



TO: hospitalstaffngplans@health.ny.gov

FROM: Diane Lobdell, VP Patient Care Services- CNO

DATE:

RE: 2023 Staffing Plans for Sisters of Charity Hospital, Main Street Campus (MSC)

The Leadership and Associates at Sisters of Charity Hospital implemented a Clinical Staffing Committee (CSC) in January of 2022 in compliance with the NY Safe Staffing for Quality Care Act. Half of the committee is comprised of direct care associate and half are members of the hospital's management team. This committee works closely together to discuss staffing plans, staffing concerns, and recruitment efforts, considering the many factors that affect patient care, such as acuity, geography, and finances.

Since the formation of the CSC, the group has met regularly and has accomplished a great deal. Initially the committee adopted a Charter to outline purpose and scope, followed by discussion related to recruitment and retention, financial stewardship, quality, and their impact on patient care. The CSC determined different staffing needs within the facility: acute care, maternity, and peri-op. Due to the differences, the committee agreed to develop sub-committees to focus on staffing plans and concerns in these areas. Minutes are kept for each sub-committee meeting, including any decisions the group brought forward to a vote. This vote includes the staffing plans for each unit that falls into the corresponding sub-committee. There is a sub-committee report out at each CSC that provides for additional discussion, driving to a resolution if necessary.

The initial staffing plans were submitted via PDF and through the HERDS process in 2022. During 2023 the committee continued to review staffing plans and the plans were approved at the June 23, 2023 Clinical Staffing Committee Meeting, and submitted by the July and August due dates. The approved staffing plans are on the following pages of the document.

Thank you

A handwritten signature in black ink that reads "Diane Lobdell".

Diane Lobdell, MSN, RN, NEA-BC
Vice President, Patient Care Services

Sisters Emergency Dept. 100-7450

Charge Nurse	1
RN	1:4
Triage	1
ITA	1:5
Split Flow RN -	2
Split Flow ITA -	2
Clerical	1

1 at 8a and then 2 starting at 11A

Time	Staffing Plan		
	# RN	# ITA	UC
7a	5	2	1
8a	6	3	1
9a	6	3	1
11a	10	4	1
3p	10	4	1
7p	9	4	1
11p	6	2	1
3a	5	2	1

Staffing Summary methods used to determine or adjust staffing

Shifts may be altered based on arrival patterns and ED inpatient holding

Sisters Mother Baby- 100-6150

Census	not MBU											Monitor Tech	Monitor Tech	UC		Manager
	L&D RN		Charge RN		NURSERY RN		RN		Total RN	Aide		3p -11p	11p - 7a	7a-7p	7p-7a	7a-3p
	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	7p-7a		7a-7p	7p-7a					
70	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
69	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
68	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
67	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
66	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
65	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
64	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
63	1	1	1	1	1	1	11	11	14	2	2	0	0	1	1	1
62	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
61	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
60	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
59	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
58	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
57	1	1	1	1	1	1	10	10	13	2	2	0	0	1	1	1
56	1	1	1	1	1	1	9	9	12	2	2	0	0	1	1	1
55	1	1	1	1	1	1	9	9	12	2	2	0	0	1	1	1
54	1	1	1	1	1	1	9	9	12	2	2	0	0	1	1	1
53	1	1	1	1	1	1	9	9	12	2	2	0	0	1	1	1
52	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
51	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
50	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
49	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
48	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
47	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
46	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
45	1	1	1	1	1	1	8	8	11	2	2	0	0	1	1	1
44	1	1	1	1	1	1	7	7	10	2	2	0	0	1	1	1
43	1	1	1	1	1	1	7	7	10	2	2	0	0	1	1	1
42	1	1	1	1	1	1	7	7	10	2	2	0	0	1	1	1
41	1	1	1	1	1	1	7	7	10	2	2	0	0	1	1	1
40	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
39	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
38	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
37	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
36	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1

Sisters Mother Baby- 100-6150

Census	not MBU								Total RN	Aide		Monitor Tech	Monitor Tech	UC		Manager
	L&D RN		Charge RN		NURSERY RN		RN			7a-7p	7p-7a			3p -11p	11p - 7a	
	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	7p-7a								
35	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
34	1	1	1	1	1	1	6	6	9	2	2	0	0	1	1	1
33	1	1	1	1	1	1	5	5	8	2	2	0	0	1	1	1
32	1	1	1	1	1	1	5	5	8	2	2	0	0	1	1	1
31	1	1	1	1	1	1	5	5	8	2	2	0	0	1	1	1
30	1	1	1	1	1	1	5	5	8	2	2	0	0	1	1	1
29	1	1	1	1	1	1	5	5	8	2	2	0	0	1	1	1
28	1	1	1	1	1	1	4	4	7	2	2	0	0	1	1	1
27	1	1	1	1	1	1	4	4	7	2	1	0	0	1	1	1
26	1	1	1	1	1	1	4	4	7	2	1	0	0	0	0	1
25	1	1	1	1	1	1	4	4	7	2	1	0	0	0	0	1
24	1	1	1	1	1	1	4	4	7	2	1	0	0	0	0	1
23	1	1	1	1	1	1	4	4	7	2	1	0	0	0	0	1
22	1	1	1	1	1	1	4	4	7	2	1	0	0	0	0	1
21	1	1	1	1	1	1	4	4	7	1	1	0	0	0	0	1
20	1	1	1	1	1	1	4	4	7	1	1	0	0	0	0	1
19	1	1	1	1	1	1	3	3	6	1	1	0	0	0	0	1
18	1	1	1	1	1	1	3	3	6	1	1	0	0	0	0	1
17	1	1	1	1	1	1	3	3	6	1	1	0	0	0	0	1
16	1	1	1	1	0	0	3	3	5	1	1	0	0	0	0	1
15	1	1	1	1	0	0	3	3	5	1	1	0	0	0	0	1
14																
13																
12																
11																
10																
9																
8																
7																

Average HPPD

Average +/- 5 ADC

Budget '22

RN:NA Ratio

Budget '22

RN:NA Ratio (with Orientation & Sitters)

Sisters 3 South- 100-6101

HEADCOUNT

Census	Charge RN		RN		Aide		
	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	3p-11p	7p-7a
	36	1	1	9	8	5	
35	1	1	9	7	5		6
34	1	1	9	7	5		6
33	1	1	9	7	5		6
32	1	1	8	7	4		6
31	1	1	8	7	4		6
30	1	1	8	6	4		5
29	1	1	8	6	4		5
28	1	1	7	6	4		5
27	1	1	7	6	4		5
26	1	1	7	6	4		5
25	1	1	7	5	4		5
24	1	1	6	5	3		4
23	1	1	6	5	3		4
22	1	1	6	5	3		4
21	1	1	6	5	3		4
20	1	1	5	4	3		4
19	1	1	5	4	3		4
18	1	1	5	4	3		3
17	1	1	5	4	3		3
16	1	1	4	4	2		3
15	1	1	4	3	2		3
14	1	1	4	3	2		3
13	1	1	4	3	2		3
12	1	1	3	3	2		2
11	1	1	3	3	2		2
10	1	1	3	2	2		2
9	1	1	3	2	2		2
8	1	1	2	2	1		2
7	1	1	2	2	1		2
6	1	1	2	2	1		1
5	1	1	2	1	1		1

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Monitor Tech			Unit		Manager
7a-7p	3p-11p	7p-7a	Clerk 7a-7p	3p-11p	
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	1	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1
1	0	1	0	0	1

Average HPPD

Average +/- 5 ADC

Budget '23

RN:NA Ratio

Budget '23

RN:NA Ratio(with Orientation & Sitters)

Sisters ICU- 100-6200

HEADCOUNT

Census	Charge RN		RN		Aide		
	7a-7p	7p-7a	7a-7p	7p-7a	7a-7p	3p-11p	7p-7a
	16	1	1	8	8	4	
15	1	1	8	8	3		3
14	1	1	7	7	3		3
13	1	1	7	7	3		3
12	1	1	6	6	3		3
11	1	1	6	6	3		3
10	1	1	5	5	2		2
9	1	1	5	5	2		2
8	1	1	4	4	2		2
7	1	1	4	4	2		2
6	1	1	3	3	2		2
5	1	1	3	3	1		1
4	1	1	2	2	1		1

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Unit		Manager
Clerk 11a-7p		
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
1	0	1
0	0	1
0	0	1
0	0	1
0	0	1

Average HPPD

Average +/- 5 ADC

Budget '23

RN:NA Ratio

Budget '23

RN:NA Ratio(with Orientation & Sitters)

Sisters Caridology

Cardiac Sonographer	0630-1430	1
	0700-1500	2
Registered Nurse	0730-1200	1
	0730-1330	1
Customer Service Representative	0700-1500	1

Sisters Operating Room 100-7360

Relief/Core ST 2nd ST in room case dependent
 Breaks & lunches
 Turnovers

Relief/Core RN Vascular local cases
 Breaks & lunches
 Turnovers

DAILY STAFFING PLAN FOR SCHEDULING ELECTIVELY
 0700 - 17 staff to run 12 ORs
 1700 - 1900 decrease OR to 3- 4 rooms

NON BUSINESS HOURS
 1900 - 2300 decrease main OR to 1-2 rooms non elective .
 ON CALL Monday -Friday 2230-0700, Weekends and Holidays 24 hours.

	1 RM	2 RMs	3 RMs	4 RMs	5 RMs	6 RMs	7 RMs	8 RMs	9 RMs	10 RMs	11 RMs	12 RMs	Uro
0700-1700													
ORSupervisor/CN	1	1	1	1	1	1	1	1	1	1	1	1	
RNs	1	2	3	4	5	6	7	8	9	10	11	12	1
ST	1	2	3	4	5	6	7	8	9	10	11	12	1
Relief/Turn Over RN	1	1	1	2	2	2	2	2	2	3	3	3	0
Relief/Turn Over ST	1	1	1	2	2	2	2	2	2	2	2	2	0
Non direct care ST	1	1	1	1	1	2	2	2	2	2	2	2	
Total RNs**	2	3	4	6	7	8	9	10	11	13	14	15	1
Total STs	3	4	5	7	8	10	11	12	13	14	15	16	1
Anesthesia Assistant	1	1	1	1	2	2	2	2	3	3	3	3	
1700-1900													
CN	1	1	1	1	1	1	1	1	1	1	1	1	1
RNs	1	2	3	4	5	6	7	8	9	10	11	12	2
ST	1	2	3	4	5	6	7	8	9	10	11	12	1
Relief/Turn Over RN		1	1	1	1	1	2	2	2	2	2	2	
Relief/Turn Over ST	0	1	1	1	1	1	1	1	1	1	1	1	
Non direct care ST	0	1	1	1	1	1	1	1	1	1	1	1	
Anesthesia Assistant													
Total RNs (CN)	1	3	4	5	6	7	8	9	10	11	12	13	2
Total STs	1	3	4	5	6	7	8	9	10	11	12	13	1
1900-2230													
CN	1	1	1	1	1	1	1	1	1	1	1	1	
RNs	1	2	3	4	5	6	7	8	9	10	11	12	
ST	1	2	3	4	5	6	7	8	9	10	11	12	
Relief/Core RN	0	1	1	1	1	1	1	1	1	2	2	2	
Relief/Core ST	0	1	1	1	1	1	1	1	1	2	2	2	
Total RNs**	1	3	4	5	6	7	8	9	10	12	13	14	
Total STs	1	3	4	5	6	7	8	9	10	12	13	14	
CN	1	1	1	1	1	1	1	1	1	1	1	1	
RNs	1	2	3	4	5	6	7	8	9	10	11	12	
ST	1	2	3	4	5	6	7	8	9	10	11	12	
Relief/Core RN	0	0	0	0	1	1	1	1	1	2	2	2	
Relief/Core ST	0	0	0	0	1	1	1	1	1	2	2	2	
Total RNs**	1	2	0	4	6	7	8	9	10	12	13	14	
Total STs	1	2	3	4	6	7	8	9	10	12	13	14	

Sisters Interventional Radiology

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
7a-5p RN		3	2	2	2	3	
7a-5p Tech		1	0	1	1	1	
7a-3p		1	2	1	1	1	
9a-5p		2	2	2	2	2	
Total hours		66.50	57.00	57.00	57.00	66.50	0.00
Total FTE							8.00

RN

	Hours	FTE
Nancy Patterson	75.0	1.0
Marnie Kamats	75.0	1.0
Brenda Breckner	75.0	1.0

Techs

Rich Fabrizi	75.0	1.0
Alston Bush	7.5	1.0
Courtney Helfrich	75.0	1.0
Jude Kawzynski	7.5	0.1
Megan Pattison	75.0	1.0
Jordan Kaney	7.5	1.0
		<u>8.1</u>

Sisters PAT

Staffing Plan

11a	4		2
3p	2		0
7p	0		0
11p	0		0
3a	0		0

Staffing Summary methods used to determine or adjust staffing

4 RNs based on 32 appointments will staff up to 5 RNs when appointments are 36 or more. 2 service reps daily one to check patients in the 2nd is completing chart prep for upcoming surgeries.

Sisters GI Lab

RN Advanced procedure	3:1
RN recovery	1:2
NA/Endo Tech	2
Clerical	0.5 (days)

Staffing Plan

11a	10	2	
3p	9	2	
7p	0	0	
11p	0	0	
3a	0	0	

Staffing Summary methods used to determine or adjust staffing

2 RNs pre procedure, 3 RNs phase 2, 2 RNs per procedure room x 2 rooms 1 CN no patient assignment. 1 endo tech pre/post procedure pt d/c cart turnover 1 tech for scope processing.

Sisters PACU- 100- 7380

Critical Care	1:1
AS	1

Staffing Plan

11a	9	4	
3p	8	2	
7p	6	1	
11p	0	0	
3a	0	0	

Staffing Summary methods used to determine or adjust staffing

OR pts typically enter PACU starting at 0800. staffing staggered to meet OR activity maintaining 1:2 ratio maintaining highest levels of staff during busiest time periods of 11-7pm.

Sisters ASU- 100-7390

Service Reprerentative	3

Staffing Plan

11a	11	3	3
3p	10	2	1
7p	3	1	0
11p	0	0	0
3a	0	0	0

Staffing Summary methods used to determine or adjust staffing

core daily RN staff of 11 flexed starts to accommodate pre op and post op patient flow. Operational hours of 0530-2100. one service rep in surgical waiting room 8-18.

Sisters Dialysis- 100-7663

Charge Nurse	
RN - Adult	
RN- Pediatric	
Critical Care	
AS	

Time	Staffing Plan		
	# RN	# TA	UC
7a	1	0	
8a	2	0	
9a	3	0	
11a	3	0	
3p	3	0	
7p	2	0	
8p	1	0	
11p	0	0	

Staffing Summary methods used to determine or adjust staffing

Typically we schedule 3 nurses a day. One starting at 7am, a second at 8am and third at 9am. This staggering allows time to get orders in from physicians as well as coordinate with IXR for patients who need catheters. They work 12 hours shifts as well as one of them taking call overnight until the next day. ICU unit clerk will help if needed. At times we will schedule a nursing assistant if census is high to allow nurses to safely complete 2 treatments at time but is not standard. Staffing adjusted based on census and isolation status.