Question	Answer	
General Questions		
What expenses should be included in VAP Budgets?	1. Incremental expenses for new VAP projects intended to reconfigure business strategies and clinical services to better meet community health care needs should be included. These operating costs can include both overhead costs and administrative costs. This includes, but is not limited to: utilities, wages, advertising, raw materials, office supplies and consumables.	
What expenses are disallowed under VAP?	 Capital Expenses Costs that are considered general operations Salaries/FTEs that cannot be reasonably assigned to the VAP program Accounts Payable from non VAP related activities incurred before 4/1/13 Operating Losses Rent and Leases 	
What are major red flags?	 VAP Project plan varying from the project described in the approved 'mini-app' or approved submissions In kind contributions with no support Project Budget that does not go cash flow positive past the three year project horizon Use of funds for operating losses Capital dollars included No plan for sustainability 	
Our plan has changed from original plan. How do we handle these changes?	If you are significantly modifying your original plan (to meet the same programmatic objectives/goals), you must receive Departmental approval. Your total award has been based on your original application and cannot be repurposed without Department approval. Please contact the Department to discuss.	
Who should I contact?	Contact info: Email: BVAPR@health.state.ny.us, Please use the following format for the subject Line: VAP – Facility Name.	
Metrics	Questions	
What are the rules regarding Metrics?	 Metrics are always numeric. Metrics should not contain text Metrics should demonstrate VAP goals and objectives Metrics should not be milestones 	
What types of metrics should the facility have?	It is not necessary to have a metric for each objective; the goal of the metrics attachment is to demonstrate and measure the success of your project. As long as your metrics do this, they will be acceptable. Almost all projects will have multiple metrics in all three areas (Financial, Operating, and Quality); in rare cases quality metrics may not be applicable to the project.	

Question	Answer
What if the baseline metrics need to be determined?	If possible, a baseline should be determined. Knowing your baseline also helps you to form your projections. As indicated in the instructions, if the metric is measuring a new initiative and a baseline is not available, a "0" should be entered in this case.
Should outcome on time line be verbatim the same on metric?	They can be, but are not required to be, as long as we can see how the metric aligns with your objectives and how it measures the success of your program. Please be sure not to put milestones on Schedule E-Metrics.
Are the benchmarks to measure performance assigned by NYS DOH? If not, do we submitt benchmarks to NYSDOH for approval prior to the submission of the first TMRAA?	No, metrics are not assigned by the DOH. Providers are required to submit metrics appropriate to their program on their TMRAA submission.
Is there a minimum required number of metrics for each objective Regarding Metrics: must each project have 1 Financial, 1 Operational and 1 Quality metric?	Depending on the project, not all categories of metrics would be applicable. There is not a minimum number of metrics; however, enough metrics should be included to demonstrate the success of the program. If not enough acceptable metrics are included, you will be asked to resubmit. It is extremely likely that a project will have multiple metrics in all three categories.
Payment	Questions
Will the total amount of the award be paid out quarterly over one year?	The total amount of the award will be paid out over the duration of the approved TMRAA, typically one to three years, in quarterly payments.
As we submit quarterly reports and they are satisfactory, the full amount that was awarded in the letter will be paid in full prior to the end of CY 2014?	
Can you discuss the manner by which payments will be made to providers?	·
Is payment approved for Medicaid add-on in advance, and subject to changes in Medicaid volume?	The VAP /Safety Net Program award is not being added to rates, but is being made in quarterly payments. It is not impacted by volume of claims.
Will the Centers for Medicare & Medicaid Services (CMS) approval hold up my payment?	Please note that all VAP payments are pending Centers for Medicare & Medicaid Services (CMS) approval. The Department cannot release VAP awards until CMS criteria has been fully met. The Department is continuing to work with CMS staff to resolve issues such as customary charge cap limitations and FQHC approved payment methodology problems.

Question	Answer	
Strategic Planner Questions		
Can we require the strategic planner to sign confidentiality agreements?	Yes it's possible, but it's up to each strategic planner. Please discuss your concerns directly with your strategic planner.	
How do we know if you assigned a strategic planner to our project. When/how will you notify us of that assignment? If our award letter says "may" be assigned strategic planner, are we getting one for sure?	Providers are notified in their award letter whether or not they are assigned a Strategic Planner. If your award letter says "will" be assigned a strategic planner, you will be assigned one. The Department reserves the right to assign a strategic planner at any time.	
Will the strategic planner come on sight?	It is extremely likely that your strategic planner will make a site visit; however, this may not happen before the TMRAA is initially submitted.	
What is the criteria for determining whether a provider needs a strategic planner?	Providers receiving large VAP Awards and facilities deemed to need assistance to operate in a financially efficient manner will have a strategic planner (SP). The assigned SP can help guide them through the VAP funding requirements and ensure that funds are used efficiently, effectively and for the intended purposes. Some providers will be assigned strategic planners in the future that were not originally assigned a strategic planner.	
TMRAA	Questions	
What salary costs are appropriate for the VAP program?	Salary expense/FTEs for new VAP initiatives or programs, recruitment and retention efforts and sign on bonuses are allowable costs. Please do not include operating losses, regular salaries and raises/increases.	
We are concerned about being able to complete our TMRAA by the deadline. Is there an extension period?	This due date is firm and necessary in order to pay out awards before State Fiscal Year end. After the TMRAA due date, the Department will have a review period and either approve or ask awardees to resubmit/amend.	
Should revenue be included in the TMRAA, or just expenses?	Expenses should be included in the TMRAA. There are, however, two lines on schedule B for revenue. Provider in-kind contributions can be entered on line 65 of schedule B. This includes contributions other than VAP funds that have been given by either your facility or outside parties for the benefit of your VAP program. Incremental revenue to offset on line 66 should include the increased revenue from the implementation of the added services from your VAP program.	

Question	Answer
If you have more than 1 project in your application do you want a spreadsheet filled out for each project or include all projects in one spreadsheet.	You should submit one TMRAA including all components of your VAP application. On Attachments C (timeline), D (narrative), and E (metrics), you should indicate which section applies to which portion of the project. If you were awarded two separate VAP awards (i.e. you received a CAH award and a general VAP award), we mailed out two separate TMRAAs to complete. Separate VAP award TMRAAs cannot be combined.
what numbers do we report if VAP award is less than application?	Please report the amount of your VAP award as detailed in Attachment A by calendar year. Please contact the Department if you have questions about the amount of your award.
Are providers required to exceed their annual award amount as a match or in kind contribution?	No, there is no requirement for matching.
Will there be a contract separate from the TMRAA?	No, the TMRAA is the legal document.
Will all attachments be required for each Quarterly report?	Yes, all attachments will be required for each Quarterly Report. This includes attachments A through E. Attachement A will be completed by the Department, but should be included with your submisssion.
are we able to reallocate money to other items?	If you are significantly modifying your original plan (to meet the same programattic objectives/goals), you must receive Departmental approval. Your total award has been based on your original application and cannot be repurposed without Department approval.
information. Is it best to include our CEOs name and contact or the Project Director of the Program funded?	Please send an email to BVAPR@health.state.ny.us with the current information; also change the contact information on Attachment A. It is up to you to designate the contact person; however, keep in mind that they will be the person we contact if we have questions, so they should be aware of what is happening in their program.
We applied for 18 months of funding. When should we begin the paperwork for Year 2 which would begin 1/1/15? How do we confirm that we were funded for the full 18 months?	Paperwork must be filed for ALL years. The press release only showed the 13/14 SFY award. On Attachment A (tab labeled "A - CoverSheet"), you can see your total award and the breakdown by SFY.
What is the date that should be put on the TMRAA agreement? Should that be the start date?	The date (both up top and down by the signature) on the TMRAA should be the date you sign the agreement