. WINCHELL: Well, as long as it's
23 not confidential, that I, as hospital X have applied,
24 then, you know, the most of what's in our -- the --
25 what's in our initial proposal to look at is all

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2 public domain stuff, right, where you are, how you
3 sit compared to the other trauma centers.

4 And so, again, my only question would
5 be if there's some thing that it's confidential, that
6 I even applied, that we weren't supposed to know who
7 they are, none of what we're really looking at, have
8 any other thing we have to ask from the hospital.
9 You know, Dan's analysis clearly does, but -- but the
10 one that we looked at really doesn't.

11 MR. GESTRING: Thank you.

12 MR. GREENBERG: So the part that I was
13 referring to on the confidential side I think who
14 applied is really not on the confidential side. And
15 matter of fact, I would go one step further and say,
16 often and who applied, they know, you know, they're -
17 - they're advertising it within their community.
18 They're saying that they're working towards it.

19 I mean, I haven't really seen promise
20 vendors who haven't been very boisterous about going
21 for whatever that is.

22 MR. WINCHELL: Sure.

23 MR. GREENBERG: I don't think that
24 part's of the problem, you know, but we do ask for,
25 you know, some very specific information. And, you

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2 know, in that capacity, you know, you know, cases and
3 performs improvements and, you know, different things
4 that kind of move forward to get to that provision
5 ... That's the part that I'm just not sure, you
6 know, where and there, what can or what can't be
7 shared.

8 And also, obviously, what the effect
9 of, you know, this is, is -- as a state council
10 meeting and review things, we obviously have, you
11 know, C.O.N. processes and things and other councils
12 and stuff like that and I think we just would have to
13 look at that. And it could be something as much as,
14 you know, if we start to look deeper into things
15 that, you know, different things or prophecies would
16 have to change slightly in order to accommodate that
17 and, you know, make it something that can be
18 streamlined and work with it.

19 MR. CLAYTON: Doctor --.

20 MR. GREENBERG: Yeah.

21 MR. CLAYTON: Sorry, this is Dan
22 Clayton. Just wanted to make sure that Dr. Joseph's
23 question gets posed. Dr. Joseph is asking in the Q&A
24 -- I think this is a great approach, will
25 recommendations be made to the college as well?

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2 MR. WINCHELL: So you know, I can
3 comment to that one, going back a few years, the --
4 the college is utterly agnostic as to whether a
5 hospital should be a trauma system with -- trauma
6 center within a given system. And that's by
7 deliberate choice. When I was still chair of the
8 systems committee, we went out in the ... and said,
9 hey, wouldn't it be helpful to you if we asked you as
10 the lead agency, whether you wanted this hospital to
11 be a -- to be a trauma center and would you like this
12 to be a question on the V.R.C. application.

13 And they vehemently opposed the
14 concept. So, you know, they -- they didn't even want
15 us to ask. So we would have no input to the college
16 process. And I would argue that we don't really --
17 I'm not sure that we really even need to be involved
18 in the existing state process of making sure the
19 infrastructure is adequate for them to be a
20 provisional trauma center. I think that the D.O.H.
21 requirements, they're fine.

22 You know, our potential point of
23 inflection here is before the application even goes
24 in would be regardless of how well you're prepared,
25 is this something that that looks like we need it in

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2 the state system. You know, again, I think that can
3 be determined largely on publicly and I think can be
4 completely on publicly available data.

5 MR. GREENBERG: You know, and the
6 other side is, there's nothing that says that we
7 can't do two sets of data, you know, to where this
8 committee is looking at the items that you're talking
9 about, which are clearly very public. And the
10 department is looking at the other items that are
11 outlined in policy 1804. So you know, there's
12 nothing that says they have to be combined.

13 MR. WINCHELL: But again, our, you
14 know, our name is needs assessment committee, I don't
15 think, you know, again, between the state and the
16 V.R.C., I don't think we need to get into the weeds
17 of the -- are they meeting the standards and are they
18 going to get past the verification visit?

19 MR. GREENBERG: The one thing I would,
20 you know, that we would have to look at is obviously,
21 you know, you spoke about the need portion and let's
22 say that the committee determined there wasn't a need
23 for another hospital. You know, part of the state
24 process would have to have a mean -- a reason for not
25 approving someone who meets all the other criteria.

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2 And you know, backed by a statute or
3 reg that says, you know, based on the -- and things
4 like that. So we would just, obviously, also have to
5 look at that component as well.

6 MR. WINCHELL: Right. You know, that
7 that's one of the questions we need to pose to our
8 friends in the legal department, you know, as to
9 whether our current broad based statute about
10 maintaining the building, maintaining a, you know, a
11 trauma system, whether that trying to optimize it
12 from a patient care standpoint and a financial
13 standpoint, is within our existing purview or whether
14 we'd have to ask for additional -- additional
15 statutory support to do that.

16 MR. GREENBERG: And that is the point,
17 you know, and I think that's the part that this
18 committee again, you know, when you talk about the
19 advisement in that -- in that front, you know, the
20 regs and the statute are what they are today,
21 obviously, regs is much easier to change than the
22 statute.

23 But if there are things there that,
24 you know, makes the system better in the future, that
25 pathway of starting and what that would look like in

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2 the future are things that, you know, we can always
3 discuss and move towards.

4 MS. BERRY: And with -- with -- with
5 that, Ryan, does the D.O.H. take into consideration
6 one of the last things we put in our proposal, which
7 -- which was, you know, what if -- if a center is
8 applying for designation and it would adversely
9 affect the volume of another existing center, does
10 the D.O.H. take that into consideration currently,
11 before allowing for that approval go through?

12 MR. GREENBERG: I don't know that we
13 have a specific thing that's come up with that one
14 currently, right now. We do look at, you know, the
15 demands in the system, but the volume itself and, you
16 know, the specific effects say on every institution
17 or everything around, I don't know that come up in
18 that specific provisional status. If you're talking,
19 you're on mute or you might not be talking to us.

20 MS. O'NEILL: I was talking to you.
21 Thank you, I thought ...

22 MR. GREENBERG: I see lips moving and
23 I'm like, well, maybe she's talking to someone who
24 walked in her office. Dr. O'Neill.

25 MS. O'NEILL: I was saying that this

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2 did come up about, I don't even remember how many
3 years ago, it's probably more than ten, Bill will
4 remember, when -- just one second. Now, that I'm
5 unmuting. ... I'll call you back in two minutes.

6 This came up when Barnabas in the
7 Bronx, St. Barnabas in the Bronx applied for a trauma
8 center designation. And they were in very close
9 proximity to Jacobi and Lincoln. And there was an
10 effort, in fact, we did an internal review at the new
11 -- at the New York, greater New York artech, trying
12 to establish a needs assessment.

13 And it was determined by the artech
14 group, that there really was no need for a trauma
15 center back then. But there was nothing within
16 statute or regulation that gave the department or the
17 STAC -- other than recommend that it wasn't required,
18 there was nothing that was in place to enforce it.

19 And -- and the general sense
20 politically was that they couldn't prevent it from
21 becoming a trauma center. So that is something that
22 still has to be addressed, if that's the direction we
23 want to go to. And that's been the limiting factor
24 that we've had within the trauma program is in -- as
25 many other states have had.

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2 But that's the one hurdle that we
3 still would have to address.

4 MR. MARX: Yeah, the original
5 legislation allowed any hospital to apply to be a
6 trauma center. And until we had the new statute, a
7 new regulation is put into place, anybody could be a
8 trauma center, if they wanted to be a trauma center.
9 All you had to do is apply and then demonstrate to
10 the department that you had the necessary
11 infrastructure to support a trauma program.

12 And then you went off on -- on your
13 way. The new process with the -- using the college
14 for verification, really improved on the process,
15 because if a hospital can't get verified, then the
16 state won't designate them.

17 MR. GESTRING: Ryan, can I ask, where
18 are we with non-trauma centers reporting trauma
19 center patient management?

20 MR. GREENBERG: In the middle of a
21 pandemic.

22 MR. GESTRING: Okay.

23 MR. GREENBERG: We, you know, the
24 process is started, but I have not checked on the
25 compliance of it, you know, some more recent days,

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2 they are supposed to -- non-trauma centers are
3 supposed to be reporting. But I -- in all honesty
4 have not checked the compliance of it, we've -- you
5 know, with the amount of stuff that's going on,
6 within, you know, the pandemic, those functions, it's
7 been a, you know, it's something that I'm happy to go
8 take a look and take a look back at.

9 But that started or was supposed to go
10 in effect during it.

11 MR. GESTRING: It's -- the only reason
12 I bring it up is it might help inform what we're
13 talking about right now. Because --

14 MR. GREENBERG: Hundred percent.

15 MR. GESTRING: -- trauma centers,
16 trauma registry, record what they take care of, but
17 it doesn't record everything that's out there. And,
18 you know, we've had that conversation in a lot of
19 different ways over the years. But that would help
20 you when you look at facilities and how many trauma
21 patients are actually taken care of already.

22 MR. GREENBERG: Well, I mean, even
23 without looking at that, I think the other thing that
24 you're really looking at is how many transfers were
25 there and how many transfers from non-trauma centers.

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2 And I understand that we're looking at the others,
3 you know, to see what trauma patients ended up
4 potentially not getting transferred, in order to see
5 what that volume is too that maybe should have been.

6 But we also, I think, still need to be
7 looking at the number of patients that were
8 transferred. And, you know, that will show, you
9 know, within a given region, within a given area, you
10 know, how much trauma is happening there. And is
11 that the right choice to keep the trauma center in
12 the region or to put a trauma center in that region
13 because of it. You know, and that might fall into I
14 think, you know, when Dr. Berry's kind of final
15 points there, were there other outlining reasons or
16 other things that can be justified and why a given
17 area may need a trauma center.

18 MR. MARX: When -- when we originally
19 started, we had a HRSA Grant for trauma center
20 development and the state paid for your trauma
21 program manager and the registrar. And part of their
22 job was to go to the community hospitals in their
23 region to collect the data.

24 And it was difficult at the time
25 because there was a lot of concern about HIPAA

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2 violations. But once the money went away from the --
3 from the support for the registrars the whole thing
4 just kind of fell apart.

5 MR. GREENBERG: How long ago was that?

6 MR. MARX: Oh my God, 1999.

7 MR. GREENBERG: Something --.

8 MR. MARX: Something like that. I
9 know it was -- I -- I know I started around, in New
10 York around 1992. And we had the HRSA Grant for two
11 years. And then actually the department was taking
12 money out of the dormitory authority banking account
13 to support it. And when Antonia Novello became the
14 Commissioner of Health, she changed priorities and
15 there was a new auditing system implemented.

16 And we were told that we could not use
17 that money either for STAC meetings anymore or for
18 support for the registrars. So that went away
19 whenever Dr. Novello was -- was -- was the
20 commissioner.

21 MR. GREENBERG: Interesting. Yeah, so
22 I think, you know, I think it's two-fold. I think
23 and I don't know, Dr. Berry, you know, how you
24 accounted that one into your equation two, you know,
25 if it's something that maybe we need to think about

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2 this also just number of transfers coming from the
3 hospital that maybe applied.

4 And you know, what were they currently
5 receiving and now they're going for trauma status
6 and, you know, does that play a factor into it, I
7 probably think it should. The other thing that I --
8 I didn't -- I don't remember seeing here is how do we
9 evaluate or what does this committee, you know, how
10 do you feel we can evaluate the value of a center
11 becoming a level three, versus a level one or level
12 two.

13 And I do think that there is value in
14 that both, I think, it will add to some better
15 reporting, too. But, you know, having a level three
16 trauma center in -- in certain areas, that then is
17 required to, you know, both treat, stabilize, and at
18 the appropriate time transfer, when, depending on
19 severity and complexity of the case, those that help
20 us in better understanding what's going on within our
21 trauma community.

22 And you know, possibly other cases
23 that that would have been otherwise treated locally,
24 possibly not as a trauma patient. But, you know,
25 really kind of taking that level three to, you know,

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2 to a positive component for the system and how that
3 would play out. You know, has the committee or Dr.
4 Berry, have you considered that one from that point
5 of view of how that would be factored in?

6 MR. BERRY: No, definitely, I think
7 that's something that has come up a few different
8 times in the meeting, as far as, designation criteria
9 for level three centers. And I think it comes up to
10 -- it falls under the purview of the criteria that we
11 were -- that we listed in our proposal, with
12 population coverage and additional need -- needs
13 capacity. And I think that would be, the proposal
14 isn't all inclusive for both level threes, twos and
15 ones.

16 MR. WINCHELL: So you know, because I
17 think we -- where we originally started with the
18 level three idea because it was felt that would be
19 the only one that was palatable at the time that this
20 subcommittee was formed. The idea of looking
21 holistically, I think, makes a ton more sense. You
22 know, you could argue that, you know, whether we need
23 another position statement or something, you know,
24 level three trauma centers really come in two very
25 distinct species, right?

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2 There is the level three trauma center
3 out in the middle of nowhere, where there -- where
4 the patients are going either way. And I would argue
5 that it's not us coming in and making sure they meet
6 the standards. It's us actually going out there and
7 trying to help them build capacity to take care of
8 the patients that they're going to see no matter
9 what, because they're the closest facility.

10 And that's completely different from
11 the level three center that wants to open up within
12 the catchment area of an existing one or two, where
13 the value added is a much more, I think -- I think
14 it's a more nebulous concept as to whether they're
15 really needed to offload capacity from the level one
16 or level two center, whether they really feel an
17 access need or whether they're sort of, you know,
18 because it's just --.

19 I think when the college conceived of
20 level three concept, that's not what they perceive
21 the level three center would be. And so I think that
22 that's where a lot of the -- the issues come up,
23 right. And certainly, that's where the issues come
24 up almost always about Level threes that might not
25 need to be in the system.

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2 MS. BERRY: I think --.

3 MR. GREENBERG: Sorry, hold on.

4 MS. BERRY: I was just going to say, I
5 think that if we read -- if we ever reach a point
6 where we can have an overall assessment of the state
7 needs, so that we can then identify, you know, areas
8 that we really need trauma centers and sort of be
9 proactive, as opposed to waiting for centers to
10 apply, that would be one of the more beneficial
11 things for our system, sort of a true assessment of
12 the state need for trauma centers.

13 I think, you know, having an external
14 evaluation of that would be helpful.

15 MR. GREENBERG: I definitely agree.
16 And sorry, that was mute there for a second. We
17 completely agree and we've spoken about it, you know,
18 before with the A.C.S. coming in and we've also
19 spoken about, you know, the internal side first and
20 then, you know, progressing to the external and so
21 that we can solve some of the low-hanging fruit
22 first, I guess we would say.

23 Dr. Winchell, you mentioned about the
24 level threes. So from your point of view, what do
25 you think the -- what do you think the intention was

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2 in the creation of the level three, from the college?

3 MR. WINCHELL: Very much think that
4 the intention was to try and add a -- add some --
5 some system that -- you know, some system access
6 point, in areas of the country where the resources to
7 have a level one or level two were not really ever
8 going to exist. You know, and so if you go out in
9 the middle of, you know, rural Upstate New York, no
10 one's ever going to put a level two trauma center
11 there, because there is not the structural basis to
12 support it.

13 And the idea that engaging the
14 hospital that is there, to try and have them be a
15 level two or level -- have a level -- have them be a
16 level three center can improve the care at that
17 hospital, improve their ability to interact with the
18 system, improve our ability to see the data about the
19 patients they're taking care of, even if it doesn't
20 actually change what their capacity is or bring a
21 neurosurgeon on call at a place where there won't be
22 any neurosurgeons.

23 And that's why again, I think our
24 verification view of them is very different. In the
25 -- you know, if you're a referral center as a one or

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2 two, then you need to be meticulous that the
3 standards are maintained, because we're going to
4 bypass other centers to get there. If you're a level
5 three, it doesn't help me to flunk you as a level
6 three, because the patients are still coming anyway.

7 And the focus should really, I think,
8 for us be much more on helping to build capacity and
9 get better in doing the things they do, you know,
10 along the lines of, you know, R.T.D.D.C. kind of
11 visit rather than a white gloves, dust on the mantle
12 verification visit. And on that ... the approach
13 we've pushed from the systems committee over the past
14 ten or a dozen years.

15 MR. GREENBERG: So it's -- I mean, I
16 know you're kind of far away, I feel like a high
17 school teacher at the moment, but we know and to this
18 map, which, I apologize, if you can't see it. This
19 is our hanging in my office. The red dots are trauma
20 centers around the state, which many of you already
21 know.

22 And so, you know, as we start looking
23 at this and your needs assessment and kind of the
24 bullet points that you point out, there's most of the
25 hospitals in the state would not fall into -- if we

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2 leave, you know, kind of, above our Downstate area,
3 most of the hospitals around the state, if you leave
4 that area there, they don't have that six mile
5 radius. I mean, there's nowhere we can really see
6 the pockets of where we don't see our trauma center,
7 you know.

8 And then we get to like, Long Island
9 or New York City where it pops out in the -- in the
10 other side, you know, where they're very, very close.
11 And, you know, it would come more into that, you
12 know, driving by ground situation. And the question
13 that would also come is, you know, is the sixty-
14 minute driving by grounds the right number and it was
15 combination with other things, you know, is that the
16 right thing?

17 I'm not saying it is or it isn't, but
18 it's definitely something that I think we need to is,
19 you know, on the clinical side to determine, well,
20 that patient by ground on the ambulance took forty-
21 five minutes to get somewhere versus something else,
22 you know, versus ... or possibly stabilize it what
23 could be a level three, is that beneficial. That's
24 the stuff that this committee will get to determine.

25 But the only reason why I brought this

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2 out is, I think, and when you talk about that
3 outreach to other hospitals, there's a ton of
4 opportunity in what I'll call most of the state from
5 a land point of view, to hopefully influence other
6 hospitals that might be on the fence that are
7 concerned that too much work, you know, don't know
8 which direction to go.

9 And to, you know, try and get more
10 level threes out there, that there is an access point
11 that the patient can get stabilized and then
12 hopefully get transferred, in whatever means, whether
13 that be by ground or air. So I'm applying to a level
14 two or level one.

15 MR. WINCHELL: Okay.

16 MS. BERRY: Do we have access to the
17 data of looking at secondary transfers to sort of
18 begin that process now and identifying potential
19 levels threes. I'm looking, sort of -- looking at
20 that over time like a trend analysis of certain
21 hospitals that are not designated but have a high
22 percentage of trauma patients that didn't result in
23 secondary transfers.

24 Could we potential do that analysis to
25 -- to be able to identify those hospitals?

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2 MR. GREENBERG: Yeah. But, you know,
3 what we can do is we can try and go back to our data
4 team and estimate they can put that information. I
5 mean, I guess the question is when do we want to pull
6 that information from.

7 It just was a gap in when we have it
8 but there's also the question of, you know, what
9 happened in the past two years and is that number
10 still the same. Or, you know, do we look at in this
11 particular case data from 2018-2019 because there
12 wasn't, you know, the middle of the pandemic and not
13 as much going on and things like that.

14 And you know, I think that's one thing
15 that you just want to give us some guidance on and
16 what you'd want to look at and probably take a look
17 at from there.

18 MR. WINCHELL: Well so, you know, in
19 an ideal world, we would look at in real time, right?
20 If we could -- if we could design the system, you
21 know, I would like to know this month how many -- how
22 many transfers, yes, part of our systems Q.I.,
23 because that's part of the pulse right of how things
24 are going both where geographically the hospitals sit
25 and second, you know, how we're directing E.M.S.

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2 traffic and whether we're doing the right thing, you
3 know.

4 So you talk, you know, from an
5 aspirational standpoint, the sooner we have the data,
6 the better we can work with it. And to me it's just
7 goes off after that, right. The most recent data
8 will invariably be the best data. It's just going to
9 be whatever our technical limitations are on -- on
10 getting stuff we can work with.

11 MR. GESTRING: That is actually the
12 one that I was going to ask also. So what -- when
13 you talk about the New York state trauma system, are
14 you including Northern Pennsylvania and Vermont,
15 because in those areas like, when you draw your New
16 York state map, there -- there's a void in, you know,
17 the Southern tier, which is filled right now by
18 something in Northern Pennsylvania.

19 And same thing in the upper, north
20 country there where patients go across to Vermont.
21 So is that part of the calculation or how -- how are
22 you looking at that?

23 MR. GREENBERG: So if you ... but --
24 but on our map, at least, when we look at it from the
25 state point of view, we do include the -- the border

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2 line ones. Now, there are some that are a little bit
3 deeper that we know our E.M.S. system are going to,
4 based on knowing their area, but the true border line
5 ones we do, we also list on our maps, and that --.

6 MR. WINCHELL: And I think it's ... we
7 include those in the analysis as well. You know, it
8 becomes a more of a strategic question of whether we,
9 you know, have an interest in keeping New York
10 patients in New York vis-à-vis sending them to
11 Vermont. And equally, I have no control over what
12 trauma centers in Vermont, what their standards are.

13 MR. MARX: So you know, along those
14 lines, University of Vermont is a verified level one
15 trauma center. And they have tried to become part
16 of the New York state trauma system. They have a --
17 they have affiliated with the Massena Memorial
18 Hospital up there. It's now part of the University
19 of Vermont system. They sent people over to Vermont
20 on a regular basis. They have to even use a ferry in
21 the winter when the bridge closes.

22 We've got hospitals along the Southern
23 tier that will send patients to Guthrie. But even on
24 the far western edge of New York state, some of those
25 patients may go to Pittsburgh because they can't fly

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2 or fly from the southern part of the state to
3 Buffalo, which is sort of the Buffalo's catchment
4 area because of the -- because of the geography and
5 the wind shears up there.

6 Some of those patients also go to
7 Erie, Pennsylvania. So we know -- we can have an
8 idea of where people are going and what we need in
9 different areas. We know along the Southern tier, we
10 need people. We know that we need people from along
11 eighty-seven in the Catskills down to about Newburgh.

12 We know that a lot of places above
13 Albany come all over the place. We just got a
14 transfer a couple weeks ago from Glens Falls, because
15 Albany was overwhelmed with COVID. But you know,
16 there's -- patients are going all around the state
17 and they're going all around outside the state.

18 And I don't know. I think some of the
19 things that would help us would be to have some these
20 outside trauma centers, like one of the New York
21 trauma centers become part of our system. We would
22 at least get the data and know what the -- the
23 magnitude of the issue is with -- with some of these
24 volume problems in the remote areas.

25 You know, so we have to get the data

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2 and I don't know how we can get it other than trying
3 to bring some of these facilities into our system.
4 The problem -- the one problem with Pennsylvania is
5 they don't use the college for verification. They
6 use the Pennsylvania trauma system foundation. And
7 while their verification requirements are similar,
8 they're not exactly the same as the college's.

9 MS. O'NEILL: I think I have a
10 question and a -- and a comment. In terms of data,
11 we can actually get data out of the trauma registry.
12 The registry does document secondary transfers as
13 part of the registry. So we could ideally pick
14 traumatic injury, say, head it close, head injuries,
15 head injuries, or pelvic fractures, some of the more
16 obvious traumas.

17 And then query our most recent year or
18 two in the registry. I don't know that COVID would
19 matter if you're looking at -- if we choose to look
20 at certain traumatic diagnoses, because it wouldn't
21 affect -- the COVID numbers won't affect the trauma
22 transfers, at least not in terms of at least telling
23 us where they're coming from, where they're going,
24 and how long it took from their primary transfer to
25 their secondary transfer and their final arrival at

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2 their final destination.

3 So we could have data from there. And
4 the question I had was to you, Ryan, in terms of the
5 E.M.S. system, wouldn't some of the helicopter and
6 this, some of the E.M.S. systems have some records
7 that we could query for -- for the secondary
8 transfers or prolonged primary transfers?

9 MR. GREENBERG: So two-fold. So -- so
10 one, and just to go back to whoever adapted before in
11 relation to the timeliness of it, you know, think
12 about how long it takes for your registry to submit
13 that data and submit it to the state. I will also
14 tell you that we also do a fair amount of teaching in
15 some cases. Some, for some of our trauma centers to
16 be compliant and timely in their submission.

17 So you know, there's -- there's not a
18 real time data from our side because of the
19 submissions coming from the trauma centers. So we
20 would have to significantly change that if we're
21 really trying to look at it real time.

22 MS. O'NEILL: Well, I -- I agree, but
23 I know that this problem isn't new. The problem's
24 been going on for years and I think the -- the
25 locations where there's a deficit is probably the

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2 same geographic locations. So although you're
3 correct, we would want the more timely month current
4 data, but I'm not sure that we can't still get
5 reasonable information just to document and have some
6 proof of where the problem areas are.

7 MR. GREENBERG: Absolutely, and -- and
8 I don't think it's changing that much. So --.

9 MS. O'NEILL: Correct.

10 MR. GREENBERG: But I -- I just want
11 to answer the part of, you know, being as realistic
12 and timely as the -- timely ... The secondary
13 component of your question related to the E.M.S.
14 transfers, we can look at things. It's a little bit
15 harder for us to look at the E.M.S. data, just not
16 knowing why they did a transfer.

17 So there's nothing in that transfer or
18 from a data and informatics point of view, sort of it
19 was a transfer, that would say, this was the transfer
20 of a trauma patient that, you know, needs to go for
21 higher level of care. That would get down to, you
22 know, that small amount that really is what we're
23 looking, kind of, achieve in -- in the questions
24 being asked right now.

25 So you know, that would be the

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2 challenging part of that, but, yes, could we look at,
3 you know, prolonged transfers or, you know, how often
4 an ambulance point from one hospital to another, but
5 it -- it can be for everything, I mean, you it could
6 be for ... if that's needed, you know, something else
7 ...

8 So you know, or you even just load
9 balancing which really, to be honest, would throw off
10 a number of our transfers right now because working
11 system load balance every day. And so all of a
12 sudden you start seeing movement of patients possibly
13 even, you know, trauma patients, if the health system
14 that maybe has more than one trauma center in it,
15 appropriately load balancing and transferring those
16 patients from that point of view.

17 So that would make it a little bit
18 more challenging being able to identify what you're
19 looking for on that part. Now, on the flipside, what
20 we probably would be able to -- to look at a little
21 bit better with our scene response to a trauma center
22 were certain, you know, types of injury going to non-
23 trauma centers.

24 And you know, trying to determine from
25 there. Now again, that's only good as the -- the

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2 chart being written and -- and how they document it.
3 And so, if that E.M.T. or paramedic feels that, you
4 know, this was not a trauma patient, but we would ...
5 saying, hey, we want to see every potential hip
6 injury. You know, and did they go to community
7 hospital or trauma center, you know, that, you know,
8 can deviate now in that component.

9 So the transfer is a lot harder, the -
10 - the scene by nature of what the injury is, nature
11 of injury would probably be more realistic.

12 MS. O'NEILL: So just a really
13 quickly, Ryan, I don't know if there is a filter like
14 there is NEMSIS data set on secondary transfers. But
15 in the NEMSIS data set, there is a filter for CDC
16 field triage criteria and it's broken down in both
17 physiologic and mechanistic.

18 So if the -- if -- if E.M.S. is
19 filling that out even on secondary transfers, we may
20 be able to capture it in that way.

21 MR. GREENBERG: So that field is there
22 and we capture it. The question is, you know, how
23 reliable of a source is it. And you know, the
24 accuracy of it, and the -- the crew that's filling it
25 out. And -- and are they charting on paper or

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2 electronic, still have to remember that we have a
3 portion of our state that still charts on paper, you
4 know ...

5 And when we start to look at a lot our
6 rural areas, that's the significant portion of where
7 we see that paper charting exist.

8 MR. CLAYTON: Dr. Winchell, it's Dan
9 Clayton. I just wanted to bring to your attention
10 that we're about to finish out from the close of the
11 meeting and I wanted to, maybe you wanted to
12 summarize or go over the meeting points, the next
13 action steps.

14 MR. WINCHELL: Sure, and I think we
15 kind of summarized -- I think, Cherisse already sort
16 of summarized the action points with respect to the -
17 - yeah, the needs-based assessment, right, of ...
18 down the legal piece and then trying to run the
19 analysis on the current, and maybe the most recent
20 applicants that we've had.

21 Yeah, I think the other one was,
22 they're on trying to explore our access to the data.
23 Yeah, it's -- yeah, and looking into what -- what the
24 best metrics may be to try and look at, you know,
25 what data we have to, also assess need and how well

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2 the system is functioning. Anybody else want to help
3 with the summary?

4 MS. BERRY: I think moving forward
5 with the proposal to legal for evaluation, so that we
6 can hopefully progress and be able to, you know, be
7 advised on ... the next set -- set of applicants.

8 MR. WINCHELL: Anybody else on the
9 committee, something else whom we should have on the
10 action item list for next time?

11 MR. CLAYTON: Dr. Winchell, I also
12 wanted to make a point as I did during the prior sub-
13 committee meeting that took place from eight to nine
14 this morning that we are permitted between this
15 meeting and the meeting in January to do interim sub-
16 committee meetings, virtually.

17 MR. WICHELL: Yeah.

18 MR. CLAYTON: So we -- we should
19 definitely plan on, and maybe we want to do that now.
20 I don't know if you want to plan on the next sub-
21 committee meeting that we can do virtually. That's
22 up to you and Dr. Berry, but I did want to bring that
23 up generally, so that everyone knows we'll -- we'll
24 schedule those.

25 MR. WINCHELL: Yeah. No, thanks, Dan.

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2 I think -- like Dan said, I think we definitely
3 should try and meet once or perhaps twice, virtually
4 between now and the next stack to try and keep the
5 ball rolling. I don't know that we can pull together
6 a date right this minute unless -- unless somebody
7 has one in mind. But I think we can certainly start
8 working on that in the, you know, in the -- in the
9 immediate aftermath.

10 MR. CLAYTON: Is there anything else
11 from any of the sub-committee members or attendees,
12 any questions in the chat that haven't been addressed
13 or the Q&A?

14 MR. GESTRING: Just take a minute to
15 commend Dr. Berry and Dr. Winchell for tackling
16 something that is a difficult job and we -- we've
17 been trying to do this for a long time so finally
18 it's getting some clarity. So thank you guys for
19 doing that.

20 MR. MARX: Appreciate it.

21 MR. WINCHELL: Again, I -- I, again
22 would like to thank both, you know, Dan and Ryan. I
23 think we made some real progress here and I think,
24 I'm very hopeful we'll make some real progress in
25 getting some data that we can use to -- to move these

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2 things forward. And again, I think those -- those
3 are both, again, really big steps.

4 MR. CLAYTON: Well, if, I guess, Dr.
5 Winchell, do you want to entertain a motion for
6 adjournment?

7 MR. WINCHELL: Yeah. And I also
8 forgot, Peter, I didn't see on the call, who's also
9 been helping us along the data side. Yeah, I think
10 if there is nothing else we can entertain, we can
11 probably call it a day for today and have a couple of
12 minutes for the next go round. Any -- any other
13 last-minute comments from anywhere else?

14 Okay, then thanks very much for your
15 ongoing energy and -- and work with us in moving this
16 forward and we'll adjourn the meeting and we'll see
17 you all a little bit later.

18 MS. BERRY: Thanks ...

19 MR. WINCHELL: Thanks.

20 THE REPORTER: Off the record.

21 (Off the record, 10:12 a.m.)

22 (On the record, 10:30 a.m.)

23 MR. CLAYTON: Go on the record?

24 MS. MEYER: Yes. Thank you. So
25 Cristy Meyer. I'm the co-chair of the Registry

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2 Subcommittee here at STAC and my colleague, Mary
3 Ives.

4 MS. IVES: Helps if I take it off
5 mute.

6 MS. MEYER: All right. So we'll be
7 working together to work through the agenda.
8 Hopefully, everyone had a chance to kind of review
9 it. I -- I will kind of open up the session with the
10 much-awaited discussion of the 2021 data dictionary.

11 I just want to bring us back to 2019.
12 Hopefully, you can see and hear me. I have a little
13 bit of a WebEx notice about bandwidth. But back in
14 2019, the subcommittee had convened a workgroup to
15 work through revising and reviewing the data
16 dictionary that had not been reviewed since 2016.

17 There was lots of work to be done in a
18 short period of time. We made those recommendations
19 to the STAC and to the Department of Health. And
20 throughout the last, I guess, year-and-a-half,
21 there's been a lot of work to finalize the change log
22 and the actual data dictionary document, which from
23 STAC goes to the Department of Health for final
24 approval.

25 I -- I would just want to turn it over

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2 for a moment to either Peter Brodie or Dan Clayton to
3 kind of pick up where it goes from there. And then
4 how it's coming back to us today, so we can kind of
5 talk about what the next steps are to make sure that
6 we have data submission here in New York State.

7 MR. CLAYTON: Okay. Sure, Cristy.
8 Peter had to step out of the room momentarily, but I
9 will try to address that from a program level. So
10 when the data dictionary was finalized by STAC and
11 specifically the registry subcommittee and are -- and
12 approved by STAC, it came to the department. That
13 was while Kathy was still here, Kathy Burns, my
14 predecessor. Of course, you all remember her. She
15 retired in February and is enjoying retirement, I'm
16 sure.

17 So what happens after that is, it has
18 to go through an Executive Deputy Commissioner
19 clearance procedure which is multiple layers of the
20 health department. Obviously, we all know the health
21 department is gigantic. It has multiple layers.

22 So the Bureau of E.M.S. and trauma
23 systems is only one small, tiny portion of the center
24 for health care providers services and oversight of
25 the Office of Primary Care and Health Systems

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2 Management of the New York State Health Department.

3 And of course, we have key partners in
4 the health department like Legal and Public Affairs
5 that have to review these documents during what we
6 call the E.D.C.C. process, Executive Deputy Clearance
7 Commissioner -- Executive Deputy Commissioner
8 Clearance procedure.

9 So that was all happening probably, I
10 would say, from February to -- to May. We got an
11 initial approval in May, but then it was discovered
12 that there were issues with -- with the data
13 dictionary with some of -- some of the elements of
14 it. So we had to fix those things.

15 Actually, it was our various stoop
16 partners of Public Affairs Group within the health
17 department that noticed that. So Cristy and I went
18 back to work on trying to fix those issues with the
19 data dictionary. And then Public Affairs Group, when
20 those changes were all made and Ryan approved it
21 again, because that's what they required.

22 Public Affairs group requires a
23 director to once again say, okay, yes, the Bureau has
24 made these changes at the recommendation of PAG,
25 Public Affairs Group, and now it goes back to Ryan

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2 for his approval. And so there's a lot of bouncing
3 back and forth as you can see.

4 And then Public Affairs Group actually
5 has to do all the cleanup of it. They made it
6 publishable. They are the ones that did all of the
7 creative marketing, publishing work on it. So that's
8 where it sat and of course, during all of this as we
9 all know, the pandemic was happening, and we had
10 variants and waves of the -- of the COVID-19 virus.

11 So I -- as I brought up yesterday
12 during the New York State A.T.F. chapter meeting, and
13 I'll say it again now, the primary mission of the
14 department or priority of the department has been
15 COVID-19 response ever since February of 2020 or even
16 a little bit before that. And that continues to this
17 day.

18 So there's obviously been a lot of
19 delays in this process. We would have liked to have
20 had it out sooner, but it is our anticipation that
21 Cristy and I had this conversation yesterday and Dr.
22 Greenberg is looped in that that data dictionary will
23 be released within the ensuing two to three business
24 days.

25 So with that in mind, Cristy, did I

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2 address everything that you wanted me to address at
3 least at this point?

4 MS. MEYER: Yes, I -- again, I want to
5 make the timeline clear that the goal certainly was
6 to collect data this year for 2021 using those new
7 data fields.

8 MR. CLAYTON: Correct.

9 MS. MEYER: With a plan to really try
10 to ramp up and review this on a routine basis, so
11 that we don't get five or six years behind.
12 Obviously, we did get very behind on releasing this.
13 So we did meet under Dan's leadership, really pulling
14 the vendors together and deciding how we were going
15 to roll this out and move forward.

16 Obviously, we are all under all kinds
17 of different constraints with -- whether it would be
18 staffing changes, whether it be staffing in general.
19 Some of us were redeployed and helping with COVID
20 response and maybe still are.

21 So in recognition of that challenge,
22 the recommendation was made to Dan and the team at
23 the Department of Health to and many STAC members who
24 were actually -- and trauma community members wanted
25 to put off the data dictionary launch, the official

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2 data collection launch to 2022.

3 That being said, we want to make sure
4 that we're continuing to collect data here in New
5 York State. I think we've come up with a plan for
6 whatever data in alignment with the prior dictionary
7 has been collected will be submitted and accepted to
8 the Department of Health Data Registry for the 2021
9 cycle.

10 I hope I got that right, Dan. There
11 will be some mismatch. There were some changes. So
12 I don't know if you want to go over some of that and
13 -- and that way we can help people understand how --
14 how this will work.

15 MR. CLAYTON: I think it's good if we
16 keep it at a -- at a high level, Cristy. And I can
17 always do something as a follow-up in an email to the
18 trauma listserv or to the registrars, so they are --
19 they're more aware at a granular level.

20 But I think, correct me if I'm wrong,
21 Cristy that and remember I, you know, I was not
22 involved in any of this until February when -- when
23 Kathy retired. So I'm -- I'm kind of coming in on
24 the late end of it. But my understanding is that
25 some of the data points that we're going to be

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2 missing -- remember that you're going to still be
3 submitting 2021 patient, all right.

4 But some of the data points that we're
5 going to be missing, because of the new data
6 dictionary, is mostly E.M.S.-related patient care
7 context data points. Is that correct, Cristy? It's
8 the N.T.D.S.? Is it E.M.S. data points we're going
9 to be missing pre-hospital?

10 MS. MEYER: Yes. So as projected
11 right now, as we ran some testing with the vendors,
12 it looks like the E.M.S. fields, the procedure
13 location fields. So if the E.D. procedure section
14 where we were collecting procedures moving forward
15 with a location, I know some people had not updated
16 that in their vendor.

17 And then in addition, pre-hospital
18 blood. Those seem to be the fields that we probably
19 will not be able to collect in the New York State
20 Trauma Registry from every center. It may vary
21 center by center. So again, as Dan said, there'll be
22 some follow-up to some of the centers to troubleshoot
23 this as we go along.

24 And then the N.T.D.S. fields again,
25 should all be included except highest level of

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2 activation and for Ryder arrival date and time.
3 What's interesting about that field is that New York
4 State continues to collect that in the way that they
5 had before. So that's the only N.T.D.S. field that
6 should be affected.

7 So again, this -- we'll -- we'll send
8 out more guidance from the vendors and, you know, try
9 to troubleshoot this for different groups of non-
10 image trend users and different various users across
11 this, you know, across the state. That way people
12 can submit.

13 But the biggest question was, do we
14 have to go back and then correct all the data to the
15 new data dictionary, and the answer to that is, no.
16 So hopefully, we will catch everybody up on some data
17 submissions soon.

18 I know that 2020 submissions have been
19 completed it looks like across the state. There may
20 be some -- some -- a quarter that might be missing or
21 something from some centers. And then some centers
22 have already began submitting 2021.

23 So hopefully that -- that dictionary
24 will be out in the next few days. We can
25 troubleshoot with centers as we move forward and some

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2 plan for education and helping everybody get up to
3 speed for a 2022 admission, January admission, data
4 collection change.

5 MR. CLAYTON: I would also ask Cristy
6 that if any trauma centers are having any issues,
7 that in addition to sending a ticket to your vendor
8 to please keep me in the loop as to any issues you're
9 having, so that I can keep Cristy and Peter in the
10 loop.

11 We've been very, as Cristy pointed
12 out, we've been in contact. We've collaborated very
13 well with the -- with the vendors including but not
14 limited to image trend and E.S.O. and Landsat, and
15 D.I. And we've all had -- we had a -- a couple of
16 meetings prior to today recently to make sure that
17 things were going to work and we were going to be
18 able to set this in motion the best way possible
19 without -- with as few hiccups as possible.

20 So again, if you have issues in
21 submitting, please make sure that Peter and I are
22 looped in. I'll -- I'll make sure that Peter puts
23 his email address in the -- or the generic -- shared
24 mailbox address for data informatics in the chat
25 session.

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2 Just keep us in the loop if you're
3 having issues, so that we can kind of monitor what's
4 going on and assist along the way as well. Are there
5 questions on what Cristy or I covered? Peter is back
6 in the room.

7 MS. MEYER: So just one thing to clean
8 up. You will have logic errors and schema errors
9 with some of the submissions this year, okay? There
10 are some expected, it may be different for some
11 centers versus other centers. So we will speed
12 through those.

13 We will accept the data as submitted
14 and work with any -- any different center that's
15 having exquisite problems where it's really affecting
16 large volumes of data. But through some testing. It
17 looks like we're going to get the bulk of data and be
18 able to move forward.

19 And certainly, this supports some of
20 the discussion that we've had about what the New York
21 State Extension future looks like, but we'll get to
22 that in a few minutes.

23 Hopefully, that puts some anxiety
24 across the state a little bit at -- at ease. I know
25 there were some questions of whether we were going to

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2 have to go back and correct all this stuff to be able
3 to submit, and we're hoping to be able to kind of
4 move -- move forward from here.

5 Before we go on to the next question,
6 if anyone has any questions, please put it in the
7 chat now. And then, of course, please keep Dan in
8 the loop. I'm -- Mary and I are happy to help also
9 as we move forward now that we have kind of a real --
10 real launch here.

11 MR. CLAYTON: Cristy, Matt Conn has
12 inserted a question in the chat. He's asking if the
13 programmer should bypass any field procedure
14 locations from N.T.D.B. TQIP commission.

15 MS. MEYER: So wait for some more
16 guidance from our vendors, but I believe that's the
17 plan at this point that if there are schema errors
18 about the procedural location, we're -- we're going
19 to actually disregard those and continue to submit
20 their own.

21 MR. CLAYTON: Are there other
22 questions relative to what Cristy and I have covered
23 in the last ten minutes or so? Comments, concerns?
24 Madam Chair?

25 MS. MEYER: All right. I'm going to

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2 tag off to Mary. She has some things to cover about
3 the New York State Data submission process. We
4 wanted to review something for the upcoming
5 submissions and -- and maybe the future.

6 MS. IVES: Yeah, it kind of comes off
7 what you were saying about the submission process.
8 We got -- Dan has been very great at sending out the
9 audit reviews. So everybody is very well and up to
10 date on -- on where their current status is with
11 submission. We do have one recommendation that we
12 wanted to bring forward and get some information
13 about from the group.

14 Our current submission process is done
15 by discharge date. And this creates a little bit of
16 a mismatch in the schema because the data is
17 collected by admission date for N.T.D.S. fields, are
18 -- are collected by the admission year.

19 So this creates a little bit of a
20 mismatch with discharge date and admission date. So
21 what we were thinking about is getting your guys'
22 input on changing it to being collected for the
23 admission date, instead of the discharge date on
24 that. This will keep a little bit of alignment
25 between the N.T.D.S. and QIP -- TQIP submission

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2 process.

3 Does anybody have any feedback on that
4 little suggestion that we have?

5 MS. MEYER: I know from our center's
6 perspective, the schema sometimes is a mismatch
7 because you're collecting in an admission year, but
8 you're submitting to a discharge date which is just a
9 different data set from the next year. So --

10 MS. IVES: Yeah.

11 MS. MEYER: -- it basically sparks
12 lists to reconcile longer and sometimes those -- the
13 records actually just kind of go out. I don't know
14 if other people experienced that, but in alignment
15 with our data dictionary, it probably is easier to
16 submit by admission date just as we do to N.T.D.S.

17 MS. IVES: I know from -- from our
18 center here, there are usually some exclusions -- or
19 I mean, sparks ... There will be some data that is
20 in there and it -- it just was missed because of the
21 date. So it's something that we have to -- you know
22 go back and redo. So does anybody else have those
23 kinds of issues?

24 All right. Well, it kind of brings us
25 back to the -- the whole reconciliation process for

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2 sparks and how that process goes down.

3 MR. CLAYTON: Mary?

4 MS. IVES: I know he -- yeah?

5 MR. CLAYTON: Sorry, it's Dan Clayton.

6 Thanks, but sorry for the interruption.

7 MS. IVES: That's okay.

8 MR. CLAYTON: There was a comment from
9 somebody in the question, Jasmin Adderley said that -
10 - she had asked that about using the arrival
11 admission date previously and my predecessor, Ms.
12 Burns, that is Kathy Burns, not Lee Burns, said that
13 was unable to be changed.

14 I -- I -- I don't know anything about
15 that. But if that's what she said and that's what
16 everyone else remembers, I guess, it would be worth
17 looking into again. But, you know, we can certainly
18 talk about.

19 MR. CONN: Hi, Dan, it's Matt Conn.
20 So I was very vocal about aligning with the National
21 Trauma Data Standard and TQIP and doing it by
22 admission date. We've been told by the data
23 professionals and New York State Department of Health
24 that because of the way the state collects the data,
25 they do it by discharge date. That's how they align

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2 the sparks list.

3 I would be interested in having a
4 conversation with the data professionals at the New
5 York State level to realign that because they -- to
6 Cristy Meyer's point, it is creating data mismatches.
7 It is creating misalignments and schema errors
8 because we're doing N.T.D.B. and TQIP by admission
9 year, and we're doing New York State by discharge
10 year.

11 Does that affect a tremendous amount
12 of patients depending on how large your center is?
13 It could affect a couple of hundred patients, I
14 think, with my center affected less than ten or
15 twenty. But it is creating data mismatches.

16 In addition to, you know, New York
17 State not collecting all of the patients because if
18 the patient gets sent from one New York State trauma
19 center to another New York State trauma center, the
20 trauma center that actually discharges the patient to
21 their post-acute care is the one that gets to take
22 credit for it according to New York State rules.

23 I'm interested in -- in visiting a
24 realignment because it -- it is creating some angst,
25 some anxiety and some confusion with all of these

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2 centers including mine.

3 MS. MEYER: Matt, to your point, I'd
4 like to make that recommendation if everybody's in
5 agreement that we push this to the demo team, I
6 think, Dan, because they run these reconciliations.
7 And in addition, kind of, pass it through the vendors
8 to understand if this would create any kind of issue.

9 I know that we do submit national data
10 by admission date. I think there'll be more of a lag
11 potentially if you have some patients who are, you
12 know, admitted longer. But again, this would be in
13 alignment with the way we're collecting data.

14 So I think it makes a whole lot of
15 sense. I just need to understand from the state
16 process and the -- the state registry process if it
17 would create a problem. But to be honest, after some
18 discussion, I'm not sure that it would.

19 So I think it's worth pushing that
20 forward if this group would -- would want to
21 investigate this. And then we can get back to you
22 guys at the next meeting.

23 MS. IVES: I definitely think it's
24 something that we should look into as much as we can
25 just to solve some of that issues that people are

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2 having about.

3 MS. MEYER: I don't know if there's
4 any other comments just about the submission process.
5 And if everybody's in agreement, we can move this
6 forward to evaluate it.

7 MR. CONN: Does anybody disagree with
8 moving this forward to realign the states that it
9 matches up with how N.T.D.B. collects that. I think
10 that's the -- in my experience, Cristy with -- with
11 running these virtual meetings is that's the better
12 way to ask it. Instead of saying does everybody
13 agree and waiting for the hands to go up and a
14 thousand voices? Does anybody disagree? Seems like
15 no.

16 MS. MEYER: Okay. So we will take
17 that forward and Mary and I can meet with Dan and --
18 and see what the plan will be afterwards. Right. I
19 guess, that dovetails right into sparks
20 reconciliation and -- and kind of a good discussion
21 on what that process is. And, you know, certainly
22 making sure that we're all doing these submissions.

23 MS. IVES: Yeah, just -- just a
24 little. We want to go over the process a little bit
25 just as a reminder. We, the sparks list comes from

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2 the hospital discharge ICD-10 diagnosis lists that
3 are submitted by usually medical records, Health
4 Information Management from every facility.

5 The facility's ICD-10 discharge lists
6 are then compared to the submitted exclusion lists
7 that come out of our registry. So when we submit our
8 data, they take our data and they compare it with the
9 -- the list -- list compiled from the ICD-10
10 discharges from the hospital.

11 They look for any kind of exclusions
12 on that list that comes out. Any records that are
13 not found on the sparks list, and that come from our
14 hospital, we get -- we get that list and that's it,
15 an audit we get from Dan.

16 That kind of shows us what we're
17 missing for our records that should be submitted into
18 the sparks. So what we would do, we would -- we
19 reconcile that list, compare them, and input any
20 records that are missed. And then, also at that
21 time, it's good to do the exclusions too, because
22 you'll have them pretty much right in front of you.

23 They submit them, if you go through
24 and you notice that that patient doesn't have an ICD-
25 10 code that is related to something we need to

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2 submit, then you will exclude that patient. It's the
3 -- I like to submit exclusions as often as I can
4 remember to. I try to do it quarterly with my
5 submission to the state.

6 That way, I'm kind of doing both at
7 the same time. I don't know if anybody else has a
8 process that they would like to talk about? Maybe to
9 kind of streamline it for all the people that are new
10 during this process.

11 MS. O'NEILL: I have a question.
12 Cristy, it was my impression that the intent of the
13 exclusion list was to do a quarterly and not to wait
14 until the sparks list is -- is out. So can -- is
15 that true? I mean, what is the ideal process that
16 everyone should be following?

17 MR. CLAYTON: So --.

18 MS. IVES: I believe -- go ahead.

19 MR. CLAYTON: It's Dan Clayton. So
20 the answer that question Dr. O'Neill is, that the
21 Department is willing to allow either one. So you
22 either do it on a quarterly basis, or you wait for
23 the sparks exclusion list to come out and then
24 reconcile. So that, to my knowledge in the eight
25 months I've been in the position, that's always been

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2 the answer from DMAR.

3 MS. O'NEILL: I just want to -- I
4 brought it up because in our, you know, our call with
5 DMAR about two months ago, when we discussed the
6 sparks exclusion list and the sparks and the
7 reconciliation that some centers aren't even sending
8 in. I thought the impression I got, and that's why
9 he asked the question, that their expectation was
10 that we were doing it quarterly because several
11 centers including my own were -- were doing it when
12 the sparks data came back primarily. So moving
13 forward either way is acceptable?

14 MR. CLAYTON: Yeah, it's actually --
15 it has been acceptable.

16 MS. MEYER: So I just want to say in a
17 timeline fashion, the 2020 submissions, I believe the
18 plan from the DMAR team was to run that sparks
19 analysis in October of 2021, which is now. I don't
20 know the exact date. I know that Dan had been
21 sending out the ... calls for data and calls for
22 things with some due dates.

23 But my understanding from that call
24 that Dr. O'Neill and I had had with the DMAR team,
25 they were planning on doing that big reconciliation

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2 for 2020 in this fourth quarter and then anticipating
3 to get that back to everybody.

4 So hopefully everybody understands the
5 exclusion list submission process. There's that
6 special mailbox and that trauma group that you should
7 be sending that document to. And that will help that
8 sparks list that comes back to your site to be very
9 small, rather than doing it kind of at the end. So
10 that's my own best practice recommendation.

11 In addition, keeping the exclusion
12 list as you go along. If you're concurrent about the
13 industry, you have a nurse or a registrar that's
14 concurrently putting patients in your registry, have
15 them put it on your exclusion list if they can, or
16 reconcile at the end of the month.

17 At our site, we created an ICD-10 list
18 that we look at. Actually, I believe we do it twice
19 a month. And you -- you know, a lot of cases on
20 there are not acute traumas. There are chronic ICD-
21 10 trauma codes. And it helps us keep up with that,
22 so that when it's time for that quarter to be
23 submitted, it's kind of done.

24 So those are just kind of my insight
25 tips. I know Mary might have some too.

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2 MS. IVES: Yeah, I pretty much follow
3 the -- the exact same thing that you did. I have my
4 exclusion list on my desktop every day and once in a
5 while I come across a patient that I know is going to
6 be excluded just because it's a chronic, or it's an
7 over thirty day or over two-week injury. So I just
8 exclude them.

9 And then the big thing is trying to
10 remember to send that exclusion in and it's -- it's a
11 nice process to do it when you do your submission
12 quarterly because it's just two boxes checked at the
13 same time.

14 MS. O'NEILL: So just for me as the
15 surgeon. What you do is, you'll have a daily list of
16 the admissions in the ICD-10 diagnosis codes that the
17 hospital is recording which will eventually be in the
18 sparks data. And as you review those, if it's not an
19 acute trauma and looks like either -- or it's a non-
20 trauma at all, because you investigate and realize
21 it's spontaneous, hypertensive bleed and not a
22 traumatic subdural or subarachnoid, you immediately
23 write it onto your exclusion list.

24 And then Cristy, my understanding is,
25 if you're -- if you do submit your list quarterly,

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2 then they -- the DMAR takes them off your sparks list
3 before they send you your sparks.

4 MS. MEYER: Yes. So they'll use that
5 exclusion list to reconcile your facility spark list
6 before it comes back to you. So certainly, if you're
7 doing this concurrently, you're coming across these
8 patients, it's going to save you time.

9 I remember a very long list coming
10 back to me when ... about seven years ago doing this.
11 So it has shortened, I'm happy to say. And most of
12 my mismatches are truly because of this admit date,
13 discharge date mapping thing where I actually have
14 them in there, but they didn't get uploaded for some
15 kind of reason.

16 So it does lighten your load and
17 you're kind of spreading the work out all along, you
18 know, the time period. You know, the patient's fresh
19 where you can really clarify these things with your
20 surgeons or your neurosurgeons and understand the
21 injury as they're coming in.

22 You know, we often see things like
23 hybrid spinal cord injuries that are chronic that
24 somehow end up on that list. Because remember,
25 billing rules are so different than, you know, trauma

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2 injury coding rules.

3 So we do end up. It's an imperfect
4 list because we do end up in a lot of things on there
5 that are just noise. But I think it's good to
6 remember this is a process that you should be doing.
7 It saves the work for everyone and it really kind of
8 levels sets the data.

9 Does anyone have any other comments or
10 questions about the spark's reconciliation process
11 and, again, please reach out, phone a friend. There
12 are many experts on this call today that would share
13 their process or -- or be able to help you. I know,
14 Mary and I are always interested to help people too,
15 so.

16 MS. IVES: Absolutely.

17 MS. MEYER: I do see a question in the
18 chat. Jasmin Adderley has a question. I have a
19 question regarding internal validation and image
20 trend. Is this a good time to ask? I'm not sure if
21 I can help the question, but certainly, this is a
22 forum designed to understand how we're submitting and
23 -- and processing data.

24 So if you have a more specific
25 question, maybe we could answer it. If not,

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2 certainly offline after this session. I'm happy to -
3 - to connect you. I don't know if you want to type -
4 - type more in the chat. Go ahead, Dan.

5 MR. CLAYTON: Peter said that he can
6 unmute Jasmin if you want to address her question or
7 have us address the question.

8 MS. MEYER: Sure. If Jasmin wants to
9 ask, I think -- sometimes these things are helpful
10 for everyone to discuss.

11 MR. CLAYTON: Ms. Adderley? Jasmin,
12 you may have to unmute yourself, but we've given you
13 the --.

14 MS. ADDERLEY: Hello?

15 MR. CLAYTON: Yes, hi, Jasmin.

16 MS. ADDERLEY: Hi, hi, this is Jasmin
17 Adderley. My only question was, were there any rules
18 added to image trend for internal validation? I
19 remember sometime in 2020, we had submitted a lot of
20 data. And then it came back to us a couple months
21 later that a lot of the fields were missing. And
22 that we found out through that that there weren't any
23 internal validation rules assigned to image trend.

24 So I know that you guys are going to
25 be working on that and I was just trying to see if

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2 there's been any update regarding that.

3 MS. MEYER: So my knowledge, Jasmin, I
4 don't think anything has changed. Although I do
5 think it's something we should talk about with the
6 vendor and understand, you know, certainly once we
7 get data submission flowing the way that we like. We
8 talked a lot in this group about having validation
9 processes that really help make sure the state data
10 is valid.

11 So maybe -- maybe that's offline.
12 We'll follow-up on that. And see if you can give
13 some exact -- if you email me the exact examples
14 you're talking about. Maybe we can try and ... with
15 you.

16 MS. ADDERLEY: Okay. Thank you.

17 MS. MEYER: But in future state, I
18 agree. It would be so nice to have some -- I know
19 N.T.D.S. just finally started sending us back some
20 kind of quarterly, kind of data validation card,
21 which is nice with some set parameters, so that --
22 that should help.

23 All right. So now that we finally
24 have a plan for this 2021, I know that in the spring,
25 we had a meeting, and it seems so long ago. But we

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2 did have a discussion about what the future of our
3 data dictionaries and state looks like, how we align
4 it closer to the N.T.D.S. to do less work, but still
5 support some of the initiatives that the Department
6 of Health which we have to meet, and our trauma
7 system assessment here in New York State.

8 So how do we do that, the
9 recommendation from -- comes from this group. But my
10 recommendation as a co-chair has been to have a
11 workgroup work on this, so that there are
12 representatives from different areas.

13 So I would like to recommend that we
14 convene a workgroup. The work group would need to
15 get together and work on a couple meetings before
16 April of 2021. Final recommendations, and -- and Dan
17 can keep me honest on this. These vendor changes
18 need to be to the vendors by April.

19 So it really gives a very short window
20 of work, a little different than what N.T.D.S.
21 changes do. Just to remind everyone, the N.T.D.S.
22 fields are automatically included in the New York
23 State submissions and the image trend application
24 that is part of their -- the registry function in New
25 York State.

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2 Be it that over the last few years, we
3 had to make a lot of edits with this dictionary to
4 fix some of the -- the way that that was being
5 uploaded. But what are the recommendations that we
6 need to make as -- as a subcommittee to make it more
7 efficient, to make sure that vendor and schema
8 matching is done in a timely way, so that if we do
9 make changes to the dictionary and certainly, we're -
10 - we're not looking to make subsequent, you know,
11 changes every -- every year.

12 But how do we get a small group
13 together to get some recommendations for our January
14 meeting? So it's a short order. If people are
15 interested, I'm hoping that we don't have to make
16 quite as many recommendations, but I do -- I do think
17 that we should continue this work because we'll get
18 behind again, and then, you know, not -- not find a
19 way to keep up on it.

20 I don't know if anyone has any
21 comments on that or any questions? Should we do
22 this? And then how do we do it, I'm -- I'm happy to
23 leave that. So I'll leave it this way. If you are
24 interested, please contact either Dan Clayton, Mary
25 Ives or myself. It will be a short order for people

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2 to volunteer and have -- have some discussion to try
3 to come in alignment and make our work a little more
4 efficient here in New York.

5 One other thing just to give a little
6 future of what the N.T.D.S. is looking at. As
7 everybody knows, the E.M.S. field values were removed
8 from the dictionary with anticipation that a P.U.U.I.
9 number would be submitted from E.M.S. agencies, so
10 that they -- we would then submit the P.U.U.I. number
11 and they would match those E.M.S. data points.

12 It doesn't seem that New York State is
13 the only state having trouble doing that. And I
14 think if Peter or Dan can keep me honest, that
15 project in New York State for the NEMSIS level P.C.R.
16 would not be completed till 2023 at the earliest.

17 So that leaves a gap in E.M.S. data
18 collection to match the N.T.D.S. directly. So I'm
19 hoping that everybody will understand that the next
20 version of dictionary from N.T.D.S. is going to make
21 those fields optional to submit in lieu of this
22 P.U.U.I. process.

23 So hopefully that makes sense to
24 people. If anyone has any questions, these are the
25 types of things that I think the workgroups should

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2 kind of parse through and understand and -- and make
3 some recommendations on how we continue to collect
4 and match E.M.S. data with trauma process.

5 MS. O'NEILL: I have a question,
6 Cristy. Oh, I'm sorry.

7 MS. MEYER: Sure.

8 MS. O'NEILL: So what you're saying is
9 that they're proposing that rather than our trauma
10 registrars submitting the times of the E.M.S. times,
11 right, all of those. That we would instead be given
12 a P.U. -- P.U.I. number that will link eventually
13 electronically for the purpose of TQIP and N.T.D.B.

14 But the question I have is, if that
15 means that our group were going to then stop
16 submitting, reporting that data within our registry,
17 the timing of some of the E.M.S. arrival times, times
18 on scene, et cetera play a very important role often
19 in P.I. processes.

20 So the thought I would have is that
21 should be -- I don't know if I'm making myself clear.
22 But if we were, as a group, to decide that we no
23 longer have to put those into our -- our registry for
24 the trauma program in New York and also for our
25 individual programs, we have to think of whether that

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2 might be an issue for us in terms of P.I. reviews in
3 future cases.

4 MS. MEYER: So that is the discussion
5 that we had in that workgroup in 2019. You know, we
6 do collect a lot of information even above what the
7 national data standard used to be. And missing that
8 data definitely eliminates some of the P.I. processes
9 for pre-hospital care.

10 So our intent, at least at my center,
11 was to continue collecting that locally, so that we
12 could make changes and make plans. As we all know,
13 changes are made sometimes. I -- I've -- we saw this
14 with GCS-40, you know, they've rolled out this big
15 initiative to do GCS-40 and like no one's submitted
16 it and they kind of rolled back on it.

17 This seems bigger than that to me,
18 just to be honest. I think that understanding the
19 pre-hospital system part of trauma care is really
20 important whether local or state wise. And matching
21 that data is awfully hard with the current P.C.R.
22 status we have.

23 The P.U.U.I. would match it more
24 directly. So we would just have to record that one
25 number. But, you know, we're not there yet. And I -

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2 - I think those are the type of things that the
3 workgroup should tackle and really understand and
4 make those recommendations. But yes, that is
5 something that N.T.D.S. is probably going to add back
6 in, because this year they're going to lose that year
7 of collection because many parts of the country are
8 not submitting data that way.

9 So I hope that's clear to everybody.
10 But that's kind of the projected future. And I don't
11 know if there's any comment from Dan or Peter about
12 what that state of -- of P.C.R. is going to look like
13 in the next few years.

14 MR. BRADY: Hey Christy, it's Peter
15 Brady here. I actually moved from -- hiding behind
16 my screen, come over here to see you. The -- the --
17 the requirement for the P.U.U.I. that you're
18 discussing is a component of NEMESIS three point five.
19 The transition by both software vendors and state to
20 three five has been significantly delayed.
21 Obviously, they're blaming everything on COVID. So
22 you know, that just continues being the blame.

23 But even image trend, as our E.P.C.R.
24 repository has not completed the testing required to
25 be able to offer that service, you know, for NEMESIS

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2 three five, so that will not be changing. We can't
3 even begin to look at that until image trend knows
4 the full scope of what they're doing related to that.

5 So you know, as I mentioned before on
6 a call that Matt Conn was leading, that change won't
7 happen until 2023 at the earliest. We have twenty-
8 one E.P.C.R. software programs and -- I'm sorry,
9 twenty-two E.P.C.R. software programs in New York
10 State and we have to make sure that all twenty-two of
11 them are going to function on following the same
12 pathway before we can even consider the move.

13 MR. CONN: Hi, Peter and Dan, and
14 everybody else, it's Matt Conn. So now I just have
15 some questions. And maybe some of this is just my
16 frustration coming -- might be my frustration coming
17 through. Other states, and I know that New York is
18 like this, but I'm wondering if we can't become like
19 this.

20 Other states, other regions, other
21 areas as the state or local government authorities
22 tell their areas this is what you're going to do,
23 this is what you're going to use, and this is how
24 we're going to do it. It creates a lot more
25 consistency across services, interoperability and

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2 platforms.

3 And is that something that New York
4 State would be interested in because I think in the
5 long run, go -- moving toward that model would
6 probably eliminate a lot of these issues.

7 MR. BRADY: New York State Public
8 Health Law Article 30 requires New York State E.M.S.
9 agencies to submit data to the state in a format
10 directed and approved by the state by the Department
11 of Health. They currently do that with NEMSIS three
12 four. Transitioning to three five is not on the
13 option list.

14 But when we start telling software
15 vendors and E.M.S. agencies they have to prepare for
16 the move is when we are ready to start telling them
17 that. We don't have all the details for everything
18 that we need. This is just one small component of
19 what's coming. We already do that now, Matt. It
20 says we're waiting for the process to roll out.

21 MR. CONN: Let me be clear. Los
22 Angeles County, when they decide which trauma
23 registry vendor, all of their facilities in the
24 county, whether they are public or private, Los
25 Angeles County tells them this is the trauma registry

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2 vendor you're going to use.

3 MR. BRADY: And we're in New York
4 State. New York State allows E.M.S. agencies to
5 select the software vendor that works for them. New
6 York State also provides a platform if an E.M.S.
7 agency is not in a position to be able to afford or
8 is not in a position to be able to deploy a software
9 vendor.

10 New York State provides him with a
11 complementary software program. However, to tell the
12 Fire Department of New York who does eight hundred
13 and seventy-five thousand E.M.S. calls per year or to
14 tell the two hundred and eighty E.M.S. agencies
15 currently using E.M.S. charts across the state.
16 That's a ... change will cause quite the uproar in
17 New York.

18 New York State is a free economy
19 state. And the agencies are allowed to pick the
20 software vendor that they would like. We direct the
21 standard. They select the path -- the platforms.

22 MS. MEYER: Just -- just --.

23 MR. CONN: So -- so what -- what I'm
24 hearing is the answer for New York State to have the
25 -- appetite to standardize which vendors and

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2 streamline which vendors are used does not exist.

3 MR. BRADY: New York state sets
4 requirements that software vendors have to meet in
5 order to participate in providing an E.P.C.R. service
6 in New York State. All twenty-two software vendors
7 currently providing that service in New York State
8 has met the standards and has tested with New York
9 State.

10 Right now, New York State does not
11 have NEMSIS three five because it's not finished
12 being developed and tested at the national level.
13 When that is done, all twenty-two will have to test.
14 If they don't successfully test, they're not even
15 able to make the transition, then we'll have a
16 conversation with E.M.S. agencies and the software
17 vendors that currently use that program.

18 MS. MEYER: So in -- in the interest
19 of understanding this process and in -- certainly in
20 time, and -- and I hear you, Matt, I do. We do have
21 to recognize the limitations of vendor, you know,
22 training and the resources that we have here in the
23 state.

24 So part of what we do in the workgroup
25 is analyze what the trends are, what's available and

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2 what's not. And then hopefully make decisions to
3 collect data that's as complete as we can, so we can
4 move forward in analyzing outcomes for our patients.

5 So while some states do have different
6 requirements and regulations, this is the current
7 status here in New York. So I think it's a great
8 discussion. I think it's really important to keep
9 this in mind when we do recommend changes. Does it
10 make end users do some more work? Potentially.

11 And those are things that we, as a
12 group, could try to streamline and make
13 recommendations. So I'm happy to add that to the
14 discussion. I think this is an ongoing discussion
15 and very valuable for everybody to understand.

16 Any other comments or please, again,
17 enter into the chat if you'd like to join the
18 workgroup. I'm happy to answer you here in the chat
19 or email Mary, Dan, or myself, and we'll add you to
20 the workgroup. It will require some meetings in the
21 next few months just to do some additional analysis
22 of the data dictionary once that's released to
23 everyone.

24 But lots of work to be done and I -- I
25 always thank the volunteers who are -- are willing to

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2 put the time in. So thank you to everybody. That --
3 we wanted to round out today's discussion about best
4 practice and education. I think validation goes very
5 much hand in hand with this.

6 If Mary just wants to comment on some
7 of the things, you know, just to poll the group on
8 what we need to move forward.

9 MS. IVES: Sure, absolutely. Well,
10 Cristy and I were talking earlier about, you know,
11 best -- best practices and education. And I know
12 that we -- we must have a lot of new registrars
13 joining. I know I keep seeing the listserv saying,
14 please add, so and so is a -- is a new -- new member.

15 So we need to be able to reach out and
16 make sure that we all have the support and education
17 that we need. Does -- does anybody have any ideas on
18 any type of educational things that we could do to
19 help the new registrars that are out there or are
20 there any, you know, pertinent questions that someone
21 may have that, you know, we can use --.

22 MR. CLAYTON: Well, Mary, it's Dan
23 Clayton. I'd like to interject.

24 MS. IVES: Sure, Dan.

25 MR. CLAYTON: I don't think that you

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2 and I brought this up during the first part of the
3 subcommittee meeting. But it's our intention to put
4 together an educational program for the registrars on
5 the 2021 data dictionary and, you know, submitting et
6 cetera. We're hoping to do an interim subcommittee
7 meeting between this meeting and the January meeting
8 in which -- at which time we will do that.

9 So that's our -- that's our plan right
10 now. So that's one educational thing that we can
11 provide to all the new registrars as well as the
12 existing ones that have been on for quite a while.
13 Cristy, do you have anything to add to that?

14 MS. MEYER: So what I'm hoping with
15 Dan's help is that we can record the next
16 subcommittee meeting as a webinar to provide
17 education on the new data dictionary, and the
18 submission exclusion processes we talked about today.

19 There does seem to be new registrar
20 staff. I'd love to be able to do this more than just
21 once a year, but it will be a test run in December
22 with Dan and hopefully Peter Brodie's help.

23 We'd like to record this and put this
24 on the web, so that new registrars can review it, and
25 everybody will have a resource if they want to go

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2 back to review some of the content that we hoped to
3 provide. So hopefully, I'm thinking, probably the
4 second week in December, we'll, you know, kind of
5 nail down a date for everyone. And hopefully that
6 will be posted shortly.

7 And again, if this is education
8 something that resonates with you, we always would
9 like to have volunteers to help. So if this is
10 something you'd like to participate in for presenting
11 or preparing, please let me know.

12 But looks like December. That will be
13 our interim meeting. Thanks for your support on
14 that, Dan. I appreciate it.

15 MS. IVES: Yes, thank you. That
16 sounds wonderful. I mean, it's also with the new --
17 we are anticipating the new A.C.F. standards to
18 increase the registry also. We're going to need more
19 staffing. So that's something that will be available
20 for anybody new coming on board which I think is
21 going to be great.

22 ICD-10 trauma coding courses are also
23 going to be part of the new standards that are going
24 to be required. So any type of education that
25 anybody comes across that's interested are the ones

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2 to, you know, inform the group. We will make sure
3 that it gets put out, so everybody knows what type of
4 education is out there.

5 I know there's a bunch of wonderful
6 classes that are available online to take. So we can
7 start putting together a list, if need be, and just
8 putting it out there, so everybody's aware of all the
9 education that's coming up for the new registrars and
10 the old ones for that matter. We all -- we all need
11 a little bit of re-education sometimes.

12 MS. MEYER: And again, participation
13 in this meeting, the more experts that we have
14 participating and sharing best practice, we'd like to
15 highlight your projects or your registry education a
16 short presentation for January would be welcome.

17 So if you want to volunteer to present
18 a validation project, or any registry education
19 topic, please contact Mary, myself, or Dan. We'll
20 put you on the agenda for next time. And you know,
21 just a slide or two on a project that you're working
22 on and how you've been able to improve your data
23 would be really, really great.

24 MR. CLAYTON: Actually, Cristy, I've
25 mentioned this during other subcommittee meetings,

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2 but maybe not everybody that's on this -- on this
3 WebEx was on those calls. It's my intent to hold
4 interim subcommittee meetings between today and the
5 January meetings. I don't anticipate that there are
6 going to be subcommittee meetings at -- on the next
7 STAC day in January because we will have held one,
8 two, perhaps even three. Usually two in -- in
9 between especially because the holidays are coming
10 up. And we've only got three months until the next
11 meeting or thereabouts.

12 So I'm open to that idea. I just -- I
13 would shift it and say that it would probably be more
14 during an interim virtual subcommittee meeting
15 between now and mid-January that that -- those
16 presentations takes place.

17 MS. MEYER: We definitely should touch
18 base and work out scheduling soon, so we can get
19 those dates out to people. I guess I'll leave a
20 moment or two here. If anyone has any additional
21 questions, please again, put in the chat. If you
22 want to volunteer for any of these opportunities to -
23 - to be involved, I think there's a lot of experts
24 here.

25 We'd love to share some of the best

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2 practice and some of your expertise as we look to
3 continue to grow and revise the data collection
4 process here in New York State.

5 MS. IVES: And Cristy, it's Mary. I
6 just wanted to make sure that we're going to discuss
7 the December webinar to review the da -- data
8 dictionary in depth. We'll send out a notification
9 on when we plan to have that webinar. Is that -- is
10 that correct?

11 MS. MEYER: Yup. So we will try to
12 get a date set for that in the next couple days.
13 Even if we send it out with the data dictionary, that
14 might be helpful for everyone to kind of plan ahead.
15 The intent is to tape that session and make it
16 available.

17 So I'm not sure who the I.T. expert is
18 for that. I know Peter Brodie is really helpful, but
19 hopefully somebody can -- can assist and -- and we
20 can make that link available to people in the future.

21 MR. CLAYTON: So it's Dan Clayton.
22 We're looking at some time after Hanukkah, which I
23 think ends around the sixth at sundown, and maybe up
24 until and including the 20th or 21st. We don't want
25 to get too close to the Chris -- the Christmas

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2 holiday. But that's kind of the span of time we're
3 looking at doing the -- the educational session on an
4 interim subcommittee meeting virtually.

5 MS. IVES: Sounds great. Thank you,
6 Dan.

7 MS. MEYER: Thanks so much. All
8 right. So that's the content we had today. Again,
9 barring any additional comments, I -- I recommend
10 that we adjourn the meeting. But I just wanted to
11 give people extra -- a few extra minutes here if
12 there's something additional you want to share. Our
13 emails are in the chat. So take a look.

14 And you know, certainly if -- if you
15 want to volunteer for any of these things or want to
16 even just learn more about it, I'm happy to -- to
17 speak to anybody about it.

18 MR. CLAYTON: Madam Chair, I'm just
19 wondering if somebody wants to make that motion for
20 adjournment?

21 MR. CONN: Motion to adjourn.

22 MS. MEYER: Matt Conn makes a motion
23 to adjourn. Do we have a second?

24 MS. IVES: Mary Ives, I'll second.

25 MS. MEYER: Can I say all opposed?

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2 MS. IVES: I second.

3 MS. MEYER: So we have a motion to
4 adjourn? Hearing no opposition, meeting adjourned.

5 MR. CLAYTON: Thank you. We can go
6 off the record, Janet.

7 THE REPORTER: We are off the record.

8 MS. MEYER: Thank you, everyone.

9 Meeting adjourned.

10 (Off the record, 11:22 a.m.)

11 (The proceeding concluded.)

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2 STATE OF NEW YORK

3 I, JANET WALLRAVIN, do hereby certify that the foregoing
4 was reported by me, in the cause, at the time and place,
5 as stated in the caption hereto, at Page 1 hereof; that
6 the foregoing typewritten transcription consisting of
7 pages 1 through 144, is a true record of all proceedings
8 had at the hearing.

9 IN WITNESS WHEREOF, I have hereunto subscribed my
10 name, this the 2nd day of November, 2021.

11

12 JANET WALLRAVIN

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